

COLUMBUS CONSOLIDATED GOVERNMENT

Fiscal Year 2014 Operating Budget



COLUMBUS GEORGIA
Consolidated Government



**Columbus Consolidated Government
Annual Operating Budget
July 1, 2013 - June 30, 2014**

Mayor and Council

Mayor – Teresa Pike Tomlinson

Mayor Pro-Tem, Councilor, District 4 - Evelyn Turner Pugh

Budget Review Chairman, Councilor, At Large – Berry “Skip” Henderson

Councilor, District 1 – Jerry “Pop” Barnes

Councilor, District 2 – Glenn Davis

Councilor, District 3 – Bruce Huff

Councilor, District 5 – Mike Baker

Councilor, District 6 – Gary Allen

Councilor, District 7 - Evelyn “Mimi” Woodson

Councilor, District 8 – C. E. “Red” McDaniel

Councilor, At Large – Judy Thomas

Isaiah Hugley
City Manager

Lisa Goodwin
Deputy City Manager

David Arrington
Deputy City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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**Columbus Consolidated Government
Georgia**

For the Fiscal Year Beginning

July 1, 2012

Christopher P. Morill

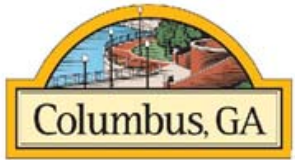
President

Jeffrey R. Egan

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Columbus Consolidated Government for its annual budget for the fiscal year beginning July 1, 2012.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device. The award is valid for a period for one year only. We believe our current document continues to conform to program requirements, and we are submitting it to GFOA to determine its' eligibility for another award.



CONSOLIDATED GOVERNMENT
What progress has preserved.

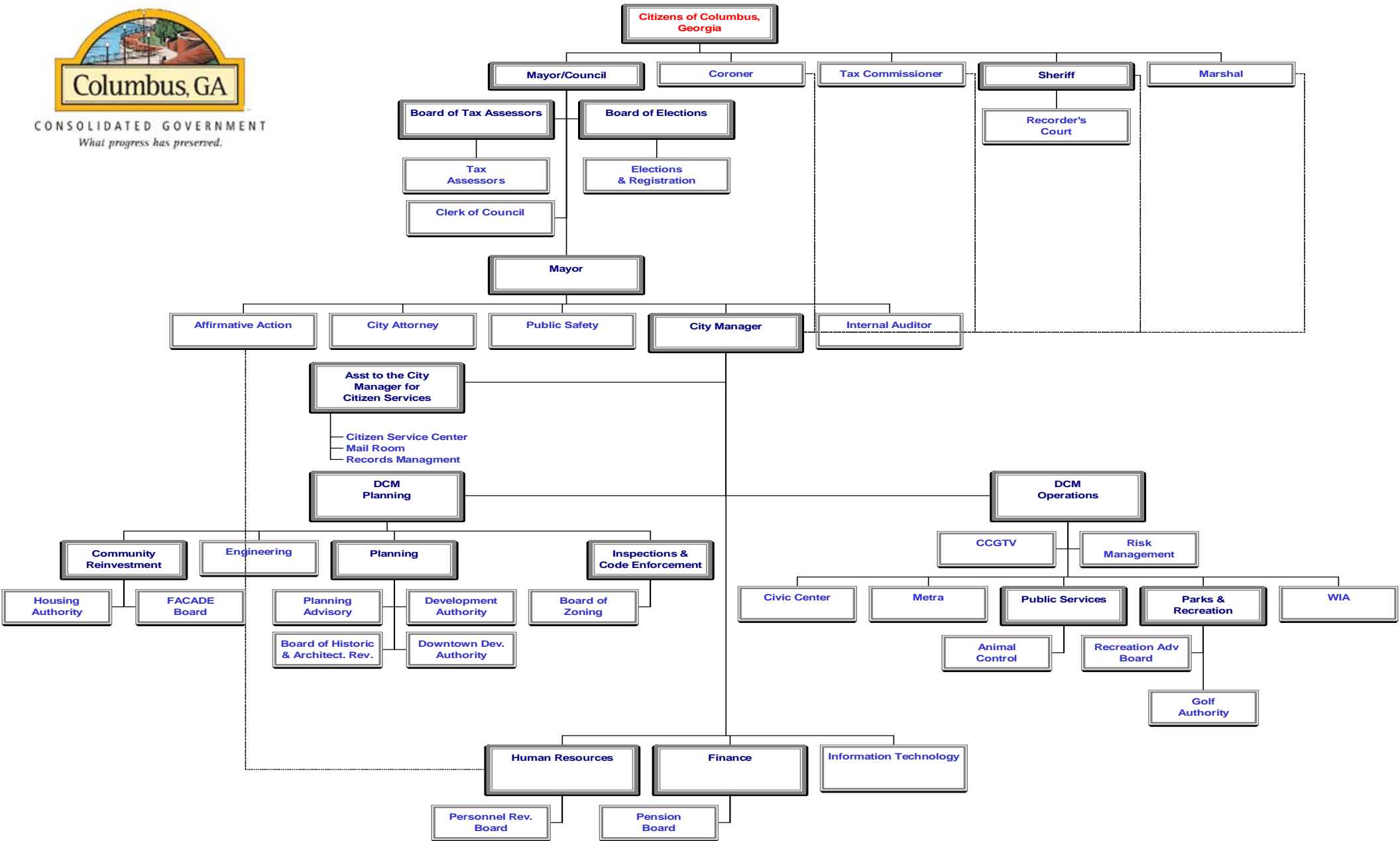


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INTRODUCTION

This section includes the Mayor's Letter, the City Manager's Letter, Welcome to Columbus, the Columbus Profile, and the Vision for Columbus

COLUMBUS CONSOLIDATED GOVERNMENT

Georgia's First Consolidated Government

TERESA TOMLINSON
Mayor

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July 1, 2013

RE: Mayor's Fiscal Year 2014 Budget

Dear Citizens of Columbus, Georgia and City Council:

Over the past several years, the Columbus, Georgia Consolidated Government (CCG) has made great progress in correcting and improving longstanding budget issues. We have worked through consensus reform and staff expertise to become more efficient and to provide more city services with less revenue. Additional refinements and efficiencies may be found in future budget years, but today the citizens of Columbus, Georgia should be proud of the stewardship of this elected body and the professional staff which have allowed us to weather the Great Recession, the tepid economic recovery and the many years of stagnant General Fund revenues.

With that said, this budget year has been particularly challenging. It has threatened nearly every Department's ability to perform its core mission in the fashion our citizens have come to expect. Because of significant cuts in prior budget years and because of the increase in city facilities and city services, the FY2014 Budget has been difficult for us all. The pleas for needed relief from our respected Department Heads and Elected Officials during our budget hearings were understandably frustrating, because we had very little fiscal flexibility. As such, our General Fund Reserve Days have taken a hit in these tough economic times.

This Mayor's Fiscal Year 2014 Budget represents a balanced approach to ensure that essential and expected city services continue to be provided to our citizens within the constraints of our limited revenues and resources.

What We Have Accomplished

First, we have made notable strides in reforming and restructuring our budget foundation over the past several years. Our fiscal progress includes the following:

- Reforming our Pension Plan so as to produce a **net savings** this year alone of **\$1,836,357 million** in what our pension contribution requirement would have been had we not made those important pension adjustments;

- Revamping Comp Time Policies to reduce costs, ensure federal compliance and create equity and fairness among employees;
- Restructuring our long term subsidy agreement with the National Civil War Naval Museum so as to strengthen its business plan and reduce (ultimately eliminating) its dependency on the city's annual subsidy (See Attachment A, found in the Appendix);
- Realigning our relationship with the Literacy Alliance to more appropriately fund its efforts through our Crime Prevention Board and not from our General Fund;
- Increasing our Other Local Option Sales Tax (OLOST) Reserve Fund in order to prepare for future significant anticipated costs, such as the Jail expansion (\$3.5 million) and the E911 upgrade (\$2 million);
- Opening an employee Health and Wellness Center so as to provide quality medical care for employees while significantly curbing, or reducing altogether, our annual increase in employee healthcare costs;
- Taking on several new building structures and significant city operations, including the Columbus Aquatic Center, City Services Center and Recycling/Sustainability Center, while adding only **one new position**, which efficiency and economy are testaments to our staff's professionalism, skill and ingenuity in finding ways to do more with less, time and again.

Opportunities for Future Budgetary Improvement

Second, we have opportunities for budgetary improvement in future years. These opportunities include:

- Restructuring our current Risk Management and Worker's Compensation systems so as to reduce a projected \$2 million in potential inefficiencies and abuse;
- Continuing the systematic restructure/reclassification process so as to consider adjustments to pay or positions within the context of the budget process;
- Revamping certain Shift and Overtime Policies to reduce costs;
- Reassessing our business license fees so as to cover our administrative costs and to be in line with other nearby or similar jurisdictions;
- Building an Economic Development Reserve from which job and investment opportunities may be funded by Council without impacting our General Fund;
- Resolving longstanding parking management issues, particularly the inefficient use of the city's downtown parking facilities; and,
- Implementing best practices, increasing efficiencies and promoting innovative programming at our city golf courses so as to reduce their reliance on General Fund subsidies.

FY2014 Budget Assumptions

Next, we come to the FY2014 assumptions that were used to balance this fiscal year's budget. Despite our progress in reforming and restructuring many of our longstanding budgetary issues, this FY2014 Budget is austere. This budget reflects the challenges we continue to face in our ability to meet our citizens' needs for expected services with existing limited resources. The 2014 Fiscal Year Budget continues the reduction trend we have seen in proposed budgets for several years; the total FY2014 Adopted Budget is **\$263,240,840**, a **1.38%** decrease from the FY2013 Adopted Budget. This Mayor proposed a total budget for FY2014 of \$262,994,214, a 1.48% decrease from our FY2013 Budget. Following extensive review and discussion with City Council during the budget process, the Adopted FY2014 Budget comes in a just **\$246,626** (less than 1/10 of 1%) more than the Mayor's Recommended Budget, reflecting the cooperation achieved by all stakeholders who participated in the process. We have seen flat General Fund revenues for eight years and we have experienced a decrease in our Local Option Sales Tax (LOST), Other Local Option Sales Tax (OLOST) and franchise tax revenues. We continue a sluggish economic recovery from the Great Recession, while we are experiencing the end of the construction boom from the 2007-2011 Base Realignment and Closure efforts. We face future uncertainties related to military draw downs and sequester cuts. We also face uncertainties in a new Vehicle Ad Valorem tax system that may prove to be disadvantageous to state border cities, such as Columbus.

With these limitations and uncertainties in mind, we made the following assumptions for this year's Adopted FY2014 Budget:

- A 3% increase in the Tax Digest;
- A 3.5% decrease in the original LOST revenues;
- A 5.71% decrease in the OLOST revenues;
- Returning our Vehicle Ad Valorem revenues to FY2012 levels as directed by State officials in light of the new Georgia law;
- Returning all Department budgets to FY2013 levels;
- Requiring an additional 1.5% decrease in all FY2013 Department budgets;
- Deferring all Recommended Reclassifications of Positions, except one previously committed to (\$3,931 impact), a few that actually save money (\$25,062 **savings**) or are cost neutral, and a few low cost restructures necessitated by new buildings and services (\$18,518 total impact) (See Attachment B);
- Operating the Columbus Aquatic Center, City Services Center, new parking deck and Recycling/ Sustainability Center with the addition of only one new position and otherwise staffing these new demands through minimal cost restructure (id.);
- Freezing all non-essential, unfilled positions (except for case specific determination of need or urgency) until January 2014;
- Deferring all Capital Expenditures until January 2014;

- 2% pay adjustment for all employees to meet 2% increase in Pension Contribution, which is expected to create a FY2015 pension savings of \$3.2 million to the city/taxpayer and a **net savings** of approximately \$700,000;
- .5% Cost of Living Adjustment for all employees and .25% for all retirees effective January 2014¹;
- Cutting subsidies to all affiliate organizations (such as Uptown, Inc. and Keep Columbus Beautiful) by 20%; and
- Implementing a 1% annual Cost Adjustment to the Integrated Waste Fee resulting in a 14 cent a month increase to cover rising fuel and associated costs.

The cuts to CCG Departments and services are serious. In FY2012 we cut all Departments, except the Columbus Police Department, by 2% across the board. That 2% cut has never been restored. In FY2013, we added certain Department costs related to employee healthcare and benefits costs, as well as increasing fuel and utilities costs. Those same types of administrative costs have increased again this year; yet, there are no new revenues to cover those costs. Department heads face the task of absorbing these increasing administrative costs to their already strained FY2013 Budget levels. In addition to that hardship, we ask them to cut their operating budget by an additional 1.5% to 98.5% of their Adopted FY2013 Budget levels.

With all prudent measures taken to conserve the resources of the city - while meeting our previously accepted commitments and while mitigating the impact on services our citizens have come to expect - the FY2014 Proposed Budget resulted in a **Total General Fund Reserve of 67.95 days (47.35 General Fund Reserve Days, plus 20.60 OLOST Fund Reserve Days)**.² The strain of successive years of flat General Fund revenues together with the increase in city facilities and services has taken a toll on our traditional General Fund Reserve; however, the OLOST Reserve has been prudently and steadily increased:

Fund Category	FY11 Actual	FY12 Actual	FY13 Projection	FY14 Projection
Traditional General Fund Reserve Days	79.84	71.57	62.0	47.35
OLOST Reserve Days	6.30	5.25	13.0	20.60
TOTAL GENERAL FUND RESERVE DAYS	86.14	76.82	75.0	67.95

¹ The U.S. Department of Labor Cost of Living Adjustment was 3.6% in 2012 and 1.7% in 2013, while CCG provided a .5% COLA for employees (and .25% for retirees) in both FY2012 and FY2013. No across the board raises have been provided CCG employees since 2008. The intent of the nominal COLA is to prevent us from falling too far behind the goals set forth in our University of Georgia Pay Plan study.

² Pursuant to Resolution No. 226-08, CCG notes OLOST revenues distinct from other General Fund revenues.

Concluding Remarks

In conclusion, our city is one in which we have planned for our future. We have invested well in a new outdoor/tourist industry with Whitewater and, in job creation with four major job announcements in two and a half weeks. We continue to nurture and promote our resources such as the Ft. Benning Maneuver Center of Excellence, the Chattahoochee River and many others. With the fiscal prudence we have exercised over the past several years and the reforms we have instituted, we are well poised to take full advantage of the economic recovery that appears to be headed this way.

In the meantime, we as elected officials must fulfill our responsibility to be good stewards of public funds and balance "living by our means" with providing the services our citizens and stakeholders need to maintain Columbus, Georgia's quality of life and economic vibrancy. This adopted budget accomplishes that goal through fundamental principles of fiscal prudence.

I want to thank the City Council, City Manager Isaiah Hugley, Finance Director Pam Hodge, our Department Heads and their staff for their extraordinary assistance in the effort of composing, vetting and ultimately adopting the FY2014 Budget.

Very truly yours,



Teresa Pike Tomlinson
Mayor
Columbus, Georgia



Columbus, Georgia
Georgia's First Consolidated Government
P.O. Box 1340, Columbus, Georgia 31902-1340

ISAIAH HUGLEY
City Manager

July 1, 2013

Telephone (706) 653-4029
FAX (706) 653-4032

Dear Ladies and Gentlemen:

Columbus, Georgia is in a unique situation as we try to rebound from the economic conditions suffered by our country. We continue to struggle with meeting the increased demands of the citizens, with limited revenue growth potential, a modest increase anticipated in the tax digest and little or no change in select major revenue sources. As the nation continues to cope with the consequences of unprecedented times in the housing and financial markets, Columbus, Georgia has not been untouched. The Columbus Consolidated Government is committed to providing services to meet the needs of our citizens while preparing for growth as we continue to stand for Performance, Accountability, Service, and Trust.

In preparing this FY14 Adopted Budget, the needs and demands of the citizens we serve were at the root of our concerns. The goal for the FY14 Operating Budget was to live within our means while continuing to provide the services that our citizens expect and deserve. With the local, regional and national economy experiencing continued flat consumer spending and housing indicators, and with only a nominal increase in the digest while other revenues remain unchanged, this budget cycle experienced challenges. In light of the continuation of flat revenues, increasing costs of providing services at even the most basic level, and the demands on our resources to support infrastructure growth and maintenance, all of the City's departments were asked to reduce their FY14 operating budgets to 98.5% of their FY13 Adopted Budget levels. While this was a difficult task for all concerned, we understand the importance of cost containment in order to operate within our financial and infrastructural means.

The FY14 Operating Budget is balanced at \$263,240,840 (\$230,240,840 plus the Other Local Option Sales Tax (LOST) of \$33,000,000). In order to balance the budget, \$6,726,873 of fund balance across all operating funds was used with \$6,546,060 being used from the General Fund, \$39,972 being used from the Transportation Fund, and \$140,841 being used from the Trade Center Fund. Use of Fund Balance from the General Fund was allocated as follows: \$948,000 for the commitment to the Development Authority-NCR Project; \$4,134,962 was used from the General Fund towards general operations; \$188,919 for subsidy to the Parking Management Fund; \$299,179 for subsidies to the Bull Creek and Oxbow Creek Golf Courses; \$175,000 for subsidy to the Naval Museum; \$200,000 subsidy to the Civic Center fund; and \$600,000 for excess charges for prisoner health care.

The projected 3% increase in the City's digest, factored with other major revenue sources that were either unchanged or had very modest increases, required modest operational changes in select departments. Most departments were able to comply with the requested budget cuts by reducing funding levels in operating overhead; however, there were salary funding cuts as well which led to staffing reductions or realignments in several areas. Minimal operation changes in a few key areas for expected increases in utilities, fuel, pension and healthcare costs and expected personnel and operating expenses for new facilities were considered in the overall budget process. Capital requests and infrastructure repairs and replacements for the General Fund were not included in this budget cycle in an effort to relieve pressure on the already strained margins from annual city revenue.

The millage rate remained the same in FY14 as adopted in FY13. The millage rate is 17.88 for USD #1, 11.90 mills for USD #2 and 11.00 mills for USD #4. The total General and Urban district subject to the 9 mill cap is 9.00 mills in USD #1, 6.95 mills in USD #2, and 6.80 mills in USD #4.

Challenges

We continue to struggle for replacement of capital equipment and infrastructure maintenance. This was somewhat alleviated with the approval of the 2009 Other Local Option Sales Tax which became effective in 2009. Since its inception, City Council has been committed to utilizing 70% of the tax for Public Safety and 30% of the tax to Infrastructure. In this budget, we included nominal funding for the Capital Replacement Program in the General Fund. We were able to fund some capital requests in other operating funds, but left many justified equipment requests and projects unfunded due to the continued constraints on our budget and our capital investment capacity.

The costs of sustaining the defined benefit pension plans and post retirement health benefits offered by the City to its retirees continue to present long term challenges. In the prior budget year, the Pension plan was extensively reformed following months of analysis and discussions among all stakeholders about the best solution possible for the plan and for the retirees. Substantial plan changes were implemented which included an employee contribution element that will be funded in part by incremental pay increases over time. The primary objective of pension reform was to offer a Pension program that is sustainable over the long term without materially reducing benefits to retirees. The requirements of the pension fund will continue to have a significant impact on the personnel costs now and in the future and we well understand the importance of the program's sustainability within the constraints of City funding.

The pay and classification study conducted by the University of Georgia in 2007 continues to provide the basis for our employee compensation scale. Implementation of the pension reform has not modified the basic scale, but new hires are brought in with the appropriate pay adjustments to fund their pension contribution requirements to remain commensurate with existing employees. An annual 2% adjustment to the UGA Pay Plan was approved beginning July 7, 2012 to offset the now required employee contribution for the pension program. An additional 0.50% increase effective January 5, 2013 and another which will take effect on January 6, 2014 account for a very modest cost of living adjustment will not change the basic scale, but will help to relieve some pay compression. A 0.25% cost of living adjustment was also approved for Retired employees effective January 6, 2014. The Public Safety employees continue to receive an annual \$3,000 supplement, which began July 1, 2009. The supplement is separate from their salary, and will not be subject to this annual cost of living adjustment or any future adjustments.

Budget Process

Early in the budget preparation process, we forecasted that annual revenues would not fully support the cost of a year's operations of the government for FY2014. The combination of reducing expenditures, delaying capital and infrastructure purchases, reducing or eliminating subsidies to other funds and agencies, adding an employee pension contribution, preserving General Fund-Fund Balance, and utilizing one-time revenues allowed us to balance the budget in this challenging economic climate. An increase of 3% in the tax digest for FY14 is estimated and a 96% collection rate is projected. The majority of departmental budgets were funded at 1.5% below FY13 adopted budget levels with a select few departments allocated additional resources to meet operational and service requirements. With departments essentially operating at minimal funding levels, departments will have the extraordinary challenge of providing more services with continued less financial resources and few additional human resources. Beginning in July, 2013, the City announced a hiring freeze so that all but the most vital positions will be left unfilled until financial means to enhance human resources can be restored. Several departments have been forced to make the unwelcome decision to reduce staff in order to meet budget constraints.

The chart below details the Adopted Operating Budget for FY14. The left columns identify the funding for each fund, and the right columns show the appropriation for each fund in comparison with the adopted budget for FY13. The Fund Balance column identifies those funds, which requires fund balance to balance their appropriations: General Fund, Trade Center, and Transportation Fund.

FISCAL YEAR 2014 SUMMARY OF FUNDS AND APPROPRIATION						
TOTAL FUNDING			TOTAL APPROPRIATION			
FUNDS	FY14 REVENUE	FUND BALANCE	TOTAL	FY14 BUDGET	FY13 ADOPTED	% CHANGE
General	\$ 144,654,430	\$ 6,546,060	\$ 151,200,490	\$ 151,200,490	\$ 154,358,548	-2.05%
Stormwater (Sewer)	5,276,954	0	5,276,954	5,276,954	5,105,143	6.37%
Paving	15,026,462	0	15,026,462	15,026,462	14,513,888	3.53%
Medical Center	14,109,597	0	14,109,597	14,109,597	13,659,756	3.29%
Integrated Waste	10,311,100	0	10,311,100	10,311,100	10,190,000	1.19%
E911	3,947,975	0	3,947,975	3,947,975	3,558,592	10.94%
Debt Service	11,355,442	0	11,355,442	11,355,442	11,976,222	-5.18%
Transportation	6,196,637	39,972	6,236,609	6,236,609	5,990,552	4.11%
Parking Management	398,419	0	398,419	398,419	374,024	6.52%
Trade Center	\$ 2,610,522	\$ 140,841	\$ 2,751,363	\$ 2,751,363	\$ 2,866,272	-4.01%
Bull Creek	1,476,948	0	1,476,948	1,476,948	1,455,946	1.44%
Oxbow Creek	537,082	0	537,082	537,082	525,200	2.26%
Civic Center	5,839,940	0	5,839,940	5,839,940	6,317,000	-7.55%
Econ Development	1,772,459	0	1,772,459	1,772,459	1,044,781	69.65%
Sub-TOTAL	\$ 223,513,967	\$ 6,726,873	\$ 230,240,840	\$ 230,240,840	\$ 231,935,924	-0.73%
2009 Other LOST	\$ 33,000,000	0	\$ 33,000,000	\$ 33,000,000	\$ 35,000,000	-5.71%
TOTAL	\$ 256,513,967	\$ 6,726,873	\$ 263,240,840	\$ 263,240,840	\$ 266,935,924	-1.38%
Health	\$ 23,000,000	0	\$ 23,000,000	\$ 23,000,000	\$ 23,000,000	-%
Risk Management	5,246,087	0	5,246,087	5,246,087	3,740,000	40.27%
CDBG	1,416,583	0	1,416,583	1,416,583	1,497,261	-5.39%
WIA	3,385,140	0	3,385,140	3,385,140	3,306,419	2.38%

The total operating budget is \$230,240,840, excluding the Other Local Option Sales Tax, WIA, Community Development Block Grant, Risk Management and Health Insurance Fund and \$263,240,840 with the Other LOST. WIA and Community Development Block Grant have different budget cycles due to federal regulations; an estimated budget is incorporated in the regular budget process. Budget adjustments for these funds will be forwarded to Council in the fall.

Assessment

The Columbus Consolidated Government offers an array of services to its residents including public safety, judicial, parks and recreation, sanitation and general government operations. At the time of consolidation in 1971, the government recognized that not all citizens within Muscogee County would receive equivalent levels of service. In recognition of this disparity, specific tax districts were established to levy taxes in direct proportion to services provided within each taxing district.

Currently, there are three urban service districts: USD1, USD2, and USD4; these do not include the special districts created for the Business Improvement District. The assessment and millage set for the primary three districts are distinguished by the services provided to each district: general services and urban services. The general services are provided to the total area of Muscogee County as fixed and established on the effective date of the last amendment to the charter. Functions and services provided to the general service district are commonly available and accessible or otherwise provided to all residents throughout the total area of the

county. Examples are judicial services, parks and recreation, city administration, certain police services, health facilities and incarceration facilities. Urban service districts provide more comprehensive and intensive levels of governmental duties. Examples are fire protection, police patrol services and street maintenance. The total millage for urban and general service plus transportation services has a nine-mill cap not including debt service, Medical Center appropriation, and road and stormwater (sewer) millages. The criterion for calculating the millage rate in each district is outlined below.

General Service - Services are of equal level throughout the county. Taxes are levied on all Muscogee County property owners.

Medical Center Tax - A three-mill levy is assessed with revenue paid to the Hospital Authority for medical care of county residents who cannot afford medical treatment.

METRA - This tax is levied to subsidize mass transit in the city. Taxes are levied after all other income from fares and other service charges and other governmental entities are calculated.

Urban Service - Services are diverse in various sections of the county. Taxes are levied proportionately on property owners of each district based on the level of service.

Fire Tax - The millage rate is dependent on the Fire Department's ISO rating for each district. The ISO rating is the same throughout all of Muscogee County.

Patrol Services - The tax rate is calculated according to the median response time on all police calls.

Stormwater (Sewer) - The tax rate is calculated according to the number of miles of public roads and streets in the district, which are maintained at local expense.

Street Maintenance - The tax rate is calculated according to the number of miles of public roads in each district per acre of land. Taxes are levied in the Paving Fund for this activity.

The chart below shows the distribution of the millage among districts.

TAX MILLAGE COMPARISON									
FY13 ADOPTED TO FY14 ADOPTED									
	URBAN SERVICE DISTRICT #1			URBAN SERVICE DISTRICT #2			URBAN SERVICE DISTRICT #4		
	FY13 Adopted	FY14 Adopted	Change	FY13 Adopted	FY14 Adopted	Change	FY13 Adopted	FY14 Adopted	Change
Total General and Urban	8.18	8.18	0.00	6.13	6.13	0.00	5.98	5.98	0.00
METRA	0.82	0.82	0.00	0.82	0.82	0.00	0.82	0.82	0.00
Total Subject to Cap	9.00	9.00	0.00	6.95	6.95	0.00	6.80	6.80	0.00
Stormwater Sewer)	1.24	1.24	0.00	0.20	0.20	0.00	N/A	N/A	N/A
Paving	3.44	3.44	0.00	0.55	0.55	0.00	N/A	N/A	N/A
Medical Center	3.00	3.00	0.00	3.00	3.00	0.00	3.00	3.00	0.00
Total M & O	16.68	16.68	0.00	10.70	10.70	0.00	9.80	9.80	0.00
Debt Service	0.95	0.79	(0.16)	0.95	0.79	(0.16)	0.95	0.79	(0.16)
Economic Development	0.25	0.41	0.16	0.25	0.41	0.16	0.25	0.41	0.16
Total Tax Rate	17.88	17.88	0.00	11.90	11.90	0.00	11.00	11.00	0.00

In Urban Service District #1, which encompasses most of the community's land area, the millage rate will be 17.88 mills. Funding is continued for economic development activities. In Urban Service District #2, which extends along the northern boundary of Columbus, the tax rate will be 11.90 mills. In Urban Service District #4, which is presently limited to some small parcels near the Fort Benning reservation, tax rate will be 11.00 mills. Under the requirements of the Taxpayer Bill of Rights, three public hearings were held in order for citizens to discuss the changes in the tax rate.

Personnel Changes and Employee Compensation

Each year, a major portion of the budget is allocated to personnel costs. In FY14, that percentage will reach almost 60%. This budget includes the 2% incremental addition to the University of Georgia pay and classification plan to help fund the Pension Reform plan implemented during FY13.

During FY13, the City opened an employee Health and Wellness Center which provides primary, urgent and pharmaceutical care to its employees and their families. The addition of the Health and Wellness Center to the City's menu of healthcare benefits has been very well received with enrollment of over 400 employees in just the first 60 days of operation. In addition to reduced healthcare premiums, employees who participate in the Health and Wellness Center plan enjoy reduced wait times for office visits, free or reduced pharmaceutical products, and greater accessibility to primary and acute care services. Other healthcare insurance plans in addition to the Health and Wellness Center continue to be offered including an HMO and PPO plan. A preferred rate is offered to those employees who are enrolled in the Health and Wellness Center as well as those who are not tobacco users. The savings to the City has already been demonstrated in the first few months of operation by comparing actual expenditures to those that would have been incurred without the implementation of the Health and Wellness Center plan. While difficult to quantify, it is anticipated that the Health and Wellness Center plan will accrue benefits to the City in reduced provider and pharmaceutical costs alone. Improved health status of the employee population is the primary objective, which in addition to improved employee satisfaction and productivity can be expected to reduce overall healthcare and related costs in the long term.

The city held steady its annual contribution of \$5,650 per employee for health care for FY14. Every effort is being made to contain employee healthcare costs for the employee as well as the City. In addition to the Health and Wellness Center plan, other cost control measures are in place such as an additional premium for employees with spouses who have access to employer sponsored health insurance and a surcharge for employees or dependents who are tobacco users.

Pay adjustment for constitutional officers and those employees affected by the State of Georgia pay system will not receive an increase in FY14. The only concession made in this budget was a minimal cost of living adjustment for General Government and Public Safety of 0.50%, and Retired employees of 0.25% effective January 5, 2014. The Public Safety employees continue to receive an annual \$3,000 supplement, which began July 1, 2009. The supplement is separate from their salary, and will not be subject to this annual cost of living adjustment or any future adjustments.

Other personnel adjustments are outlined in Section C of this document.

Capital Projects and Capital Outlay

The FY14 budget includes \$6,502,358 in capital improvements projects (\$4,392,601 for Other LOST) and \$2,006,168 for capital outlay (\$16,000 for Other LOST). Funding has been included for road resurfacing, and pipe rehabilitation and replacement. Details of the capital improvement projects are found in Section B. The capital outlay is detailed in Section E.

Departmental Highlights

Listed below are the major budget highlights for each department. Major changes are identified with additional details contained in the following sections of the document.

- ◆ The Legislatives' FY14 funding level is \$515,461 a 3.16% decrease from the FY13 adopted budget. This department includes the Council and the Clerk of Council divisions.
- ◆ The Executive's FY14 funding level is \$468,649, an 18.6% decrease from the FY13 adopted budget.
 - ◆ The Mayor's Office funding level is \$300,527, a 25.8% decrease from the FY13 adopted budget amount of \$405,104. The Citi-Serv contract of \$100,000 was deleted from the FY14 budget.
 - ◆ The funding level for the Internal Auditor's Office is \$168,122, a 1.5% decrease from the FY13 adopted budget.
 - ◆ The Crime Prevention/Intervention program will also receive funding from the Other Local Option Sales Tax in the amount of \$843,252 in FY14.
- ◆ The City Attorney's Office FY14 funding level is \$726,713, a 1.5% decrease from the FY13 adopted budget. The City Attorney's budget can vary significantly depending upon external factors such as litigation and settlements.
- ◆ The City Manager's FY14 funding level is \$1,459,570, a 1.5% decrease from the FY13 adopted budget. This department includes the City Manager's Office, Mail Room, Public Information, Criminal Justice Coordination, and Citizen Service Center.
- ◆ Finance's FY14 funding level is \$2,395,774, a 1.5% decrease from the FY13 adopted budget. This department includes the Director's Office, Accounting, Occupation Tax/Revenue, Financial Planning, Cash Management and the Purchasing divisions. The decrease resulted from the elimination of the Revenue Manager position in the last quarter of FY13.
- ◆ Information Technology's FY14 funding level is \$3,768,234, a 2.96% decrease from the FY13 adopted budget. The Information Technology Department will also receive funding from the Other Local Option Sales Tax in the amount of \$250,000 in FY14.
- ◆ Human Resources' FY14 funding level is \$1,789,608, a 1.5% decrease from the FY13 adopted budget. This department includes the Director and Employee Benefits divisions.
- ◆ Inspections and Code Enforcement's FY14 funding level is \$1,777,782, a 1.5% decrease from the FY13 adopted budget. This includes the Inspections and Code Enforcement Department and Print Shop.
- ◆ The Planning Department's FY14 funding level is \$318,607, a 1.5% decrease from the FY13 adopted budget.
- ◆ Engineering Department's FY14 funding level is \$2,200,169, a 1.5% decrease from the FY13 adopted budget. This department includes Traffic Engineering, Geographic Information Systems and Radio Communications divisions. In addition to the aforementioned divisions, which are funded in the General Fund, this department manages divisions funded in the Stormwater (Sewer) and Paving

Funds. Engineering Department's Drainage Division will operate with \$783,234; a 1.8% increase from FY13's adopted budget and the Highways & Roads Division will operate with \$1,032,183, a 2.85% decrease from FY13's adopted budget.

- ◆ Public Works' FY14 funding level is \$8,213,764, a 0.32% increase over the FY13 adopted budget. This department includes the Director's Office, Fleet Management, Special Enforcement, Cemeteries, Facilities Maintenance, and Other Maintenance & Repairs divisions. Besides managing the aforementioned divisions, which are funded in the General Fund, the department manages divisions in other Operating Funds that are listed below:
 - Two divisions, Sewer Maintenance and Other Maintenance & Repairs, operate with \$3,300,106 in the Stormwater (Sewer) Fund. This allocation is a 3.47% decrease from the FY13 adopted budget for Public Works' stormwater (sewer) construction and maintenance activities. The Public Works Department will also receive funding from the Other Local Option Sales Tax in the amount of \$127,933 for personnel and \$750,000 for Facility Improvements.
 - Four divisions; Streets, Urban Forestry & Beautification, ROWM Community Services, and Other Maintenance & Repairs, operate with \$11,555,769 in the Paving Fund. This allocation is a 2.29% increase over the FY13's adopted budget for Public Works' paving and maintenance activities.
 - Six divisions; Solid Waste Collection, Recycling, Granite Bluff Inert Landfill, Oxbow Meadow Inert Landfill, Pine Grove Landfill, Recycling, and Other Maintenance & Repairs, operate with \$9,302,100 in the Integrated Waste Management Fund. This allocation is a 2.31% increase from the FY13 adopted budget for Public Works' waste management program and maintenance activities.
- ◆ Other Maintenance & Repairs is budgeted in the Transportation (METRA) Fund for \$15,000 and in the Civic Center Fund for \$100,000.
- ◆ Parks & Recreation's FY14 total funding level is \$11,447,341, a 9.13% increase from the FY13 adopted budget, primarily due to the Aquatic Center opening in FY14. This department includes the Director's Office, Park Services, Recreation Services, Community Schools, Athletics, Therapeutics, and Special Facilities (Memorial Stadium, Golden Park, Cooper Creek Tennis Center, Aquatics, Pottery Shop, Lake Oliver Marina and Senior Citizen's Center divisions). In addition to the aforementioned divisions, which are funded in the General Fund, the department also manages the program listed below:
 - ◆ Parks Refuse Collection operates with \$83,198 in the Integrated Waste Management Fund. This allocation is 9.45% increase over last year's budget for Parks & Recreation waste management program activities.
 - ◆ The Parks & Recreation Department will also receive funding from the Other Local Option Sales Tax in the amount of \$51,972 for personnel, a 2.7% increase over the FY13 funding amount.
- ◆ Cooperative Extension Services' FY14 funding level is \$139,160, a 1.5% decrease from the FY13's adopted budget. The staff members are state employees, but the Consolidated Government supplements seven salaries.
- ◆ Boards & Commissions' FY14 funding level is \$1,944,756, a 13.3% decrease from the FY13 adopted budget due to the fact that 2014 will not be a primary or general election year. This department includes the Board of Tax Assessors and the Board of Elections and Registration.

- ◆ Police Services' FY14 funding level is \$27,745,081, a 1.5% decrease from the FY13 adopted budget. This department includes the Chief of Police, Intelligence/Vice, Support Services, Field Operations, Office of Professional Standards, Administrative Services, and Investigative Services divisions. Besides managing the aforementioned divisions, which are funded by the General Fund, the department manages the emergency call center (E911).
 - ◆ The Police Department will also receive funding from the Other Local Option Sales Tax in the amount of \$10,239,547 for personnel and capital outlay, a 6.4% increase over the FY13 funding amount.
 - ◆ The Emergency Call Center (E911) operates with \$3,947,975 in the Emergency Telephone Fund. This allocation is 4.4% more than last year's budget for E-911 activities. Operational costs continue to grow more rapidly than funding appropriated from the \$1.50 surcharge on land-based telephone lines. Additionally, the \$1.00 surcharge on cellular telephones, effective November 1, 1998, has helped offset the expenditures needed to keep pace with operational costs. The transfer from the Other Local Option Sales Tax Fund in FY14 is \$1,182,971. The E911 operations will also receive funding from the Other Local Option Sales Tax in the amount of \$391,547 for personnel.
- ◆ Fire and Emergency Services' FY14 funding level is \$24,299,892, a 1.5% decrease from the FY13 adopted budget. This department includes the Chief of Fire and EMS, Suppression and EMS, Training, Prevention, Hazardous Materials Response Team, Maintenance, Special Operations, Administrative Services, Logistics/Support, and Emergency Management divisions. The Fire Department will also receive funding from the Other Local Option Sales Tax in the amount of \$2,662,341 for personnel and capital outlay.
- ◆ The Muscogee County Prison's FY14 funding level is \$7,025,313, a 1.5% decrease from the FY13 adopted budget. The Muscogee County Prison will also receive funding from the Other Local Option Sales Tax in the amount of \$610,154 for personnel and capital outlay.
- ◆ The Superior Court Judges' FY14 funding level is \$1,165,525, a 1.7% decrease from the FY13 adopted budget.
- ◆ The District Attorney's FY14 funding level is \$1,870,201, a 2.19% increase over the FY13 adopted budget. The District Attorney's Office manages the Victim/Witness Assistance Program, which is partially funded by the Crime Victim Surcharge. The Victim Witness Program's FY14 funding level is \$173,335, a 1.5% decrease from FY13's adopted budget. The remaining balance of the 5% surcharge will be carried forward at the end of the fiscal year. A portion of this budget is funded by proceeds of a 5% surcharge assessed on all court fines levied in the Chattahoochee Judicial Circuit. The District Attorney will also receive funding from the Other Local Option Sales Tax in the amount of \$132,964 for personnel.
- ◆ Adult Probation's FY14 funding level is \$138,862. This allocation reflects a 1.5% decrease from the FY13 adopted budget.
- ◆ The Jury Manager's FY14 funding level is \$417,920, a 1.5% decrease from the FY13's adopted budget.
- ◆ The Juvenile Court Judge's FY14 funding level is \$569,054, a 2.74% decrease from the FY13 adopted budget. This increase is due to the consolidation of the Juvenile Court function. The Juvenile Court Clerk's FY14 funding level is \$162,792, a 1.5% decrease from the FY13 adopted budget.

- ♦ The Circuit wide Juvenile Court's FY14 funding level is \$269,772, a 1.22% increase from the FY13 adopted budget.
- ♦ The Clerk of Superior Court's FY14 funding level is \$1,937,752, a 1.5% decrease from the FY13 adopted budget. The Clerk of Superior Court became responsible for the Board of Equalization effective January 1, 2011 with a FY14 funding level of \$66,918, also a 1.5% decrease from the prior year adopted budget.
- ♦ State Courts' FY14 funding level is \$1,731,102, a 1.98% increase from the FY13 adopted budget. This department includes State Court Judges and the State Court Solicitor's Office. The State Court Solicitor's Office will also receive funding from the Other Local Option Sales Tax in the amount of \$222,094 for personnel.
- ♦ The Public Defender's FY14 funding level is \$1,423,849, a 0.13% increase from the FY13 adopted budget. The Indigent Defense Act was effective on January 1, 2005, which required the consolidation of Public Defender services in Superior and Juvenile Courts. This includes the Circuit wide Public Defender and the Muscogee County Public Defender. The Circuit wide Public Defender will also receive funding from the Other Local Option Sales Tax in the amount of \$128,712 for contractual services.
- ♦ Municipal Court's FY14 funding level is \$2,400,740, a 0.4% increase from the FY13's adopted budget. This department includes Municipal Court Judge, Clerk of Municipal Court and the Municipal Court Marshal. Their budgets are detailed below:
 - ♦ The Clerk of Municipal Court's FY14 appropriation is \$753,380, a 1.38% increase from the FY13 adopted budget. The Clerk of Municipal Court will also receive funding from the Other Local Option Sales Tax in the amount of \$96,175 for personnel.
 - ♦ The Municipal Court Marshal's FY14 appropriation is \$1,263,078, a 1.5% decrease from the FY13's adopted budget. The Marshal will also receive funding from the Other Local Option Sales Tax in the amount of \$326,118 for personnel and capital.
 - ♦ The Municipal Court Judge's budget is \$384,282, a 5.06% increase above the current adopted budget.
- ♦ The Probate Court's FY14 funding level is \$414,212, a 7.45% decrease from the FY13 adopted budget. The Probate Court will also receive funding from the Other Local Option Sales Tax in the amount of \$47,448 for personnel.
- ♦ The Muscogee County Sheriff's Office's FY14 funding level is \$24,613,191 a 1.24% decrease from the FY13 adopted budget. This department includes the Sheriff Administration, Operations, Detention, and Motor Transport divisions. The Sheriff's Office will also received funding from the 2009 Other Local Option Sales Tax in the amount of \$2,630,237 for personnel and capital.
- ♦ The Tax Commissioner's Office's FY14 funding level is \$1,624,852, a 3.8% increase from the FY13 adopted budget.
- ♦ The Coroner's Office's FY14 funding level is \$290,688, a 1.5% decrease from the FY13 adopted budget. The Coroner's Office will also receive funding from the Other Local Option Sales Tax in the amount of \$7,999 for personnel and capital.

- ♦ The Consolidated Government provides funding to diverse community organizations. The Agency's FY14 funding level is \$1,567,476. This is a decrease from FY13 agency appropriations of 14.3%. Specific agency appropriations are as follows:

• Columbus Department of Public Health (healthcare)	\$ 650,780
• Columbus Department of Public Health (rent)	309,383
• Keep Columbus Beautiful	64,628
• New Horizons Community Service Board	187,858
• River Valley Regional Commission	194,107
• Muscogee County Division of Family and Children Services	62,400
• UPTown Columbus, Inc	58,320

- ♦ The Medical Center's FY14 funding level is \$14,109,597. This appropriation reflects a 3.29% increase above the FY13 adopted budget. The Consolidated Government provides this funding to account for healthcare provided by The Medical Center and its affiliates to eligible indigent citizens who are residents of Muscogee County and who earn at or below 125% of the Federal Poverty Income level. The contract also provides for certain healthcare for prisoners in the custody of Muscogee County. Both the indigent and prisoner care is covered under a contract with the Medical Center Hospital Authority that expires in 2020.

- ♦ Debt Services' FY14 funding level is \$11,355,442 a 5.18% decrease from the FY13 adopted budget. This appropriation is scheduled to fund general bond obligations, lease contracts with the Columbus Building Authority, and other debt obligations. The decrease is due to certain debt restructuring during FY13 that reduced annual debt service on City general bond obligations. Included in the FY14 debt service funding amount is annual debt service on municipal leases to finance Integrated Waste equipment purchases.

- ♦ Transportation Services' FY14 funding level is \$6,236,609, a 4.1% increase from FY13's adopted budget. This department includes the Director's Office, Operations, Maintenance, Dial-A- Ride, and Grant Management and Planning divisions. This fund was balanced using \$39,972 of the Transportation Fund-Fund Balance. Besides managing the aforementioned divisions, which are funded by the Transportation Fund, Metra also manages parking activities. The Transportation Services Department will also receive funding from the Other Local Option Sales Tax in the amount of \$3,998.

- ♦ Parking Management's FY14 funding level is \$398,419, a 6.5% increase from the FY13 adopted budget. This fund was balanced using a \$188,919 transfer from the General Fund. This division is responsible for the Parking Garage and Parking Enforcement. This division has taken on the management responsibility of the Front Avenue Parking Garage, Bay Street Parking Garage, and the new Citizen Services Center Parking Garage in May 2013.

- ♦ The Columbus Ironworks Convention and Trade Center's FY14 funding level is \$2,751,363, a 4.0% decrease from the FY13's adopted budget. This department is budgeted as an enterprise fund, where \$763,000 and \$702,072 in revenue are projected from Beer and Hotel/Motel Taxes respectively. The remainder of the budget will be funded by various activities and events. This fund was balanced using \$140,841 of the Trade Center Fund-Fund Balance.

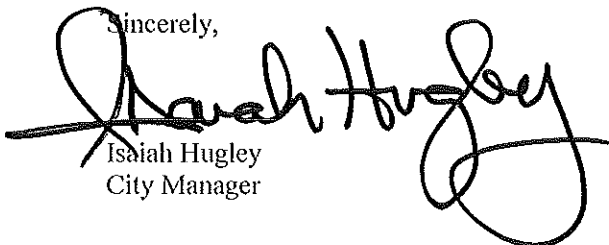
- ♦ Columbus' Golf Authority's FY14 funding level is \$2,014,030, an increase of 1.65% over the FY13 adopted budget. The authority includes Bull Creek and Oxbow Creek Golf Courses. This budget includes an operational subsidy to Oxbow Creek of \$254,581 and to Bull Creek of \$44,598 from the General Fund.

- ♦ The Civic Center's FY14 funding level is \$5,839,940, a 7.55% decrease from FY13's adopted budget. The Civic Center receives a percentage of the Hotel/Motel Tax collected, totaling \$1,404,145. The Civic Center will receive a Transfer In from the General Fund of \$200,000 during FY14 as well.
- ♦ Employee Health Insurance Fund's FY14 funding level is \$23,000,000, reflecting no change from the FY13 adopted budget. The City's contribution will be \$5,650 per employee in FY14, the same as in FY13.
- ♦ Risk Management's FY14 funding level is \$5,246,087, up 27.9% over the FY13 adopted budget.
- ♦ Economic Development' budget increased to \$1,772,459, a 69% increase over the FY13 adopted budget. During FY13 a reserve amount of .16 mills was established to increase the Economic Development reserve for future development and investment opportunities. The total amount of the millage now reserved for Economic Development is 0.41 mills. Council will decide each year whether to make this appropriation and will govern the utilization of the reserve.
- ♦ Workforce Investment Act (WIA), also formerly known as the Job Training Partnership Act (JTPA) will have a budget of \$3,385,140, a 2.38% increase over FY13 adopted budget. Since this is a federally funded program, its program year overlaps with the City's fiscal year. Revisions will be forthcoming in the fall to adjust the funding levels when contracts are finalized.
- ♦ The Community Development Block Grant (CDBG) Fund FY14 funding level will be \$1,416,583, reduced by 5.38% from FY13 adopted budget. This is another federally funded program that overlaps the City's fiscal year where program adjustments will be needed in the fall.

Conclusion

The budget reflects the very challenging times we now confront. It is essential that we are realistic about the budget decisions ahead of us. The goal is to remain financially stable to endure such extraordinary challenges presented by the city's circumstances in this economy. As we strive to find more creative ways to deliver services, we will also strive to plan today for a better tomorrow and meet the demands of the expected growth. The dedication and commitment of the staff to deliver services and sustain the City in these lean times is commendable.

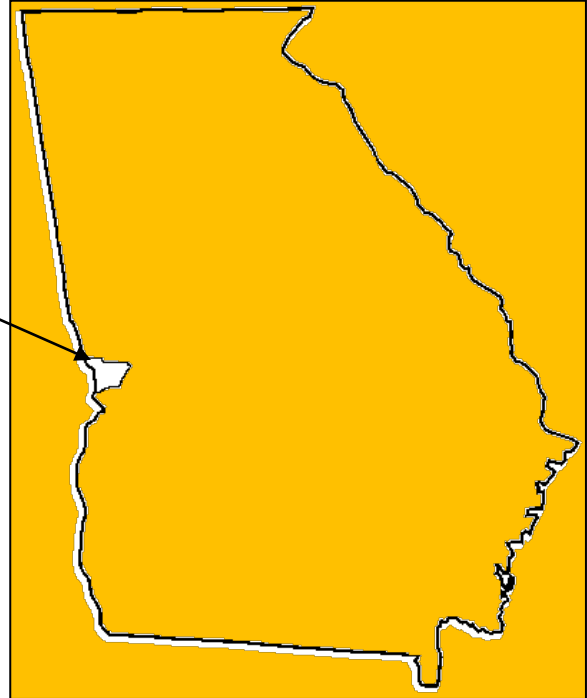
Sincerely,



Isaiah Hugley
City Manager

Welcome to Columbus, Georgia

Columbus, Georgia
Muscogee County



Just the Facts . . .

Located 100 miles southwest of Atlanta
Longitude: 84° 59' / Latitude: 32° 30'
Area: 221 Square Miles
Altitude: 250 feet above sea level
Climate: Balmy summers / Mild winters
Average High Temperature: 76.2°
Average Low Temperature: 55.0°
Average Monthly Rainfall: 3.9 inches
Average Annual Rainfall: 46.8"

Some notable Columbus natives have included Dr. John S. Pemberton, who invented the formula for Coca-Cola; Newt Gingrich, former Speaker of the House of Representatives; and Carson McCullers, who authored the novel "The Heart is a Lonely Hunter."



Just the Facts . . .

Current Mayor: Teresa Tomlinson
Georgia's second largest city
Georgia's fourth largest metropolitan area
World's Longest Urban Whitewater Venue
Population: 198,413
MSA Population: 310,531
Year Founded: 1828
Year Consolidated: 1971



Ranked No. 4 on the list of "Best Cities to Live" in the U.S. by "Best Life Magazine" in 2009.

COLUMBUS PROFILE

Nestled in Piedmont country on the banks of the Chattahoochee River is a town called Columbus. Columbus is one of Georgia's three Fall Line Cities, along with Augusta and Macon. The Fall Line is where the hilly lands of the Piedmont plateau meet the flat terrain of the coastal plain. Because of its unique location, Columbus has a varied landscape that includes rolling hills on the north side and flat plains on the south. It is centered by the Chattahoochee River, a rich natural resource that allowed Columbus to thrive as a milling and textile manufacturing hub in its early years and that provides a variety of opportunities for recreation, sport, and beauty today.

History of Columbus:

Founded in 1828, Columbus was the last planned city of the original thirteen colonies. It was originally inhabited by the Yuchi and Creek Indians and claimed by Spanish missionaries in 1679. Later the French and British discovered it as a strategic trading site. Because of its proximity to the Chattahoochee River, Columbus grew to become a center of shipping and military manufacturing. Before and during the Civil War, Columbus served as a center for arms manufacturing. Following the Civil War, reconstruction was vigorous and included the building of several factories and the Springer Opera House, which later became the State Theater of Georgia. Continuing its military relationship, the Columbus Soldiers' Aid Society sponsored the nation's first celebration of Memorial after the Civil War. Later in 1918, a small camp became **Fort Benning**, which is now the largest infantry school in the world and home to the Western Hemisphere Institute for Security Cooperation (WHINSEC).

Columbus and Muscogee County:

In 1971, the City of Columbus and Muscogee County consolidated to form the first consolidated government in Georgia. The entire county is inside the city limits. Outer areas of the county are classified for taxing purposes as General Service Districts (GSD). The balance of the county is divided into two Urban Service Districts receiving more comprehensive services than GSD. The government has a ten-member council and Mayor. The Council is composed of one member from eight equally divided districts and two at-large districts serving four year terms. The Mayor, who also serves a four-year term, appoints the City Manager pending approval by Council. Open sessions are held by Council on Tuesdays at 9:00 a.m. (2nd & 5th Tuesdays) and at 5:30 p.m. (1st & 4th Tuesdays).

According to the most recent U.S. Census estimates in 2012, the city of Columbus is now the second largest in the state of Georgia with over 198,000 residents. The larger metropolitan area, which consists of Columbus and Phenix City (Alabama), has over 310,000 residents, making this the fourth largest metropolitan statistical area in the state. The Columbus Consolidated Government (CCG) is a full service city providing a wide range of municipal programs and facilities. Services include the following: public safety, recreation and cultural events, transportation, planning and development, road maintenance and general governmental services. Over 3,000 employees work for CCG.

Education: (see also "Demographics- Education") The *Muscogee County School District*, consolidated since 1958, has 64 schools with enrollment exceeding 33,000 students. Among its nine high schools, MCSD boasts the nationally acclaimed Liberal Arts College Preparatory Magnet school, **Columbus High**, which recently was ranked #202 in the country for college preparedness among its graduates. Numerous institutions of higher learning are located in the area as well: **Columbus State University** with an enrollment of 8,300 students and **Columbus Technical Institute**. Within commuting distance of Columbus are six other institutions including **Auburn University**, **Troy State** and **LaGrange College**.

COLUMBUS PROFILE

Attractions and Landmarks: Noteworthy historical sites exist within the county. The ***National Infantry Museum and Soldier Center at Patriot Park*** celebrated its Grand Opening June 19, 2009. It is located in Columbus, Georgia, just outside the gates of Fort Benning, the Home of the Infantry and one of the Army's largest and most highly acclaimed U.S. Army installations. This world-class tribute to Infantrymen past, present and future is the first of its kind in the United States. Throughout the 190,000-square-foot museum, visitors take an interactive journey through every war fought by the U.S. over the past two centuries. The museum tells the heroic story of everyday Infantrymen through an enviable collection of more than 30,000 artifacts. Era galleries trace Infantry history from before the Revolutionary War to action today in Iraq and Afghanistan. There is a special gallery recognizing Medal of Honor recipients and one that pays tribute to those who love an Infantryman, and the sacrifices they make supporting him. There is an IMAX Theatre, full service restaurant and gift store. Patriot Park includes a parade field for Fort Benning Infantry School graduations, a memorial walk of honor and an authentically recreated World War II Company Street.

The ***Springer Opera House***, built in 1871, is the State Theater of Georgia and offers adult and children's theater. After undergoing major renovations, the Springer is offering more variety shows than ever before. In 2013, the Springer will open the ***Dorothy McClure Children's Theater*** and dramatic learning company adjacent to the historic opera house site. ***Port Columbus***, a national Civil War Naval Museum, hosts hundreds of visitors each year to its unique museum of Civil War relics and battleship reenactments. Visitors are encouraged to visit the ***Columbus Museum*** and the ***Columbus Historical District***, which includes the Columbus ***Ironworks***, built in 1853, and the ***Liberty Theater***. ***Westville***, a living museum which recreates life in the 1800's, recently announced plans to relocate its unique attraction to Columbus from Lumpkin.

The ***South Commons*** Softball Complex & Stadium, which was built as a venue for the 1996 Summer Olympic Games, hosts a variety of local, regional, and national tournaments. In addition to providing a host site for family entertainment productions like "Disney on Ice," the ***Civic Center*** houses two professional sports teams: the ***Columbus Cottonmouths***, which play in the Southern Professional Hockey League, and the ***Columbus Lions***, a team in the American Indoor Football League. Recently, an ***Ice Skating Rink*** and the ***Jonathan Hatcher Skateboard Park*** were added to the campus of the Civic Center, which now encompasses ***A.J. McClung Memorial Stadium*** and the ***Golden Park*** baseball complex as well. The ***Columbus Ironworks and Trade Center***, which sits overlooking the Chattahoochee River, hosts hundreds of cultural, business and social events each year.

Golfing is available to the public at ***Bull Creek Golf Course***, a 36-hole premier golf course which is routinely rated among the best public courses in the country. In addition to providing exceptional golf facilities for the public, Bull Creek is host course to the CSU Cougars NCAA Golf Teams as well as several local high school teams, all of which have outstanding records in their respective competitive divisions. Columbus also has a well maintained nine-hole public golf course at ***Oxbow Creek***, as well as a number of private and semi-private golf courses around the city. In addition to golf, spring baseball and fall football are spectacular draws with regional college games and highly competitive high school football. Columbus has been home to many successful athletes in baseball, golf, football, and other sports, as well as to several Little League World Championship teams.

The ***Coca-Cola Space Science Center*** is a state-of-the-art science facility providing spectacular laser light venues and a simulator for manning the space shuttle. The ***Rivercenter for the Performing Arts*** provides culture, entertainment, and enjoyment for many and has hosted a number of internationally acclaimed performers and musical theater productions.

Economic Development: Economic and cultural development continues as an ongoing priority for the Columbus region. In May, 2013, a long term vision was brought to fruition with the opening of a

COLUMBUS PROFILE

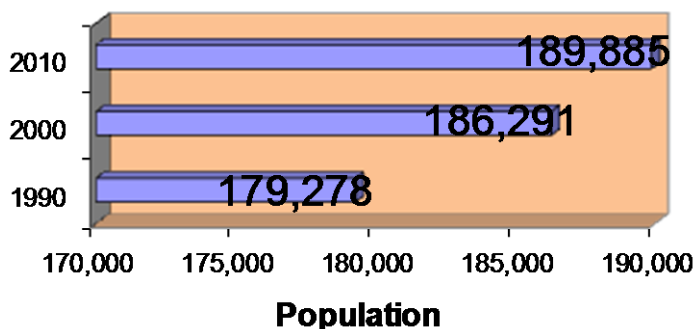
whitewater rapids course on the Chattahoochee River- the longest urban whitewater venue in the world, boasting high level rapids and exciting runs. A local outfitter has established a well organized guide and equipment system to provide maximum enjoyment for rafters and kayakers. With development and business investment on both sides of the Chattahoochee, it is anticipated that the whitewater attraction will bring visitors to the Columbus area as well as provide meaningful recreation and entertainment to residents of the area.

The jewel at the center of Columbus is undoubtedly the beautiful and vibrant **Chattahoochee River**. On both sides of the riverbank, there has been enormous investment to provide premier biking and walking trails and whitewater rafting facilities to Columbus residents and visitors. Collectively these facilities are referred to as simply, “the **Riverwalk**.” There are more than 18 miles of paved and brickwork pathways along each side of the river, as well as an amphitheater on the Phenix City (Alabama) side of the river. Within the past several years, corporate investment along the Chattahoochee has increased with the development of the **Synovus** Corporate building, the expansion of the **TSYS** campus, and the development of upscale residential loft housing in buildings that formerly housed textile mills. **Columbus State University** has become a premier development force in the Uptown area, with investment in student housing and services as well as its continued investment with programming that enriches its students and the community alike, such as the **Schwob School of Music** and the **Rankin Arts Center**. To continue the City’s investment in the economic, recreational and cultural vitality of the region it serves, the Columbus Consolidated Government has recently opened two new facilities in the midtown area of Columbus: a competition quality **Aquatics Center** and the **Citizens Services Center**, which houses a number of city and county services directly utilized by the public. Both facilities are state of the art and are architecturally and aesthetically compatible with the **Columbus Public Library** and the **Muscogee County School District** headquarters near which they are located. It is anticipated that the natatorium will be the host site for local, regional and national swimming and diving competitions as well as provide a swimming facility for the public to use for exercise, wellbeing, and recreation. The Citizens Services Center, located adjacent to the natatorium and near the MCSD buildings, houses the Tax Commissioner’s Office, the Citizen’s Information (311) Center, the Council Chambers, and the Revenue Division of the Finance Department. There are also several public-use rooms for community use.

Demographics:

Columbus has seen steady population growth over the past twenty years. Since 1990, the population has steadily increased from 179,278 to 189,885, as shown in the chart below.

Columbus, GA Population Trend

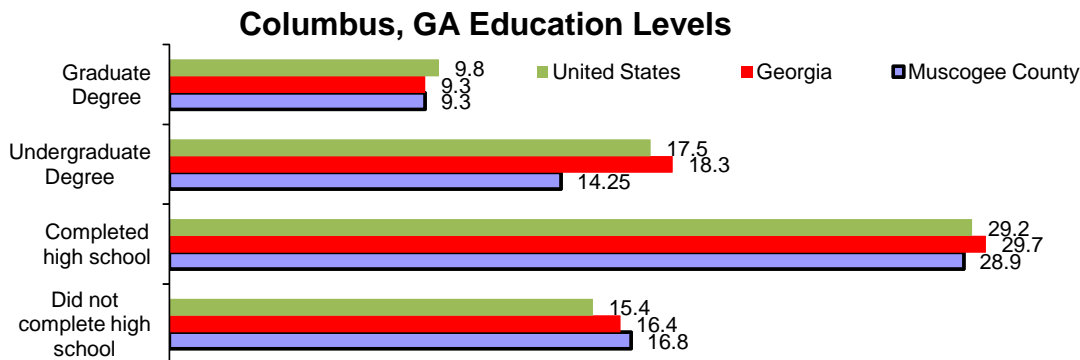


Source: Census Bureau, 1990, 2000 and 2010 Census.

U.S.

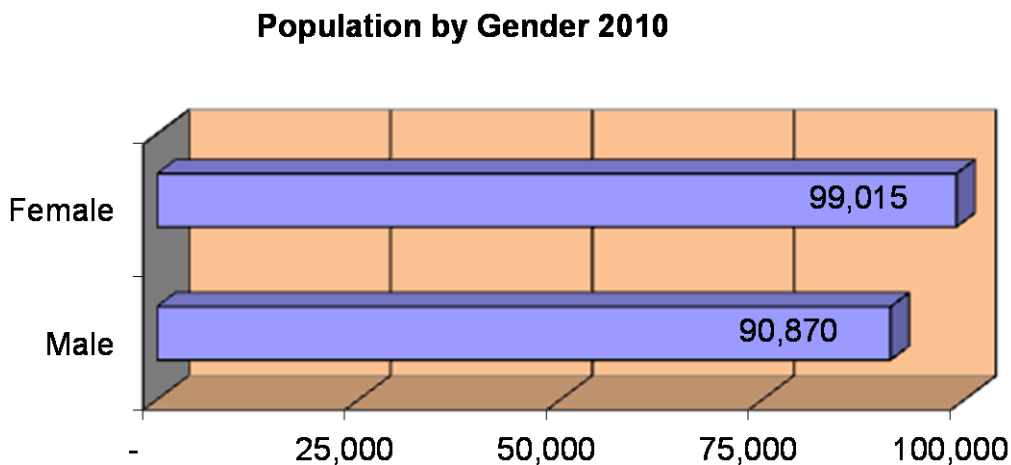
COLUMBUS PROFILE

Education: Muscogee County compares relatively on par with the state of Georgia as a whole and the United States as a whole when it comes to the education status of its residents. 29% of Muscogee County residents have completed high school as compared to 30% in Georgia and 29% in the US. Muscogee has considerably lower numbers of residents who have graduated with an undergraduate degree from college than the US. The chart below depicts Muscogee County's education status relative to the other groups:



Source: CLRSear.ch.com "Columbus Education Levels and Profiles"

Gender and Age: When it comes to gender, the population is split fairly equally between men and women. Many young professionals begin their family life in Columbus. The average age in Columbus is a youthful 33.5 years of age. This number is approximately 3.7 years less than the U.S. average. This shows Columbus as a strong center for vitality and spirit within Georgia and the surrounding areas. No doubt the sustained investment in the quality of life in the Columbus region has served to attract and retain young families in the area.



Source: U.S. Census Bureau, 2010 Census.

Ethnicity: Columbus is made up primarily of three ethnicities: African-American/Black (44.8%), Caucasian/White (43.7%), and Hispanic/Latin American (6.4%).

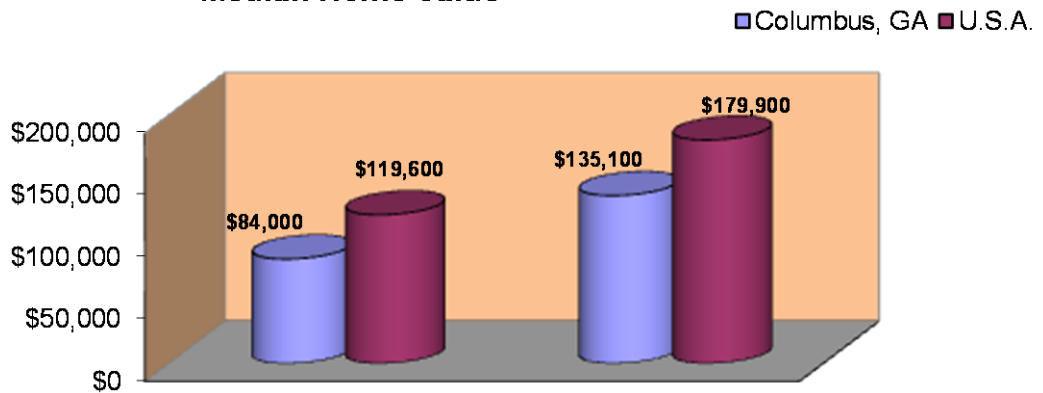
Source: <http://www.georgia-demographics.com/columbus-demographics>

COLUMBUS PROFILE

W*ealth:*

Columbus' steady population growth protected us from the severe swings seen recently in the U.S. real estate market. Median values of Columbus homes have not seen the dramatic increases as seen in the rest of the country. Median home value grew 37.8% between 2000 and 2010 in Columbus. The U.S. average grew 33.5% in the same time period. Therefore, Columbus' housing market is growing at a faster pace when compared to the national average.

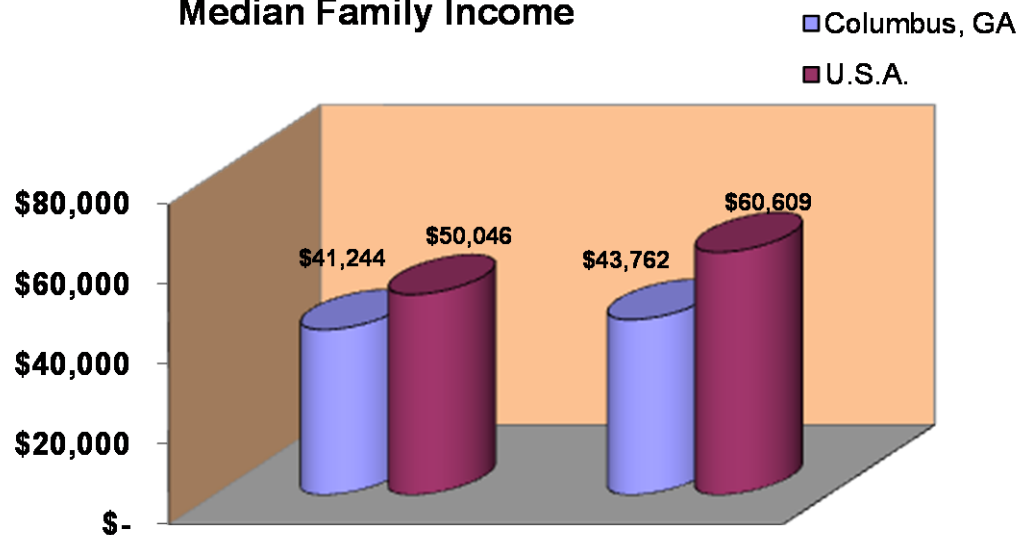
Median Home Value



Source: U.S. Census Bureau, 2010 American Community Survey

Columbus' median income increased 5.8% between 2000 and 2010. This is lower than the U.S. average of 17.4% in the same period.

Median Family Income



Source: U.S. Census Bureau, 2010 American Community Survey

Taking the previous information into account, we see that average home prices have stayed *above* the U.S. in appreciation, yet median family income has stayed *below* the national average. This illustrates

COLUMBUS PROFILE

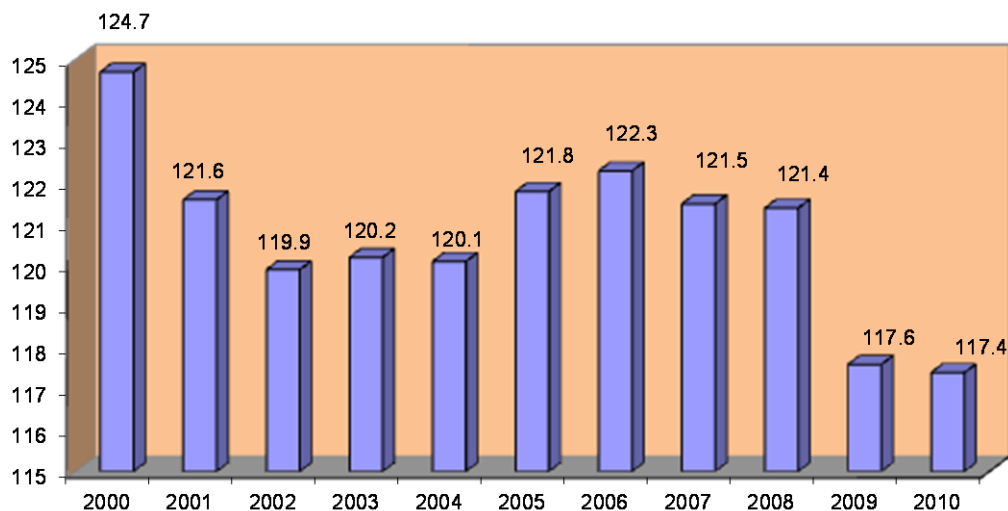
Columbus as a place where people are earning less, and paying more for housing when compared to the rest of the country.

Economy:

Columbus' regional economy has historically been founded in manufacturing, but in recent years there has been a slight shift in Columbus' economic picture. Columbus is home to AFLAC, Carmike Cinemas, RC Cola, Total Systems (TSYS) and United Technology's Pratt and Whitney. In the past several years, international corporations such as Kia and Hyundai, and the ancillary companies which provide products and support services to those companies, have made significant regional investment in the area. TSYS has completed its state-of-the-art uptown campus along the Chattahoochee River, a monument to the progress and development of the uptown area.

The community has seen expansions in service areas and downsizing in traditionally manufacturing areas. Whatever the reason, the area continues to rebound and keep surging forward. Efforts to recruit and retain companies are championed by the Economic Development division of the Greater Columbus Chamber of Commerce, the River Valley Partnership, and other planning and development entities. Commercial and retail trade, as well as professional services, has attracted customers throughout the region, making Columbus a destination hub for the surrounding counties.

Columbus MSA Employment



Source: <http://www.dol.state.ga.us/>

Notes: Columbus MSA includes Chattahoochee, Harris, Marion, Muscogee, and Russell (Alabama) counties.

Future Growth:

As part of the Georgia Transportation Act of 2010, Columbus residents voted to participate in the Transportation Special Local Option Sales Tax ("TSPLOST"). Columbus/Muscogee County is part of the River Valley region, a 16-county region in west central Georgia. Proceeds from the TSPLOST will finance major construction projects related to transportation infrastructure. There has also been research done into the feasibility of a high speed rail connection from the River Valley to and from Atlanta.

The development of the longest urban whitewater rafting venue in the world, which opened in May, 2013, is expected to generate significant economic benefit to the City and its residents as visitors and residents alike come to experience the exciting rapids. Combined with the significant investment in the

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Columbus Profile

COLUMBUS PROFILE

Uptown Columbus area, which includes student housing and services for CSU as well as a number of restaurants, specialty stores and retailers, the whitewater venue should solidify Columbus' distinction as a recreational and cultural destination site for visitors and residents alike in the years ahead.

With expansion from AFLAC, Wellpoint, Carmike Cinemas, TSYS, Cessna and the U.S. Department of Defense's Base Realignment and Closure (BRAC) program, Columbus was expected to grow by 30,000 people, or 16%, by the end of 2012. Actual growth from BRAC has been sporadic and somewhat difficult to quantify, but growth has been steady and sustained for the past decade at least. Continued investment in necessary infrastructure, such as roads, bridges, intersections, the Riverwalk and the new city buildings in midtown, are vitally important to sustained economic growth, but must also be staffed and maintained for years to come. Budgets must include these facts and prepare for future strain on the infrastructure of Columbus with increased public service and public safety needs. New housing and commercial development trends continue to grow. CCG continues to fund capital projects to spur development in the downtown area and economically disadvantaged areas. The success of the past is transforming the future.

What this means for the FY14 Budget:

Once again CCG has been faced with the daunting task of providing the superior level of services that its citizens expect and deserve while recognizing the keen truth that revenues have been relatively flat or even declining over the past 8 fiscal years. As such, the Operating Budget for FY14 has been reduced by 1.4% overall from \$266,935,923 in FY13 to **\$263,240,840 for FY14**. Most departments were asked to reduce their operating expenditures by a minimum of 1.5% from their FY13 Adopted Budget levels in order to fund the added expenditures that will be required in the areas of Recreation (for the Aquatics Center) and personnel expenditure increases, which include the mandatory pension reform changes that will help fund the pension plan long term. In addition to a tight operating budget, the Capital Plan was significantly curtailed, at least until after the first of the calendar year, until sufficient resources can be identified from revenues or other sources to pay for them. Even with the relatively Spartan budgets adopted, the City expects to utilize at least \$6.7 million of its fund balance in order to balance its FY14 operating plan.

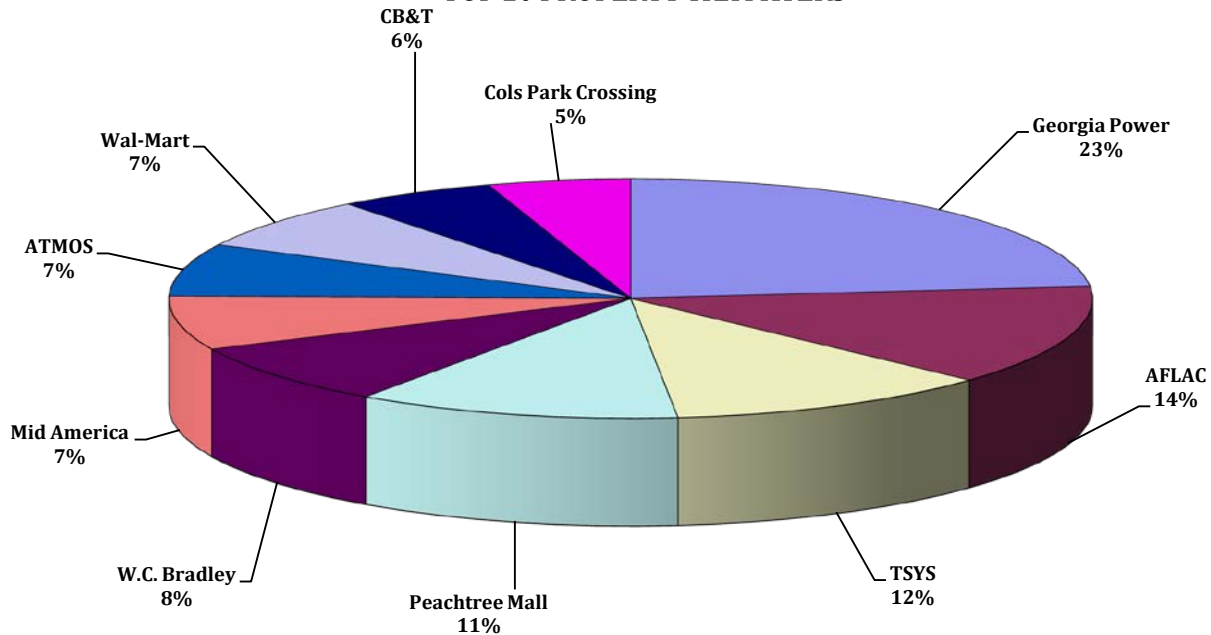
The FY14 Budget necessarily must include consideration for staffing and maintaining newly opened facilities, including the ***Aquatics Center*** and the ***Citizens Service Center***. While the majority of employees who now work at the CSC were already employed by CCG and simply were relocated to the new facility, there will be added costs in terms of maintaining the new facilities, cleaning them, and repairing them as needed in the future. The Aquatics Center will require staffing and maintenance in order to operate on a daily basis and to provide a host venue for local, regional or even national competitions. Other significant maintenance considerations are given to the many public services and quality of life services that the City provides to its citizens and visitors. The Riverwalk and golf courses, for example, are public amenities that enrich the lives of our citizens, but they can be expensive to maintain.

During this budget cycle, significant attention was given to the declining number of reserve days that the City has experienced during the past several fiscal cycles. While Operating Budgets are just that- estimates- and no assurance can be made regarding the validity of the number of days cash on hand that the City will have as the result of implementing this Budget, it is important to recognize the steady decline in the reserve days on hand that the City now has following 8 years of flat revenue growth. Therefore, City Council, the Mayor and others involved in the Budgetary Process were conscious of the issues surrounding reserve days and the changes in fund balance that the City has seen over time while deliberating and ultimately adopting this Operating Budget.

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Columbus Profile

COLUMBUS BUSINESSES

TOP 10 PROPERTY TAX PAYERS

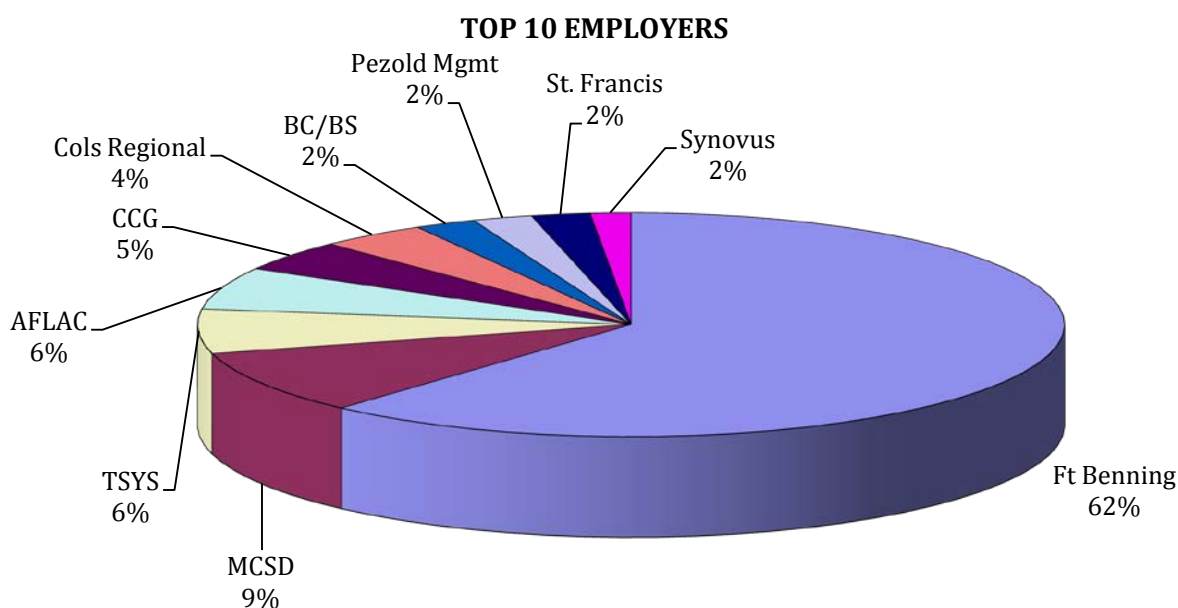


<u>Taxpayer</u>	<u>Type of Business</u>	<u>Taxes Levied</u>	<u>% to Total</u>
Georgia Power	Utility	2,651,784	23%
AFLAC	Insurance	1,540,754	14%
TSYS	Credit Card Processing	1,297,069	11%
Peachtree Mall LLC	Shopping Center	1,285,433	11%
W.C. Bradley Company	Manufacturing	947,079	8%
Mid America Apartment	Apartment Leasing	820,359	7%
ATMOS Energy Corp	Utility	808,443	7%
Wal-Mart Leasing	Retail	804,332	7%
Columbus Bank & Trust	Banking	624,846	6%
Columbus Park Crossing	Shopping Center	568,226	5%

Subtotal Top 10 Property Tax Payers 11,348,325

Note: Numbers provided per Muscogee County Tax Commissioner's Office from FY 2012. The information provided relates to the Consolidated Government's tax levies, and does not include taxes collected on behalf of other governmental entities. The Top 10 Property Tax Payers represents 28.6% of Total City Taxes Levied.

COLUMBUS BUSINESSES



<u>Employer</u>	<u>Type of Business</u>	<u>Employees</u>	<u>% to Total</u>
Fort Benning Military Reservation	U.S. Army Base	41,462	62%
Muscogee County School District	School System	6,200	9%
TSYS	Credit Card Processing	4,300	6%
AFLAC	Insurance	4,100	6%
Columbus Consolidated Gov't	Local Government	3,010	4%
Columbus Regional Healthcare System	Hospital	2,700	4%
Blue Cross/Blue Shield of GA	Insurance	1,540	2%
Pezold Management	Hospitality	1,500	2%
St. Francis Hospital	Hospital	1,470	2%
Synovus	Banking	1,021	2%
Subtotal Top 10 Employers		67,303	

Note: Numbers provided per Columbus Chamber of Commerce, GA Dept of Labor, Muscogee County School District, and the Columbus Consolidated Government from FY 2012. The Top 10 Employers represents 43.0% of Total City Employment.

VISION COLUMBUS:

What our citizens have told us via survey is important to them

Housing: The Vision

- Provide safe, soundly constructed, well-maintained, and affordable housing available to all.
- Eliminate substandard housing and enforce applicable codes and ordinances.
- Encourage and support partnerships among builders to provide low-cost housing for those in need.
- Achieve a balance between development and housing density.
- Protect neighborhoods from commercial development.

Neighborhood/Community Aesthetics: The Vision

- Preserve trees before, during and after development.
- Ensure that open spaces are clean and well-maintained.
- Provide and protect a generous amount of green space (nature parks and vegetation barriers).
- Provide passive as well as active parks.
- Provide culturally focused as well as activity-based parks.
- Promote the development of economically and racially diverse neighborhoods.
- Preserve historic homes and buildings.

Transportation: The Vision

- Provide public transportation that meets the needs of the community.
- Develop bicycle, bus and trolley systems.
- Develop a roadway system that will provide easy access around and throughout the city.
- Reduce high traffic volume in residential areas.
- Attract new carriers, routes and services to the Columbus Metropolitan Airport.
- Provide more parking facilities throughout the community and develop alternatives such as 'Park and ride'.

Public Safety: The Vision

- Provide greater police presence throughout the city.
- Build a well-staffed, well-trained, fully equipped police force.
- Improve communication between public safety officers and youth.
- Improve response time.
- Develop and support programs focused on prevention and appropriate alternatives to incarceration.
- Expand and upgrade jail facilities.

Education: The Vision

- Encourage parental involvement at school and in the home.
- Provide after-school learning, vocational training, tutorial programs and summer enrichment opportunities.
- Provide programs that address teen social problems.

Unity : The Vision

- "One Columbus."
- Provide race relations training for city employees and citizens.
- Encourage and support ongoing programs to promote unity and sensitivity to diversity in the community and workplace.
- Promote "bridge building" throughout the community to encourage unity and mutual respect among ethnically and culturally diverse groups.
- Encourage business participation in minority business mentor programs.
- Treat all people with dignity and respect.

Commercial and Economic Development: The Vision

- Focus effort for growth and development in the city as a whole.
- Encourage community-wide economic development through enterprise and empowerment zones.
- Encourage programs to provide funding for minority business development.
- Develop job-training programs to encourage youth.
- Support the growing tourism industry through expansion of hotel accommodations and new restaurants, recreational and leisure activities.
- Require businesses to keep properties neat, clean and properly maintained.

Introduction

Vision for Columbus

VISION COLUMBUS:

What our citizens have told us via survey is important to them

Uptown Development: The Vision

- Provide safe and visually appealing facilities.
- Expand parking facilities.
- Develop entertainment, cultural and recreational options.
- Attract major convention and trade show business.
- Develop Uptown into a 21st century model city where people want to visit, live, work and play.

Regionalism: The Vision

- Continue to develop mutually beneficial and supportive relationships with Phenix City and Fort Benning.
- Expand certain city services to surrounding counties and cities.

Quality of Life: The Vision

Health and Human Services

- Provide affordable, quality day care for children.
- Provide more facilities and programs for adults.
- Make quality health and medical facilities and human service resources available throughout the community.

Quality of Life: The Vision

Culture and the Arts

- Develop and nurture the cultural climate of the community.
- Expand existing parks and recreational facilities, with special focus on children, teen and senior adults.
- Develop family-oriented neighborhood parks and recreational parks and pocket parks in Uptown Columbus.
- Seek innovative approaches to expand parks and recreational options.
- Increase tourism through development of recreational facilities along the riverfront.

Community Facilities: The Vision

- Ensure that community facilities are clean, safe and accessible.
- Expand and enhance the public library system.
- Provide satellite centers for certain public services.

The Environment: The Vision

- Preserve trees before, during and after development.
- Ensure that open spaces are clean and well-maintained.
- Provide and protect a generous amount of green space (natural parks and vegetation barriers).
- Protect air and water quality.
- Protect and preserve the Chattahoochee River
- Upgrade wastewater treatment and solid waste facilities.
- Improve sewage and drainage systems throughout the city.
- Control the proliferation of exterior signage.
- Encourage and develop a stronger recycling program

Taxation: The Vision

- Re-evaluate the overall tax system.
- Use the city sales tax as funding base for additional community facilities.
- Provide tax incentives to attract small as well as large businesses to the community.
- Develop a program to assist existing small businesses.

Checklist for City Leaders:

Based on this community input, we heard you call for community leaders to:

- Design and implement a comprehensive study of all local taxes.
- Develop a comprehensive community master plan that will guide our progress.
- Evaluate, update and enforce local codes and ordinance that contribute to economic development and overall quality of life for all citizens.



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QUICK LINKS GUIDE

There are three tools that will help the reader locate information in the current Operating Budget for Columbus, Georgia.

The first is the traditional **Table of Contents**, which outlines the entire document. The Table of Contents provides traditional page number indexing, as well as embedded hyperlinks to key sections of the Budget Book. For those who are viewing our Budget Book online, this **Quick Links Guide** provides the easiest way to navigate to areas of the document which may be of particular interest to the reader. This page is loaded with HYPERLINKS (denoted by boxed text) which allow you to be automatically navigated to your page of interest simply by clicking on the boxed text. If you have a similar question, this is the quickest way to find the answer. Last is the **Document Notes** on the following page, which briefly explains what each section of the book contains.

QUESTION:	WHERE TO LOOK:
What is the City's total operating budget for the upcoming fiscal year?	Financial Summary "Big Picture" City Manager's Letter
What is the City's process for coming up with the annual operating budget?	Budgetary Policy Budget Process City Manager's Letter
What does the City spend its money on?	City Manager's Letter "Big Picture" Expenditures Financial Summaries
Where does the City get its revenues?	Financial Summaries "Big Picture"
What are the goals and objectives of the City?	Vision Columbus Mayor's Letter City Manager's Letter Columbus Profile
What is the budgeted allocation for each department?	Section D
What is the background and current economic condition of Columbus?	Welcome to Columbus Columbus Profile
What City funds are included in the Operating Budget and what is each fund for?	Primer on City Funds Financial Summaries
What is the breakdown of each fund's revenues, expenditures, and fund balance?	Summary of Revenues, Expenditures and Changes in Fund Balance
What if I don't understand a word or abbreviation?	Glossary Acronyms
Where can I find information about the City's capital projects and facilities?	Capital Improvement Book (separate document)
Who are the major property taxpayers in Columbus?	Columbus Businesses
Where can I find a historical record of past budgets?	Trend Analysis
What is the long term forecast for Columbus' budget?	Projections
What will Columbus have to pay on its debt this year?	Debt Service Fund
How much remains in the Local Option Sales Tax Fund, and what will it be used for?	LOST Fund Overview LOST Fund Expenditures
Who are our City Councilors and government leaders?	Introduction- Mayor and Council Acknowledgements

ML- Mayor's Letter

CML- City Manager's Letter

Introduction

Quick Links Guide

DOCUMENT NOTES

The Columbus Consolidated Government budget document provides comprehensive information about the government's policies, goals, financial structure and operations. This document also contains information on major initiatives, demographics of the city and capital budget.

Introduction/Overview Section: This section contains the transmittal letters from the Mayor and City Manager, organizational chart, overview and general information on Columbus. This section also contains a description of the economic conditions and other factors which provide the framework for our annual operating budget plan.

Section A: Budgetary Policy This section includes the policies and procedures that govern the budget process. There is also a summary of the budget process and calendar.

Section B: Financial Summaries This section provides a graphic and financial overview of each adopted operating fund along with highlights on significant revenues and expenditures. Also in this section is the Capital Improvements Program summary, a summarized historical trend analysis, and a financial projection analysis.

Section C: Personnel In this section we describe the benefit package and presents a history of authorized positions combined for all funds.

Section D: Operating Fund Summaries This section provides descriptions of each department, its operating budget, its performance indicators, and its personnel. This section is arranged by major operating fund and then by department budget allocation within each operating fund.

The Appendix section includes a variety of data, which should be useful to the reader in better understanding the budget. Also, in this section is a **Glossary** for those not familiar with governmental terms, a list of **Acronyms** we have used, and the **Capital Outlay** listing. *Please note:* The **Capital Improvement Program** has been moved to a separate document, providing detailed information on the various projects.

This Budget Book includes the Operating Funds of Columbus Consolidated Government. The Capital Improvement Program can be found in a separate document. Some departments have budget allocations in more than one fund. This is important to bear in mind when evaluating the budgets of an individual department, which may have multiple funding sources. For example, several Public Safety departments have funds in the General Fund and in the Other LOST Fund, so both fund allocations would need to be considered for the totality of that department's individual budget allocation.

A dedicated effort is made to inform our taxpayers and stakeholders, our community, and the general public about the government that serves them. The budget is formally presented to City Council at budget meetings which are publicly televised through the city's government access channel and through live streaming on the internet through the City's website. Many of the issues addressed in the budget process are discussed with Council on air. For those who cannot view the live sessions, all sessions are recorded and are available 24/7 on the Columbus city website, and the complete budget document is placed in digital form on the city's website as well (see hyperlinks and website navigation below). A printed copy of this budget document is placed on file with the Clerk of Council in accordance with the City Charter.

DOCUMENT NOTES

Comments or questions about the budget may be e-mailed to the Finance Director's office at phodge@columbusga.org. The Financial Planning Division may be contacted at (706) 653-4087.

City Council Sessions Recordings: www.columbusga.org >Council Meeting Video> Budget
Budget Book: www.columbusga.org >Website Index>Finance>Budget Documents

[http://www.columbusga.org/finance/Budget Books.htm](http://www.columbusga.org/finance/Budget_Books.htm)

Columbus Consolidated Government was awarded its first Distinguished Budget Presentation Award for FY1993 and we have received the award every year since. We believe that this document continues in that same proud tradition. Additionally, CCG has also received the Certificate for Achievement for Excellence in Financial Reporting for the Comprehensive Annual Financial Report (CAFR) since FY1991.

SECTION A: BUDGETARY POLICY

This section includes the policies used to guide the preparation and management of the budget. This section also includes the budget calendar.

BUDGETARY POLICIES AND PROCEDURES

The annual budget is a fiscal plan that presents the services to be provided to the community and the funds necessary to perform these services. Key steps in this process are described within.

Budget Preparation

The Columbus Consolidated Government (CCG) operates under a fiscal year that begins July 1 and ends June 30. The major steps in the process are outlined below with a detailed schedule on page A-5 and A-6.

Budget Adoption

Step 1: Council is provided a long-range financial plan showing revenue and expenditure histories. The plan predicts service costs and funding sources into the future along with the identification of potential concerns. This report is used as the financial framework for budget preparation.

Step 2: Departments develop performance and expenditure requests for the next fiscal year.

Step 3: During the months of March and April, the City Manager reviews all departmental operations and budget requests in order to propose a recommended balanced budget.

Step 4: Sixty days prior to the fiscal year commencing July 1, the Mayor submits to Council a proposed operating budget for all operating funds. The operating budget includes recommended expenditures and the means of financing them.

Step 5: A series of workshops and public hearings are held before making final changes to the Mayor's recommended budget.

Step 6: The annual budget is formally adopted by Council before July 1.

Expenditure Control

Once the annual budget is adopted, expenditure control is maintained on the appropriation unit basis (group of accounts) with travel and capital expenditures maintained under full control. Throughout the year, all expenditures and revenues are monitored.

Budget Control

Georgia Law, O.C.G.A. '36-81-3 establishes the legal level of budgetary control as the department. Within the overall budget limitations, authority is delegated to the City Manager. *When acting on the authority delegated by the City Manager to the Finance Director, it is recommended that intra-departmental transfers of appropriation and revenue anticipation may be approved as deemed necessary.* Under no circumstances, however, may the total budget of any department be increased or decreased without Council approval.

Budget Amendments

Amendments affecting the bottom line of any department are approved solely by Council. Section 7- 404 of the City Charter describes this authority:

"The Council may make appropriations [revenue and expense] in addition to those contained in the current operating or capital budgets at any regular or special meeting called for such purposes."

BUDGETARY POLICIES AND PROCEDURES

Policy Guidelines

The overall goal of the City's financial plan is to establish and maintain effective management of the City's financial resources. The informal statements of budgetary policies provide the basis for achieving this goal.

The following section outlines the policies used to guide the preparation and management of the City's budget. The section consists of operating budget policies, capital expenditures, policies, revenue policies and financial accounting policies.

The development and preparation of the City's budget are guided by the following policies.

All funds are required to balance. Anticipated revenue must equal the sum of budgeted expenditures. To the extent possible, all funds should be included in the budget process along with work programs, objectives and strategies.

The Capital Improvement Program requires coordination and planning in conjunction with the various operating fund budgets.

The General Fund is based on a long-range financial plan that includes unallocated fund reserves. The goal is to keep the reserve at approximately fifteen percent of budgeted expenditures. This reserve protects the City against catastrophic revenue losses and major emergency expenditures.

Revenue Policies

The City will maintain effective collections systems and implement aggressive enforcement strategies in order to maximize revenues from available sources.

The City will maintain a broad revenue base; that is, a large number of widely diversified revenue sources that will be established and maintained in order to distribute the revenue burden equitably and protect the City from short-term fluctuations in any one revenue source.

The City will implement user fees in all areas where feasible and productive as well as seek to set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will be adjusted to maintain or move incrementally closer to full coverage of activities.

The projection of revenues will receive conservative treatment in order that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

Financial Structure

The financial transactions of the City are budgeted and recorded in individual funds. A fund is an independent financial and accounting entity. It is a set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. Funds have a balancing set of accounts and records, cash and other financial resources in conjunction with all related liabilities and residual equities, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations or restrictions. Although funds are independent entities within the financial records of a government, there is no requirement to physically segregate the assets. Funds are classified into three basic types: governmental, proprietary or fiduciary. For a brief description of each fund included in this budget, please refer to "Primer on City Funds" at the end of this section.

BUDGETARY POLICIES AND PROCEDURES

Government Funds

Governmental funds are used to account for all or most of the government's general activities, including the collection and disbursement of earmarked monies, the acquisition or construction of general fixed assets and the servicing of general long-term debt.

The following types of governmental funds are utilized by the City:

- The General Fund is the principal fund of the Consolidated Government and is used to account for all major activities of the government such as Police, Fire and Recreation.
- Special Revenue Funds are used to account for the proceeds of specific revenue sources legally restricted to expenditures of specific purposes. The Sewer, Paving and Medical Center Funds are examples of special revenue funds.
- Debt Service Funds account for the accumulation of resources for the payment of general long-term liability, principal, interest and related costs. The City's Debt Service Fund includes requirements to meet the general obligation bond issues, lease contracts, and lease purchase programs of the Georgia Municipal Association.
- Capital Project Funds are used to account for financial resources for the acquisition, renovation or construction of major capital facilities and improvements.

Proprietary Funds

Proprietary Funds are used to account for activities similar to those found in the private sector. The proprietary funds utilized by the City are as follows:

- Enterprise funds account for activities that are usually self-sustaining, principally through user charges for services rendered. An example of an enterprise fund is the Transportation System Fund.
- Internal Service Funds account for the financing of goods and services provided by one department or agency to other departments or agencies for the government on a cost reimbursement basis. The Risk Management and Employee Life and Health Insurance funds have been added to the Operating Budget.

Fiduciary Funds

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own operations. When these assets are held under the terms of a formal trust agreement either a pension trust fund or a private purpose trust fund is used. Agency funds generally are used to account for assets that the government holds on behalf of others as their agent. Traditionally these funds have not been included in the Operating Budget because the receipt of revenue is uncertain.

Accounting Basis

In June 1999, GASB released a new rule known as Statement 34. Often referred to as the "reporting model rule," Statement 34 radically changes the rules by which governmental financial statements are to be organized and presented to readers. The operational accountability is addressed in the government-wide financial statements, which are prepared on a full accrual basis. Information about the cost of delivering services to the citizens and the government's infrastructure assets are included as well. The fiscal accountability is considered through the individual fund financial statements that account for current financial resources of government through the modified accrual basis for governmental

Section A

Budgetary Policy

BUDGETARY POLICIES AND PROCEDURES

activities.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as eligibility requirements imposed by the provider have been met.

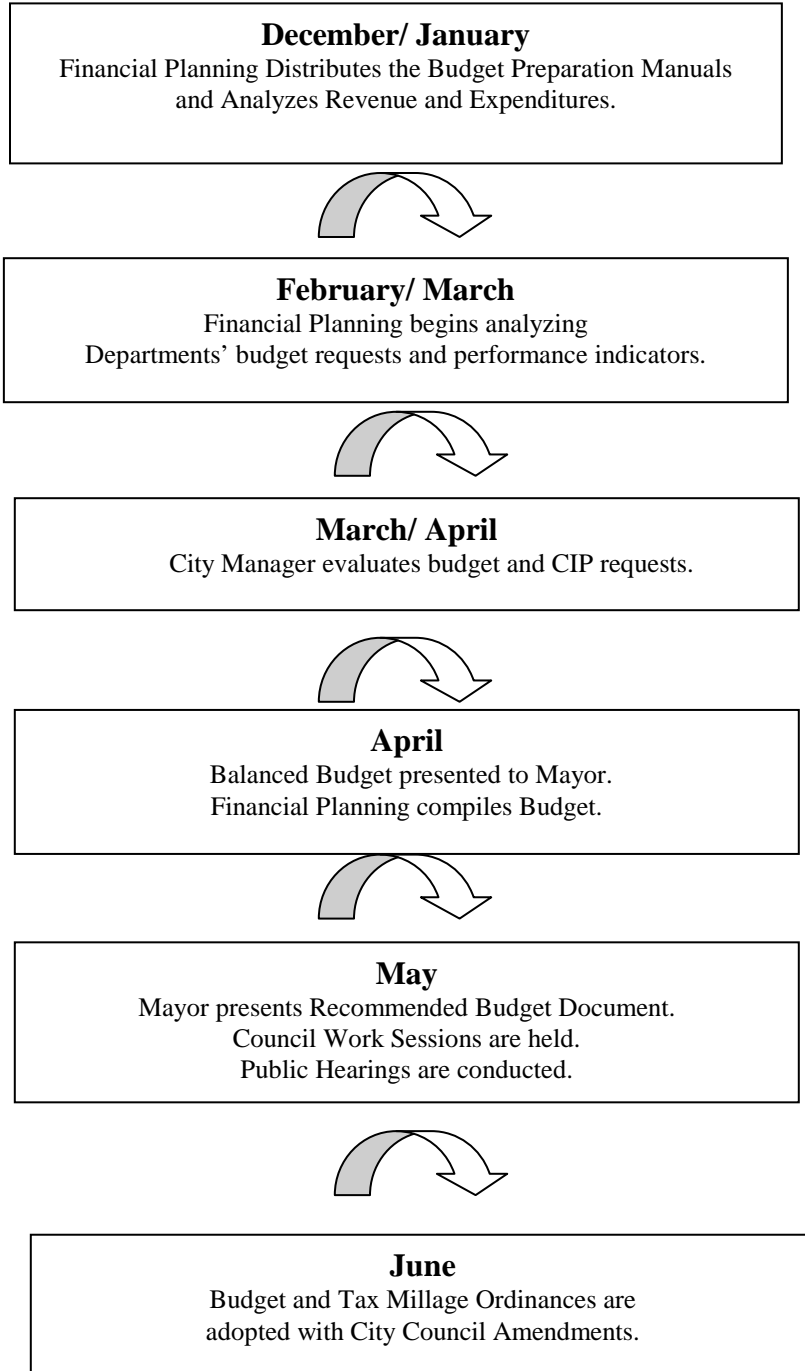
Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

Budgetary Basis

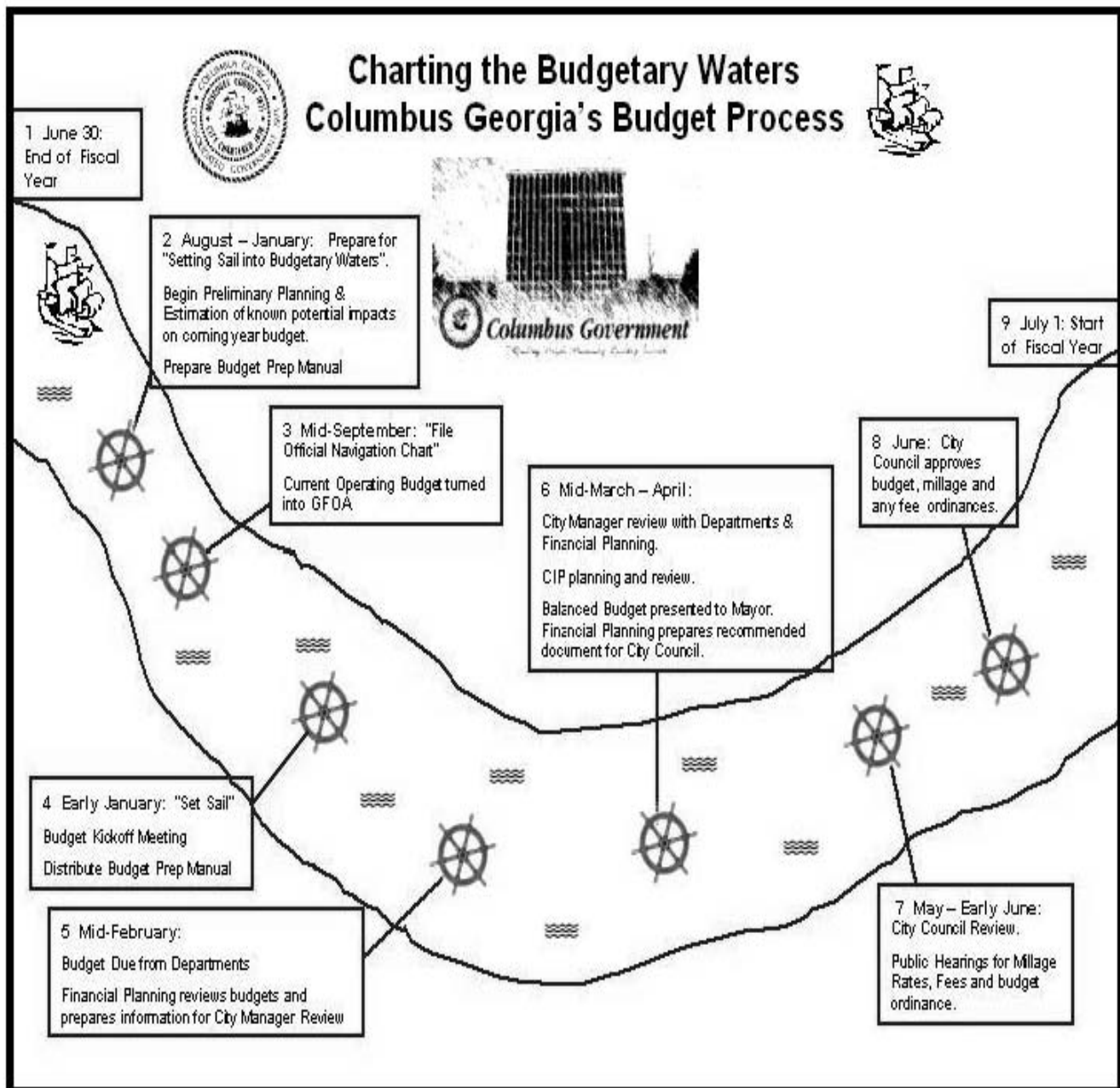
All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). The General, Special Revenue, Debt Service and Capital Projects funds are developed on a modified accrual basis. The Enterprise Funds are developed on the accrual basis. All annual appropriations lapse at the fiscal year end. The basis for budgeting is consistent with the basis for accounting with the difference being encumbrances. The notable exception between the budgetary and accounting basis is the manner in which encumbrances are treated. Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting - under which purchase orders, contracts and other commitments for expenditures of resources are recorded to reserve that portion of the applicable appropriation - is utilized in governmental funds. Encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures because the commitments will be honored through subsequent year's budget appropriations. The other exceptions worth noting deal with capital outlay within the enterprise funds which are recorded as assets on a GAAP basis and expended on a budget basis; depreciation expense is recorded on a GAAP basis only.

BUDGETARY POLICIES AND PROCEDURES

PREPARATION SCHEDULE



BUDGETARY POLICIES AND PROCEDURES



BUDGETARY POLICIES AND PROCEDURES

PRIMER ON CITY FUNDS

Columbus' funds are organized according to fund origin and utilization of funds. Several departments receive funding sources in more than one fund, so it is important to consider all funding sources when evaluating the operating budget of a particular individual department. Here is a brief description of each fund included in this Operating Budget:

OPERATING FUNDS (Fund Number)

General Fund (0101) The General Fund supports the operations of the City. All departments of the General Government and Public Safety are supported by the General Fund, as are most ancillary operations and units. The General Fund receives funding from a number of sources including the millage, other taxes, fees, service charges, fines, and interfund transfers.

LOST Funds (0102,0109) There are two Local Option Sales Tax (LOST) funds: one is to support Public Safety (Crime Prevention, Police/E-911, Fire/EMS, Muscogee County Prison, Sheriff, Municipal Court/Marshal, District Attorney, Homeland Security, State Court Solicitor, Recorder's Court, Coroner, and METRA); the other is for Infrastructure (Public Works, Parks and Recreation, Engineering, and Information Technology).

Stormwater/Sewer (0202) Stormwater/Sewer funds support the stormwater and drainage systems of the City and provide funding for the maintenance of sewers and drainage systems. The fund was named "Stormwater" to differentiate City stormwater and drainage services from those provided by Columbus Water Works, which provides primary sewage services for the City. Stormwater funding comes largely from the millage.

Paving Fund (0203) Paving funds are used for highways, roads and streets, right-of-way maintenance, repairs, landscaping, and related services. Paving funds come from the millage and related fees.

Medical Center Fund (0204) The City has a long term contract with the Medical Center Hospital Authority to provide primary and acute care services to the City's indigent population as well as to jail inmates and prison inmates in the custody of the City/County. This fund is directly funded by a portion of the millage and is the repository for payment of those services under the contract.

Integrated Waste (0207) The Integrated Waste Management fund supports Public Works and Parks and Recreation Services to collect, transport and recycle or dispose of solid waste. This fund also supports several landfills owned by the City and the Recycling Sustainability Center. Integrated waste funds come from solid waste collection fees, landfill fees and recycling fees.

Emergency/E-911(0209) The Emergency Telephone/E-911 fund supports maintenance of the City's central emergency call and dispatch system (E-911) and is funded through wireless surcharges and other fees.

CDBG (0210) The Community Development Block Grant (CDBG) fund is a repository for grants from the Department of Housing and Urban Development (HUD) which funds certain housing and community development programs for the City.

WIA (0220) The Workforce Investment Act fund is a repository for grants from the Department of Labor which funds certain community jobs training and development under the Job Training Partnership Act.

Econ Development (0230) This fund supports investment by the City in Economic Development Authority projects. It is directly funded by a portion of the millage and is utilized at the discretion of City Council.

BUDGETARY POLICIES AND PROCEDURES

- Debt Service Fund (0405)** The Debt Service fund is the repository for funds utilized to repay bonded and other debt obligations of the City, including the bonds issued by the Columbus Building Authority.
- Transport/METRA (0751)** This fund supports the operation of the City's public transportation system, METRA, which includes buses and specialty vehicles. It is funded by transportation grants, service fees and the millage.
- Parking Management (0752)** This fund supports the operation of the City's parking management and enforcement. It is funded by parking fees and fines.
- Trade Center Fund (0753)** The Columbus IronWorks Convention and Trade Center is owned and operated by the City. This fund supports all operations of the Trade Center and is funded by Trade Center revenues as well as Selective Sales and Use Taxes.
- Bull Creek/Oxbow (0755-6)** The operations of both City-owned public golf courses are supported by these two funds. Golf course revenues provide the primary source of funding.
- Civic Center (0757)** The Civic Center is owned and operated by the City and this fund supports those operations. Funding comes from event revenues, service fees, and the Hotel/Motel Tax.
- Employee Health (0850)** This fund is a repository for the City's self-funded employee health care program and the employee life insurance program.
- Risk Management (0860)** This fund is a repository for the City's self-insured Workers Compensation program and vehicle claims management program.

The table below cross references departments which have funding in more than just the General Fund:

	LOST	Storm-water	Paving	Integrated Waste	E911
METRA	X				
Civic Center	X				
Public Works	X	X	X	X	
Parks and Rec	X			X	
Police	X				X
Fire/EMS	X				
MC Prison	X				
District Atty	X				
State Solicitor	X				
Public Defender	X				
Marshal/Municipal Court Clerk	X				
Probate Court	X				
Sheriff	X				
Coroner	X				
Recorders' Court	X				
Information Technology	X				
Engineering	X	X	X		

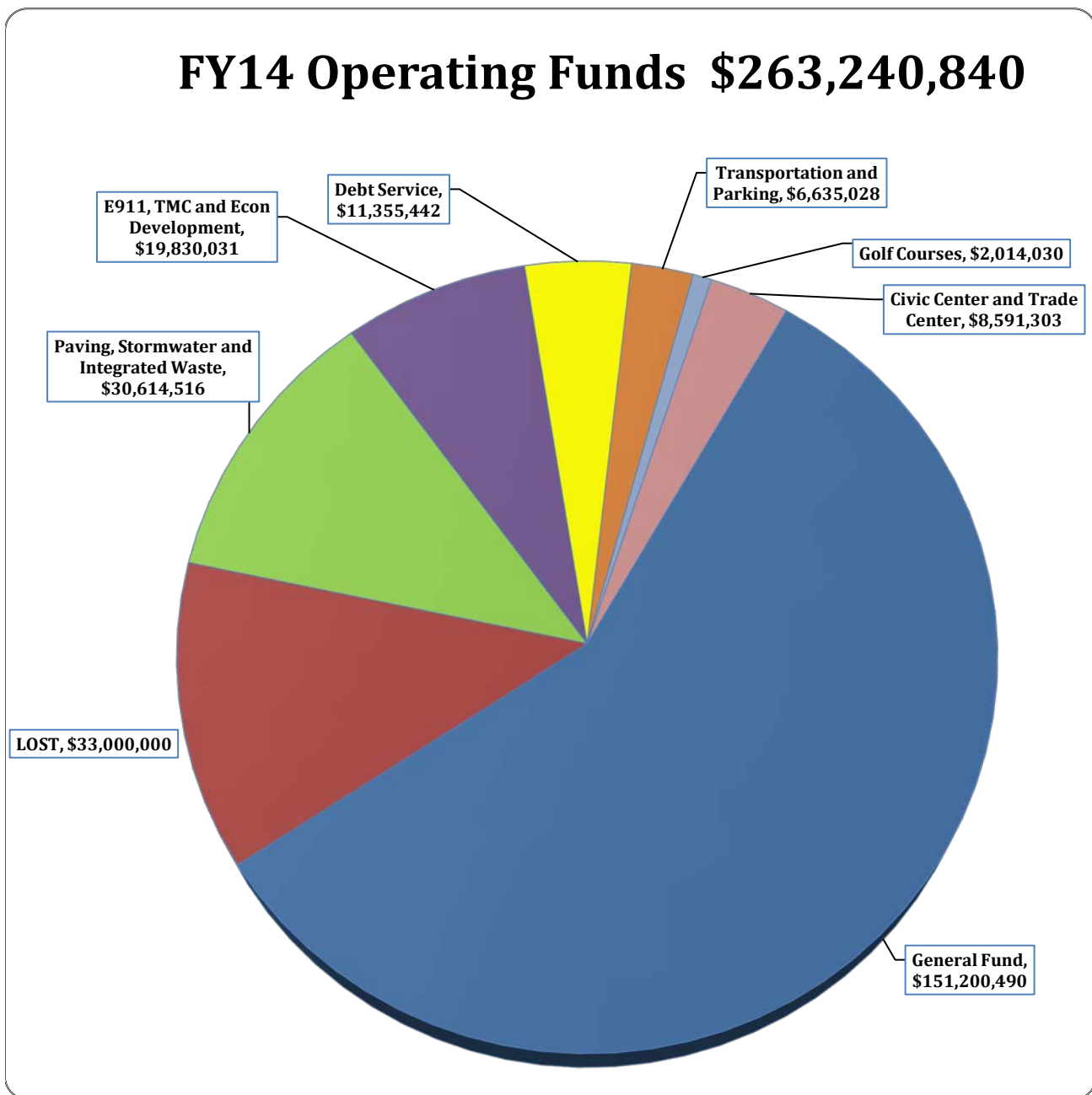
SECTION B: FINANCIAL SUMMARIES

This section includes detailed information on revenues and expenditures by fund. In addition, all funds are summarized in the big picture.

FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

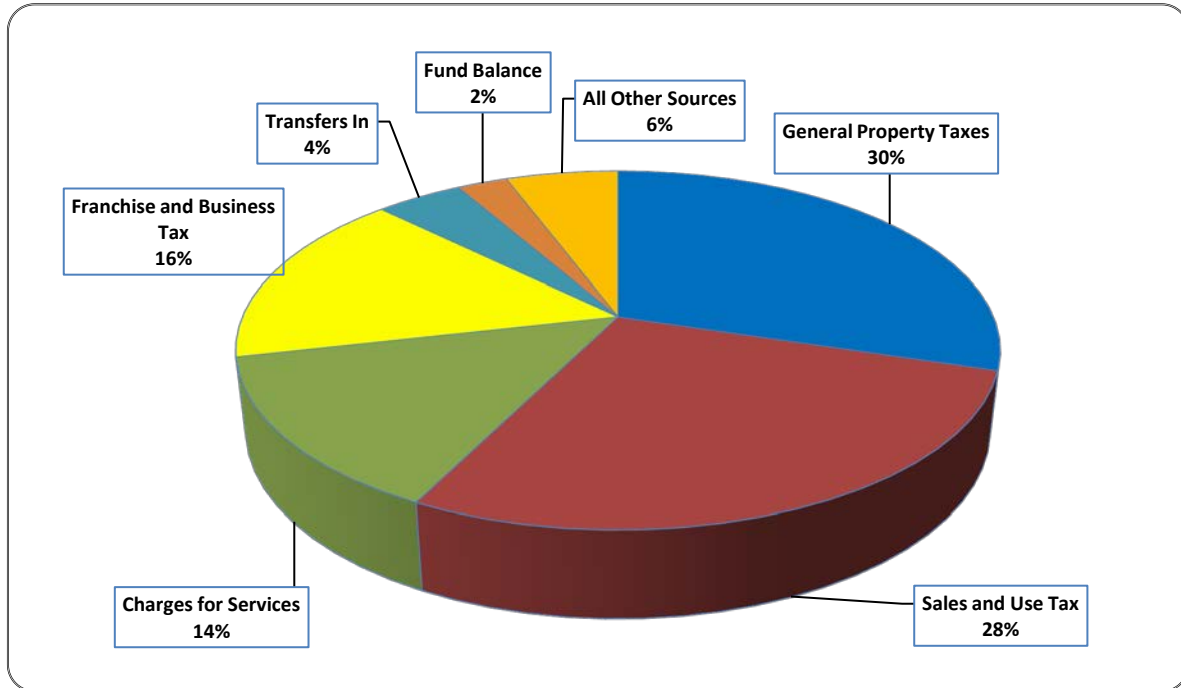
Columbus Consolidated Government operations and services are funded principally through the General Fund, through which the City's primary revenues and expenditures flow. All major departments of the City have apportionments in the General Fund. These are described in detail in Section D. Proceeds from Other Local Option Sales Tax ("OLOST") reside in the LOST Fund. 70% of this fund supports Public Safety while the remainder supports General Government operations and infrastructure. Other operating funds included in this Budget are as follows: Stormwater (Sewer), Paving, and Integrated Waste, which support infrastructure; E-911 (Public Safety); Medical Center (indigent and prisoner healthcare); Economic Development; Transportation (METRA) and Parking Management; Trade Center; Bull Creek and Oxbow Creek Golf Courses; and the Civic Center. Dollar amounts of each fund as projected for FY2014 are shown below:



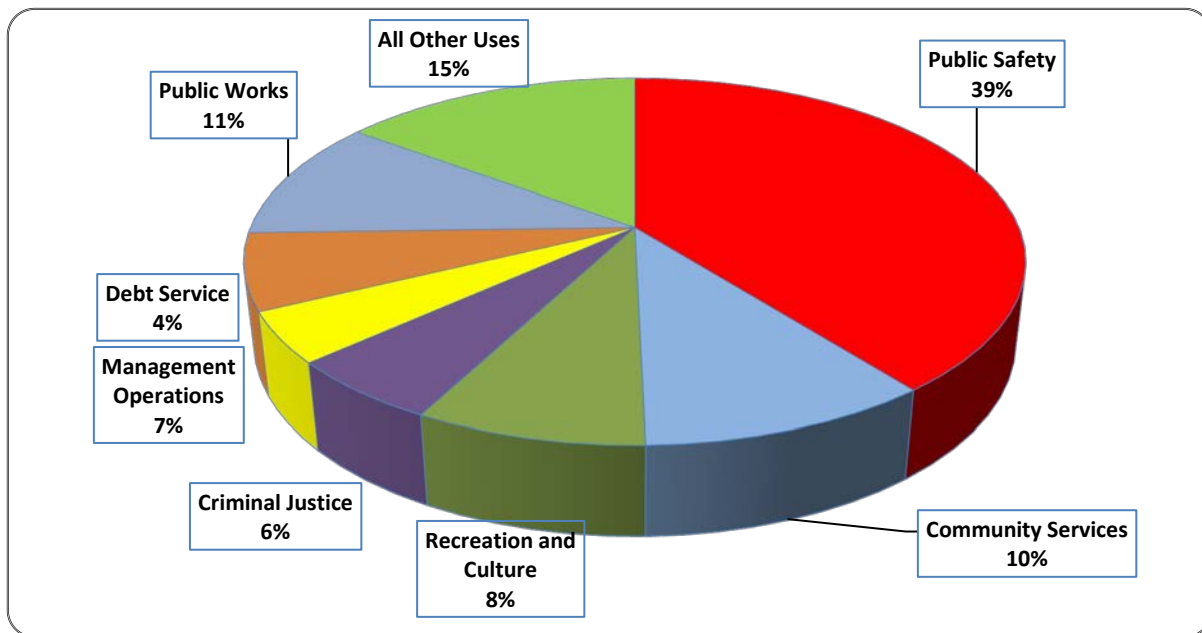
FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

Where the money comes from... revenue sources



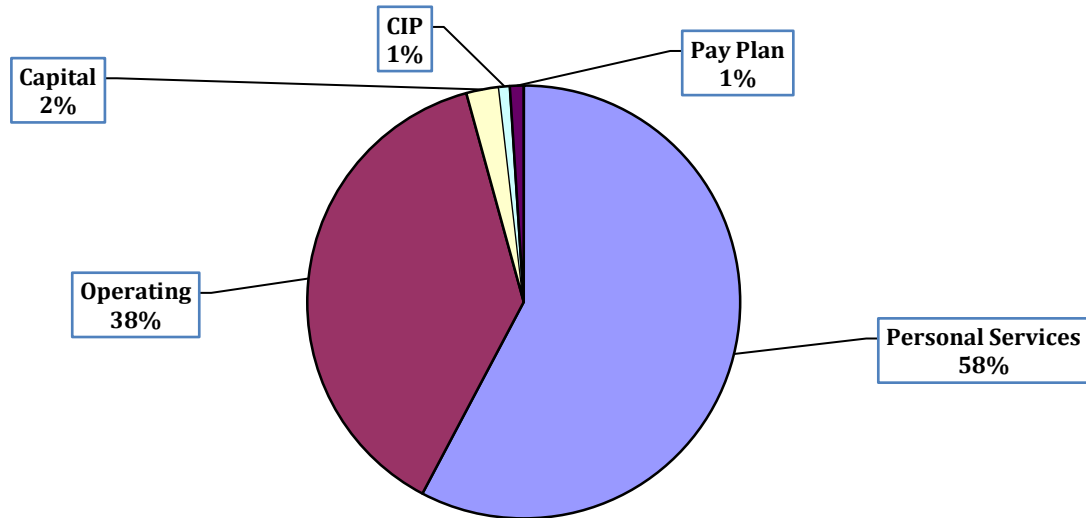
Where the money goes... expenditures



FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

Operating Budget Expenditures by Categories



FY14 Expenditures							Positions by Fund
Fund	Personal Services	Operating	Capital Outlay	Capital Improvement Projects	Total		
General	\$ 111,460,747	\$ 39,673,743	\$ 66,000	\$ -	\$ 151,200,490	2,144	
Other LOST	15,917,701	12,673,698	16,000	4,392,601	33,000,000	186	
Stormwater	3,188,773	1,105,279	170,285	812,617	5,276,954	65	
Paving	8,077,854	4,674,965	976,503	1,297,140	15,026,462	171	
Medical Center	-	14,109,597	-	-	14,109,597	-	
Integrated Waste	5,425,556	4,885,544	-	-	10,311,100	105	
E-911	2,586,928	1,361,047	-	-	3,947,975	54	
Econ Development	-	1,772,459	-	-	1,772,459	-	
Debt Service	-	11,355,442	-	-	11,355,442	-	
METRA	3,694,270	1,874,039	668,300	-	6,236,609	74	
Parking Mgmt	199,543	198,876	-	-	398,419	4	
Trade Center	1,261,064	1,406,219	84,080	-	2,751,363	28	
Bull Creek	744,157	732,791	-	-	1,476,948	30	
Oxbow Creek	253,872	283,210	-	-	537,082	10	
Civic Center	1,828,824	3,986,116	25,000	-	5,839,940	31	
Total Operating Funds	\$ 154,639,289	\$ 100,093,025	\$ 2,006,168	\$ 6,502,358	\$ 263,240,840	2,902	
Other Fund*						95	
CDBG	265,746	1,150,837	-	-	1,416,583	4	
WIA/JTPA	-	3,385,140	-	-	3,385,140	13	
Risk Mgmt	2,992,240	2,253,847	-	-	5,246,087	2	
Health Mgmt	-	23,000,000	-	-	23,000,000	-	
Total Funds	\$ 157,897,275	\$ 129,882,849	\$ 2,006,168	\$ 6,502,358	\$ 296,288,650	3,016	

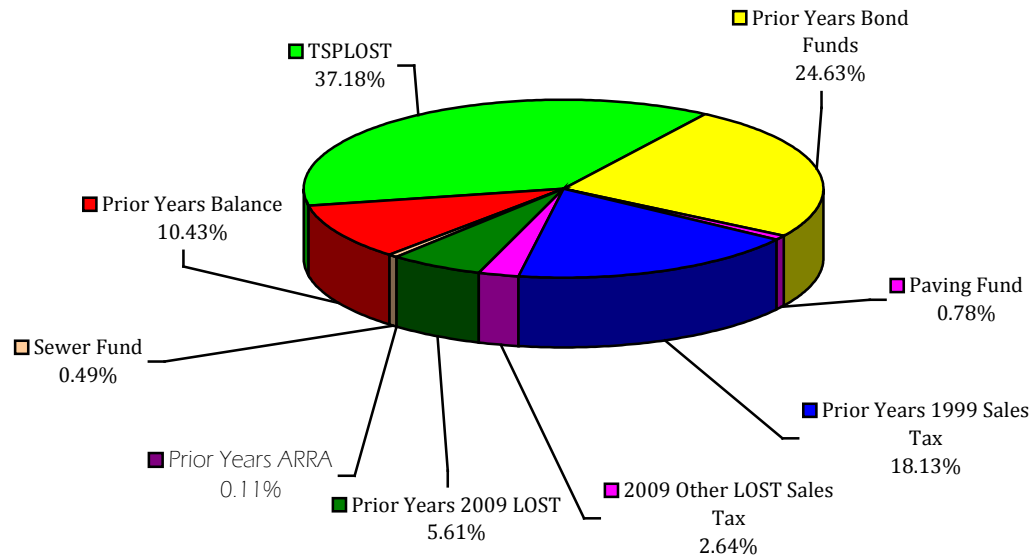
*All employees included in other funds



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FINANCIAL SUMMARIES / OPERATING FUNDS

CIP Financing Sources \$166,272,630

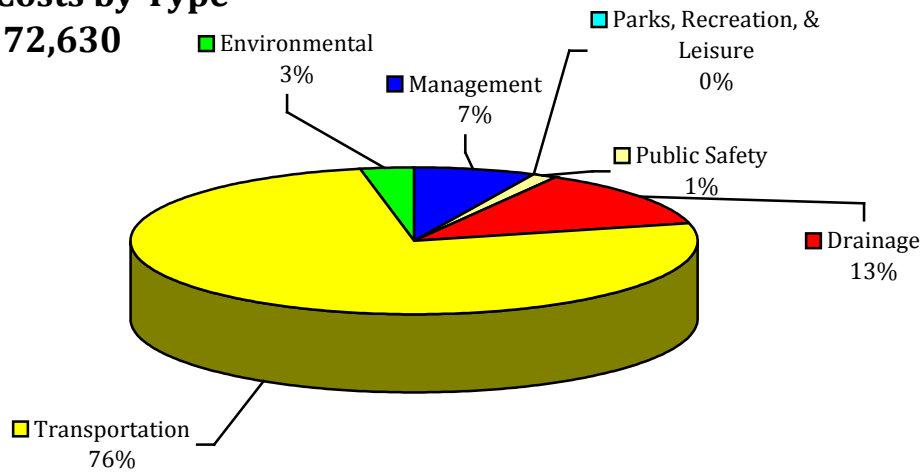


FY14 CIP Financing Sources Overview*	
Project Financing Source	Amount from Financing Source
General Fund	\$0
Stormwater (Sewer) Fund	\$812,617
Paving Fund	\$1,297,140
Integrated Waste	\$0
Current Year TSPLOST	\$61,821,527
Current Year Bond Proceeds	\$0
Current Year 2009 Other LOST	\$4,392,601
Prior Years' 1999 SPLOST	\$30,141,099
Prior Years' 2009 LOST	\$9,333,792
Prior Years' ARRA	\$176,791
Prior Years' Balance	\$17,348,668
Prior Years' Bond Funds	\$40,948,396
Total	\$166,272,630

FINANCIAL SUMMARIES / OPERATING FUNDS

CIP Projects Costs by Type

\$166,272,630



FY14 CIP Projects Overview*		
Project	FY14 Cost	Impact on Operating Budget
Management	\$11,377,358	Neutral to Slightly Positive- No overall impact to FY14 Operating Budget. One project is expected to slightly increase efficiency.
Parks, Recreation, & Leisure	\$310,767	Materially impacts FY14 Operating Budget with the new Aquatics Center opening, which will require operating, maintenance and staffing costs to increase. This category of projects is a small component of the CIP plan.
Public Safety/ Criminal Justice	\$2,011,624	Neutral- no material impact on the FY14 Operating Budget.
Drainage	\$21,176,163	Neutral to Positive – Overall, these projects will reduce maintenance and repair costs and freeing labor and budget to cover other needed projects.
Transportation	\$126,140,210	Neutral to Positive – Overall, these projects will reduce personnel time freeing labor for other projects and programs. No quantitative change expected. In long run, better roads will reduce service calls and require less maintenance for a few years allowing work on additional projects. The FY14 allocation for transportation is markedly increased due to the addition of the projects financed by the 2010 Transportation Act ("TSPLOST")
Environmental	\$5,256,509	Nominal to Slight – Overall, the projects will increase operating costs by less than \$50,000. There are offsetting intangible benefits of preventing fines and reducing impacts on the economy.
TOTAL	\$166,272,630	Overall, the CIP projects will have a minimal impact on the City's FY14 Operating Budget based on timing of project completion. Long-term expectations are that with the offsetting positive improvements, the majority of negative impacts will be slight. The CIP total is 32% lower than the amount allocated in FY13, commensurate with the overall tightening of the operating plan for the City in FY14.

**Please also refer to the separate "FY2014 Capital Improvement Program Book," for a comprehensive look at the CIP plan.*

FINANCIAL SUMMARY / OPERATING FUNDS

Capital Improvement Projects (Continued)

Further information on Capital Improvement Projects is located on in the Financial Summaries of the Operating Budget and the *FY14 Capital Improvement Program Budget Book*. The impact is discussed for each individual project in the accompanying CIP book; however, we have tried to give an overview of the budget impact for the categories and total budgets. Depreciation expense is not included in this analysis, but needs such as staffing, daily operating costs and maintenance are considered.

Trend Analysis

An important element of the budgetary process is the historical perspective of past operating fund budgets and the changes in revenues and expenditures in those funds over time. The following table shows the adopted budgets for Revenues and Expenditures in the Operating Funds for the past four fiscal years and the budgeted year.

Five Year Operating Fund Trend Analysis: Adopted Operating Budgets for the past five fiscal years

<i>Dollars in Thousands (\$000's)</i>	FY10	FY11	FY12	FY13	FY14
<u>REVENUES</u>					
General Property Taxes	73,339	44,731	71,988	76,031	78,319
Franchise/Business/Other	41,987	41,379	42,379	42,418	41,926
Sales and Use Taxes	58,784	68,891	69,118	76,003	72,743
Charges for Services	35,960	35,101	37,370	37,811	36,972
All Other Sources	12,190	15,328	14,613	14,940	14,952
Transfers In	8,077	42,108	10,073	12,806	11,602
Use of Fund Balance	0	32,175	13,075	6,927	6,727
Total Revenues	\$230,337	\$279,713	\$258,616	\$266,936	\$263,241
<u>EXPENDITURES</u>					
Public Safety	101,292	102,828	103,936	106,149	103,696
Management Operations	16,988	18,653	17,561	18,072	17,836
Public Works/Community Services*	47,688	54,458	55,696	54,625	54,938
Criminal Justice	13,510	13,503	14,272	15,112	14,764
Debt Service	6,631	11,111	10,429	12,416	11,740
Mass Transit	6,270	6,222	5,877	6,015	6,256
Recreation and Culture	19,283	20,016	20,364	20,761	21,209
Non Categorical and Other	14,222	44,206	19,594	25,065	26,550
Transfers Out	(4,630)	(370)	-	-	-
Capital Improvements	9,083	9,086	10,887	8,721	6,252
Total Expenditures	\$230,337	\$279,713	\$258,616	\$266,936	\$263,241

**Community Services includes the Medical Center contract for indigent and prisoner/inmate medical care*

FINANCIAL SUMMARY / OPERATING FUNDS

Projections

Short and long term forecasts are an integral part of the City's budgeting process. The Financial Planning Staff prepares both short (1-3 year) and long (5 year) term projections each year as part of the budgeting cycle process. The short and long term forecasts which the Financial Planning staff prepares, and then continually refines, provide the basis for the Operating Funds Budgets included in this Budget Book.

The foundation for projected revenues is based on an analysis of several factors including: historical trends in revenues collected for the current and prior years; changes in statutory or regulatory rules which may impact revenues, such as the changes the State of Georgia has made to the Title Ad Valorem Sales Tax; and changes in the City's population which may be anticipated from demographic or environmental changes, such as those which have occurred from time to time at Ft. Benning, which is a major employer of both military and civilian citizens, or with new investment in our area by companies like Kia, which has major manufacturing facilities in nearby West Point. Financial Planning closely monitors the accuracy of its revenue forecasts throughout the fiscal year and may make recommendations for adjustments to the Operating Budget should actual revenues prove to be materially different from those forecasted.

Our forecasts also provide the basis for our expenditures and capital investment plans which are included in the Operating Budget. Expenditure forecasts are based largely on both historical actual expenditures and the financial resource constraints for the City at large. Capital expenditures are forecasted based on the specific needs of each division, again within the financial resource constraints that exist within the framework of the City as a whole.

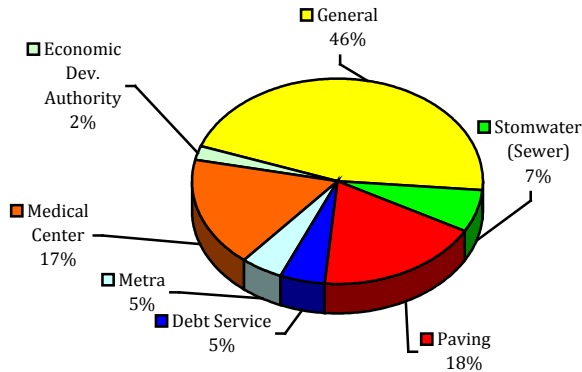
Our budget book, and therefore this analysis, includes the City's operating funds and 4 additional funds: CDBG, WIA, Risk Management and Employee Insurance Funds. The Budget Book differs from the Consolidated Annual Financial Report ("CAFR"), which includes all funds.

Midyear Adjustments

The Operating Budget is a point-in-time reflection of what is actually a fluid, continually adaptive process throughout the fiscal year. This Budget Book contains the *Adopted* Budget, which has been adopted by the Council as its Adopted Budget. Because it is prepared well in advance of the completion of the prior year's financial audits, and because there are often circumstances which cause need for making mid-year adjustments to the original plan, the Finance Director may recommend changes to the Operating Budget at a mid-year point. These are an ordinary part of the municipal budgeting process and reflect the City's capacity to monitor its resources relative to its budget and to make adjustments where prudent.

FINANCIAL SUMMARIES / OPERATING FUNDS

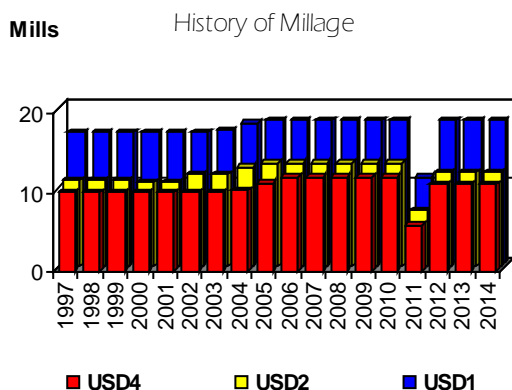
Ad Valorem Tax Distribution Among Funds



History of CCG's Millage

As reflected in the History of Millage chart (below), the millage rate remained relatively consistent from FY96 to FY03 and remained unchanged from FY05 to FY10. FY11 was affected by the Other LOST rollback, but the millage rate returned to normal in FY12. There were small increases to the in the General Fund, the Paving and Debt Service Funds in FY04 and FY05. The Columbus Charter stipulates a 9-mill cap on "ordinary current expenses" which is the total of net general and urban millage and the transportation millage. The remaining millage includes the medical center, debt service, paving, sewer, and economic development authority fund. The current millage rates are listed in the Millage Table in the City Manager's message.

During FY13, the Debt Service portion of the millage was reduced by 0.16 mills due to bond defeasance and other debt restructure. City Council opted to increase the mills for Economic Development funding accordingly by 0.16 mills in FY14, the proceeds of which will be added to the Economic Development reserve. The net result was no change to the overall millage rate.



Revenue Sources Total: \$263,240,840

General Property Taxes:

\$78,319,080

29.8%

For FY14, General Property taxes are budgeted to increase by about 3% over FY13. General Property Taxes are Ad Valorem taxes, penalties and interest on real and personal property, motor vehicles, mobile homes, intangible taxes, and all penalties, interest and FIFAs related to these taxes. They are projected based on estimated growth of the state approved tax digest at millage rates ordained by Council. The current trend reflects a modest increase in Ad Valorem taxes based on the natural growth of the digest. Projected Ad Valorem taxes are based on assumption of a 96 collection rate and the projected growth of the digest. The Medical Center fund is the one exception to the 96% collection rate assumption as contractually The Medical Center Hospital Authority receives 3.00 mills regardless of actual tax collections. The *Ad Valorem Tax Distribution among Funds* Chart, on the top left, shows the distribution of Ad Valorem taxes among the applicable operating funds.

The Economic Development Fund was established in FY03 and is funded by a 0.25 millage when and as approved by City Council. Each fiscal year during budget deliberations, Council decides whether to continue to appropriate monies for the Economic Development fund. As noted in the *History of CCG's Millage* (left), during FY13 an additional 0.16 mills is being set aside as a reserve for Economic Development, subject to Council's discretion and approval.

Property Tax Primer

Ad Valorem or Property Tax is a large source of revenue for CCG. The basis of the taxation is the Fair Market Value (FMV) of the property established as of January 1 of each year. The tax is levied on the assessed value of the property, which by GA state law is 40% of FMV. The amount of tax is determined by the tax rate (millage) levied by City Council). A mill is equal to \$1 for each \$1,000 of assessed value.

In addition to general economic trends and conditions, CCG faces the added challenge in our property tax structure is the property tax freeze, which freezes the FMV valuation of a property at purchase.

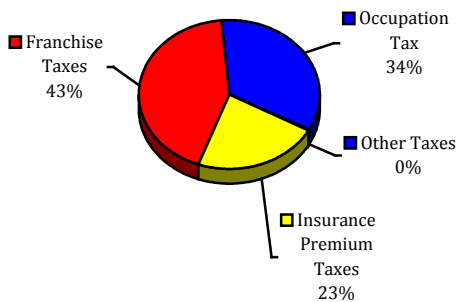
FINANCIAL SUMMARIES / OPERATING FUNDS

Franchise (Utility), Business and Other Taxes:

\$41,926,326 15.9%

In FY14, Franchise and Business Taxes are projected to decline by about 1% from FY13. These revenues are sensitive to economic conditions and are projected based on historical trends and expected economic strength or weakness. Trends for franchise taxes have been slightly declining to flat. Business Taxes include Occupation Taxes, which are based on the gross income of certain businesses, and Insurance Premium Taxes. These taxes have remained flat overall and are sensitive to economic conditions.

Franchise, Business and Other Taxes

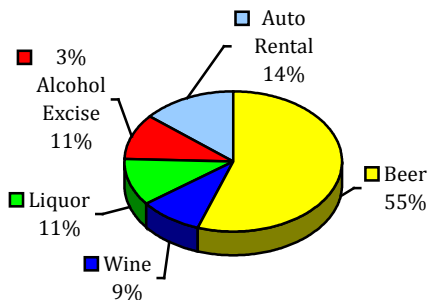


See the Franchise, Business, and Other Taxes pie chart (above) for a breakdown of this category.

Sales and Use Taxes:

\$72,743,000 27.6%

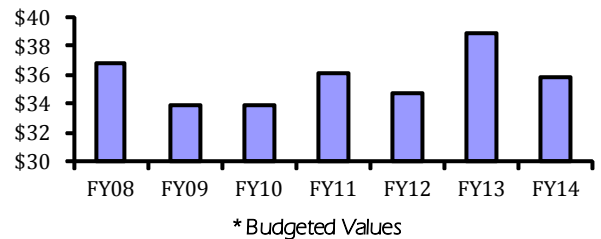
Selective Sales and Use Taxes



The FY14 budget includes a projected drop in Sales and Use Tax of about 4% from FY13 following several years of strong growth. A Local

Option 1¢ Sales Tax is levied to keep the ad valorem tax as low as possible. The taxes are projected based on economic indicators (employment rate, consumer confidence, etc.) and estimated growth in sales. The State of Georgia limits local jurisdictions to one cent (1¢) for general purposes. The trend of growth of sales tax has leveled off. It has cycled up and down in recent years, but is anticipated to increase modestly over the next fiscal year or two. The *Local Option Sales Tax* Chart reflects the trend in Sales Tax.

**General Fund Local Option Sales Taxes
In Millions of Dollars**



Also included in this category are use taxes. Use taxes include taxes on various rentals, advertising, and merchandising charges, as well as taxes on Beer, Wine, Liquor, and a 3% Alcohol Excise tax. This revenue is projected based on current indicators and tax rates set by Council. A modest decline was projected for this fiscal year. This subcategory reflects less sensitivity to economic conditions.

Charges for Service:

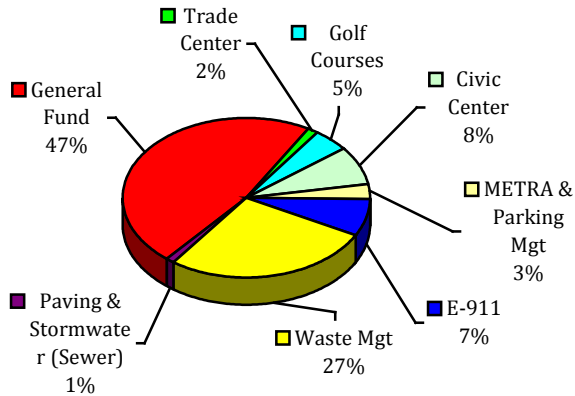
\$36,971,744 14.0%

For FY14, a modest decrease in Charges for Services of 2% from FY13 has been projected. Service Charges include collections for government services, such as solid waste management fees, fees for use of public recreational facilities, emergency medical service fees and fees for the operation of the E-911 system and the city pound. Also included in this category are court fees and commissions. Commissions include the fees collected by the Tax Commissioner as well as the commissions paid on pay telephones. This revenue is projected based on historical trends and anticipated growth. For FY14, Commissions were projected to decrease by about 6%.

FINANCIAL SUMMARIES / OPERATING FUNDS

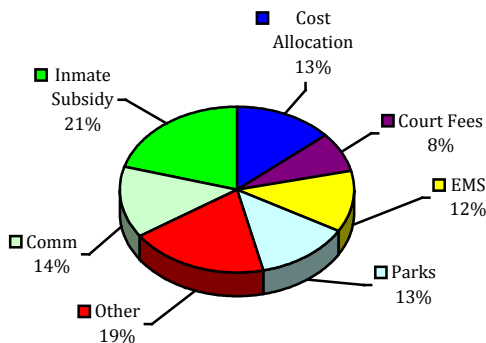
Also in service charges is cost allocation. Established in the FY93 Budget, cost allocation revenues reflect levels of service provided by the general fund central administrative functions (such as accounting, purchasing) to other fund, grant, and authority activities. For FY14, a 7% decline in cost allocations was projected.

Service Charges by Area



Projections for Service charges are based on rates set by Council, historical trends, and economic indicators. Given the continued weakness of economic factors, the FY14 budget included an 11% decrease in projected Charges for Services from FY13. See the *Service Charges by Area* pie chart.

General Fund Charges for Service



Fines and Forfeitures:

\$5,046,500

1.9%

This category consists primarily of fines and charges imposed by the various courts of Muscogee County. Council sets some of these charges, while others are mandated by State. Overall, court fees, fines and forfeitures have slightly increased. For FY14, a decrease of 11% was projected in Fines and Forfeitures.

Licenses and Permits:

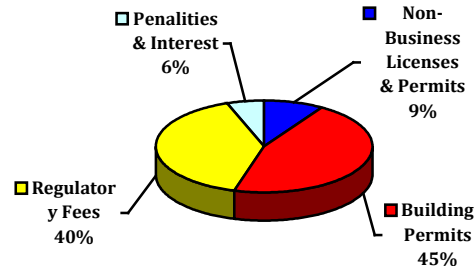
\$2,191,104

0.8%

For FY14, License and Permit revenues are expected to decrease by about 6% from FY13. This category is derived from permits, business and professional license fees. Business Licenses include Beer, Wine and Liquor Licenses, Alcohol Application ID Card Permits and Insurance Licenses.

Non Business Licenses and Permits include permits for pet ownership, zoning petitions and marriage and gun licenses. Regulatory Fees

Licenses & Permits By Type



include licenses to sell alcohol and insurance. Building permits make up the largest category. Council sets the fees for these charges. See *Business Licenses & Permits* (left) for a breakdown by type.

Projections are based on historical trend analysis, economic indicators, and anticipated economic growth. Some of these fees and permits that are sensitive to economic conditions are trending upward. Overall, licensing is remaining steady, as well as, fees and permits. Projections have followed these trends.

FINANCIAL SUMMARIES / OPERATING FUNDS

Intergovernmental:

\$3,307,962

1.2%

This category consists of Federal, State and local government agency reimbursements for funding of local and statewide programs. Trends show a decrease in state and federal funding, which is reflected in projections.

The revenues (and expenditures) for cooperatively funded various Federal, State, and Local grant activities is located in a Multi-Governmental fund.

Additionally, there are two published funds that are listed with the operating funds, but not included in these numbers. The Community Development Block Grant (CDBG) and Workforce Investment Act (WIA) are separate grant programs with different budget cycles because of federal regulations. An estimated budget is included in the budget process, and is adjusted by Council in the fall. Details about CDBG and WIA Funds can be found in the Overview (Section B) and Expenditures by Division (Section D) Sections.

Investment Income & Miscellaneous:

\$4,407,125

1.7%

This category includes revenue from investment of City reserves. Revenues are based on projected rates of return on invested fund equity. Although rates are expected to continue to be relatively low, the FY14 budget does not presume that there will be material losses in investment value. Investment income is projected at \$750,000 for FY14.

This category also includes rents from City-owned property and sales of land, surplus equipment and various reports and databases. These revenues are projected based on fee schedules and current indicators. In addition, various one-time revenues, not categorized elsewhere, are included in this category. These revenue projections are based on historical trends.

Interfund Transfers In/ Fund Balance:

\$18,327,999

6.9%

Interfund Transfers In:

\$11,601,126

4.4%

Transfers-in account for the operating interfund transfers between the various funds to provide funding assistance and matching funds for Federal and State grants. This category accounts for the transfers of funds allocated to the Capital Improvement Program. The Hotel-Motel tax provides a source of revenue as a transfer in to the Civic Center and the Columbus Convention and Trade Center. For FY14, a 9% decrease in transfers has been projected.

Fund Balance:

\$6,726,873

2.6%

Fund balance usage is calculated based on the anticipated fund balance at fiscal year end after revenues and expenditures have been accounted for. To balance the General Fund, the Transportation Fund, and the Trade Center Fund, a planned use of fund balance has been programmed to cover expenditures in each of these funds. In the General Fund, it is expected that \$6,546,060 will be needed from fund balance to cover the shortfall between revenues and expenditures. In the Transportation Fund, \$39,972 will be needed. In the Trade Center fund, \$140,841 will be used. Total fund balance use for all Operating Funds is estimated at **\$6,726,873** in FY14. See *FY14 Summary of Revenues, Expenditures, & Change in Fund Balance* for details.

FINANCIAL SUMMARIES / OPERATING FUNDS

Expenditures Total: \$263,240,840

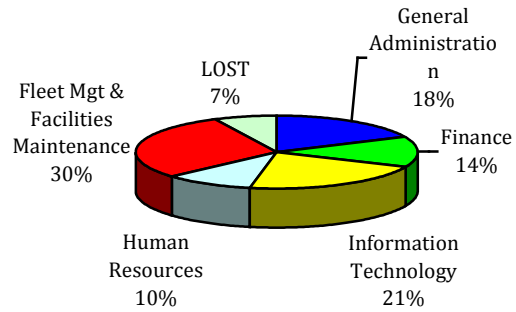
Management Operations:
\$ 17,836,274 6.8%

Activities and management needed to administer the daily operations of the Consolidated Government.

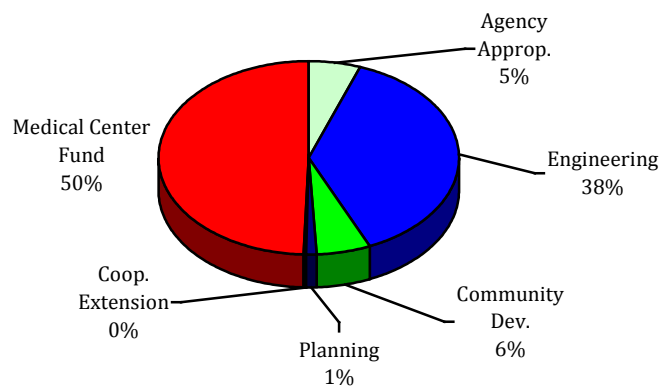
These activities are distributed through such offices as the City Manager, Human Resources, IT (Information Technology), Finance, Facilities Maintenance, and Fleet Maintenance. These offices provide support for line operations in their efforts to provide quality services to the citizens of the community.

See *Management Operations by Type* on right for expenditure breakdown of support offices.

Management Operations by Type



Community Services by Type



Community Services:
\$ 26,961,687 10.2%

Community Services includes services that affect all citizens indirectly through the coordination of construction and development activities to ensure safety and a better quality of life. These services are distributed through such offices as Engineering, Inspections and Codes, Planning, and the Cooperative Extension division, which is operated in cooperation with the University of System of Georgia. Funds for other services are provided to various organizations in the community by Council approval through agency appropriations. See the Chart of *Community Services By Type* on right for breakdown by Department.

In addition, the City's Medical Center appropriations are budgeted at a value of three (3) mills to reimburse the Medical Center for indigent care. These are accounted for in the Medical Center Fund.

Although CDBG funds are not reflected in the General Fund's expenses, the City's Department of Community Reinvestment administers the CDBG (Community Development Block Grant) Program.

Public Works:

\$ 27,975,761 10.6%

This category includes the divisions involved in delivering and administering essential services such as refuse collection, public cemeteries, and landfill operations. Certain paving and sewer maintenance such as ditch cleaning, road patching, etc. is managed by this function. Environmental activities are coordinated through divisions grouped here.

Statutory Boards & Commissions:

\$ 3,868,295 1.5%

This area provides miscellaneous services to the community. The Board of Elections and Registrations maintains the official eligible voters file and conducts elections in Muscogee County. The Tax Commissioner's Office and the Board of Tax Assessors appraise property and collect due taxes in the county. The operations of the Coroner are included here.

FINANCIAL SUMMARIES / OPERATING FUNDS

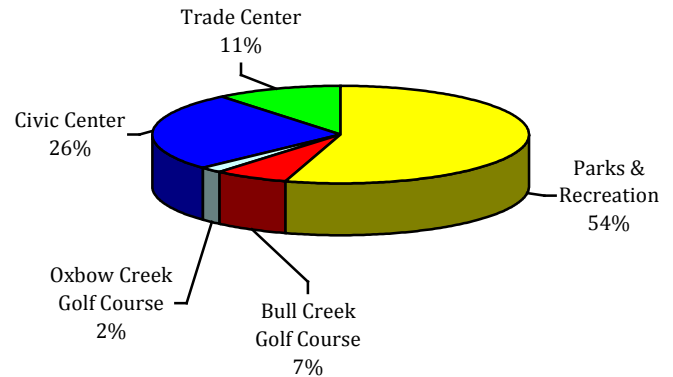
Recreation & Culture:

\$ 21,209,495

8.1%

Recreation and cultural activities are provided almost exclusively through the Department of Parks and Recreation. The Parks and Recreation department provides outdoor activities, youth and senior programs, while operating the city's major arena facilities (Golden Park, Memorial Stadium). This category also includes Bull Creek Golf Course, Columbus Ironworks Convention and Trade Center and the Columbus Civic Center. See *Recreation & Culture* Chart on the right.

Recreation & Culture



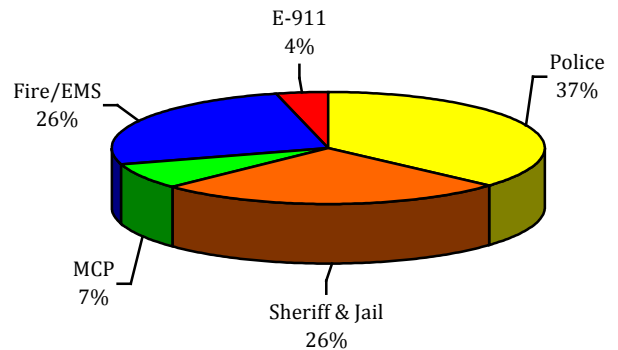
Public Safety:

\$ 103,695,622

39.4%

Public Safety encompasses those departments and divisions actively involved in the direct protection or support of protection of Columbus' citizens and visitors. In addition to Police, Fire & Emergency Medical Services, and Emergency Management, the operations of the Sheriff's office and incarceration facilities are incorporated.

Public Safety Appropriations by Agency



See *Public Safety Appropriations by Agency* on right for breakdown of budget proportions.

Criminal Justice:

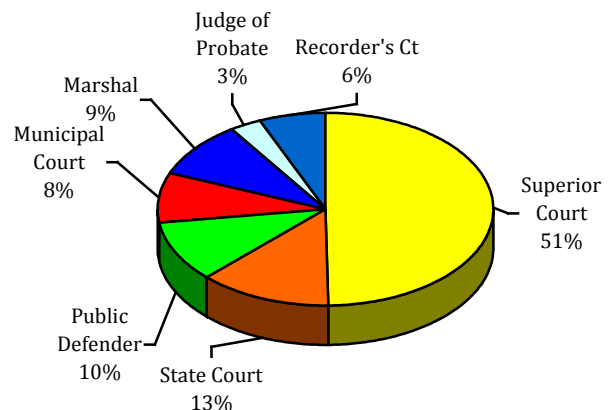
\$ 14,764,493

5.6%

The Criminal Justice system operated by the City consists of all municipal and traditionally county courts. The support functions include probation, legal and clerk's offices.

The *Judicial & Statutory* pie chart on right shows breakdown by court.

Judicial & Statutory



Debt Service:

\$ 11,740,199

4.5%

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, and the Water Commission revolving loan contract.

FINANCIAL SUMMARIES / OPERATING FUNDS

Overview and Debt Financing Principles

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is currently well below the 20% level that is considered by the credit industry to be a danger signal. In addition, the CCG is well below the legal debt ceiling for general obligation debt (detailed on right).

The Columbus Consolidated Government maintains two debt service funds - Debt Service Fund and Sales Tax Proceeds Account Fund. These Funds are used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax provide the primary source of revenue for the Debt Service Fund. See Debt Service Fund Overview and Debt Service Fund Expenditures for more information.

Debt Margin

The Columbus Consolidated Government remains well below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. CCG is only using 5.0% of this established legal debt limit.

Computation of Legal Debt Margin For Fiscal Year Ending June 30, 2013

Assessed value of taxable property*	\$ 4,778,989,299
Debt Limit: 10% of assessed value	478,898,930
Less: Amount of debt applicable to debt limit	0
Legal Debt Margin Available	\$ 478,898,930

*Based on 2013 State Approved Gross Digest as of 08/01/13.

Debt Service: Principal & Interest

In 2010, the Columbus Building Authority issued Series A, B, and C bonds in amounts of \$21,560,544 (A), \$72,320,000 (B), and \$2,090,000 (C) respectively. In 2012, the Columbus Building Authority issued Series A and B bonds in amounts of \$29,825,000 (A) and \$14,005,000 (B) respectively. For FY14, the total amount of payments for principal on all bonds outstanding will be **\$4,490,000** and the total amount of payments for all interest will be **\$6,419,535**. Included in these amounts are payments that are made for bonds issued on behalf of Trade Center and Oxbow Creek Golf Course.

Debt Service: Other Obligations

The Consolidated Government has directly or indirectly guaranteed the debt issued by the Bull Creek Golf Course Authority, the Columbus Iron Works Convention and Trade Center Authority, the Columbus Airport Commission, and the Hospital Authority of Columbus. However, because the debt is self-supporting, it is generally not considered debt of the CCG. In addition, the annual debt service payments of these issues are not budgeted in debt service funds.

During 2013, Columbus Consolidated Government entered into a lease agreement with Georgia Municipal Association (GMA) for the purpose of financing rolling stock equipment for Public Works, specifically for solid waste and recycling collection and transport. The total amount of expenditures that will be allowed under the lease agreement in FY14 will be **\$830,664** (which includes repayment of principal and interest for one year).

FINANCIAL SUMMARIES / OPERATING FUNDS

Mass Transit:

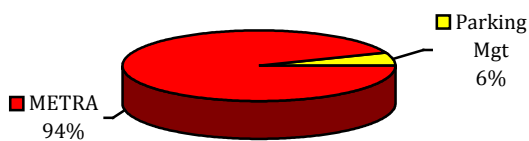
\$ 6,256,557

2.4%

METRA is the City of Columbus' mass transit system of buses with financial assistance provided by the local, State and Federal governments.

In FY00, the Parking Management Fund was added to accommodate the parking garage and downtown parking. It is categorized here because it is managed by METRA.

Mass Transit



Other Non-Departmental Expense:

\$ 22,680,099

8.6%

This category consists of expenditures that are not applicable to a specific department. Examples of the various non-departmental expenses include operating subsidies provided to the Integrated Waste and E911 Funds, contingency funds, and various other non-categorical expenses.

Capital Improvement Projects (CIP):

\$6,252,358

2.4%

The capital improvement program has been in operation since 1971 with the City consolidation. Funding comes from a variety of sources including transfers-in from the General, Paving, Sewer, and Integrated Waste Funds; 1999 1¢ Special Purpose Local Option Sales Taxes (1993, 1999), Columbus Building Authority (CBA) – Contractual Debt (2010A, 2010B, and 2010C Series, 2012A and 2012B Series), Capital Lease Agreements with Georgia Municipal Association, and Prior Years Balances. The program has historically been used for infrastructure projects such as

road construction, drainage improvements, technology support and advancement, and miscellaneous project fund reserves. The number listed above includes only the transfers from the General, Sewer, and Paving funds into CIP projects. Additional funding includes the Integrated Waste Fund, 1999 Sales Tax and Prior Year's funding.

The General Fund support is funded from property, utility, sales and other taxes, as well as other miscellaneous revenues. Integrated Waste support is based on service charges from residential and commercial waste.

The City's share of Road Projects is funded wholly from the Paving Fund. The road projects are treated as a transfer-out to the CIP Fund where it is matched with a greater share of State dollars. Drainage projects are located in the Sewer fund and located here due to the length of the projects and expense. Integrated Waste Management was added in 1994 to account for capital projects related to the construction, expansion or closing of landfills. The balance of projects, recreation and sidewalks, are financed with equally distributed revenues and constructed as SPLOST cash flow allows.

The total financing for a given project may be available at one time, while the project may take multiple fiscal years for completion. At the end of the fiscal year, the total financing sources are earmarked and recorded for that project and the balance is carried forward to the next fiscal year.

Capital Improvement Projects project budgets may include any of the following basic costs that are commonly associated with a capital improvement project: the renovation or expansion of existing facilities; an initial feasibility study for infrastructure and/or new facilities; site improvement and/or development and land acquisition; construction of infrastructure and/or a new facility; related management and/or administrative costs; and equipment and furnishings associated with the project. The capital projects are grouped by service type:

Management: The Management service type includes projects impacting the general function and management of the Consolidated

FINANCIAL SUMMARIES / OPERATING FUNDS

Government. The projects may also include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any of the other service classification. Typically, these projects are funded with contributions to the CIP from the operating funds.

Parks, Recreation & Leisure: This type of project includes all costs associated with land acquisition, park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, tennis courts, fields and other facilities and infrastructure that are associated with recreational and leisure activities. These projects are primarily financed by the SPLOST, but also receive funding from the General Fund, grants and private contributions.

Public Safety / Criminal Justice: All projects related to the delivery of Courts, Police, Fire, Sheriff, Marshal, Emergency Medical and Correction services are recorded in this section. These projects are typically funded by the General Fund, but may be financed through debt and other sources.

Drainage: The projects classified as drainage are primarily concerned with storm water control, flood prevention, erosion control and soil conservation, sewer construction and renovation, open ditch and stream bank stabilization; and detention/retention pond improvements.

Transportation: Projects may be land and right-of-way acquisition, traffic signalization, roads, sidewalks, and path or trail construction. Road projects are primarily funded through contributions from the Paving Fund; however, other financing sources may include SPLOST or bond issues.

Environmental: This category primarily encompasses projects associated with the

landfills. Other projects may include urban reforestation, streetscapes and gateway projects. Detailed information of the financing, expenditures, and project description for the various projects is in the FY14 Capital Improvement Program Budget Book.

CIP impacts on the Operating Budget

Due to the lack of funding over the past few years, we have been unable to meet the demand financially for many worthy projects. Prioritizing has been essential to stretch an already tight dollar as far as possible. This will have implications on future budgets. Currently, funding for our projects is primarily from sources other than operating budgets, so there is minimal impact on the operating budget for this year.

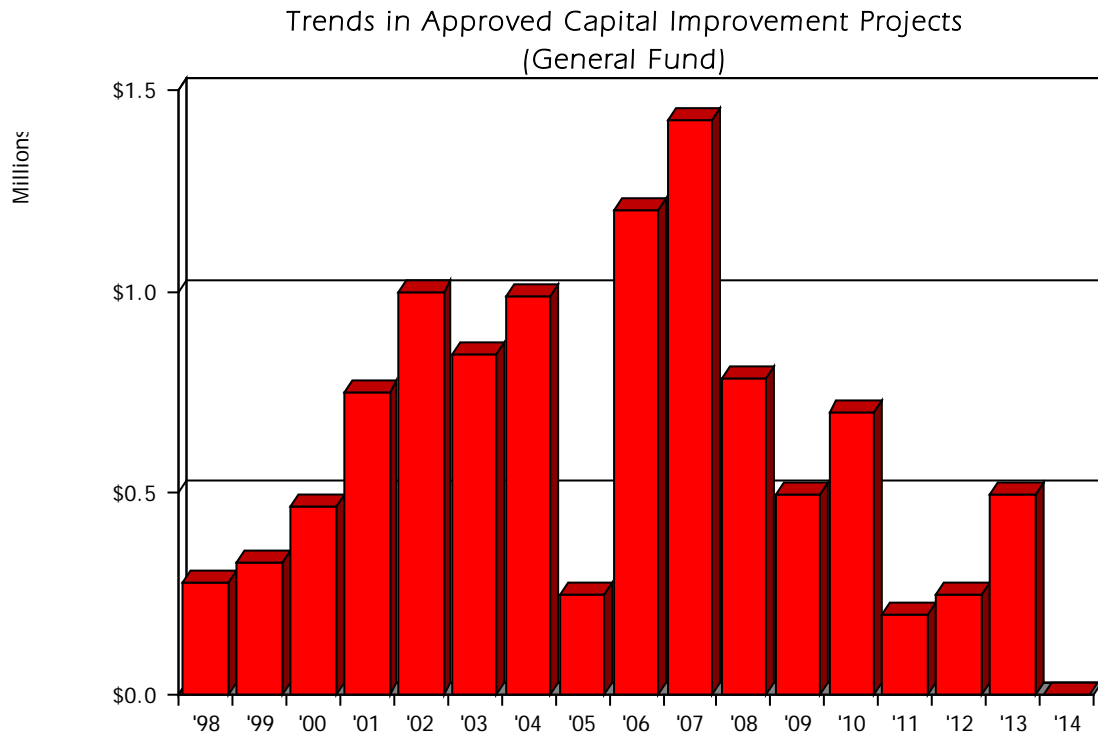
The alternative funding sources are providing funding to many repair and maintenance and infrastructure projects. These projects will reduce the cost of maintenance and repairs to aging infrastructure within the City.

Long term, we are going to see some reduction in operating costs to the City. We are unable to determine at this time if this will be offset by projects we are unable to fund. Although, it is believed future savings will be greater than project costs. Any reduction will allow additional funding to be allocated to other operating costs or projects within the City.

Associated with the completion of various projects, there will be an impact of less than \$500,000 of operating costs in this year's operating budget. An overview of the costs and expenditures are on pages 49-50.

Specific details are in the FY14 Capital Improvement Program Budget Book in the detailed pages for each project.

FINANCIAL SUMMARIES / OPERATING FUNDS





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FY14 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	General Fund	Stormwater Fund	Paving Fund	Medical Center Fund	Integrated Waste Fund*	Emergency Telephone Fund	Economic Development Fund	Debt Service Fund
Fund Numbers	0101, 0102 0109	0202	0203	0204	0207	0209	0230	0405
Beginning Fund Balance as of 7/01/13 (undesignated, unreserved, & unaudited)	\$ 41,768,481	\$ 3,211,114	\$ 8,463,684	\$ (6,729,054)	\$ (1,018,885)	\$ -	\$ 6,570	\$ 5,149,890
REVENUES								
General Property Taxes	35,981,939	5,168,854	14,373,877	13,509,597	-	-	1,772,459	3,967,436
Franchise, Business & Other Taxes	41,926,326	-	-	-	-	-	-	-
Sales & Use Taxes	71,980,000	-	-	-	-	-	-	-
Business Licenses & Permits	2,191,100	-	-	-	-	4	-	-
Fines & Forfeitures	4,886,500	-	-	-	-	-	-	-
Charges for Service	17,482,804	36,000	362,895	-	10,011,100	2,765,000	-	-
Intergovernmental	341,251	7,100	19,690	-	-	-	-	1,393,002
Investment Income	750,000	65,000	270,000	-	300,000	-	-	2,500
Miscellaneous Revenues	614,510	-	-	-	-	-	-	468,664
Transfers-in	1,500,000	-	-	600,000	-	1,182,971	-	5,523,840
Total Revenues	177,654,430	5,276,954	15,026,462	14,109,597	10,311,100	3,947,975	1,772,459	11,355,442
Total Available Resources	219,422,911	8,488,068	23,490,146	7,380,543	9,292,215	3,947,975	1,779,029	16,505,332
EXPENDITURES								
Management Operations	17,836,274	-	-	-	-	-	-	-
Community Services	9,264,214	783,234	1,032,183	14,109,597	-	-	1,772,459	-
Public Services	3,789,190	3,300,106	11,555,769	-	9,215,696	-	-	-
Recreation & Culture	11,503,311	-	-	-	83,198	-	-	-
Public Safety	99,747,647	-	-	-	-	3,947,975	-	-
Criminal Justice	14,764,493	-	-	-	-	-	-	-
Statutory, Boards & Commissions	3,868,295	-	-	-	-	-	-	-
Capital Improvements	4,142,601	812,617	1,297,140	-	-	-	-	-
Other Non-Departmental	19,280,467	380,997	1,141,370	-	1,012,206	-	-	-
Debt Service	-	-	-	-	-	-	-	11,355,442
Mass Transit	3,998	-	-	-	-	-	-	-
Total Expenditures	184,200,490	5,276,954	15,026,462	14,109,597	10,311,100	3,947,975	1,772,459	11,355,442
Transfer to Other Funds**	-	-	-	-	-	-	-	-
TOTAL	184,200,490	5,276,954	15,026,462	14,109,597	10,311,100	3,947,975	1,772,459	11,355,442
Projected Ending Fund Balance: 6/30/14	35,222,421	3,211,114	8,463,684	(6,729,054)	(1,018,885)	-	6,570	5,149,890
Change in total Fund Balance projected for FY14	\$ 6,546,060	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

NOTE: General Fund Balance includes LOST Fund Balance of \$33,000,000

*Proprietary (Enterprise) funds - fund equity

**Excluding transfers to the CIP Fund included in the Capital Improvements line.

FY14 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	Transportation Fund*	Parking Management Fund*	Trade Center Fund*	Bull Creek Golf Fund*	Oxbow Creek Golf Fund*	Civic Center Fund*	Total Operating Funds
	0751	0752	0753	0755	0756	0757	
Beginning Fund Balance as of 7/01/13 (undesignated, unreserved, & unaudited)	\$ (4,065,462)	\$ (2,444,185)	\$ (1,612,826)	\$ (2,915,241)	\$ (1,580,537)	\$ (11,869,959)	\$ 26,363,588
REVENUES							
General Property Taxes	3,544,918	-	-	-	-	-	78,319,080
Franchise, Business & Other Taxes	-	-	-	-	-	-	41,926,326
Sales & Use Taxes	-	-	763,000	-	-	-	72,743,000
Business Licenses & Permits	-	-	-	-	-	-	2,191,104
Fines & Forfeitures	-	160,000	-	-	-	-	5,046,500
Charges for Service	1,102,800	49,000	560,000	1,405,850	282,000	2,914,295	36,971,744
Intergovernmental	1,546,919	-	-	-	-	-	3,307,962
Investment Income	2,000	500	40,000	-	-	-	1,430,000
Miscellaneous Revenues	-	-	545,450	26,500	501	1,321,500	2,977,125
Transfers-in	-	188,919	702,072	44,598	254,581	1,604,145	11,601,126
Total Revenues	6,196,637	398,419	2,610,522	1,476,948	537,082	5,839,940	256,513,967
Total Available Resources	2,131,175	(2,045,766)	997,696	(1,438,293)	(1,043,455)	(6,030,019)	282,877,555
EXPENDITURES							
Management Operations	-	-	-	-	-	-	17,836,274
Community Services	-	-	-	-	-	-	26,961,687
Public Services	15,000	-	-	-	-	100,000	27,975,761
Recreation & Culture	-	-	2,317,440	1,383,225	410,201	5,512,120	21,209,495
Public Safety	-	-	-	-	-	-	103,695,622
Criminal Justice	-	-	-	-	-	-	14,764,493
Statutory, Boards & Commissions	-	-	-	-	-	-	3,868,295
Capital Improvements	-	-	-	-	-	-	6,252,358
Other Non-Departmental	344,278	23,191	146,343	93,723	29,704	227,820	22,680,099
Debt Service	-	-	287,580	-	97,177	-	11,740,199
Mass Transit	5,877,331	375,228	-	-	-	-	6,256,557
Total Expenditures	6,236,609	398,419	2,751,363	1,476,948	537,082	5,839,940	263,240,840
Transfer to Other Funds**	-	-	-	-	-	-	-
TOTAL	6,236,609	398,419	2,751,363	1,476,948	537,082	5,839,940	263,240,840
Projected Ending Fund Balance: 6/30/14	(4,105,434)	(2,444,185)	(1,753,667)	(2,915,241)	(1,580,537)	(11,869,959)	19,636,715
Change in total Fund Balance projected for FY14	\$ 39,972	\$ -	\$ 140,841	\$ -	\$ -	\$ -	\$ 6,726,873

NOTE: General Fund Balance includes LOST Fund Balance of \$33,000,000.

*Proprietary (Enterprise) funds - fund equity

**Excluding transfers to the CIP Fund included in the Capital Improvements line.



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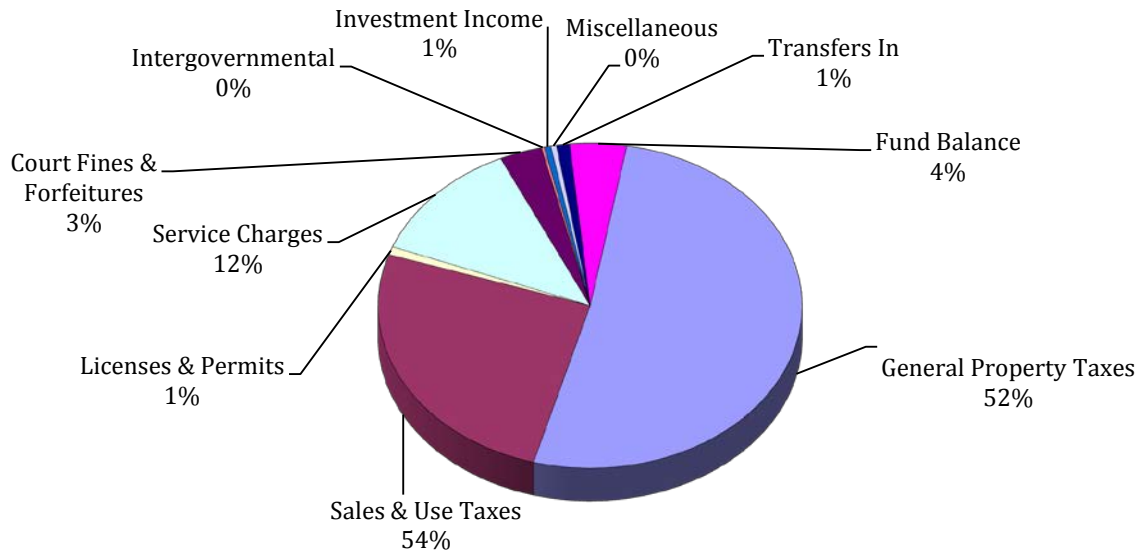
OVERVIEW / GENERAL FUND 0101

General Fund

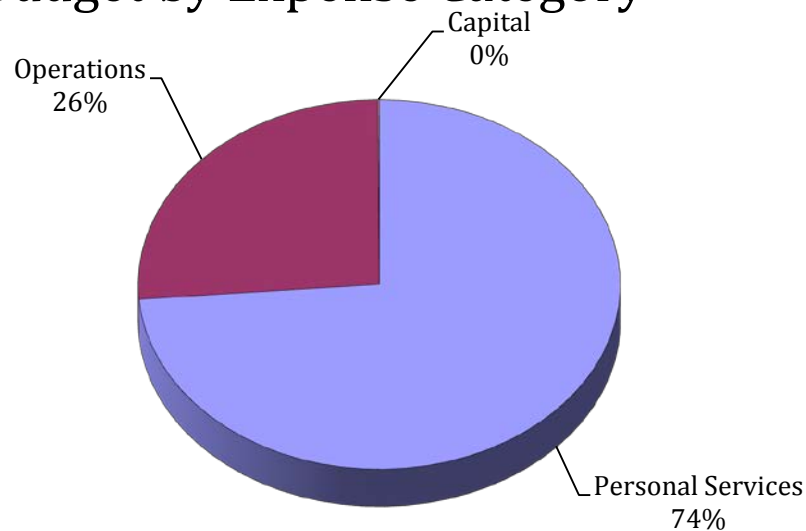
\$ 151,200,490

The General Fund accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. It is the major operating fund of the government. The expenditures incurred are for current day-to-day expenses, operating equipment, and special appropriations

Budget by Revenue Source



Budget by Expense Category



SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 2,521,650	\$ 27,371,388	\$ 25,812,469	\$ 34,581,939	33.97%
4002	Public Utility	8,221	-	17,616	-	-100.00%
4003	Timber	136	218	2,053	-	-100.00%
4005	Personal Property	562,108	4,573,723	4,421,150	-	-100.00%
4006	Personal Property-Motor Vehicle	1,808,309	1,510,278	3,189,630	-	-100.00%
4007	Mobile Homes	19,406	59,280	51,285	-	-100.00%
4009	Title Tax	-	-	1,282,456	150,000	-88.30%
4012	Personal	17,939	98,113	115,027	50,000	-56.53%
4015	Recording Intangibles	149,917	647,176	717,206	420,000	-41.44%
	Subtotal	\$ 5,087,686	\$ 34,260,176	\$ 35,608,891	\$ 35,201,939	-1.14%
Penalties & Interest						
4150	Ad Valorem	165,773	683,924	820,750	600,000	-26.90%
4151	Auto	121,009	100,007	186,822	180,000	-3.65%
4153	Breach of Covenant	-	-	-	-	N/A
4154	FIFAs	35,467	28,914	34,352	-	-100.00%
	Subtotal	\$ 322,249	\$ 812,845	\$ 1,041,923	\$ 780,000	-25.14%
Franchise (Public Utility Taxes)						
4020	Georgia Power	10,147,266	10,999,912	10,156,227	10,150,000	-0.06%
4021	Atmos Energy	1,746,315	1,564,858	1,725,269	1,526,000	-11.55%
4022	AT&T	654,513	609,562	564,711	570,000	0.94%
4023	Charter	409,386	396,569	425,378	400,000	-5.97%
4024	TCI/Mediacom	914,903	863,676	842,142	850,000	0.93%
4025	Knology	1,076,504	1,049,234	1,375,260	1,076,000	-21.76%
4026	Diverse Power	184,902	181,384	188,911	180,000	-4.72%
4027	Flint Electric	92,091	88,732	82,166	80,000	-2.64%
4028	Water Works - 6% Sales	3,183,255	3,242,220	3,116,856	3,150,000	1.06%
4029	AT&T	6,226	6,226	6,226	6,226	-0.01%
4030	Telephone Co.	152	84	212	100	-52.83%
4114	American Communication	27,067	14,927	9,053	10,000	10.46%
4115	Franchise	134,320	162,667	-	-	N/A
	Subtotal	\$ 18,576,900	\$ 19,180,051	\$ 18,492,412	\$ 17,998,326	-2.67%
Business Taxes						
4100	Occupational Tax	14,128,470	14,408,541	14,366,800	14,400,000	0.23%
4110	Insurance Premium Tax	10,028,380	8,906,404	9,460,091	9,460,000	0.00%
	Subtotal	\$ 24,156,850	\$ 23,314,945	\$ 23,826,891	\$ 23,860,000	0.14%
General Sales & Use Taxes						
4040	Local Option Sales Tax	36,071,189	37,434,277	35,807,764	35,800,000	-0.02%
	Subtotal	\$ 36,071,189	\$ 37,434,277	\$ 35,807,764	\$ 35,800,000	-0.02%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
Selective Sales & Use Taxes						
4052	Beer Tax	\$ 1,815,035	\$ 1,779,355	\$ 1,777,009	\$ 1,760,000	-0.96%
4053	Wine Tax	308,454	\$ 312,219	312,576	\$ 300,000	-4.02%
4054	Liquor Tax	332,534	\$ 341,429	356,099	\$ 340,000	-4.52%
4058	Auto Rental Tax	404,393	\$ 442,449	466,147	\$ 440,000	-5.61%
4059	3% Alcohol Excise Tax	338,910	\$ 343,301	356,177	\$ 340,000	-4.54%
	Subtotal	\$ 3,199,326	\$ 3,218,753	\$ 3,268,008	\$ 3,180,000	-2.69%
Other Taxes						
4140	Other Taxes	65,829	68,587	67,617	68,000	0.57%
	Subtotal	\$ 65,829	\$ 68,587	\$ 67,617	\$ 68,000	0.57%
TOTAL TAXES		\$ 87,480,029	\$ 118,289,634	\$ 118,113,507	\$ 116,888,265	-1.04%
<u>LICENSES & PERMITS</u>						
Business Licenses						
4200	Beer License	\$ 96,560	\$ 100,910	\$ 106,380	\$ 103,000	-3.18%
4201	Wine License	43,225	\$ 42,145	49,700	48,000	-3.42%
4202	Liquor License	574,466	\$ 570,593	591,842	570,000	-3.69%
4204	Alcohol Application I.D.	21,095	\$ 32,945	26,785	32,000	19.47%
4210	Insurance License	105,577	\$ 94,933	98,845	95,000	-3.89%
	Subtotal	\$ 840,923	\$ 841,526	\$ 873,552	\$ 848,000	-2.93%
Non-Business Licenses & Permits						
4250	Animal Permits	123,497	98,211	90,659	80,000	-11.76%
4253	Zoning Petition Permits	10	(820)	(3,200)	100	-103.13%
4255	Judge Of Probate - Licenses	114,408	106,957	126,505	110,000	-13.05%
	Subtotal	\$ 237,915	\$ 204,348	\$ 213,964	\$ 190,100	-11.15%
Other Licenses & Permits						
4252	Certificates Of Occupancy	47,490	43,860	46,580	40,000	-14.13%
4256	Burial Permits	23,350	21,650	25,330	20,000	-21.04%
4257	Mobile Home Permits	6,885	7,080	6,007	3,000	-50.06%
4259	HazMat Permits	12,150	11,250	12,600	5,000	-60.32%
	Subtotal	\$ 89,875	\$ 83,840	\$ 90,517	\$ 68,000	-24.88%
Penalties & Interest						
4271	Penalties-Tag Fees	114,333	127,957	130,029	120,000	-7.71%
	Subtotal	\$ 114,333	\$ 127,957	\$ 130,029	\$ 120,000	-7.71%
TOTAL LICENSES & PERMITS		\$ 1,283,046	\$ 1,257,671	\$ 1,308,062	\$ 1,226,100	-6.27%

SCHEDULE OF REVENUES / GENERAL FUND 0101

			FY11		FY12		FY13		FY14	%
			Actual		Actual		Actual*		Adopted	Change
<u>CHARGES FOR SERVICES</u>										
Charges for Services										
4450	Auto Tag Fees	\$	201,527	\$	194,331	\$	191,975	\$	190,000	-1.03%
4452	Auto Tag Postage Fees		48,939		51,165		61,125		50,000	-18.20%
4455	Damage to City		300		750		508		-	-100.00%
	Lot Cleaning									
4456	Fees		-		(17,640)		-			
4459	Data Services		2,796		1,631		4,048		2,000	-50.59%
4465	Insurance Fees		73,290		70,555		67,645		70,000	3.48%
4501	Police False Alarm Fees		8,650		6,150		7,025		7,500	6.76%
4502	Fire False Alarm Fees		250		-		-		-	N/A
4505	Hazmat Cleanup Fees		-		(68)		-		-	N/A
4506	EMS Collections		2,536,470		2,691,394		3,721,442		2,200,000	-40.88%
4508	EMS Special Events		29,260		-		-		-	N/A
4512	Jail Fees		627,388		587,805		292,207		250,000	-14.44%
4513	Alarm Registration		3,698		1,260		2,070		1,620	-21.74%
4515	MCP Inmates - Subsidy		3,787,600		3,818,840		3,786,140		3,780,000	-0.16%
4516	MCP Inmates - Releases		19,264		16,433		18,951		15,000	-20.85%
4517	Jail Medical Reimburse		29,937		12,305		20,834		15,000	-28.00%
4610	Bad Check Fees		8,101		7,146		5,402		6,000	11.08%
4611	Credit Card Service Fees		4,628		4,399		4,193		3,000	-28.46%
4620	Fuel Surcharge		56,554		65,889		76,870		70,000	-8.94%
4682	Marina Concessions		92,503		94,719		80,440		80,000	-0.55%
4683	Marina Fees		21,060		22,471		20,820		18,000	-13.55%
4684	South Commons- Concessions		8,685		7,809		9,838		8,000	-18.68%
4685	Vending Machines		-		-		31		-	-100.00%
4844	Refund Bldg Maint		23,631		23,631		21,662		23,631	9.09%
4848	Fuel		26,067		29,074		23,241		-	-100.00%
	Subtotal	\$	7,610,598	\$	7,690,049	\$	8,416,467	\$	6,789,751	-19.33%
Cost Allocation										
4461	Cost Allocation Service Fees	\$	2,127,373		2,465,780	\$	2,673,626		2,480,484	-7.22%
	Subtotal	\$	2,127,373	\$	2,465,780	\$	2,673,626	\$	2,480,484	-7.22%
Court Fees										
4430	Municipal Court - Court	\$	147,710		82,449	\$	30,615		25,000	-18.34%
4431	Recorders Court - Court		900		250		150		-	-100.00%
4432	Magistrate Court-Court		64,358		77,544		98,495		80,000	-18.78%
4433	Superior Court - Court		644,909		540,310		411,306		450,000	9.41%
4434	Superior Ct - Misc. Fees		43,318		48,306		52,680		40,000	-24.07%
4435	Probate Ct - Misc. Fees		46,435		56,010		56,850		45,000	-20.84%
4436	Probate Court - Estates		177,847		180,272		185,822		160,000	-13.90%
4437	Adult Probation		17,376		14,754		13,744		15,000	9.14%
4438	Recorders Court -		130,888		143,085		139,116		130,000	-6.55%
4439	Juvenile Court - Court		72		127		407		-	-100.00%
4449	Real Estate Transfer		373,798		343,051		507,532		400,000	-21.19%
4466	CW Public Defend -		-		-		-		-	N/A

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
4467	Noncompliance Fees - Juvenile Drug Court	\$ 4,643	\$ 6,055	\$ 3,407	\$ 4,200	23.28%
4471	Verification Fees	4,785	5,390	5,775	4,000	-30.74%
4472	Council Variance Fees	200	400	200	-	-100.00%
4473	Subdivision Plat Fees	21,717	20,207	24,066	20,000	-16.90%
4474	Zoning Fees	24,891	16,855	28,600	20,000	-30.07%
4496	Indigent Defense Fee	26,814	35,056	40,276	35,000	-13.10%
4497	BHAR Review Fees	-	1,305	1,485	-	-100.00%
4537	Juvenile Ct -	8,375	10,625	15,778	8,000	-49.30%
	Subtotal	\$ 1,739,036	\$ 1,582,051	\$ 1,616,303	\$ 1,436,200	-11.14%
Miscellaneous						
4837	Miscellaneous	120,977	-	179,763	75,000	-58.28%
	Subtotal	\$ 120,977	\$ -	\$ 179,763	\$ 75,000	-58.28%
Special Assessments						
4595	Street Assess & Demo	\$ 28,357	1,337	\$ 1,438	20,000	1290.84%
	Subtotal	\$ 28,357	\$ 1,337	\$ 1,438	\$ 20,000	1290.84%
Regulatory Fees						
4251	Building Permits	\$ 1,230,330	1,452,041	\$ 1,228,930	965,000	-21.48%
	Subtotal	\$ 1,230,330	\$ 1,452,041	\$ 1,228,930	\$ 965,000	-21.48%
Other Fees - Commissions						
4532	School Tax	2,302,694	2,397,213	2,418,736	2,300,000	-4.91%
4533	School Tax-Auto Commissions	212,315	223,519	249,449	200,000	-19.82%
4534	State of GA Commissions	54,582	69,860	48,633	45,000	-7.47%
4536	Bid Commissions	13,318	13,820	13,969	14,000	0.22%
	Subtotal	\$ 2,582,909	\$ 2,704,412	\$ 2,730,787	\$ 2,559,000	-6.29%
Other Fees						
4448	Recordings	\$ 378,015	398,566	\$ 436,293	400,000	-8.32%
4518	Coroner Transports	900	1,500	1,200	1,000	-16.67%
4530	Sheriff - Fees	878,347	947,400	1,008,408	800,000	-20.67%
4531	Qualifying Fees	12,659	29,422	17,520	12,000	-31.51%
4558	Recycling Fees	185,943	13,558	32,487	15,000	-53.83%
4559	Sale of Recycled Materials	6,901	9,510	3,184	4,000	25.61%
4570	Spay/Neuter Voucher Fees	8,705	17,325	12,805	12,000	-6.29%
4571	Pound Fees	44,252	84,647	83,570	80,000	-4.27%
4591	Lot Cleaning/Maint Fees	55,249	38,766	24,293	75,000	208.73%
4594	Ordained Building Demolition	37,285	6,056	57,388	40,000	-30.30%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
4861	Police/Unclaimed Property	\$ 35,838	\$ 28,613	\$ -	\$ -	N/A
4862	Sale Of Salvage	2,453	6,455	3,353	-	-100.00%
4867	Sale Of Engineering Documents	12,385	9,215	1,870	1,200	-35.83%
4869	Sale Of Police Reports	170,368	170,782	194,034	165,000	-14.96%
4870	Sale Of Fire Reports	34,915	30,666	30,690	30,000	-2.25%
4871	Voter Lists	-	-	-	-	N/A
4879	Sale Of Planning & Develop Doc	12,959	5,803	11,327	8,000	-29.37%
4881	Sale Of Misc. Coroner's Reports.	40	104	44		-100.00%
4884	Signage Sales - Developers	15,500	15,830	5,630	-	-100.00%
4885	Sale of Tax Comm. Reports	15,344	6,575	4,500	-	-100.00%
	Subtotal	\$ 1,908,058	\$ 1,820,793	\$ 1,928,594	\$ 1,643,200	-14.80%
Culture & Recreation						
4658	Tennis Fees	166,976	174,215	171,348	170,000	-0.79%
4659	Swimming Pools	105,131	115,227	94,679	560,000	491.47%
4660	Concessions	26,273	31,309	29,168	25,000	-14.29%
4661	Concessions – Memorial Stadium	7,026	9,078	6,513	7,000	7.48%
4664	Pool Concessions	56,499	55,111	42,357	45,000	6.24%
4671	After School Program	1,498,483	1,566,343	1,348,267	1,500,000	11.25%
4674	Youth Program Fees	7,427	12,621	10,009	10,000	-0.09%
4675	Therapeutics	2,683	2,417	2,191	-	-100.00%
4676	Cultural Arts Program	44,746	41,025	46,885	35,000	-25.35%
4677	Sr. Citizens Program	8,463	10,057	7,886	7,000	-11.24%
4678	Athletic Program Fees	71,486	76,036	66,825	70,000	4.75%
4681	Fee Based Program Fees	750	15,847	-	5,000	N/A
	Subtotal	\$ 1,995,943	\$ 2,109,286	\$ 1,826,128	\$ 2,434,000	33.29%
TOTAL CHARGES FOR SERVICES						
		\$ 19,343,581	\$ 19,825,749	\$ 20,602,036	\$ 18,402,635	-10.68%
COURT FINES & FORFEITURES						
4740	Recorders Court - Fines	\$ 3,699,641	3,903,214	\$ 4,048,158	3,800,000	-6.13%
4741	Juvenile Court - Fines	4,840	53,125	2,199	3,000	36.41%
4743	Environmental Court - Fines	49,580	50,985	56,015	40,000	-28.59%
4753	Recorders Ct. - Muscogee Surcharge	145,712	161,241	161,504	150,000	-7.12%
4754	Superior Ct. - Muscogee Surcharge	4,463	5,927	5,506	4,000	-27.36%
4755	State Ct. - Muscogee Surcharge	29,786	31,656	32,246	20,000	-37.98%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
4756	Municipal Ct. - Muscogee Surcharge	\$ 7,980	\$ 9,968	\$ 7,490	\$ 5,000	-33.25%
4757	Harris County	39,444	32,569	36,268	35,000	-3.50%
4758	Talbot County	7,319	7,642	7,735	5,500	-28.89%
4759	Marion County Surcharge	7,218	9,263	4,591	6,500	41.59%
4760	Chattahoochee County Surcharge	14,144	11,827	9,285	8,500	-8.45%
4761	Taylor County	13,924	15,617	13,808	9,000	-34.82%
4762	Superior Ct - Fines & Forfeit	101,217	153,269	154,806	70,000	-54.78%
4763	Municipal Ct - Fines & Forfeit	317,599	441,607	406,407	370,000	-8.96%
4764	State Ct - Fines & Forfeitures	590,561	578,997	574,436	350,000	-39.07%
4767	Crime Victims - Adult Probation	640	-	-	-	N/A
4768	Forfeitures/Condemnat ion Police	-	-	-	-	N/A
4769	Magistrate Court-Fines & Forfeitures	5,305	8,480	850	10,000	1076.47%
4861	Sale Of Unclaimed Property	35,838	-	-	-	N/A
TOTAL COURT FINES & FORFEITURES		\$ 5,075,211	\$ 5,475,387	\$ 5,521,304	\$ 4,886,500	-11.50%
<u>INTERGOVERNMENTAL</u>						
4313	Misc Federal Revenue	-	-	-	-	N/A
4343	Emergency Management Assist	55,887	55,887	56,966	56,966	0.00%
4359	Miscellaneous Revenues	-	550	156	-	-100.00%
4400	Payment Lieu Taxes Housing Auth	14,627	36,780	49,434	49,000	-0.88%
4402	Administrative Office Of Court	132,651	132,651	132,651	132,651	0.00%
4414	Harris County	70,148	73,620	75,506	69,754	-7.62%
4423	MCSD (School District)	-	-	-	-	N/A
4424	Misc Intergovernmental	-	9,355	-	-	N/A
4426	Talbot County	11,076	11,194	11,922	11,194	-6.11%
4427	Marion County	9,845	9,950	10,597	9,950	-6.11%
4428	Chattahoochee County	3,692	3,731	3,974	3,731	-6.11%
4429	Taylor County	13,537	13,682	14,571	8,005	-45.06%
TOTAL INTERGOVERNMENTAL		\$ 311,463	\$ 347,400	\$ 355,777	\$ 341,251	-4.08%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY11		FY12		FY13		FY14	%
		Actual		Actual		Actual*		Adopted	Change
<u>INVESTMENT INCOME</u>									
4772	Gains/Losses on	\$ (224,996)	\$	(495,791)	\$	(696,928)	\$	-	-100.00%
4780	Investment Interest	1,475,085		1,240,675		892,091		750,000	-15.93%
TOTAL INVESTMENT INCOME		\$ 1,250,089	\$	744,884	\$	195,163	\$	750,000	284.29%
<u>MISCELLANEOUS</u>									
Rents & Royalties									
4654	Memorial Stadium	5,639		7,700		3,540		5,000	41.24%
4655	Golden Park	19,244		15,110		31,111		15,600	-49.86%
4665	Facilities Rental	7,743		6,505		6,300		5,000	-20.63%
4666	Facilities Rental - Promenade	13,659		10,448		16,265		14,000	-13.93%
4667	Facilities Rental - Commercial Ctr	22,152		32,592		40,620		25,000	-38.45%
4668	Facilities Rental - Rugby	400		400		400		400	0.00%
4669	Facilities Rental - Lake Oliver Marina	-		-		-		-	N/A
4680	South Commons - Softball Complex	19,855		21,340		18,540		15,000	-19.09%
	Subtotal	\$ 88,692	\$	94,095	\$	116,776	\$	80,000	-31.49%
Other Rents & Royalties									
4873	Legacy Terrace Rental	83,000		88,185		89,017		85,000	-4.51%
4877	Rental Of City Property	13,039		11,557		10,938		8,000	-26.86%
4878	Rental/Lease Income	108,779		136,950		127,700		105,000	-17.78%
	Subtotal	\$ 204,818	\$	236,692	\$	227,655	\$	198,000	-13.03%
Subtotal Rents & Royalties		\$ 293,510	\$	330,787	\$	344,431	\$	278,000	-19.29%
Commissions									
4815	Pay Phone - Jail	273,672		263,983		261,338		200,000	-23.47%
4816	Pay Phone - MCP	106,838		78,792		66,008		80,000	21.20%
	Subtotal	\$ 380,510	\$	342,775	\$	327,345	\$	280,000	-14.46%
Other Miscellaneous Revenue									
4821	Detox/Major Building Repairs	16,427		16,427		15,058		16,427	9.09%
4822	Detox/Mental - Insurance	670		670		615		670	9.02%
4824	Restitution	-		9,850		518		-	-100.00%
4842	Vendors Comp. - Sales	-		4,349		6,781		-	-100.00%
4842	Miscellaneous Revenues			182,443		33,075		8,000	-75.81%
4843	Naval Center Reimbursement	-		34,942		48,245		76,582	58.73%
	Subtotal	\$ 17,097	\$	248,681	\$	104,292	\$	101,679	-2.51%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY11		FY12		FY13		FY14	%
		Actual		Actual		Actual*		Adopted	Change
Reimbursement for Damaged Property									
4851	Damage To City Property	\$ -	\$	-	\$	-	\$	-	N/A
4852	Repairs To City Vehicles	344		1,349		2,855		-	-100.00%
4853	Claims/Settlements	71,935		45,175		71,679		-	-100.00%
4854	Damaged/Lost Equipment Reimb.	-		(1,416)		250		-	-100.00%
	Subtotal	\$ 72,279	\$	45,108	\$	74,784	\$	-	-100.00%
TOTAL MISCELLANEOUS		\$ 763,396	\$	967,351	\$	850,852	\$	659,679	-22.47%
CONTRIBUTIONS									
4802	Donations	642		24,632		91,789		-	-100.00%
TOTAL CONTRIBUTIONS		\$ 642	\$	24,632	\$	91,789	\$	-	-100.00%
OTHER FINANCING SOURCES									
Sale of General Fixed Assets									
4907	Sale of General Fixed Assets	91,368		130,013		339,807		-	-100.00%
	Subtotal	\$ 91,368	\$	130,013	\$	339,807	\$	-	-100.00%
Interfund Transfers In									
4930	Transfer In	-		-				-	N/A
4947	Transfer In-County Jail	1,000,000		1,000,000		2,750,000		1,500,000	-45.45%
4950	Transfer In-General Fund CIP	750,000		1,185,000				-	N/A
4998	Transfer In-Other LOST	30,146,767		-		-		-	N/A
	Subtotal	\$ 31,896,767	\$	2,185,000	\$	2,750,000	\$	1,500,000	-45.45%
TOTAL OTHER FINANCING SOURCES		\$ 31,988,135	\$	2,315,013	\$	3,089,807	\$	1,500,000	-51.45%
USE OF FUND BALANCE								\$ 6,546,060	
Total General Fund Revenues		\$ 147,495,592	\$	149,247,721	\$	150,128,296	\$	151,200,490	0.71%

* Unaudited

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
Council						
100-1000	City Council	\$ 302,578	\$ 289,268	\$ 304,510	\$ 285,967	-6.09%
100-2000	Clerk of Council	\$ 220,397	\$ 218,351	\$ 234,337	\$ 229,494	-2.07%
	Subtotal	\$ 522,975	\$ 507,619	\$ 538,848	\$ 515,461	-4.34%
Mayor						
110-1000	Mayor's Office	313,639	294,369	365,821	300,527	-17.85%
110-2600	Internal Auditor	104,581	101,299	104,384	168,122	61.06%
	Subtotal	418,220	395,668	470,205	468,649	-0.33%
City Attorney						
120-1000	City Attorney	1,409,118	1,318,192	1,246,755	726,713	-41.71%
	Subtotal	1,409,118	1,318,192	1,246,755	726,713	-41.71%
City Manager						
130-1000	City Manager	708,923	678,299	713,999	703,070	-1.53%
130-2500	Mail Room	60,404	61,150	60,705	71,631	18.00%
130-2600	Public Information	114,596	103,437	102,391	92,758	-9.41%
130-2700	Criminal Justice Coordination	176,727	166,563	162,715	183,005	12.47%
130-2800	Risk Management	63,571	65,354	5,748	-	-100.00%
130-2850	Citizen's Service	393,078	405,842	377,092	409,106	8.49%
130-3710	Recorders Court	880,574	-	-	-	N/A
	Subtotal	2,397,873	1,480,645	1,422,649	1,459,570	2.60%
Finance						
200-1000	Finance Director	334,533	307,468	307,309	303,104	-1.37%
200-2100	Accounting	464,724	471,224	483,964	477,051	-1.43%
200-2200	Revenue	965,988	962,142	977,686	704,797	-27.91%
200-2900	Financial Planning	265,773	263,963	233,721	281,626	20.50%
200-2950	Purchasing	401,971	393,848	403,675	415,302	2.88%
200-2980	Cash Management	-	-	-	213,894	N/A
	Subtotal	2,432,989	2,398,645	2,406,354	2,395,774	-0.44%
Information Technology						
210-1000	Information	3,394,581	3,561,767	3,701,459	3,768,234	1.80%
	Subtotal	3,394,581	3,561,767	3,701,459	3,768,234	1.80%
Human Resources						
220-1000	Human Resources	846,978	847,943	865,652	851,572	-1.63%
220-2100	Employee Benefits	825,757	861,361	908,313	938,036	3.27%
	Subtotal	1,672,735	1,709,304	1,773,966	1,789,608	0.88%
Inspections & Code						
240-2200	Inspections & Code Enforcement	1,506,096	1,552,314	1,856,113	1,572,059	-15.30%
240-2900	Print Shop	197,118	194,819	196,863	205,723	4.50%
	Subtotal	1,703,214	1,747,133	2,052,976	1,777,782	-13.40%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
Planning						
242-1000	Planning	\$ 312,712	\$ 277,081	\$ 318,164	\$ 318,607	0.14%
	Subtotal	\$ 312,712	\$ 277,081	\$ 318,164	\$ 318,607	0.14%
Real Estate						
245-2400	Real Estate	108,714	118,079	98,535	110,783	12.43%
	Subtotal	108,714	118,079	98,535	110,783	12.43%
Engineering						
250-2100	Traffic Engineering	1,511,640	1,433,799	1,445,887	1,527,755	5.66%
250-2400	Geographic Information Systems	245,189	248,398	264,149	260,404	-1.42%
250-3110	Radio	420,670	427,641	393,790	412,010	4.63%
	Subtotal	2,177,499	2,109,838	2,103,826	2,200,169	4.58%
Public Works						
260-1000	Public Works	297,865	261,373	307,024	314,463	2.42%
260-2300	Fleet Management	2,146,033	2,072,917	2,303,606	2,165,906	-5.98%
260-2400	Special Enforcement	1,370,710	1,406,605	1,387,067	1,398,607	0.83%
260-2600	Cemetaries	277,353	280,584	315,851	256,853	-18.68%
260-2700	Faciltiy Maintenance	2,977,055	2,931,227	3,491,352	3,008,668	-13.83%
260-3710	Other Maint/Repairs	1,066,303	1,150,033	1,186,731	1,069,267	-9.90%
	Subtotal	8,135,319	8,102,739	8,991,631	8,213,764	-8.65%
Parks & Recreation						
270-1000	Parks & Recreation	306,749	419,319	424,569	459,721	8.28%
270-2100	Parks Services	4,944,623	5,076,842	4,991,526	4,722,790	-5.38%
270-2400	Recreation Services	1,278,377	1,281,252	1,309,875	1,343,613	2.58%
270-3220	Golden Park	112,060	77,527	67,696	109,800	62.20%
270-3230	Memorial Stadium	45,090	49,176	37,131	64,488	73.68%
270-3410	Athletics	231,516	263,267	246,957	287,420	16.38%
270-3505	Community Schools	1,598,383	1,730,532	1,722,327	1,713,818	-0.49%
270-4048	Cooper Creek Tennis Center	240,952	245,647	243,805	262,729	7.76%
270-4049	Lake Oliver Marina	186,926	193,269	166,522	169,358	1.70%
270-4413	Aquatics	557,804	600,799	696,616	1,660,290	138.34%
270-4433	Therapeutics	113,426	117,159	154,129	124,158	-19.45%
270-4434	Pottery Shop	174,897	162,600	163,389	166,304	1.78%
270-4435	Senior Citizen's	358,211	333,280	345,696	362,852	4.96%
	Subtotal	10,149,014	10,550,669	10,570,237	11,447,341	8.30%
Cooperative Extension						
280-1000	Cooperative	142,371	140,218	112,197	139,160	24.03%
	Subtotal	142,371	140,218	112,197	139,160	24.03%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
Boards & Commissions						
290-1000	Tax Assessor	\$ 1,360,990	\$ 1,357,659	\$ 1,397,160	\$ 1,385,616	-0.83%
290-2000	Elections &	998,832	685,552	875,565	559,140	-36.14%
	Subtotal	\$ 2,359,822	\$ 2,043,211	\$ 2,272,725	\$ 1,944,756	-14.43%
Police						
400-1000	Chief of Police	888,411	817,235	817,621	855,515	4.63%
400-2100	Intelligence/Vice	1,321,700	1,263,663	1,335,631	1,434,660	7.41%
400-2200	Support Services	2,775,455	2,704,461	2,791,395	2,808,028	0.60%
400-2300	Field Operations	12,512,372	12,406,142	12,512,504	12,177,222	-2.68%
400-2400	Office of Professional Standards	410,774	412,974	424,464	403,452	-4.95%
400-2500	Metro Drug Task	263,700	245,238	251,056	246,131	-1.96%
400-2700	Special Operations	34,137	38,484	35,215	33,500	-4.87%
400-2800	Administrative	1,335,009	1,331,719	1,354,662	1,419,023	4.75%
400-3230	Motor Transport	1,637,967	1,787,726	1,704,749	1,650,184	-3.20%
400-3320	Investigative	6,511,262	6,420,871	6,724,301	6,717,366	-0.10%
	Subtotal	27,690,787	27,428,513	27,951,598	27,745,081	-0.74%
Fire & EMS						
410-1000	Chief of Fire & EMS	441,139	432,296	435,697	441,010	1.22%
410-2100	Operations	21,543,098	21,401,914	21,620,605	20,935,168	-3.17%
410-2600	Special Operations	984,672	1,054,035	1,035,186	1,087,274	5.03%
410-2800	Services	789,364	768,729	790,983	817,625	3.37%
410-2900	Management	157,000	173,230	168,109	182,489	8.55%
410-3610	Logistics/Support	1,071,680	982,063	1,042,072	836,326	-19.74%
	Subtotal	24,986,953	24,812,267	25,092,651	24,299,892	-3.16%
Musocgee County Prison						
420-1000	Musocgee County	7,179,602	7,013,454	7,185,273	7,025,313	-2.23%
	Subtotal	7,179,602	7,013,454	7,185,273	7,025,313	-2.23%
Homeland Security						
450-1000	Homeland Security	17,523	37,721	31,841	29,058	-8.74%
	Subtotal	\$ 17,523	\$ 37,721	\$ 31,841	\$ 29,058	-8.74%
Superior Court						
500-1000	Chief Judge	386,062	360,505	290,761	297,213	2.22%
500-2000	District Attorney	1,774,193	1,742,678	1,855,587	1,870,201	0.79%
500-2100	Adult Probation	139,149	135,585	142,225	138,862	-2.36%
500-2110	Juvenile Court	413,211	399,799	550,301	569,054	3.41%
500-2115	Juvenile Court Clerk	260,553	249,845	159,099	162,792	2.32%
500-2120	Court Intake	21,016	23,383	-	-	N/A
500-2125	Circuit Wide Juvenile Court	271,604	267,288	266,837	269,772	1.10%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY11		FY12		FY13		FY14	%
		Actual		Actual		Actual*		Adopted	Change
500-2140	Jury Manager	\$ 350,215	\$	355,477	\$	434,250	\$	417,920	-3.76%
500-2150	Judge Allen	183,759		184,663		211,945		213,758	0.86%
500-2160	Judge Rumer	95,175		147,732		162,517		151,894	-6.54%
500-2170	Judge Smith	200,086		85,843		149,751		149,026	-0.48%
500-2180	Judge Peters	120,072		146,694		169,991		150,024	-11.75%
500-2190	Judge Jordan	215,116		236,779		226,701		203,610	-10.19%
500-2200	Victim Witness	169,114		167,739		165,558		173,335	4.70%
500-3000	Superior Court Clerk	2,034,797		1,946,905		1,981,498		1,937,752	-2.21%
500-3310	Bd of Equalization	12,258		58,137		57,801		66,918	15.77%
	Subtotal	\$ 6,646,380	\$	6,509,052	\$	6,824,821	\$	6,772,131	-0.77%
State Court									
510-1000	State Court Judges	583,901		580,689		591,670		614,683	3.89%
510-2000	State Court Solicitor	1,054,081		1,010,960		1,094,118		1,116,419	2.04%
	Subtotal	1,637,982		1,591,649		1,685,788		1,731,102	2.69%
Public Defender									
520-1000	Public Defender	1,139,239		1,105,181		1,140,817		1,186,888	4.04%
520-2000	Muscogee County Public Defender	206,308		203,696		212,070		236,961	11.74%
	Subtotal	1,345,547		1,308,877		1,352,887		1,423,849	5.25%
Municipal Court									
530-1000	Municipal Court	356,068		357,930		379,124		384,282	1.36%
530-2000	Municipal Court	729,764		703,301		706,481		753,380	6.64%
530-3000	Marshal	1,274,822		1,244,059		1,312,646		1,263,078	-3.78%
530-3100	Jr Marshal Program	-		-		-		-	N/A
	Subtotal	2,360,654		2,305,290		2,398,251		2,400,740	0.10%
Probate Court									
540-1000	Probate Court Judge	444,011		400,934		400,570		414,212	3.41%
	Subtotal	444,011		400,934		400,570		414,212	3.41%
Sheriff's Department									
550-1000	Administration	2,119,125		2,115,876		2,204,494		1,971,899	-10.55%
550-2100	Uniform Division	4,411,580		4,181,895		4,231,727		3,167,427	-25.15%
550-2200	Criminal Division	-		-		-		-	N/A
550-2300	Training	856		-		4,503		-	-100.00%
550-2400	Motor Transport	359,541		397,093		420,109		295,000	-29.78%
550-2500	Recorders Court	104,296		104,541		107,446		107,167	-0.26%
550-2600	Jail	15,356,334		15,298,764		15,405,226		14,512,237	-5.80%
550-2650	Medical Director	4,193,746		4,399,994		4,704,935		4,559,461	-3.09%
	Subtotal	26,545,478		26,498,163		27,078,440		24,613,191	-9.10%

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
Tax Commissioner						
560-1000	Tax Commissioner	\$ 1,475,640	\$ 1,469,849	\$ 1,504,410	\$ 1,624,852	8.01%
	Subtotal	\$ 1,475,640	\$ 1,469,849	\$ 1,504,410	\$ 1,624,852	8.01%
Coroner						
570-1000	Coroner	279,993	284,878	292,707	290,688	-0.69%
	Subtotal	279,993	284,878	292,707	290,688	-0.69%
Recorder's Court						
580-1000	Recorder's Court	-	818,616	851,686	881,869	3.54%
	Subtotal	-	818,616	851,686	881,869	3.54%
Non-Categorical						
590-1000	Agency	1,838,182	1,824,235	1,813,450	1,567,476	-13.56%
590-2000	Contingency	71,673	80,535	182,456	2,212,967	1112.88%
590-3000	Non-Categorical	6,456,525	7,767,805	8,171,575	5,350,000	-34.53%
590-4000	Interfund Transfers	4,166,999	4,943,139	5,471,454	5,290,116	-3.31%
590-6000	Airport	145	-	-	-	N/A
590-6500	Naval Museum	296,967	283,037	247,409	251,582	1.69%
	Subtotal	12,830,491	14,898,751	15,886,344	14,672,141	-7.64%
TOTAL GENERAL FUND		\$ 150,778,197	\$ 151,838,822	\$ 156,617,794	\$ 151,200,490	-3.46%

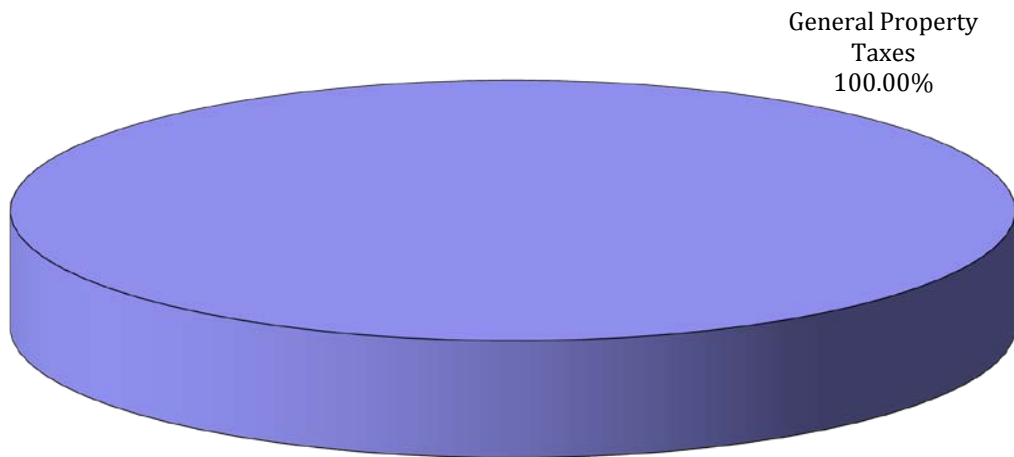
* Unaudited



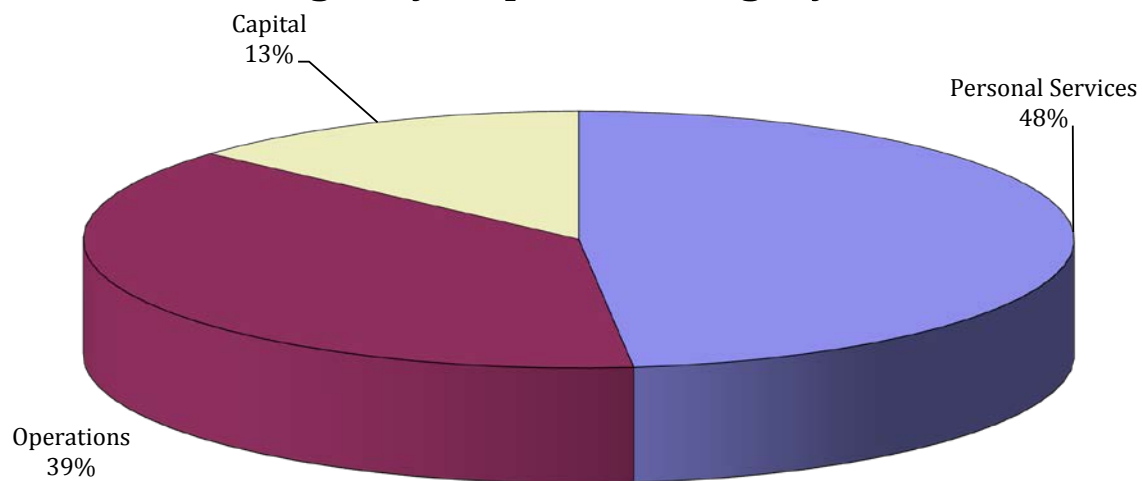
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Other LOST Fund **\$** **33,000,000**

Budget by Revenue Source



Budget by Expense Category



The Other Local Option Sales Tax Fund was passed by the citizens with an effective date of January 1, 2009. 70 percent is allocated to Public Safety including a \$3,000 annual supplement to all sworn officers and 30 percent to Infrastructure.

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>0102-PUBLIC SAFETY</u>						
<u>TAXES</u>						
4042	LOST-Public Safety/Roads	\$ 22,752,777	\$ 24,342,816	\$ 23,695,362	\$ 23,100,000	-2.51%
TOTAL TAXES		\$ 22,752,777	\$ 24,342,816	\$ 23,695,362	\$ 23,100,000	-2.51%
<u>CHARGES FOR SERVICES</u>						
4837	Miscellaneous	268	1,171	400	-	-100.00%
TOTAL CHARGES FOR SERVICES		\$ 268	\$ 1,171	\$ 400	\$ -	-100.00%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	11,009	-	(58,418)	-	-100.00%
4780	Investment Interest	84,315	4,829	11,359	-	-100.00%
TOTAL INVESTMENT INCOME		\$ 95,324	\$ 4,829	\$ (47,059)	\$ -	-100.00%
TOTAL 0102 PUBLIC SAFETY		\$ 22,848,369	\$ 24,348,816	\$ 23,648,703	\$ 23,100,000	-2.32%
<u>0109-INFRASTRUCTURE</u>						
<u>TAXES</u>						
4042	LOST-Public	\$ 9,751,190	10,432,635	\$ 10,155,155	9,900,000	-2.51%
TOTAL TAXES		\$ 9,751,190	\$ 10,432,635	\$ 10,155,155	\$ 9,900,000	-2.51%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	(10,637)	(29,324)	(51,114)	-	-100.00%
4780	Investment Interest	73,950	(6,515)	32,127	-	-100.00%
TOTAL INVESTMENT INCOME		\$ 63,313	\$ (35,839)	\$ (18,987)	\$ -	-100.00%
TOTAL 0109 INFRASTRUCTURE		\$ 9,814,503	\$ 10,396,796	\$ 10,136,168	\$ 9,900,000	-2.33%
USE OF FUND BALANCE						
Total Other LOST Fund		\$ 32,662,872	\$ 34,745,612	\$ 33,784,870	\$ 33,000,000	-2.32%

* Unaudited

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF EXPENDITURES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>0102-PUBLIC SAFETY</u>						
Crime Prevention						
110-9900	Crime Prevention	\$ 283,711	\$ 521,319	\$ 1,015,347	\$ 843,252	-16.95%
	Subtotal	\$ 283,711	\$ 521,319	\$ 1,015,347	\$ 843,252	-16.95%
City Manager/Recorder's Court						
130-9900	Recorder's Court	\$ -	\$ -	\$ -	\$ -	N/A
	Subtotal	\$ -	\$ -	\$ -	\$ -	N/A
Civic Center						
160-9900	Civic Center	\$ 3,853	\$ 3,926	\$ 3,991	\$ 3,998	0.18%
	Subtotal	\$ 3,853	\$ 3,926	\$ 3,991	\$ 3,998	0.18%
Public Works						
260-9900	Public Works	\$ 105,808	\$ 113,359	\$ 111,669	\$ 127,933	14.56%
	Subtotal	\$ 105,808	\$ 113,359	\$ 111,669	\$ 127,933	14.56%
Parks & Recreation						
270-9900	Parks & Recreation	\$ 47,984	\$ 51,088	\$ 45,114	\$ 51,972	15.20%
	Subtotal	\$ 47,984	\$ 51,088	\$ 45,114	\$ 51,972	15.20%
Police						
400-9900	Police	\$ 8,325,741	\$ 9,233,340	\$ 11,033,328	\$ 8,665,029	-21.46%
400-9902	E-911	325,442	344,520	379,916	1,574,518	314.44%
	Subtotal	\$ 8,651,183	\$ 9,577,860	\$ 11,413,244	\$ 10,239,547	-10.28%
Fire/EMS						
410-9900	Fire/EMS	\$ 2,500,140	\$ 2,264,754	\$ 2,880,713	\$ 2,662,341	-7.58%
	Subtotal	\$ 2,500,140	\$ 2,264,754	\$ 2,880,713	\$ 2,662,341	-7.58%
MCP						
420-9900	MCP	\$ 628,585	\$ 1,045,812	\$ 721,461	\$ 610,154	-15.43%
	Subtotal	\$ 628,585	\$ 1,045,812	\$ 721,461	\$ 610,154	-15.43%
Homeland Security						
450-9900	Homeland Security	\$ -	\$ 5,882	\$ (50)	\$ -	-100.00%
	Subtotal	\$ -	\$ 5,882	\$ (50)	\$ -	-100.00%
District Attorney						
500-9900	District Attorney	\$ 59,308	\$ 65,046	\$ 68,086	\$ 132,964	95.29%
	Subtotal	\$ 59,308	\$ 65,046	\$ 68,086	\$ 132,964	95.29%
Juvenile Drug Court						
500-9904	Juvenile Drug Court	\$ -	\$ -	\$ 5,643	\$ -	-100.00%
	Subtotal	\$ -	\$ -	\$ 5,643	\$ -	-100.00%

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF EXPENDITURES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
State Court Solicitor						
510-9900	State Court Solicitor	\$ 97,707	\$ 222,999	\$ 211,450	\$ 222,094	5.03%
	Subtotal	\$ 97,707	\$ 222,999	\$ 211,450	\$ 222,094	5.03%
Public Defender						
520-9900	Public Defender	\$ 61,825	\$ 58,251	\$ 124,974	\$ 128,712	2.99%
	Subtotal	\$ 61,825	\$ 58,251	\$ 124,974	\$ 128,712	2.99%
Marshal						
530-9900	Marshal	\$ 371,042	\$ 473,483	\$ 440,970	\$ 326,118	-26.05%
	Subtotal	\$ 371,042	\$ 473,483	\$ 440,970	\$ 326,118	-26.05%
Municipal Court Clerk						
530-9902	Municipal Court Clerk	\$ 89,420	\$ 91,452	\$ 92,355	\$ 96,175	4.14%
	Subtotal	\$ 89,420	\$ 91,452	\$ 92,355	\$ 96,175	4.14%
Probate Court						
540-9900	Probate Court	\$ -	\$ 14,156	\$ 36,354	\$ 47,448	30.52%
	Subtotal	\$ -	\$ 14,156	\$ 36,354	\$ 47,448	30.52%
Sheriff						
550-9900	Sheriff	\$ 1,884,541	\$ 3,839,493	\$ 3,729,837	\$ 2,630,237	-29.48%
	Subtotal	\$ 1,884,541	\$ 3,839,493	\$ 3,729,837	\$ 2,630,237	-29.48%
Coroner						
570-9900	Coroner	\$ 7,479	\$ 41,408	\$ 34,128	\$ 7,999	-76.56%
	Subtotal	\$ 7,479	\$ 41,408	\$ 34,128	\$ 7,999	-76.56%
Recorder's Court						
580-9900	Recorder's Court	\$ -	\$ 65,415	\$ 79,957	\$ 79,912	-0.06%
	Subtotal	\$ -	\$ 65,415	\$ 79,957	\$ 79,912	-0.06%
Transportation						
610-9900	Transportation	\$ 3,907	\$ 3,907	\$ 3,970	\$ 3,998	0.70%
	Subtotal	\$ 3,907	\$ 3,907	\$ 3,970	\$ 3,998	0.70%
Non-Departmental						
590-2000	Contingency	\$ -	\$ -	\$ 318,381	\$ 4,047,990	1171.43%
590-3000	Non-Categorical	-	-	190,583	225,902	18.53%
590-4000	Interfund Transfers	21,169,212	3,574,538	1,314,457	611,254	-53.50%
	Transfer to					
590-9900	Debt Service	-	-	-	-	N/A
	Subtotal	\$ 21,169,212	\$ 3,574,538	\$ 1,823,421	\$ 4,885,146	167.91%
TOTAL 0102 PUBLIC SAFETY						
		\$ 35,965,705	\$ 22,034,148	\$ 22,842,633	\$ 23,100,000	1.13%

OVERVIEW / OTHER LOST FUND 0102/0109

SCHEDULE OF EXPENDITURES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>0109-INFRASTRUCTURE</u>						
Finance						
200-9901	Finance	\$ -	\$ -	\$ -	\$ -	N/A
	Subtotal	\$ -	\$ -	\$ -	\$ -	N/A
Information Technology						
210-9901	Information Technology	\$ 99,220	\$ 326,965	\$ 256,073	\$ 250,000	-2.37%
	Subtotal	\$ 99,220	\$ 326,965	\$ 256,073	\$ 250,000	-2.37%
Engineering						
250-9901	Engineering	\$ 2,932,773	\$ 1,748,528	\$ 5,242,468	\$ 3,466,743	-33.87%
	Subtotal	\$ 2,932,773	\$ 1,748,528	\$ 5,242,468	\$ 3,466,743	-33.87%
Public Works						
260-9901	Public Works	\$ 267,317	\$ 144,632	\$ 1,885,263	\$ 750,000	-60.22%
	Subtotal	\$ 267,317	\$ 144,632	\$ 1,885,263	\$ 750,000	-60.22%
Non-Departmental						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 1,438	N/A
590-3000	Non-Categorical	-	-	44,638	28,774	-35.54%
590-4000	Interfund Transfers	12,068,651	4,270,159	5,274,722	5,403,045	2.43%
590-9901	Debt Service	-	-	-	-	
	Subtotal	\$ 12,068,651	\$ 4,270,159	\$ 5,319,360	\$ 5,433,257	2.14%
TOTAL 0109						
INFRASTRUCTURE		\$ 15,367,961	\$ 6,490,284	\$ 12,703,164	\$ 9,900,000	-22.07%
Total Other LOST Fund		\$ 51,333,666	\$ 28,524,432	\$ 35,545,798	\$ 33,000,000	-7.16%

* Unaudited

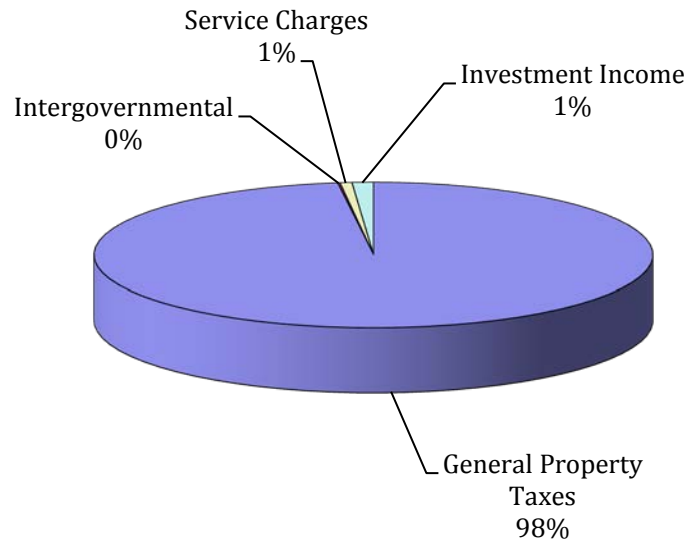
OVERVIEW / STORMWATER FUND 0202

Stormwater Fund

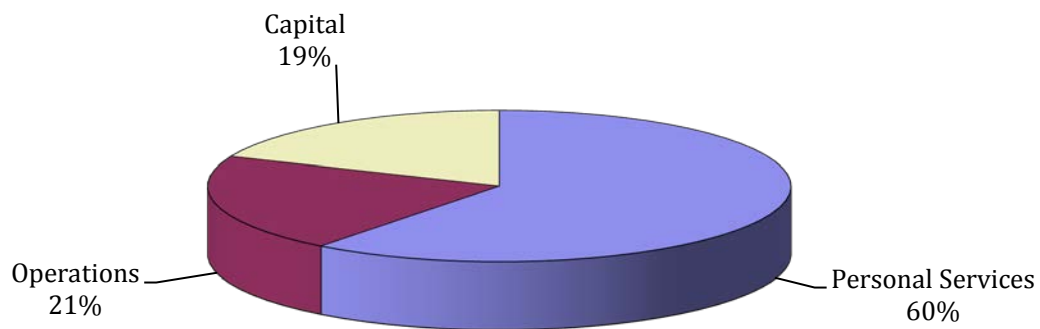
\$

5,276,954

Budget by Revenue Source



Budget by Expense Category



The Stormwater (Sewer) Fund accounts for the operations, maintenance and improvement of the stormwater and sewer systems.

OVERVIEW / STORMWATER FUND 0202

SCHEDULE OF REVENUES

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 3,664,016	\$ 3,910,566	\$ 3,706,636	\$ 4,963,854	33.92%
4002	Public Utility	9,323	-	2,530	-	-100.00%
4003	Timber	31	7	270	-	-100.00%
4005	Personal Property	637,435	658,331	634,876	-	-100.00%
4006	Personal Property-Motor Vehicle	420,377	449,812	460,347	-	-100.00%
4007	Mobile Homes	10,584	10,666	7,774	-	-100.00%
4012	Personal	20,343	14,122	16,518	15,000	-9.19%
4015	Recording Intangibles	170,006	93,153	102,991	75,000	-27.18%
	Subtotal	\$ 4,932,115	\$ 5,136,657	\$ 4,931,942	\$ 5,053,854	2.47%
Penalties & Interest						
4150	Ad Valorem	\$ 187,988	\$ 98,442	\$ 117,860	\$ 90,000	-23.64%
4151	Auto	35,257	38,773	26,963	25,000	-7.28%
	Subtotal	\$ 223,245	\$ 137,215	\$ 144,823	\$ 115,000	-20.59%
	TOTAL TAXES	\$ 5,155,360	\$ 5,273,872	\$ 5,076,765	\$ 5,168,854	1.81%
<u>INTERGOVERNMENTAL</u>						
	Taxes-Housing Authority	\$ 16,587	5,294	\$ 7,099	7,100	0.02%
	TOTAL INTERGOVERNMENTAL	\$ 16,587	\$ 5,294	\$ 7,099	\$ 7,100	0.02%
<u>CHARGES FOR SERVICES</u>						
Streets & Public Improvement Fees						
4464	Land Disturbance Fees	19,532	9,728	7,274	9,000	23.73%
4596	Erosion Control	39,591	27,492	33,030	27,000	-18.26%
	Subtotal	\$ 59,123	\$ 37,220	\$ 40,304	\$ 36,000	-10.68%
Other Charges for Services						
4837	Miscellaneous	\$ 531	1,082	\$ 281	-	-100.00%
4853	Claims/Settlements	\$ 21,483	-	\$ 2,860	-	-100.00%
	Subtotal	\$ 22,014	\$ 1,082	\$ 3,141	\$ -	-100.00%
	TOTAL CHARGES FOR SERVICES	\$ 81,137	\$ 38,302	\$ 43,445	\$ 36,000	-17.14%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on	(5,728)	(3,102)	(51,953)	-	-100.00%
4780	Investment Interest	26,148	65,652	79,858	65,000	-18.61%
4862	Sale of Salvage	-	-	-	-	N/A
	TOTAL INVESTMENT INCOME	\$ 20,420	\$ 62,550	\$ 27,905	\$ 65,000	132.93%
	Total Stormwater Fund	\$ 5,273,504	\$ 5,380,018	\$ 5,155,214	\$ 5,276,954	2.36%

* Unaudited

OVERVIEW / STORMWATER FUND 0202

SCHEDULE OF EXPENDITURES

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
Engineering						
250-2300	Drainage	\$ 390,383	\$ 409,458	\$ 464,745	\$ 492,737	6.02%
250-2600	Stormwater	274,852	273,522	271,217	290,497	7.11%
	Subtotal	\$ 665,235	\$ 682,980	\$ 735,963	\$ 783,234	6.42%
Public Services						
260-3210	Sewer Maintenance	\$ 3,819,270	\$ 3,089,819	\$ 3,797,936	\$ 3,295,106	-13.24%
	Other Maintenance &					
260-3710	Repairs	4,984	-	-	5,000	N/A
	Subtotal	\$ 3,824,254	\$ 3,089,819	\$ 3,797,936	\$ 3,300,106	-13.11%
Non-Categorical						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 57,478	N/A
590-3000	Non-Categorical	187,983	198,924	213,974	193,269	-9.68%
590-4000	Interfund Transfers	639,280	688,468	653,903	942,867	44.19%
	Subtotal	\$ 827,263	\$ 887,392	\$ 867,877	\$ 1,193,614	37.53%
Total Stormwater Fund						
		\$ 5,316,752	\$ 4,660,191	\$ 5,401,775	\$ 5,276,954	-2.31%

* Unaudited

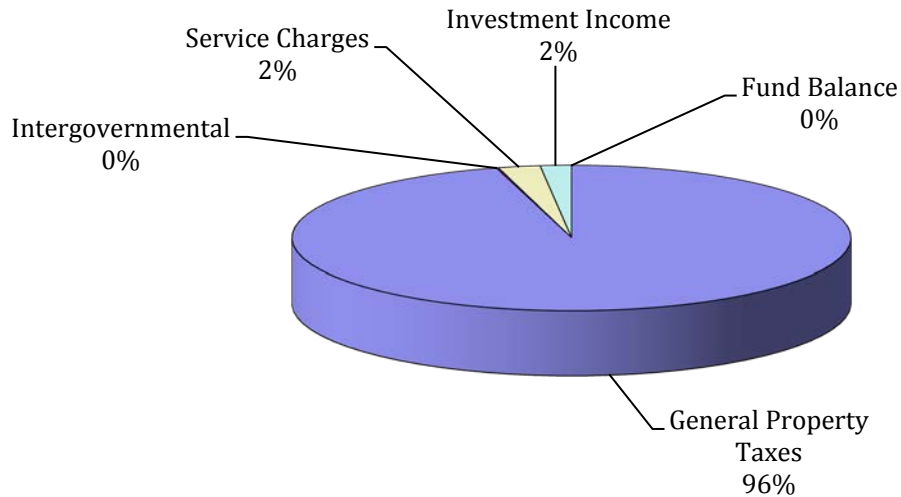
OVERVIEW / PAVING FUND 0203

Paving Fund

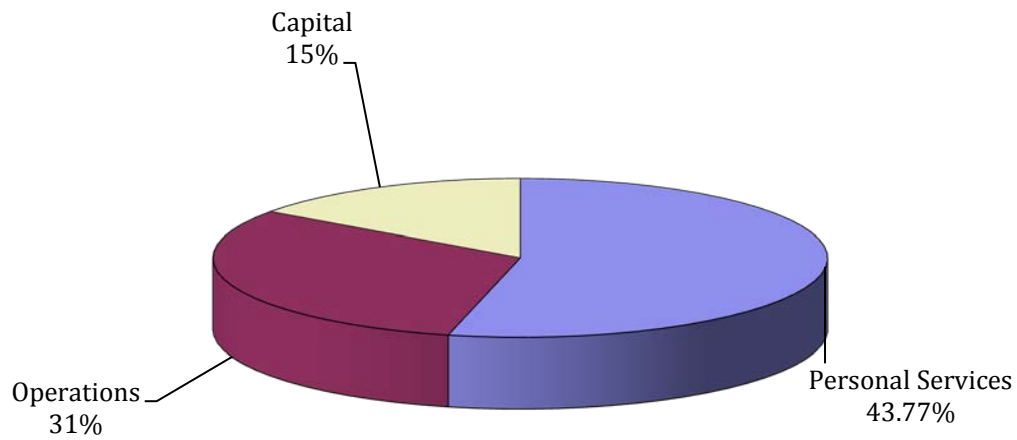
\$

15,026,462

Budget by Revenue Source



Budget by Expense Category



The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

OVERVIEW / PAVING FUND 0203

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 10,178,758	\$ 10,848,132	\$ 10,281,583	\$ 13,768,877	33.92%
4002	Public Utility	25,899	-	7,017	-	-100.00%
4003	Timber	136	20	750	-	-100.00%
4005	Personal Property	1,770,811	1,826,110	1,761,040	-	-100.00%
4006	Personal Property-Motor Vehicle	1,165,265	1,247,047	1,276,938	-	-100.00%
4007	Mobile Homes	29,162	29,551	21,567	-	-100.00%
4012	Personal	56,513	39,173	45,818	40,000	-12.70%
4015	Recording Intangibles	472,282	258,391	285,679	220,000	-22.99%
	Subtotal	\$ 13,698,826	\$ 14,248,424	\$ 13,680,390	\$ 14,028,877	2.55%
Penalties & Interest						
4150	Ad Valorem	\$ 522,235	\$ 273,064	\$ 326,922	\$ 275,000	-15.88%
4151	Auto	97,732	107,479	74,792	70,000	-6.41%
	Subtotal	\$ 619,967	\$ 380,543	\$ 401,715	\$ 345,000	-14.12%
	TOTAL TAXES	\$ 14,318,793	\$ 14,628,967	\$ 14,082,105	\$ 14,373,877	2.07%
<u>INTERGOVERNMENTAL</u>						
	Payment in Lieu of Taxes-Housing Authority					
4400		\$ 46,080	14,685	\$ 19,690	19,690	0.00%
	TOTAL INTERGOVERNMENTAL	\$ 46,080	\$ 14,685	\$ 19,690	\$ 19,690	0.00%
<u>CHARGES FOR SERVICES</u>						
Charges for Services						
4837	Miscellaneous	1,692	74,300	12,469	-	-100.00%
4853	Claims/Settlements	-	4,579		-	N/A
	Subtotal	\$ 1,692	\$ 78,879	\$ 12,469	\$ -	-100.00%
Special Assessments						
	Street Repair					
4593	Reimbursement	\$ 24,236	23,208	\$ 22,591	20,000	-11.47%
	Subtotal	\$ 24,236	\$ 23,208	\$ 22,591	\$ 20,000	-11.47%
State Road Maintenance Fee						
	Maintaining State					
4597	Highways	342,895	342,895	342,895	342,895	0.00%
	Subtotal	\$ 342,895	\$ 342,895	\$ 342,895	\$ 342,895	0.00%
	TOTAL CHARGES FOR SERVICES	\$ 368,823	\$ 444,982	\$ 377,956	\$ 362,895	-3.98%

OVERVIEW / PAVING FUND 0203

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>INVESTMENT INCOME</u>						
	Gains/Losses on					
4772	Investments	(106,172)	12,652	(434,698)	-	-100.00%
4780	Investment Interest	251,421	340,372	318,317	270,000	-15.18%
4907	Sale of Assets	-	-			N/A
TOTAL INVESTMENT INCOME		\$ 145,249	\$ 353,024	\$ (116,381)	\$ 270,000	-332.00%
USE OF FUND BALANCE						
Total Paving Fund		\$ 14,878,945	\$ 15,441,658	\$ 14,363,370	\$ 15,026,462	4.62%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
Engineering						
250-2200	Highways & Roads	\$ 910,641	\$ 902,350	\$ 992,498	\$ 1,032,183	4.00%
	Subtotal	\$ 910,641	\$ 902,350	\$ 992,498	\$ 1,032,183	4.00%
Public Services						
260-2100	Street Improvements	\$ 1,908,289	\$ 3,257,807	\$ 308,803	\$ -	-100.00%
260-2800	Landscape & Forestry	\$ 2,915	\$ -	\$ -	\$ -	N/A
260-3110	Repairs & Maintenance	\$ 2,305,767	\$ 2,424,683	\$ 4,944,976	\$ 4,772,716	-3.48%
260-3120	Right-of-Way Maintenance	\$ 5,155,204	\$ 6,127,822	\$ 6,553,250	\$ 6,525,849	-0.42%
260-3130	Community Services-Right-of Way Maintenance	\$ 241,974	\$ 265,886	\$ 257,992	\$ 252,204	-2.24%
260-3710	Other Maintenance & Repairs	2,448	1,910	3,713	5,000	34.66%
	Subtotal	\$ 9,616,597	\$ 12,078,108	\$ 12,068,734	\$ 11,555,769	-4.25%
Non-Categorical						
590-2000	Contingency	\$ -	\$ -		\$ 143,086	N/A
590-3000	Non-Categorical	602,607	683,148	725,475	659,538	-9.09%
590-4000	Interfund Transfers	1,362,691	3,651,586	1,315,525	1,635,886	24.35%
	Subtotal	\$ 1,965,298	\$ 4,334,734	\$ 2,041,000	\$ 2,438,510	19.48%
Total Paving Fund		\$ 12,492,536	\$ 17,315,192	\$ 15,102,232	\$ 15,026,462	-0.50%

* Unaudited

OVERVIEW / MEDICAL CENTER FUND 0204

Medical Center Fund

\$ 14,109,597

The Medical Center Fund accounts for funding indigent hospital care for the residents of Columbus. It is funded by contract based on the value of a 3.00 mill levy.

SCHEDULE OF REVENUES

		FY11		FY12		FY13		FY14		%
		Actual		Actual		Actual*		Adopted		Change
<u>TAXES</u>										
General Property Taxes										
4001	Real Property	\$ 9,678,404	\$	10,185,576	\$	9,678,772	\$	12,430,493		28.43%
4003	Timber	449		107		795		-		-100.00%
4005	Personal Property	1,683,736		1,713,401		1,657,771		-		-100.00%
4006	Personal Property-Motor Vehicle	1,089,960		1,156,355		1,193,675		1,079,104		-9.60%
4007	Mobile Homes	26,127		25,943		18,809		-		-100.00%
TOTAL TAXES		\$ 12,478,676	\$	13,081,382	\$	12,549,821	\$	13,509,597		7.65%
<u>OTHER FINANCING SOURCES</u>										
4837	Miscellaneous	-		-		86,101		-		-100.00%
4931	Transfer In-General Fund	-		600,000		600,000		600,000		0.00%
TOTAL OTHER FINANCING		\$ -	\$	600,000	\$	686,101	\$	600,000		-12.55%
Total Medical Center Fund		\$ 12,478,676	\$	13,681,382	\$	13,235,922	\$	14,109,597		6.60%

* Unaudited

SCHEDULE OF EXPENDITURES

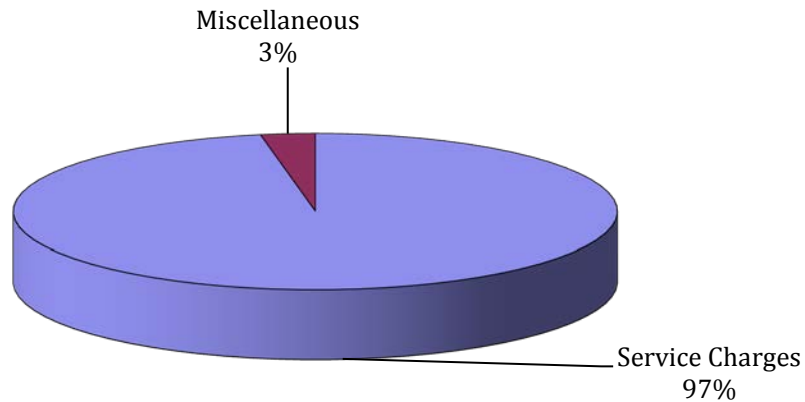
		FY11		FY12		FY13		FY14		%
		Actual		Actual		Actual*		Adopted		Change
200-3000	Medical Center	13,175,027		13,623,009		14,212,407		14,109,597		-0.72%
Total Medical Center Fund		\$ 13,175,027	\$	13,623,009	\$	14,212,407	\$	14,109,597		-0.72%

* Unaudited

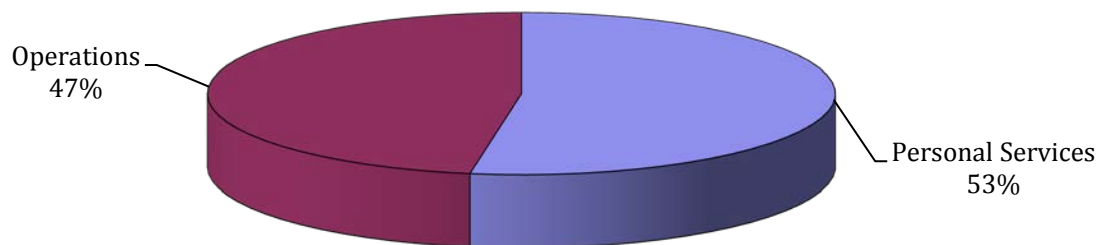
**Integrated Waste Management
Fund**

\$ 10,311,100

Budget by Revenue Source



Budget by Expense Category



The Integrated Waste Management Fund accounts for the expenses associated with the collection and disposal of solid waste and recycling in Muscogee County.

OVERVIEW / INTEGRATED WASTE MANAGEMENT FUND 0207

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>CHARGES FOR SERVICES</u>						
Sanitation						
4550	Inert Landfill Fees- Granite Bluff	78,841	69,720	89,788	78,000	-13.13%
4552	Commercial Solid Waste Collection Fees	77,058	72,047	91,022	90,000	-1.12%
4553	Residential Solid Waste Collection	9,092,217	9,117,757	9,206,607	9,302,100	1.04%
4556	Inert Landfill Fees- Oxbow Meadows	6,962	16,389	13,544	19,000	40.28%
4557	Pine Grove Landfill	243,186	250,990	279,311	307,000	9.91%
	Subtotal	\$ 9,498,264	\$ 9,526,903	\$ 9,680,270	\$ 9,796,100	1.20%
Other Fees						
4558	Recycling Fees	\$ 71,110	\$ 292,059	\$ 266,268	\$ 190,000	-28.64%
4588	Tree Fee	32,529	24,734	33,580	25,000	-25.55%
	Subtotal	\$ 103,639	\$ 316,793	\$ 299,848	\$ 215,000	-28.30%
Other Fees						
4837	Miscellaneous	\$ 1,511	\$ 1,677	\$ -	\$ -	N/A
	Subtotal	\$ 1,511	\$ 1,677	\$ 3,278	\$ -	-100.00%
TOTAL CHARGES FOR SERVICES		\$ 9,603,414	\$ 9,845,373	\$ 9,983,397	\$ 10,011,100	0.28%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	(105,489)	81,028	(365,674)	-	-100.00%
4780	Investment Interest	386,137	430,928	422,485	300,000	-28.99%
TOTAL INVESTMENT INCOME		\$ 280,648	\$ 511,956	\$ 56,811	\$ 300,000	428.07%
<u>OTHER FINANCING SOURCES</u>						
4908	Gain on Sale of Assets	1,750	1,300	-	-	N/A
4931	Transfer In-General Fund	-	176,433	-	-	N/A
4998	Transfer In-OLOST	-	1,000,000	-	-	N/A
TOTAL OTHER FINANCING SOURCES		\$ 1,750	\$ 1,177,733	\$ -	\$ -	N/A
Total Integrated Waste Management Fund		\$ 9,885,812	\$ 11,535,062	\$ 10,040,208	\$ 10,311,100	2.70%

* Unaudited

OVERVIEW / INTEGRATED WASTE MANAGEMENT FUND 0207

SCHEDULE OF EXPENDITURES

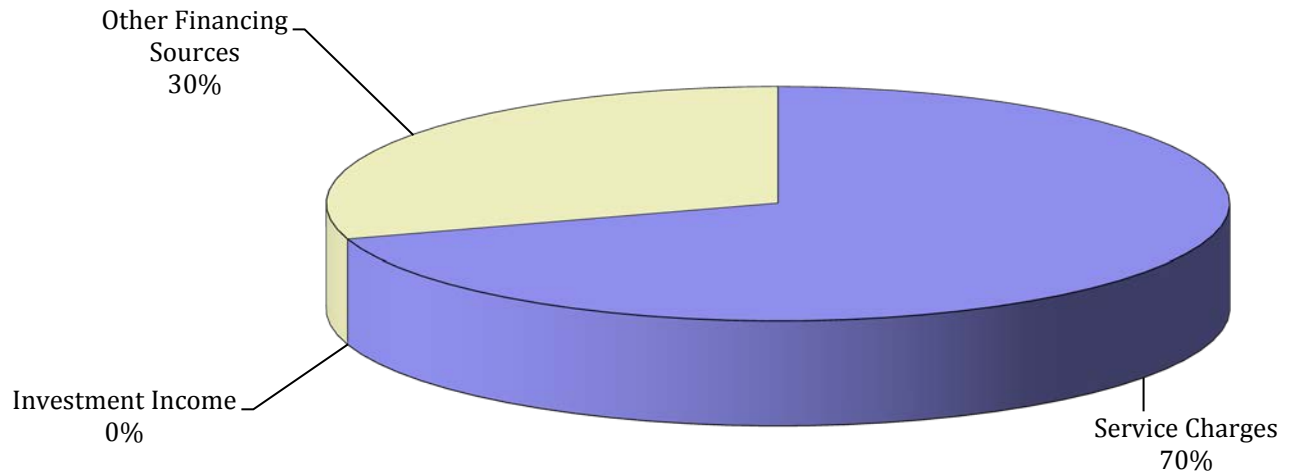
		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
Public Works						
260-3510	Contingency	\$ 5,367,637	\$ 5,469,162	\$ 5,968,111	\$ 5,662,394	-5.12%
260-3520	Contingency	\$ 931,643	\$ 922,006	\$ 1,349,332	\$ 1,072,823	-20.49%
260-3540	Contingency	\$ 244,616	\$ 261,842	\$ 240,548	\$ 275,285	14.44%
260-3550	Contingency	\$ 202,203	\$ 215,562	\$ 289,767	\$ 14,861	-94.87%
260-3560	Contingency	\$ 1,754,761	\$ 2,134,230	\$ 1,858,072	\$ 1,762,789	-5.13%
260-3570	Contingency	\$ 138,422	\$ 162,655	\$ 215,220	\$ 413,964	92.34%
260-3710	Non-Categorical	-	3,554	3,893	13,580	248.88%
	Subtotal	\$ 8,639,282	\$ 9,169,011	\$ 9,924,943	\$ 9,215,696	-7.15%
Parks & Recreation						
270-3150	Refuse Collection	77,569	185,380	90,930	83,198	-8.50%
	Subtotal	\$ 77,569	\$ 185,380	\$ 90,930	\$ 83,198	-8.50%
Non-Categorical						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 94,265	N/A
590-3000	Non-Categorical	747,886	753,691	776,867	692,419	-10.87%
590-4000	Interfund Transfers	146,234	146,234	186,293	225,522	21.06%
660-4000	Integrated Waste Supp	-	-	777,716	-	-100.00%
	Subtotal	\$ 894,120	\$ 899,925	\$ 1,740,876	\$ 1,012,206	-41.86%
Total Integrated Waste Management Fund						
		\$ 9,610,971	\$ 10,254,316	\$ 11,756,748	\$ 10,311,100	-12.30%

* Unaudited

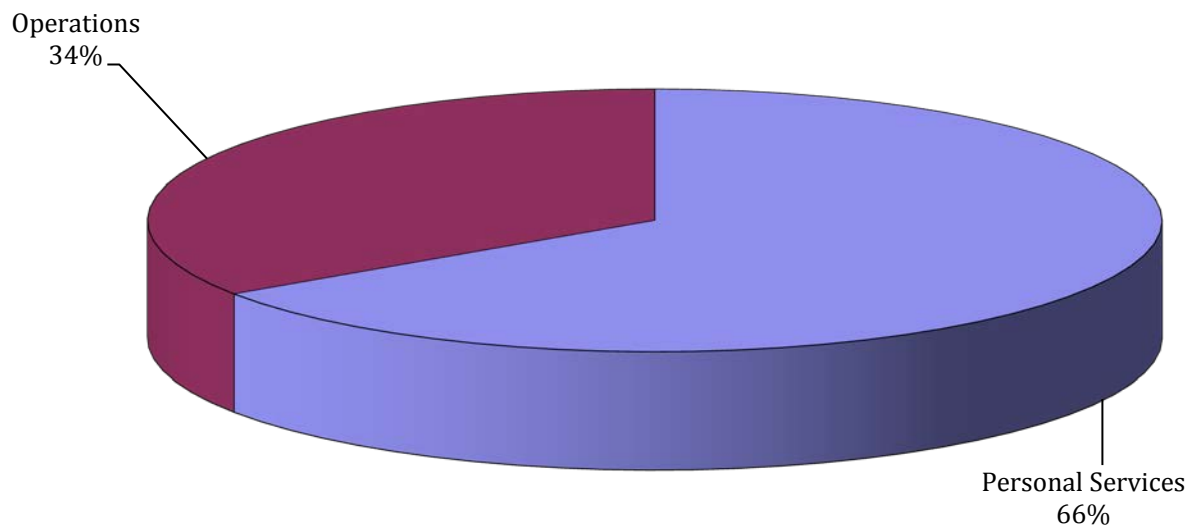
OVERVIEW / EMERGENCY TELEPHONE FUND 0209

Emergency Telephone Fund \$ 3,947,975

Budget by Revenue Source



Budget by Expense Category



The Emergency Telephone Fund accounts for expenses for the Emergency 911 System that ensures public safety departments respond quickly to emergency situations.

OVERVIEW / EMERGENCY TELEPHONE FUND 0209

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>CHARGES FOR SERVICES</u>						
4500	Emergency Telephone Surcharge	\$ 1,345,353	\$ 1,310,695	\$ 1,247,719	\$ 1,250,000	0.18%
4514	Wireless Surcharge	1,464,043	\$ 1,378,172	1,500,335	\$ 1,515,000	0.98%
TOTAL CHARGES FOR SERVICES		\$ 2,809,396	\$ 2,688,867	\$ 2,748,053	\$ 2,765,000	0.62%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	-	\$ -	\$ -	\$ -	N/A
4780	Investment Interest	-	\$ 542	\$ -	\$ 4	N/A
TOTAL INVESTMENT INCOME		\$ -	\$ 542	\$ -	\$ 4	N/A
<u>OTHER FINANCING SOURCES</u>						
4931	Transfers In-General Fund	6,218	\$ 249,725	\$ -	\$ -	N/A
4998	Transfers In-OLOST	-	\$ -	\$ 933,927	\$ 1,182,971	26.67%
TOTAL OTHER FINANCING SOURCES		\$ 6,218	\$ 249,725	\$ 933,927	\$ 1,182,971	26.67%
Total Emergency Telephone Fund						
		\$ 2,815,614	\$ 2,939,134	\$ 3,681,981	\$ 3,947,975	7.22%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
E-911						
400-3220	E-911	\$ 3,228,738	\$ 3,242,862	\$ 3,473,735	\$ 3,715,328	6.95%
	Subtotal	\$ 3,228,738	\$ 3,242,862	\$ 3,473,735	\$ 3,715,328	6.95%
Non Categorical						
590-2000	Contingency	-	-	-	44,237	N/A
590-3000	Non-Categorical	-	-	126,721	100,437	-20.74%
590-4000	Non-Categorical	-	-	81,525	87,973	7.91%
	Subtotal	\$ -	\$ -	\$ 208,246	\$ 232,647	11.72%
Total Emergency Telephone Fund						
		\$ 3,228,738	\$ 3,242,862	\$ 3,681,981	\$ 3,947,975	7.22%

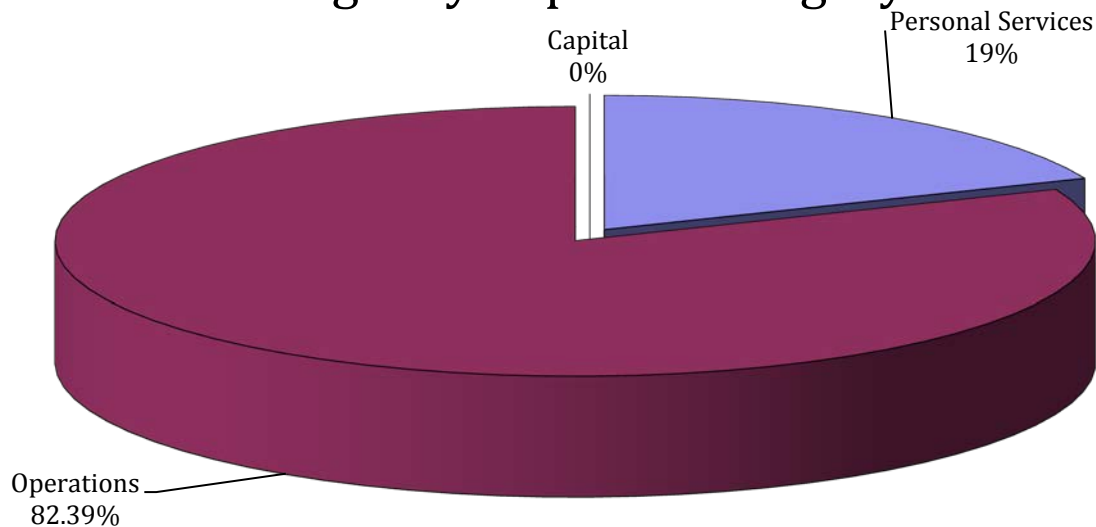
* Unaudited

OVERVIEW / CDBG FUND 0210

Community Development Block Grant Fund

\$ 1,416,583

Budget by Expense Category



The Community Development Block Grant (CDBG) Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

SCHEDULE OF REVENUES

		FY11		FY12		FY13		FY14		%
		Actual		Actual		Actual*		Adopted		Change
099	Community Development Block Grant (CDBG)	\$ 2,442,344	\$	2,315,713	\$	1,557,814	\$	1,416,583		-9.07%
Total CDBG		\$ 2,442,344	\$	2,315,713	\$	1,557,814	\$	1,416,583		-9.07%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY11		FY12		FY13		FY14		%
		Actual		Actual		Actual*		Adopted		Change
130	Community Development Block Grant (CDBG)	\$ 2,549,059	\$	2,229,585	\$	1,820,851	\$	1,416,583		-22.20%
Total CDBG		\$ 2,549,059	\$	2,229,585	\$	1,820,851	\$	1,416,583		-22.20%

* Unaudited

OVERVIEW / WORKFORCE INVESTMENT ACT FUND 0220

Workforce Investment Act Fund \$ 3,385,140

The Workforce Investment Act Program Fund accounts for grant monies received from the Department of Labor under the Job Training Partnership Act.

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
099	Workforce Investment Act	\$ 3,378,341	\$ 2,263,164	\$ 2,039,892	\$ 3,385,140	65.95%
Total Workforce Investment Act Fund		\$ 3,378,341	\$ 2,263,164	\$ 2,039,892	\$ 3,385,140	65.95%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
670, 675 & 680	Workforce Investment Act	\$ 3,378,341	\$ 2,263,164	\$ 2,039,890	\$ 3,385,140	65.95%
Total Workforce Investment Act Fund		\$ 3,378,341	\$ 2,263,164	\$ 2,039,890	\$ 3,385,140	65.95%

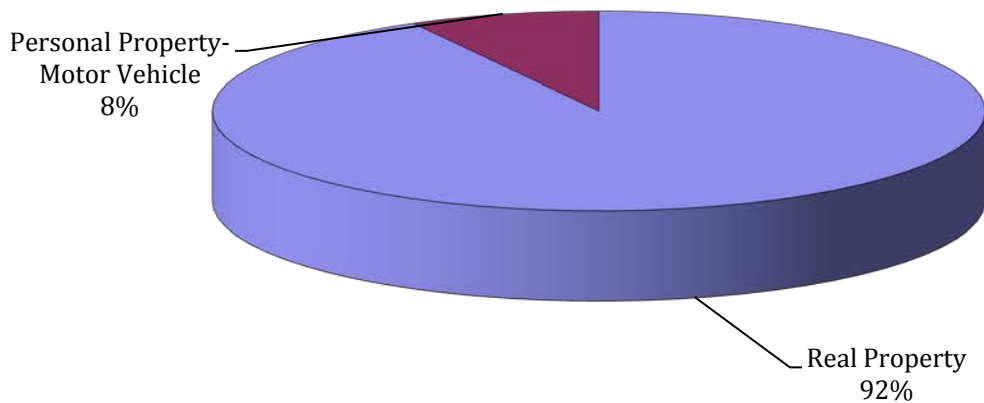
* Unaudited

OVERVIEW / ECONOMIC DEVELOPMENT AUTHORITY FUND 0230

Economic Development Authority Fund

\$ 1,772,459

Budget by Revenue Source



The Economic Development Authority Fund accounts for funds utilized in economic development activities for the citizens of the City of Columbus. It is budgeted on the anticipated collection rate of 0.25 mills.

OVERVIEW / ECONOMIC DEVELOPMENT AUTHORITY FUND 0230

SCHEDULE OF REVENUES

		FY11		FY12		FY13		FY14	%
		Actual		Actual		Actual*		Adopted	Change
TAXES									
General Property Taxes									
4001	Real Property	\$ 806,534	\$	848,798	\$	806,564	\$	1,630,881	102.20%
4003	Timber	37		9		66		-	-100.00%
4005	Personal Property	140,311		142,783		138,148		-	-100.00%
4006	Personal Property-Motor Vehicle	90,830		96,363		99,473		141,578	42.33%
4007	Mobile Homes	2,177		2,162		1,567		-	-100.00%
TOTAL TAXES		\$ 1,039,889	\$	1,090,115	\$	1,045,818	\$	1,772,459	69.48%

Total Economic Development Authority Fund	\$	1,039,889	\$	1,090,115	\$	1,045,818	\$	1,772,459	69.48%
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* Unaudited

SCHEDULE OF EXPENDITURES

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
Non-Categorical					
590-1000 Agency Appropriations	\$ 1,042,225	\$ 1,103,644	\$ 1,092,073	\$ 1,080,768	-1.04%
590-2000 Contingency	\$ -	\$ -	\$ -	\$ 691,691	N/A
Subtotal	\$ 1,042,225	\$ 1,103,644	\$ 1,092,073	\$ 1,772,459	62.30%
Total Economic Development Authority Fund	\$ 1,042,225	\$ 1,103,644	\$ 1,092,073	\$ 1,772,459	62.30%

* Unaudited

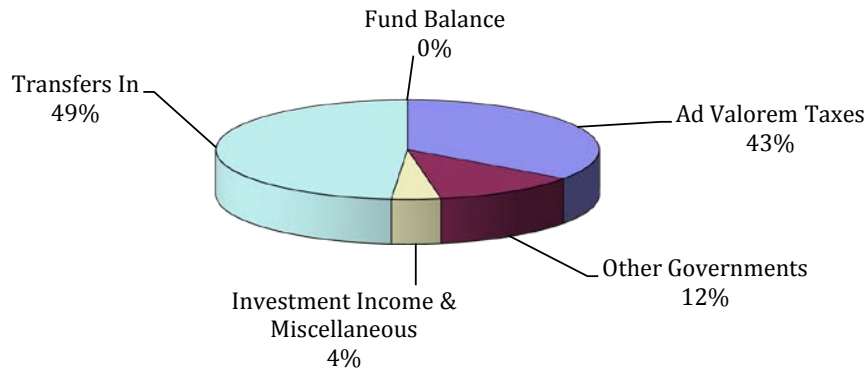
OVERVIEW / DEBT SERVICE FUND 0405

Debt Service Fund

\$

11,355,442

Budget by Revenue Source



Debt Margin

The Columbus Consolidated Government remains below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution using 0% of this established legal debt limit.

Computation of Legal Debt Margin For Fiscal Year Ending June 30, 2014

Assessed value of taxable property*	\$ 4,778,989,299
Debt Limit: 10% of assessed value	477,898,930
Less: Amount of debt applicable to debt limit	-
Legal Debt Margin	\$ 477,898,930

* Based on 2013 State Approved Gross Digest as of 08/01/13.

Debt Margin Limit



The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

OVERVIEW / DEBT SERVICE FUND 0405

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 3,885,534	\$ 3,611,065	\$ 3,384,071	\$ 3,477,139	2.75%
4002	Public Utility	9,886	-	2,309	-	-100.00%
4003	Timber	162	34	252	-	-100.00%
4005	Personal Property	675,963	603,129	579,622	-	-100.00%
4006	Personal Property-Motor Vehicle	392,385	395,584	377,997	272,797	-27.83%
4007	Mobile Homes	9,406	8,422	5,956	-	-100.00%
4012	Not on Digest-Real & Personal	21,573	12,939	15,080	12,500	-17.11%
4015	Recording intangibles	180,282	85,342	94,027	85,000	-9.60%
TOTAL TAXES		\$ 5,175,191	\$ 4,716,515	\$ 4,459,314	\$ 3,847,436	-13.72%
Penalties & Interest						
4150	Ad Valorem	199,350	90,188	107,602	90,000	-16.36%
4151	Auto	32,910	34,728	22,140	30,000	35.50%
	Subtotal	\$ 232,260	\$ 124,916	\$ 129,742	\$ 120,000	-7.51%
TOTAL TAXES		\$ 5,407,451	\$ 4,841,431	\$ 4,589,056	\$ 3,967,436	-13.55%
<u>INTERGOVERNMENTAL</u>						
4305	BABs Subsidy	1,404,725	1,518,622	1,518,622	1,386,502	-8.70%
4400	Payment Lieu Taxes Housing Authority	17,590	4,850	6,481	6,500	0.30%
4415	Columbus Water Works	664,049	238,950	-	-	N/A
4425	Bull Creek Golf Course	94,625	-	-	-	N/A
TOTAL INTERGOVERNMENTAL		\$ 2,180,989	\$ 1,762,422	\$ 1,525,103	\$ 1,393,002	-8.66%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on	\$ -	-	-	-	N/A
4780	Investment Income	4,964	3,336	4,125	2,500	-39.39%
TOTAL INVESTMENT INCOME		\$ 4,964	\$ 3,336	\$ 4,125	\$ 2,500	-39.39%
<u>MISCELLANEOUS</u>						
4837	Miscellaneous	441,636	490,102	428,194	468,664	9.45%
TOTAL MISCELLANEOUS		\$ 441,636	\$ 490,102	\$ 428,194	\$ 468,664	9.45%

OVERVIEW / DEBT SERVICE FUND 0405

SCHEDULE OF REVENUES

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
INTERFUND TRANSFERS IN						
4989	Transfers In - 2012CBA	\$ -	\$ -	\$ 20,314	\$ -	-100.00%
4998	Transfers In - Other LOST	3,092,015	3,342,719	5,392,719	5,523,840	2.43%
TOTAL INTERFUND TRANSFERS IN						
		\$ 3,092,015	\$ 3,342,719	\$ 5,413,033	\$ 5,523,840	2.05%
USE OF FUND BALANCE					\$ -	
Total Debt Service Fund						
		\$ 11,127,055	\$ 10,440,010	\$ 11,959,510	\$ 11,355,442	-5.05%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
Debt Service						
200-2000	Debt Service	\$ -	\$ -	\$ -	\$ -	N/A
200-2800	Water & Sewer Revenue Bonds	534,141	533,750	-	-	N/A
200-3450	1997A Lease Revenue Bonds	-	-	-	-	N/A
200-3470	1999A Lease Rev Refunding Bonds	1,174,365	338,650	-	-	N/A
200-3472	1999C Lease Revenue Bonds	906,390	904,761	736,705	-	-100.00%
200-3474	2003A Lease Revenue Bonds	2,031,323	2,036,710	638,190	-	-100.00%
200-3475	2003B Taxable Lease Rev. Bonds	752,639	751,639	265,044	-	-100.00%
200-3476	2004 Lease Revenue Bonds	-	-	-	-	N/A
200-3477	2010A Lease Rev. Bonds	1,205,578	1,123,305	3,169,262	3,164,049	-0.16%
200-3478	2010B Taxable Lease Rev. Bonds	3,864,364	4,177,691	4,177,691	4,177,692	0.00%
200-3479	2010C Lease Rev. Bonds	115,995	125,400	125,400	125,400	0.00%
200-3480	2012 A Lease Rev Bonds	-	-	1,399,204	1,696,723	21.26%
200-3481	2012 B Taxable Lease Bonc	-	-	654,149	1,360,916	108.04%
200-3610	GMA Loan Program	-	-	-	830,662	N/A
	Subtotal	\$ 10,584,795	\$ 9,991,906	\$ 11,165,646	\$ 11,355,442	1.70%
Total Debt Service Fund						
		\$ 10,584,795	\$ 9,991,906	\$ 11,165,646	\$ 11,355,442	1.70%

* Unaudited

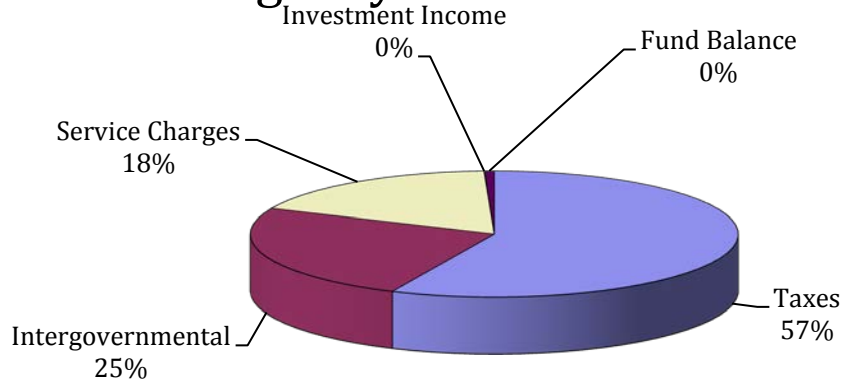
OVERVIEW / TRANSPORTATION FUND 0751

Transportation Fund

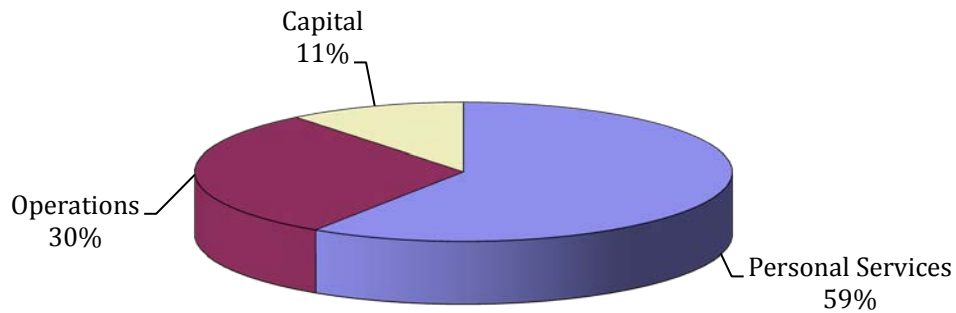
\$

6,236,609

Budget by Revenue Source



Budget by Expense Category



The Transportation Fund accounts for all expenses related to METRA, including administration and operations.

OVERVIEW / TRANSPORTATION FUND 0751

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>TAXES</u>						
General Property Taxes						
4001	Real Property	\$ 2,258,294	\$ 2,802,724	\$ 2,645,531	\$ 3,544,918	34.00%
4003	Timber	105	29	217	-	-100.00%
4005	Personal Property	392,872	468,330	453,124	-	-100.00%
4006	Personal Property-Motor Vehicle	278,773	288,928	326,271	-	-100.00%
4007	Mobile Homes	6,274	6,900	5,141	-	-100.00%
TOTAL TAXES		\$ 2,936,318	\$ 3,566,911	\$ 3,430,284	\$ 3,544,918	3.34%
<u>INTERGOVERNMENTAL</u>						
4301	FTA Capital Grant	3,884,483	805,262	2,609,852	1,166,592	-55.30%
4302	FTA Section 9-Planning	130,531	159,541	123,827	203,944	64.70%
4330	DoT Capital Grant	153,062	58,326	62,319	145,824	134.00%
4331	DoT Section 9-Planning	75,925	64,213	54,249	25,493	-53.01%
4337	DoT Planning			77,928		-100.00%
4400	Payment Lieu Taxes Housing Authority	10,223	3,765	5,066	5,066	0.00%
TOTAL INTERGOVERNMENTAL		\$ 4,254,224	\$ 1,091,107	\$ 2,933,241	\$ 1,546,919	-47.26%
<u>CHARGES FOR SERVICES</u>						
Charges for Services						
4837	Miscellaneous	1,116	-	971	-	-100.00%
	Subtotal	\$ 1,116	\$ -	\$ 971	\$ -	-100.00%
Transit Charges						
4560	Subscription Farebox	59,448	16,821	22,373	25,000	11.74%
4561	Passenger Services	913,530	952,291	986,171	975,000	-1.13%
4562	Dial-A-Ride	68,666	75,423	64,026	75,000	17.14%
4563	Advertising	17,475	14,500	19,869	15,000	-24.50%
4564	Miscellaneous Transportation	2,131	13,476	696	-	-100.00%
	Subtotal	\$ 1,061,250	\$ 1,072,511	\$ 1,093,136	\$ 1,090,000	-0.29%
Other Fees						
4540	Handicap ID Fees	10,462	10,850	12,019	12,000	-0.15%
4558	Recycling Fees	298	575	1,068	800	-25.09%
	Subtotal	\$ 10,760	\$ 11,425	\$ 13,086	\$ 12,800	-2.19%
TOTAL CHARGES FOR SERVICES		\$ 1,073,126	\$ 1,083,936	\$ 1,107,193	\$ 1,102,800	-0.40%

OVERVIEW / TRANSPORTATION FUND 0751

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	\$ -	\$ -	\$ -	\$ -	N/A
4780	Investment Income	3,485	2,209	2,855	2,000	-29.95%
TOTAL INVESTMENT INCOME		\$ 3,485	\$ 2,209	\$ 2,855	\$ 2,000	-29.95%
<u>MISCELLANEOUS</u>						
						N/A
4906	Property Sales	-	(30)	(9,000)	-	-100.00%
4907	Sale of Fixed Assets	886	-	9,128	-	-100.00%
4908	Gain Sale of Assets	(77,430)	1,781	(85,513)	-	-100.00%
TOTAL MISCELLANEOUS		\$ (76,544)	\$ 1,751	\$ (85,386)	\$ -	-100.00%
<u>OTHER FINANCING SOURCES</u>						
Interfund Transfers In						
4931	Transfer In-General Fund	5,029	-	-	-	N/A
	Subtotal	\$ 5,029	\$ -	\$ -	\$ -	N/A
TOTAL OTHER FINANCING SOURCES		\$ 5,029	\$ -	\$ -	\$ -	N/A
USE OF FUND BALANCE					\$ 39,972	
Total Transportation Fund		\$ 8,195,638	\$ 5,745,914	\$ 7,388,188	\$ 6,236,609	-15.59%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
Public Works						
260-3710	Other Maintenance/Repairs	\$ 11,027	\$ 7,267	\$ 2,488	\$ 15,000	502.89%
	Subtotal	\$ 11,027	\$ 7,267	\$ 2,488	\$ 15,000	502.89%
Non-Categorical						
590-2000	Contingency	-	-	-	64,016	N/A
590-3000	Non-Categorical	140,034	127,102	123,599	128,412	3.89%
590-4000	Interfund Transfers	104,346	104,346	126,323	151,850	20.21%
	Subtotal	\$ 244,380	\$ 231,448	\$ 249,922	\$ 344,278	37.75%
METRA						
610-1000	Administration	174,541	167,372	169,209	198,929	17.56%
610-2100	Operations	1,983,162	2,011,035	2,031,484	2,143,360	5.51%
610-2200	Maintenance	1,498,691	1,616,453	1,641,060	1,518,396	-7.47%
610-2300	Dial-A-Ride	251,506	266,601	273,864	285,476	4.24%
610-2400	Capital-FTA	1,295,965	726,762	1,160,170	1,458,240	25.69%

OVERVIEW / TRANSPORTATION FUND 0751

SCHEDULE OF EXPENDITURES

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
610-2900 Charter Services	17,801	17,636	17,928	18,000	0.40%
610-3410 Planning-FTA (5303)	66,232	67,639	69,389	70,675	1.85%
610-3420 Planning-FTA (5307)	163,164	164,288	154,786	184,255	19.04%
610-3430 ARRA Section 5340	72,807	-	-	-	N/A
Subtotal	\$ 5,523,869	\$ 5,037,786	\$ 5,517,890	\$ 5,877,331	6.51%
Total Transportation Fund	\$ 5,779,276	\$ 5,276,501	\$ 5,770,300	\$ 6,236,609	8.08%

* Unaudited

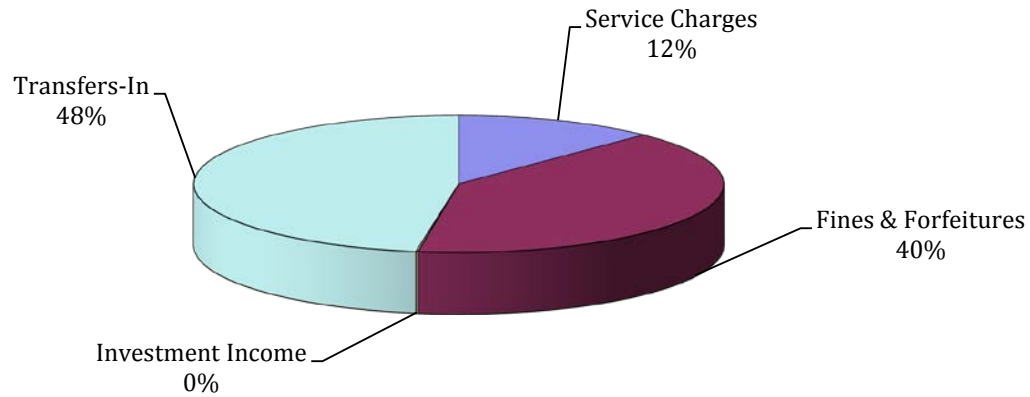
OVERVIEW / PARKING MANAGEMENT FUND 0752

Parking Management Fund

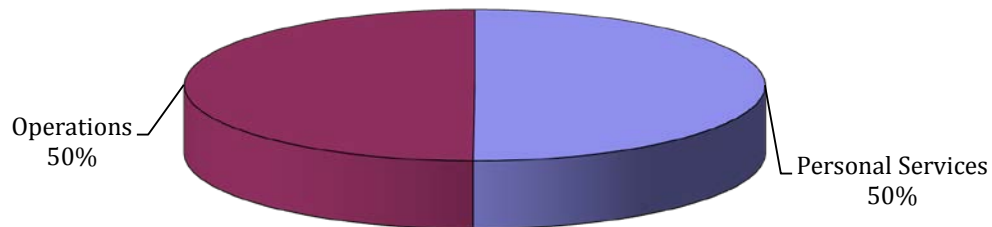
\$

398,419

Budget by Revenue Source



Budget by Expense Category



The Parking Management Fund accounts for all expenses related to Columbus' Uptown Parking District, including parking and enforcement.

OVERVIEW / PARKING MANAGEMENT FUND 0752

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>CHARGES FOR SERVICES</u>						
4568	Parking Fees	\$ 33,741	\$ 21,815	\$ 20,205	\$ 20,000	-1.01%
4569	Public Parking Fees	31,297	32,366	29,202	29,000	-0.69%
TOTAL CHARGES FOR SERVICES		\$ 65,038	\$ 54,181	\$ 49,407	\$ 49,000	-0.82%
<u>FINES & FORFEITURES</u>						
4752	Parking Violations	141,267	174,755	177,854	160,000	-10.04%
TOTAL FINES & FORFEITURES		\$ 141,267	\$ 174,755	\$ 177,854	\$ 160,000	-10.04%
<u>INVESTMENT INCOME</u>						
4772	Gains/Losses on Investments	-	708	1,500	-	-100.00%
4780	Investment Interest	1,489	540	-	500	N/A
TOTAL INVESTMENT INCOME		\$ 1,489	\$ 1,248	\$ 1,500	\$ 500	-66.67%
<u>OTHER FINANCING SOURCES</u>						
Interfund Transfers In						
4931	Transfer In-General Fund	-	-	118,036	188,919	60.05%
	Subtotal	\$ -	\$ -	\$ 118,036	\$ 188,919	60.05%
TOTAL OTHER FINANCING SOURCES		\$ -	\$ -	\$ 118,036	\$ 188,919	60.05%
Total Parking Managemt Fund						
		\$ 207,794	\$ 230,184	\$ 346,796	\$ 398,419	14.89%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>Non-Categorical</u>						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 3,529	N/A
590-3000	Non-Categorical	8,090	12,985	17,193	8,596	-50.00%
590-4000	Interfund Transfers	-	-	7,659	11,066	44.48%
	Subtotal	\$ 8,090	\$ 12,985	\$ 24,852	\$ 23,191	-6.68%
<u>Parking Management</u>						
610-2800	Parking Management	322,775	321,895	321,944	375,228	16.55%
	Subtotal	\$ 322,775	\$ 321,895	\$ 321,944	\$ 375,228	16.55%
Total Parking Managemt Fund						
		\$ 330,865	\$ 334,880	\$ 346,796	\$ 398,419	14.89%

* Unaudited

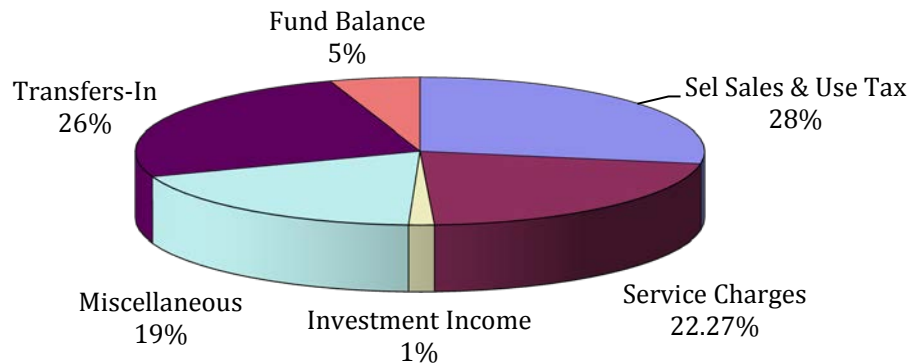
OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

Trade Center Fund

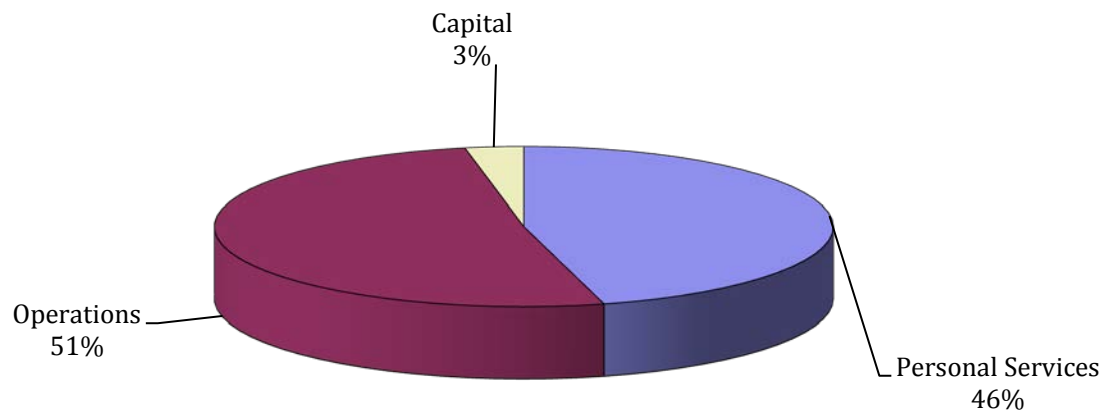
\$

2,751,363

Budget by Revenue Source



Budget by Expense Category



The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation, and maintenance of the Columbus Ironworks Convention and Trade Center.

OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>SELECTIVE SALES & USE TAXES</u>						
4052	Beer Tax	\$ 777,872	\$ 762,580	\$ 761,575	\$ 763,000	0.19%
TOTAL SELECTIVE SALES & USE TAXES		\$ 777,872	\$ 762,580	\$ 761,575	\$ 763,000	0.19%
<u>CHARGES FOR SERVICES</u>						
Charges for Services						
4568	Parking Fees	\$ 10,533	\$ 14,938	\$ 16,275	\$ 17,000	4.45%
4837	Miscellaneous	31,051	\$ 34,430	\$ 32,305	\$ 30,000	-7.13%
	Subtotal	\$ 41,584	\$ 49,368	\$ 48,580	\$ 47,000	-3.25%
Trade Center Operations						
4580	Convention Services	28,054	\$ 18,073	\$ 12,295	\$ 8,000	-34.93%
4581	Food Svc Contract-Events	468,440	\$ 515,809	\$ 606,863	\$ 535,000	-11.84%
	Subtotal	\$ 496,494	\$ 533,882	\$ 619,158	\$ 543,000	-12.30%
Other Charges for Services						
4827	Outside Personnel Svcs	-	\$ -		\$ -	N/A
4828	Copy Work	428	\$ 339	\$ 725	\$ 300	-58.62%
	Subtotal	\$ 428	\$ 339	\$ 725	\$ 300	-58.62%
TOTAL CHARGES FOR SERVICES		\$ 538,506	\$ 583,589	\$ 668,463	\$ 590,300	-11.69%
<u>INVESTMENT INCOME</u>						
Gains/Losses on						
4772	Investments	(5,625)	\$ 2,500	\$ (33,460)	\$ -	-100.00%
4780	Investment Income	29,267	\$ 32,928	\$ 40,391	\$ 40,000	-0.97%
TOTAL INVESTMENT INCOME		\$ 23,642	\$ 35,428	\$ 6,931	\$ 40,000	477.09%
<u>MISCELLANEOUS</u>						
Miscellaneous						
4842	Vendors Comp-Sales Tax	155	\$ 158	\$ 178	\$ 150	-15.72%
	Subtotal	\$ 155	\$ 158	\$ 178	\$ 150	-15.72%
Rents and Royalties						
4874	Equipment Rental	83,024	\$ 83,114	\$ 85,454	\$ 75,000	-12.23%
4875	Space Rental	455,510	\$ 458,522	\$ 459,477	\$ 440,000	-4.24%
	Subtotal	\$ 538,534	\$ 541,636	\$ 544,931	\$ 515,000	-5.49%
TOTAL MISCELLANEOUS		\$ 538,689	\$ 541,794	\$ 545,109	\$ 515,150	-5.50%

OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
OTHER FINANCING SOURCES						
Interfund Transfers In						
4943	Transfer In-Hotel/Motel	\$ 661,945	\$ 629,182	\$ 613,885	\$ 702,072	14.37%
	Subtotal	\$ 661,945	\$ 629,182	\$ 613,885	\$ 702,072	14.37%
TOTAL OTHER FINANCING SOURCES						
		\$ 661,945	\$ 629,182	\$ 613,885	\$ 702,072	14.37%
USE OF FUND BALANCE					\$ 140,841	
Total Trade Center Fund						
		\$ 2,540,654	\$ 2,552,573	\$ 2,595,963	\$ 2,751,363	5.99%

* Unaudited

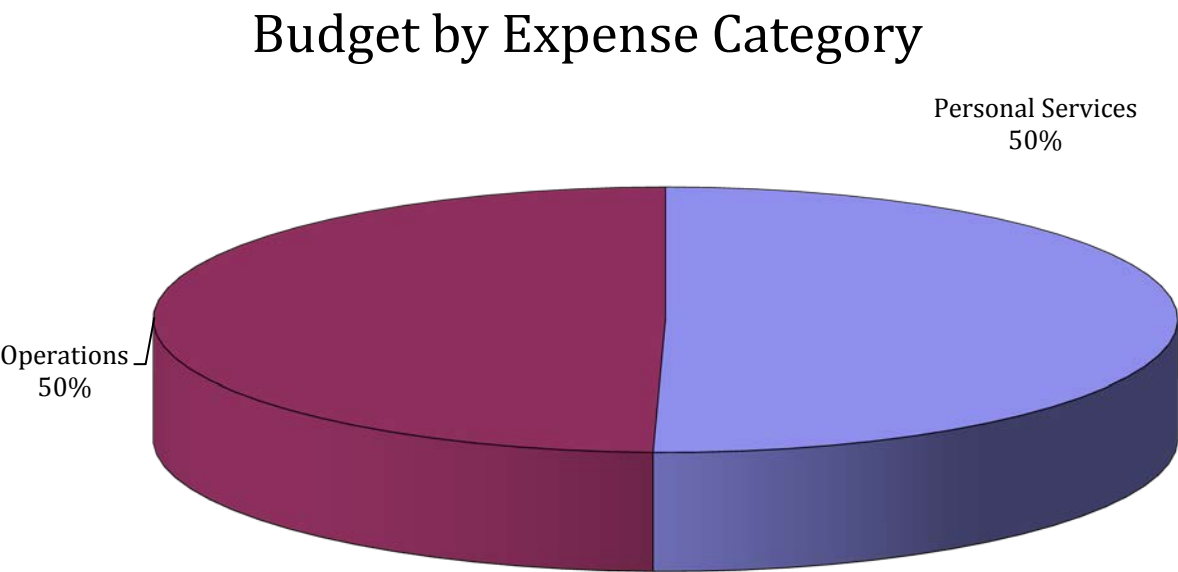
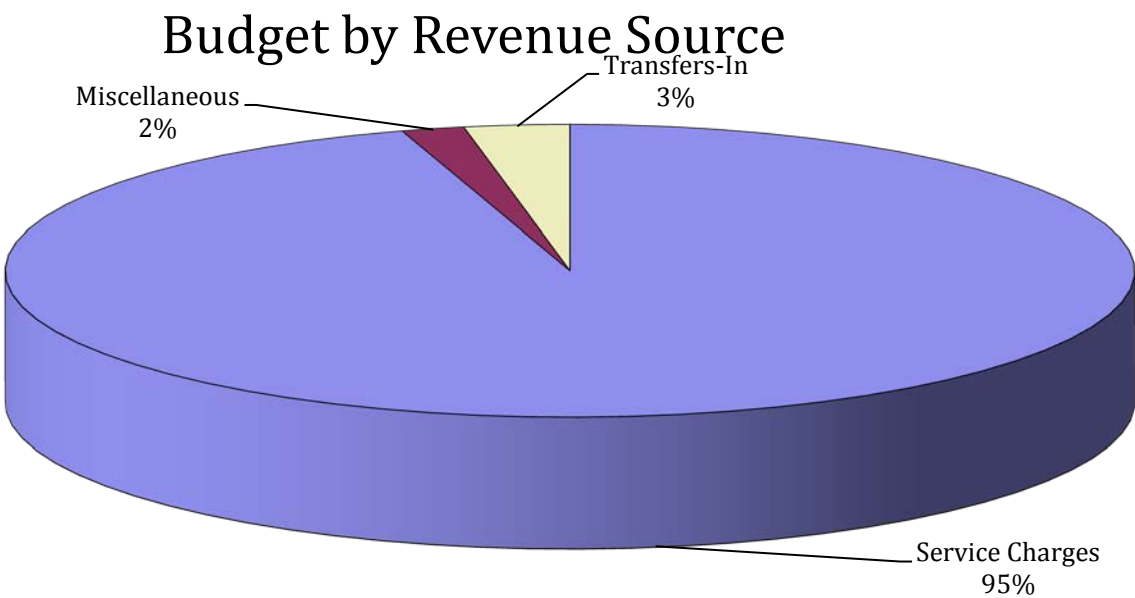
SCHEDULE OF EXPENDITURES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
Non-Categorical						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 23,125	N/A
590-3000	Non-Categorical	52,050	45,216	82,851	78,169	-5.65%
590-4000	Interfund Transfers	-	-	45,742	45,049	-1.52%
	Subtotal	\$ 52,050	\$ 45,216	\$ 128,593	\$ 146,343	13.80%
Trade Center						
620-1000	Administration	\$ 591,866	\$ 582,766	\$ 523,360	\$ 614,116	17.34%
620-2100	Sales	227,373	222,655	220,949	281,404	27.36%
620-2200	Operations	465,502	452,977	466,877	575,772	23.32%
620-2300	Building Maintenance	912,539	759,270	751,154	846,148	12.65%
620-2600	Bonded Debt	226,790	222,631	216,335	287,580	32.93%
	Subtotal	\$ 2,424,070	\$ 2,240,299	\$ 2,178,675	\$ 2,605,020	19.57%
Total Trade Center Fund						
		\$ 2,476,120	\$ 2,285,515	\$ 2,307,268	\$ 2,751,363	19.25%

* Unaudited

OVERVIEW / BULL CREEK GOLF COURSE FUND 0755

Bull Creek Golf Course Fund \$ 1,476,948



The Bull Golf Course Fund provides for administration, operation, and maintenance of Bull Creek Golf Course.

OVERVIEW / BULL CREEK GOLF COURSE FUND 0755

SCHEDULE OF REVENUES

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
<u>CHARGES FOR SERVICES</u>						
	Golf Course Handicap					
4541	Fees	\$ 1,425	\$ 835	\$ 1,303	\$ 850	-34.77%
4542	Operations-Golf Course	1,093,555	1,189,337	1,067,453	1,150,000	7.73%
4543	Golf Range Fees	29,211	29,811	35,203	30,000	-14.78%
4544	Snack Bar-Golf Course	167,128	166,485	156,179	165,000	5.65%
4582	Sale Of Merchandise	96,934	73,580	79,221	60,000	-24.26%
TOTAL CHARGES FOR SERVICES		\$ 1,388,253	\$ 1,460,048	\$ 1,339,360	\$ 1,405,850	4.96%
<u>MISCELLANEOUS</u>						
Other Miscellaneous Revenues						
4837	Miscellaneous	1,197	1,993	1,403	1,500	6.91%
4878	Rental/Lease Income	17,284	23,476	29,443	25,000	-15.09%
	Subtotal	\$ 18,481	\$ 25,469	\$ 30,846	\$ 26,500	-14.09%
TOTAL MISCELLANEOUS		\$ 18,481	\$ 25,469	\$ 30,846	\$ 26,500	-14.09%
<u>OTHER FINANCING SOURCES</u>						
Interfund Transfers In						
4931	Transfer In-General Fund	126,908	-	3,632	44,598	1127.85%
	Subtotal	\$ 126,908	\$ -	\$ 3,632	\$ 44,598	1127.85%
TOTAL OTHER FINANCING SOURCES		\$ 126,908	\$ -	\$ 3,632	\$ 44,598	1127.85%
Total Bull Creek Fund		\$ 1,533,642	\$ 1,485,517	\$ 1,373,838	\$ 1,476,948	7.51%

* Unaudited

SCHEDULE OF EXPENDITURES

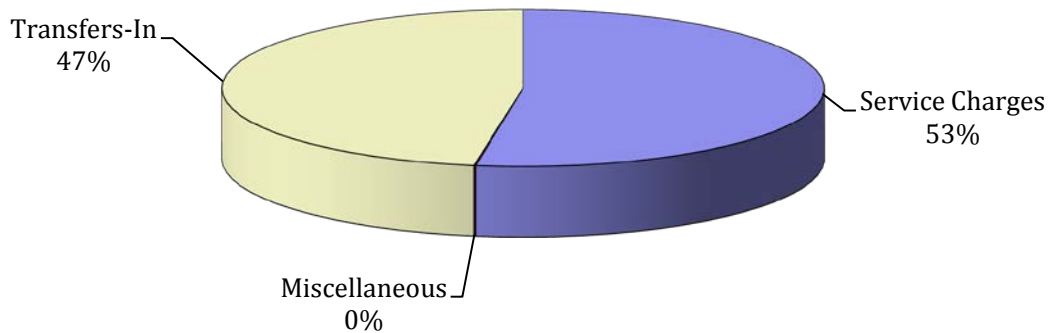
		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
<u>Non-Categorical</u>						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 13,799	N/A
590-3000	Non-Categorical	36,015	27,505	38,039	32,796	-13.78%
590-4000	Interfund Transfers	-	-	43,674	47,128	7.91%
	Subtotal	\$ 36,015	\$ 27,505	\$ 81,713	\$ 93,723	14.70%
<u>Bull Creek</u>						
640-2100	Pro Shop	802,035	750,036	740,126	785,695	6.16%
640-2200	Maintenance	599,175	572,809	552,000	597,530	8.25%
640-2300	Debt Service	7,650	1,793	-	-	N/A
	Subtotal	\$ 1,408,860	\$ 1,324,638	\$ 1,292,125	\$ 1,383,225	7.05%
Total Bull Creek Fund		\$ 1,444,875	\$ 1,352,143	\$ 1,373,838	\$ 1,476,948	7.51%

* Unaudited

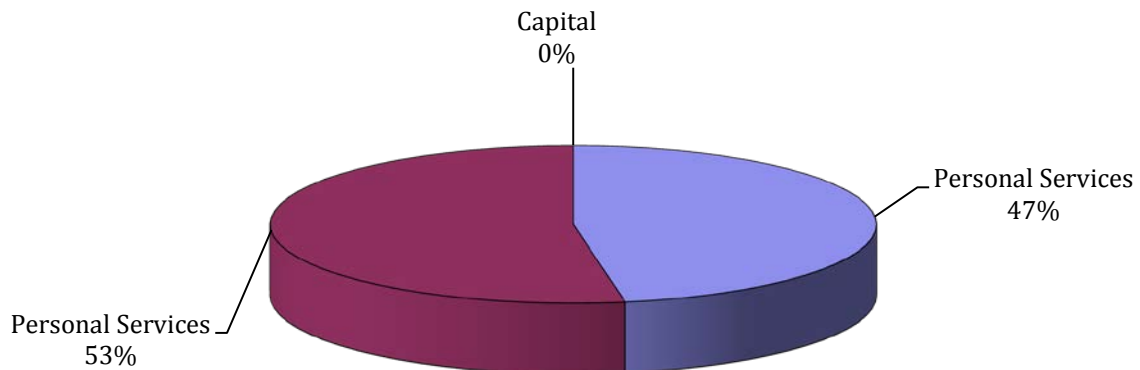
OVERVIEW / OXBOW CREEK GOLF COURSE FUND 0756

Oxbow Creek Golf Course Fund \$ 537,082

Budget by Revenue Source



Budget by Expense Category



The Oxbow Golf Course Fund provides for administration, operation, and maintenance of Oxbow Creek Golf Course.

OVERVIEW / OXBOW CREEK GOLF COURSE FUND 0756

SCHEDULE OF REVENUES

		FY11 Actual	FY2 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>CHARGES FOR SERVICES</u>						
4541	Golf Course Handicap Fees	\$ -	\$ -	\$ -	\$ -	N/A
4542	Operations-Golf Course	185,745	216,302	208,587	220,000	5.47%
4543	Golf Range Fees	17,010	17,946	23,115	17,000	-26.46%
4544	Snack Bar-Golf Course	42,994	36,130	28,893	35,000	21.14%
4582	Sale Of Merchandise	11,426	13,390	10,122	10,000	-1.21%
TOTAL CHARGES FOR SERVICES		\$ 257,175	\$ 283,768	\$ 270,718	\$ 282,000	4.17%
<u>MISCELLANEOUS</u>						
Other Miscellaneous Revenues						
4837	Miscellaneous	528	686	739	501	-32.19%
	Subtotal	\$ 528	\$ 686	\$ 739	\$ 501	-32.19%
TOTAL MISCELLANEOUS		\$ 528	\$ 686	\$ 739	\$ 501	-32.19%
<u>OTHER FINANCING SOURCES</u>						
Interfund Transfers In						
4931	Transfer In-General Func	272,381	225,661	249,479	254,581	2.04%
	Subtotal	\$ 272,381	\$ 225,661	\$ 249,479	\$ 254,581	2.04%
TOTAL OTHER FINANCING SOURCES		\$ 272,381	\$ 225,661	\$ 249,479	\$ 254,581	2.04%
Total Oxbow Creek Fund		\$ 530,084	\$ 510,115	\$ 520,936	\$ 537,082	3.10%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY11 Actual	FY2 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>Non-Categorical</u>						
590-2000	Contingency	\$ -	\$ -	\$ -	\$ 4,558	N/A
590-3000	Non-Categorical	15,451	10,716	16,340	11,007	-32.64%
590-4000	Interfund Transfers	-	-	13,102	14,139	7.91%
	Subtotal	\$ 15,451	\$ 10,716	\$ 29,442	\$ 29,704	0.89%
<u>Oxbow Creek</u>						
640-2100	Pro Shop	216,866	197,942	186,666	204,631	9.62%
640-2200	Maintenance	210,744	209,536	210,266	205,570	-2.23%
640-2300	Debt Service	12,338	12,358	10,737	97,177	805.03%
	Subtotal	\$ 439,948	\$ 419,836	\$ 407,669	\$ 507,378	24.46%
Total Oxbow Creek Fund		\$ 455,399	\$ 430,552	\$ 437,111	\$ 537,082	22.87%

* Unaudited

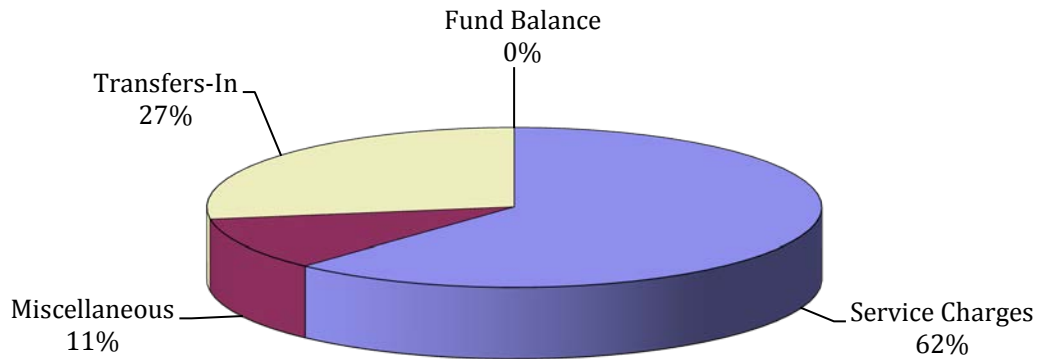
OVERVIEW / CIVIC CENTER FUND 0757

Civic Center Fund

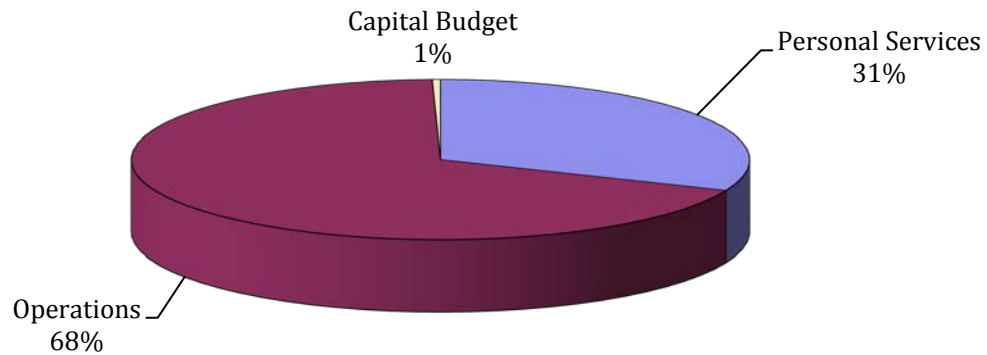
\$

5,839,940

Budget by Revenue Source



Budget by Expense Category



The Civic Center Fund accounts for the operation of the multi-functional recreational facility.

OVERVIEW / CIVIC CENTER FUND 0757

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
<u>CHARGES FOR SERVICES</u>						
Civic Center Charges						
4576	Catering	\$ 46,086	\$ 27,568	\$ 43,685	\$ 29,500	-32.47%
4577	Food Svc Contract	212,260	224,467	182,203	227,500	24.86%
4578	Sale Of Merchandise	18,446	14,022	11,018	15,000	36.14%
	Subtotal	\$ 276,792	\$ 266,057	\$ 236,906	\$ 272,000	14.81%
Event Fees						
4573	Ticket Sales	2,610,474	2,550,717	2,243,158	2,494,795	11.22%
4575	Box Office Fees	1,256	1,167	-	-	N/A
	Subtotal	\$ 2,611,730	\$ 2,551,884	\$ 2,243,158	\$ 2,494,795	11.22%
Charges for Services						
4568	Parking Fees	37,107	34,020	34,337	30,000	-12.63%
4872	Sale of Advertisements	10,325	9,813	4,000	5,000	25.00%
4837	Miscellaneous	322,191	636,770	740,048	811,500	9.66%
	Subtotal	\$ 369,623	\$ 680,603	\$ 778,385	\$ 846,500	8.75%
Other Fees						
4862	Sale of Salvage	-	-	212	-	-100.00%
	Subtotal	\$ -	\$ -	\$ 212	\$ -	-100.00%
TOTAL CHARGES FOR SERVICES		\$ 3,258,145	\$ 3,498,544	\$ 3,258,661	\$ 3,613,295	10.88%
<u>INVESTMENT INCOME</u>						
4780	Investment Income	-	-	-	-	N/A
4772	Gains/Losses on Investments	-	-	-	-	N/A
TOTAL INVESTMENT INCOME		\$ -	\$ -	\$ -	\$ -	N/A
<u>MISCELLANEOUS</u>						
Reimbursement for Damaged Property						
4801	Private Contributions	2,500	-	75,000	-	-100.00%
4853	Claims/Settlements	-	-	-	-	N/A
4908	Gain Sale of Assets	-	-	-	-	N/A
	Subtotal	\$ 2,500	\$ -	\$ 75,000	\$ -	-100.00%
Rents and Royalties						
4880	Rent - Civic Center	696,757	515,091	499,448	505,000	1.11%
4574	Facility Fee	128,486	117,859	121,117	117,500	-2.99%
	Subtotal	\$ 825,243	\$ 632,950	\$ 620,565	\$ 622,500	0.31%
TOTAL MISCELLANEOUS		\$ 827,743	\$ 632,950	\$ 695,565	\$ 622,500	-10.50%

OVERVIEW / CIVIC CENTER FUND 0757

SCHEDULE OF REVENUES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
OTHER FINANCING SOURCES						
Interfund Transfers In						
4931	Transfer In-General Fund	\$ 150,000	\$ -	\$ -	\$ 200,000	N/A
4943	Transfer In-Hotel/Motel	1,323,889	1,258,361	1,227,769	1,404,145	14.37%
	Subtotal	\$ 1,473,889	\$ 1,258,361	\$ 1,227,769	\$ 1,604,145	30.66%
TOTAL OTHER FINANCING SOURCES						
		\$ 1,473,889	\$ 1,258,361	\$ 1,227,769	\$ 1,604,145	30.66%
Total Civic Center Fund						
		\$ 5,559,777	\$ 5,389,855	\$ 5,181,996	\$ 5,839,940	12.70%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
Civic Center						
160-1000	Civic Center Operations	\$ 2,149,670	\$ 1,999,886	\$ 1,973,402	\$ 2,041,766	3.46%
160-2100	Hockey	468,003	498,177	420,623	519,650	23.54%
160-2200	AF2 Football	165,081	83,849	60,169	108,295	79.99%
160-2500	Other Events	2,711,609	2,427,607	2,304,609	2,367,620	2.73%
160-2600	Temp Labor Pool	22,224	-	(143)	-	-100.00%
160-2700	Ice Rink-Events	45,145	97,505	96,127	95,738	-0.40%
160-2750	Ice Rink-Operations	18,072	491,721	356,857	379,051	6.22%
	Subtotal	\$ 5,579,804	\$ 5,598,745	\$ 5,211,645	\$ 5,512,120	5.77%
Public Services						
260-3710	Other Maintenance/Rep:	118,717	59,033	79,562	100,000	25.69%
	Subtotal	\$ 118,717	\$ 59,033	\$ 79,562	\$ 100,000	25.69%
Non-Categorical						
590-2000	Contingency	-	-	-	38,640	N/A
590-3000	Non-Categorical	131,957	157,210	136,993	137,293	0.22%
590-4000	Interfund Transfers	-	-	49,878	51,887	4.03%
	Subtotal	\$ 131,957	\$ 157,210	\$ 186,871	\$ 227,820	21.91%
Total Civic Center Fund						
		\$ 5,830,478	\$ 5,814,988	\$ 5,478,078	\$ 5,839,940	6.61%

* Unaudited

OVERVIEW / HEALTH & INSURANCE FUND 0850

Health & Insurance Fund	\$	23,000,000
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The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

SCHEDULE OF REVENUES

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
099	Health & Insurance Fund	18,580,884	18,033,450	22,809,739	23,000,000	0.83%
	Total Health & Insurance Fund	\$ 18,580,884	\$ 18,033,450	\$ 22,809,739	\$ 23,000,000	0.83%

* Unaudited

SCHEDULE OF EXPENDITURES

		FY11	FY12	FY13	FY14	%
		Actual	Actual	Actual*	Adopted	Change
220	Health & Insurance Fund	18,943,025	21,697,155	22,831,385	23,000,000	0.74%
	Total Health & Insurance Fund	\$ 18,943,025	\$ 21,697,155	\$ 22,831,385	\$ 23,000,000	0.74%

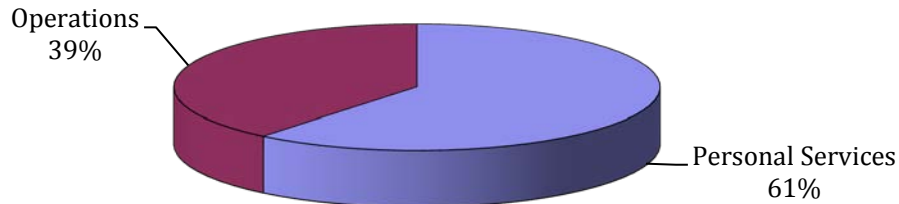
* Unaudited

Note: FY14 Adopted Budget includes the portion for retirees Other Post Employee Benefits (OPEB), which are transferred to the Pension Fund Retiree Health Care Plan at year-end.

OVERVIEW / RISK MANAGEMENT FUND 0860

Risk Management Fund **\$** **5,246,087**

Budget by Expense Category



The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management.

SCHEDULE OF REVENUES

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
099 Risk Management	3,864,502	3,740,000	4,690,933	5,246,087	11.83%
Total Risk Management Fund	\$ 3,864,502	\$ 3,740,000	\$ 4,690,933	\$ 5,246,087	11.83%

* Unaudited

SCHEDULE OF EXPENDITURES

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted	% Change
130 & 220 Risk Management	3,408,939	4,397,806	5,609,442	5,246,087	-6.48%
Total Risk Management Fund	\$ 3,408,939	\$ 4,397,806	\$ 5,609,442	\$ 5,246,087	-6.48%

* Unaudited

SECTION C:

PERSONNEL

This section includes information on staffing, benefits and changes for the Fiscal Year.

PERSONNEL

A top priority of the Columbus Consolidated Government (CCG) is to provide the most efficient services while retaining quality employees who are committed to excellence and the community. The CCG employs a staff of approximately **3,000** full-time, part-time, and temporary employees, who provide a wide range of services to the community.

The CCG provides a total benefit package that includes the following:

- Major Medical Health Insurance
- Life Insurance
- Social Security
- Long Term Disability Insurance
- Retirement Plan
- Sick and Vacation Pay
- Worker's Compensation
- Cafeteria Plan
- Deferred Compensation Plans
- Dental Insurance

Major Medical Health Insurance

The CCG provides health insurance to all full-time employees. Coverage begins on the first day, coincide with or immediately following completion of 30 days of active employment. The City's annual contribution is \$5,650 per employee.

During 2013, the City opened its own Health and Wellness Center on the campus of Columbus Regional Healthcare System. The Health and Wellness Center provides routine primary healthcare, urgent care, and specialist referrals for members of the H&W Center plan. In addition to having no copayments for office visits, referrals, or routine pharmaceuticals, employees covered by the Health and Wellness plan enjoy premiums that are the lowest available for any plan offered at CCG. By more closely managing the health and wellbeing of its employees, CCG anticipates significant wellness and productivity benefits from the Health and Wellness Center program for its employees and their dependents. In addition, the City expects to see reduced healthcare costs in the long term by improving the health status of the workforce and by better management of chronic conditions.

Life Insurance (Accidental Death & Dismemberment)

The CCG provides life, accidental death, and dismemberment insurance to all full-time employees. Coverage is to equal to one and one-half (1½) times an employee's annual salary, rounded to the next highest \$500. The benefit is calculated at \$0.50 per \$1,000 of their salary.

Long-Term Disability

CCG provides long-term disability coverage to all full-time employees. The Social Security Administration Office must declare an employee disabled, after which the plan allows the disabled employee to collect 60% of their monthly salary (offset by Social Security, Worker's Compensation and certain other pensions and disability plans).

PERSONNEL

Social Security (FICA)

CCG contributes the employer's share of FICA, 7.65% (6.20% Social Security and 1.45% Medicare) of earnings up to a maximum salary of \$113,700. Maximum is for Social Security only. The Federal Insurance Program has no cap on Medicare contribution earnings.

Retirement

The CCG provides two retirement plans: one for general government employees and an enhanced plan for public safety employees. Both plans offer early and normal retirement options, once time vests an employee. The City has historically contributed 100% of the costs for the program. However, in FY13 the City implemented an employee contribution rate of 4% for all eligible existing employees phased in at 2% over a 2 year period and a contribution rate of 8% for eligible new employees phased in at 6% the first year and 2% the second year. The general government employees' plan must generate a minimum of *\$8.5 million* based on employee salaries and *\$13.7 million* for public safety employees' salaries.

Vacation

All city officials and permanent employees accrue and accumulate annual leave based on their years of service as displayed in the following table.

Service	Earned	Accumulate
0 - 10 years	10 days	20 days
10 - 15 years	15 days	20 days
15+ years	20 days	30 days

Sick Leave

All city officials and permanent employees accrue 13 days of sick leave per year. An employee may accumulate the following maximums: 30 days in a base account and 60 days in a reserve account for a total of 90 days. By the last pay period in November, CCG pays one-fourth of accumulated sick leave beyond the 30 days allowed in an employees' base account as a bonus to employees. This bonus is based on the employee's salary/wage and is subject to City Council's approval. The remaining three-fourths above the 30 days are added to the employees' sick leave reserve account until a maximum of 60 days is accumulated.

Catastrophic Sick Leave

At the end of each leave year all accrued leave days above the maximum allowable reserve accumulations will be added to the catastrophic sick leave bank until a maximum of one hundred and twenty (120) days shall be attained. No charge shall be made against the catastrophic sick leave accumulation until the base and reserve accumulations for both vacation and sick leave have been exhausted, and until a valid medical certificate has been presented as to the nature of the employee's illness and inability to return to work.

PERSONNEL

Other Benefits

The Columbus Consolidated Government (CCG) offers deferred compensation, cafeteria, vision and dental plans for employees. Although the City does not contribute to the plans, we offer the plans as a convenience to the employee.

Holidays

In the past CCG has observed nine (9) holidays and one (1) floating holiday during the year. Columbus Day has been approved as an additional holiday so the CCG now observes ten (10) holidays and one (1) floating holiday. This year the CCG will observe the floating holiday on July 5, 2013. A schedule of holidays is listed below:

HOLIDAY	DATE OBSERVED	DAY
Independence Day	July 4, 2013	Thursday
Floating Holiday	July 5, 2013	Friday
Labor Day	September 2, 2013	Monday
Columbus Day	October 14, 2013	Monday
Veteran's Day	November 11, 2013	Monday
Thanksgiving Day/Day After	November 28 & 29, 2013	Thursday and Friday
Christmas	December 25, 2013	Wednesday
New Year's Day	January 1, 2014	Wednesday
M. L. King, Jr. Birthday	January 20, 2014	Monday
Memorial Day	May 26, 2014	Monday

Personnel Summary

The chart below details compensation and benefits discussed in earlier sections. Net personnel expenditures make up 57.7% of the total operating budget. Salaries, wages, and overtime are the largest elements of the compensation and benefits.

Compensation and Benefits		
Elements	Budget	% of Net
General Government Salaries, Wages & Overtime	\$45,591,846	29.5%
Public Safety Salaries, Wages, & Overtime	60,076,628	38.9%
FICA Contributions	8,331,083	5.4%
General Government Retirement	8,555,233	5.5%
Public Safety Retirement	13,332,844	8.6%
Group Health Care Contribution	14,565,701	9.4%
Group Life Insurance	482,652	0.3%
Other Benefits & Administrative Fees*	3,703,302	2.4%
Total	\$154,639,289	100.0%

** \$0 is included in Other Benefits to set aside funding for Post-retirement healthcare and other post-employment benefits (OPEB) per GASB Statement No. 45, Accounting and Financial reporting by Employers for Postemployment Benefits Other Than Pensions.*

PERSONNEL

	FY12 Actual	FY13 Actual	FY14 Adopted
General Fund			
Council	10	10	10
Clerk of Council	3	4	4
Mayor	4	4	4
Internal Auditor	1	2	2
City Attorney	4	4	4
Total Executive/Legal	22	24	24
City Manager	6	6	6
Mail Room	1	1	1
Public Information & Relations	2	2	2
Citizen's Service Center	9	9	9
Risk Management	1	0	0
Recorder's Court	0	0	0
Total City Manager	19	18	18
Finance-Administration	3	3	3
Accounting	8	8	8
Revenue	15	15	13
Financial Planning	4	4	4
Purchasing	8	8	8
Cash Management	0	0	2
Total Finance	38	38	38
Information Technology	24	24	23
Human Resources	14	14	14

PERSONNEL

	FY12 Actual	FY13 Actual	FY14 Adopted
Inspections	26	26	26
Print Shop	4	4	4
Total Codes and Inspections	30	30	30
Planning	5	5	6
Community Reinvestment	1	1	1
Traffic Engineering	23	24	23
Geographic Information Systems	4	4	4
Radio Communication	4	4	4
Total Engineering	31	32	31
Public Works Administration	4	4	4
Fleet Management	39	39	40
Special Enforcement	24	25	26
Cemeteries	5	5	5
Facility Maintenance	28	28	29
Total Public Works	100	101	104
Parks and Recreation Administration	7	7	7
Park Services	82	82	81
Recreation Administration	44	47	50
Athletic	4	4	4
Community Schools Operations	140	140	140
Cooper Creek Tennis Center	7	7	8
Lake Oliver Marina	4	4	4
Aquatics	34	34	34

PERSONNEL

	FY12 Actual	FY13 Actual	FY14 Adopted
Therapeutic	3	3	3
Cultural Arts Center	7	7	7
Senior Citizen's Center	9	9	9
Total Parks & Recreation	341	344	347
Tax Assessor	24	24	24
Elections & Registration	7	7	7
Total Boards and Elections	31	31	31
Police Services Chief	10	10	10
Intelligence/Vice	24	23	23
Support Services	40	40	40
Field Operations	239	239	231
Office of Professional Standards	5	5	5
METRO Drug	3	3	3
Administrative Services	19	19	19
Investigative Services	91	91	91
Total Police	431	430	422
Chief of Fire & EMS	5	5	5
Operations	346	346	332
Special Operations	11	11	11
Administrative Services	11	11	11
Emergency Management	2	2	2
Logistics/Support	3	3	3
Total Fire & EMS	378	378	364

PERSONNEL

	FY12 Actual	FY13 Actual	FY14 Adopted
Muscogee County Prison	111	111	111
Superior Court Judges	19	19	19
District Attorney	25	25	25
Adult Probation	3	3	3
Juvenile Court & Circuit Wide Juvenile Court	8	11	11
Juvenile Court Clerk	5	3	3
Jury Manager	3	3	3
Victim/Witness	6	6	6
Superior Court Clerk	37	37	37
State Court Judges	6	6	6
State Court Solicitor	13	13	14
Public Defender	10	10	10
Municipal Court Judge	4	4	4
Clerk of Municipal Court	14	14	14
Municipal Court Marshal	18	18	17
Judge of Probate	6	6	6
Sheriff	349	350	350
Tax Commissioner	30	30	30
Coroner	5	5	5
Recorder's Court	17	17	17
Total General Fund	2,154	2,161	2,144

PERSONNEL

	FY12 Actual	FY13 Actual	FY14 Adopted
LOST Fund			
Police	100	100	110
Emergency 911 Communications	9	9	9
State Solicitor	3	3	3
Muscogee County Prison	3	3	3
District Attorney	1	2	2
Juvenile Court	0	1	0
Municipal Court Clerk	2	2	2
Marshal	5	5	5
Sheriff	25	25	26
Fire/EMS	6	6	20
Probate Court	1	1	1
Recorder's Court	2	2	2
Public Defender	1	2	2
Crime Prevention	1	1	1
Total LOST Fund	159	162	186
Stormwater Fund			
Drainage	6	6	6
Stormwater	4	4	4
Stormwater Maintenance	56	56	55
Total Stormwater Fund	66	66	65
Paving Fund			
Highway and Roads	15	15	15
Street Improvements	31	0	0
Streets	46	71	70
Urban Forestry and Beautification	77	83	83
ROW Community Services	3	3	3
Total Paving Fund	172	172	171
Integrated Waste Fund			
Solid Waste Collection	70	70	70
Recycling	12	12	12
Granite Bluff Inert Landfill	3	3	3
Oxbow Meadow Inert Landfill	4	4	0

PERSONNEL

	FY12 Actual	FY13 Actual	FY14 Adopted
Pine Grove Sanitary Landfill	11	11	12
Recycling Center	0	3	3
Park Services Refuse Collection	1	1	1
Total Integrated Waste Fund	102	101	105
Emergency Telephone Fund			
Emergency 911 Communications	56	56	54
Total Emergency Telephone Fund	56	56	54
CDBG Fund			
Community Reinvestment	5	5	4
Total CDBG Fund	5	5	4
Civic Center Fund			
Civic Center Operations	33	31	31
Total Civic Center Fund	33	31	31
Transportation Fund			
Administration	1	1	1
Operations	44	44	44
Maintenance	15	15	15
Dial-A-Ride	6	6	6
FTA	8	8	8
Total Transportation Fund	74	74	74
Parking Management Fund			
Parking Garage/Enforcement	4	4	4
Total Parking Management Fund	4	4	4
JTPA/WIA Fund			
Job Training	13	13	13
Total JTPA/WIA Fund	13	13	13

PERSONNEL

	FY12 Actual	FY13 Actual	FY14 Adopted
Columbus Ironworks & Trade Center Fund			
Trade Center Operations	28	28	28
Total Columbus Ironworks & Trade Center Fund	28	28	28
Bull Creek Golf Course Fund			
Bull Creek Golf Course	30	30	30
Total Bull Creek Fund	30	30	30
Oxbow Creek Golf Course Fund			
Oxbow Creek Golf Course	9	10	10
Total Oxbow Creek Fund	9	10	10
Risk Management Fund			
Risk Management/Workers Compensation	0	2	2
Total Risk Management Fund	0	2	2
Total Other Funds	94	95	95
CCG Total Personnel	2,999	3,010	3,016

Agency/Organization

Position

Effective Date

NEW POSITIONS

General Fund 0101

Probate Court	(1) Law Clerk/Fiduciary Compliance Officer (G20)	7/6/2013
Parks and Recreation	(3) Recreation Center Leaders - PT (G2) for Recreation Services Division	7/6/2013
	(1) Parks Maintenance Worker - PT (G7) for Cooper Creek Tennis Center	7/6/2013
Juvenile Court	(1) Custody Investigator/Judicial Review Coordinator (G16) *	
Marshal	(1) Chief Deputy Marshal (P23)	7/6/2013
State Court Solicitor	(1) Deputy Clerk I - PT (G10)	7/6/2013

PERSONNEL

<u>Agency/Organization</u>	<u>Position</u>	<u>Effective Date</u>
LOST Fund 0102		
Sheriff	(1) Lieutenant (P20)	7/6/2013
	(2) Deputy Sheriffs (P14)	7/6/2013
Integrated Waste Fund 0207		
Public Works	(1) Recycling Center Manager (G19)	7/6/2013
RECLASSIFICATIONS		
General Fund 0101		
Clerk of Superior Court	(1) Deputy Clerk II (G12) to BOE Administrator (G14)	7/6/2013
Probate Court	(1) Deputy Clerk II (G12) to Senior Deputy Clerk (G14)	7/6/2013
State Court Solicitor	(1) Deputy Clerk I (G10) to Investigator (G16)	7/6/2013
Integrated Waste Fund 0207		
Public Works	(2) Material Recovery Facility Techs (G11) to Recycling Center Correctional Detail Officers (P14)	7/6/2013
	(1) Material Recovery Facility Supervisor (G12) to Line Supervisor (G15)	7/6/2013
TRANSFERS - Additions		
General Fund 0101		
Planning	(1) Planning Technician (G11)	7/6/2013
Public Works	(1) Maintenance Worker I (G7)	7/6/2013
Police	(2) Police Officers (P14)	7/6/2013
LOST Fund 0102		
Police	(10) Police Officers (P14) – FY14 Only	7/6/2013
Fire	(14) Firefighters (P14) – FY14 Only	7/6/2013
Integrated Waste Fund 0207		
Public Works	(1) Recycling Center Drop Off Site Operator (G12) (existing employee transfer from Oxbow Landfill)	7/6/2013
	(1) Recycling Center Scale Operator (G12) (existing employee transfer from Oxbow Landfill)	7/6/2013
	(1) Compost Manager (G16) (existing employee transfer from Oxbow Landfill)	7/6/2013

PERSONNEL

<u>Agency/Organization</u>	<u>Position</u>	<u>Effective Date</u>
	(1) Heavy Equipment Operator (G13) (existing employee transfer from Oxbow Landfill)	7/6/2013
HOME Program Fund 0213		
Community Reinvestment	(1) Community Reinvestment Technician (G12)	7/6/2013
TRANSFERS - Deletions		
General Fund 0101		
Police	(10) Police Officers (P14) – FY14 Only	7/6/2013
Fire	(14) Firefighters (P14) – FY14 Only	7/6/2013
Stormwater Fund 0202		
Public Works	(1) Maintenance Worker I (G7)	7/6/2013
Integrated Waste Fund 0207		
Public Works	(1) Landfill Operator (G12) (transfer to Recycling Center)	7/6/2013
	(1) Landfill Operator (G12) (transfer to Recycling Center)	7/6/2013
	(1) Landfill Supervisor (G16) (transfer to Pine Grove Landfill)	7/6/2013
	(1) Landfill Heavy Equipment Operator (G13) (transfer to Pine Grove Landfill)	7/6/2013
E911Fund 0209		
Police	(2) Police Officers (P14)	7/6/2013
CDBG Fund 0210		
Community Reinvestment	(1) Community Reinvestment Technician (G12)	7/6/2013
Multi-Govt Project Fund 0216		
Planning	(1) Planning Technician (G11)	7/6/2013
DELETIONS		
General Fund 0101		
Information Technology	(1) Host Computer Operator (G12)	7/6/2013
Probate Court	(1) Probate Law Clerk/Associate Judge (G22)	7/6/2013
Parks and Recreation	(1) Parks Maintenance Worker - PT (G7) from Park Services Division	7/6/2013

PERSONNEL

<u>Agency/Organization</u>	<u>Position</u>	<u>Effective Date</u>
Juvenile Court	(1) Administrative Secretary (G10)* (1) Support Clerk – PT (G7)*	See note below See note below
Marshal	(2) Deputy Marshals (P14)	7/6/2013
Paving Fund 0203 Public Works	(1) Heavy Equipment Division Manager (G21)	7/6/2013
TITLE CHANGES ONLY General Fund 0101 Information Technology	(2) Host Computer Operators (G12) to Personal Computer Technicians (G12)	7/6/2013

Budget Notes:

* Positions and changes approved by City Council at a Regular Council Meeting in FY13.

SECTION D:

**EXPENDITURES
BY FUND AND
DIVISION**

GENERAL FUND

The General Fund is the major operating fund of the government and accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. The expenditures incurred are for current day-to-day expenses, operating equipment and special appropriations.



Mission Statement:

The Council and Clerk of Council's Office are responsible for facilitating the activities of the Columbus Council by providing administrative and public policy assistance, managing official records and documents and assisting various boards, authorities, and commissions.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
100:					
1000	Council	\$ 302,578	\$ 289,268	\$ 304,510	\$ 285,967
2000	Clerk of Council	220,397	218,351	234,337	229,494
DEPARTMENT TOTAL		\$ 522,975	\$ 507,619	\$ 538,848	\$ 515,461
% CHANGE			-2.94%	6.15%	-4.34%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 426,704	\$ 426,854	\$ 450,039	\$ 453,309
Operations	96,271	80,765	88,809	62,152
OPERATING BUDGET	\$ 522,975	\$ 507,619	\$ 538,848	\$ 515,461
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 522,975	\$ 507,619	\$ 538,848	\$ 515,461
% CHANGE		-2.94%	6.15%	-4.34%

* Unaudited

COUNCIL / 100

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
100-1000 Council	10	10	10
Mayor Pro Tem	1	1	1
Councilors	9	9	9
100-2000 Clerk of Council	3	4	4
Clerk of Council	1	1	1
Deputy Clerk of Council	1	1	1
Administrative Secretary	1	1	1
Administrative Secretary (PT)	0	1	1
TOTAL	13	14	14

Council

Program Description:

The City Council is the legislative body of the Columbus Consolidated Government. It consists of ten members, whom eight are elected from districts and two are elected citywide for four-staggered terms. The Clerk of Council appoints members to citizen boards and commissions and confirms the City Manager. The City Council also decides the type and level of service provided by the consolidated government, review and adopt resolutions, ordinances, the operating budget and approve purchases over \$25,000 or multi-year contracts of any dollar amount.

Clerk of Council

Program Description:

The Clerk of Council (COC) is the administrative arm of the City Council. The Clerk prepares and maintains the minutes of Columbus Council meetings. A comprehensive index file of ordinances and resolutions adopted by the City Council is processed and maintained by the Clerk. Additionally, the Clerk is responsible for maintaining and updating the official copy of the Columbus Code and is a supplemental service to departments and paid subscribers.

Goals, Objectives and Performance Data

Goal:	To provide the best and most-prompt service for our customers in the least amount of time, while providing accurate information in a timely manner. To assist the Mayor and Council with board appointment nominees.		
Objective:	To produce a thorough and accurate documentation from the proceedings of the Council Meeting, which will provide beneficial information to the citizens.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Percentage of requests responded to within one day or less.	87%	98%	98%

COUNCIL / 100

Goal:	Provide additional information on the City's webpage regarding City Boards, Authorities, and Commissions		
Objective:	To enhance the level of participation from citizens to volunteer their time and knowledge to serve as volunteers on City Boards, Authorities, and Commissions while promoting community involvement for the betterment of the City.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percentage of board, authority, or commission meeting attendance	85%	87%	87%



Mission Statement:

To provide quality services, and to serve the citizens of our community with respect for their needs.
Demonstrate responsible citizenship by supporting the development of the communities we serve.

Expenditures By Division

			FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
110:									
1000	Mayor	\$	313,639	\$	294,369	\$	365,821	\$	300,527
2600	Internal Auditor		104,581		101,299		104,384		168,122
DEPARTMENT TOTAL		\$	418,220	\$	395,668	\$	470,205	\$	468,649
% CHANGE					-5.39%		18.84%		-0.33%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 382,775	\$ 365,825	\$ 375,605	\$ 430,119
Operations	35,445	29,843	94,600	38,530
OPERATING BUDGET	\$ 418,220	\$ 395,668	\$ 470,205	\$ 468,649
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 418,220	\$ 395,668	\$ 470,205	\$ 468,649
% CHANGE		-5.39%	18.84%	-0.33%

* Unaudited

MAYOR / 110

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
110-1000 Mayor	4	4	4
Mayor	1	1	1
Executive Assistant	1	1	1
Administrative Secretary	2	2	2
110-2600 Internal Auditor	1	2	2
Internal Auditor/Compliance Officer	1	1	1
Forensic Auditor	0	1	1
TOTAL	5	6	6

Mayor

Program Description:

The Mayor is the Chief Executive of the Consolidated Columbus, Georgia City Government. The Mayor directs the executive branch of government, which consists of the office of the mayor, the office of the city manager, the directors of departments, and departments, boards, commissions and authorities ordained by Council or established by law. The Mayor is the official spokesperson for the consolidated government, presides at all meetings of the City Council, and is the Director of Public Safety. The Mayor shall be aided by a city manager, who, in the performance of his or her duties, shall be responsible to the Mayor. The specific powers and duties of the office of Mayor are more specifically set forth in the Charter, including Sec. 4-201.

Goals, Objectives and Performance Data

Goal:	To respond in a timely manner to citizen concerns that are brought to the attention of the Mayor's Office.		
Objective:	To respond to citizen concerns within three to five business days.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Percentage of concerns responded to within three business days.	100%	100%	100%

MAYOR / 110

Internal Auditor

Mission Statement:

To uphold the highest standards of accountability for the Mayor, the City of Columbus and it's employees, through auditing and sound accounting procedures.

Program Description:

The Internal Auditor provides independent and objective appraisals of departmental procedures within the City. This position reports directly to the Mayor, elected officials, and city employees with unbiased reviews, using competency and integrity to certify findings and provide solutions. Once solutions are enacted, the Internal Auditor uses quality control measures to monitor the implementation of new or revised procedures.

Goals, Objectives and Performance Data

Goal:	To maintain professional certification through the completion of required Continuing Professional Education, each calendar year.		
Objective:	Complete at least 40 hours of required and approved training each year.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of hours completed	79.5	40.0	40.0

Goals, Objectives and Performance Data

Goal:	To safeguard the City's assets by evaluating the internal control system and compliance thereof, audit departments and activities on a scheduled and unannounced basis; deter theft and malfeasance by providing an audit presence in City government..		
Objective:	Complete at least 4 departmental audits per year		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of audits completed versus scheduled	4/4	4/4	4/4



Mission Statement:

The City Attorney has the responsibility of responding to requests for advice and in answering lawsuits in such a manner, as to eliminate or minimize legal damages that flow from such difficulties, and to advise the government and its officers how to steer clear of legal problems before decisions are made which might create such problems.

Program Description:

The City Attorney is responsible for preparing ordinances and resolutions for Council Action, legislative bills, reviewing contracts, advising and consulting on administrative matters. The department also participates in general legislative programs through activities of city and county organizations. Staff represents the Mayor and departments in local, state and federal courts.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
120:					
1000	City Attorney	\$ 1,409,118	\$ 1,318,192	\$ 1,246,755	\$ 726,713
DEPARTMENT TOTAL		\$ 1,409,118	\$ 1,318,192	\$ 1,246,755	\$ 726,713
% CHANGE			-6.45%	-5.42%	-41.71%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	327,131	\$ 342,323	\$ 363,696	\$ 366,724
Operations		1,081,987	975,869	883,059	359,989
OPERATING BUDGET	\$	1,409,118	\$ 1,318,192	\$ 1,246,755	\$ 726,713
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	1,409,118	\$ 1,318,192	\$ 1,246,755	\$ 726,713
% CHANGE			-6.45%	-5.42%	-41.71%

* Unaudited

CITY ATTORNEY / 120

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
120-1000 City Attorney	4	4	4
City Attorney	1	1	1
Assistant City Attorney	1	1	1
Legal Assistant	1	1	1
Legal Administrative Clerk	1	0	0
Paralegal	0	1	1
TOTAL	4	4	4

Goals, Objectives and Performance Data

Goal:	The goal of the City Attorney's Office is to fulfill the functions of the office as established in the Columbus Charter in an efficient and effective manner.		
Objective:	To respond to and prepare all responses to legislative issues, litigation demands, opinion requests and administrative matters in a timely and efficient manner.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Claims and lawsuits received	147	140	150
Ordinances & resolutions prepared	280	250	250
Contracts approved as to form	230	230	240
Opinion requests & referrals	300	325	325
Review or Responses to open records requests	250	275	275



Mission Statement:

The City Manager's office is responsible for carrying out the Mayor/Council's policy decisions for providing vision and leadership to the organization and for overseeing the day-to-day operations of the Columbus Consolidated Government (CCG). Also, the City Manager's office acts as the custodian to all real and personal property of the government.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
130:					
1000	Administration	\$ 708,923	\$ 678,299	\$ 713,999	\$ 703,070
2500	Mail Room	60,404	61,150	60,705	71,631
2600	Public Information & Relations	114,596	103,437	102,391	92,758
2700	Criminal Justice Coordination	176,727	166,563	162,715	183,005
2800	Risk Management	63,571	65,354	5,748	-
2850	Citizen's Service Center	393,078	405,842	377,092	409,106
3710	Recorder's Court	880,574	-	-	-
DEPARTMENT TOTAL		\$ 2,397,873	\$ 1,480,645	\$ 1,422,649	\$ 1,459,570
% CHANGE			-38.25%	-3.92%	2.60%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 2,111,893	\$ 1,389,224	\$ 1,331,698	\$ 1,383,760
Operations	278,927	91,421	90,951	75,810
OPERATING BUDGET	\$ 2,390,820	\$ 1,480,645	\$ 1,422,649	\$ 1,459,570
Capital Budget	7,053	-	-	-
DEPARTMENT TOTAL	\$ 2,397,873	\$ 1,480,645	\$ 1,422,649	\$ 1,459,570
% CHANGE		-38.25%	-3.92%	2.60%

* Unaudited

CITY MANAGER / 130

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
130-1000 Administration	6	6	6
City Manager	1	1	1
Deputy City Manager	1	1	1
Deputy City Manager-Operations	1	1	1
Assistant to the City Manager	1	1	1
Executive Assistant	1	1	1
Administrative Secretary	1	1	1
130-2500 Mail Room	1	1	1
Mailroom Supervisor	1	1	1
130-2600 Public Information & Relations	2	2	2
TV Station Manager	1	1	1
Communications Technician	1	1	1
130-2800 Risk Management	1	0	0
Administrative Services Coordinator	1	0	0
130-2850 Citizen's Service Center	9	9	9
Citizen's Service Coordinator	1	1	1
Citizen's Service Technician	6	6	6
Records Specialist	1	1	1
Administrative Assistant	1	1	1
130-3710 Recorder's Court	0	0	0
Recorder's Court Judge	0	0	0
Recorder's Court Judge - PT	0	0	0
Court Coordinator	0	0	0
Judicial Administration Technician III	0	0	0
Judicial Administration Technician II	0	0	0
Judicial Administration Technician I	0	0	0
Accounting Clerk	0	0	0
TOTAL	19	18	18

CITY MANAGER / 130

Administration

Program Description:

The City Manager is responsible for the direction, supervision, and review of departmental operations. Preparation of the annual operating and capital improvement budget, submission of reports to the Mayor and Council on finance and administrative activities of the Government, fall under the City Managers duties. The City Manager advises and makes recommendations to the Mayor and Council on the present and future financial status of the Government. The City Manager confers with, coordinates, and assists local, state, and federally elected and appointed officials, and acts a general liaison between the Mayor, Council and all other entities.

Goals, Objectives and Performance Data

Goal:	To clearly and completely articulate recommendations on policy and operations of the CCG to the Mayor and Council, and to effectively and economically implement CCG policy.		
Objective:	Respond to a minimum of 90% of citizen concerns within 7 days.		
Objective:	Ensure that 95% of Council Agenda reports are complete, accurate, and on time.		
Objective:	Ensure a response to Council on referrals by next Council Meeting.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Average number of days to respond to citizen's concerns.	7 days	6 days	6 days
Percentage of Council agenda reports submitted accurate and on time.	97%	98%	98%
Average number of days to respond to Council referrals and correspondence.	7 days	7 days	6 days

Goals, Objectives and Performance Data

Goal:	To work closely with local & state delegation, legislative liasions, the private sector, and other Governmental agencies.		
Objective:	Continue to have regular meetings with the School Board, Chamber of Commerce, and local delegation to work on legislative agenda issues.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of days turn-around time for House/Senate bills to legislative liasion for action.	2 days	2 days	2 days

CITY MANAGER / 130

Mail Room

Program Description:

The Mail Room is responsible for the processing and distribution of all incoming/outgoing mail and informational materials for the CCG.

Goals, Objectives and Performance Data

Goal:	To ensure that departments within the City receive accurate and timely pickup and delivery of outgoing and incoming mail.		
Objective:	Implement needed procedures to make the delivery of mail more efficient and accurate.		
Objective:	Provide superior customer service to individuals utilizing the mail system.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percentage for each day the mail is placed in mail boxes by 11:00 am.	95%	97%	98%
Completion of a customer service class for all mailroom personnel	100%	100%	100%

Public Information & Relations

Program Description:

The Public Information and Relations Office (PIRO) is the designated distributor of information regarding the CCG. Organized as a division of the City Manager's Office, the PIRO is in the position to directly service and correspond with departments, agencies, and authorities of the CCG. The office provides continuity in news releases, broadcast messages, brochures, newsletters, and other printed materials on behalf of the CCG. Conversely, the office responds to citizen inquiries, complaints, and comments by directing the citizen to the appropriate departments.

The Columbus Consolidated Government has joined other jurisdictions in airing public hearings, local legislative sessions, and other public programs on a government access channel (CCGTV).

Goals, Objectives and Performance Data

Goal:	To continue to improve our on air presence with short and long term goals, which ensure greater use of CCGTV and increase our viewers.		
Objective:	Improve the efficiency of CCGTV.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of meetings broadcast live and replayed on the channel weekly.	120	125	130

CITY MANAGER / 130

Criminal Justice Coordination

Program Description:

This division provides oversight and management of the court appearance fees paid to the various law enforcement agencies within the City.

Citizen's Service Center

Program Description:

The Citizens Service Center is responsible for receiving calls from citizens requesting assistance on all non-emergency services within the Columbus Consolidated Government. This division provide the residents of Columbus, Georgia with current and accurate information pertaining to the CCG and coordinate the resolution of these concerns or requests for services by generating service requests and distributing them to the appropriate departments.

Goals, Objectives and Performance Data

Goal:	To serve citizens in a friendly, professional, and helpful manner and offer complete and accurate information to internal and external customers by telephone, email or in person.		
Objective:	To reduce citizens' complaints concerning non-responsiveness and excessive transfer of calls.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of calls received	207,483	195,968	300,000
Number of service requests	26,250	24,171	27,000
Number of walk-ins	20,391	21,977	23,000
Number of notary requests	3,513	3,689	3,000
Number of reservations	640	639	1,000
Number of pool car requests	86	93	150
Number of on-line requests	872	989	2,500

Budget Notes:

Budget Notes: During the FY2013 budget process, Risk Management personnel and operating expenses were transferred from the City Manager's Budget to the Risk Management Fund (0860). Recorder's Court also transitioned from the City Manager's Office to its own department/unit during FY2012.



Mission Statement:

To maintain the CCG's overall financial stability through sound financial planning and management practices. We are committed to the highest standards of accountability, accuracy, timeliness, professionalism and innovation in providing financial services to our internal and external customers.

Expenditures By Division

			FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
200:						
1000	Finance Director	\$	334,533	\$ 307,468	\$ 307,309	\$ 303,104
2100	Accounting		464,724	471,224	483,964	477,051
2200	Revenue		965,988	962,142	977,686	704,797
2900	Financial Planning		265,773	263,963	233,721	281,626
2950	Purchasing		401,972	393,848	403,675	415,302
2980	Cash Management		-	-	-	213,894
DEPARTMENT TOTAL		\$	2,432,990	\$ 2,398,645	\$ 2,406,354	\$ 2,395,774
% CHANGE				-1.41%	0.32%	-0.44%

* Unaudited

Expenditures By Category

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
Personal Services	\$	2,038,857	\$	2,010,628	\$	2,028,904	\$	2,035,264
Operations		394,133		388,018		377,450		360,510
OPERATING BUDGET	\$	2,432,990	\$	2,398,646	\$	2,406,354	\$	2,395,774
Capital Budget		-		-		-		-
DEPARTMENT TOTAL	\$	2,432,990	\$	2,398,646	\$	2,406,354	\$	2,395,774
% CHANGE				-1.41%		0.32%		-0.44%

* Unaudited

FINANCE / 200

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
200-1000 Administration	3	3	3
Finance Director	1	1	1
Administrative Assistant	1	1	1
Administrative Secretary	1	1	1
200-2100 Accounting	8	8	8
Accounting Manager	1	1	1
Payroll Supervisor	1	1	1
Senior Accountant	1	1	1
Grant Compliance Accountant	1	1	1
Senior Accounts Payable Technician	1	1	1
Accounts Payable Technician	2	2	2
Payroll Coordinator	1	1	1
200-2200 Revenue	15	15	13
Revenue Manager*	1	1	1
Tax Supervisor	1	1	1
Investment Officer	1	1	0
Collections Supervisor	1	1	1
Revenue Auditor	2	2	2
Accounting Technician	2	2	1
Customer Service Representative	3	3	3
Collections Technician	3	3	3
Financial Analyst	1	1	1
200-2900 Financial Planning	4	4	4
Assistant Finance Director	1	1	1
Budget and Management Analyst	3	3	3
200-2950 Purchasing	8	8	8
Purchasing Manager	1	1	1
Buyer Specialist	2	2	2
Buyer	2	2	2
Purchasing Technician	2	2	2
Accounting Technician	1	1	1
200-2980 Cash Management	0	0	2
Investment Officer	0	0	1
Accounting Technician	0	0	1
TOTAL	38	38	38

* Position was unfunded in FY14

Administration

Program Description:

The Finance Director is responsible for supervising and coordinating the administration of major fiscal services, and providing accurate and current data concerning the expenditures of various operating programs and revenue collected by the CCG. The Finance Department includes the Accounting, Financial Planning, Purchasing, Revenue/Occupation Tax and Cash Management Divisions. The Cash Management Division was separated out from the Revenue Division in FY14.

FINANCE / 200

Accounting

Program Description:

Maintenance of the general ledger and all subsidiary ledgers; process and record all disbursements; verify and record all revenues; process and record capital assets and maintain capital assets inventory; process and record all payroll transactions to include remittance of all withholdings and preparation and disbursement of W2's and 1099R's; accounting for the City's various grants; preparation of basic financial statements and note disclosures, Management Discussion and Analysis and Statistical Section of the Comprehensive Annual Financial Report (CAFR) in compliance with standards established by the Governmental Accounting Standards Board (GASB), the Government Finance Officers Association (GFOA), and the legal requirements of the State of Georgia.

Goals, Objectives and Performance Data

Goal:	To provide accounting oversight and guidance to departments to ensure that generally accepted accounting principles, legal requirements, policies and procedures are consistently applied to maintain the integrity of the financial records and to fully meet reporting requirements.		
Objective:	To prepare monthly financial reports for 100% of the City's 48 funds within 10 days after month end.		
Objective:	To receive an unqualified audit opinion.		
Objective:	To be awarded the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of monthly financial statements published	13	13	13
Percent of financial statements completed on time	98%	98%	98%
Receive an unqualified audit opinion	Yes	Yes	Yes
Receipt of the Certificate of Achievement	Yes	Yes	Yes

Goal:	To provide guidance and oversight in accounts payable practices in order to maintain proper accountability, accurate financial reporting, and timely payment to our external customers (vendors).		
Objective:	To develop a policies and procedures manual for vendor payment processing for use by new employees responsible for paying bills and employees of the Accounting Division for training.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of Checks Processed	15,500	16,275	16,950

FINANCE / 200

Accounting (con't)

Goal:	To coordinate an accurate and timely payroll for the City's workforce and retirees, and remittance of all third party deductions and withholdings within stated guidelines and standards.		
Objective:	To process the City's seven various payrolls – weekly, biweekly, monthly, court appearance, election, two separate payrolls for the Workforce Investment Program, and payments to third parties for deductions and withholdings.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of payrolls processed	156	156	156
Number tax deposits processed	64	64	64
Percentage processed within guidelines	100%	100%	100%
Goal:	To Process W2's and 1099Rs for the City's workforce and retirees within established federal guidelines		
Objective:	To balance and reconcile W2's and 1099Rs within 2 weeks after the close of the calendar year but not later than January 31st.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of W2s processed	3,699	4,040	4,300
Number of 1099Rs processed	1,246	1,296	1,350
Percentage processed within guidelines	100%	100%	100%

Revenue/Occupation Tax

Program Description:

The Revenue Division performs two primary functions: Occupational Tax and Collections. Occupational Tax is responsible for issuing licenses pertaining to business, alcoholic beverage, and vehicle delivery as well as collection, audits, and enforcement of ordinances relative to various taxes such as gross receipts, alcohol excise taxes, insurance premium and franchise taxes. The collections function pertains to the collection and deposit of all monies received by Columbus Consolidated Government and billing and collection of numerous government services. Treasury functions include the verification, coding, receipting, and daily depositing of all revenues for the various funds. Other Revenue Division functions include bank relations and account reconciliation, distribution of payroll, issuance of solid waste permits, and the investment and cash management of surplus funds.

Goals, Objectives and Performance Data

Goal:	To improve the collections and cash flow through more effective processes.		
Objective:	To expand technology to include the use of the internet web site for information, application, and payment processing.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of forms available on the web site	10	16	17
Goal:	To improve the rate of return on investments.		
Objective:	To continually evaluate money managers and investment third parties.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Increased rates of return	2.7%	3.0%	3.0%

FINANCE / 200

Revenue (con't)

Goal:	To communicate effectively, externally and internally, to reduce misunderstandings, expedite processes, and reduce the margin of error.		
Objective:	To improve the quality of the licensing and tax billing functions and processes.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Reduce the licensing delinquency report.	14%	13%	11%

Financial Planning

Program Description:

The primary function of this division is to coordinate the preparation of the Columbus Consolidated Government's annual operating and capital budgets. The budget season begins in January with preparation, distribution and instructions of the budgets forms and guidance from the City Manager. The staff assists with budget request reviews and final preparation of the recommended budget for submission to Council prior to May 1. During the Council review, the staff provides technical, analytical and research support. Following Council adoption by July 1, the staff integrates the Council adjustments and prepares the budget document for production and submission to Government Finance Officers Association (GFOA) for evaluation. In addition, throughout the year Financial Planning provides analysis, guidance, and support to all areas of CCG management to help departments remain within budget, improve fiscal efficiency, and manage expenditures relative to budget.

Goals, Objectives and Performance Data

Goal:	To obtain GFOA Distinguished Budget award with no areas cited for improvement.		
Objective:	A rating of proficient in policy, communications, operations and financial as cited by GFOA.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Rating of 100% Proficiency	100%	100%	100%

Goal:	To develop and improve the quality of financial reports available to management and staff.		
Objective:	Development and analysis of financial reports.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Development of Financial Plan by January 31	95%	96%	99%
Quarterly reports within 15 days of end of the quarter	65%	67%	75%

Goal:	To facilitate communications with departments to streamline the financial processes.		
Objective:	To improve communications and the delivery of services to the departments.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Bi-annual Departmental visits (all Departments)	97%	98%	99%

FINANCE / 200

Financial Planning (con't)

	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Cross training analysts on major procedures and directives	90%	92%	94%
Percentage of inquiries responded to within 48 hours	97%	98%	99%

Purchasing

Program Description:

The Purchasing Division is responsible for securing all supplies, tools, equipment, and services for the Columbus Consolidated Government operations consistent with the procurement ordinance. In addition, the division is responsible for the protection, preservation, proper storage and disposal of surplus materials and equipment. The division acts as a liaison between the vendor and the City's various departments.

Goals, Objectives and Performance Data			
Goal:	To provide more training opportunities for internal customers in order to enhance their efficiency when using the financial system.		
Objective:	Reduce the errors by internal customers by 50%.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Internal Customers Trained	16	20	15

Goal:	To complete a standard operating procedures (SOP) manual in order to enhance division efficiency and provide a codified resource for old and new staff members.		
Objective:	Reduce the number of times an employee must search for reference information.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Number of SOPs completed or updated	6	6	6

Goal:	To encourage use of the Purchasing Card in all departments in order to reduce unnecessary lag time obtaining purchases under \$500 and reduce travel reservation lags.		
Objective:	Reduce the number of purchase orders and checks generated for small purchases and for travel purposes.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Number of cardholders	320	325	335

FINANCE / 200
Cash Management

Program Description:

The Cash Management Division is responsible for all operating and investment cash accounts owned by the city as well as certain cash receiving transactions.

Goals, Objectives and Performance Data

Goal:	To ensure there is sufficient cash to meet city needs on a daily basis.		
Objective:	Cash is sufficient to meet payroll and accounts payable needs.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Cash Sufficiency	100%	100%	100%
Goal:	Optimize city investment earnings by appropriate management and investment of cash on hand and in operating, investment and pension fund accounts.		
Objective:	Yield on investments exceeds appropriate benchmarks		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Yield exceeds benchmarks	Yes	Yes	Yes
Goal:	Release ACH/wire transfer payments on a timely basis		
Objective:	Ensure ACH/wire transfer payment processing is efficient		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percentage released on time	100%	100%	100%



Mission Statement:

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
210:					
1000	Administration	\$ 3,394,581	\$ 3,561,767	\$ 3,701,459	\$ 3,768,234
DEPARTMENT TOTAL		\$ 3,394,581	\$ 3,561,767	\$ 3,701,459	\$ 3,768,234
% CHANGE			4.93%	3.92%	1.80%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	1,510,540	\$ 1,507,248	\$ 1,569,954	\$ 1,585,567
Operations		1,664,411	2,051,675	2,131,505	2,182,667
OPERATING BUDGET	\$	3,174,951	\$ 3,558,923	\$ 3,701,459	\$ 3,768,234
Capital Budget		219,630	2,844	-	-
DEPARTMENT TOTAL	\$	3,394,581	\$ 3,561,767	\$ 3,701,459	\$ 3,768,234
% CHANGE			4.93%	3.92%	1.80%

* Unaudited

INFORMATION TECHNOLOGY / 210

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
210-1000 Administration	24	24	23
IT Director	1	1	1
Technical Operations Manager	1	1	1
Application Development & Support Manager	1	1	1
LAN Manager	1	1	1
Application Support Analyst	3	3	3
Application Support Project Leader	2	2	2
Application Developer	2	2	2
Web Developer	1	1	1
Web Development Manager	1	1	1
Personal Computer Technician	1	1	2
Personal Computer Specialist	1	1	1
PC Services Supervisor	1	1	1
Host Operations Supervisor	1	1	1
Lead Host Computer Operator	1	1	1
Host Computer Operator	4	4	2
Data Control Technician	2	2	2
TOTAL	24	24	23

Program Description:

The Department of Information Technology provides a full range of management information and processing services for the Consolidated Government. This includes long range planning and implementations of new information systems that best meet the requirement of user departments. The Data Processing Division is organized in two sections: Systems/Programming and Operations. Systems/Programming provides system analysis, application programming, and operating system maintenance. Operations include: control services, personal computer support and maintenance of local area networks.

Goals, Objectives and Performance Data

Goal:	To migrate as many remote sites to the AT&T Metro E Network.		
Objective:	Provide a more stable connectivity between the Government Center Computer Center and other CCG agencies located throughout the City.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Number of remote sites on Metro E Network	0	13	0

Goal:	To continue to migrate to a virtual desktop environment.		
Objective:	Provides a more efficient protocol for providing technical support for over 2,200 users.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Number of users using virtual desktops	55	187	200



Mission Statement:

Serving all citizens of our community in a legally, morally, and ethically appropriate manner. The Human Resources Department strives to improve employment opportunities, advancement opportunities, employee relations and employee performance through better communications, cultivation of a diverse workforce and through the development and implementation of proactive policies, procedures, programs and training.

Expenditures By Division

			FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
220:									
1000	Administration	\$	846,978	\$	847,943	\$	865,652	\$	851,572
2100	Employee Benefits		825,757		861,361		908,313		938,036
DEPARTMENT TOTAL		\$	1,672,735	\$	1,709,304	\$	1,773,966	\$	1,789,608
% CHANGE					2.19%		3.78%		0.88%

* Unaudited

Expenditures By Category

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
Personal Services	\$	1,480,918	\$	1,510,657	\$	1,575,247	\$	1,643,132
Operations		191,817		198,647		198,719		146,476
OPERATING BUDGET	\$	1,672,735	\$	1,709,304	\$	1,773,966	\$	1,789,608
Capital Budget		-		-		-		-
DEPARTMENT TOTAL	\$	1,672,735	\$	1,709,304	\$	1,773,966	\$	1,789,608
% CHANGE				2.19%		3.78%		0.88%

* Unaudited

HUMAN RESOURCES / 220

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
220-1000 Council	14	14	14
Human Resources Director	1	1	1
Assistant Human Resources Director	1	1	1
Human Resources Analyst	2	2	2
Human Resources Specialist	3	3	3
Human Resources Technician II	1	1	1
Human Resources Technician I	4	4	4
Administrative Secretary	1	1	1
Technical Trainer/Developer	1	0	0
Training Coordinator	0	1	1
TOTAL	14	14	14

Administration

Program Description:

The Administration Division within the Department of Human Resources provides services to recruit, develop, and retain highly professional employees and quality customer service to the citizens of Columbus.

Goals, Objectives and Performance Data

Goal:	To process personnel actions in a timely manner.		
Objective:	To maintain personnel action processing time in 3 days or less.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Average days required to process personnel actions	3.00	3.00	2.00

Goal:	To process and file personnel actions and documents accurately at a percentage of 2% or less.		
Objective:	To conduct statistically valid random sampling on a monthly basis, for data entry and filing accuracy, for performance measurements and improvements.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Average monthly data entry error rate, expressed as a percentage of total personnel actions and documents entered.	2.0%	2.0%	1.5%

Employee Benefits

Program Description:

The Employee Benefits Division within the Department of Human Resources manages employee benefits. Some examples of employee Benefits: the COBRA & FLEX programs, deferred income, unemployment insurance, savings programs, thrift programs, employees' assistance and other programs.



Mission Statement:

The mission of the Inspections and Codes Department is to ensure a safe and environmentally sound community to all of the residents and those who visit here by supporting all programs of the Columbus Consolidated Government that raise public awareness and to provide for the safety of life, health, and general welfare of the public through the enforcement of the International Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, the Zoning Ordinance, the Flood Plain Ordinance, and the Georgia Safety Fire Regulations. All of these codes are nationally recognized construction codes.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
240:					
2200	Inspections	\$ 1,506,096	\$ 1,552,314	\$ 1,856,113	\$ 1,572,059
2900	Print Shop	197,118	194,819	196,863	205,723
DEPARTMENT TOTAL		\$ 1,703,214	\$ 1,747,133	\$ 2,052,976	\$ 1,777,782
% CHANGE			2.58%	17.51%	-13.40%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 1,572,314	\$ 1,509,120	\$ 1,495,352	\$ 1,600,596
Operations	130,540	238,013	557,624	177,186
OPERATING BUDGET	\$ 1,702,854	\$ 1,747,133	\$ 2,052,976	\$ 1,777,782
Capital Budget	360	-	-	-
DEPARTMENT TOTAL	\$ 1,703,214	\$ 1,747,133	\$ 2,052,976	\$ 1,777,782
% CHANGE		2.58%	17.51%	-13.40%

* Unaudited

INSPECTIONS AND CODES / 240

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
240-2200 Inspection & Codes	26	26	26
Building Inspection and Codes Director	1	1	1
Assistant Building Inspection & Codes Director	1	1	1
Plans Examiner	2	2	2
Inspection Services Coordinator	1	1	1
Sign and Codes Inspector	1	1	1
Mechanical Inspection Coordinator	1	1	1
Mechanical Inspector	3	3	3
Building Inspection Coordinator	1	1	1
Building Inspector	3	3	3
Electrical Inspection Coordinator	1	1	1
Electrical Inspector	3	3	3
Property Maintenance Coordinator	1	1	1
Property Maintenance Inspector	2	2	2
Zoning Technician	1	1	1
Administrative Assistant	1	1	1
Permit Technician	3	3	3
240-2900 Print Shop	4	4	4
Print Shop Supervisor	1	1	1
Duplicating Service Technician	1	1	1
Graphics Designer	1	1	1
Print Shop Technician	1	1	1
TOTAL	30	30	30

Inspections & Codes

Program Description:

The Department is responsible for the enforcement of the latest editions of the Georgia State Minimum International Codes Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, adopted by the State of Georgia as the State Construction Codes. Furthermore, the Department enforces the Local Zoning Ordinance, the Flood Plan Ordinance, Soil Erosion and Sedimentation Control and the Georgia Safety Fire Regulations.

INSPECTIONS AND CODES / 240

Goals, Objectives and Performance Data

Goal:	To provide an effective inspection service to ensure the safety of life, health, and general welfare of the public through Code Enforcement.
Objective:	Continue the systematic program to remove all derelict structures and to rehabilitate substandard housing.
Objective:	Assist the Board of Zoning Appeals technically and process appeals under the Zoning Ordinance to BZA.
Objective:	Administer examinations and provide technical assistance to the Building Contractors Examining Board.
Objective:	Enforce the provisions of the Georgia Safety Fire Law as required by State Law.

	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Inspections	26,602	30,500	32,100
Permits Issued	13,141	14,867	15,610
Plans Checked	2,168	2,700	2,200
Revenue Collections	\$1,540,053	\$1,858,013	\$1,670,000
Construction Valuations	\$323,096,053	\$364,764,775	\$300,756,000

	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Board of Zoning Appeal Cases	72	125	100

	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Code Enforcement Program – Field Inspections.	339	575	625
Complaints Investigated.	1,035	1,000	1,200

INSPECTIONS AND CODES / 240

Print Shop

Program Description:

Assist all City Departments with their printing needs, which includes designs, typesetting, color copies, color printing, folding, stapling, binding and the overall knowledge of any printing projects.

Goals, Objectives and Performance Data

Goal:	To improve the quality and productivity of printing services with the assistance of upgraded equipment and overall printing/graphic training to increase the expediting of jobs.
Objective:	Develop procedures to efficiently use our equipment to ensure quality.

	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Graphics/Software Trainings	1	1	1
Graphic Software Upgrade	1	1	1
PlateMaker/Film System	1	1	1

	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Online Work order (%)	95%	100%	100%
Offset Printing Impressions	4,750,000	5,000,000	5,250,000
Quick Copies	1,000,000	1,250,000	1,000,000
Plate Filing System (%)	100%	100%	100%
Maintenance/Repairs	100%	100%	100%



Mission Statement:

The mission of the Planning Department is to provide continuous, comprehensive, and coordinated planning efforts, through a proactive public participation process, that will provide for local and regional growth and mobility, while fostering sustainable development sensitive to community and natural resources.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
242:					
1000	Planning	\$ 312,712	\$ 277,081	\$ 318,164	\$ 318,607
DEPARTMENT TOTAL		\$ 312,712	\$ 277,081	\$ 318,164	\$ 318,607
% CHANGE			-11.39%	14.83%	0.14%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	284,109	\$ 250,869	\$ 290,814	\$ 293,353
Operations		28,603	26,212	27,350	25,254
OPERATING BUDGET	\$	312,712	\$ 277,081	\$ 318,164	\$ 318,607
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	312,712	\$ 277,081	\$ 318,164	\$ 318,607
% CHANGE			-11.39%	14.83%	0.14%

* Unaudited

PLANNING / 242

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
242-1000 Planning	5	5	6
Planning Director	1	1	1
Planner	2	2	2
Principal Planner	1	1	1
Planning Technician	0	0	1
Planning Manager	1	1	1
TOTAL	5	5	6

Budget Notes:

The following personnel correction was approved in this budget:

- Planning Technician

Planning

Program Description:

To lead in creative and sustainable solutions for land use development through comprehensive surveys and studies of existing and future conditions, and through the preparation of plans for the sound management of physical, social and economic growth in the community.

Goals, Objectives and Performance Data

Goal:	Implement and manage a long range planning process through comprehensive and special area plans to build a sound strategic framework for Columbus' growth and stability.		
Objective:	To execute and sustain the city's comprehensive plan for development in the community.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Unified Development Ordinance	1	1	1
Comprehensive Plan	1	1	1
Neighborhood Revitalization Plans	1	1	1
BRAC	1	1	1
Overlay Districts	1	1	1
Historic District Design Guidelines	0	0	1

Goal:	Ensure an accessible development review process that is fair, efficient, timely and supportive of adopted city goals.		
Objective:	To develop and maintain a master plan for development in the community.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Review Zoning Cases	22	28	50
Review Subdivision Plats	81	105	150
Review Special Exception Use Cases	5	6	10

PLANNING / 242

Goal:	To promote and enhance historical properties and sites throughout the community.		
Objective:	To provide technical support and guidance on historic related matters.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Review Board Historic & Architectural Cases	68	51	70



Mission Statement:

The mission of the Real Estate Division is to provide a comprehensive real estate management and services in a professional and cost effective manner for the benefit of the citizens of the City of Columbus. The Real Estate Division oversees the acquisition, disposition and management of the land holdings of the Columbus Consolidated Government.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
245:					
2400	Real Estate	\$ 108,714	\$ 118,079	\$ 98,535	\$ 110,783
DEPARTMENT TOTAL		\$ 108,714	\$ 118,079	\$ 98,535	\$ 110,783
% CHANGE			8.61%	-16.55%	12.43%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	46,816	\$ 46,571	\$ 41,462	\$ 43,965
Operations		61,898	71,508	57,073	66,818
OPERATING BUDGET	\$	108,714	\$ 118,079	\$ 98,535	\$ 110,783
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	108,714	\$ 118,079	\$ 98,535	\$ 110,783
% CHANGE			8.61%	-16.55%	12.43%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
242-2400 Real Estate	1	1	1
Community Reinvestment Technician II	1	1	1
TOTAL	1	1	1

REAL ESTATE / 245

Real Estate

Program Description:

Manage, market and dispose of property. Assist other government and non-governmental entities and citizens with real estate activities.

Goals, Objectives and Performance Data

Goal:	To provide quality, professional real estate services pertaining to City and CDBG owned property and on property of potential interest to the City.		
Objective:	To manage, market, acquire and dispose of property for the City.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Acquisitions or dispositions for CDBG	0	3	5
Acquisitions or dispositions for the City	2	8	30



Mission Statement:

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide data, construction, and communication support to other City Departments by the effective and efficient delivery of Geographical Information, Construction Management, and Radio Communications.

Expenditures By Division

			FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
250:									
2100	Traffic Engineering	\$	1,511,640	\$	1,433,799	\$	1,445,887	\$	1,527,755
2400	Geographic Information Systems		245,188		248,398		264,149		260,404
3110	Radio Communications		420,670		427,641		393,790		412,010
DEPARTMENT TOTAL		\$	2,177,498	\$	2,109,838	\$	2,103,826	\$	2,200,169
% CHANGE					-3.11%		-0.28%		4.58%

* Unaudited

Expenditures By Category

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
Personal Services	\$	1,602,228	\$	1,492,497	\$	1,436,004	\$	1,609,585
Operations		575,270		617,341		667,822		590,584
OPERATING BUDGET	\$	2,177,498	\$	2,109,838	\$	2,103,826	\$	2,200,169
Capital Budget		-		-		-		-
DEPARTMENT TOTAL	\$	2,177,498	\$	2,109,838	\$	2,103,826	\$	2,200,169
% CHANGE				-3.11%		-0.28%		4.58%

* Unaudited

ENGINEERING / 250

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
250-2100 Traffic Engineering	23	24	23
Traffic Engineer Manager	1	1	1
Traffic Operations Supervisor	1	1	1
Traffic Signal Supervisor	1	1	1
Traffic Analyst	1	1	1
Traffic Engineer	2	2	2
Traffic Engineer Technician	2	2	2
Traffic Signal Technician II	4	4	4
Traffic Construction Technician	5	5	5
Traffic Signal Construction Specialist	3	3	3
Senior Traffic Signal Technician	1	1	1
Sign/Paving Marking Specialist	1	1	1
Administrative Technician	1	1	1
Traffic Control Center Operator - PT	0	1	0
250-2400 Geographic Information Systems (GIS)	4	4	4
GIS Coordinator	1	1	1
GIS/Graphics Supervisor	1	1	1
GIS Technician	2	2	2
250-3110 Radio Communications	4	4	4
Radio Communications Supervisor	1	1	1
Senior Radio Technician	1	1	1
Radio Technician I	1	1	1
Radio Technician II	1	1	1
TOTAL	31	32	31

ENGINEERING / 250

Traffic Engineering

Program Description:

Install, operate and maintain (1) traffic signals, (2) traffic control signs, (3) pavement markings, (4) radio communication and (5) administer street lighting along public roadways.

Goals, Objectives and Performance Data

Goal:	Install, operate and maintain traffic signals to move traffic through signalized intersections safely and efficiently.		
Objective:	Establish preventative maintenance schedule for each of the 250 traffic signals in order to reduce services calls and after hour emergency service calls.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Preventative maintenance of signalized intersections	262	264	268

Goal:	Federal Highway Administration has changed the minimum traffic sign retro-reflectivity requirements (FHWA-SA-03-027) requiring all Local, State and Federal Agencies to upgrade signs in the field to new standard. The intent is to improve traffic sign visibility for nighttime drivers. It will take about 10 years to accomplish this requirement.		
Objective:	Inspect and replace damaged and worn out signs.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Replace Traffic Signs To Meet New Retro-Reflective Standards	1,342	1,800	1,800

Geographic Information Systems

Program Description:

Provide data and maps to all city departments as well as citizens, developers and other interested parties.

Goals, Objectives and Performance Data

Goal:	Provide easy access to GIS data for citizens.		
Objective:	To reduce counter traffic by making data & maps available to citizens and city employees.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Training classes provided for departments and the public.	2	8	12

ENGINEERING / 250

Geographic Information Systems (con't)

Goal:	Increase accuracy of address database		
Objective:	Achieve 100% accuracy in address assignment to City Facilities.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
% of total city facilities with valid, accurate addresses	50%	75%	100%

Radio Communications

Program Description:

This division is responsible for administering, installing and maintaining radio communication equipment and services to departments, agencies and authorities of the Columbus Consolidated Government.

Goals, Objectives and Performance Data

Goal:	To insure that all radios (portables, mobiles, control stations, etc.) are operating to peak performance within the City's 800 MHz Radio Communication system.		
Objective:	Provide timely repairs of departmental radios and provide spare radios for employees to continue to perform their work.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Reduce average repair time (hours)	1.0	1.0	1.0



Mission Statement:

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
260:					
1000	Administration	\$ 297,865	\$ 261,373	\$ 307,024	\$ 314,463
2300	Fleet Management	2,146,033	2,072,917	2,303,606	2,165,906
2400	Special Enforcement	1,370,710	1,406,605	1,387,067	1,398,607
2600	Cemeteries	277,353	280,584	315,851	256,853
2700	Facilities Maintenance	2,977,055	2,931,227	3,491,352	3,008,668
3710	Other Maintenance & Repairs	1,066,303	1,150,033	1,186,731	1,069,267
DEPARTMENT TOTAL		\$ 8,135,319	\$ 8,102,739	\$ 8,991,631	\$ 8,213,764
% CHANGE			-0.40%	10.97%	-8.65%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 4,987,729	\$ 4,836,060	\$ 5,091,108	\$ 5,155,301
Operations	3,147,590	3,224,153	3,282,347	3,058,463
OPERATING BUDGET	\$ 8,135,319	\$ 8,060,213	\$ 8,373,455	\$ 8,213,764
Capital Budget	-	42,526	618,176	-
DEPARTMENT TOTAL	\$ 8,135,319	\$ 8,102,739	\$ 8,991,631	\$ 8,213,764
% CHANGE		-0.40%	10.97%	-8.65%

* Unaudited

PUBLIC WORKS/260

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
260-1000 Administration	4	4	4
Public Works Director	1	1	1
Safety Coordinator	1	1	1
Public Works Coordinator	1	1	1
Administrative Supervisor	1	1	1
260-2300 Fleet Management	40	40	40
Assistant Director/Fleet Maintenance Manager	1	1	1
Assistant Fleet Manager	1	1	1
Heavy Equipment Shop Supervisor	1	1	1
Fleet Maintenance Buyer	1	1	1
Contract Warranty Specialist	1	1	1
Body Shop Supervisor	1	1	1
Small Engine Shop Supervisor	1	1	1
Automotive & Tire Shop Supervisor	1	1	1
Fleet Maintenance Technician III	6	6	6
Fleet Maintenance Technician II	19	19	19
Fleet Maintenance Technician I	5	5	5
Inventory Control Technician	2	2	2
Inmate Labor	14	14	14
260-2400 Special Enforcement	24	25	26
Special Enforcement Manager	1	1	1
Animal Resource Center Supervisor	1	1	1
Administrative Clerk I	1	1	1
Special Enforcement Supervisor	2	2	2
Special Enforcement Officer	6	6	6
Communications Officer	2	2	2
Animal Control Officer II	3	3	3
Animal Control Officer I	6	6	6
Animal Control Technician	2	2	2
Maintenance Worker I	0	0	1
Volunteer Coordinator - PT	0	1	1
260-2600 Cemeteries	5	5	5
Cemeteries Manager	1	1	1
Public Services Crew Leader	1	1	1
Correctional Officer - Cemeteries	1	1	1
Equipment Officer III	1	1	1
Maintenance Worker I	1	1	1

PUBLIC WORKS / 260

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
260-2700 Facilities Maintenance (F/M)	27	27	29
Facilities Maintenance Manager	1	1	1
Facilities Maintenance Supervisor - Carpentry	1	1	1
Facilities Maintenance Supervisor - Govt Ctr	1	1	1
Facilities Maintenance Supervisor - County Jail	1	1	1
Facilities Maintenance Supervisor - Electrical	1	1	1
Electrician II	3	3	4
Electrician I	1	1	1
Facilities Maintenance Supervisor - HVAC	1	1	1
HVAC Technician II	2	2	2
HVAC Technician I	1	1	1
Facilities Maintenance Supervisor - Plumbing	1	1	2
Plumber II	2	2	2
Plumber I	1	1	1
Carpenter I	1	1	1
Carpenter II	1	1	1
Custodial Services Supervisor	1	1	1
Custodial Operations Assistant	1	1	1
Correctional Supervisor	1	1	1
Correctional Officer - Facilities	2	2	2
Facilities Maintenance Worker I	1	1	1
Administrative Technician	1	1	1
Building Service Worker	1	1	1
Inmate Labor	37	37	37
TOTAL	100	101	104

Administration

Program Description:

The Administration Division oversees the responsibility of the Fleet Management, Special Enforcement, Cemetery and Facilities Maintenance Divisions. Additionally, the division has jurisdiction over sewer construction and repairs, street improvements, right-of-way, community service, landscape and forestry, waste management, maintaining city owned properties and other public services.

Goals, Objectives and Performance Data

Goal:	For all employees to become National Incident Management System (NIMS) compliant by completing levels 100, 200, 700 and 800.
Objective:	For all levels of employees to be trained and understand the Incident Command System (ICS) in case of emergency disasters, severe storm damage and/or any other emergency response needed to assist the citizens of Muscogee County during such events. This will also assist with the reimbursement requirements the Federal Emergency Management Agency (FEMA) for emergency operations and clean up.

PUBLIC WORKS/260

Administration (con't)

Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of Employees NIMS compliant	4	309	430

Goals, Objectives and Performance Data

Goal:	To increase awareness, techniques and the understanding of leadership necessary to increase not only the productivity but also the well being of our employees.		
Objective:	Conduct training to all Division Managers, supervisors, team and crew leaders in the fundamentals of leadership.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Leaders completing training.	15	10	12

Fleet Management

Program Description:

To maintain a high percentage of operational fleet vehicles and equipment. Ensure preventative maintenance schedules for Fleet vehicles and equipment are closely adhered to.

Goals, Objectives and Performance Data

Goal:	Establish parameters for accomplishing routine maintenance.		
Objective:	Perform all routine preventive maintenance on fleet vehicles and equipment within 200 miles, 20 hours, or 10 days of scheduled service.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percentage of vehicles and equipment that meet scheduled maintenance criteria.	97%	97%	98%

Special Enforcement

Program Description:

The Special Enforcement Division enforces all aspects of the Animal & Fowl Ordinance, this includes, but not limited to the efficient operation of the Animal Shelter as well as ensuring all biting animals are quarantined as required by the state. We ensure compliance with rabies vaccinations, the registering of all animals through our permitting system as well as, animal cruelty investigations, biting cases, cleanliness of pens, excessive barking and many other animal related issues. In addition, this division also is responsible for all Environmental Law Enforcement such as, but is not limited to the enforcement of the Solid Waste Ordinance, Business Licenses, Alcohol Licensing, Gross Receipt Taxes, Mobile Home Taxes, Scrap Tire Management, Illegal Dumping, Weed Violations, Junk vehicles, Fencing Violations and other environmental violations.

PUBLIC WORKS/260

Special Enforcement (con't)

Goals, Objectives and Performance Data

Goal:	Increase adoptable animal placement by 10%.		
Objective:	Continue assisting PAWS Humane Inc., and other licensed animal agencies by selecting the most adoptable animals from the general population and placing them with these agencies for adoption.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Total number of animals placements, adoptions and returned to owners.	3,688	3,718	4,090

Budget Notes:

The following personnel correction was approved in this budget:

- Maintenance Worker I

Cemeteries

Program Description:

To provide burial/grounds maintenance service for the citizens of the tri-state area and funeral homes. This includes, but is not limited to, grounds maintenance/repairs, genealogy research, preparation of gravesites, and surrounding areas for funeral, as well as large scale social functions. Also, repair of roads, and abandoned lots, and other special projects as assigned by management.

Goals, Objectives and Performance Data

Goal:	Have all lots in Riverdale, Porterdale, East Porterdale and Linwood in the GIS		
Objective:	To improve the condition of the roads in all four City owned cemeteries. This will allow all visitors to have a hazard free passage.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
List and track number of Riverdale lots put back in database	0	55	80

Goal:	Continue repairing and raising slabs, markers (monuments) and locator markers in Riverdale.		
Objective:	These are necessary repairs in an effort to beautify the grounds in the City's four owned cemeteries. These repairs will allow us to better assist with plot research for requesting parties such as family members and vault companies.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Compare daily work log listings to the actual number of corner markers.	32	24	20

PUBLIC WORKS/260

Facilities Maintenance

Program Description:

The Facilities Maintenance Division mission is to provide general maintenance and preventive maintenance to all city facilities including carpentry, painting, electrical, plumbing, HVAC, irrigation and small construction.

Goals, Objectives and Performance Data

Goal:	Perform maintenance and preventive maintenance on a timely schedule for each building.		
Objective:	Perform inspections of all facilities annually.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Total percentage of inspections annually.	70%	70%	70%

Budget Notes:

The following personnel was approved in FY13 budget year to be funded out of Capital Projects for FY14 funded in General Fund:

- Facilities Maintenance Supervisor/Plumber II
- Facilities Maintenance Electrician II

Other Maintenance and Repairs

Program Description:

This division coordinates and accounts for all building maintenance and repairs to the various city facilities. The facilities are classified into three categories: Parks & Recreation, Public Safety, or General Government.



Mission Statement:

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

			FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
270:									
1000	Administration	\$	306,749	\$	419,319	\$	424,569	\$	459,721
2100	Parks Services		4,944,623		5,076,842		4,991,526		4,722,790
2400	Recreation Services		1,278,377		1,281,252		1,309,875		1,343,613
3220	Golden Park		112,060		77,527		67,696		109,800
3230	Memorial Stadium		45,090		49,176		37,131		64,488
3410	Athletics		231,516		263,267		246,957		287,420
3505	Community Schools		1,598,383		1,730,532		1,722,327		1,713,818
4048	Cooper Creek Tennis Center		240,952		245,647		243,805		262,729
4049	Lake Oliver Marina		186,926		193,269		166,522		169,358
4413	Aquatics		557,804		600,799		696,616		1,660,290
4433	Therapeutics		113,426		117,159		154,129		124,158
4434	Cultural Arts Center		174,897		162,600		163,389		166,304
4435	Senior Citizen's Ctr		358,211		333,280		345,696		362,852
DEPARTMENT TOTAL		\$	10,149,014	\$	10,550,669	\$	10,570,237	\$	11,447,341
% CHANGE					3.96%		0.19%		8.30%

* Unaudited

Expenditures By Category

		FY11	FY12	FY13	FY14
		Actual	Actual	Actual*	Adopted
Personal Services	\$	6,881,662	\$ 6,977,179	\$ 6,947,207	\$ 7,294,192
Operations		3,267,352	3,380,237	3,323,922	4,153,149
OPERATING BUDGET	\$	10,149,014	\$ 10,357,416	\$ 10,271,129	\$ 11,447,341
Capital Budget		-	193,253	299,108	-
DEPARTMENT TOTAL	\$	10,149,014	\$ 10,550,669	\$ 10,570,237	\$ 11,447,341
% CHANGE			3.96%	0.19%	8.30%

* Unaudited

PARKS AND RECREATION / 270

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
270-1000 Administration	7	7	7
Director of Parks and Recreation	1	1	1
Assistant Director of Parks and Recreation	1	1	1
Administrative Operations Manager	1	1	1
Employment Coordinator	1	1	1
Accounting Technician	1	1	1
Admin Clerk I PT	2	2	2
270-2100 Parks Services	82	82	81
Parks Services Division Manager	1	1	1
Correctional Officer - Parks	13	13	13
Administrative Secretary	1	1	1
Administrative Clerk I	1	1	1
Athletic Program Specialist	1	1	1
Chemical Applications Supervisor	1	1	1
Parks Crew Supervisor	12	12	12
Parks Crew Leader	3	3	3
Parks Maintenance Worker	27	27	27
MEO III	7	7	2
MEO II	3	3	5
MEO I	3	3	6
Parks Maintenance Worker -PT	6	6	5
Gatekeeper-PT	3	3	3
Inmate Labor	144	144	144
270-2400 Recreation Administration	44	47	50
Recreation Division Manager	1	1	1
Administrative Clerk I-PT	1	1	1
Parks Maintenance Worker I-PT	0	1	1
Recreation Specialist III	6	6	6
Recreation Specialist II	2	2	3
Recreation Program Supervisor	2	2	1
Recreation Center Leader-PT	32	34	37
270-3410 Athletics	4	4	4
Athletic Program Supervisor	1	1	1
Administrative Clerk I-PT	1	1	1
Athletic Chief-PT	2	2	2
270-3505 Community Schools Operations	140	140	140
Community Schools District Supervisor	2	2	2
Recreation Program Specialist III	1	1	1
Administrative Secretary	1	1	1
Site Supervisor-PT	34	34	34
Program Leader-PT	102	102	102

PARKS AND RECREATION / 270

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
270-4048 Cooper Creek Tennis Center	7	7	8
Recreation Specialist III	1	1	1
Recreation Specialist II	1	1	1
Tennis Specialist I	1	1	1
Parks Maintenance Worker I-PT	4	4	5
270-4049 Lake Oliver Marina	4	4	4
Marina Technician II	1	1	1
Marina Technician I-PT	3	3	3
270-4413 Aquatics	34	34	34
Aquatics Supervisor-PT	2	2	2
Swimming Pool Manager-PT	4	4	4
Assistant Swimming Pool Manager-PT	4	4	4
Head Guard/Lifeguard-PT	12	12	12
Concessionaire-PT	4	4	4
Laborer-PT	2	2	2
Concessionaire Manager-PT	4	4	4
Administrative Assistant-PT	2	2	2
270-4433 Therapeutics	3	3	3
Recreation Program Supervisor	1	1	1
Recreation Specialist II	1	1	1
Recreation Leader-PT	1	1	1
270-4434 Cultural Arts Center	7	7	7
Recreation Program Manager	1	1	1
Pottery Specialist-PT	6	6	6
270-4435 Senior Citizens Center	9	9	9
Recreation Specialist III	3	3	3
Custodian	2	2	2
Custodian-PT	1	1	1
Recreation Center Leader-PT	3	3	3
TOTAL	341	344	347

PARKS AND RECREATION / 270

Administration

Program Description:

The Parks and Recreation Department's Administrative division provides leadership and vision for the delivery of comprehensive recreational programming and facilities. These programs and facilities are offered through five divisions: Administration, Parks Services, Recreation Services, Community Schools and Athletics.

Goals, Objectives and Performance Data

Goal:	Ensure management is acquainted and familiar with all aspects of programs.		
Objective:	To provide efficient service through continued spot checks of services and facilities by upper management.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of events, facilities and programs.	34	40	45

Goal:	To offer new and innovative programming, sporting events and amenities to serve all segments of the community and regionally to improve economic impact.		
Objective:	Develop new programs, sporting events, and services to meet the needs of the growing community and offer additional events and programming across the region.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of new programs, sporting events, and amenities	27	30	27

Park Services

Program Description:

The Park Services division provides the management and maintenance of all city park, land and recreation facilities. This division is responsible for the general maintenance of all buildings, grounds, playground equipment and other amenities, which includes: 33 athletic fields; 32 little league fields; 66.5 multi-purpose courts; 65 playgrounds; 16 recreation centers; 22 softball fields; swimming pools; 47 tennis courts; and 10 miles of fitness and walking trails, including the new 5-mile south Riverwalk which runs from Fieldcrest Mill to Fort Benning at Oxbow Meadows. This division also maintains Memorial Stadium and Golden Park.

Goals, Objectives and Performance Data

Goal:	Enhance park amenities and infrastructure for citizens by repairing and replacing 100% of damaged, hazardous or unsightly items within three to four working days, based on funding.		
Objective:	Establish electronic logging system to ensure proper tracking/completion of work orders and citizen concerns.		

PARKS AND RECREATION / 270

Park Services (con't)

	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Percent increase of response time of all work orders.	83%	85%	90%

Goals, Objectives and Performance Data

Goal:	To increase citizen satisfaction with the Park Services response time for work orders, requests and citizen complaints.		
Objective:	To conduct daily staff briefings to review workload and establish schedules in order to accomplish 100% of workload in terms of preparing for events/work orders, requests and citizen complaints.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Percent of requests/complaints responded to in less than 24 hours based on category of requests as to work to be performed.	90%	88%	90%

Recreation Administration

Program Description:

This is the administrative section of the Recreation Division of the Parks and Recreation Department. The division consists of five sections: Recreation Services (formerly Youth Programs), The Senior section, Cultural Arts, Therapeutics and Retired Seniors Volunteer Program. This division provides recreational programming at community centers, senior centers, recreation centers and the Cultural Arts Studio, as well as many special events and tournaments.

Goals, Objectives and Performance Data

Goal:	To increase programming to allow the community the opportunity to engage in meaningful activities and programs in a safe environment		
Objective:	To reach more citizens by diversifying the programs offered to the community		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Number of people using recreation centers daily	142,557	146,252	147,000

PARKS AND RECREATION / 270

Golden Park

Program Description:

Historic Golden Park is a baseball stadium with a seating capacity of 4,000. The facility will be used for high school, NCAA Championship events, NAIA Championship events, independent recreational leagues, and week-end tournaments.

Goals, Objectives and Performance Data

Goal:	To provide the citizens of Columbus, GA, surrounding areas, and game participants have a safe and well-maintained facility for baseball and social entertainment.		
Objective:	To ensure a safe, friendly and well maintained environment for baseball and other events that may be held at Golden Parks.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Total number of attendance	1,000	900	1,000

Memorial Stadium

Program Description:

A.J. McClung Memorial Stadium is a football stadium with a seating capacity of 12,265 and is primarily used for high school, college and youth football games. This stadium is also used for concerts, band festivals and other events provided for the community.

Goals, Objectives and Performance Data

Goal:	To provide events that will promote tourism and increase the economic impact for the City of Columbus.		
Objective:	To operate successfully by providing the best and most entertainment at A.J. McClung Memorial Stadium while maintaining the integrity of the playing field.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of events held at Memorial Stadium	21	22	25

Athletics

Program Description:

This division acts as an administrative body to a wide range of sporting events. Functions include organization and implementation of local league play. Special programming embraces the Georgia Recreation and Park Association, State Championship Amateur Softball Association, state, regional, national championships and a variety of invitational NFCA leadoff classics, SEC softball championships, and SEC baseball championships. Local, regional, state and international programs are goal-oriented toward community promotion, visibility and economic impact.

PARKS AND RECREATION / 270

Athletics (con't)

Goals, Objectives and Performance Data

Goal:	Increase participation in Adult Softball League by 10%		
Objective:	Promote athletic events and leagues		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of teams participating in league	48	84	50

Goals, Objectives and Performance Data

Goal:	Increase participation in Adult Basketball League by 20%		
Objective:	Market the league using several media outlets such as television, newspaper, and standard mail, and handouts.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of teams participating in league	12	10	12

Community Schools Operations

Program Description:

This division is responsible for the operation of the Community Schools program in various elementary and middle schools throughout the city. The Community Schools Program provides after school camps, summer camps and holiday camps for elementary and middle school age youth. Some of the activities the youth can participate in are: arts and crafts, music, dance, drama, sports, recreational, cultural and social activities.

Goals, Objectives and Performance Data

Goal:	To facilitate opportunities for quality after school programs which meet the fundamental needs common to all students during after school hours.		
Objective:	Incorporate and implement more enrichment programs and activities to educate participants on several topics such as healthy eating habits or physical fitness.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Total number of participants.	1,300	1,325	1,500
Total number of programs.	25	24	24

Goal:	To incorporate more technology programs to promote more academic, social, and emotional development in after school program participants		
Objective:	Promote the importance of science and technology by encouraging participants to seek educational opportunities in these fields of study.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Increase total number of participants.	1,400	1,500	1,600

PARKS AND RECREATION / 270

Cooper Creek Tennis Center

Program Description:

Cooper Creek Tennis Center features thirty courts in a passive park environment. This rubico clay complex provides the citizens of Columbus a facility unrivaled in Georgia. Functions include the establishment of leagues, clinics and tournaments for youths and adults. Special programs include the establishment of the United States Tennis Association (USTA) schools program and the continued close association with the Columbus Regional Tennis Association (CORTA) in an effort to increase participation and revenue in the tennis program within Columbus and to help attract state and regional tournaments to our facility.

Goals, Objectives and Performance Data

Goal:	To provide Columbus citizens with recreational league play.		
Objective:	To operate USTA league programs for juniors, adults and seniors.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of adult, senior league, and tournament participants	1,504	1,550	1,600

Aquatics

Program Description:

The Aquatics division operates 5 aquatics facilities, 1 training facility, 1 work shop, and 2 admin offices. It serves Columbus and the surrounding areas with public swim, swim lessons, and a variety of certification and safety classes. The section typically serves 150,000 patrons in a 10 weeks season.

Goals, Objectives and Performance Data

Goal:	To provide water safety classes and swim lessons to the public at one of the City's swimming facilities.		
Objective:	Increase programs and class participants by 5%		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of swim lesson participants	443	465	488
Number of water safety class participants	45	48	51

Goals, Objectives and Performance Data

Goal:	To provide various lifeguard or water safety certification classes.		
Objective:	Increase total number of students by 10%		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Lifeguard Certification participants	26	29	32
Water Safety Instructor participants	8	11	14
Lifeguarding Instructor participants	0	0	1

PARKS AND RECREATION / 270

Therapeutic

Program Description:

Therapeutic Recreation's goal is to improve the quality of life of adults with disabilities in the community through recreation and leisure programming. Therapeutic Recreation provides a lifetime learning experience in recreation, including adapted physical activity, training in Special Olympics sports, socialization, cognitive development, creative and fun leisure skills.

Goals, Objectives and Performance Data

Goal:	To increase overall participation in the Therapeutic Recreation program.		
Objective:	To service more special needs individuals in the community so that many can reap the benefits of recreation as therapy.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of daily program attendees	3,169	3,205	3,250

Cultural Arts Center

Program Description:

The Cultural Arts Center provides programs that reach persons of diverse interest and ability. It is designed to encourage the participation of youth, adults, senior adults and those with physical disabilities. The program adapts to the group or person's needs. There are cooperative sessions and tours of other agencies and community groups.

Goals, Objectives and Performance Data

Goal:	To promote community involvement through visual artist programs.		
Objective:	To expand our community art programs within and beyond Cultural Arts section with volunteers, service organizations/programs, and in house programming.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of volunteer hours worked	1,125	779	1,000
Number of Open House participants vs number of classes	23/23	21/20	25/20
Number of Empty Bowl participants vs number of classes	11/120	13/120	15/120
Number of GRPA participants vs number of classes	1/12	1/12	1/15
Number of community meeting attendees vs number of meetings	10/36	17/39	20/40

PARKS AND RECREATION / 270

Senior Citizens Center

Program Description:

The Senior Citizens Center division provides diversified recreational and leisure services for senior adults of Columbus through direct programming, facilities, advisement and referral with transportation, staff and volunteer assistance for handicapped and frail, elderly citizens. They coordinate, sponsor and promote programs with state and local agencies for the benefit of local participants, bringing visibility to Columbus and the program's participants.

Goals, Objectives and Performance Data

Goal:	Provide recreational programming focusing on improving quality of life and health for seniors.		
Objective:	To increase participation in the areas of senior recreation by exposing the senior population to a variety of educational and cultural events.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Track attendance at all senior facilities	41,360	42,506	45,000

Lake Oliver Marina

Program Description:

Lake Oliver is a 2,150-acre lake situated between the Goat Dam and the Oliver Dam on the Chattahoochee River. Lake Oliver Marina provides access to the Chattahoochee Riverwalk. The Marina will provide citizens with a safe area for watersports, fishing, and water access for their boats. The all-new Bait shop reflects the naval traditions of Columbus, GA.

Goals, Objectives and Performance Data

Goal:	Provide citizen's with easy access to the water, use of facilities and services, all at a reasonable cost, while maintaining and increasing amount of revenue for the CCG.		
Objective:	Provide a boat launching facility for all citizens within the Columbus area.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of boats launched annually	7,422	6,015	7,500



Cooperative Extension

Mission Statement:

To respond to the citizens of Columbus' needs and interest in Agriculture, the environment, families, and 4-H youth with unbiased research based education.

Expenditures By Division

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
280:								
1000	Cooperative Extension	\$ 142,371	\$	140,218	\$	112,197	\$	139,160
DEPARTMENT TOTAL		\$ 142,371	\$	140,218	\$	112,197	\$	139,160
% CHANGE				-1.51%		-19.98%		24.03%

* Unaudited

Expenditures By Category

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
Personal Services	\$	113,613	\$	114,848	\$	91,125	\$	110,749
Operations		26,976		25,370		21,072		28,411
OPERATING BUDGET	\$	140,589	\$	140,218	\$	112,197	\$	139,160
Capital Budget		1,782		-		-		-
DEPARTMENT TOTAL	\$	142,371	\$	140,218	\$	112,197	\$	139,160
% CHANGE				-1.51%		-19.98%		24.03%

* Unaudited

COOPERATIVE EXTENSION SERVICES / 280

Program Description:

The Cooperative Extension Service is the educational arm of the USDA. The Columbus Extension Service is divided into five program areas: Agriculture and Natural Resources, Expanded Food and Nutrition, 4-H Youth, Home Economics, and Resource Development. Agriculture works with homeowners, corporate and industrial entities and city government in the production of food and city beautification. Expanded Food and Nutrition provide in-depth training to low-income families on budgeting, meal planning and improved diets, food and nutrition, family economics and stability, clothing and textiles, and the human environment. 4-H provides youth an opportunity to learn leadership roles. Home Economics place an emphasis on meeting the needs of contemporary living. Resource Development includes people working together locally on common concerns or problems.

Goals, Objectives and Performance Data

Goal:	Provide "Learning for Life" education for all Columbus area residents.		
Objective:	Conduct needs assessment and establish plan of work that addresses critical community issues.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of needs assessment/critical issues documents	10	10	10

Goal:	Increase environmental awareness and outdoor quality of life for Columbus residents.		
Objective:	To conduct educational programs for professionals, community groups, schools, businesses, agencies and Master Gardeners.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of educational programs contact hours.	6,211	6,506	7,000
Consultations.	270	250	200
Soil and water tests.	264	275	300



Mission Statement:

Strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and the State Code. Maintain current property records to include ownership, sales information and physical data. In addition to performing duties in a professional manner and provide good customer service.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
290:					
1000	Tax Assessor	\$ 1,360,990	\$ 1,357,659	\$ 1,397,160	\$ 1,385,616
DEPARTMENT TOTAL		\$ 1,360,990	\$ 1,357,659	\$ 1,397,160	\$ 1,385,616
% CHANGE			-0.24%	2.91%	-0.83%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	1,256,843	\$ 1,249,034	\$ 1,241,841	\$ 1,279,465
Operations		104,147	108,625	108,563	106,151
OPERATING BUDGET	\$	1,360,990	\$ 1,357,659	\$ 1,350,404	\$ 1,385,616
Capital Budget		-	-	46,756	-
DEPARTMENT TOTAL	\$	1,360,990	\$ 1,357,659	\$ 1,397,160	\$ 1,385,616
% CHANGE			-0.24%	2.91%	-0.83%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
290-1000 Tax Assessor	24	24	24
Chief Appraiser	1	1	1
Personal Property Manager	1	1	1
Administrative Manager	1	1	1
Residential Property Manager	1	1	1

BOARD OF TAX ASSESSORS / 290-1000

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
Commercial Property Manager	1	1	1
Appraiser III	1	1	1
Appraiser II	1	1	1
Appraiser I-Personal Property	2	2	2
Appraiser I-Real Property	10	10	10
Appraisal Technician	4	4	4
Administrative Assistant	1	1	1
TOTAL	24	24	24

Program Description:

Besides being responsible for the proper accounting of all taxable and non-taxable property, we require the five-member board to maintain uniformity of assessments, hear and rule on taxpayer appeals and adjudicate matters referred by the Tax Commissioner. Genre matters include rulings and eligibility for homestead exemption, taxability, certain adjustments and refunds. The Council appoints the Board Members.

Goals, Objectives and Performance Data

Goal:	The Muscogee County Board of Tax Assessors strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and State Code.		
Objective:	To comply with the Department of Revenue's requirements for an acceptable tax digest.		
Objective:	To process permits and audits in an efficient manner.		
Objective:	To achieve a current and accurate ownership records for current billing.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Adopted
Number of real estate parcels. Personal property accounts.	82,003	82,413	82,825
Number of permits processed for Commercial & Residential Additions, new construction, demolitions etc.	3,687	3,526	4,050
Number of field reviews incl. Sold properties (Commercial & Residential) updating records and values if warranted.	4,408	3,011	4,000
Number of ownership records Updated annually.	6,335	6,467	6,596



Elections and Registrations

Mission Statement:

To obtain and maintain the registration of eligible citizens and to administer and supervise the conduct of all elections and primaries in Muscogee County in a timely, accurate and efficient manner.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
290:					
2000	Elections & Registrations	\$ 998,832	\$ 685,552	\$ 875,565	\$ 559,140
DEPARTMENT TOTAL		\$ 998,832	\$ 685,552	\$ 875,565	\$ 559,140
% CHANGE			-31.36%	27.72%	-36.14%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services		\$ 605,194	\$ 561,948	\$ 630,099	\$ 434,676
Operations		393,638	123,604	245,466	124,464
OPERATING BUDGET		\$ 998,832	\$ 685,552	\$ 875,565	\$ 559,140
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 998,832	\$ 685,552	\$ 875,565	\$ 559,140
% CHANGE			-31.36%	27.72%	-36.14%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
290-2000 Elections & Registrations	6	7	7
Elections Director	1	1	1
Registration Coordinator	1	1	1
Election Technician	4	5	5
Board Members	5	5	5
TOTAL	6	7	7

ELECTIONS AND REGISTRATIONS / 290-2000

Program Description:

Besides administering and supervising the conduct of all elections and primaries in Muscogee County, the Board conducts the process of obtaining and maintaining the registration of eligible citizens. The Council appoints the board members.

Goals, Objectives and Performance Data

Goal:	To provide for the preparation and use of the ExpressPoll, an enhancement to the statewide uniform voting system, for use at voting precincts during primaries, elections and runoffs.		
Objective:	To enhance the speed and accuracy of voting in the precincts.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of ExpressPolls used.	96	96	96

Goal:	To utilize ExpressPoll units at precincts within the county in lieu of the printed electors list and ballot encoders.		
Objective:	To reduce the number of poll workers at each precinct.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of Poll workers per election.	450	450	450

Goal:	To provide voter identification cards to registered Muscogee County voters to be in the voting process.		
Objective:	To follow state mandated provision of voter identification to voters who present themselves with the proper documentation.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of identification cards produced.	1,000	1,000	1,000



Mission Statement:

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
400:					
1000	Office of the Chief	\$ 888,411	\$ 817,235	\$ 817,621	\$ 855,515
2100	Intelligence/Vice	1,321,700	1,263,663	1,335,631	1,434,660
2200	Support Services	2,775,455	2,704,461	2,791,395	2,808,028
2300	Field Operations	12,512,372	12,406,142	12,512,504	12,177,222
2400	Office of Professional Standards	410,774	412,974	424,464	403,452
2500	METRO Drug Task Force	263,700	245,238	251,056	246,131
2700	Special Operations	34,137	38,484	35,215	33,500
2800	Administrative Services	1,335,009	1,331,719	1,354,662	1,419,023
3230	Motor Transport	1,637,967	1,787,726	1,704,749	1,650,184
3320	Investigative Services	6,511,262	6,420,871	6,724,301	6,717,366
DEPARTMENT TOTAL		\$ 27,690,787	\$ 27,428,513	\$ 27,951,598	\$ 27,745,081
% CHANGE			-0.95%	1.91%	-0.74%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 24,913,796	\$ 24,556,044	\$ 25,049,953	\$ 24,957,899
Operations	2,732,037	2,835,868	2,878,332	2,787,182
OPERATING BUDGET	\$ 27,645,833	\$ 27,391,912	\$ 27,928,285	\$ 27,745,081
Capital Budget	44,954	36,601	23,313	-
DEPARTMENT TOTAL	\$ 27,690,787	\$ 27,428,513	\$ 27,951,598	\$ 27,745,081
% CHANGE		-0.95%	1.91%	-0.74%

* Unaudited

POLICE / 400

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
400-1000 Administration	10	10	10
Chief of Police	1	1	1
Deputy Chief of Police	1	1	1
Police Lieutenant	1	1	1
Police Officer	1	1	1
Administrative Clerk I	3	2	2
Administrative Secretary	1	1	1
Police Finance Manager	1	1	1
Accounting Clerk	1	1	1
Administrative Clerk II	0	1	1
400-2100 Intelligence/Vice	23	23	23
Police Captain	1	1	1
Police Sergeant	4	4	4
Police Corporal	11	11	11
Police Officer	6	6	6
Asset Forfeiture Coordinator	1	1	1
400-2200 Support Services	40	40	40
Police Major	1	1	1
Police Captain	1	1	1
Command Sergeant	1	1	1
Police Sergeant	1	1	1
Police Corporal	3	3	3
Police Officer	9	9	9
Administrative Secretary	1	1	1
Building Service Worker	3	3	3
Criminal Records Technician	16	16	16
Records Supervisor	1	1	1
Police Cadet	1	1	1
Building Crew Leader	1	1	1
Records Manager	1	1	1
400-2300 Field Operations	239	239	231
Police Major	1	1	1
Police Captain	3	3	3
Police Lieutenant	7	7	7
Command Sergeant	2	2	2
Police Sergeant	25	25	25
Police Corporal	29	29	29
Police Officer	170	170	162
Administrative Secretary	1	1	1
Administrative Clerk I	1	1	1

POLICE / 400

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
400-2400 Office of Professional Standards	5	5	5
Police Major	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	2	2	2
Administrative Secretary	1	1	1
400-2500 METRO Drug Task Force	3	3	3
Police Sergeant	1	1	1
Police Corporal	2	2	2
400-2800 Administrative Services	19	19	19
Police Major	1	1	1
Police Captain	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	4	4	4
Police Corporal	3	3	3
Police Officer	3	3	3
Police HR Technician	1	1	1
Administrative Secretary	2	2	2
Accounting Clerk	1	1	1
Facility Maintenance Technician	1	1	1
Criminal Records Technician	1	1	1
400-3320 Investigative Services	91	91	91
Police Major	1	1	1
Police Captain	1	1	1
Police Lieutenant	8	8	8
Police Sergeant	19	19	19
Police Corporal	55	55	55
Police Officer	2	2	2
Administrative Secretary	1	1	1
Administrative Clerk I	3	3	3
Criminal Records Technician	1	1	1
TOTAL	430	430	422

Office of the Chief

Program Description:

The office of the Chief of Police is a functional area of the Police Department that encompasses several activities other than those of the chief administrative officer. The division is the primary administrative section of the Police Department that provides guidance and control over the activities of the department and develops rules and regulations, policies and procedures that are necessary to insure its proper operation.

POLICE / 400

Goals, Objectives and Performance Data

Goal:	To provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.		
Objective:	Conduct quarterly Goals and Objectives review sessions with the Command Staff.		
Objective:	Prepare monthly crime analysis reports on criminal activity.		
Objective:	Conduct daily meetings of the Command Staff to monitor the progress of investigations, programs, projects and current activities.		
Objective:	Monitor and review the Departmental Budget status reports with the Command Staff.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of Review Sessions	4	4	4
Number of monthly reports prepared	12	12	12
Number of daily meetings	242	247	249
Number of monthly budget reviews conducted	12	12	12

Vice/Intelligence

Program Description:

Vice/Intelligence is responsible for documenting and investigating persons involved in criminal activity. Such criminal activity will include illegal use, sale, distribution and trafficking of drugs (controlled substances), prostitution, illegal gambling, illegal use, sale and/or distribution of alcohol, or firearms, manufacture, sale and/or distribution of obscene or pornographic material and organized criminal activities or any activity which involves offenses for profit or undermines the stability or welfare of the community.

Goals, Objectives and Performance Data

Goal:	Enhance park amenities and infrastructure for citizens by repairing and replacing 100% of damaged, hazardous or unsightly items within three to four working days, based on funding.		
Objective:	File condemnation documents on all seized vehicles.		
Objective:	Conduct 250 checks of businesses that are licensed to sell alcohol.		
Objective:	Conduct five (5) details to investigate prostitution/pandering activity.		
Objective:	Investigate, document and prosecute all drug cases resulting from the sale of illicit drugs.		

POLICE / 400

Vice/Intelligence (con't)

	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Number of Vehicles Seized	41	48	71
Number of businesses with alcohol licenses checked	128	99	76
Number of Prostitution/Pandering Details Conducted	20	23	26
Number of Cases Made	16	20	30

Support Services

Program Description:

The Bureau of Support Services provides a variety of support functions for the entire Department. It includes the state-of-the-art 911 Center; the Quartermaster, where all supplies are maintained; Motor Transport where all rolling stock is monitored; Property and Evidence where evidence and recovered property is stored and protected; and the Central Records Unit where tens of thousands of reports, warrants and other documents are maintained.

Goals, Objectives and Performance Data

Goal:	To provide documentation and criminal justice data entry services in compliance with Federal, State and local requirements.		
Objective:	To process and provide all pre-employment criminal history inquiries for businesses and the community.		
Objective:	To process and store all police incident reports.		
Objective:	Process and enter data into the Columbus Area Justice Information System (CAJIS) from all incident, supplement, and arrest reports for criminal analysis purposes.		
Objective:	To respond to all citizens = requests for police services (reports, criminal histories, fingerprinting, identification cards and permits, etc.)		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Number of reports processed	102,871	107,016	122,328
Number of inquiries	4,981	5,479	6,029
Number of records added to CAJIS	394,500	433,950	477,345
Number of Counter services provided	43,629	44,810	49,291

POLICE / 400

Field Operations

Program Description:

The Bureau of Field Operations is the largest of the Department's bureaus. This Bureau provides primary police services to the community as first responders for any request for police assistance by providing emergency responses and preventive patrols. The Bureau includes a Tactical Unit that is trained to handle special functions as well as normal patrol duties. In addition, they work closely with various community organizations fighting drugs and crimes in their own neighborhoods. The bicycle patrol concentrates on the Riverwalk, Cooper Creek Park, South Commons and those other areas where they blend in with the relaxed activities.

Goals, Objectives and Performance Data

Goal:	To develop safer roadways throughout the City while providing efficient, professional police service.		
Objective:	Investigate all criminal offenses and prosecute criminal offenders.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Criminal Arrests	13,136	20,011	23,401

Goal:	To develop a safe community by enforcing all laws in a fair and equitable manner.		
Objective:	Conduct seventy-five (75) operations saturating known high crime areas.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of special details	189	227	265

Office of Professional Standards

Program Description:

The Office of Professional Standards acts as the internal affairs unit of the Department. They play a pivotal role in preserving the integrity of the Department by investigating major complaints against officers. The unit also assures that the Department is in compliance with specific standards to maintain national and state accreditation. Only two percent of the police agencies in country are accredited.

Goals, Objectives and Performance Data

Goal:	Provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.		
Objective:	Track all complaints against the department and departmental employees for compliance to policy and procedures.		
Objective:	Conduct research projects, grants and other tasks as assigned by the Command Staff.		

POLICE / 400

Office of Professional Standards (con't)

	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Number of cases tracked	63	87	95
Assignments conducted	96	99	115

Metro Drug Task Force

Program Description:

This Office is responsible for the enforcement of Drug Violations and organized crime violations on a regional basis. The two Columbus Police Department's Officers assigned are members of a task force comprising five (5) municipal and county jurisdictions.

Special Operations

Program Description:

The Special Operations Unit is a new division set up to be the cost center for special operations expenditures.

Administrative Services

Program Description:

Bureau of Administrative Services maintains training, community relations and safety programs for the Department. All officers are trained in one of Georgia's few in-house Police Training Units. They oversee recruit and in-service training using a unit that is comprised of certified training instructors. In addition, many other officers in the Department are certified instructors and are used to supplement the training staff in certain police specialties. The Training Unit also maintains the pistol and shotgun ranges, as well as the FATS training equipment. The firing ranges are used by more than 34 different local, state and federal agencies for firearms training and qualification. Administrative Services also maintains the D.A.R.E. and Neighborhood Watch programs.

POLICE / 400

Administrative Services (con't)

Goals, Objectives and Performance Data

Goal:	To develop, implement, & maintain the educational programs & events designed to		
Objective:	Arrange for and provide advanced and specialized training for Officers.		
Objective:	Provide a minimum of 340 Crime Prevention presentations to the public.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Number of sworn officers receiving advanced	753	853	953
Number of presentations	435	450	480

Motor Transport

Program Description:

The Motor Transport Unit maintains an inventory of all police vehicles. This includes patrol cars, motorcycles, the bomb trainer and utility trucks. The Police Department is concerned with prompt and efficient maintenance, by keeping more officers in service and available to respond.

Goals, Objectives and Performance Data

Goal:	To maintain, control and assign all police fleet vehicles in accordance with the City policy and guidelines.		
Objective:	To provide fleet management services for Administrative, Detective and Patrol cars, Police Motorcycles, Department Trucks and Vans, Scooters, and ATV's.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Number of patrol vehicles maintained	350	350	350
Number of administrative & detective vehicles maintained	166	166	170
Number of police motorcycles maintained	16	17	19
Number of trucks and vans maintained	15	16	18
Number of police scooters maintained	2	2	2

Investigative Services

Program Description:

The Bureau of Investigative Services investigates major crimes, monitors gang activities and conducts juvenile activities. The Bureau has specialized units such as the Gang Task Force and Juvenile Division unit, which works with the Muscogee County School District in mentoring and supervising youthful offenders. This Bureau also has utilized the GREAT (Gang Resistance Education and Training) program in the school system to educate teens to the problems of gangs.

POLICE / 400

Investigative Services (con't)

Goals, Objectives and Performance Data

Goal:	Enforce all laws in a professional, fair, and equitable manner while protecting the rights of each citizen. Develop a safe community through crime prevention, education, and innovative, proactive programs.		
Objective:	Conduct four (4) warrant sweeps to reduce the number of outstanding warrants.		
Objective:	Investigate all homicides.		
Objective:	Assign for follow-up all reports which meet the elements of burglary/theft.		
Objective:	Utilize the Gang Resistance and Education Training (GREAT) program to educate Seventh grade students.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percent of warrant sweeps conducted	6	4	4
Number of homicides	23	18	21
Number of cases assigned	2,570	2,637	2,532

Notes:

*Transfers out (10) Police Officer Positions to LOST Fund (Only For FY14 Budget Year) (400 2300)

*Transfers In (2) Police Officer Positions from E911 Fund



Mission Statement:

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

			FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
410:						
1000	Chief	\$	441,139	\$ 432,296	\$ 435,697	\$ 441,010
2100	Operations		21,543,098	21,401,914	21,620,605	20,935,168
2600	Special Operations		984,672	1,054,035	1,035,186	1,087,274
2800	Administrative Services		789,364	768,729	790,983	817,625
2900	Emergency Management		157,000	173,230	168,109	182,489
3610	Logistics & Support		1,071,680	982,063	1,042,072	836,326
DEPARTMENT TOTAL		\$	24,986,953	\$ 24,812,267	\$ 25,092,651	\$ 24,299,892
% CHANGE				-0.70%	1.13%	-3.16%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	23,242,205	\$ 22,915,067	\$ 23,363,456	\$ 22,729,446
Operations		1,690,333	1,868,468	1,712,285	1,570,446
OPERATING BUDGET	\$	24,932,538	\$ 24,783,535	\$ 25,075,741	\$ 24,299,892
Capital Budget		54,415	28,732	16,910	-
DEPARTMENT TOTAL	\$	24,986,953	\$ 24,812,267	\$ 25,092,651	\$ 24,299,892
% CHANGE			-0.70%	1.13%	-3.16%

* Unaudited

FIRE AND EMS / 410

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
410-1000 Chief	5	5	5
Chief of Fire and EMS	1	1	1
Assistant Fire Chief	1	1	1
Fire Captain	1	1	1
Fire Payroll Technician	1	1	1
Administrative Coordinator	1	1	1
410-2100 Operations	346	346	332
Deputy Fire Chief	1	1	1
Battalion Chief	9	9	9
Division Chief Health, Safety & Info Sys	1	1	1
Fire Captain	26	26	26
Fire Lieutenant	40	40	40
Fire Sergeant	62	62	62
Firefighter/EMT/Fire Medic	205	205	191
Administrative Secretary	2	2	2
410-2600 Special Operations	11	11	11
Deputy Fire Chief	1	1	1
Training Chief	1	1	1
Fire Captain Training/Paramedic Instructor	2	2	2
Lieutenant Training	5	5	5
Administrative Secretary	2	2	2
410-2800 Administrative Services	11	11	11
Deputy Fire Chief	1	1	1
Fire Marshal	1	1	1
Assistant Fire Marshal	1	1	1
Lieutenant Fire Inspector	3	3	3
Lieutenant Investigator	1	1	1
Fire Sergeant Investigations	3	3	3
Administrative Secretary	1	1	1
410-2900 Emergency Management	2	2	2
Emergency Management Deputy Director	1	1	1
EMA Planner	1	1	1
410-3610 Logistics and Support	3	3	3
Support Technician Logistics, Civilian	1	1	1
Lieutenant Logistics	1	1	1
Firefighter	1	1	1
TOTAL	378	378	364

Budget Notes: For FY2014 only, 14 Firefighters were transferred from General Fund to LOST Fund

FIRE AND EMS / 410

Chief

Program Description:

This division is responsible for the management of personnel and resources to effectively and efficiently accomplish the organizational goals of the Department of Fire and Emergency Medical Services.

Operations

Program Description:

The Operations Division seeks to provide superior and quality fire protection services to the community. This service is predicated upon saving lives, protecting property, and preserving the environment.

Goals, Objectives and Performance Data

Goal:	To effectively respond to all emergencies within the appropriate time frames established by the department using established accreditation guidelines.		
Objective:	Initial responding fire apparatus to arrive within (6) minutes of dispatch and the initial full alarm assignment to arrive within (8) minutes 90% of the time.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percent of calls that are within the designated times.	90%	92%	95%

Goal:	To provide quality patient care consistent with the established medical treatment protocols approved by the Medical Director.		
Objective:	To limit the number of minor patient care and documentation variances to less than 3% of all calls with zero (0) major variances.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of minor patient care and documentation variances less than 3% of all calls	84%	86%	90%

Goal:	To provide the safest, most efficient and effective emergency services to the citizens of Columbus.		
Objective:	Provide required minimum staffing for all units (24 hour shifts, 365 days per year).		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percent of staffing for all units (24 hour shifts, 365 days per year).	99%	99%	100%

FIRE AND EMS / 410

Special Operations

Program Description:

The Special Operations Division is responsible for the training and oversight of the Special Operation Teams to include Hazardous Materials Response, BioHaz/Weapons of Mass Destruction, High Angle Rope Rescue, Confined Space Rescue, Trench Rescue, Water Rescue and Wilderness Search and Rescue. Additionally, it is also responsible for the provision of high quality Fire and EMS training for all department personnel that meets or exceeds Federal, State and local government standards.

Goals, Objectives and Performance Data

Goal:	To satisfy annual Insurance Service Office (ISO) categories of training.		
Objective:	Provide annual Hazardous Materials training, night drill exercises, company drill exercises, ISO driver training, Officer Leadership training, and in-house training for each of the field personnel in the department.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percentage of personnel that completed ISO training objectives	100%	100%	100%

Goal:	To satisfy Georgia Firefighter Standards & Training annual Firefighter Recertification Training Requirements.		
Objective:	Insure all certified Firefighters in the department meet the State requirements for Firefighter Recertification.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percentage of personnel that complete Georgia Firefighter Standards & Training annual Firefighter Recertification Training Requirements.	100%	100%	100%

Administrative Services

Program Description:

The responsibilities of the administration services division are to provide fair and equitable recruitment, hiring practices and promotional opportunities for all eligible prospective candidates. In addition, maintain personnel and medical records for all employees of the organization. The Fire Prevention division attempts to provide the safest community possible for all citizens in which to live, work and raise a family by instituting fiscally responsible and pro-active approaches to fire safety education and code enforcement which will provide a medium for accomplishing the overall mission of the Columbus Fire Department.

FIRE AND EMS / 410

Administrative Services (con't)

Goals, Objectives and Performance Data

Goal:	To decrease the probabilities of a fire situation by insuring fire prevention code inspections are conducted on those buildings identified as Special Hazards in the Official Code of Georgia Annotated, Sec.25-2-13.		
Objective:	To conduct annual fire prevention code inspections on buildings identified as Special Hazards.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percent of inspections completed on Special Hazard buildings.	85%	90%	95%

Goal:	To ensure continuous customer satisfaction with Fire Prevention's response time to inquiries, requests, and complaints.		
Objective:	To respond to inquiries, requests and/or complaints within one working day.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percent of inquiries, requests, and complaints responded to within 1 working day	100%	100%	100%

Emergency Management

Program Description:

The Columbus Emergency Management program is responsible for the planning and coordination of the Government's efforts to mitigate against, prepare for, respond to and recover from major emergencies. Readiness requires continuous planning, coordinating, exercising plans, training response personnel and maintaining equipment and facilities ensuring a reliable, immediate response during emergency situations. During a major emergency, the Emergency Operations Center must be capable of selectively activating to perform the necessary command control and coordination functions. The readiness posture and capability of Emergency Management must be maintained at a level to respond rapidly and efficiently to emergencies. Public awareness and knowledge of emergency conditions and procedures are critical to public safety.

FIRE AND EMS / 410

Emergency Management (con't)

Goals, Objectives and Performance Data

Goal:	To upgrade and enhance the technological capabilities of the City's Emergency Operations Center.
Objective:	To ensure that the Emergency Operations Center is adequately equipped to manage emergencies regarding Homeland Security and Emergency Management issues and has the capability to integrate with state and federal agencies.

Goal:	To provide public safety/non-public safety response personnel and agencies and outside support agencies the opportunity to test their response policies and protocols through realistic exercises and drills.		
Objective:	To conceive, design, and conduct a sufficient number of tabletop, functional, and full scale exercise within this jurisdiction.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percent of Full Scale exercises completed	100%	100%	100%
Percent of Functional exercises completed	100%	100%	100%
Percent of Tabletop exercises completed	100%	100%	100%

Logistics Support

Program Description:

To maintain all fire department buildings, vehicles and equipment according to federal, state, local and industry codes. Additionally, the division manages fixed assets, maintenance records, and both expendable and non-expendable supplies and equipment.

Goals, Objectives and Performance Data

Goal:	To ensure the Department of Fire and Emergency Medical Services meets or exceed all regulatory requirements regarding personal protective equipment.		
Objective:	To ensure each firefighter's personal protective equipment has met and continues to meet all applicable standards.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percentage of Personal Protective Equipment inspected annually.	95%	100%	100%

Budget Notes:

During FY2012, one vacated EMS Lieutenant position reverted back to a Firefighter position due to the elimination of the Lieutenant position when the Fire department and EMS department merged in 2005.



Mission Statement:

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
420:					
1000	Muscogee County Prison	\$ 7,179,602	\$ 7,013,454	\$ 7,185,273	\$ 7,025,313
DEPARTMENT TOTAL		\$ 7,179,602	\$ 7,013,454	\$ 7,185,273	\$ 7,025,313
% CHANGE			-2.31%	2.45%	-2.23%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 5,623,412	\$ 5,497,544	\$ 5,589,562	\$ 5,628,456
Operations	1,532,907	1,509,114	1,563,870	1,396,857
OPERATING BUDGET	\$ 7,156,319	\$ 7,006,658	\$ 7,153,432	\$ 7,025,313
Capital Budget	23,283	6,796	31,841	-
DEPARTMENT TOTAL	\$ 7,179,602	\$ 7,013,454	\$ 7,185,273	\$ 7,025,313
% CHANGE		-2.31%	2.45%	-2.23%

* Unaudited

MUSCOGEE COUNTY PRISON / 420

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
420-1000 Muscogee County Prison	111	111	111
Warden	1	1	1
Deputy Warden	2	2	2
Correctional Officer IV, Lieutenant	3	3	3
Correctional Sergeant	5	5	5
Correctional Officer I/II	93	93	93
Senior Correctional Counselor	1	1	1
Correctional Counselor	2	2	2
Records Manager	1	1	1
Executive Secretary I	1	1	1
Intermediate Account Clerk	1	1	1
Data Entry Clerk I	1	1	1
Inmate Labor	80	80	80
TOTAL	111	111	111

Program Description:

The Muscogee County Prison (MCP) operates according to Georgia law, rules, and regulations of the State Board of Corrections, and the City Council. It is the responsibility of the warden to assume custody of assigned inmates under the jurisdiction of the State Board of Corrections. The warden and his personnel are charged with the responsibility of safe and secure custody, exercise service, recreation, visitation, education, and religious programs for assigned inmates.

As a work prison, MCP provides a cost-effective, inmate labor force. Inmates assigned to MCP are used to supplement the city's work force in the operation of the institution, maintenance of public roads, public services (including sanitation) and other functions of the city government.

Goals, Objectives and Performance Data

Goal:	To provide public safety through hyper vigilance within the facility.		
Objective:	To monitor and maintain safe operations for public protection through hourly inspections & documentation.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Percentage of daily inspections and reports completed.	100%	100%	100%
Number of daily inspections and reports completed	1,800	1,800	1,800

MUSCOGEE COUNTY PRISON / 420

Goal:	To provide public safety through hyper vigilance through effective supervision and accountability of inmate movement and work details for the betterment of our community.		
Objective:	To achieve maximum control for public protection.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Percentage of Inmate head counts conducted.	100%	100%	100%
Number of Inmate head counts (outside facility).	1,200	1,200	1,200
Number of Inmate head counts (inside facility).	2,190	2,190	2,190



Superior Courts

Expenditures By Division

		FY11	FY12	FY13	FY14
		Actual	Actual	Actual*	Adopted
500:					
1000	Superior Court Judges	\$ 386,062	\$ 360,505	\$ 290,761	\$ 297,213
2000	District Attorney	1,774,193	1,742,678	1,855,587	1,870,201
2100	Adult Probation	139,149	135,585	142,225	138,862
2110	Juvenile Court	413,211	399,799	550,301	569,054
2115	Juvenile Court Clerk	260,553	249,845	159,099	162,792
2120	Court Intake Services	21,016	23,383	-	-
2125	Circuit Wide Jury Court	271,604	267,288	266,837	269,772
2140	Jury Manager	350,215	355,477	434,250	417,920
2150	Judge McBride	183,759	184,663	211,945	213,758
2160	Judge Rumer	95,175	147,732	162,517	151,894
2170	Judge Smith	200,086	85,843	149,751	149,026
2180	Judge Peters	120,072	146,694	169,991	150,024
2190	Judge Jordan	215,116	236,779	226,701	203,610
2200	Victim/Witness	169,114	167,739	165,558	173,335
3000	Superior Court Clerk	2,034,797	1,946,905	1,981,498	1,937,752
3310	Board of Equalization	12,258	58,137	57,801	66,918
DEPARTMENT TOTAL		\$ 6,646,380	\$ 6,509,052	\$ 6,824,821	\$ 6,772,131
% CHANGE			-2.07%	4.85%	-0.77%

* Unaudited

Expenditures By Category

	FY11	FY12	FY13	FY14
	Actual	Actual	Actual*	Adopted
Personal Services	\$ 5,488,786	\$ 5,491,158	\$ 5,839,836	\$ 5,938,355
Operations	1,119,901	992,000	939,331	833,776
OPERATING BUDGET	\$ 6,608,687	\$ 6,483,158	\$ 6,779,167	\$ 6,772,131
Capital Budget	37,693	25,894	45,654	
DEPARTMENT TOTAL	\$ 6,646,380	\$ 6,509,052	\$ 6,824,821	\$ 6,772,131
% CHANGE		-2.07%	4.85%	-0.77%

* Unaudited

JUDICIAL & STATUTORY / 500/1000-3000

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
500-1000 Superior Court Judges	19	19	19
Chief Judge Superior Court	1	1	1
Senior Judge Superior Court	4	4	4
Judge Superior Court	5	5	5
Court Reporters	6	6	6
Law Clerk	2	2	2
Case Manager	1	1	1
500-2000 District Attorney	25	25	25
District Attorney	1	1	1
Assistant District Attorney	10	10	10
Investigator Supervisor - DA	1	1	1
Investigator - DA	6	6	6
Administrative Services	1	1	1
Paralegal	1	1	1
Legal Administrative Clerk	5	5	5
500-2100 Adult Probation	3	3	3
Child Support Enforcement Manager	1	1	1
Accounting Clerk	2	2	2
500-2110 Juvenile Court	5	8	8
Case Manager	1	2	2
Juvenile Court Coordinator	1	1	1
Custody Investigator	1	2	2
Deputy Clerk II	1	1	1
Administrative Secretary	1	2	1
Custody Investigator/Judicial Review Coordinator	0	0	1
500-2115 Juvenile Court Clerk	5	3	3
Custody Investigator	2	0	0
Deputy Clerk II	2	2	2
Assistant Chief Deputy	1	1	1
500-2125 Circuit Wide Juvenile Court	3	3	3
Presiding Judge	1	1	1
Associate Judge (PT)	2	2	2
500-2140 Jury Manager	3	3	3
Jury Manager	1	1	1
Admin Clerk I (PT)	1	1	1
Deputy Clerk III	1	1	1

JUDICIAL & STATUTORY / 500/1000-3000

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
500-2200 Victim/Witness Assistance Program	6	6	6
Victim/Witness Program Administrator	1	1	1
Administrative Assistant	1	1	1
Victim Advocate	4	4	4
500-3000 Clerk of Superior Court	37	37	37
Clerk of Superior Court	1	1	1
Chief Deputy Clerk	1	1	1
Assistant Chief Deputy Clerk	2	2	2
Senior Deputy Clerk	7	7	7
Deputy Clerk II	22	22	22
Deputy Clerk I	4	4	4
TOTAL	106	107	107

Budget Notes: During the FY13 budget process, Court Intake Services (500-2120) merged with Juvenile Court (500-2110). Also during the budget process, two Custody Investigators were transferred from Juvenile Court Clerk (500-2115) to Juvenile Court (500-2110) and one additional Admin Secretary was hired per the directive of the Presiding Juvenile Court Judge.

At a regular Council meeting in FY13, Council approved the deletion of one Admin Secretary position and the elimination of \$12,000 stipend from the Division of Family and Children Services for a part time support clerk to create a new position of Custody Investigator/Judicial Review Coordinator.

SUPERIOR COURT JUDGES / 500-1000

Program Description:

The Superior Courts are presided over by six judges, elected by the voters of the six counties making up the Chattahoochee Judicial Circuit. These counties are Muscogee, Chattahoochee, Harris, Marion, Talbot, and Taylor. Sessions of the court, both civil and criminal, are held in the county courthouse of each county. Felony cases, divorce/ alimony, child custody, equity cases, and cases involving land titles must be tried in the Superior Court. The Superior Court has concurrent jurisdiction with the other courts to try other civil cases and misdemeanor criminal cases. In addition, this court determines appeals from the Probate Court, and in certain instances, from the Juvenile and Municipal Court.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
500:				
Superior Court				
1000 Judges	\$ 386,062	\$ 360,505	\$ 332,563	\$ 297,213
DIVISION TOTAL	\$ 386,062	\$ 360,505	\$ 332,563	\$ 297,213
% CHANGE		-6.62%	-7.75%	-10.63%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 238,811	\$ 231,850	\$ 289,030	\$ 253,680
Operations	143,064	128,655	43,533	43,533
OPERATING BUDGET	\$ 381,875	\$ 360,505	\$ 332,563	\$ 297,213
Capital Budget	4,187		-	-
DIVISION TOTAL	\$ 386,062	\$ 360,505	\$ 332,563	\$ 297,213
% CHANGE		-6.62%	-7.75%	-10.63%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
500-1000 Superior Court Judges	19	20	19
Chief Judge Superior Court	1	1	1
Senior Judge Superior Court	4	5	4
Judge Superior Court	5	5	5
Court Reporters	6	6	6
Law Clerk	2	2	2
Case Manager	1	1	1
Secretary (Temporary)	1	1	1
TOTAL	19	20	19

DISTRICT ATTORNEY / 500-2000/2200

Mission Statement:

The mission of the District Attorney's office is to prepare a file for each case, identify the evidence and witnesses needed, research the pertinent law and determine the correct charges. The District Attorney's office strives to stay ahead of, and on top of the legal burdens placed upon the prosecutors, to protect the rights of all citizens, victims and defendants.

Expenditures By Division

		FY11	FY12	FY13	FY14
		Actual	Actual	Actual*	Adopted
500:					
2000	District Attorney	\$ 1,774,193	\$ 1,742,678	\$ 1,855,587	\$ 1,870,201
2200	Victim/Witness	169,114	167,739	165,558	173,335
DIVISION TOTAL		\$ 1,943,307	\$ 1,910,417	\$ 2,021,145	\$ 2,043,536
% CHANGE			-1.69%	5.80%	1.11%

* Unaudited

Expenditures By Category

	FY11	FY12	FY13	FY14
	Actual	Actual	Actual*	Adopted
Personal Services	\$ 1,839,420	\$ 1,801,460	\$ 1,930,472	\$ 1,943,858
Operations	101,067	108,740	90,673	99,678
OPERATING BUDGET	\$ 1,940,487	\$ 1,910,200	\$ 2,021,145	\$ 2,043,536
Capital Budget	2,820	217	-	-
DIVISION TOTAL	\$ 1,943,307	\$ 1,910,417	\$ 2,021,145	\$ 2,043,536
% CHANGE		-1.69%	5.80%	1.11%

* Unaudited

Personnel Summary: Authorized Positions

	FY12	FY13	FY14
	Actual	Actual	Adopted
500-2000 District Attorney	25	25	25
District Attorney	1	1	1
Assistant District Attorney	10	10	10
Investigator Supervisor - DA	1	1	1
Investigator - DA	6	6	6
Administrative Services	1	1	1
Paralegal	1	1	1
Legal Administrative Clerk	5	5	5
500-2200 Victim/Witness Assistance Program	6	6	6
Victim/Witness Program Administrator	1	1	1
Administrative Assistant	1	1	1
Victim Advocate	4	4	4
TOTAL	31	31	31

DISTRICT ATTORNEY / 500-2000/2200

District Attorney

Program Description:

The District Attorney is elected for a four-year term and is the prosecuting attorney for the Superior Courts in the Chattahoochee Judicial Circuit. The duties of this office are by statute and include the prosecution of criminal cases in Superior Court. The District attorney and his staff prosecute a broad range of felony criminal cases, in the Superior and Juvenile courts, representing the State of Georgia.

Goals, Objectives and Performance Data

Goal:	To prosecute cases and charges presented from all sources.		
Objective:	To keep an accounting of cases and charges presented for prosecution.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Total cases bound over	2,885	3,516	3,820
Total charges bound over	7,150	8,204	8,400

Goal:	To efficiently and aggressively dispose of all cases and charges in a timely manner.		
Objective:	Keep an accounting of dispositions of cases and charges.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Total cases disposed	2,875	3,489	3,900
Total charges disposed	7,070	7,070	8,450

Victim/Witness Assistance Program

Program Description:

The Victim Witness Assistance Program (VWAP) works directly with the District Attorney's Office and is responsible for helping the victims, families, and witnesses through the criminal justice system. The program informs families of the status of criminal prosecutions and helps the District Attorney's Office track the vital witnesses for their cases.

Goals, Objectives and Performance Data

Goal:	To identify and assist victims and witnesses in their time of need.		
Objective:	Send out victim packages, victim notification: Make telephone calls to gather information on victims and witnesses, inform them of upcoming court date and offer support. Enter data into Tracker for accurate documentation and reference.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Services Performed	35,520	36,520	37,520

SUPERIOR COURT - ADULT PROBATION / 500-2100

Mission Statement:

To collect child support, alimony, restitution and attorney fees to assist children in having their basic needs met.

Program Description:

The Adult Probation Office is responsible for receiving, recording and disbursing monies received pursuant to court orders from Superior, State and Municipal Courts on child support, alimony, attorney fees and other miscellaneous charges. The division is responsible for computing arrears on court orders and must appear in court to testify on behalf of the state, plaintiff or defendant. Other responsibilities are as follows: initiates and testifies on revocation hearings on abandonment of illegitimate children charges, brings citations for contempt charges against respondents in other states, collects restitutions on criminal charges.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
500:					
2100	Adult Probation	\$ 139,149	\$ 135,585	\$ 140,977	\$ 138,862
DIVISION TOTAL		\$ 139,149	\$ 135,585	\$ 140,977	\$ 138,862
% CHANGE			-2.56%	3.98%	-1.50%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	127,207	\$ 124,570	\$ 130,327	\$ 132,838
Operations		11,942	11,015	10,650	6,024
OPERATING BUDGET	\$	139,149	\$ 135,585	\$ 140,977	\$ 138,862
Capital Budget		-	-	-	-
DIVISION TOTAL	\$	139,149	\$ 135,585	\$ 140,977	\$ 138,862
% CHANGE			-2.56%	3.98%	-1.50%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
500-2100 Adult Probation	3	3	3
Child Support Enforcement Manager	1	1	1
Accounting Clerk	2	2	2
TOTAL	3	3	3

SUPERIOR COURT - JUVENILE COURT / 500-2110/2120/2125

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e., mentally, emotionally ill, or mentally retarded), or who are alleged to have committed a traffic offense. The judge, who is appointed by the Superior Court judges for a term of four years, presides over these cases as well as contested divorce custody cases transferred to the Juvenile Court by the Superior Court Judges. In FY03, a Circuit-wide Juvenile Court was established per GA 15-11-18. This includes one full-time judge and 2 part-time judges who hold preliminary/detention, shelter, and traffic hearings, assess and sign bonds, warrants and other legal documents. The support staff ensures that all cases have been properly handled by conferring with attorneys, and other professionals.

The Georgia Department of Children and Youth Services provides intake and probation officers for the court. The Intake Department is located in the Juvenile Court facility. A Protective Services Coordinator is provided by the Georgia Department of Human Resources with courtesy supervision provided by the court coordinator.

Expenditures By Division

			FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
500:									
2110	Juvenile Court	\$	413,211	\$	399,799	\$	550,301	\$	569,054
2120	Court Intake Services		21,016		23,383		-		-
2125	Circuit Wide Jury Ct		271,604		267,288		266,837		269,772
DEPARTMENT TOTAL		\$	705,831	\$	690,470	\$	817,138	\$	838,826
% CHANGE					-2.18%		18.35%		2.65%

* Unaudited

Expenditures By Category

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
Personal Services	\$	549,658	\$	541,035	\$	646,574	\$	695,889
Operations		138,691		149,435		165,599		142,937
OPERATING BUDGET	\$	688,349	\$	690,470	\$	812,173	\$	838,826
Capital Budget		17,482		-		4,965		-
DEPARTMENT TOTAL	\$	705,831	\$	690,470	\$	817,138	\$	838,826
% CHANGE				-2.18%		18.35%		2.65%

* Unaudited

SUPERIOR COURT - JUVENILE COURT / 500-2110/2120/2125

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
500-2110 Juvenile Court	5	8	8
Case Manager	2	2	2
Juvenile Court Coordinator	1	1	1
Custody Investigator	0	2	2
Deputy Clerk II	1	1	1
Administrative Secretary	1	2	1
Custody Investigator/Judicial Review Coordinator	0	0	1
500-2125 Circuit Wide Juvenile Court	3	3	3
Presiding Judge	1	1	1
Associate Judge (PT)	2	2	2
TOTAL	8	11	11

Budget Notes: During the FY13 budget process, Court Intake Services (500-2120) merged with Juvenile Court (500-2110). Also during the budget process, two Custody Investigators were transferred from Juvenile Court Clerk (500-2115) to Juvenile Court (500-2110) and one additional Admin Secretary was hired per the directive of the Presiding Juvenile Court Judge.

At a regular Council meeting in FY13, Council approved the deletion of one Admin Secretary position and the elimination of \$12,000 stipend from the Division of Family and Children Services for a part time support clerk to create a new position of Custody Investigator/Judicial Review Coordinator.

SUPERIOR COURT - JUVENILE COURT CLERK / 500-2115

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e. mentally or emotionally ill and mentally retarded), or who are alleged to have committed a traffic offense.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
500:					
2115	Juvenile Court Clerk	\$ 260,553	\$ 249,845	\$ 159,099	\$ 162,792
DIVISION TOTAL		\$ 260,553	\$ 249,845	\$ 159,099	\$ 162,792
% CHANGE			-4.11%	-36.32%	2.32%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	246,539	\$ 242,934	\$ 152,601	\$ 157,232
Operations		14,014	6,911	6,498	5,560
OPERATING BUDGET	\$	260,553	\$ 249,845	\$ 159,099	\$ 162,792
Capital Budget		-	-	-	-
DIVISION TOTAL	\$	260,553	\$ 249,845	\$ 159,099	\$ 162,792
% CHANGE			-4.11%	-36.32%	2.32%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
500-2115 Juvenile Court	5	3	3
Custody Investigator	2	0	0
Deputy Clerk II	2	2	2
Assistant Chief Deputy	1	1	1
TOTAL	5	3	3

Budget Notes: During the FY13 budget process, two Custody Investigator positions were moved from Juvenile Court Clerk (500-2115) to Juvenile Court (500-2110).

SUPERIOR COURT - JURY MANAGER / 500-2140

Program Description:

It is the responsibility of the Jury Manager to furnish jurors to all nine trial Courts, including grand jurors. This responsibility necessitates accompanying duties such as subpoenas, payroll, deferment, orientation and oath of jurors. The effective utilization of the services of jurors is more economical for the taxpayer and more efficient for the Courts.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
500:					
2140	Jury Manager	\$ 350,215	\$ 355,477	\$ 424,844	\$ 417,920
DIVISION TOTAL		\$ 350,215	\$ 355,477	\$ 424,844	\$ 417,920
% CHANGE			1.50%	19.51%	-1.63%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	124,464	\$ 124,255	\$ 123,831	\$ 126,330
Operations		225,751	231,222	301,013	291,590
OPERATING BUDGET	\$	350,215	\$ 355,477	\$ 424,844	\$ 417,920
Capital Budget		-	-	-	-
DIVISION TOTAL	\$	350,215	\$ 355,477	\$ 424,844	\$ 417,920
% CHANGE			1.50%	19.51%	-1.63%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
500-2140 Jury Manager	3	3	3
Jury Manager	1	1	1
Admin Clerk I (PT)	1	1	1
Deputy Clerk III	1	1	1
TOTAL	3	3	3

CLERK OF SUPERIOR COURT / 500-3000

Program Description:

The Clerk of Superior Court serves in the capacity as Clerk of Superior Court, Juvenile Court, and as Clerk of State Courts. This is an elected person with a term of four years. The clerk's main responsibility is to serve as the recorder of all real estate transactions for Muscogee County, and to collect delinquent fines.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
500:				
Clerk of Superior				
3000 Court	\$ 2,034,797	\$ 1,946,905	\$ 1,967,261	\$ 1,937,752
DIVISION TOTAL	\$ 2,034,797	\$ 1,946,905	\$ 1,967,261	\$ 1,937,752
% CHANGE		-4.32%	1.05%	-1.50%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 1,869,600	\$ 1,816,784	\$ 1,855,152	\$ 1,855,643
Operations	165,197	104,277	112,109	82,109
OPERATING BUDGET	\$ 2,034,797	\$ 1,921,061	\$ 1,967,261	\$ 1,937,752
Capital Budget	-	25,844	-	-
DIVISION TOTAL	\$ 2,034,797	\$ 1,946,905	\$ 1,967,261	\$ 1,937,752
% CHANGE		-4.32%	1.05%	-1.50%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
500-3000 Clerk of Superior Court	37	37	37
Clerk of Superior Court	1	1	1
Chief Deputy Clerk	1	1	1
Assistant Chief Deputy Clerk	2	2	2
Senior Deputy Clerk	7	7	7
Deputy Clerk II	22	22	22
Deputy Clerk I	4	4	4
TOTAL	37	37	37



State Courts

Mission Statement:

To conduct a thorough, fair, vigorous and just prosecution of all misdemeanor cases bound over from Recorder's and Municipal courts in Muscogee County.

State Court - Judges

Program Description:

The State Courts are presided over by two judges who are elected for a term of four years. The Court tries both civil and criminal cases with a jury composed of twelve persons. Criminal cases tried in this court are limited to misdemeanors and appeals from Recorder's Court by the State Constitution.

State Court - Solicitor

Program Description:

The State Court Solicitor's Office prosecutes all Muscogee County misdemeanor and City Ordinance violations appealed from Recorder's Court. Investigators collect all warrants, citations, reports, documents, records, histories and evidence, including witness interviews. Recommendations for disposition and sentencing are made and cases are presented to a Judge for pleas. The Solicitor's Office coordinates jail pleas and arraignment dockets before a State Court Judge.

The Solicitor's Office works in tandem with a State Court Judge-appointed probation company to ensure fine payments, community service performance, jail reporting and restitution. The Solicitor's Office originates warrants for a variety of reasons including probation violations and failure to appear for court dates.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
510:					
1000	State Court Judges	\$ 583,901	\$ 580,689	\$ 591,670	\$ 614,683
2000	Solicitor	1,054,081	1,010,960	1,094,118	1,116,419
DEPARTMENT TOTAL		\$ 1,637,982	\$ 1,591,649	\$ 1,685,788	\$ 1,731,102
% CHANGE			-2.83%	5.91%	2.69%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	1,590,824	\$ 1,542,874	\$ 1,634,726	\$ 1,671,284
Operations		47,158	48,775	51,062	59,818
OPERATING BUDGET	\$	1,637,982	\$ 1,591,649	\$ 1,685,788	\$ 1,731,102
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	1,637,982	\$ 1,591,649	\$ 1,685,788	\$ 1,731,102
% CHANGE			-2.83%	5.91%	2.69%

* Unaudited

State Court / 510

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
510-1000 State Court Judges	6	6	6
State Court Judges	2	2	2
Court Reporter	2	2	2
Senior Deputy Clerk	2	2	2
510-2000 Solicitor	13	13	14
Solicitor State Court	1	1	1
Assistant Solicitor General	4	4	4
Chief Assistant Solicitor General	1	1	1
Investigator Supervisor	1	1	1
Investigator - Solicitor General	3	3	4
Court Coordinator	1	1	1
Deputy Clerk II	2	2	1
Deputy Clerk I - PT	0	0	1
TOTAL	19	19	20

Goals, Objectives and Performance Data

Goal:	To accurately and efficiently prosecute cases in a timely manner.		
Objective:	To accurately compile cases from case initiation to arraignment within two months.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Number of cases prosecuted.	9,600	9,700	9,800

Budget Notes:

Deputy Clerk II was transferred into LOST Fund from General Fund in FY14. Deputy Clerk I was transferred out of LOST Fund into General Fund & then reclassified as an Investigator - Solicitor General.

*NEW POSITIONS: State Court Solicitor - (1) Deputy Clerk I – PT (G10)

*RECLASSIFIED POSITIONS: State Court Solicitor - (1) Deputy Clerk I (G10) to (1) Investigator Solicitor General (G16)



Mission Statement:

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

			FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
520:						
1000	Public Defender	\$	1,139,239	\$ 1,105,181	\$ 1,140,817	\$ 1,186,888
	Muscogee County					
2000	Public Defender		206,308	203,696	212,070	236,961
DEPARTMENT TOTAL		\$	1,345,547	\$ 1,308,877	\$ 1,352,887	\$ 1,423,849
% CHANGE				-2.73%	3.36%	5.25%

* Unaudited

Expenditures By Category

			FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	484,298	\$	441,073	\$ 476,872	\$ 516,159
Operations		861,249		867,804	876,015	907,690
OPERATING BUDGET	\$	1,345,547	\$	1,308,877	\$ 1,352,887	\$ 1,423,849
Capital Budget		-		-	-	-
DEPARTMENT TOTAL	\$	1,345,547	\$	1,308,877	\$ 1,352,887	\$ 1,423,849
% CHANGE				-2.73%	3.36%	5.25%

* Unaudited

PUBLIC DEFENDER / 520

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
520-1000 Public Defender	10	10	10
Assistant Public Defender*	2	2	2
Senior Investigator - Public Defender	6	6	6
Investigator - Public Defender	0	0	0
Legal Administrative Clerk II	1	1	1
Legal Administrative Clerk I	1	1	1
TOTAL	10	10	10

** 2 Assistant Public Defenders are in Dept 520-2000*

Program Description:

The Office of the Public Defender, Chattahoochee Judicial Circuit, is a unit of the Georgia Public Defender Standards Council. The Public Defender represents indigent persons who have criminal cases pending in the Superior Courts of Chattahoochee, Harris, Marion, Muscogee, Talbot, and Taylor counties.

Goals, Objectives and Performance Data

Goal:	The goal is to represent indigent defendants so as to assure that the judicial process treats poor people fairly and equitably and to do so in a fiscally responsible way.		
Objective:	The agency intends to insure that defendants who have criminal actions pending against them have capable, competent, and effective representation.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Cases Assigned	5,570	5,670	5,735
Cases Closed	3,356	2,994	3,441



Expenditures By Division

			FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
530:									
1000	Municipal Court Judge	\$	356,068	\$	357,930	\$	379,124	\$	384,282
2000	Clerk of Municipal Cour		729,764		703,301		706,481		753,380
3000	Marshal		1,274,822		1,244,059		1,312,646		1,263,078
3100	Junior Marshal Program		-		-		-		-
DEPARTMENT TOTAL		\$	2,360,654	\$	2,305,290	\$	2,398,251	\$	2,400,740
% CHANGE					-2.35%		4.03%		0.10%

* Unaudited

Expenditures By Category

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
Personal Services	\$	2,140,118	\$	2,073,351	\$	2,107,158	\$	2,230,712
Operations		219,300		230,825		291,094		170,028
OPERATING BUDGET	\$	2,359,418	\$	2,304,176	\$	2,398,251	\$	2,400,740
Capital Budget		1,236		1,114		-		-
DEPARTMENT TOTAL	\$	2,360,654	\$	2,305,290	\$	2,398,251	\$	2,400,740
% CHANGE				-2.35%		4.03%		0.10%

* Unaudited

MUNICIPAL COURT / 530

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
530-1000 Municipal Court Judge	4	4	4
Municipal Court Judge	1	1	1
Court Coordinator	1	1	1
Senior Deputy Clerk	1	1	1
Deputy Clerk II	1	1	1
530-2000 Clerk of Municipal Court	14	14	14
Clerk of Municipal Court	1	1	1
Court Coordinator I	1	1	1
Deputy Clerk II	10	10	10
Deputy Clerk I	1	1	1
Administrative Assistant	1	1	1
530-3000 Marshal	18	18	17
Municipal Court Marshal	1	1	1
Chief Deputy Marshal	0	0	1
Deputy Marshal Captain	2	2	2
Deputy Marshal Lieutenant	1	1	1
Deputy Marshal Sergeant	2	2	2
Deputy Marshal	10	10	8
Administrative Assistant	1	1	1
Communication Technician III	1	1	1
TOTAL	36	36	35

Municipal Court Judge

Program Description:

The Magistrate Court of Muscogee County has jurisdiction of civil claims where exclusive jurisdiction is not vested in superior court. Magistrate court is confined in most cases to a monetary limit of \$15,000. The court handles the issuance of summons, trial of issues, and issuance of writs and judgement's in dispossessory proceedings and distress warrants. This court also handles: garnishments, abandoned vehicles and interrogatories. The Magistrate court provides for the filing of answers, counterclaims, and other pleadings, directly related to Magistrate Court cases. The court handles all of its scheduling if hearings in conjunction with those hearings set for Municipal Court.

Goals, Objectives and Performance Data

Goal:	To reduce the length of time it takes to have a hearing on individual cases. Currently, once an answer is filed it takes 4 to 6 months to get the case heard.		
Objective:	To have hearings on cases that have answers filed in a timely manner. Legislation instructs courts to have hearings within 15-30 days of filing an answer.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of cases that went to trial.	562	580	600

MUNICIPAL COURT / 530

Clerk

Program Description:

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed \$15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to \$15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Marshal

Program Description:

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Goals, Objectives and Performance Data

Goal:	To increase the service and quality of all processes of Municipal Court and provide superior law enforcement.		
Objective:	To ensure all civil papers are served in a timely manner and deputies are providing law enforcement when needed.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of Civil Papers received	30,075	35,000	36,000
Number of Evictions completed	5,528	5,995	6,000
Schedules and Monies taken in	\$73,680	\$80,000	\$82,000



Program Description:

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this court.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
540:					
1000	Judge of Probate	\$ 444,011	\$ 400,934	\$ 400,570	\$ 414,212
DEPARTMENT TOTAL		\$ 444,011	\$ 400,934	\$ 400,570	\$ 414,212
% CHANGE			-9.70%	-0.09%	3.41%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	417,152	\$ 373,461	\$ 349,951	\$ 385,199
Operations		26,859	27,473	50,619	29,013
OPERATING BUDGET	\$	444,011	\$ 400,934	\$ 400,570	\$ 414,212
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	444,011	\$ 400,934	\$ 400,570	\$ 414,212
% CHANGE			-9.70%	-0.09%	3.41%

* Unaudited

PROBATE COURT / 540

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
540-1000 Probate Court	6	6	6
Probate Judge	1	1	1
Probate Law Clerk	1	1	0
Law Clerk/Fiduciary Compliance Officer	0	0	1
Senior Deputy Clerk	0	0	1
Deputy Clerk II	4	4	3
TOTAL	6	6	6

Goals, Objectives and Performance Data

Goal:	To timely process all petitions and applications in a consistent manner as required by law.		
Objective:	To conduct all Court matters courteously, efficiently and in full accordance with the applicable law, equally and without bias.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Number of petitions filed	1,071	954	1,000
Marriage licenses issued	1,848	2,195	2,000
Pistol licenses issued	1,498	1,564	1,600

Budget Notes:

In FY14, Probate Law Clerk position was deleted, Law Clerk/Fiduciary Compliance Officer was added, and 1 Deputy Clerk II was reclassified into 1 Senior Deputy Clerk.



Mission Statement:

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures By Division

			FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
550:									
1000	Administration	\$	2,119,125	\$	2,115,876	\$	2,204,494	\$	1,971,899
2100	Operations		4,411,580		4,181,895		4,231,727		3,167,427
2300	Training		856		-		4,503		-
2400	Motor Transport		359,541		397,093		420,109		295,000
2500	Records Court		104,296		104,541		107,446		107,167
2600	Detention		15,356,334		15,298,764		15,405,226		14,512,237
2650	Medical		4,193,746		4,399,994		4,704,935		4,559,461
DEPARTMENT TOTAL		\$	26,545,478	\$	26,498,163	\$	27,078,440	\$	24,613,191
% CHANGE					-0.18%	2.19%		-9.10%	

* Unaudited

Expenditures By Category

			FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
Personal Services	\$		21,131,014	\$	20,851,158	\$	20,854,018	\$	17,142,733
Operations			5,414,464		5,647,005		6,224,422		7,404,458
OPERATING BUDGET	\$		26,545,478	\$	26,498,163	\$	27,078,440	\$	24,547,191
Capital Budget			-		-		-		66,000
DEPARTMENT TOTAL	\$		26,545,478	\$	26,498,163	\$	27,078,440	\$	24,613,191
% CHANGE					-0.18%	2.19%		-9.10%	

* Unaudited

Sheriff Capital Outlay:

Intoxilizers Required Replacements	\$	16,000
Gate 1 Controller Replacement	\$	25,000
Gate 2 Controller Replacement	\$	25,000
	\$	66,000

SHERIFF / 550

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
550-1000 Administration	28	28	32
Sheriff	1	1	1
Chief Deputy Sheriff	1	1	1
Major	2	2	2
Captain	1	1	1
Lieutenant	3	3	3
Sergeant	3	3	1
Deputy Sheriff Technician	4	4	5
Deputy Sheriff	3	3	5
Judicial Administrative Technician II	3	3	3
Administrative Secretary	3	3	5
Administrative Clerk II	1	1	1
Administrative Clerk I	1	1	1
Accounting Technician	1	1	1
Administrative Coordinator	1	1	1
Criminal Record Technician	0	0	1
550-2100 Operations	63	63	63
Major	1	1	1
Captain	1	1	0
Lieutenant	4	4	4
Sergeant	7	7	6
Deputy Sheriff	25	25	34
Investigator	10	10	4
Identification Technician	0	0	5
Communication Technician III	3	3	3
Security Guards	2	2	2
Administrative Coordinator	1	1	1
Deputy Sheriff Technician	9	9	2
Deputy Sheriff Field Training Officer	0	0	1
Reserve Deputy	38	38	40
Bailiffs	45	45	45
550-2500 Recorders Court (See Budget Notes)	1	1	1
Recorders Court Judge	0	0	0
Recorders Court Judge (PT)	0	0	0
Jail Commander	1	1	1
Sergeant	0	0	0
Judicial Administrative Technician III	0	0	0
Judicial Administrative Technician II	0	0	0
Judicial Administrative Technician I	0	0	0
Administrative Clerk II	0	0	0
Accounting Clerk	0	0	0

SHERIFF / 550

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
550-2600 Detention	231	231	230
Jail Commander	1	1	1
Captain	2	2	2
Lieutenant	7	7	6
Sergeant	21	21	23
Deputy Sheriff	115	115	99
Deputy Sheriff Field Training Officers	0	0	10
Sheriff Correctional Officer	67	67	74
Criminal Records Technician	6	6	5
Identification Technician	8	8	8
Administrative Clerk II	1	1	0
Accounting Clerk	2	2	1
Sheriff Human Resources Technician	1	1	1
550-2650 Medical	24	24	0
Health Service Administrator	1	1	0
Registered Nurse	4	4	0
Registered Nurse (Temporary)	1	2	0
Licensed Practical Nurse	13	13	0
Licensed Practical Nurse (Temporary)	7	6	0
Medical Technician	3	3	0
Medical Technician (Temporary)	5	3	0
Medical Records Clerk	2	2	0
Medical Records Clerk (Temporary)	0	2	0
Clinic Manager	1	1	0
TOTAL	347	347	326

SHERIFF / 550

Administration

Program Description:

The Administrative Bureau provides Administrative support to the various divisions within the Sheriff's Office. This division performs numerous tasks on a daily basis in order to provide this support. We seek to strengthen our partnership and relationship in all aspects of our community and fulfill our duties by adapting to changing needs of our community and by adhering to the highest standards of Integrity, ethics and professionalism when in the performance of our duties as Deputy Sheriff's of Muscogee County.

Goals, Objectives and Performance Data

Goal:	To concentrate on good customer service and enter civil papers promptly and efficiently.		
Objective:	To be good stewards of taxpayer dollars and being committed to quality service through planning, organizing, communication and delivery while reflecting positively on the Sheriff's Office. To complete 100 percent of civil documents.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of civil documents processed	57,714	71,105	52,500

Goals, Objectives and Performance Data

Goal:	To promptly, efficiently and politely answer all calls received by the Sheriff's Office.		
Objective:	To process 100 percent of the phone calls received.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of phone calls received	82,818	41,528	22,000

Budget Notes:

The Administrative Clerk I full time position is utilized as two Administrative Clerk I part time positions.

SHERIFF / 550

Operations

Program Description:

The Operations Bureau of the Muscogee County Sheriff's Office is responsible for the following: Patrol Services, Courts Services, Investigative/Felony Apprehension Services (internal and external), Civil Processes, Misdemeanor warrant apprehension and services, Canine services, Sex Offenders registration and verification, Special Events, Special Response Teams, out of town transports, and Mobile Command Deployment.

Goals, Objectives and Performance Data

Goal:	To provide continuous patrol services for the citizens and government of Muscogee County, Georgia, and to ensure vital support to all Divisions and Bureau's of the Muscogee County Sheriff's Office. Render these services by adhering to the highest standards of professionalism and integrity that meets the expectations of all our customers.		
Objective:	Timely response to all calls for services. Every Deputy having the ability, training, skill, and resources to perform the appropriate law enforcement response and meet the demand of service required for resolution.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of misdemeanor criminal warrants checked	4,600	8,991	7,100

Goals, Objectives and Performance Data

Goal:	Protect and serve all Courts that operate judicially within Muscogee County.		
Objective:	Provide protection for judges, attorneys, court staff, jurors, citizens, and prisoners. Ensure courtrooms are monitored and well maintained. Maintain order and enforce court directives that ensure the courts can function judicially prudent lending to operational efficiency and preserving the integrity and legal methods of Judicial System.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Court Cases attended	716	1,484	1,400

SHERIFF / 550

Motor Transport

Program Description:

The main function of the Motor Transport division is to ensure that all departmental vehicles are in proper operating condition and meet prescribed safety standards. Motor transport is responsible for monitoring vehicle activity and scheduling preventative maintenance and needed repairs.

Detention

Program Description:

The Muscogee County Detention Center is a housing facility for pretrial state, local, federal, and sentenced misdemeanants/city ordinance inmates. In addition, the Detention Center on average holds 100-150 state inmates.

Goals, Objectives and Performance Data

Goal:	To provide a safe and secure environment for our staff and inmates.		
Objective:	Proactive supervision and quality control of processes.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Increased participation in inmate programs	252	349	597

Medical

Program Description:

The Medical Bureau provides medical/dental and mental health care to all inmates of the Muscogee County Jail and Muscogee County Prison.

Budget Notes:

The Medical Services for Sheriff Office is privatized in this budget.

Goals, Objectives and Performance Data

Goal:	To meet federal, state and NCCHC guidelines in the delivery of medicine.		
Objective:	All medications are delivered to the appropriate patient within 24 hours of prescription.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Requests met within set timelines	95%	95%	97%



Mission Statement:

To provide tag and tax services that are accessible and responsive to the needs of the citizens of Muscogee County through innovation, technology, and a professional workforce.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
560:					
1000	Tax Commissioner	\$ 1,475,640	\$ 1,469,849	\$ 1,504,410	\$ 1,624,852
DEPARTMENT TOTAL		\$ 1,475,640	\$ 1,469,849	\$ 1,504,410	\$ 1,624,852
% CHANGE			-0.39%	2.35%	8.01%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	1,307,454	\$ 1,281,089	\$ 1,330,254	\$ 1,427,979
Operations		168,186	188,760	174,157	196,873
OPERATING BUDGET	\$	1,475,640	\$ 1,469,849	\$ 1,504,410	\$ 1,624,852
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	1,475,640	\$ 1,469,849	\$ 1,504,410	\$ 1,624,852
% CHANGE			-0.39%	2.35%	8.01%

* Unaudited

TAX COMMISSIONER / 560

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
560-1000 Tax Commissioner	30	30	30
Tax Commissioner	1	1	1
Chief Deputy Tax Commissioner	1	1	1
Deputy Tax Commissioner	3	3	3
Administrative Technician	1	1	1
Tax Specialist	0	1	2
Accounting Operations Administrator	1	1	1
Tax Clerk II	6	6	6
Tax Clerk I	15	14	13
Support Clerk	1	1	1
Support Clerk (PT)	2	2	2
TOTAL	30	30	30

Program Description:

The Tax Commissioner's primary job is to collect ad valorem taxes due by the residents of Muscogee County for the State of Georgia, Columbus Consolidated Government and Muscogee County School District. The Tax Commissioner is responsible for the receiving of tax returns and homestead exemption application and the certification of the real and personal property digest to the State of Georgia, Department of Revenue, and Property Tax Division. Intangible taxes are also the responsibility of this office.

Goals, Objectives and Performance Data

Goal:	To provide courteous, prompt, efficient service to citizens and government in the collection and remission of revenue. (property taxes, mv registration, fees & penalties, etc).		
Objective:	Implement new motor vehicle and property tax laws.		
Objective:	Obtain 99% property tax collection rate.		
Objective:	Implement motor vehicle internet registration renewal.		
Objective:	Improve property tax billing and collection technology.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Motor Vehicle Services	26,100	261,500	262,000
Title Transactions	61,500	62,500	63,500
Property Tax Billing	150,000	155,000	160,000
Telephone Calls	135,000	140,000	145,000



Coroner

Mission Statement:

The Coroner's office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
570:					
1000	Office of the Coroner	\$ 279,993	\$ 284,878	\$ 292,707	\$ 290,688
DEPARTMENT TOTAL		\$ 279,993	\$ 284,878	\$ 292,707	\$ 290,688
% CHANGE			1.74%	2.75%	-0.69%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 254,464	\$ 257,410	\$ 263,173	\$ 264,144
Operations	25,529	27,468	29,534	26,544
OPERATING BUDGET	\$ 279,993	\$ 284,878	\$ 292,707	\$ 290,688
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 279,993	\$ 284,878	\$ 292,707	\$ 290,688
% CHANGE		1.74%	2.75%	-0.69%

* Unaudited

CORONER / 570

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
570-1000 Administration	5	5	5
Coroner	1	1	1
Deputy Coroner	2	2	2
Administrative Assistant	1	1	1
Deputy Coroner (PT)	1	1	1
TOTAL	5	5	5

Program Description:

The Coroner is elected for a four-year term and is charged with the responsibility of investigating deaths from unknown or violent causes, and deaths that occur while unattended by a physician. The Coroner is also charged with holding inquests, assisting law enforcement agencies with investigations, locating, advising, and counseling with families of the deceased, maintaining an up-to-date and complete record system on each case, and the responsibility of transporting bodies to the Medical Examiner's Lab in Atlanta for autopsy.

Goals, Objectives and Performance Data

Goal:	To provide highest level of training and working conditions possible for investigators for safety and efficiency.		
Objective:	Assure investigators attend classes in their area of expertise.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Percentage of Completion	97%	97%	97%

Goal:	To properly conduct body transport to maintain a high standard in establishing accurate conclusion of time of death, cause of death, and other applicable factors.		
Objective:	To maintain a low level of incidents during body transports.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Percentage of transports without incident	100%	100%	100%



Mission Statement:

Records Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
580:				
1000 Recorder's Court	-	818,616	851,686	881,869
DEPARTMENT TOTAL	\$ -	\$ 818,616	\$ 851,686	\$ 881,869
% CHANGE		N/A	4.04%	3.54%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ -	\$ 653,729	\$ 686,201	\$ 704,235
Operations	-	164,761	165,484	177,634
OPERATING BUDGET	\$ -	\$ 818,490	\$ 851,686	\$ 881,869
Capital Budget	-	126	-	-
DEPARTMENT TOTAL	\$ -	\$ 818,616	\$ 851,686	\$ 881,869
% CHANGE		N/A	4.04%	3.54%

* Unaudited

RECORDER'S COURT / 580

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
580-1000 Recorder's Court	17	17	17
Recorder's Court Judge	2	2	2
Recorder's Court Judge - PT	2	2	2
Court Coordinator	1	1	1
Judicial Administration Technician III	1	1	1
Judicial Administration Technician II	7	7	7
Judicial Administration Technician I	2	2	2
Accounting Clerk	2	2	2
TOTAL	17	17	17

Recorder's Court

Program Description:

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Budget Notes:

The Recorder's Court division was under the Sheriff's Department until FY2010, when it was moved to the City Manager's office. During FY2012, Recorder's Court transitioned to its own department/unit. All budgetary figures for FY2011 can be found in the City Manager's budget section.



Expenditures By Division

			FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
590:									
1000	Agency Appropriations	\$	1,838,182	\$	1,824,235	\$	1,813,450	\$	1,567,476
2000	Contingency		71,673		80,535		182,456		2,212,967
3000	Non-Categorical		6,456,525		7,767,805		8,171,575		5,350,000
4000	Inter-Fund Transfer		4,166,999		4,943,139		5,471,454		5,290,116
6000	Airport		145		-		-		-
6500	Port Columbus Naval Museum		296,967		283,037		247,409		251,582
DEPARTMENT TOTAL		\$	12,830,491	\$	14,898,751	\$	15,886,344	\$	14,672,141
% CHANGE					16.12%		6.63%		-7.64%

* Unaudited

Expenditures By Category

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
Personal Services	\$	403,586	\$	345,087	\$	523,074	\$	2,144,388
Operations		12,189,436		14,281,728		15,363,270		12,527,753
OPERATING BUDGET	\$	12,593,022	\$	14,626,815	\$	15,886,344	\$	14,672,141
Capital Budget		237,469		271,936		-		-
DEPARTMENT TOTAL	\$	12,830,491	\$	14,898,751	\$	15,886,344	\$	14,672,141
% CHANGE				16.12%		6.63%		-7.64%

* Unaudited

NON-DEPARTMENTAL / 590

Agency Appropriations

Program Description:

The Consolidated Government provides funds to agencies that provide services to the community. The chart below shows the agency appropriations for each organization.

Personnel Summary: Authorized Positions

Agency	FY13 Appropriation	FY14 Adopted
Health Department Services	\$813,475	\$650,780
Health Department Rent	306,368	309,383
Department of Family & Children Services	80,000	62,400
Airport Commission	40,000	40,000
Lower Chattahoochee RDC	189,885	194,107
Keep Columbus Beautiful	72,706	64,628
New Horizons Community Service Board	234,823	187,858
Uptown Columbus	72,900	58,320
Literacy Alliance	3,293	0
TOTAL	1,813,450	1,567,476

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Project Description	FY14 Adopted
Street Lighting Energy	\$3,250,000
Peace Officer's Ann	\$840,000
Medical Center (Prisoner Medical Care in Excess of Contract)	\$600,000
All Other Non-Categorical Expenditures (Includes Litigation/Court Costs)	\$660,000
	\$5,350,000

Capital Outlay: \$50,000 has been budgeted as a contingency reserve in this department.

NON-DEPARTMENTAL / 590

Inter-Fund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Emergency 911 Fund. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

Project Description	FY14 Adopted
Workers Compensation	\$ 3,391,654
Transfer to Medical Center Fund	\$ 600,000
Transfer to Civic Center	\$ 200,000
Transfer to Oxbow Meadows	\$ 254,581
Transfer to Risk Management	\$ 260,364
All Other Transfers	\$ 583,517
	\$ 5,290,116

Port Columbus Naval Museum

Program Description:

The Port Columbus-Civil War Naval Center is a nationally recognized tourism and educational facility dedicated to the collection, preservation, study and interpretation of the Confederate States Navy in general and specifically, the salvaged Confederate warships "Jackson" and "Chattahoochee". The Naval Center is one of the premiere tourist attractions in Columbus receiving more than 20,000 visitors annually.

2009 Other Local Option Sales Tax (LOST) FUND

The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the other Local Option Sales Tax implemented in 2009.

LOST FUND / 0102 - CRIME PREVENTION

Mission Statement:

The purpose of the Crime Prevention and Intervention Program is to identify and recommend long-term initiatives that will assist in preventing crime in Columbus, Georgia. It is much more cost efficient in the long run to prevent crime than for the public to bear the costs of incarceration. There will be five areas of emphasis that the program will focus on including Recreation, Education, Drug and Alcohol Prevention and Intervention, Employment and Jobs, and Community Policing.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
110:					
9900	Office of the Crime Prevention	\$ 283,711	\$ 521,319	\$ 1,015,347	\$ 843,252
DEPARTMENT TOTAL		283,711	\$ 521,319	\$ 1,015,347	\$ 843,252
% CHANGE			83.75%	94.77%	-16.95%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	278,447	\$ 127,056	\$ 174,276	\$ 81,252
Operations		5,264	394,263	841,071	762,000
OPERATING BUDGET		283,711	\$ 521,319	\$ 1,015,347	\$ 843,252
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 283,711	\$ 521,319	\$ 1,015,347	\$ 843,252
% CHANGE			83.75%	94.77%	-16.95%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
110-9900 Office of Crime Prevention	1	1	1
Crime Prevention Director - LOST Funded	1	1	1
TOTAL	1	1	1

LOST FUND / 0102 - CIVIC CENTER

Mission Statement:

To provide events with quality professional services, while progressively managing clean, safe, well maintained and self-supporting facilities.

Expenditures By Division

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
160:								
9900	Civic Center	\$	3,853	\$	3,926	\$	3,991	\$ 3,998
DEPARTMENT TOTAL		\$	3,853	\$	3,926	\$	3,991	\$ 3,998
% CHANGE					1.89%		1.65%	0.18%

* Unaudited

Expenditures By Category

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
Personal Services		\$	3,853	\$	3,926	\$	3,991	\$ 3,998
Operations			-					
OPERATING BUDGET		\$	3,853	\$	3,926	\$	3,991	\$ 3,998
Capital Budget			-		-		-	-
DEPARTMENT TOTAL		\$	3,853	\$	3,926	\$	3,991	\$ 3,998
% CHANGE					1.89%		1.65%	0.18%

* Unaudited

Budget Notes:

\$3,120 Annual Supplement for (1) sworn officer

LOST FUND / 0102 - PUBLIC WORKS

Mission Statement:

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
260:					
9900	Public Works	\$ 105,808	\$ 113,359	\$ 111,669	\$ 127,933
DEPARTMENT TOTAL		\$ 105,808	\$ 113,359	\$ 111,669	\$ 127,933
% CHANGE			7.14%	-1.49%	14.56%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services		\$ 105,808	\$ 113,359	\$ 111,669	\$ 127,933
Operations		-	-	-	-
OPERATING BUDGET		\$ 105,808	\$ 113,359	\$ 111,669	\$ 127,933
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 105,808	\$ 113,359	\$ 111,669	\$ 127,933
% CHANGE			7.14%	-1.49%	14.56%

* Unaudited

Budget Notes:

\$3,120 Annual Supplement for sworn officers (41)

LOST FUND / 0102 - PARKS & RECREATION

Mission Statement:

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
270:					
9900	Parks & Recreation	\$ 47,984	\$ 51,088	\$ 45,114	\$ 51,972
DEPARTMENT TOTAL		\$ 47,984	\$ 51,088	\$ 45,114	\$ 51,972
% CHANGE			6.47%	-11.69%	15.20%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	47,984	\$ 51,088	\$ 45,114	\$ 51,972
Operations		-	-	-	-
OPERATING BUDGET	\$	47,984	\$ 51,088	\$ 45,114	\$ 51,972
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	47,984	\$ 51,088	\$ 45,114	\$ 51,972
% CHANGE			6.47%	-11.69%	15.20%

* Unaudited

Budget Notes:

\$3,120 Annual Supplement for (13) Sworn Officers

LOST FUND / 0102 - POLICE

Mission Statement:

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
400:					
9900	Police	\$ 8,325,741	\$ 9,233,340	\$ 11,033,328	\$ 8,665,029
9902	E-911	325,442	344,520	379,916	1,574,518
DEPARTMENT TOTAL		\$ 8,651,183	\$ 9,577,860	\$ 11,413,244	\$ 10,239,547
% CHANGE			10.71%	19.16%	-10.28%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 6,928,489	\$ 6,915,311	\$ 7,167,984	\$ 8,596,210
Operations	406,653	422,248	454,069	1,643,337
OPERATING BUDGET	\$ 7,335,142	\$ 7,337,559	\$ 7,622,053	\$ 10,239,547
Capital Budget	1,316,041	2,240,301	3,791,192	-
DEPARTMENT TOTAL	\$ 8,651,183	\$ 9,577,860	\$ 11,413,244	\$ 10,239,547
% CHANGE		10.71%	19.16%	-10.28%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
400-9900 Police	35	100	110
Sergeant	0	12	12
Corporal	0	14	14
Officer	35	74	84
400-9902 E-911	0	9	9
Communication Technician I/II/III	0	9	9
TOTAL	35	109	119

LOST FUND / 0102 - POLICE

Budget Notes:

\$3,120 Annual Supplement for Sworn Officers (488)

Operations: \$363,007

Education/Training = \$24,050

Operating Materials = \$59,966

Motor Fuel = \$233,991

Uniforms = \$45,000

Capital Outlay: \$0

*Transfers In (10) Police Officer Positions from General Fund (Only For FY14 Budget Year)

LOST FUND / 0102 - FIRE/EMS

Mission Statement:

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
410				
9900 Fire / EMS	\$ 2,500,140	\$ 2,264,754	\$ 2,880,713	\$ 2,662,341
DEPARTMENT TOTAL	\$ 2,500,140	\$ 2,264,754	\$ 2,880,713	\$ 2,662,341
% CHANGE		-9.41%	27.20%	-7.58%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 1,405,837	\$ 1,557,102	\$ 1,784,958	\$ 2,562,341
Operations	-	170,690	63,664	100,000
OPERATING BUDGET	\$ 1,405,837	\$ 1,727,792	\$ 1,848,622	\$ 2,662,341
Capital Budget	1,094,303	536,962	1,032,091	-
DEPARTMENT TOTAL	\$ 2,500,140	\$ 2,264,754	\$ 2,880,713	\$ 2,662,341
% CHANGE		-9.41%	27.20%	-7.58%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
410-9900 Fire/EMS	6	6	20
Firefighter/EMT/Fire Medic	6	6	20

Budget Notes:

\$3,120 Annual Supplement for (376) Sworn Officers

For FY2014 only, 14 Firefighters were transferred from General Fund to LOST Fund

Operations: \$100,000

Monthly Maintenance for T1 Lines/Metro E Connections = \$100,000

Capital Outlay: \$0

LOST FUND / 0102 - MUSCOGEE COUNTY PRISON

Mission Statement:

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
420:				
Muscogee County				
9900 Prison	\$ 628,585	\$ 1,045,812	\$ 721,461	\$ 610,154
DEPARTMENT TOTAL	\$ 628,585	\$ 1,045,812	\$ 721,461	\$ 610,154
% CHANGE		66.38%	-31.01%	-15.43%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 522,968	\$ 573,828	\$ 596,846	\$ 594,154
Operations	10,000	24,827	7,640	-
OPERATING BUDGET	\$ 532,968	\$ 598,655	\$ 604,487	\$ 594,154
Capital Budget	95,617	447,157	116,974	16,000
DEPARTMENT TOTAL	\$ 628,585	\$ 1,045,812	\$ 721,461	\$ 610,154
% CHANGE		66.38%	-31.01%	-15.43%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
420-9900 MCP	3	3	3
Sergeant	1	1	1
Officer	2	2	2
TOTAL	3	3	3

Budget Notes:

\$3,120 Annual Supplement for Sworn Officers (110)

Operations: N/A

Capital Outlay:

Xray Machine = \$16,000

LOST FUND / 0102 - DISTRICT ATTORNEY

Mission Statement:

The mission of the District Attorney's office is to prepare a file for each case, identify the evidence and witnesses needed, research the pertinent law and determine the correct charges. The District Attorney's office strives to stay ahead of, and on top of the legal burdens placed upon the prosecutors, to protect the rights of all citizens, victims and defendants.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
500:					
9900	District Attorney	\$ 59,308	\$ 65,046	\$ 68,086	\$ 132,964
9904	Juvenile Court			\$ 5,643	\$ -
DEPARTMENT TOTAL		\$ 59,308	\$ 65,046	\$ 73,728	\$ 132,964
% CHANGE			9.67%	13.35%	80.34%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services		\$ 59,308	\$ 65,046	\$ 73,728	\$ 132,964
Operations		-	-	-	-
OPERATING BUDGET		\$ 59,308	\$ 65,046	\$ 73,728	\$ 132,964
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 59,308	\$ 65,046	\$ 73,728	\$ 132,964
% CHANGE			9.67%	13.35%	80.34%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
500-9900 District Attorney			
Assistant District Attorney	1	1	2
TOTAL	1	1	2

LOST FUND / 0102 - STATE COURT SOLICITOR

Mission Statement:

The State Court Solicitor's Office prosecutes all Muscogee County misdemeanor and City Ordinance violations appealed from Recorder's Court. Investigators collect all warrants, citations, reports, documents, records, histories and evidence, including witness interviews. Recommendations for disposition and sentencing are made and cases are presented to a Judge for pleas. The Solicitor's Office coordinates jail pleas and arraignment dockets before a State Court Judge.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
510:					
9900	State Court Solicitor	\$ 97,707	\$ 222,999	\$ 211,450	\$ 222,094
DEPARTMENT TOTAL		\$ 97,707	\$ 222,999	\$ 211,450	\$ 222,094
% CHANGE			128.23%	-5.18%	5.03%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services		\$ 97,707	\$ 212,061	\$ 203,948	\$ 208,094
Operations		-	10,938	7,502	14,000
OPERATING BUDGET		\$ 97,707	\$ 222,999	\$ 211,450	\$ 222,094
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 97,707	\$ 222,999	\$ 211,450	\$ 222,094
% CHANGE			128.23%	-5.18%	5.03%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
510-9900 State Court Solicitor	1	3	3
Assistant Solicitor	1	2	2
Deputy Clerk I-Solicitor General	0	1	0
Deputy Clerk II-Solicitor General	0	0	1
TOTAL	1	3	3

Budget Notes:

Deputy Clerk II was transferred into LOST Fund from General Fund in FY14. Deputy Clerk I was transferred out of LOST Fund into General Fund & then reclassified as an Investigator - Solicitor General.

Section D
State Solicitor
Other LOST Fund

LOST FUND / 0102 - PUBLIC DEFENDER

Mission Statement:

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
520:					
9900	Public Defender	\$ 61,825	\$ 58,251	\$ 124,974	\$ 128,712
DEPARTMENT TOTAL		\$ 61,825	\$ 58,251	\$ 124,974	\$ 128,712
% CHANGE			-5.78%	114.54%	2.99%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services		\$ 61,825	\$ 58,251	\$ 124,974	\$ 128,712
Operations		-			
OPERATING BUDGET		\$ 61,825	\$ 58,251	\$ 124,974	\$ 128,712
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 61,825	\$ 58,251	\$ 124,974	\$ 128,712
% CHANGE			-5.78%	114.54%	2.99%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
520-9900 Public Defender			
Assistant Public Defender	1	2	2
TOTAL	1	2	2

LOST FUND / 0102 - MARSHAL

Mission Statement:

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
530:				
9900 Marshal	\$ 371,042	\$ 473,483	\$ 440,970	\$ 326,118
DEPARTMENT TOTAL	\$ 371,042	\$ 473,483	\$ 440,970	\$ 326,118
% CHANGE		27.61%	-6.87%	-26.05%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 213,799	\$ 316,065	\$ 329,947	\$ 326,118
Operations	26,664	13,181	-	-
OPERATING BUDGET	\$ 240,463	\$ 329,246	\$ 329,947	\$ 326,118
Capital Budget	130,579	144,237	111,023	-
DEPARTMENT TOTAL	\$ 371,042	\$ 473,483	\$ 440,970	\$ 326,118
% CHANGE		27.61%	-6.87%	-26.05%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
530-9900 Marshal			
Deputy Marshal	3	5	5
TOTAL	3	5	5

Budget Notes:

\$3,120 Annual Supplement for Sworn Officers (18)

LOST FUND / 0102 - MUNICIPAL COURT CLERK

Mission Statement:

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed \$15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to \$15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
530:				
Municipal Court				
9902 Clerk	\$ 89,420	\$ 91,452	\$ 92,355	\$ 96,175
DEPARTMENT TOTAL	\$ 89,420	\$ 91,452	\$ 92,355	\$ 96,175
% CHANGE		2.27%	0.99%	4.14%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 86,268	\$ 91,452	\$ 92,355	\$ 96,175
Operations	586	-		-
OPERATING BUDGET	\$ 86,854	\$ 91,452	\$ 92,355	\$ 96,175
Capital Budget	2,566	-		-
DEPARTMENT TOTAL	\$ 89,420	\$ 91,452	\$ 92,355	\$ 96,175
% CHANGE		2.27%	0.99%	4.14%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
530-9902 Municipal Court Clerk	2	2	2
Senior Deputy Clerk	1	1	1
Deputy Clerk II	1	1	1
TOTAL	2	2	2

LOST FUND / 0102 - PROBATE COURT

Mission Statement:

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this court.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
540:					
9900	Probate Court	\$ -	\$ 14,156	\$ 36,354	\$ 47,448
DEPARTMENT TOTAL		\$ -	\$ 14,156	\$ 36,354	\$ 47,448
% CHANGE			N/A	156.81%	30.52%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services		\$ -	\$ 14,156	\$ 36,354	\$ 47,448
Operations		-	-	-	-
OPERATING BUDGET		\$ -	\$ 14,156	\$ 36,354	\$ 47,448
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ -	\$ 14,156	\$ 36,354	\$ 47,448
% CHANGE			N/A	156.81%	30.52%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
540-9900 Probate Court	0	1	1
Permit/Licensing Supervisor	0	0	1
Deputy Clerk II	0	1	0
TOTAL	0	1	1

Budget Notes: During the FY13 budget process, one Deputy Clerk II (G12) position was reclassified to a Permit/Licensing Supervisor position (G14).

LOST FUND / 0102 - SHERIFF

Mission Statement:

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
550:				
9900 Sheriff	\$ 1,884,541	\$ 3,839,493	\$ 3,729,837	\$ 2,630,237
DEPARTMENT TOTAL	\$ 1,884,541	\$ 3,839,493	\$ 3,729,837	\$ 2,630,237
% CHANGE		103.74%	-2.86%	-29.48%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 1,523,366	\$ 2,273,936	\$ 2,473,666	\$ 2,630,237
Operations	86,983	240,512	27,721	-
OPERATING BUDGET	\$ 1,610,349	\$ 2,514,448	\$ 2,501,387	\$ 2,630,237
Capital Budget	274,192	1,325,045	1,228,449	-
DEPARTMENT TOTAL	\$ 1,884,541	\$ 3,839,493	\$ 3,729,837	\$ 2,630,237
% CHANGE		103.74%	-2.86%	-29.48%

* Unaudited

LOST FUND / 0102 - SHERIFF

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
550-2600 Detention	6	25	26
Lieutenant	0	1	2
Sergeant	1	1	1
Deputy Sheriff	5	12	14
Correctional Officers	0	9	9
Medical Technicians	0	2	0
Mental Health Counselors	0	0	0
TOTAL	6	25	26

Budget Notes:

The following personnel was approved in this budget:

- (2) Deputy Sheriff
- Lieutenant

The following personnel was deleted in this budget:

- (2) Medical Technicians

\$3,120 Annual Supplement for Sworn Officers (324)

LOST FUND / 0102 - CORONER

Mission Statement:

The Coroner's office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
570:				
9900 Coroner	\$ 7,479	\$ 41,408	\$ 34,128	\$ 7,999
DEPARTMENT TOTAL	\$ 7,479	\$ 41,408	\$ 34,128	\$ 7,999
% CHANGE		453.66%	-17.58%	-76.56%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 7,479	\$ 7,841	\$ 7,970	\$ 7,999
Operations	-	-	-	-
OPERATING BUDGET	\$ 7,479	\$ 7,841	\$ 7,970	\$ 7,999
Capital Budget	-	33,567	26,158	-
DEPARTMENT TOTAL	\$ 7,479	\$ 41,408	\$ 34,128	\$ 7,999
% CHANGE		453.66%	-17.58%	-76.56%

* Unaudited

Budget Notes:

\$3,120 Annual Supplement for Sworn Officers (2)

LOST FUND / 0102 - RECORDER'S COURT

Mission Statement:

Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
580:					
9900	Recorder's Court	\$ -	\$ 65,415	\$ 79,957	\$ 79,912
DEPARTMENT TOTAL		\$ -	\$ 65,415	\$ 79,957	\$ 79,912
% CHANGE			N/A	22.23%	-0.06%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services		\$ -	\$ 65,415	\$ 79,957	\$ 79,912
Operations		-	-	-	-
OPERATING BUDGET		\$ -	\$ 65,415	\$ 79,957	\$ 79,912
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ -	\$ 65,415	\$ 79,957	\$ 79,912
% CHANGE			N/A	22.23%	-0.06%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
580-9900 Recorder's Court	2	2	2
Judicial Admin. Technician II	2	2	2

Budget Notes:

The Recorder's Court division was under the Sheriff's Department until FY2010, when it was moved to the City Manager's office. During FY2012, Recorder's Court transitioned to its own department/unit. All budgetary figures for FY2012 can be found in the City Manager's budget section.

LOST FUND / 0102 - METRA

Mission Statement:

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
610:					
9900	METRA	\$ 3,907	\$ 3,908	\$ 3,970	\$ 3,998
DEPARTMENT TOTAL		\$ 3,907	\$ 3,908	\$ 3,970	\$ 3,998
% CHANGE			0.03%	1.60%	0.70%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services		\$ 3,907	\$ 3,908	\$ 3,970	\$ 3,998
Operations		-	-	-	-
OPERATING BUDGET		\$ 3,907	\$ 3,908	\$ 3,970	\$ 3,998
Capital Budget		-	-	-	-
DEPARTMENT TOTAL		\$ 3,907	\$ 3,908	\$ 3,970	\$ 3,998
% CHANGE			0.03%	1.60%	0.70%

* Unaudited

Budget Notes:

\$3,120 Annual Supplement for Sworn Officer (1)

LOST FUND / 0102 - NON-DEPARTMENTAL

Mission Statement:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ 318,381	\$ 4,047,900
3000	Non-Categorical	-	-	190,583	225,902
4000	Interfund Transfers	21,169,212	3,574,538	1,314,457	611,344
DEPARTMENT TOTAL		\$ 21,169,212	\$ 3,574,538	\$ 1,823,421	\$ 4,885,146
% CHANGE			-83.11%	-48.99%	167.91%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ 291,316
Operations	21,169,212	72,560	1,505,040	4,593,830
OPERATING BUDGET	\$ 21,169,212	\$ 72,560	\$ 1,505,040	\$ 4,885,146
Capital Budget	-	3,501,978	318,381	-
DEPARTMENT TOTAL	\$ 21,169,212	\$ 3,574,538	\$ 1,823,421	\$ 4,885,146
% CHANGE		-83.11%	-48.99%	167.91%

* Unaudited

Budget Notes:

Personnel Benefits - \$291,316

Cost Allocation/Risk Management/Worker's Compensation - \$716,361

Debt Service - \$120,795

Reserve - \$3,756,674

LOST FUND / 0109 - INFORMATION TECHNOLOGY

Mission Statement:

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
210:					
9901	Information Technology	\$ 99,220	\$ 326,965	\$ 256,073	\$ 250,000
DEPARTMENT TOTAL		\$ 99,220	\$ 326,965	\$ 256,073	\$ 250,000
% CHANGE			229.54%	-21.68%	-2.37%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operations	6,375				
OPERATING BUDGET	\$ 6,375	\$ -	\$ -	\$ -	\$ -
Capital Budget	92,845	326,965	256,073	250,000	
DEPARTMENT TOTAL	\$ 99,220	\$ 326,965	\$ 256,073	\$ 250,000	
% CHANGE			229.54%	-21.68%	-2.37%

* Unaudited

Budget Notes:

\$250,000 will be used for Technology

LOST FUND / 0109 - ENGINEERING

Mission Statement:

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide data, construction, and communication support to other City Departments by the effective and efficient delivery of Geographical Information, Construction Management, and Radio Communications.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
250:				
9901 Engineering	\$ 2,932,773	\$ 1,748,528	\$ 5,242,468	\$ 3,466,743
DEPARTMENT TOTAL	\$ 2,932,773	\$ 1,748,528	\$ 5,242,468	\$ 3,466,743
% CHANGE		-40.38%	199.82%	-33.87%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 71,526	\$ 71,138	\$ 73,641	\$ 74,142
Operations	9,658	118,396	471,770	-
OPERATING BUDGET	\$ 81,184	\$ 189,534	\$ 545,411	\$ 74,142
Capital Budget	2,851,589	1,558,994	4,697,057	3,392,601
DEPARTMENT TOTAL	\$ 2,932,773	\$ 1,748,528	\$ 5,242,468	\$ 3,466,743
% CHANGE		-40.38%	199.82%	-33.87%

* Unaudited

Budget Notes:

Flood Abatement/Stormwater - \$750,000

Roads/Bridges - \$2,642,601

LOST FUND / 0109 - PUBLIC WORKS

Mission Statement:

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
260:								
9901	Public Works	\$ 267,317	\$	144,632	\$	1,885,263	\$	750,000
DEPARTMENT TOTAL		\$ 267,317	\$	144,632	\$	1,885,263	\$	750,000
% CHANGE				-45.89%		1203.49%		-60.22%

* Unaudited

Expenditures By Category

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
Personal Services	\$	-	\$	-			\$	-
Operations		-		30,531		119,805		-
OPERATING BUDGET	\$	-	\$	30,531	\$	119,805	\$	-
Capital Budget		267,317		114,101		1,765,457		750,000
DEPARTMENT TOTAL	\$	267,317	\$	144,632	\$	1,885,263	\$	750,000
% CHANGE				-45.89%		1203.49%		-60.22%

* Unaudited

Budget Notes:

Facilities Improvements - \$750,000

LOST FUND / 0109 - NON-DEPARTMENTAL

Mission Statement:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 1,438
3000	Non-Categorical	-	-	44,638	28,774
4000	Interfund Transfers	12,068,651	4,270,159	5,274,722	5,403,045
DEPARTMENT TOTAL		\$ 12,068,651	\$ 4,270,159	\$ 5,319,360	\$ 5,433,257
% CHANGE			-64.62%	24.57%	2.14%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ -	\$ -		\$ -
Operations	12,068,651	4,270,159	5,319,360	5,433,257
OPERATING BUDGET	\$ 12,068,651	\$ 4,270,159	\$ 5,319,360	\$ 5,433,257
Capital Budget	-	-	-	
DEPARTMENT TOTAL	\$ 12,068,651	\$ 4,270,159	\$ 5,319,360	\$ 5,433,257
% CHANGE		-64.62%	24.57%	2.14%

* Unaudited

Budget Notes:

Personnel Benefits - \$1,438

Debt Service - \$5,403,045

Cost Allocation/Risk Management/Workers' Compensation - \$28,774

STORMWATER FUND

The Stormwater Fund accounts for the operations, maintenance and improvements of the storm and sanitary sewer systems.



Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 57,478
3000	Non-Categorical	187,983	198,924	213,974	193,269
4000	Inter Fund Transfer	639,280	688,468	653,903	942,867
250:					
2300	Drainage	390,383	409,458	464,745	492,737
2600	Stormwater	274,852	273,522	271,217	290,497
260:					
3210	Sewer Maintenance	3,819,270	3,089,819	3,797,936	3,295,106
3710	Other Repairs & Maintenance	4,984			5,000
DEPARTMENT TOTAL		\$ 5,316,752	\$ 4,660,191	\$ 5,401,775	\$ 5,276,954
% CHANGE			-12.35%	15.91%	-2.31%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 2,941,486	\$ 2,855,248	\$ 2,894,232	\$ 3,188,773
Operations	894,847	1,004,911	1,470,444	1,105,279
OPERATING BUDGET	\$ 3,836,333	\$ 3,860,159	\$ 4,364,676	\$ 4,294,052
Capital Budget	1,480,419	800,032	1,037,099	982,902
DEPARTMENT TOTAL	\$ 5,316,752	\$ 4,660,191	\$ 5,401,775	\$ 5,276,954
% CHANGE		-12.35%	15.91%	-2.31%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
250-2300 Drainage	6	6	6
Project Engineer	2	2	2
Engineer Inspector	2	2	2
Survey Technician	1	1	1
Survey Crew Leader	1	1	1

STORMWATER FUND / 0202

250-2600 Stormwater	4	4	4
Stormwater Engineer	1	1	1
Stormwater Data Inspector	1	1	1
Stormwater Data Technician II	1	1	1
Stormwater Data Technician I	1	1	1
260-3210 Stormwater Maintenance	56	56	56
Stormwater Manager	1	1	1
Assistant Stormwater Manager	1	1	1
Correctional Officer - Stormwater	11	11	11
Chemical Application Supervisor	1	1	1
Chemical Application Technician	3	3	3
Stormwater Drainage Technician	1	1	1
Stormwater Crew Supervisor	2	2	2
Crew Leader - Stormwater	5	5	5
Equipment Operator Crew Leader	1	1	1
Equipment Operator III	7	7	7
Equipment Operator II	4	4	4
Equipment Operator I	3	3	3
Maintenance Worker I	15	15	15
Administrative Technician	1	1	1
TOTAL	66	66	66

Non-Departmental - Contingency

Program Description:

Departments' budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Departmental - Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Non-Departmental - Inter Fund Transfers

Program Description:

This cost center records the allocations of appropriations to the Capital Improvement Projects Fund for recording and accounting purposes.

Project Description	Budget
Pipe Rehabilitation/Replacement*	\$812,617
TOTAL	\$812,617

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

STORMWATER FUND / 0202

Drainage

Program Description:

The Drainage division is responsible for review and inspection of site development construction projects. These duties include but are not limited to: insuring proper handling of Stormwater runoff and compliance with the new Unified Development Ordinance.

Goals, Objectives and Performance Data

Goal:	To review plans within a timely manner and provide onsite inspection.		
Objective:	To ensure compliance with Federal, State and Local laws.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Number of plans reviewed	88	75	75

Stormwater

Program Description:

The Stormwater division, managed by the Engineering Department of the Development Resource Center is responsible for providing engineering services for the Columbus Consolidated Government. Services include reporting and monitoring Stormwater activity, meeting federal and state Stormwater mandates.

Goals, Objectives and Performance Data

Goal:	To document in-stream water quality trends and pollutant removal efficiencies of stormwater best management practices (BMPs) through our GaEPD-approved Stormwater Management Program to include wet weather, 303(d) creek program.		
Objective:	Perform required water quality monitoring for the wet weather, 303(d) program.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Number of samples collected for two monitoring programs	398	400	400

Goal:	To educate our citizens and promote environmental stewardship through our Public Information & Education Program and perform required inlet marking as part of the Community Rating System (Flood Plan Management Program).		
Objective:	Storm sewer inlets marked.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Number of inlets marked	250	250	250

STORMWATER FUND / 0202

Budget Notes:

The following capital was approved in this budget:

Steerable Mudmaster with Electronic Lift Transporter and Camera Assembly - Additional

Stormwater Maintenance

Program Description:

The Stormwater/Sewer Maintenance Division, managed by Public Works Department, is responsible for maintaining storm easements including ditches, inlets, drain pipes, watersheds, detention and retention ponds, construction and installation of storm sewers and ensuring the free flow of storm water.

Goals, Objectives and Performance Data

Goal:	To improve the flow of water in storm drain pipes.		
Objective:	Pressure clean 19.9 miles of storm drainpipes to help prevent blockage.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Miles of storm drain pipes pressured cleaned annually	18.5	19.0	19.9

Budget Notes:

The following capital was approved in this budget:

Mid Size SUV 4x4 Truck - Replacement

(3) Three Handheld GPS Mapping Units (Trimble Nomad with Camera) - Additional

(2) Two Dump Trucks Bed Box Insert With Towable Leaf Vacuum Loader - Additional

Other Maintenance and Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund divisions.

PAVING FUND

The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.



Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 143,086
3000	Non-Categorical	602,607	683,148	725,475	659,538
4000	Inter Fund Transfer	1,362,691	3,651,586	1,315,525	1,635,886
250:					
2200	Highways & Roads	910,641	902,350	992,498	1,032,183
260:					
2100	Street Improvements	1,908,289	3,257,807	308,803	-
2800	Landscape & Forestry	2,915	-	-	-
3110	Street Repairs & Maintenance	2,305,767	2,424,683	4,944,976	4,772,716
3120	Environmental Maintenance	5,155,204	6,127,822	6,553,250	6,525,849
3130	Right of Way Maintenance -	241,974	265,886	257,992	252,204
3710	Other Maintenance & Repairs	2,448	1,910	3,713	5,000
DEPARTMENT TOTAL		\$ 12,492,536	\$ 17,315,192	\$ 15,102,232	\$ 15,026,462
% CHANGE			38.60%	-12.78%	-0.50%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 7,485,569	\$ 7,488,172	\$ 7,692,496	\$ 8,077,854
Operations	3,738,128	4,155,191	5,155,939	4,674,965
OPERATING BUDGET	\$ 11,223,697	\$ 11,643,363	\$ 12,848,435	\$ 12,752,819
Capital Budget	1,268,839	5,671,829	2,253,797	2,273,643
DEPARTMENT TOTAL	\$ 12,492,536	\$ 17,315,192	\$ 15,102,232	\$ 15,026,462
% CHANGE		38.60%	-12.78%	-0.50%

* Unaudited

PAVING FUND / 0203

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
250-2200 Highways & Roads	15	15	15
Engineering Director	1	1	1
Engineering Inspection Coordinator	1	1	1
Engineering Inspector	3	3	3
Survey Crew Leader	2	2	2
Survey Supervisor	1	1	1
Administrative Secretary	1	1	1
Administrative Technician I	1	1	1
Survey Technician	1	1	1
Administrative Assistant	1	1	1
CAD Technician	1	1	1
Survey Crew Worker	1	1	1
Senior Engineer Technician	1	1	1
260-2100 Street Improvements	31	0	0
Heavy Equipment Manager	1	0	0
Heavy Equipment Supervisor	2	0	0
Senior Heavy Equipment Operator	2	0	0
Heavy Equipment Operator	2	0	0
Equipment Operator III	13	0	0
Equipment Operator II	8	0	0
Correctional Officer - Heavy Equipment	1	0	0
Maintenance Worker I	1	0	0
Administrative Technician I	1	0	0
260-3110 Streets (Street Repairs & Maintenance & Street Improvements merged in FY13)	46	70	70
Street Maintenance Manager	1	1	1
Assistant Street Maintenance Manager	1	1	1
Heavy Equipment Manager	0	0	0
Correctional Officer - Streets	3	3	3
Correctional Officer - Heavy Equipment	0	1	1
Public Services Crew Supervisor	2	2	2
Heavy Equipment Supervisor	0	2	2
Public Services Crew Leader	6	6	6
Senior Heavy Equipment Operator	0	2	2
Heavy Equipment Operator	0	2	2
Equipment Operator III	0	10	10
Equipment Operator II	0	5	5
Equipment Operator I	6	6	6
Maintenance Worker III	6	6	6
Maintenance Worker II	4	4	4
Maintenance Worker I	16	17	17
Administrative Technician I	1	2	2
Inmate Labor	15	15	15

PAVING FUND / 0203

	FY12 Actual	FY13 Actual	FY14 Adopted
260-3120 Urban Forestry & Beautification (Right of Way Maintenance and Forestry merged in FY11)	77	83	83
Forestry & Beautification Manager	1	1	1
Assistant Manager - Beautification	1	1	1
Assistant Manager - Forestry	1	1	1
Contract Inspector	1	1	1
Urban Forestry Supervisor	1	1	1
Forestry Administrator	1	1	1
Tree Trimmer Crew Leader	5	5	5
Tree Trimmer II	1	1	1
Tree Trimmer I	1	1	1
Administrative Technician I	2	2	2
Chemical Applications Supervisor	1	1	1
Chemical Applications Technician	2	2	2
Correctional Officer - Forestry	10	10	10
Equipment Operator III	13	16	16
Equipment Operator II	8	11	11
Equipment Operator I	8	8	8
Maintenance Worker I	15	15	15
Maintenance Worker I - Temporary	2	2	2
Public Services Crew Leader	4	4	4
Public Services Supervisor	1	1	1
260-3130 Right of Way Maintenance - Community Service	3	3	3
Community Service Coordinator	1	1	1
Public Services Crew Leader	2	2	2
Maintenance Worker I - Part Time	7	7	7
Maintenance Worker I - Temporary	6	3	6
TOTAL	172	171	171

Non-Departmental - Contingency

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Departmental - Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

PAVING FUND / 0203

Non-Departmental - Inter-fund Transfers

Program Description:

This cost center records the allocations of appropriations to the Capital Improvement Projects Fund for recording and accounting purposes.

Budget Notes:

-The budget reflects The funding for these specific Capital Improvement Projects.

Performance Indicators:	Budget
Resurfacing/Road Improvements	\$ 1,297,140
Performance Indicators:	\$ 1,297,140

Highway and Roads

Program Description:

The Highway and Roads division, managed by the Engineering Department, provides engineering services to agencies of the Columbus Consolidated Government. Services include street acceptance, preparation of engineering reports and studies, identifying easements and public right of ways, drafting construction plans, contracts and specifications, inspecting construction projects and administering construction contracts. The division manages the pavement management program.

Goals, Objectives and Performance Data

Goal:	To increase the citizen satisfaction of the City's roadways.		
Objective:	To reduce the number of calls for unsatisfactory utility repairs through permit management.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Number of permits	1,961	1,918	1,900

Streets

Program Description:

To repair right-of-way areas; i.e. potholes, asphalt maintenance, curbs/gutters, sidewalks, guardrails, inlet tops and fences.

Goals, Objectives and Performance Data

Goal:	To improve asphalt maintenance as well as all curb and gutter and other various concrete maintenance within the City of Columbus.		
Objective:	To increase asphalt maintenance and repairs as well as concrete work.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Tons of Asphalt Used	2,190	2,200	2,210

Goal:	To keep sidewalks and curbs and gutters in a safe and serviceable condition.		
Objective:	To provide safer sidewalks by removing trip hazards and making the necessary repairs as found by our staff and or reported by our citizens.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Yards of concrete poured	1,035	1,200	1,500

PAVING FUND / 0203

Budget Notes:

-The following capital was approved in this budget:

- Hydroseeder - Additional
- Hay Blower - Additonal
- Asphalt Roller - Additonal
- Low Boy Truck - Replacement
- Low Boy Trailer - Replacement
- Tandem Truck - Replacement
- Sign Truck - Replacement

Urban Forestry & Beautification

Program Description:

To cut vegetation along city right-of-ways and city property, to apply herbicides to reduce the amount of unwanted vegetation, to provide landscaping activities along city right-of-ways and city property, to provide emergency response services for removal of debris, spills, and ice on the roadways, and to assist other divisions as needed. Also to provide urban forestry services to include removing, pruning, and planting of city trees. The division also provides contract inspection on the city's gateways and enforces the Tree Preservation and Replacement Ordinance.

Goals, Objectives and Performance Data

Goal:	To maintain a neat appearance within the city's small median type parks.		
Objective:	Service an average of 62 parks once every two weeks.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Average number of parks maintained every two weeks during peak growth months	46	38	62

Goals, Objectives and Performance Data

Goal:	To maintain a well cut appearance of the city's right of ways and other property.		
Objective:	To increase the amount of miles right of ways and other property cut each year.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Annual miles of vegetation cut	2,121	2,203	2,500

Goal:	To prune trees on city properties.		
Objective:	Increase the number of trees pruned by 3%.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of trees pruned	4,771	4,660	4,700

PAVING FUND / 0203

Budget Notes:

-The following capital was approved in this budget:

- Two (2) Dump Truck Bed Box Insert with Towable Leaf Vacuum Loader - Replacement
- Pull Behind Sweeper Unit with Gator Style Vehicle to Pull Sweeper - Replacement
- Two (2) Street Sweeper - Replacement
- Two (2) Full Size Crew Cab Pick Up Truck - Replacement
- Commercial Versatile Mower with Bagger - Replacement
- Nine (9) Commercial Versatile Mower - Replacement

Right of Way Maintenance - Community Service

Program Description:

Maintains two (2) city cemeteries and 40-50 city owned properties. Provide support for various city supported activities such as Riverfest Weekend, Help the Hooch, Christmas tree and telephone book recycling programs. Clean the city and county right-of-way of litter and debris.

Goals, Objectives and Performance Data

Goal:	To pick up litter on the City's rights-of-ways.		
Objective:	To increase the number of miles policed by 3% every year.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of miles policed	16,116	16,599	17,096

Goal:	To increase the number of probationers assigned.		
Objective:	Coordinate directly with the Courts to increase by 5% the number of sentenced individuals and assigning them to the Department of Public Services.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of probationers assigned	351	369	387

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Paving Fund divisions.

MEDICAL CENTER FUND

**The Medical Center Fund
accounts for funding indigent
hospital care for the residents
of Columbus.**

MEDICAL CENTER FUND / 0204

Mission Statement:

The Consolidated Government and the Medical Center have a contractual agreement whereby hospital services are provided to indigent Muscogee County residents. The Medical Center receives an amount equal to the revenue produced by three mills of property tax to cover such services after the approval of said patient bills by the Consolidated Government.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
200:				
3000 Medical Center	\$ 13,175,027	\$ 13,623,009	\$ 14,212,407	\$ 14,109,597
DEPARTMENT TOTAL	\$ 13,175,027	\$ 13,623,009	\$ 14,212,407	\$ 14,109,597
% CHANGE		3.40%	4.33%	-0.72%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations	13,175,027	13,623,009	14,212,407	14,109,597
OPERATING BUDGET	\$ 13,175,027	\$ 13,623,009	\$ 14,212,407	\$ 14,109,597
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 13,175,027	\$ 13,623,009	\$ 14,212,407	\$ 14,109,597
% CHANGE		3.40%	4.33%	-0.72%

* Unaudited

INTEGRATED WASTE FUND

**The Integrated Waste Fund
accounts for the expenses
associated with the collection
and disposal of solid waste and
recycling.**



Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
590:					
2000	Contingency	\$ -	\$ -		\$ 94,265
3000	Non-Categorical	747,886	753,691	776,867	692,419
4000	Inter Fund Transfer	146,234	146,234	186,293	225,522
640:					
4000	Integrated Waste Supp	-	-	777,716	-
260:					
3510	Solid Waste Collection	5,367,637	5,469,162	5,968,110	5,662,394
3520	Recycling	931,643	922,006	1,349,332	1,072,823
3540	Granite Bluff Inert Landfill	244,616	261,842	240,548	275,285
3550	Oxbow Meadows Inert Landfill	202,203	215,562	289,767	14,861
3560	Pine Grove Sanitary Landfill	1,754,761	2,134,230	1,858,072	1,762,789
3570	Recycling Sustainability Center	138,422	162,656	215,220	413,964
3710	Other Maintenance & Repairs	-	3,554	3,893	13,580
270:					
3150	Refuse Collection	77,569	185,379	90,930	83,198
DEPARTMENT TOTAL		\$ 9,610,971	\$ 10,254,316	\$ 11,756,748	\$ 10,311,100
% CHANGE			6.69%	14.65%	-12.30%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	4,973,147	\$ 4,943,280	\$ 5,264,064	\$ 5,425,556
Operations		4,370,592	4,750,926	5,022,848	4,885,544
OPERATING BUDGET	\$	9,343,739	\$ 9,694,206	\$ 10,286,912	\$ 10,311,100
Capital Budget		267,232	560,110	1,469,836	-
DEPARTMENT TOTAL	\$	9,610,971	\$ 10,254,316	\$ 11,756,748	\$ 10,311,100
% CHANGE			6.69%	14.65%	-12.30%

* Unaudited

INTEGRATED WASTE FUND / 0207

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
260-3510 Solid Waste Collection	70	70	70
Assistant Director	1	1	1
Solid Waste & Recycling Manager	1	1	1
Asst Division Mgr - Solid Waste & Recycling	1	1	1
Waste Collection Route Supervisor	5	5	5
Waste Equipment Operator	57	57	57
Waste Equipment Operator-Temporary	1	0	0
Waste Collection Worker	4	4	4
Animal Control Officer I	1	1	1
260-3520 Recycling	13	12	12
Recycling Route Supervisor	1	1	1
Recycling Truck Driver	8	8	8
Waste Equipment Operator	4	3	3
Material Recovery Facility Supervisor	0	0	0
Material Recovery Facility Technician	0	0	0
Material Recovery Facility Technician-Temp	0	0	0
260-3540 Granite Bluff Inert Landfill	3	3	3
Landfill Supervisor	1	1	1
Landfill Operator	2	2	2
260-3550 Oxbow Meadows Inert Landfill	4	4	4
Landfill Supervisor	1	1	1
Landfill Operator	2	2	2
Heavy Equipment Operator	1	1	1
260-3560 Pine Grove Sanitary Landfill	11	11	12
Waste Disposal Manager	1	1	1
Assistant Waste Disposal Manager	1	1	1
Senior Landfill Operator	1	1	1
Heavy Equipment Operator	2	2	3
Landfill Operator	5	5	5
Landfill Maintenance Technician	1	1	1
260-3570 Material Recovery Facility	0	3	3
Material Recovery Facility Supervisor	0	1	1
Material Recovery Facility Technician	0	2	2
270-3150 Refuse Collection	1	1	1
Equipment Operator II	1	1	1
TOTAL	102	104	105

INTEGRATED WASTE FUND / 0207

Non-Departmental Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Departmental Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year. The largest component of the cost allocation charges to the Integrated Waste Fund is vehicle maintenance.

Non-Departmental Inter fund Transfers

Program Description:

This cost center records the allocations of appropriations to the Capital Improvement Projects Fund for recording and accounting purposes.

Budget Issues:

-The budget reflects the funding for this specific Capital Improvement Projects.

Project Description	Budget
Landfill Construction, Closure and Post Closure	\$ -
TOTAL	\$ -

Solid Waste Collection

Program Description:

The Solid Waste Collection division collects household garbage, yard waste and bulky waste.

Goals, Objectives and Performance Data

Goal:	To lower the number of collection stops missed.		
Objective:	To reduce the number of missed pick-ups by 3% annually.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Annual number of missed pick-ups	1,352	1,024	1,000

INTEGRATED WASTE FUND / 0207

Solid Waste Collection (con't)

Goals, Objectives and Performance Data

Goal:	To reduce the number of customer complaints.		
Objective:	To reduce the number of customer complaints by 3% annually.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Annual number of customer complaints	10	9	8

Recycling

Program Description:

This division is responsible for the collection of Recyclable Commodities.

Goals, Objectives and Performance Data

Goal:	To provide the opportunity for each resident to participate in recycling.		
Objective:	Increase the number of participants in recycling.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of participants	49,373	50,265	53,000

Goal:	To promote the concept of recycling to the general public.		
Objective:	Increase the tonnage of recyclables collected.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Tons of Recyclables collected	2,571	2,616	3,000

Goal:	Improve the multi-family housing recycling program.		
Objective:	Increase the number of apartment complexes participating in the multi-family housing recycling program.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of complexes participating	10	13	15

INTEGRATED WASTE FUND / 0207

Granite Bluff Inert Landfill

Program Description:

The Granite Bluff Inert Landfill site is responsible to operate a state of the art inert landfill in compliance with Federal, State, and Local directives.

Goals, Objectives and Performance Data

Goal:	To increase recycling to ensure longer life span for the inert disposal site.		
Objective:	To increase on-site mulching operations by 20%-40%.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Inert material collected	29,092	32,001	35,201

Oxbow Meadows Inert Landfill

Program Description:

The Oxbow Meadows Inert Landfill gives the City of Columbus an increased disposal capacity, and therefore an increased life span for this critical disposal element. The landfill is operated five days a week in full compliance with all State and Federal regulating statutes.

Goals, Objectives and Performance Data

Goal:	Increase recycling to ensure longer life span for the inert disposal site.		
Objective:	Increase on-site mulching operations up to a possible 20%-40%		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Tons mulched	2,483	4,437	6,391

Goal:	To provide for the disposal of inert material.		
Objective:	To accept inert material from citizens and residents of Muscogee County.		
	FY12	FY13	FY14
Performance Indicators:	Actual	Actual	Projected
Inert materials accepted	15,622	17,104	18,586

INTEGRATED WASTE FUND / 0207

Pine Grove Landfill

Program Description:

The Pine Grove Landfill responsibility is to operate a state of the art Municipal Solid Waste Landfill in compliance with Federal, State and Local directives.

Goals, Objectives and Performance Data

Goal:	To provide for the disposal of municipal solid waste (MSW) and construction and demolition (C&D) materials.		
Objective:	To accept MSW and C&D material for the citizens, residents, and other commercial customers of Muscogee County.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Tonnage of MSW accepted	78,221	80,568	82,985
Tonnage of C&D accepted	5,451	5,614	5,783
Special Handling	580	580	580

Budget Notes:

The following personnel was approved in this budget
- Heavy Equipment Operator

Recycling Sustainability Center

Program Description:

This division is responsible for the collection of Recyclable Commodities.

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Integrated Waste Fund division.

Refuse Collections

Program Description:

The Parks and Recreation Department is responsible for the pick-up of waste deposited in trash receptacles in parks around the city. Operating with one truck, this division picks up trash from over 2,000 cans in 52 parks including South Commons and the River Walk. The Parks Refuse division operates seven days a week from April 1 to November 1, and five days a week the remaining 5 months per year. During the week, the division is able to utilize inmate labor. The truck makes two trips per day to the landfill except for Saturday when the landfill closes at noon and on Sunday when the landfill is closed.

EMERGENCY TELEPHONE FUND

**The Emergency Telephone Fund
accounts for expenses for the
Emergency 911 System that ensures
public safety departments respond
quickly to emergency situations.**



Mission Statement:

The 911 Center will provide effective and responsive emergency and non-emergency communication services in a professional and efficient manner for public safety and other agencies. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

			FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
400:									
3220	E-911	\$	3,228,738	\$	3,242,862	\$	3,473,735	\$	3,715,328
590:									
2000	Contingency		-		-		126,721		44,237
4000	Inter Fund Transfer		-		-		81,525		188,410
DEPARTMENT TOTAL		\$	3,228,738	\$	3,242,862	\$	3,681,981	\$	3,947,975
% CHANGE					0.44%		13.54%		7.22%

* Unaudited

Expenditures By Category

		FY11 Actual		FY12 Actual		FY13 Actual*		FY14 Adopted
Personal Services	\$	2,496,155	\$	2,550,842	\$	2,515,158	\$	2,586,928
Operations		732,583		692,019		1,166,823		1,361,047
OPERATING BUDGET	\$	3,228,738	\$	3,242,861	\$	3,681,981	\$	3,947,975
Capital Budget		-		-		-		-
DEPARTMENT TOTAL	\$	3,228,738	\$	3,242,861	\$	3,681,981	\$	3,947,975
% CHANGE				0.44%		13.54%		7.22%

* Unaudited

EMERGENCY TELEPHONE FUND / 0209

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
400-3220 E-911	56	56	54
Police Lieutenant	1	1	1
Police officer	2	2	0
911 Center Supervisor	6	6	6
Communication Technician I/II/III	45	45	45
Administrative Clerk	1	1	1
Administrative Secretary	1	1	1
TOTAL	56	56	54

Emergency Telephone

Program Description:

The 911 Center is divided into two areas: the Public Safety Message Center and the Emergency Operations Center. The Public Safety Message Center is the administrative telephone-answering unit for the Police and Fire Departments. The 911 Operations Center is responsible for receiving requests for emergency services and dispatching the appropriate units to the emergency; monitoring and dispatching the Police, State Sheriff's, Fire and EMS radio channels; the Civil Defense National Warning System; all bank alarms, the FBI and National Guard Alarms; and implementing emergency procedures in concert with other agencies.

Goals, Objectives and Performance Data

Goal:	To provide emergency and non-emergency communications services in a professional and efficient manner for public safety and other agencies.		
Objective:	To dispatch all calls for service in a timely, accurate and professional manner.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Police Calls Dispatched	159,254	160,750	161,387
Fire Calls Dispatched	18,660	18,810	18,950
EMS Calls Dispatched	26,025	26,210	26,425

Non-Departmental Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department. The non-categorical section has been established for recording these appropriations and expenditures.

Notes:

*Transfers out (2) Police Officer Positions to General Fund

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

The Community Development Block Grant Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.



Community Development

Program Description:

Provide reinvestment opportunities including the promotion of providing decent, safe, affordable housing for all citizens by collaboration with non-profits and for profit housing developers.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
245:	CDBG Program	\$ 2,549,059	\$ 2,229,585	\$ 1,820,851	\$ 1,416,583
DEPARTMENT TOTAL		\$ 2,549,059	\$ 2,229,585	\$ 1,820,851	\$ 1,416,583
% CHANGE			-12.53%	-18.33%	-22.20%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	204,610	\$ 248,964	\$ 288,094	\$ 265,746
Operations		1,840,487	1,949,526	1,532,757	1,150,837
OPERATING BUDGET	\$	2,045,097	\$ 2,198,490	\$ 1,820,851	\$ 1,416,583
Capital Budget		503,962	31,095	-	-
DEPARTMENT TOTAL	\$	2,549,059	\$ 2,229,585	\$ 1,820,851	\$ 1,416,583
% CHANGE			-12.53%	-18.33%	-22.20%

* Unaudited

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) / 0210

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
245-1000 CDBG Administration	5	5	5
Community Reinvestment Director	1	1	1
Project Manager	1	1	1
Community Reinvestment Tech. II	2	2	2
Community Reinvestment Tech. I	1	1	1

Program Description:

The Community Reinvestment provides comprehensive CDBG reinvestment opportunities while providing services for the homeless and providing safe, affordable, and decent housing to the citizens of Muscogee County.

Goals, Objectives and Performance Data

Goal:	To provide decent housing and create a viable living environment.		
Objective:	To demolish previously cited code violations for unsafe housing units that create and/or contribute to slum and blight conditions.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Adopted
Number of code violations/citations/notices resulting in demolitions	20	18	30

Goal:	To prevent further deterioration and decline of neighborhoods through the correction of housing code violations in eligible residential structures.		
Objective:	To aid the elderly and/or disable citizens with emergency repairs through the Project Care Program.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Adopted
Number of project care rehabilitation	12	5	4

WORKFORCE INVESTMENT ACT PROGRAM FUND

**The Workforce Investment Act
Program Fund accounts for
grant monies received from the
Department of Labor under the
Job Training Partnership Act.**

WORKFORCE INVESTMENT ACT (WIA) FUND / 0220

Program Description:

The Workforce Investment Act (WIA) Program accounts for grant monies received from the Department of Labor to carry out the federal objectives formerly carried out by the Job Training Partnership Act (JTPA) Program:

- To authorize and fund different employment and training programs.
- To establish programs that provide job-training services for dislocated workers, economically disadvantaged adults and youth facing significant employment barriers.

Expenditures By Division

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Department Total	\$ 3,378,341	\$ 2,263,164	\$ 2,039,890	\$ 3,385,140
DEPARTMENT TOTAL	\$ 3,378,341	\$ 2,263,164	\$ 2,039,890	\$ 3,385,140
% CHANGE		-33.01%	-9.87%	65.95%

* Unaudited

Adult & Dislocated Workers

Program Description:

WIA authorizes “core” and “intensive” services. “Core” services are available to all adults and include job search and placement assistance; labor market information; initial assessment of skills and needs; information about available services; and follow-up services. “Intensive” services are available for unemployed individuals who are not able to find jobs through core services alone. These services include more comprehensive assessments, development of employment plans, counseling, case management and short-term pre-vocational services. Additionally, the Act authorizes the provision of temporary income support to enable participant continuation in training.

Youth

Program Description:

WIA authorizes eligible youth ages 14 through 21 to be considered as low-income and must meet one or more of the following challenges:

(1) School dropout; (2) basic literacy skills deficiency; (3) homeless, runaway, or foster child; (4) pregnant or a parent; (5) an offender; or (6) need help completing an educational program or securing/holding a job.

Furthermore, 30% of these funds must help those who are in school. Additionally, the program just provides summer employment opportunities linked to academic and occupational learning.

ECONOMIC DEVELOPMENT AUTHORITY FUND

**The Economic Development
Authority Fund accounts for
dedicated millage for economic
development within the City.**

ECONOMIC DEVELOPMENT AUTHORITY FUND / 0230

Program Description:

The Columbus Consolidated Government and the Development Authority of Columbus have an agreement whereby economic development activities that include; working with local and regional entities in attracting quality companies, working to broaden the Muscogee County tax base, job creation and retention are provided by the Development Authority, in conjunction with the Greater Columbus Chamber of Commerce. The Development Authority will receive the revenue produced by 0.25 mills of ad valorem taxes to cover such activities. Beginning in FY14, an additional 0.16 mills will be set aside in an Economic Development reserve, subject to Council approval and discretion.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
590:					
1000	Agency Appropriation:	\$ 1,042,225	\$ 1,103,644	\$ 1,092,073	\$ 1,772,459
DEPARTMENT TOTAL		\$ 1,042,225	\$ 1,103,644	\$ 1,092,073	\$ 1,772,459
% CHANGE			5.89%	-1.05%	62.30%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	-	\$ -	\$ -	\$ -
Operations		1,042,225	1,103,644	1,092,073	1,772,459
OPERATING BUDGET	\$	1,042,225	\$ 1,103,644	\$ 1,092,073	\$ 1,772,459
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	1,042,225	\$ 1,103,644	\$ 1,092,073	\$ 1,772,459
% CHANGE			5.89%	-1.05%	62.30%

* Unaudited

DEBT SERVICE FUND

The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

DEBT SERVICE FUND / 0405

Program Description:

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, the Water Commissioners revolving loan contract and Lease Purchase Programs.

Expenditures By Category -

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operation	10,584,794	9,991,906	11,165,646	11,355,442
OPERATING BUDGET	\$10,584,794	\$9,991,906	\$11,165,646	\$11,355,442
Capital Budget	\$ -	\$ -	\$ -	\$ -
PROGRAM TOTAL	\$10,584,794	\$9,991,906	\$11,165,646	\$11,355,442
% CHANGE		-5.60%	11.70%	1.69%

*Unaudited

Overview and Debt Financing Principles:

The Columbus Consolidated Government maintains a Debt Service Fund. This fund is used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax form the primary source of revenue for the Debt Service Fund; a 1% Special Purpose Local Option Sales Tax provides the primary source of revenue for the Sales Tax Proceeds Account Fund. Further information is available on page B-14 (Financial Summaries) and starting on B-55 (Debt Service Fund Overview).

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is currently well below the 20% level that is considered by the credit industry to be a danger signal. In addition, the CCG is well below the legal debt ceiling for general obligation debt (details on Debt Margin below).

Debt Margin:

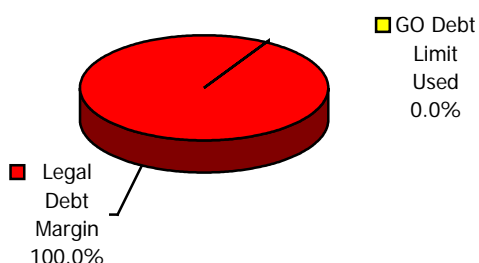
The Columbus Consolidated Government remains below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. CCG uses none of its established legal debt limit.

The current general obligation bond rating:

Standard & Poor's: AA +
Moody's Investors Service: Aa2

DEBT SERVICE FUND / 0405

Breakdown of Debt Limit



Computation of Legal Debt Margin For Fiscal Year Ending June 30, 2013

Assessed value of taxable property*	\$ 4,778,989,299
Debt Limit: 10% of assessed value	478,898,930
Less: Amount of debt applicable to debt limit	0
Legal Debt Margin Available	\$478,898,930

*Based on 2013 State Approved Gross Digest as of 08/01/2013.

Contractual Debt: Columbus Building Authority -

The Columbus Building Authority was created to provide a means to issue revenue bonds to acquire, construct, equip, maintain, and operate self-liquidating projects. The Consolidated Government has an agreement with the Columbus Building Authority whereby all assets purchased through the Columbus Building Authority are leased to the Consolidated Government. The Consolidated Government services the Building Authority's debt in lieu of making rental payments. The Consolidated Government has directly or indirectly guaranteed the Authority's debt. In 2012, new bonds were issued, proceeds from which in part repaid outstanding balances from the Series 1999 and Series 2003 bonds.

For FY14, debt service fund expenditures are summarized as follows:

Debt Service Summary:	Principal Payments	Interest Payments	Total Payments
2010 A	\$ 2,591,912	\$ 572,136	\$ 3,164,048
2010 B	0	4,177,691	4,177,691
2010 C	0	125,400	125,400
2012 A	761,015	935,708	1,696,723
2012 B	920,000	440,916	1,360,916
Total Bond Payments	\$ 4,272,927	\$6,251,851	\$ 10,524,778
Lease Payments (total shown as principal)	\$ 830,664	0	\$ 830,664
Total Debt Service Fund 0405	\$ 5,103,591	\$ 6,251,851	\$11,355,442
Trade Center (2012)	\$ 128,985	\$ 158,595	\$ 287,580
Oxbow (2012)	88,088	9,089	97,177
Total Debt Service, FY14	\$ 5,320,664	\$6,419,535	\$ 11,740,199

DEBT SERVICE FUND / 0405

The amortization schedule for open bonds is outlined below:

Columbus Building Authority Contractual Debt –

Fiscal Year	2010A Lease Revenue Bond		2010B Taxable Lease Revenue Bond		2010C Lease Revenue Bond	
	Principal	Interest** 1.0–4.0%	Principal	Interest 4.7–6.0%	Principal	Interest 6.0%
2014	\$ 2,591,912	\$ 572,136	\$ 0	4,177,691	0	125,400
2015	2,637,650	520,212	0	4,177,691	0	125,400
2016	2,687,677	467,317	0	4,177,691	0	125,400
2017	2,761,994	386,367	0	4,177,691	0	125,400
2018	2,315,000	289,200	0	4,177,691	0	125,400
2019	2,410,000	196,600	0	4,177,691	0	125,400
2020	2,505,000	100,200	0	4,177,691	0	125,400
2021	0	0	2,605,000	4,177,691	0	125,400
2022	0	0	2,685,000	4,055,256	0	125,400
2023	0	0	2,770,000	3,923,691	0	125,400
2024	0	0	2,860,000	3,783,806	0	125,400
2025	0	0	2,960,000	3,635,086	0	125,400
2026	0	0	3,065,000	3,473,766	0	125,400
2027	0	0	3,175,000	3,302,126	0	125,400
2028	0	0	3,290,000	3,121,151	0	125,400
2029	0	0	3,415,000	2,930,331	0	125,400
2030	0	0	3,545,000	2,729,700	0	125,400
2031	0	0	3,685,000	2,517,000	0	125,400
2032	0	0	3,830,000	2,295,900	0	125,400
2033	0	0	3,980,000	2,066,100	0	125,400
2034	0	0	4,135,000	1,827,300	0	125,400
2035	0	0	4,295,000	1,579,200	0	125,400
2036	0	0	4,460,000	1,321,500	0	125,400
2037	0	0	4,635,000	1,053,900	0	125,400
2038	0	0	4,815,000	775,800	0	125,400
2039	0	0	5,005,000	486,900	0	125,400
2040	0	0	3,110,000	186,600	2,090,000	125,400
Total	\$17,909,233	\$ 2,532,032	\$72,320,000	\$78,486,641	\$2,090,000	\$3,385,800

DEBT SERVICE FUND / 0405

Columbus Building Authority Contractual Debt –continued

Fiscal Year	2012A Lease Revenue Refunding Bonds		2012B Taxable Lease Revenue Refunding Bonds		2012 Oxbow		2012 Trade Center	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2014	\$ 761,015	\$ 935,708	\$ 920,000	\$ 440,916	\$88,087	\$ 9,089	\$ 128,985	\$ 158,595
2015	923,478	775,519	1,005,000	354,205	92,350	7,413	156,522	131,443
2016	944,855	757,049	1,025,000	334,105	97,323	5,708	160,145	128,313
2017	970,507	728,703	1,055,000	313,605	103,006	3,108	164,493	123,509
2018	1,004,710	689,883	1,070,000	292,505	0	0	170,290	116,929
2019	1,047,464	649,695	1,100,000	271,105	0	0	177,536	110,118
2020	1,098,768	607,796	1,120,000	249,105	0	0	186,232	103,016
2021	1,145,797	563,846	405,000	215,505	0	0	194,203	95,567
2022	1,197,102	518,014	415,000	203,355	0	0	202,899	87,799
2023	1,248,406	470,130	435,000	190,905	0	0	211,594	79,683
2024	1,303,986	420,193	450,000	177,855	0	0	221,014	71,219
2025	1,351,015	381,074	470,000	165,705	0	0	228,985	64,589
2026	1,398,044	340,543	485,000	151,605	0	0	236,956	57,719
2027	1,449,348	298,602	505,000	137,055	0	0	245,652	50,611
2028	1,487,826	262,368	525,000	121,400	0	0	252,174	44,469
2029	1,539,131	225,173	550,000	104,600	0	0	260,870	38,165
2030	1,581,884	186,694	580,000	86,450	0	0	268,116	31,643
2031	1,633,188	143,193	600,000	66,150	0	0	276,812	24,270
2032	1,680,217	98,280	630,000	45,150	0	0	284,783	16,658
2033	1,735,797	52,074	660,000	23,100	0	0	294,203	8,826
2034	0	0	0	0	0	0	0	0
2035	0	0	0	0	0	0	0	0
2036	0	0	0	0	0	0	0	0
2037	0	0	0	0	0	0	0	0
2038	0	0	0	0	0	0	0	0
2039	0	0	0	0	0	0	0	0
2040	0	0	0	0	0	0	0	0
Total	\$25,502,537	\$9,104,536	\$14,005,000	\$3,944,381	\$380,766	\$ 25,318	\$4,322,463	\$1,543,141

TRANSPORTATION FUND

**The Transportation Fund
accounts for all expenses
related to METRA, including
administration and operation.**



Mission Statement:

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
260:					
3710	Other Maint & Repairs	\$ 11,027	\$ 7,267	\$ 2,488	\$ 15,000
590:					
2000	Contingency	-	-	-	64,016
3000	Non-Categorical	140,034	127,102	123,599	128,412
4000	Inter-Fund Transfers	104,346	104,346	126,324	151,850
610:					
1000	Administration	174,541	167,372	169,209	198,929
2100	Operations	1,983,162	2,011,035	2,031,484	2,143,360
2200	Maintenance	1,498,691	1,616,453	1,641,060	1,518,396
2300	Dial-A-Ride	251,506	266,601	273,864	285,476
2400	Capital-FTA	1,295,965	726,762	1,160,170	1,458,240
2900	Charter Services	17,801	17,636	17,928	18,000
3410	Planning-FTA (5303)	66,232	67,639	69,388	70,675
3420	Planning-FTA (5307)	163,164	164,287	154,786	184,255
3430	ARRA Section 5340	72,807	-	-	-
DEPARTMENT TOTAL		\$ 5,779,276	\$ 5,276,500	\$ 5,770,300	\$ 6,236,609
% CHANGE			-8.70%	9.36%	8.08%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 3,389,546	\$ 3,381,156	\$ 3,461,624	\$ 3,694,270
Operations	1,698,364	1,822,533	1,816,599	1,874,039
OPERATING BUDGET	\$ 5,087,910	\$ 5,203,689	\$ 5,278,223	\$ 5,568,309
Capital Budget	691,366	72,811	492,077	668,300
DEPARTMENT TOTAL	\$ 5,779,276	\$ 5,276,500	\$ 5,770,300	\$ 6,236,609
% CHANGE		-8.70%	9.36%	8.08%

* Unaudited

METRA / 0751

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
610-1000 Administration	1	1	1
Office Manager	1	1	1
610-2100 Operations	44	44	44
Transit Manager	1	1	1
Transit Supervisor	1	1	1
Bus Operator	41	41	41
Safety Training Coordinator	1	1	1
610-2200 Maintenance	15	15	15
Fleet Maintenance Technician III	3	3	3
Fleet Maintenance Technician II	7	7	7
Fleet Maintenance Technician I	3	3	3
Fleet Maintenance Technician I PT*	2	2	2
Transit Specialist	1	1	1
610-2300 Dial-A-Ride	6	6	6
Bus Operator Dial-A-Ride	6	6	6
610-2400 Capital - FTA (5309)	4	4	4
Maintenance Manager	1	1	1
ADA Coordinator	1	1	1
Correctional Officer - Transportation	1	1	1
Bus Operator Dial-A-Ride	1	1	1
610-3410 Planning - FTA (5303)	1	1	1
Director of Transportation	1	1	1
610-3420 Capital - FTA (5307)	3	3	3
Transit Specialist	2	2	2
Administration Specialist	1	1	1
TOTAL	74	74	74

* Two Part Time Fleet Maintenance Technician I in Maintenance Department is equal to one Full Time Position.

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. We established this cost center to account for maintenance and repair activities specific to Transportation Fund divisions.

Non-Categorical

Program Description:

Department budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures.

METRA / 0751

Inter-Fund Transfers

Program Description:

We allocate appropriations for Capital Improvement Projects here for record and accounting purposes. Additionally, this cost center accounts for operating transfers from the Transportation Fund to the Risk Management Fund providing workers' compensation benefits for METRA employees.

Metra Administration

Program Description:

To provide safe, reliable, dependable and cost effective service with a professional team of employees dedicated to our customers needs and committed to excellence. Also, to provide administrative support for the mission of each division.

Goals, Objectives and Performance Data

Goal:	To maintain accurate payroll records.		
Objective:	To maintain and update payroll information for all employees. To stay within state and federal guidelines. Keep accurate files for all divisions.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Audited Payroll Files	100%	100%	100%

Goal:	Overall policy and program guidance for transit services.		
Objective:	To develop and implement transit service in keeping with guidelines set forth by the city, FTA and GDOT.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Annual Audits, Federal Triennial Reviews and GDOT site visits	100%	100%	100%

Operations

Program Description:

To ensure that all employees perform their job in a way that reflects favorably toward METRA and allows the opportunity to exercise a favorable influence on every customer served.

Goals, Objectives and Performance Data

Goal:	To Survey bus stops on all routes, to ensure customers are serviced.		
Objective:	Identify bus stops on all routes and reduce stops no longer in service to make additional stops if needed making routes more effective.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Routes Surveyed	30%	80%	95%

METRA / 0751

Operations (con't)

Goals, Objectives and Performance Data

Goal:	Reduce chargeable accidents and incidents		
Objective:	Provide semi-annual Refresher Training to all bus operators		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Bus operators in refresher training	0%	0%	25%

Maintenance

Program Description:

Perform preventative maintenance, scheduled repairs and emergency repairs on all METRA motorized equipment.

Goals, Objectives and Performance Data

Goal:	To manage inventory, repair/supplies and accounting for all items by using the computerized Fleet Maintenance System.		
Objective:	Conduct monthly inventory on parts and supplies		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Physical inventory versus Fleet System Report	95%	95%	97%

Goal:	To communicate maintenance values, directions, and performance expectations.		
Objective:	Explain to each employee the division goals and objectives. The goals provided clean and reliable vehicles to the customers.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Periodic refresher training	85%	80%	90%

Dial-A-Ride

Program Description:

The Dial-A-Ride division screens, schedules and provides reliable demand response curbside transit service to elderly and/or disable persons that lack the ability to use the regular transit system. The program ensures transportation services for the physically challenged persons according to the Americans With Disabilities Act.

METRA / 0751

Dial-A-Ride (con't)

Goals, Objectives and Performance Data

Goal:	To reduce incidents and accidents.		
Objective:	Monitor drivers and their destinations. Continue to provide refresher training for all Dial-A-Ride operators.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
View cameras and perform operator checks.	100%	100%	100%

Goal:	Provide safe transportation to persons with disabilities.		
Objective:	Operators will pre-trip and inspect their vehicles to make sure they are safe for the customers.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Survey locations before new service to ensure the safety of the customers and the operators	85%	90%	100%

Capital - FTA (5309)

Program Description:

Develop, purchase, and receive capital items needed to support public transportation in Columbus/Muscogee County and Fort Benning.

Goals, Objectives and Performance Data

Goal:	To purchase capital items that support the public transit divisions and the parking division of METRA by following the purchasing regulations as prescribed by the Federal Transit Administration (FTA), the Georgia Department of Transportation (GDOT), and the Columbus Consolidated Government (CCG).		
Objective:	Bid to purchase capital items greater than \$5,000 and secure quote documentation on purchase items less than \$5,000 as delineated in the CCG Purchasing procedures manual.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Purchase capital items before the end of the fiscal year	100%	100%	100%
Goal:	To develop the local capital budget and contact with FTA and GDOT for capital funding.		
Objective:	Local budgeting approval process and inclusion in the Transportation Improvement Program, FTA Grant Program, and the GDOT Capital Grant.		

METRA / 0751

Capital - FTA (5309) con't

Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Local Budget approval process and funding.			
Executed contracts with FTA and GDOT.	100%	100%	100%

Budget Notes:

-The following capital was approved in this budget:

- Rebuilt engines
- Rebuilt transmissions
- Dial-A-Ride Bus Replacement
- Operational and Facilities Equipment

Charter Services

Program Description:

The Charter Services of Metra purpose is to provide special transportation services to private/ public groups at a fixed rate for the sole benefit of group or organization.

Goals, Objectives and Performance Data

Goal:	To make charter services available to organizations to meet their transportation/ shuttle needs for special events.		
Objective:	To provide these services on a first come serve basis with the current three charter buses in the fleet in a fixed cost within a 50 mile radius.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of Charter and Ridership Services	120 Charter 9,305 Ridership	120 Charter 9,305 Ridership	70 Charter 4,100 Ridership

METRA / 0751

Grant Planning - FTA (5303)

Program Description:

Transit planning consists of these basic components: research, data analysis and planning, and maintenance of the transit grants. We accomplish research and forecasting according to Federal Transportation Administration (FTA) requirements using established guidelines. Statistical ridership populations, socioeconomic factors and employment patterns are the primary variables in data analysis.

This division is project oriented: annual reports, special studies, videos, transit information and related activities with a primary focus on mass transit. FTA provides federal dollars for planning at 80% of expenses. The GA DOT provides State dollars for planning at 10% of expenses. The city must apply for both.

Goals, Objectives and Performance Data

Goal:	To maintain transit strategies that are pro environment.		
Objective:	To update the short range and long range transit planning to reflect the changes in demographics, destinations and other issues affecting public transportation (i.e., security, environmental, congestion).		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
The Unified Planning Work Program (UPWP), Transportation Improvement Program (TIP), congestion mitigation strategies, participation in environmental impact assessments, ridership demands, and demographic data.	100%	100%	100%

Goal:	To maintain coordinated transit activities.		
Objective:	Participate with the Metropolitan Planning Organization in transportation activities, review routes and survey customers for service viability.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Transit, traffic and transportation agencies, MPO planning certification, 3C Planning Process, and environmental impacts, surveys, and driver information	100%	100%	100%

METRA / 0751

Grant Planning - FTA (5307)

Program Description:

Transit planning consists of these basic components: research, data analysis and planning, and maintenance of the transit grants. We accomplish research and forecasting according to Federal Transportation Administration (FTA) requirements using established guidelines. Statistical rider ship populations, socioeconomic factors and employment patterns are the primary variables in data analysis.

The Federal Transit Administration (FTA) is the Federal Agency working with the Georgia Department of Transportation (GA DOT) addressing mass transit. FTA provides federal dollars for planning at 80% of expenses. The GA DOT provides State dollars for planning at 10% of expenses. The city must apply for both.

Goals, Objectives and Performance Data

Goal:	To administer and manage transit grants and contracts from FTA, GDOT and other funding sources of capital, planning, and planning expenses.		
Objective:	Make application for, receive, and manage transit funded grants and contracts from FTA, GDOT and other similar public funding sources.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Executed contracts, quarterly reports, FTA & GDOT quarterly reports, FTA Triennial Reviews, annual audits and capital items over \$5,000	100%	100%	100%

Goal:	To maintain data for the financial and operating funds.		
Objective:	Compile on a regular basis revenue and other data as performance indicators of transit effectiveness.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Revenue reports, MIS reports, Georgia Transit Fact Report, City Manager's Report, FTA Triennial Report Data, General Farebox Information reports and other management reports	100%	100%	100%

PARKING MANAGEMENT FUND

The Parking Management Fund accounts for all expenses related to Columbus' Uptown Parking District, including enforcement and operation.



Mission Statement:

To provide a safe, reliable, dependable and cost effective transit service with a professional team of employees, dedicated to our customers needs and committed to excellence.

Expenditures By Division

			FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
590:						
2000	Contingency	\$	-	\$ -		\$ 3,529
3000	Non-Categorical		8,090	12,985	17,193	8,596
4000	Inter-fund Transfers		-	-	7,659	11,066
610:						
2800	Parking Management		322,775	321,895	321,944	375,228
DEPARTMENT TOTAL		\$	330,865	\$ 334,880	\$ 346,796	\$ 398,419
% CHANGE				1.21%	3.56%	14.89%

* Unaudited

Expenditures By Category

			FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	182,523	\$	179,522	\$ 185,806	\$ 199,543
Operations		148,342		155,357	160,990	198,876
OPERATING BUDGET	\$	330,865	\$	334,879	\$ 346,796	\$ 398,419
Capital Budget		-		-	-	-
DEPARTMENT TOTAL	\$	330,865	\$	334,879	\$ 346,796	\$ 398,419
% CHANGE				1.21%	3.56%	14.89%

* Unaudited

PARKING MANAGEMENT FUND / 0752

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
610-2800 Parking Management	4	4	4
Parking Division Manager	1	1	1
Parking Enforcement Supervisor	1	1	1
Parking Enforcement Officer	2	2	2
TOTAL	4	4	4

Non-Departmental

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures.

Parking Management Fund

Program Description:

The division responsibility is to enforce the Parking Ordinances.

Goals, Objectives and Performance Data

Goal:	To enforce ordinances regarding parking in the Uptown Management Area, Lakebottom, 9th Street and North Lake Business District.		
Objective:	To monitor Uptown Enforcement Area, Lakebottom, 9th Street and North Lake Business District and issue citations when parking violations occur.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Increased revenue from issued tickets for violations and payments processed	93%	95%	98%

Goal:	To collect revenue for outstanding unpaid citations written by Metra and other law enforcement agencies of the city.		
Objective:	To ensure that repeat violators pay outstanding, unpaid citations, which includes notifying violator via certified mail, and depending upon the violator, could include immobilization and eventual towing of the vehicle.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Increased revenue for outstanding unpaid citations	88%	90%	95%

COLUMBUS IRONWORKS CONVENTION & TRADE CENTER FUND

The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation and maintenance of the Columbus Ironworks Convention & Trade Center.



Mission Statement:

To serve as an organization dedicated to excellence in its operation and service delivery, act as a catalyst for economic development and stability for Columbus, and serve as a positive force for community identity and city image.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 23,125
3000	Non-Categorical	52,050	45,216	82,851	78,169
4000	Inter-fund Transfers	-	-	45,742	45,049
620:					
1000	Administration	591,866	582,766	523,360	614,116
2100	Sales	227,373	222,655	220,949	281,404
2200	Operations	465,502	452,977	466,877	575,772
2300	Maintenance	912,539	759,270	751,154	846,148
2600	Bonded Debt	226,790	222,631	216,336	287,580
DEPARTMENT TOTAL		\$ 2,476,120	\$ 2,285,515	\$ 2,307,268	\$ 2,751,363
% CHANGE			-7.70%	0.95%	19.25%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 1,179,308	\$ 1,107,847	\$ 1,112,267	\$ 1,261,064
Operations	1,258,653	1,148,614	1,177,350	1,406,219
OPERATING BUDGET	\$ 2,437,961	\$ 2,256,461	\$ 2,289,617	\$ 2,667,283
Capital Budget	38,159	29,054	17,651	84,080
DEPARTMENT TOTAL	\$ 2,476,120	\$ 2,285,515	\$ 2,307,268	\$ 2,751,363
% CHANGE		-7.70%	0.95%	19.25%

* Unaudited

COLUMBUS IRONWORKS AND TRADE CENTER / 0753

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
620-1000 Administration	8	8	8
Executive Director	1	1	1
Assistant Director	1	1	1
Trade Center Finance Manager	1	1	1
Administrative Clerk I	1	1	1
Accounting Technician	1	1	1
Administrative Assistant	1	1	1
Event Attendants (PT)	2	2	2
620-2100 Sales	3	3	3
Conference Facilitator	3	3	3
620-2200 Operations	14	14	14
Event Operations Supervisor	1	1	1
Event Attendant Crew Leader	1	1	1
Event Attendant (FT)	7	7	7
Event Attendant (PT)	5	5	5
620-2300 Maintenance	3	3	3
Facilities Maintenance Supervisor	1	1	1
Facilities Maintenance Worker I	2	2	2
TOTAL	28	28	28

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted in this department. However, there are certain expenditures that are not department specific and the non-categorical section has been established for recording these appropriations and expenditures.

Administration

Program Description:

Administration maintains accounts receivable, accounts payable, prepares yearly budget and monthly reports and prepares bids for purchases of equipment and services as needed.

Goals, Objectives and Performance Data

Objective:	Attend convention centers conventions, trade shows and industry-related meetings.		
	FY12 Actual	FY13 Actual	FY14 Projected
Performance Indicators:			
Number of convention/trade shows attended.	3	1	5

COLUMBUS IRONWORKS AND TRADE CENTER / 0753

Administration (con't)

Goals, Objectives and Performance Data

Goal:	To increase economic impact of the City by promoting out-of-town convention business.		
Objective:	Increase number of conventions booked.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of convention days booked	91	91	95

Goal:	To reduce accrual of aged receivables by implementing methods to improve collection procedures.		
Objective:	To have no aged receivables in the 90 day and over category by the end of the fiscal year.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Dollar amount of aged receivables over 90 days	\$0	\$0	\$0

Sales

Program Description:

The Sales Division is responsible for talking with potential clients, scheduling events held in the facility, and following up on bookings by processing the necessary paperwork. They coordinate events such as room layout, equipment needed and special requests with staff members.

Goals, Objectives and Performance Data

Goal:	Track all customer inquiries and outgoing calls to maximize events booked as well as provide for quality customer service.		
Objective:	Conduct follow-up communication with all sales leads to achieve increased number of event days booked.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Total Event Days Booked	676	676	676

Goal:	Increase revenue for facility by encouraging meal services or buffets for all events.		
Objective:	Work with clients on an individual basis to suggest meal plans.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of meals served	119,810	119,748	120,000

COLUMBUS IRONWORKS AND TRADE CENTER / 0753

Operations

Program Description:

The Service Operations Division services the exterior of the facility as related to landscaping and maintains the cleanliness of the interior of the facility. They set up and break down all meeting rooms and exhibit halls for each event. They are also responsible for maintaining the audio and visual equipment for each event.

Goals, Objectives and Performance Data

Goal:	Provide quality equipment and responsive staff to all customers and events.		
Objective:	To reduce employee injuries due to unsafe work practices or environment.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of employee injuries	2	2	0

Goal:	To maintain 100% customer satisfaction with respect to cleanliness and attractiveness of facility.		
Objective:	To receive no negative remarks on customer comment cards concerning the cleanliness or appearance of the facility.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of negative comment cards received concerning cleanliness	0	0	0

Maintenance

Program Description:

The Building Maintenance Division oversees the operation and maintenance of all fixed assets (equipment).

Goals, Objectives and Performance Data

Goal:	Perform required duties of this department while employing proper rules and techniques to ensure safety to both the employees and the customers.		
Objective:	To reduce employee injuries due to unsafe work practices or environment.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of employee injuries	0	0	0

Bonded Debt

Program Description:

The debt service cost center accounts for the retirement of general obligation, revenue bonds, and capital leases of the Trade Center.

BULL CREEK GOLF COURSE FUND

**The Bull Creek Golf Course
Fund provides for
administration, operation and
maintenance of Bull Creek Golf
Course.**



Mission Statement:

To provide the best possible product at an affordable price to the citizens of Columbus, Ga.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 13,799
3000	Non-Categorical	36,015	27,505	38,039	32,796
4000	Inter-Fund Transfers	-	-	43,674	47,128
630:					
2100	Maintenance	802,035	750,036	740,126	785,695
2200	Operations	599,175	572,809	552,000	597,530
2400	Debt Service	7,650	1,793	-	-
DEPARTMENT TOTAL		\$ 1,444,875	\$ 1,352,143	\$ 1,373,838	\$ 1,476,948
% CHANGE			-6.42%	1.60%	7.51%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 686,285	\$ 652,265	\$ 673,904	\$ 744,157
Operations	758,590	699,878	699,935	732,791
OPERATING BUDGET	\$ 1,444,875	\$ 1,352,143	\$ 1,373,838	\$ 1,476,948
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	\$ 1,444,875	\$ 1,352,143	\$ 1,373,838	\$ 1,476,948
% CHANGE		-6.42%	1.60%	7.51%

* Unaudited

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
630-2100 Maintenance	18	18	18
Superintendent	1	1	1
Assistant Superintendent	1	1	1
Prison Labor Foreman	1	1	2
Irrigation Technician	1	1	1
Mechanic	1	1	1
Laborer	12	12	11
Laborer (PT)	1	1	1

BULL CREEK GOLF COURSE / 0755

630-2200 Operations	12	12	12
Executive Director	1	1	1
Golf Professional	1	1	1
Assistant to Golf Pro (PT)	3	3	3
Office Manager	1	1	1
Cart Attendant (PT)	2	2	2
Shop Clerk (PT)	2	2	2
Snackbar Clerk	1	1	1
Snackbar Clerk (PT)	1	1	1
TOTAL	30	30	30

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Bull Creek Golf Course as one of the top 25 golf courses in the United States. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 36 holes.

Operations

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Debt Service

Program Description:

The debt service cost center accounts for the repayment of loans made by Bull Creek Golf Course.

OXBOW CREEK GOLF COURSE FUND

**The Oxbow Creek Golf Course
Fund provides for
administration, operation and
maintenance of Oxbow Creek
Golf Course.**



Mission Statement:

To provide the best possible product at an affordable price to the citizens of Columbus, Ga.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
590:					
2000	Contingency	\$ -	\$ -	\$ -	\$ 4,558
3000	Non-Categorical	15,451	10,716	16,340	11,007
4000	Inter-fund Transfers	-	-	13,102	14,139
640:		-			
2100	Pro Shop	216,866	197,942	186,666	204,631
2200	Maintenance	210,744	209,536	210,266	205,570
2300	Debt Service	12,338	12,358	10,737	97,177
DEPARTMENT TOTAL		\$ 455,399	\$ 430,552	\$ 437,110	\$ 537,082
% CHANGE			-5.46%	1.52%	22.87%

* Unaudited

Expenditures By Category

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$	246,259	\$ 238,404	\$ 240,035	\$ 253,872
Operations		209,140	192,148	197,076	283,210
OPERATING BUDGET	\$	455,399	\$ 430,552	\$ 437,110	\$ 537,082
Capital Budget		-	-	-	-
DEPARTMENT TOTAL	\$	455,399	\$ 430,552	\$ 437,110	\$ 537,082
% CHANGE			-5.46%	1.52%	22.87%

* Unaudited

OXBOW CREEK GOLF COURSE / 0756

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
630-2100 Pro Shop	7	7	7
Manager	1	1	1
Assistant Manager	1	1	1
Bookkeeper	1	1	1
Cart Attendant (PT)	3	3	3
Snackbar Clerk (PT)	1	1	1
630-2200 Maintenance	2	3	3
Superintendent	1	1	1
Prison Labor Foreman	1	1	1
Shop Clerk	0	1	1
TOTAL	9	10	10

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Pro Shop

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Oxbow Creek Golf Course. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 9 holes.

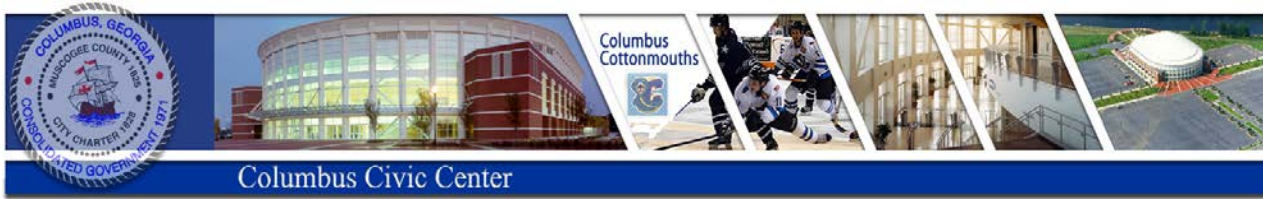
Debt Service

Program Description:

The debt service cost center accounts for the repayment of loans made by Oxbow Creek Golf Course.

CIVIC CENTER FUND

**The Civic Center Fund
accounts for the operation of
the multi-functional
recreational facility.**



Mission Statement:

To provide events with quality professional services, while progressively managing clean, safe, well maintained and self-supporting facilities.

Expenditures By Division

		FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
160:					
1000	Operations	\$ 2,149,670	\$ 1,999,886	\$ 1,973,402	\$ 2,041,766
2100	Hockey	468,003	498,177	420,623	519,650
2200	AF2 Football	165,081	83,849	60,169	108,295
2500	Other Events	2,711,609	2,427,607	2,304,609	2,367,620
2600	Temp Labor Pool	22,224	-	(143)	-
2700	Ice Rink - Events	45,145	97,505	96,127	95,738
2750	Ice Rink - Operations	18,072	491,721	356,857	379,051
260:					
3710	Maint & Repairs	118,717	59,033	79,562	100,000
590:					
2000	Contingency	-	-	-	38,640
3000	Non-Categorical	131,957	157,210	136,993	137,293
4000	Inter-fund Transfers	-		49,878	51,887
DEPARTMENT TOTAL		\$ 5,830,478	\$ 5,814,988	\$ 5,478,078	\$ 5,839,940
% CHANGE			-0.27%	-5.79%	6.61%

* Unaudited

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 1,646,330	\$ 1,801,395	\$ 1,698,048	\$ 1,828,824
Operations	4,184,148	4,013,593	3,717,110	3,986,116
OPERATING BUDGET	\$ 5,830,478	\$ 5,814,988	\$ 5,415,158	\$ 5,814,940
Capital Budget	-	-	62,920	25,000
DEPARTMENT TOTAL	\$ 5,830,478	\$ 5,814,988	\$ 5,478,078	\$ 5,839,940
% CHANGE		-0.27%	-5.79%	6.61%

* Unaudited

CIVIC CENTER / 0757

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
160-1000 Operations	29	28	28
Civic Center Director	1	1	1
Operations Manager	1	1	1
Marketing Manager	1	1	1
Civic Center Finance Manager	1	1	1
Ticketing Operations Manager	1	1	1
Accounting Technician	1	1	1
Administrative Secretary	1	0	0
Administrative Clerk I	1	1	1
Events Coordinator	2	2	2
Box Office Coordinator	1	1	1
Box Office Representative	1	1	1
Box Office Representative (PT)	1	1	1
Facilities Maintenance Supervisor	2	2	2
Facilities Maintenance Worker I	1	1	1
Correctional Detail Officer	1	1	1
Arena Technician I	5	5	5
Arena Technician II	0	2	2
Arena Technician I (PT)	7	5	5
160-2700 Ice Rink Operations	4	3	3
Ice Rink Manager	1	0	0
Administrative Secretary	1	1	1
Arena Technician (PT)	2	2	2
TOTAL	33	31	31

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Inter-Fund Transfers

Program Description:

Amounts transferred from one fund to another to assist in financing the services of the recipient fund. They are budgeted and accounted for separately from other revenues and expenditures.

CIVIC CENTER / 0757

Operations

Program Description:

The Columbus Civic Center is multi-purpose public assembly facility with 10,000 arena seats, 23,000 square feet of flat floor space and 5,000 square feet of hospitality suites. The Civic Center is the premiere venue in a large sports complex known as the "The South Commons Sports and Entertainment Complex." In addition to hosting a variety of special events, family shows, and concerts, the Civic Center is home to two professional sports franchises: a hockey team and an arena football team.

Goals, Objectives and Performance Data

Goal:	Due to rising electricity rates, aggressively incorporate an electrical reduction plan for the Civic Center.		
Objective:	Through use of semi annual audits, monthly observations of usage, and personal checks on cutting off lights and keeping doors closed		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Reduce annual kilowatt hours	7,393,683 kW h	6,773,155 kW h	6,434,152 kW h

Goal:	Increase the number of Educational Training Opportunities for staff. This will include training for customer service, financial information, and safety issues.		
Objective:	Increase number of training sessions per year.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
In-house training days for staff attended	1	30	30
Interdepartmental, workshop, or conference days	11	28	28

Goal:	Marketing - Sell sponsorships for the Civic Center and Ice Rink		
Objective:	To sell new sponsor opportunities that are brand new to the facility		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Monetary amounts of sponsorships sold	\$1,500	\$75,000	\$75,000

Hockey

Program Description:

The Columbus Civic Center is home of the Southern Professional Hockey League (SPHL) Columbus Cottonmouths. A tenant since the building's opening in 1996, the Cottonmouths play an average of 28 home games annually in the Civic Center in addition to several play-off games. The Cottonmouths, formerly of the East Coast Hockey League (ECHL), also have offices housed in the Civic Center.

CIVIC CENTER / 0757

AF2 Football

Program Description:

Professional football has returned to Columbus with the Columbus Lions. The Southern Indoor Football League (SIFL) began its season in 2006. Over the course of the season, the SIFL plays 8 home games at the Civic Center.

Other Events

Program Description:

The Civic Center is focused on providing space for approximately 250 event days throughout the year.

Goal:	Complete Policies & Procedures Manual for Facility		
Objective:	Through the help of Homeland Security, develop, implement and create a training program that follows in line with the program we have completed		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Completed sections	80%	85%	90%

Public Services-Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Paving Fund divisions.

Ice Rink

Program Description:

The Columbus Ice Rink is a multipurpose public assembly facility with 38,122 square feet including a single NHL regulation-sized ice surface, measuring 200' x 85' with a comfortable seating capacity of 713 guests. The facility is capable of handling ice events as well as social events. The capacity for social events when the ice floor is covered, is 1,440. The facility features a state-of-the-art Bose Sound System, private VIP area overlooking the rink, a spacious lobby, Pro Shop, and Snack Bar

Goals, Objectives and Performance Data

Goal:	Due to rising electricity rates, aggressively incorporate an electrical reduction plan for the Ice Rink.		
Objective:	Through use of semi annual audits, monthly observations of usage, and personal checks on cutting off lights and keeping doors closed		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Reduce annual kilowatt hours	4,228,786	3,715,779	3,529,990

EMPLOYEE HEALTH CARE FUND

**The Employee Health Care Fund
accounts for the self-funded employee
health care program.**

EMPLOYEE HEALTH INSURANCE FUND / 0850

Program Description:

The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ -	\$ -	\$ -	\$ -
Operations	18,943,025	21,697,155	22,831,385	23,000,000
OPERATING BUDGET	\$ 18,943,025	\$ 21,697,155	\$ 22,831,385	\$ 23,000,000
Capital Budget	-	-	-	-
DIVISION TOTAL	\$ 18,943,025	\$ 21,697,155	\$ 22,831,385	\$ 23,000,000
% CHANGE		14.54%	5.23%	0.74%

* Unaudited

RISK MANAGEMENT FUND

The Risk Management Fund accounts for vehicle accidents and workers' compensation claim management and related costs.

RISK MANAGEMENT FUND / 0860

Program Description:

The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management.

Expenditures By Category

	FY11 Actual	FY12 Actual	FY13 Actual*	FY14 Adopted
Personal Services	\$ 1,870,089	\$ 2,950,158	\$ 3,884,324	\$ 2,992,240
Operations	1,538,850	1,447,608	1,722,744	2,253,847
OPERATING BUDGET	\$ 3,408,939	\$ 4,397,766	\$ 5,607,067	\$ 5,246,087
Capital Budget	-	-	2,374	-
DIVISION TOTAL	\$ 3,408,939	\$ 4,397,766	\$ 5,609,441	\$ 5,246,087
% CHANGE		29.01%	27.55%	-6.48%

* Unaudited

RISK MANAGEMENT FUND / 0860

Personnel Summary: Authorized Positions

	FY12 Actual	FY13 Actual	FY14 Adopted
220-3820 Workers Compensation	0	1	1
Risk Manager	0	1	1
220-3830 Risk Management	0	1	1
Administrative Services Coordinator	0	1	1
TOTAL	0	2	2

Risk Management

Program Description:

This division identifies and measures all exposures to loss, development of risk management policy, negotiates insurance, adjust claims, maintains records, provides statistical analysis of data, and oversees critical loss control activities.

Goals, Objectives and Performance Data

Goal:	To institute all practical measures to reduce and control the number of at-fault accidents.		
Objective:	Implement a program that will hold each department accountable for at-fault losses by charging the amount paid out back to the department.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of at-fault losses.	93	92	90

Goal:	To implement programs that achieves maximum productivity with the limited resources in the most efficient and economical manner.		
Objective:	Utilize existing programs for the purpose of giving status reports quarterly.		
Performance Indicators:	FY12 Actual	FY13 Actual	FY14 Projected
Number of training meetings.	6	6	7
Percent of accident reports received within 3 days.	85%	85%	90%

Budget Notes:

During FY2013, Risk Management personnel and operating expenses were transferred from the the City Manager's Budget to the Risk Management Fund (0860) to be managed by Human Resources.

SECTION E: APPENDIX

This section includes information not otherwise located in the Budget including a glossary and a capital outlay requests.

GLOSSARY

SEE ALSO: ACRONYMS

The Annual Operating Budget contains specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following glossary has been included in this document to assist the reader in understanding these terms.

ACCOUNT NUMBER: A line item code defining an appropriation.

ACCRUAL ACCOUNTING: A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

ADOPTED BUDGET: The operating budget plan which is presented to City Council by the Mayor and approved by City Council.

APPRAISED VALUE: The estimate of fair market value assigned to property by an appraiser or tax assessor. For tax assessment purposes, such value is stated as of the last countrywide reappraisal date.

APPROPRIATION: Authorization given by Council to make expenditures or incur obligations for approved work programs with specific limitations.

ASSESSED VALUATION: A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation.

BALANCED BUDGET: A budget is considered "balanced" when Total Revenues equal Total Expenditures within each fund and for all funds in aggregate. Fund balance (reserves) may be used as a Revenue Source to balance the fund so that Revenues equal Expenditures.

BASE BUDGET: The minimum amount of funding necessary to continue the current level of service including inflation and equipment replacement schedules.

BENCHMARK POSITION: Positions to be used as points of reference; here, when measuring our employees' pay with pay levels in our labor market.

BOND: A long-term obligation or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

BOND DEFEASANCE OR BOND REFINANCING: The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing. The term "budget" is used in two senses in practice. The budget, once adopted, is the legal authorization to expend City funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET ADJUSTMENT: A legal procedure utilized by the budget staff to revise a budget appropriation. The Budget Officer has the authority to adjust expenditures within or between departmental budgets according to budget policy. No increase in the total budget can occur without approval of Council.

BUDGET CONTROL: The control or management of a governmental unit or enterprise in accordance and within the limitations of available appropriations and available revenues.

GLOSSARY

SEE ALSO: ACRONYMS

BUDGET MESSAGE: A general discussion of the proposed budget as presented in writing to the legislative body.

CCG: The acronym for Columbus Consolidated Government.

CAPITAL IMPROVEMENTS: Building, infrastructure, and other attachments or annexations to land and facilities which are intended to remain so attached or annexed.

CAPITAL IMPROVEMENTS PROGRAM (CIP): A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CAPITAL OUTLAY: Capital items are defined as tangible items such as tools, desks, machinery, and vehicles costing more than \$500 each and having a useful life of more than one year.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): A federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

CODE: A group of numbers that may identify a fund, department/division, line item or project.

CONSOLIDATED GOVERNMENT: A county and city whose governments are combined into a single entity.

CONSUMER PRICE INDEX (CPI): An index of items used to measure the change in prices over time.

CONTINGENCY: A budgetary reserve set aside for emergencies or expenditures not otherwise budgeted.

COST ALLOCATION: Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

DEBT SERVICE: Payment of interest and repayment of principal on city debt.

DEPARTMENT: A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

DEPRECIATION: (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset that is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DIVISION: A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

ELECTED OFFICIAL: Person who holds an elected position of leadership for the City and/or County government. In Columbus/Muscogee County, these are: Mayor, Sheriff, Marshal, certain Judicial Officials (District Attorney, Judges, Solicitor), Clerk of Superior Court, Coroner, Tax Commissioner and Tax

GLOSSARY

SEE ALSO: ACRONYMS

Assessor.

EXPENDITURES: Disbursements or outlays of cash which decrease the City's net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service and capital outlays.

EXPENSES: Decreases in net total assets. Expenses represent the total cost of operations during period regardless of the timing of related expenditures.

FISCAL YEAR: A twelve-month period of which the annual operating budget applies and, at the end of which, a government determines its financial position and the results of its operations.

FIXED ASSETS: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FRANCHISE FEE: A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

FUND: A fiscal and accounting entity with a self-balancing set of accounts which record cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The unused balance of governmental funds and expendable trust funds, which include certain reservations of funds established for control purposes. It is what is "left over" after obligations have been repaid and all expenditures have been completed.

GENERAL FUND: The principal fund operating the city that accounts for most of the financial resources of the government. General fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenues. This fund includes most of the basic operating services, such as fire and police protection, finance and records, leisure services, public services and general administration.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP incorporates the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. GAAP provides a standard by which to measure financial presentations.

GENERAL OBLIGATION (G.O.) BOND: This type of bond is backed by the full faith, credit and taxing power of the government.

GENERAL SERVICES DISTRICT: District accounting for the governmental services pertaining to the consolidated City of Columbus, GA. The revenues from this district's millage rate support the General Fund.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

GRANTS: Contributions or gifts or cash or other assets from another government (usually from state or federal agencies) and are normally restricted to expenditure or use for a specified purpose, activity, or

GLOSSARY

SEE ALSO: ACRONYMS

facility.

HAZMAT: An abbreviation for Hazardous Materials.

IMPROVEMENT: Any amount of service or request above the current level of service.

INFRASTRUCTURE: The physical foundation of a community and capital assets of a permanent nature. For example: land, streets, roads, highways, bridges, buildings, water pipes & sewer lines.

INTERFUND CHARGES: Charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND REIMBURSEMENTS: Receipt of funds as reimbursement for charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND TRANSFERS: See "Transfers In/Out".

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed to another level of government(s).

INTERMENT: Placing of a corpse in a grave.

LEGALLY ADOPTED BUDGET: The Adopted Budget or operating plan which is approved by City Council. Typically the "Adopted Budget" refers to the total of all city operating funds, including all revenues, expenditures, and transfers between and among funds.

LIABILITIES: Debts or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date.

LINE ITEM: A method in which a unit of appropriate is expressed or defined.

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

LOCAL OPTION SALES TAX (LOST): State legislation allows local governments to levy an additional sales tax within its jurisdiction. The City of Columbus currently collects proceeds based on a 1% approved local option. Use of these funds is unrestricted.

MCP: The acronym for Muscogee County Prison.

MILLAGE RATE: The ad valorem property tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay and other employee benefit amounts which need not be recognized in the current period, but for which larger than normal accumulations must be disclosed in the notes to the financial statements; (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and (5) principal and interest on long-term debts

GLOSSARY

SEE ALSO: ACRONYMS

which are generally recognized when due. All governmental funds and Trust Funds are accounted for using this method.

NET BUDGET: The legally adopted budget less all interfund transactions. Interfund transactions representing transfers and interfund reimbursements are subtracted from the legally adopted budget amount to prevent being double counted from the perspective of the entire budget.

NONDEPARTMENTAL: Functions and accounts that are not directly related to a department's primary service activities, or which are separate from departmental operations for control purposes.

ORDINANCE: A formal legislative enactment by the City Council and has the full force and effect of law within the boundaries of the City.

OPERATING EXPENSES: The cost for personnel, materials and equipment required for the City to provide services to its citizens or for a department to fulfill its mission.

OTHER LOCAL OPTION SALES TAX: (also referred to as "Other LOST") The Local Option Sales Tax which followed the original LOST. As with the original LOST, use of these funds is unrestricted, however, City Council has made an administrative decision to utilize 70% of Other LOST proceeds for Public Safety and the remaining 30% for Infrastructure investment and refurbishment.

PERFORMANCE MEASURES: Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.

PRO FORMA (PROJECTIONS): Estimated future budgets which are based on actual historical activity and budget information.

PROGRAM: The collection of services being performed to achieve a desired goal.

PROJECTED: Estimation of revenues and expenditures based on past trends, current and expected economic conditions, and future financial forecasts.

PROPERTY TAX: A tax levied on the assessed value of real, public utility and personal property. Generally, assessed value is 40% of fair market value.

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

RESERVE: An account used to indicate that a portion of a fund balance is restricted for a specific purpose.

REVENUE: Money or income received by the Consolidated Government from external sources such as taxes collected or an amount received for performing a service.

REVENUE BOND: A revenue bond is backed only by the revenues received from a specific enterprise or project, such as a hospital or toll road.

REVISED BUDGET: The revised budget is the budget that has been modified from the Adopted Budget and which includes carryover funds from the previous year and approved changes from the mid-year adjustments.

GLOSSARY

SEE ALSO: ACRONYMS

RISK MANAGEMENT: The coordinated and continuous effort to minimize the potential financial and human resource losses arising from workers compensation, liability and property exposures.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks, and losses that do occur are charged against those accounts or funds.

STATUTE: A written law enacted by a duly organized and constituted legislative body.

STRUCTURALLY BALANCED BUDGET: The budget considered “structurally balanced” when Total Revenues equal Total Expenditures *and* the source of Revenues is equivalent to the use of Expenditures in nature, length of maturity, and content without reliance on use of reserves or fund balance to balance the budget.

SUPPLEMENTAL: Any amount of service or request about the current level of service.

TAXABLE VALUE: This is calculated as 40% of the assessed value.

TAX RATE: The amount of tax stated in terms of a unit of the tax base; for example, five mills equal five dollars per thousand of taxable value.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.

PROGRAM: The collection of services being performed to achieve a desired goal.

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks. Any losses that do occur are charged against those accounts are funds.

SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST): A voter approved 1% Sales Tax used for specified Capital Improvement Projects.

TAXES: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TRANSFERS IN/OUT: Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRANSPORTATION SPECIAL PURPOSE LOCAL OPTION SALES TAX (“TSPLOST”): A regionally voter approved and adopted SPLOST, proceeds from which are used for specified transportation related projects. Columbus is in the River Valley region for purposes of TSPLOST.

USEFUL LIFE: Period or time-span an item is expected to continue providing financial service.

ACRONYMS

Acronyms of Budget specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following acronyms have been compiled to assist the reader in understanding these terms.

CAFR: Comprehensive Annual Financial Report

CBA: Columbus Building Authority

CCG: Columbus Consolidated Government.

CDBG: Community Development Block Grant.

CIP: Capital Improvement Program.

CPI: Consumer Price Index.

DFACS: Department of Family and Children Services.

EMS: Emergency Medical Service.

GASB: Governmental Accounting Standards Board.

G. O. Bond: General Obligation Bond.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

HAZMAT: Hazardous Materials.

LOST: Local Option Sales Tax.

MCP: Muscogee County Prison.

OLOST: Other Local Option Sales Tax.

SPLOST: Special Purpose Local Option Sales Tax.

TSPLOST: Transportation Special Purpose Local Option Sales Tax.

WIA: Workforce Investment Act.

FY14 CAPITAL OUTLAY REQUEST

<u>Item</u>	<u>Price</u>	<u>QTY</u> <u>REQ</u>	<u>Requested</u>	<u>QTY</u> <u>REC</u>	<u>FY14</u> <u>Adopted</u>
110-2600 Internal Auditor					
Data Mining Software	20,000	1	20,000	0	-
	Subtotal		20,000		-
250-2100 Traffic Engineering					
Small SUVs	25,000	1	25,000	0	-
	Subtotal		25,000		-
260 Public Works					
Service Truck 4x4 Replacement	42,784	1	42,784	0	-
Service Truck Replacement	39,784	2	79,568	0	-
Offsite Adoption Trailer	15,000	1	15,000	0	-
Animal Control Flatbed Truck Replacement	45,000	5	225,000	0	-
Mid Size Sedan Replacement	23,218	3	69,654	0	-
Backhoe Replacement	65,845	1	65,845	0	-
1/2 Ton 2WD Extended Cab Pickup Truck Replacement	17,610	1	17,610	0	-
Service Truck w/Body Replacement	35,188	3	105,564	0	-
Flatbed Dump w/12' Body Replacement	44,993	1	44,993	0	-
	Subtotal		666,018		-
270 Parks And Recreation					
Furniture, Fixtures, & Equipment (Comer Recreation Center)	47,000	1	47,000	0	-
Zero Turn Mowers	8,500	25	212,500	0	-
Zero Turn w/ Baggers	9,000	4	36,000	0	-
Ball Field Paint Machines	4,500	2	9,000	0	-
Ball Field Conditioners	18,000	4	72,000	0	-
Carry All Golf Carts	14,000	5	70,000	0	-
3 Gang Reel Mower	35,000	1	35,000	0	-
Gang Rotary Mowers	55,000	4	220,000	0	-
Steiner Mower w/ Tiller	21,000	1	21,000	0	-
Toro Ball Field Machine	21,000	1	21,000	0	-
Verta Cutter	10,000	1	10,000	0	-
Sod Cutter	5,000	2	10,000	0	-
Bush Hog Mowers	4,000	3	12,000	0	-
Tractors	50,000	3	150,000	0	-
Chemical Sprayer	50,000	1	50,000	0	-
Aerator	40,000	1	40,000	0	-
Commercial Treadmills	5,500	8	44,000	0	-
Commercial Bikes	2,000	8	16,000	0	-
Computers	1,500	13	19,500	0	-
Club Car Carryall Golf Carts	11,000	2	22,000	0	-
Recumbent Bikes	2,000	2	4,000	0	-
Recumbent Treadmills	5,500	2	11,000	0	-
Bingo Board System	3,500	2	7,000	0	-
Computers/Printers	1,500	6	9,000	0	-
Electric Pottery Kiln	5,000	2	10,000	0	-
	Subtotal		1,158,000		-
290-1000 Tax Assessors					
Mid Size SUV 4 By 4	27,820	1	27,820	0	-
	Subtotal		27,820	0	-
500-2160 Judge Rumer					
Judge Rumer carpeting for courtroom	12,500	1	12,500	0	-
	Subtotal		12,500	0	-

FY14 CAPITAL OUTLAY REQUEST

<u>Item</u>	<u>Price</u>	<u>QTY</u> <u>REQ</u>	<u>Requested</u>	<u>QTY</u> <u>REC</u>	<u>FY14</u> <u>Adopted</u>
500-2160 Judge Jordan					
Judge Jordan chambers renovations	14,000	1	14,000	0	-
Judge Jordan Repair Sound System	5,830	1	5,830	0	-
	Subtotal		19,830	0	-
500-3000 Clerk of Superior Court					
Spacesaver Static Shelving Storage System for Plats	75,000	1	75,000	0	-
Spacesaver Filing System for Court Records	46,000	1	46,000	0	-
	Subtotal		121,000	0	-
550 Sheriff					
Intoxilizers Required Replacements	8,000	2	16,000	2	16,000
Gate 1 Replace Controller	25,000	1	25,000	1	25,000
Gate 2 Replace Controller	25,000	1	25,000	1	25,000
Pursuit Vehicles with Technology Packages Replacement	50,978	5	254,890	0	-
Pickup Truck Replacement	28,000	2	56,000	0	-
Mounted Remote Cameras (Range)	1,500	7	10,500	0	-
Simunitions Weapon/Ammo/Protective Gear	6,000	1	6,000	0	-
Chairs	270	22	5,940	0	-
Taser X26/Holster/DPM	1,229	3	3,687	0	-
First Aid Kits (Range)	600	3	1,800	0	-
Glock Pistol Magazines	315	5	1,575	0	-
Spotting Scopes	700	2	1,400	0	-
Red/Blue Gun Simulation Rifles	225	5	1,125	0	-
Legal File Cabinets	219	5	1,095	0	-
Truck Bed Liners	350	3	1,050	0	-
Portable Video Camera	200	5	1,000	0	-
Shade Tents (Range)	400	2	800	0	-
Paddle Pistol Holsters	10	80	800	0	-
Taser X26 Guns	10	55	550	0	-
Taser X26 Holsters	6	85	510	0	-
	Subtotal		348,722	0	66,000
590-3000 Non-Categorical					
Capital Replacement Program	-	0	-	0	-
	Subtotal		-		-
Total For General Fund			2,398,890		66,000
400 Police (Lost Fund)					
Police pursuit vehicles, including paint	26,400	30	792,000	0	-
Emergency equipment package for police pursuit vehicles	25,000	30	750,000	0	-
Emergency equipment package for police pursuit SUV vehi	26,811	1	26,811	0	-
Unmarked police vehicles	21,000	25	525,000	0	-
Harley Davidson Motorcycle	22,000	3	66,000	0	-
MPH Bee III K-A Band Radar Unit for motorcycle	2,000	3	6,000	0	-
Full size SUV Tahoe or Expedition	30,000	1	30,000	0	-
Eagle Eye Audio Video System for Patrol cars	3,666	30	109,980	0	-
Software package for Motorcycles	3,833	1	3,833	0	-
Taser X26E kit	943	21	19,803	0	-
Smith & Wesson 45 Pistols	595	20	11,900	0	-
SWAT Radio Headsets	660	25	16,500	0	-
TREK Police Bike w/ warranty	1,100	5	5,500	0	-
Computer Polygraph System	5,500	1	5,500	0	-

FY14 CAPITAL OUTLAY REQUEST

<u>Item</u>	<u>Price</u>	<u>QTY</u> <u>REQ</u>	<u>Requested</u>	<u>QTY</u> <u>REC</u>	<u>FY14</u> <u>Adopted</u>
SetCom Police Motor Helmet Headphone Kit Liberator Wir	1,515	20	30,300	0	-
Alco Sensors	500	10	5,000	0	-
Pickup Truck	25,000	2	50,000	0	-
Hostage Negotiation Phone	1,495	1	1,495	0	-
Low Light Night Sites	100	115	11,500	0	-
	Subtotal		2,467,122	0	-
410 Fire (Lost Fund)					
Paramedic Accreditation/Equipment	55,215	1	55,215	0	-
Ambulances w/ Equipment	240,000	2	480,000	0	-
Engines w/ Equipment	422,100	3	1,266,300	0	-
Magnetic Door Locks	2,600	5	13,000	0	-
Software/Hardware Packages for Reporting	4,800	33	158,400	0	-
Facility Security Systems	8,000	16	128,000	0	-
Training Facility Drill Tower	1,200,000	1	1,200,000	0	-
Emergency Siren Study	38,500	1	38,500	0	-
Theater-Fire Prevention & Recruitment	23,000	1	23,000	0	-
Fire Station Alerting Systems	70,000	14	980,000	0	-
Extrication Tool	35,000	1	35,000	0	-
Quint	1,046,000	1	1,046,000	0	-
Squad Truck	415,000	1	415,000	0	-
Gas Monitors	4,000	6	24,000	0	-
Sound Proofing Stations	1,500	5	7,500	0	-
Staff SUV's	28,044	2	56,088	0	-
Staff Sedans	23,228	3	69,684	0	-
	Subtotal		5,995,687		-
420 MCP (Lost Fund)					
Rkettle, Gas Tilting, Manual Tilt (60 Gal)	21,299	1	21,299	0	-
Double Convection Oven, Gas, W/Casters 8" S/S Casters	5,567	2	11,134	0	-
Motorola Radios & Programming	26,541	1	26,541	0	-
Washers & Dryers	220,900	1	220,900	0	-
Closed Circuit Television System Upgrades	110,608	1	110,608	0	-
Pursuit Vehicle	26,400	5	132,000	0	-
Admin Tech Package	4,000	5	20,000	0	-
X-Ray Machine	16,000	1	16,000	1	16,000
	Subtotal		558,482	0	16,000
520 Public Defender (Lost Fund)					-
Internal Space Reconfiguration	15,000	1	15,000	0	-
Furniture	6,823	1	6,823	0	-
	Subtotal		21,823		-
530 Marshal (Lost Fund)					
Ammunition	15,000	1	15,000	0	-
Hogan's Alley (Range)	20,000	1	20,000	0	-
License Plate Reader	25,000	2	50,000	0	-
911 CAD system upgrade	44,000	1	44,000	0	-
TASER X26w/Equipment	986	5	4,930	0	-
Pursuit Cars with Tech Package	51,178	1	51,178	0	-
	Subtotal		185,108		-
550 Sheriff (Lost Fund)					-
Pursuit Vehicles with Technology Packages for Two Deputy	50,978	2	101,956	0	-
Range Classroom Building		1	-	0	-
Classroom Parking Lot	126,000	1	126,000	0	-
Range Perimeter Fence	79,200	1	79,200	0	-

FY14 CAPITAL OUTLAY REQUEST

<u>Item</u>	<u>Price</u>	<u>QTY</u> <u>REQ</u>	<u>Requested</u>	<u>QTY</u> <u>REC</u>	<u>FY14</u> <u>Adopted</u>
Range Access Road	18,000	1	18,000	0	-
Range Sewer Pipe	10,800	1	10,800	0	-
Range Concrete Sidewalk	10,800	1	10,800	0	-
Range Water Meter & Backflow	6,000	1	6,000	0	-
Range Erosion Control	6,000	1	6,000	0	-
Waterline 2 inch PVC	14,400	1	14,400	0	-
Golf Cart with Dump Bed	12,000	1	12,000	0	-
Range Classroom Chairs	150	40	6,000	0	-
Proximity Card Reader	2,900	5	14,500	0	-
T1 Line Install	8,000	1	8,000	0	-
Tactical Training Suit	1,640	6	9,840	0	-
Vehicle Safety Package	1,400	5	7,000	0	-
Golf Cart with 6 passenger ability	8,000	1	8,000	0	-
Classroom Smart Board	2,000	3	6,000	0	-
Vertical Legal Size File Cabinet	220	6	1,320	0	-
Time Date Stamps	650	2	1,300	0	-
Front Counter Intercom System	3,125	1	3,125	0	-
Convertible Hand Truck	209	1	209	0	-
Digital Camera w/ Zoom	1,000	1	1,000	0	-
Office Grade HD Color Printer	1,500	1	1,500	0	-
Portable Blood Pressure Check Kiosk	1,000	1	1,000	0	-
Computer Kiosk	2,500	1	2,500	0	-
Recycle Receptacles	100	5	500	0	-
Ballistic Vests (Body Armor) Male	595	25	14,875	0	-
Ballistic Vests (Body Armor) Female	575	9	5,175	0	-
High Performance Label Maker	280	1	280	0	-
Secure Key Cabinet	243	1	243	0	-
Office Safe	500	3	1,500	0	-
Range Dog Hole Sanitary	3,000	1	3,000	0	-
Range Mobilize/Demobilize	3,000	1	3,000	0	-
Range Trailer for Golf Cart	1,200	1	1,200	0	-
Range Weapon Lockers	500	10	5,000	0	-
Range Classroom Tables	140	24	3,360	0	-
Range Classroom Televisions	700	3	2,100	0	-
Range Classroom Satellite	2,000	1	2,000	0	-
Range Classroom Alarm	2,500	1	2,500	0	-
Range Air Compressor	500	1	500	0	-
Range Riding Mower	5,000	1	5,000	0	-
Security Metal Detector Walk Through	3,395	1	3,395	0	-
Investigative Body Wire	750	2	1,500	0	-
Alcohol Breath Tester	388	6	2,328	0	-
Checkpoint X-ray	21,950	1	21,950	0	-
Investigative Pole Camera	7,550	1	7,550	0	-
Narcotic K-9	6,500	1	6,500	0	-
Nine (9) Kitchen Ovens Replacement	39,180	1	39,180	0	-
Kitchen Disposal Replacement	2,275	1	2,275	0	-
Kitchen Mixer Replacement	12,750	1	12,750	0	-
Kitchen Meat Chopper Replacement	5,987	1	5,987	0	-
Food Warming Cart	3,100	1	3,100	0	-
Ice Maker Replacements	1,991	4	7,964	0	-
Dryer	8,600	1	8,600	0	-
SecurePass Scanner (Full Body)	195,000	1	195,000	0	-
Gate 1 Replace Controller	24,375	1	24,375	0	-
Gate 2 Replace Controller	24,375	1	24,375	0	-
Rollup Gates	7,800	2	15,600	0	-
Gate 3 Replace Controller	10,350	1	10,350	0	-
Full Size 4x4 Crew Cab 1/2 Ton Truck	28,697	1	28,697	0	-

FY14 CAPITAL OUTLAY REQUEST

<u>Item</u>	<u>Price</u>	<u>QTY</u> <u>REQ</u>	<u>Requested</u>	<u>QTY</u> <u>REC</u>	<u>FY14</u> <u>Adopted</u>
Propane Conversion Kits	6,300	3	18,900	0	-
Dataworks Mugshot Retrieve/Capture Station Software/H	16,825	1	16,825	0	-
FBI Certified Scanner	4,900	1	4,900	0	-
Intoxilizers Required Replacements	8,000	2	16,000	0	-
Radios for New Correctional Officer	3,500	10	35,000	0	-
Non-Pursuit Vehicle for Chaplain Position	23,238	1	23,238	0	-
Electronic Medical Records	95,000	1	95,000	0	-
Subtotal			1,138,022	0	-
570 Coroner (Lost Fund)					
Mid Size SUV	27,820	1	27,820	0	-
Folding Wall	1,500	1	1,500	0	-
Subtotal			29,320		-
Total For LOST Fund			10,395,564		16,000
250 Engineering (Sewer Fund)					
Steerable Mudmaster w/Electric Lift Transporter and Cam	56,115	1	56,115	1	56,115
Subtotal			56,115		56,115
260 Public Works (Sewer Fund)					
Handheld GPS Mapping Units (Trimble Nomad w/Camera)	2,200	3	6,600	3	6,600
Dump Trucks Bed Box Insert with Towable Leaf Vacuum L	40,500	2	81,000	2	81,000
Mid Size SUV 4x4 Replacement	26,570	1	26,570	1	26,570
Subtotal			114,170		114,170
Total for Sewer Fund			170,285		170,285
260 Public Works (Paving Fund)					
Hydro-Seeder	30,000	1	30,000	1	30,000
Hay Blower	20,000	1	20,000	1	20,000
Dump Truck Bed Box Insert w/Towable Leaf Vacuum Load	45,500	2	91,000	2	91,000
Pull Behind Sweeper Unit with Gator Style Vehicle to Pull S	32,000	1	32,000	1	32,000
Asphalt Roller	120,000	1	120,000	1	120,000
Low Boy Truck Replacement	145,000	1	145,000	1	145,000
Low Boy Trailer Replacement	85,000	1	85,000	1	85,000
Street Sweeper (rehab) Replacement	50,000	2	100,000	2	100,000
Tandem Dump Truck Replacement	150,000	1	150,000	1	150,000
Full Size Crew Cab Pickup Truck Replacement	28,930	2	57,860	1	57,860
Commercial Versatile Mower with Bagger Replacement	11,500	1	11,500	1	11,500
Commercial Versatile Mower Replacement	9,350	9	84,150	9	84,150
Sign Truck Replacement	49,993	1	49,993	1	49,993
Subtotal			976,503		976,503
Total for Paving Fund			976,503		976,503
260 Public Works (Integrated Waste Fund)					
Grab All Trucks (Knuckle Boom Trucks) Replacement	212,148	2	424,296	0	-
Garbage Trucks w/Dual Flippers Replacement	219,000	5	1,095,000	0	-
Full Size Four Door Pickup Trucks Replacement	28,697	2	57,394	0	-
Mobile Mount Radios Replacement	3,500	5	17,500	0	-
Recycling Trucks with Container w/Dual Flippers Replacer	219,000	2	438,000	0	-
Mobile Mount Radios Replacement	3,500	2	7,000	0	-
Utility Single Axle Trailer Replacement	1,700	1	1,700	0	-
Rhino Bush Hog Replacement	3,100	1	3,100	0	-

FY14 CAPITAL OUTLAY REQUEST

<u>Item</u>	<u>Price</u>	<u>QTY</u> <u>REQ</u>	<u>Requested</u>	<u>QTY</u> <u>REC</u>	<u>FY14</u> <u>Adopted</u>
Hydro-Seeder Replacement	50,000	1	50,000	0	-
Portable Radios	3,500	2	7,000	0	-
GPS for Compactor	150,000	1	150,000	0	-
Rake for D-7 Replacement	10,000	1	10,000	0	-
Heavy Duty Trailer	14,000	1	14,000	0	-
Zero Turn Mower Replacement	10,000	1	10,000	0	-
	Subtotal		2,284,990		-
Total for Integrated Waste Fund			2,284,990		-
400-3220 Emergency Telephone					-
40" LCD Monitors with drop ceiling mount & installation	5,535	7	38,745	0	-
MondoPad 55" Interactive System and wire System w/ 2 y	11,381	1	11,381	0	-
EAS/SAME weather notification decoder	3,250	1	3,250	0	-
Sentinel Patriot E911 Upgrade and Backup 911 Center	1,886,440	1	1,886,440	0	-
	Subtotal		1,939,816		-
Total for Emergency Telephone Fund			1,939,816		-
610-2400 METRA (FTA)					-
Dial-A-Ride Buses Replacement	160,000	2	320,000	2	320,000
Operational Equipment	162,500	1	162,500	1	162,500
Facilities Equipment	85,800	1	85,800	1	85,800
Rebuilt Engines	50,000	1	50,000	1	50,000
Rebuilt Transmissions	50,000	1	50,000	1	50,000
	Subtotal		668,300		668,300
Total for Transportation Fund			668,300		668,300
620-2200 Trade Center					
Balcony Structural Assessment	11,500	1	11,500	1	11,500
Security Cameras	3,250	1	3,250	1	3,250
Parking Controller & Proximity Reader	2,500	1	2,500	1	2,500
Tri-Height Stage w/ Guardrails and Drape	35,000	1	35,000	1	35,000
Stage Steps w/ Adjustable Rails	1,400	2	2,800	2	2,800
Tables 30x96	220	20	4,400	20	4,400
Table Dollies 30x96	240	2	480	2	480
Tables 6' Round	375	10	3,750	10	3,750
Table Dolly 6' Round	400	1	400	1	400
Elevator Pumping Unit	10,000	1	10,000	1	10,000
One-Man Lift	10,000	1	10,000	1	10,000
	Subtotal		84,080		84,080
Total for Columbus Ironworks & Trade Center Fund			84,080		84,080
160 Civic Center					
Flooring in Event Hallway	5,000	1	5,000	1	5,000
Window Tinting Arena	20,000	1	20,000	1	20,000
	Subtotal		25,000		25,000
Total for Civic Center Fund			25,000		25,000

Columbus Consolidated Government
Classification Position List by Department
Revised 02/25/2013

DEPT	POSITION	GRADE
<u>CHILD SUPPORT</u>		
CSE1	Child Support Enforcement Manager	14
CSE2	Accounting Clerk	10
<u>CITY ATTORNEY</u>		
CA1	City Attorney	28
CA2	Assistant City Attorney	26
CA3	Legal Assistant	14
CA4	Paralegal	15
<u>CITY MANGER</u>		
CM01	City Manager	29
CM02	Deputy City Manager	28
CM03	Deputy City Manager – Operations	28
CM04	Assistant to the City Manager	22
CM05	Executive Assistant	14
CM06	Administrative Assistant	12
CM08	TV Station Manager	19
CM010	Records Specialist	14
CM011	Citizen Service Center Coordinator	14
CM012	Citizen Service Center Technician	10
CM013	Administrative Assistant – Citizen Service Center	12
CM014	Mailroom Supervisor	12
CM015	Mail Clerk	7
<u>CIVIC CENTER</u>		
CIV1	Civic Center Director	25
CIV2	Operations Manager	20
CIV3	Civic Center Finance Manager	17
CIV4	Marketing Manager	20
CIV5	Ticketing Operations Manager	17
CIV6	Maintenance Supervisor – Civic Center	15
CIV7	Events Coordinator	15
CIV8	Correctional Officer – Civic Center	12
CIV9	Accounting Technician	12
CIV10	Administrative Secretary	10
CIV11	Arena Technician I	9 ¹

DEPT	POSITION	GRADE
CIV12	Box Office Coordinator	12
CIV13	Box Office Representative	9
CIV14	Administrative Clerk I	9
CIV15	Building Service Worker	6
CIV16	Facilities Maintenance Worker I	11 ²

¹May be designated "II" or "Senior" and placed at grade 10.

²May be designated "II" and placed at grade 12.

CLERK OF COUNCIL

CC1	Clerk of Council	22
CC2	Deputy Clerk of Council	14
CC3	Administrative Secretary	10

COLUMBUS TRADE CENTER

CTC1	Executive Director	UNC
CTC2	Assistant Trade Center Director	21
CTC3	Trade Center Finance Manager	17
CTC4	Events Operations Supervisor	15
CTC5	Maintenance Supervisor – CTC	15
CTC6	Conference Facilitator	15
CTC7	Accounting Technician	12
CTC8	Administrative Assistant – Citizen Service Center	12
CTC9	Facilities Maintenance Worker I	11 ¹
CTC10	Events Attendant Crew Leader	12
CTC11	Administrative Clerk I	9
CTC12	Events Attendant I	8 ²

¹ May be designated "II" and placed at grade 12.

² May be designated "II" and placed at grade 9.

COMMUNITY REINVESTMENT

CR1	Community Reinvestment Director	24
CR2	Assistant Community Reinvestment Director	21
CR3	Project Manager	19
CR4	Finance Manager – Community Reinvestment	17
CR5	Construction Services Specialist	15
CR6	Community Reinvestment Technician I	10 ¹
CR7	Administrative Technician	12
CR8	Community Reinvestment Clerk	9

¹ May be designated "II" and placed at grade 12, "III" and placed at grade 13.

DEPT	POSITION	GRADE
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CORONER

COR1	Deputy Coroner	16
COR2	Administrative Assistant	12

DISTRICT ATTORNEY

DA1	Assistant District Attorney	21 ¹
DA2	Investigator Supervisor – District Attorney	19
DA3	Investigator – District Attorney	16 ²
DA4	Victim Advocate	14
DA5	Administrative Assistant	12
DA6	Legal Administrative Clerk	11
DA7	Victim Witness Program Administrator	18
DA8	Paralegal	15

¹ May be designated “II” and placed at grade 22; “III” and placed at grade 23.

² May be designated “Senior” and placed at grade 17.

ELECTIONS & REGISTRATION

ER1	Elections and Registration Director	24
ER2	Elections Coordinator	14
ER3	Registration Coordinator	15
ER4	Elections Technician	9 ¹
ER5	Elections Specialist	10

¹ May be designated “II” or “Senior” and placed at grade 10.

ENGINEERING

ENG1	Engineering Director	25 ¹
ENG2	Administrative Assistant	12
ENG3	Administrative Secretary	10
ENG4	Stormwater Management Engineer	22 ²
ENG5	Project Engineer	22 ²
ENG6	Traffic Engineering Manager	23 ³
ENG7	Traffic Engineer	22 ²
ENG8	Traffic Operations Supervisor	19
ENG9	Traffic Signal Supervisor	17
ENG10	Senior Traffic Signal Technician	14
ENG11	Traffic Signal Technician	12 ⁴
ENG12	Traffic Signal Construction Specialist	12
ENG13	Traffic Sign and Marking Supervisor	16

DEPT	POSITION	GRADE
ENG14	Traffic Control Technician	10
ENG15	Radio Communications Supervisor	17
ENG16	Senior Radio Technician	14
ENG17	Radio Technician	12 ⁴
ENG18	Senior Traffic Engineering Technician	16
ENG19	Traffic Engineering Technician	14
ENG20	Traffic Analyst	14
ENG21	Administrative Technician	12
ENG22	Administrative Clerk I	9
ENG23	Engineering Inspection Coordinator	17
ENG24	Engineering Inspector	16 ⁵
ENG25	Survey Supervisor	17
ENG26	Survey Crew Leader	14
ENG27	Survey Technician	12
ENG28	Survey Crew Worker	9
ENG29	Engineering Technician	14 ⁶
ENG30	Stormwater Technician	12
ENG31	GIS Coordinator	21
ENG32	GIS Graphics Supervisor	17
ENG33	GIS Technician	14
ENG34	CAD Technician	14
ENG35	Stormwater Data Inspector	16
ENG36	Stormwater Data Technician I	12
ENG37	Stormwater Data Technician II	14
ENG38	Stormwater Technician	12

¹ Place at grade 26 if Professional Engineer in the State of Georgia.

² Place at grade 23 if Professional Engineer in the State of Georgia.

³ Place at grade 24 if Professional Engineer in the State of Georgia.

⁴ May be designated "II" and placed at grade 13.

⁵ May be designated "Senior" and placed at grade 17.

⁶ May be designated "Senior" and placed at grade 16.

FINANCE

FIN1	Finance Director	26
FIN2	Assistant Finance Director	24
FIN3	Budget and Management Analyst	17 ¹
FIN4	Accounting Manager	23
FIN5	Senior Accountant	19
FIN6	Grant Compliance Accountant	19
FIN7	Payroll Supervisor	18
FIN8	Payroll Coordinator	14
FIN9	Senior Accounts Payable Technician	13

DEPT	POSITION	GRADE
FIN10	Accounts Payable Technician	12
FIN11	Purchasing Manager	23
FIN12	Buyer Specialist	17
FIN13	Buyer	14 ²
FIN14	Purchasing Technician	12
FIN15	Purchasing Clerk	9
FIN16	Revenue Manager	23
FIN17	Investment Officer	20
FIN18	Tax Supervisor	18
FIN19	Collections Supervisor	16
FIN20	Revenue Auditor	17
FIN21	Collections Technician	12
FIN22	Accounting Technician	12
FIN23	Administrative Assistant	12
FIN24	Customer Service Representative	9 ³
FIN25	Financial Analyst	17

¹ May be designated "Senior" and placed at grade 19.

² May be designated "Senior" with CPPB Certification and placed at grade 16.

³ May be designated "Senior" and placed at grade 10.

FIRE & EMS

FD1	Fire Chief/EMA Director	27
FD2	Assistant Fire Chief	24
FD3	Deputy Fire Chief	23
FD4	Deputy Fire Chief – Homeland Security	23
FD5	Emergency Management Deputy Director	23
FD6	Division Chief – Health, Safety, and Information Systems	22
FD7	Training Chief	22
FD8	Battalion Chief	22
FD9	Fire Marshal	22
FD10	Captain – EMS Coordinator	20 ¹
FD11	Captain – Rescue	20 ¹
FD12	Captain – Logistics (EMS)	20 ¹
FD13	Captain – Training	20 ¹
FD14	Fire Captain	20 ¹
FD15	Captain – Logistics	20 ¹
FD16	Lieutenant – EMS	18 ¹
FD17	Lieutenant – Training	18 ¹
FD18	Fire Lieutenant	18 ¹
FD19	Assistant Fire Marshal	20 ¹
FD20	Lieutenant – Fire Inspector	18 ¹
FD21	Lieutenant – Investigator	18 ¹

DEPT	POSITION	GRADE
FD22	Lieutenant – Logistics	18 ¹
FD23	Fire Sergeant	16 ¹
FD24	Sergeant – Investigations	16 ¹
FD25	Firefighter – Medic	14 ¹
FD26	Firefighter – EMT	14 ¹
FD27	Firefighter	12
FD28	Firefighter – Logistics	12
FD29	Support Technician – Logistics	12
FD30	Administrative Coordinator	14
FD31	Fire Payroll Technician	12
FD32	Administrative Secretary	10
FD33	Administrative Clerk I	9

¹ May add supplemental pay for current EMT and/or Paramedic certification when certified

HUMAN RESOURCES

HR1	Human Resources Director	26
HR2	Assistant Human Resources Director	24
HR3	Human Resources Analyst	19
HR4	Human Resources Specialist	16
HR5	Human Resources Technician II	14
HR6	Human Resources Technician I	12
HR7	Administrative Clerk I	9
HR8	Training Coordinator	18
HR9	Administrative Services Coordinator	14
HR10	Risk Manager	23

INFORMATION TECHNOLOGY

IT1	Information Technology Director	26
IT2	Technical Operations Manager	23
IT3	Application Development and Support Manager	23
IT4	Local Area Network Manager	22
IT5	Web Development Manager	22
IT6	Application Development Project Leader	20
IT7	Application Support Project Leader	20
IT8	Application Support Analyst	19
IT9	Application Developer	19
IT10	Web Developer	17
IT11	Host Operations Supervisor	19
IT12	Telecommunications Technician	14
IT13	Lead Host Computer Operator	13
IT14	Host Computer Operator	12

DEPT	POSITION	GRADE
IT15	Data Control Technician	12
IT16	Personal Computer Services Supervisor	17
IT17	Personal Computer Specialist	14
IT18	Personal Computer Technician	12

INSPECTIONS & CODES

IC1	Building Inspection and Codes Director	25
IC2	Administrative Assistant	12
IC3	Assistant Building Inspection and Codes Director	23
IC4	Plans Examiner	19
IC5	Building Inspection Coordinator	18
IC6	Building Inspector	16 ¹
IC7	Electrical Inspection Coordinator	18
IC8	Electrical Inspector	16 ¹
IC9	Property Maintenance Coordinator	18
IC10	Property Maintenance Inspector	16 ¹
IC11	Sign and Codes Inspector	15 ²
IC12	Mechanical Inspection Coordinator	18
IC13	Mechanical Inspector	16 ¹
IC14	Inspection Services Coordinator	14
IC15	Permit Technician	10
IC16	Zoning Technician	10
IC17	Print Shop Supervisor	17
IC18	Graphic Designer	12
IC19	Print Shop Technician	11
IC20	Duplicating Service Technician	9

¹ May be designated "II" and placed at grade 17; "III" and advanced 5% within range.

² May be designated "II" and placed at grade 16; "III" and advanced 5% within range.

JURY POOL

JM1	Jury Manager	16
JM2	Deputy Clerk II – Jury Management	12

JUVENILE COURT

JC1	Drug Court Coordinator	18
JC2	Case Manager	16
JC3	Juvenile Court Coordinator	16
JC4	Senior Deputy Clerk – Juvenile	14
JC5	Custody Investigator	13
JC6	Deputy Clerk II – Juvenile	12

DEPT	POSITION	GRADE
JC7	Deputy Clerk I – Juvenile	10
JC8	Administrative Secretary	10
<u>MAGISTRATE & MUNICIPAL COURT</u>		
MMC1	Court Coordinator/Associate Magistrate	18
MMC2	Senior Deputy Clerk – Magistrate/Municipal Court	14
MMC3	Deputy Clerk II – Magistrate/Municipal Court	12
<u>MARSHAL</u>		
MAR2	Lieutenant	20
MAR3	Sergeant	18
MAR4	Deputy Marshal	14
MAR5	Administrative Assistant	12
MAR7	Captain	22
MAR8	Corporal	16
<u>MAYOR</u>		
MO1	Executive Assistant	14
MO3	Administrative Secretary	10
MO4	Internal Auditor/Compliance Officer	25
MO5	Director, Office of Crime Prevention	22
MO6	Forensic Auditor	21
<u>MUNICIPAL COURT CLERK</u>		
MC1	Court Coordinator – Municipal Court	18
MC2	Senior Deputy Clerk – Municipal Court	14
MC3	Deputy Clerk II – Municipal Court	12
MC4	Administrative Assistant	12
<u>MUSCOGEE COUNTY PRISON</u>		
CD1	Warden	25
CD2	Deputy Warden – Administration	23
CD3	Deputy Warden – Security	23
CD4	Lieutenant – Corrections	20
CD5	Sergeant – Corrections	18
CD6	Counselor – Corrections	16 ¹
CD7	Technician – Corrections	14
CD8	Correctional Officer	12 ²
CD9	Administrative Coordinator	14

DEPT	POSITION	GRADE
CD10	Accounting Technician	12
CD11	Accounting Clerk	10
CD12	Administrative Clerk I	9

¹ May be designated "Senior" and placed at grade 17.

² May be designated "Senior" and placed at grade 13.

POLICE

PD1	Chief of Police	27
PD2	Deputy Chief of Police	24
PD3	Police Major	23
PD4	Police Captain	22
PD5	Police Lieutenant	20
PD6	Command Sergeant	19
PD7	Police Sergeant	18
PD8	Records Manager	16
PD/9	Police Finance Manager	17
PD11	Police Corporal	16
PD13	911 Center Supervisor	14
PD14	Police Officer	14
PD15	Records Supervisor	14
PD16	Asset Forfeiture Coordinator	14
PD17	Emergency Communications Technician III	12
PD18	Facilities Maintenance Technician	12
PD19	Emergency Communications Technician II	11
PD20	Police Cadet	10
PD21	Criminal Records Technician	10
PD22	Building Service Crew Leader	10
PD23	Administrative Secretary	10
PD24	Administrative Clerk II	10
PD25	Emergency Communications Technician I	10
PD26	Accounting Clerk	10
PD27	Administrative Clerk I	9
PD28	Support Clerk	7
PD29	Building Service Worker	6
PD30	Administrative Assistant	12

PLANNING

PL1	Planning Director	25
PL2	Planning Manager	22
PL3	Planner	17 ¹
PL4	Right-of-Way/Transportation Planning Coordinator	20

DEPT	POSITION	GRADE
PL5	Transportation Planner	17 ¹
PL6	Administrative Secretary	10
PL7	Planning Technician	11
PL8	Transportation Planner Trainee	15

¹ May be designated "Senior" and placed at grade 18; "Principal" and placed at grade 20.

PARKS & RECREATION

PR1	Parks and Recreation Director	25
PR2	Assistant Parks and Recreation Director	23
PR3	Athletic Division Manager	19
PR4	Recreation Services Division Manager	19
PR5	Recreation Program Manager – Cultural Arts	17
PR6	Parks Services Division Manager	19
PR7	Administrative Operations Manager	18
PR8	Parks Services Manager	17
PR9	Athletic Program Supervisor – Aquatics	16
PR10	Community Schools District Supervisor	16
PR11	Athletic Program Supervisor	16
PR12	Recreation Program Supervisor – Therapeutics	16
PR13	Recreation Program Supervisor – Recreation Services	16
PR14	Recreation Program Supervisor – Cultural Arts	16
PR15	Parks Crew Supervisor	14
PR16	Recreation Program Specialist III	14
PR17	Correctional Officer – Parks	12
PR18	Employment Coordinator	14
PR19	RSVP Recreation Program Specialist III	14
PR20	Athletic Program Specialist	14
PR21	Recreation Program Specialist II	13
PR22	Accounting Technician	12
PR23	Chemical Application Technician	11
PR24	Tennis Supervisor	12
PR25	Motor Equipment Operator III	12
PR26	Motor Equipment Operator II	11
PR27	Administrative Secretary	10
PR28	Parks Crew Leader	10
PR29	Tennis Specialist II	10
PR30	Motor Equipment Operator I	10
PR31	Administrative Clerk I	9
PR32	Tennis Specialist I	9
PR33	Chemical Application Supervisor	13
PR33	Parks Maintenance Worker I	7 ¹
PR34	Custodian	6

DEPT	POSITION	GRADE
PR35	Marina Technician	9
PR36	Aquatics Division Manger	19
PR37	Natatorium Manager	16
PR38	Natatorium Supervisor	14
PR39	Assistant Natatorium Supervisor	12
PR40	Natatorium Technician	10

¹ May be designated "II" and placed at grade 8.

PUBLIC DEFENDER

PDEF1	Investigator – Public Defender	16 ¹
PDEF2	Legal Administrative Clerk	11

¹ May be designated "Senior" and placed at grade 17.

PUBLIC WORKS-ADMIN

PS-ADM1	Public Services Director	26
PS-ADM2	Assistant Public Services Director	24
PS-ADM3	Safety Coordinator	17
PS-ADM4	Public Services Coordinator	18
PS-ADM5	Administrative Supervisor	13
PS-ADM6	Administrative Technician	12

PUBLIC WORKS-CEMETERIES

CEM1	Cemeteries Manager	19
CEM2	Public Services Crew Leader	12
CEM3	Correctional Officer – Cemeteries	12
CEM4	Equipment Operator I	10
CEM5	Maintenance Worker I	7 ¹
CEM6	Equipment Operator II	11

¹ May be designated "II" and placed at grade 8; "III" and placed at grade 9.

PUBLIC WORKS-COMMUNITY SERVICES ROW MAINTENANCE

CS1	Community Service Coordinator	19
CS2	Public Works Crew Leader	12
CS3	Maintenance Worker I	7 ¹

¹ May be designated "II" and placed at grade 8; "III" and placed at grade 9.

DEPT	POSITION	GRADE
<u>PUBLIC WORKS-FACILITIES MAINTENANCE</u>		
FAC1	Facilities Maintenance Manager	23
FAC2	Assistant Facilities Maintenance Manager	19
FAC3	Facilities Maintenance Supervisor – Carpentry	16
FAC4	Facilities Maintenance Supervisor – Electrical	16
FAC5	Facilities Maintenance Supervisor – HVAC	16
FAC6	Facilities Maintenance Supervisor – Plumbing	16
FAC7	Facilities Maintenance Supervisor – Government Center	16
FAC8	Facilities Maintenance Supervisor – County Jail	16
FAC9	Custodial Services Supervisor	16
FAC10	Correctional Officer – Facilities	12
FAC11	Irrigation Technician	12
FAC12	Carpenter I	13 ¹
FAC13	Electrician I	13 ¹
FAC14	HVAC Technician I	13 ¹
FAC15	Plumber I	13 ¹
FAC16	Facilities Maintenance Worker I	11 ²
FAC17	Administrative Technician	12
FAC18	Custodial Operations Assistant	12
FAC19	Building Service Worker	6
FAC20	Facilities Maintenance Supervisor –MCP	16

¹ May be designated “II” and placed at grade 14.

² May be designated “II” and placed at grade 12.

PUBLIC WORKS-FLEET MAINTENANCE

FM1	Assistant Director/Fleet Maintenance Manager	24
FM2	Assistant Fleet Manager	19
FM3	Automotive and Tire Shop Supervisor	17
FM4	Truck Shop Supervisor	16
FM5	Body Shop Supervisor	16
FM6	Heavy Equipment Shop Supervisor	16
FM7	Small Engine Shop Supervisor	15
FM8	Contract Warranty Specialist	15
FM9	Fleet Maintenance Buyer	12
FM10	Fleet Maintenance Technician III	14
FM11	Fleet Maintenance Technician II	12
FM12	Fleet Maintenance Technician I	10
FM13	Inventory Control Technician	10
FM14	Support Clerk	7

DEPT	POSITION	GRADE
<u>PUBLIC WORKS-REPAIRS & MAINTENANCE</u>		
HED1	Heavy Equipment Manager	21
HED2	Heavy Equipment Supervisor	15
HED3	Senior Heavy Equipment Operator	14
HED4	Correctional Officer – Heavy Equipment	12
HED5	Heavy Equipment Operator	13
HED6	Equipment Operator III	12
HED7	Equipment Operator II	11
HED8	Maintenance Worker I	7
HED9	Administrative Technician	10
SMD1	Street Division Manager	23
SMD2	Assistant Street Maintenance Manager	19
SMD3	Public Works Crew Supervisor	15
SMD4	Correctional Officer – Street Maintenance	12
SMD5	Public Works Crew Leader	12
SMD6	Equipment Operator II	11
SMD7	Maintenance Worker III	9
SMD8	Maintenance Worker II	8
SMD9	Maintenance Worker I	7
<u>PUBLIC WORKS-RIGHT OF WAY MAINTENANCE</u>		
FB1	Forestry and Beautification Manager	23
FB2	Assistant Manager – Forestry	19
FB3	Assistant Manager – Beautification	19
FB4	Forestry Administrator	18 ¹
FB5	Urban Forestry Supervisor	15
FB6	Public Works Supervisor	14
FB7	Chemical Application Supervisor	13
FB8	Contract Inspector	14
FB9	Correctional Officer – Forestry	12
FB10	Public Services Crew Leader	12
FB11	Tree Trimmer Crew Leader	13 ²
FB12	Administrative Technician	12
FB13	Tree Evaluator	12
FB14	Equipment Operator III	12
FB15	Tree Trimmer II	12
FB16	Tree Trimmer I	10
FB17	Equipment Operator II	11
FB18	Chemical Application Technician	11
FB19	Equipment Operator III	12
FB20	Equipment Operator I	10
FB21	Maintenance Worker I	7 ³

¹ Place at grade 19 with ISA certification.

DEPT	POSITION	GRADE
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² Place at grade 14 if Certified Arborist in the State of Georgia and/or equivalent experience.

³ May be designated "II" and placed at grade 8; "III" and placed at grade 9.

PUBLIC WORKS-SEWER MAINTENANCE

STWTR1	Stormwater Manager	21
STWTR2	Assistant Stormwater Manager	19
STWTR3	Stormwater Crew Supervisor	15
STWTR4	Chemical Application Supervisor	13
STWTR5	Stormwater Drainage Technician	15
STWTR6	Correctional Officer – Stormwater	12
STWTR7	Crew Leader – Stormwater	12
STWTR8	Equipment Operator III	12
STWTR9	Equipment Operator II	11
STWTR10	Chemical Application Technician	11
STWTR11	Equipment Operator I	10
STWTR12	Maintenance Worker I	7
STWTR13	Equipment Operator Crew Leader	13

PUBLIC WORKS-SOLID WASTE & RECYCLING

SW1	Solid Waste and Recycling Manager	23
SW2	Assistant Division Manager – Solid Waste and Recycling	19
SW3	Waste Collection Route Supervisor	15
SW4	Recycling Route Supervisor	15
SW5	Waste Equipment Operator	12
SW6	Recycling Truck Driver	12
SW7	Waste Collection Worker	8
SW8	MRF Technician	11
SW9	MRF Supervisor	12
SW10	Equipment Operator II	11
SW11	Equipment Operator III	12

PUBLIC WORKS-SPECIAL ENFORCEMENT

SE1	Special Enforcement Manager	21
SE2	Special Enforcement Supervisor	16
SE3	Animal Resource Center Supervisor	16
SE4	Administrative Coordinator	14
SE5	Special Enforcement Officer	13
SE6	Animal Control Officer II	13
SE7	Animal Control Officer I	12
SE8	Communications Officer	10

DEPT	POSITION	GRADE
SE9	Administrative Clerk I	9
SE10	Animal Control Tech	10
<u>PUBLIC WORKS-WASTE DISPOSAL LANDFILL</u>		
WD1	Waste Disposal Manager	21
WD2	Assistant Waste Disposal Manager	19
WD3	Landfill Supervisor	16
WD4	Senior Landfill Operator	14
WD5	Landfill Maintenance Technician	14
WD6	Heavy Equipment Operator	13
WD7	Landfill Operator	12
<u>PROBATE COURT</u>		
PC1	Probate Law Clerk/Hearing Officer	22
PC2	Deputy Clerk II – Probate Court	12
PC3	Permit/Licensing Supervisor	14
PC4	Senior Deputy Clerk	14
<u>SHERIFF</u>		
SD1	Chief Deputy Sheriff	24
SD2	Jail Commander	23 ¹
SD3	Major	23
SD4	Captain	22
SD5	Health Services Administrator	21
SD6	Lieutenant	20
SD7	Sergeant	18
SD8	Registered Nurse	18
SD9	Deputy Sheriff Technician	16
SD10	Investigator	16 ²
SD11	ID Technician	16
SD12	Clinic Manager	16
SD13	Licensed Practical Nurse	14
SD14	Deputy Sheriff	14
SD15	Medical Technician	12
SD16	Sheriff Correctional Officer	12
SD17	Accounting Technician	12
SD18	Communication Technician III	10
SD19	Criminal Records Technician	10
SD20	Administrative Clerk II	10
SD21	Accounting Clerk	10
SD22	Judicial Administrative Technician II	10

DEPT	POSITION	GRADE
SD23	Administrative Secretary	10
SD24	Administrative Clerk I	9
SD25	Judicial Administrative Technician I	9
SD26	Medical Records Clerk	9
SD27	Security Guard	9
SD28	Administrative Coordinator	14
SD29	Sheriff Human Resources Technician	12

¹ Advance 5% in grade for Jail Commander.

² May be designated "II" and placed at grade 22; "III" and placed at grade 23.

SOLICITOR GENERAL

SG1	Chief Assistant Solicitor General	22 ¹
SG2	Assistant Solicitor General	21 ¹
SG3	Victim Witness Program Administrator	18
SG4	Court Coordinator – Solicitor General	17
SG5	Investigator Supervisor – Solicitor General	18
SG6	Victim Advocate Investigator	15
SG7	Investigator – Solicitor General	16 ²
SG8	Deputy Clerk II – Solicitor General	12
SG9	Deputy Clerk I – Solicitor General	10

¹ Until incumbent attains 5 years of practice experience as an attorney and qualifies for state-mandated salaries.

² May be designated "Senior" and placed at grade 17.

SUPERIOR COURT

SC1	Senior Deputy Clerk	14
SC2	Law Clerk	19 ¹

¹ Place at grade 20 with Juris Doctorate Degree.

SUPERIOR COURT CLERK

CSC1	Chief Deputy Clerk	21
CSC2	Assistant Chief Deputy Clerk	18
CSC3	Senior Deputy Clerk – Administration	14
CSC4	Senior Deputy Clerk – Real Estate	14
CSC5	Senior Deputy Clerk	14
CSC6	Deputy Clerk II – Civil	12
CSC7	Deputy Clerk II – Criminal	12

DEPT	POSITION	GRADE
CSC8	Deputy Clerk II – Imaging	12
CSC9	Deputy Clerk II – Real Estate	12
CSC10	Deputy Clerk II	12
CSC11	Deputy Clerk I – Real Estate	10
CSC12	Deputy Clerk I	10
CSC13	Senior Deputy Clerk – Civil	14
CSC14	Senior Deputy Clerk – Criminal	14

TAX APPRAISER

TA1	Chief Appraiser	25
TA2	Personal Property Manager	19
TA3	Administrative Manager	19
TA4	Residential Property Manager	19
TA5	Commercial Property Manager	19
TA6	Appraiser I – Personal Property	14 ¹
TA7	Appraiser I – Real Property	14 ¹
TA8	Administrative Assistant	12
TA9	Appraisal Technician	10

¹ May be designated “II” and placed at grade 15; “III” and placed at grade 17.

TAX COMMISSIONER

TC1	Chief Deputy Tax Commissioner	21
TC2	Accounting Operations Administrator	20
TC3	Deputy Tax Commissioner	18
TC4	Administrative Technician	12
TC5	Tax Clerk II	11
TC6	Tax Clerk I	10

TRANSPORTATION-METRA

TR1	Director of Transportation	25
TR2	Deputy Transportation Director	23
TR3	Transit Manager	20
TR4	Maintenance Manager	20
TR5	ADA Coordinator	18
TR6	Parking Division Manager	18
TR7	Transit Supervisor	16
TR8	Safety/Training Coordinator	16
TR9	Parking Enforcement Supervisor	14
TR10	Transit Specialist	14
TR11	Fleet Maintenance Technician III	14

DEPT	POSITION	GRADE
TR12	Office Manager	14
TR13	Correctional Officer – Transportation	12
TR14	Bus Operator Dial-A-Ride (without CDL)	10 ¹
TR15	Bus Operator (with CDL)	12
TR16	Administrative Secretary	10
TR17	Fleet Maintenance Technician II	12
TR18	Fleet Maintenance Technician I	10
TR19	Maintenance Worker III	9
TR20	Parking Enforcement Officer	10
TR21	Customer Service Representative	9 ¹

¹ May be placed at grade 12 after acquisition of Commercial Driver's License issued by the State of Georgia.

² May be designated "II" or "Senior" and placed at grade 10.

WORKFORCE INVESTMENT-JOB TRAINING PARTNERSHIP ACT

WIA1	Workforce Investment Act Director	24
WIA2	Finance Manager – WIA	17
WIA3	Program Specialist II	17
WIA4	Data Control Supervisor	17
WIA5	Program Specialist I	16
WIA6	Program Monitor/Job Developer	16
WIA7	Accounting Technician	12
WIA8	Accounting Clerk	10
WIA9	Administrative Technician	12
WIA10	Support Clerk	7
WIA11	Assistant WIA Director	21

UGA Pay Plan - Effective 01/04/2014
ANNUAL SALARY - NON-PENSION MEMBERS

UGA Pay Plan - Effective 01/04/2014
ANNUAL SALARY - NON-PENSION MEMBERS

Grade	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	Grade
1	16,911.56	17,334.34	17,767.71	18,211.90	18,667.19	19,133.87	19,612.22	20,102.53	20,605.08	21,120.22	21,648.22	22,189.43	22,744.16	23,312.76	23,895.58	24,492.98	25,105.29	25,732.93	1
2	17,767.71	18,211.90	18,667.19	19,133.87	19,612.22	20,102.53	20,605.08	21,120.22	21,648.22	22,189.43	22,744.16	23,312.76	23,895.58	24,492.98	25,105.29	25,732.93	26,376.26	27,035.67	2
3	18,667.19	19,133.87	19,612.22	20,102.53	20,605.08	21,120.22	21,648.22	22,189.43	22,744.16	23,312.76	23,895.58	24,492.98	25,105.29	25,732.93	26,376.26	27,035.67	27,711.55	28,404.34	3
4	19,612.22	20,102.53	20,605.08	21,120.22	21,648.22	22,189.43	22,744.16	23,312.76	23,895.58	24,492.98	25,105.29	25,732.93	26,376.26	27,035.67	27,711.55	28,404.34	29,114.45	29,842.31	4
5	20,605.08	21,120.22	21,648.22	22,189.43	22,744.16	23,312.76	23,895.58	24,492.98	25,105.29	25,732.93	26,376.26	27,035.67	27,711.55	28,404.34	29,114.45	29,842.31	30,588.36	31,353.08	5
6	21,648.22	22,189.43	22,744.16	23,312.76	23,895.58	24,492.98	25,105.29	25,732.93	26,376.26	27,035.67	27,711.55	28,404.34	29,114.45	29,842.31	30,588.36	31,353.08	32,136.91	32,940.33	6
7	22,744.16	23,312.76	23,895.58	24,492.98	25,105.29	25,732.93	26,376.26	27,035.67	27,711.55	28,404.34	29,114.45	29,842.31	30,588.36	31,353.08	32,136.91	32,940.33	33,763.83	34,607.93	7
8	23,895.58	24,492.98	25,105.29	25,732.93	26,376.26	27,035.67	27,711.55	28,404.34	29,114.45	29,842.31	30,588.36	31,353.08	32,136.91	32,940.33	33,763.83	34,607.93	35,473.13	36,359.97	8
9	25,105.29	25,732.93	26,376.26	27,035.67	27,711.55	28,404.34	29,114.45	29,842.31	30,588.36	31,353.08	32,136.91	32,940.33	33,763.83	34,607.93	35,473.13	36,359.97	37,268.96	38,200.68	9
10	26,376.26	27,035.67	27,711.55	28,404.34	29,114.45	29,842.31	30,588.36	31,353.08	32,136.91	32,940.33	33,763.83	34,607.93	35,473.13	36,359.97	37,268.96	38,200.68	39,155.70	40,134.58	10
11	27,711.55	28,404.34	29,114.45	29,842.31	30,588.36	31,353.08	32,136.91	32,940.33	33,763.83	34,607.93	35,473.13	36,359.97	37,268.96	38,200.68	39,155.70	40,134.58	41,137.96	42,166.40	11
12	29,114.45	29,842.31	30,588.36	31,353.08	32,136.91	32,940.33	33,763.83	34,607.93	35,473.13	36,359.97	37,268.96	38,200.68	39,155.70	40,134.58	41,137.96	42,166.40	43,220.57	44,301.08	12
13	30,588.36	31,353.08	32,136.91	32,940.33	33,763.83	34,607.93	35,473.13	36,359.97	37,268.96	38,200.68	39,155.70	40,134.58	41,137.96	42,166.40	43,220.57	44,301.08	45,408.60	46,543.82	13
14	32,136.91	32,940.33	33,763.83	34,607.93	35,473.13	36,359.97	37,268.96	38,200.68	39,155.70	40,134.58	41,137.96	42,166.40	43,220.57	44,301.08	45,408.60	46,543.82	47,707.41	48,900.09	14
15	33,763.83	34,607.93	35,473.13	36,359.97	37,268.96	38,200.68	39,155.70	40,134.58	41,137.96	42,166.40	43,220.57	44,301.08	45,408.60	46,543.82	47,707.41	48,900.09	50,122.61	51,375.67	15
16	35,473.13	36,359.97	37,268.96	38,200.68	39,155.70	40,134.58	41,137.96	42,166.40	43,220.57	44,301.08	45,408.60	46,543.82	47,707.41	48,900.09	50,122.61	51,375.67	52,660.06	53,976.56	16
17	37,268.96	38,200.68	39,155.70	40,134.58	41,137.96	42,166.40	43,220.57	44,301.08	45,408.60	46,543.82	47,707.41	48,900.09	50,122.61	51,375.67	52,660.06	53,976.56	55,325.97	56,709.12	17
18	39,155.70	40,134.58	41,137.96	42,166.40	43,220.57	44,301.08	45,408.60	46,543.82	47,707.41	48,900.09	50,122.61	51,375.67	52,660.06	53,976.56	55,325.97	56,709.12	58,126.85	59,580.02	18
19	41,137.96	42,166.40	43,220.57	44,301.08	45,408.60	46,543.82	47,707.41	48,900.09	50,122.61	51,375.67	52,660.06	53,976.56	55,325.97	56,709.12	58,126.85	59,580.02	61,069.53	62,596.25	19
20	43,220.57	44,301.08	45,408.60	46,543.82	47,707.41	48,900.09	50,122.61	51,375.67	52,660.06	53,976.56	55,325.97	56,709.12	58,126.85	59,580.02	61,069.53	62,596.25	64,161.17	65,765.19	20
21	47,707.41	48,900.09	50,122.61	51,375.67	52,660.06	53,976.56	55,325.97	56,709.12	58,126.85	59,580.02	61,069.53	62,596.25	64,161.17	65,765.19	67,409.33	69,094.55	70,821.92	72,592.48	21
22	52,660.06	53,976.56	55,325.97	56,709.12	58,126.85	59,580.02	61,069.53	62,596.25	64,161.17	65,765.19	67,409.33	69,094.55	70,821.92	72,592.48	74,407.28	76,267.46	78,174.15	80,128.51	22
23	58,126.85	59,580.02	61,069.53	62,596.25	64,161.17	65,765.19	67,409.33	69,094.55	70,821.92	72,592.48	74,407.28	76,267.46	78,174.15	80,128.51	82,131.72	84,185.01	86,289.64	88,446.88	23
24	64,161.17	65,765.19	67,409.33	69,094.55	70,821.92	72,592.47	74,407.28	76,267.46	78,174.15	80,128.51	82,131.72	84,185.01	86,289.64	88,446.88	90,658.05	92,924.50	95,247.61	97,628.81	24
25	70,821.92	72,592.47	74,407.28	76,267.46	78,174.15	80,128.51	82,131.72	84,185.01	86,289.64	88,446.88	90,658.05	92,924.50	95,247.61	97,628.81	100,069.52	102,571.26	105,135.54	107,763.93	25
26	78,174.15	80,128.51	82,131.72	84,185.01	86,289.64	88,446.88	90,658.05	92,924.50	95,247.61	97,628.81	100,069.52	102,571.26	105,135.54	107,763.93	110,458.03	113,219.48	116,049.96	118,951.22	26
27	86,289.64	88,446.88	90,658.05	92,924.50	95,247.61	97,628.81	100,069.52	102,571.26	105,135.54	107,763.93	110,458.03	113,219.48	116,049.96	118,951.22	121,924.99	124,973.12	128,097.45	131,299.88	27
28	100,069.52	102,571.26	105,135.54	107,763.93	110,458.03	113,219.48	116,049.96	118,951.22	121,924.99	124,973.12	128,097.45	131,299.88	134,582.38	137,946.94	141,395.61	144,930.51	148,553.77	152,267.61	28
29	121,924.99	124,973.12	128,097.45	131,299.88	134,582.38	137,946.94	141,395.61	144,930.51	148,553.77	152,267.61	156,074.31	159,976.16	163,975.57	168,074.95	172,276.83	176,583.76	180,998.35	185,523.30	29

0.50% Pay adjustment from UGA Pay Plan Non-Pension Members Effective 01-05-13

UGA Pay Plan - Effective 01/04/2014
ANNUAL SALARY - PENSION MEMBERS

UGA Pay Plan - Effective 01/04/2014
ANNUAL SALARY - PENSION MEMBERS

Grade	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	Grade
1	17,594.78	18,034.65	18,485.52	18,947.65	19,421.35	19,906.88	20,404.55	20,914.67	21,437.53	21,973.47	22,522.81	23,085.87	23,663.02	24,254.60	24,860.97	25,482.49	26,119.54	26,772.54	1
2	18,485.52	18,947.65	19,421.35	19,906.88	20,404.55	20,914.67	21,437.53	21,973.47	22,522.81	23,085.87	23,663.02	24,254.60	24,860.97	25,482.49	26,119.54	26,772.54	27,441.86	28,127.91	2
3	19,421.35	19,906.88	20,404.55	20,914.67	21,437.53	21,973.47	22,522.81	23,085.87	23,663.02	24,254.60	24,860.97	25,482.49	26,119.54	26,772.54	27,441.86	28,127.91	28,831.10	29,551.87	3
4	20,404.55	20,914.67	21,437.53	21,973.47	22,522.81	23,085.87	23,663.02	24,254.60	24,860.97	25,482.49	26,119.54	26,772.54	27,441.86	28,127.91	28,831.10	29,551.87	30,290.67	31,047.94	4
5	21,437.53	21,973.47	22,522.81	23,085.87	23,663.02	24,254.60	24,860.97	25,482.49	26,119.54	26,772.54	27,441.86	28,127.91	28,831.10	29,551.87	30,290.67	31,047.94	31,824.14	32,619.74	5
6	22,522.81	23,085.87	23,663.02	24,254.60	24,860.97	25,482.49	26,119.54	26,772.54	27,441.86	28,127.91	28,831.10	29,551.87	30,290.67	31,047.94	31,824.14	32,619.74	33,435.24	34,271.12	6
7	23,663.02	24,254.60	24,860.97	25,482.49	26,119.54	26,772.54	27,441.86	28,127.91	28,831.10	29,551.87	30,290.67	31,047.94	31,824.14	32,619.74	33,435.24	34,271.12	35,127.89	36,006.09	7
8	24,860.97	25,482.49	26,119.54	26,772.54	27,441.86	28,127.91	28,831.10	29,551.87	30,290.67	31,047.94	31,824.14	32,619.74	33,435.24	34,271.12	35,127.89	36,006.09	36,906.24	37,828.90	8
9	26,119.54	26,772.54	27,441.86	28,127.91	28,831.10	29,551.87	30,290.67	31,047.94	31,824.14	32,619.74	33,435.24	34,271.12	35,127.89	36,006.09	36,906.24	37,828.90	38,774.62	39,743.99	9
10	27,441.86	28,127.91	28,831.10	29,551.87	30,290.67	31,047.94	31,824.14	32,619.74	33,435.24	34,271.12	35,127.89	36,006.09	36,906.24	37,828.90	38,774.62	39,743.99	40,737.59	41,756.02	10
11	28,831.10	29,551.87	30,290.67	31,047.94	31,824.14	32,619.74	33,435.24	34,271.12	35,127.89	36,006.09	36,906.24	37,828.90	38,774.62	39,743.99	40,737.59	41,756.02	42,799.93	43,869.93	11
12	30,290.67	31,047.94	31,824.14	32,619.74	33,435.24	34,271.12	35,127.89	36,006.09	36,906.24	37,828.90	38,774.62	39,743.99	40,737.59	41,756.02	42,799.93	43,869.93	44,966.67	46,090.85	12
13	31,824.14	32,619.74	33,435.24	34,271.12	35,127.89	36,006.09	36,906.24	37,828.90	38,774.62	39,743.99	40,737.59	41,756.02	42,799.93	43,869.93	44,966.67	46,090.85	47,243.11	48,424.19	13
14	33,435.24	34,271.12	35,127.89	36,006.09	36,906.24	37,828.90	38,774.62	39,743.99	40,737.59	41,756.02	42,799.93	43,869.93	44,966.67	46,090.85	47,243.11	48,424.19	49,634.79	50,875.66	14
15	35,127.89	36,006.09	36,906.24	37,828.90	38,774.62	39,743.99	40,737.59	41,756.02	42,799.93	43,869.93	44,966.67	46,090.85	47,243.11	48,424.19	49,634.79	50,875.66	52,147.55	53,451.24	15
16	36,906.24	37,828.90	38,774.62	39,743.99	40,737.59	41,756.02	42,799.93	43,869.93	44,966.67	46,090.85	47,243.11	48,424.19	49,634.79	50,875.66	52,147.55	53,451.24	54,787.53	56,157.22	16
17	38,774.62	39,743.99	40,737.59	41,756.02	42,799.93	43,869.93	44,966.67	46,090.85	47,243.11	48,424.19	49,634.79	50,875.66	52,147.55	53,451.24	54,787.53	56,157.22	57,561.15	59,000.18	17
18	40,737.59	41,756.02	42,799.93	43,869.93	44,966.67	46,090.85	47,243.11	48,424.19	49,634.79	50,875.66	52,147.55	53,451.24	54,787.53	56,157.22	57,561.15	59,000.18	60,475.17	61,987.05	18
19	42,799.93	43,869.93	44,966.67	46,090.85	47,243.11	48,424.19	49,634.79	50,875.66	52,147.55	53,451.24	54,787.53	56,157.22	57,561.15	59,000.18	60,475.17	61,987.05	63,536.74	65,125.15	19
20	44,966.67	46,090.85	47,243.11	48,424.19	49,634.79	50,875.66	52,147.55	53,451.24	54,787.53	56,157.22	57,561.15	59,000.18	60,475.17	61,987.05	63,536.74	65,125.15	66,753.29	68,422.11	20
21	49,634.79	50,875.66	52,147.55	53,451.24	54,787.53	56,157.22	57,561.15	59,000.18	60,475.17	61,987.05	63,536.74	65,125.15	66,753.29	68,422.11	70,132.67	71,885.98	73,683.13	75,525.21	21
22	54,787.53	56,157.22	57,561.15	59,000.18	60,475.17	61,987.05	63,536.74	65,125.15	66,753.29	68,422.11	70,132.67	71,885.98	73,683.13	75,525.21	77,413.34	79,348.67	81,332.38	83,365.69	22
23	60,475.17	61,987.05	63,536.74	65,125.15	66,753.29	68,422.11	70,132.67	71,885.98	73,683.13	75,525.21	77,413.34	79,348.67	81,332.38	83,365.69	85,449.84	87,586.08	89,775.74	92,020.13	23
24	66,753.29	68,422.11	70,132.67	71,885.98	73,683.13	75,525.20	77,413.34	79,348.67	81,332.38	83,365.69	85,449.84	87,586.08	89,775.74	92,020.13	94,320.63	96,678.65	99,095.61	101,573.01	24
25	73,683.13	75,525.20	77,413.34	79,348.67	81,332.38	83,365.69	85,449.84	87,586.08	89,775.74	92,020.13	94,320.63	96,678.65	99,095.61	101,573.01	104,112.33	106,715.14	109,383.02	112,117.60	25
26	81,332.38	83,365.69	85,449.84	87,586.08	89,775.74	92,020.13	94,320.63	96,678.65	99,095.61	101,573.01	104,112.33	106,715.14	109,383.02	112,117.60	114,920.53	117,793.54	120,738.38	123,756.85	26
27	89,775.74	92,020.13	94,320.63	96,678.65	99,095.61	101,573.01	104,112.33	106,715.14	109,383.02	112,117.60	114,920.53	117,793.54	120,738.38	123,756.85	126,850.77	130,022.03	133,272.59	136,604.40	27
28	104,112.33	106,715.14	109,383.02	112,117.60	114,920.53	117,793.54	120,738.38	123,756.85	126,850.77	130,022.03	133,272.59	136,604.40	140,019.51	143,520.00	147,107.99	150,785.70	154,555.35	158,419.23	28
29	126,850.77	130,022.03	133,272.59	136,604.40	140,019.51	143,520.00	147,107.99	150,785.70	154,555.35	158,419.23	162,379.70	166,439.20	170,600.18	174,865.18	179,236.82	183,717.73	188,310.68	193,018.44	29

Above schedule includes:
2.00% Pay adjustment as of 07/06/13 (pension contribution)
0.5% Pay adjustment as of 01/04/2014 (COLA)

UGA Pay Plan - Effective 07/06/2013
ANNUAL SALARY - PENSION MEMBERS

UGA Pay Plan - Effective 07/06/2013
ANNUAL SALARY - PENSION MEMBERS

Grade	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	Grade
1	17,507.24	17,944.93	18,393.55	18,853.38	19,324.72	19,807.84	20,303.04	20,810.62	21,330.88	21,864.15	22,410.76	22,971.01	23,545.30	24,133.93	24,737.28	25,355.72	25,989.60	26,639.35	1
2	18,393.55	18,853.38	19,324.72	19,807.84	20,303.04	20,810.62	21,330.88	21,864.15	22,410.76	22,971.01	23,545.30	24,133.93	24,737.28	25,355.72	25,989.60	26,639.35	27,305.33	27,987.97	2
3	19,324.72	19,807.84	20,303.04	20,810.62	21,330.88	21,864.15	22,410.76	22,971.01	23,545.30	24,133.93	24,737.28	25,355.72	25,989.60	26,639.35	27,305.33	27,987.97	28,687.66	29,404.85	3
4	20,303.04	20,810.62	21,330.88	21,864.15	22,410.76	22,971.01	23,545.30	24,133.93	24,737.28	25,355.72	25,989.60	26,639.35	27,305.33	27,987.97	28,687.66	29,404.85	30,139.97	30,893.47	4
5	21,330.88	21,864.15	22,410.76	22,971.01	23,545.30	24,133.93	24,737.28	25,355.72	25,989.60	26,639.35	27,305.33	27,987.97	28,687.66	29,404.85	30,139.97	30,893.47	31,665.81	32,457.45	5
6	22,410.76	22,971.01	23,545.30	24,133.93	24,737.28	25,355.72	25,989.60	26,639.35	27,305.33	27,987.97	28,687.66	29,404.85	30,139.97	30,893.47	31,665.81	32,457.45	33,268.89	34,100.62	6
7	23,545.30	24,133.93	24,737.28	25,355.72	25,989.60	26,639.35	27,305.33	27,987.97	28,687.66	29,404.85	30,139.97	30,893.47	31,665.81	32,457.45	33,268.89	34,100.62	34,953.12	35,826.96	7
8	24,737.28	25,355.72	25,989.60	26,639.35	27,305.33	27,987.97	28,687.66	29,404.85	30,139.97	30,893.47	31,665.81	32,457.45	33,268.89	34,100.62	34,953.12	35,826.96	36,722.63	37,640.70	8
9	25,989.60	26,639.35	27,305.33	27,987.97	28,687.66	29,404.85	30,139.97	30,893.47	31,665.81	32,457.45	33,268.89	34,100.62	34,953.12	35,826.96	36,722.63	37,640.70	38,581.71	39,546.26	9
10	27,305.33	27,987.97	28,687.66	29,404.85	30,139.97	30,893.47	31,665.81	32,457.45	33,268.89	34,100.62	34,953.12	35,826.96	36,722.63	37,640.70	38,581.71	39,546.26	40,534.91	41,548.28	10
11	28,687.66	29,404.85	30,139.97	30,893.47	31,665.81	32,457.45	33,268.89	34,100.62	34,953.12	35,826.96	36,722.63	37,640.70	38,581.71	39,546.26	40,534.91	41,548.28	42,586.99	43,651.67	11
12	30,139.97	30,893.47	31,665.81	32,457.45	33,268.89	34,100.62	34,953.12	35,826.96	36,722.63	37,640.70	38,581.71	39,546.26	40,534.91	41,548.28	42,586.99	43,651.67	44,742.96	45,861.54	12
13	31,665.81	32,457.45	33,268.89	34,100.62	34,953.12	35,826.96	36,722.63	37,640.70	38,581.71	39,546.26	40,534.91	41,548.28	42,586.99	43,651.67	44,742.96	45,861.54	47,008.07	48,183.28	13
14	33,268.89	34,100.62	34,953.12	35,826.96	36,722.63	37,640.70	38,581.71	39,546.26	40,534.91	41,548.28	42,586.99	43,651.67	44,742.96	45,861.54	47,008.07	48,183.28	49,387.85	50,622.54	14
15	34,953.12	35,826.96	36,722.63	37,640.70	38,581.71	39,546.26	40,534.91	41,548.28	42,586.99	43,651.67	44,742.96	45,861.54	47,008.07	48,183.28	49,387.85	50,622.54	51,888.11	53,185.31	15
16	36,722.63	37,640.70	38,581.71	39,546.26	40,534.91	41,548.28	42,586.99	43,651.67	44,742.96	45,861.54	47,008.07	48,183.28	49,387.85	50,622.54	51,888.11	53,185.31	54,514.95	55,877.83	16
17	38,581.71	39,546.26	40,534.91	41,548.28	42,586.99	43,651.67	44,742.96	45,861.54	47,008.07	48,183.28	49,387.85	50,622.54	51,888.11	53,185.31	54,514.95	55,877.83	57,274.78	58,706.65	17
18	40,534.91	41,548.28	42,586.99	43,651.67	44,742.96	45,861.54	47,008.07	48,183.28	49,387.85	50,622.54	51,888.11	53,185.31	54,514.95	55,877.83	57,274.78	58,706.65	60,174.30	61,678.66	18
19	42,586.99	43,651.67	44,742.96	45,861.54	47,008.07	48,183.28	49,387.85	50,622.54	51,888.11	53,185.31	54,514.95	55,877.83	57,274.78	58,706.65	60,174.30	61,678.66	63,220.63	64,801.14	19
20	44,742.96	45,861.54	47,008.07	48,183.28	49,387.85	50,622.54	51,888.11	53,185.31	54,514.95	55,877.83	57,274.78	58,706.65	60,174.30	61,678.66	63,220.63	64,801.14	66,421.18	68,081.70	20
21	49,387.85	50,622.54	51,888.11	53,185.31	54,514.95	55,877.83	57,274.78	58,706.65	60,174.30	61,678.66	63,220.63	64,801.14	66,421.18	68,081.70	69,783.75	71,528.34	73,316.55	75,149.47	21
22	54,514.95	55,877.83	57,274.78	58,706.65	60,174.30	61,678.66	63,220.63	64,801.14	66,421.18	68,081.70	69,783.75	71,528.34	73,316.55	75,149.47	77,028.20	78,953.90	80,927.74	82,950.94	22
23	60,174.30	61,678.66	63,220.63	64,801.14	66,421.18	68,081.70	69,783.75	71,528.34	73,316.55	75,149.47	77,028.20	78,953.90	80,927.74	82,950.94	85,024.72	87,150.33	89,329.09	91,562.32	23
24	66,421.18	68,081.70	69,783.75	71,528.34	73,316.55	75,149.46	77,028.20	78,953.90	80,927.74	82,950.94	85,024.72	87,150.33	89,329.09	91,562.32	93,851.37	96,197.66	98,602.60	101,067.67	24
25	73,316.55	75,149.46	77,028.20	78,953.90	80,927.74	82,950.94	85,024.72	87,150.33	89,329.09	91,562.32	93,851.37	96,197.66	98,602.60	101,067.67	103,594.36	106,184.21	108,838.82	111,559.80	25
26	80,927.74	82,950.94	85,024.72	87,150.33	89,329.09	91,562.32	93,851.37	96,197.66	98,602.60	101,067.67	103,594.36	106,184.21	108,838.82	111,559.80	114,348.79	117,207.50	120,137.69	123,141.14	26
27	89,329.09	91,562.32	93,851.37	96,197.66	98,602.60	101,067.67	103,594.36	106,184.21	108,838.82	111,559.80	114,348.79	117,207.50	120,137.69	123,141.14	126,219.67	129,375.15	132,609.54	135,924.77	27
28	103,594.36	106,184.21	108,838.82	111,559.80	114,348.79	117,207.50	120,137.69	123,141.14	126,219.67	129,375.15	132,609.54	135,924.77	139,322.90	142,805.97	146,376.11	150,035.52	153,786.41	157,631.07	28
29	126,219.67	129,375.15	132,609.54	135,924.77	139,322.90	142,805.97	146,376.11	150,035.52	153,786.41	157,631.07	161,571.84	165,611.15	169,751.42	173,995.20	178,345.09	182,803.72	187,373.82	192,058.15	29

Above schedule includes:
2.00% Pay adjustment from 1/05/2013 Pay Plan (pension contribution)

NON-OPERATING FUNDS

The non-operating budgets for FY14 are recommended in the amount set forth in each section and as outlined in the sections of the ordinance.

Fund	FY14 Recommended
<u>0211 Urban Development Action Grant</u> To account for loans and program income received from the Department of Housing and Development under the Urban Development Action Grant Program.	\$ 75,000
<u>0212 Economic Development Program Fund</u> Set up to provide funding for economic development activities to include working with local and regional entities in attracting quality companies, working to broaden the Muscogee County tax base, job creation	\$ 15,000
<u>0213 HOME Program Fund</u> During a prior year, the Columbus Consolidated Government established the HOME Program Fund to administer HOME Program Grants and loan payments. These programs are used to provide mortgage loans to qualifying lower income applicants for first-time purchases of houses.	\$ 789,217
<u>0215 HUD Section 108 Fund</u> To account for proceeds of a loan program guarantied under Section 108 of the Housing and Urban Development Act of 1974 to provide development within the Second Avenue Redevelopment Area.	\$ 862,125
<u>0216 Multi-Governmental Fund Budget</u> Established to account for grant monies from various federal and state agencies.	\$ 3,787,570
<u>0222 Hotel/Motel Tax Fund</u> To account for hotel/motel tax revenue designated for the funding of the Columbus Convention and Visitors Bureau, River Center for the Performing Arts, Columbus Sports Council, Columbus Trade and Convention Center and the Civic Center. The FY14 Budget Amount includes \$4.8 million for Hotel/Motel tax and \$816,580 for the online travel settlement distribution.	\$ 5,616,580
<u>0223 Police Forfeiture Fund</u> To account for monies received from federal and state forfeitures designated for police department expenditures.	\$ 100,000
<u>0224 County Drug Abuse Treatment Fund</u> To account for additional penalties imposed by Georgia State Law 15-21-100, Article Six designated for drug abuse treatment and education programs relating to controlled substances and marijuana. Allocation to be \$40,000-Police Dept (DARE Program), \$14,000-Adult Drug Court (Residential drug treatment, Participant medical evaluations), and \$14,000-Juvenile Drug Cout (Participant treatment and programming)	\$ 68,000
<u>0225 METRO Drug Task Force Fund</u> To account for monies forfeited under the Controlled Substances Act designated for the joint law enforcement activities of the Columbus Police Department and the Muscogee County Sheriff's Department.	\$ 200,000
<u>0227 Penalty and Assessment Fund</u> To account for monies collected under the Jail Construction and Staffing Act (Ga.L1989 p.1753) to provide for constructing, operating, and staffing jails, correctional institutions and detention facilities of the Consolidated Government.	\$ 1,500,000
<u>0228 Sheriff Forfeiture Fund</u> To account for monies received from federal and state forfeitures designated for sheriff department expenditures.	\$ 100,000

NON-OPERATING FUNDS

The non-operating budgets for FY14 are recommended in the amount set forth in each section and as outlined in the sections of the ordinance.

Fund	FY14 Recommended
<u>0229 Marshal Forfeiture Fund</u> To account for monies received from federal and state forfeitures designated for the Marshal's Office expenditures.	\$ 20,000
<u>0508 Capital Projects Fund</u> To account for projects supported by the General Fund, Stormwater (Sewer) Fund and the Paving Fund for acquisition, construction and equipping of various Capital projects.	\$ 10,109,757
<u>0510 Transportation Special Purpose Local Option Sales Tax (TSPLOST) Projects Fund</u> To account for projects supported by the TSPLOST Discretionary Funds (\$2,500,000) and TSPLOST projects (\$59,321,527). TSPLOST projects for Band 1 (CY2013-2015) includes Columbus River Walk, Intercity Express Bus Park-n-Ride Service, South Lumpkin Multi-Use Facility, US27/Custer Road	\$ 61,821,527
<u>0540 1999 Sales Tax Proceeds Account Project Fund</u> To account for projects supported by the 1999 Sales Tax Proceeds Account including Road projects and acquisition, construction and equipping of various Capital projects.	\$ 30,000,000
<u>0551 Columbus Building Authority Revenue Bonds, Series 1999C Series Fund</u> To account for projects supported by the 1999C lease revenue bonds for Enterprise Zone.	\$ 450,000
<u>0554 Columbus Building Authority Revenue Bonds, 2003A Series Fund</u> To account for proceeds of the 2003A lease revenue bonds for construction and equipping of two new fire stations, stormwater enhancements, road and street resurfacing/reconstruction, 800 MhZ Tower, Parking Lot/Deck, Skate Park SuperCenter and expansion of the Columbus Georgia Convention and Trade Center.	\$ 1,000,000
<u>0555 Columbus Building Authority Revenue Bonds, 2003B Series Fund</u> To account for proceeds of the 2003B taxable lease revenue bonds for construction and equipping of two parking garages.	\$ 4,000,000
<u>0559 Columbus Building Authority Lease Revenue Bonds, 2010B Series Fund</u> To account for proceeds of the 2010B taxable lease revenue bonds for construction and equipping of a new fire station, Natatorium, Citizen's Service Center, Parking Garage, Recycling/Sustainability Center, stormwater enhancements, and road and street resurfacing/reconstruction.	\$ 35,000,000
<u>0560 Columbus Building Authority Lease Revenue Bonds, 2010C Series Fund</u> To account for proceeds of the 2010C lease revenue bonds for construction and equipping of road and street resurfacing/reconstruction.	\$ 1,700,000
<u>0985 Family and Youth Coalition Fund</u> To account for revenues from the State of Georgia Department of Human Resources to provide funding to the Muscogee County Family Connection.	\$ 45,000



Columbus
Consolidated Government
706-653-4000

ATTACHMENTS TO MAYOR'S LETTER

Attachment A: Civil War Naval Museum Business Plan

**Attachment B: Recommendation Reclassifications and
New Positions**

[Click here to return to Mayor's Letter](#)

Attachment A



National Civil War Naval Museum Business Plan
for Operations and Development
Fiscal Year 2013 to Fiscal Year 2015

For Presentation to Columbus Consolidated Government Budget Review
March 29, 2013

Prepared by

Ken Johnston, Executive Director - National Civil War Naval Museum

John Knighton, Director of Finance - National Civil War Naval Museum

2 – Revenue & Development Enhancement and Funding Alliance Action Items

To address the need for fiscally responsible, sustainable growth the National Civil War Naval Museum developed a Three year Strategic/Business Plan. The creation of this plan coincides with action items required by the terms of the Three Year Funding Alliance package administered by the Columbus Convention and Visitors Bureau.

Developed, Implemented, and Operational FY 2013

- Partnership Development: to add value to the community, encourage participation in and attendance of museum programs, market the museum and Columbus GA locally, regionally, and nationally.
Results YTD – Partnership with the Colonial Williamsburg Foundation yielded the film Ironclads to be shot in Columbus GA; as part of their Emmy winning Electronic Field Trip Series it will be broadcast on PBS in March 2014
Partnership with the Liberty Theatre in Columbus GA has led to the establishment of the Museum's Black History Month programming where before the Museum had none with attendant increase in February admissions/revenue
- Digital Marketing: use cost effective, higher ROI digital marketing and communication strategies to increase admissions.
Results YTD - \$4,500 dollars saved in switching to digital tour brochures for distribution to schools via email
Increase of 35% in attendance and 100% in revenue for March River Blast program over last year by using digital social media advertising
- Sailing the Internet Sea Digital Outreach Program – Create direct to Classroom Broadcasts
Results YTD - \$7,000 anonymous donation secured to purchase video broadcast equipment, studio space created, broadcasts begin in April 2013 to continue year-round.
- Securing the Future of the Past Operational Endowment Campaign – Corporate Memberships: Solicit memberships from corporations that give to their employees as a group the same type of benefits as an individual membership.
Results YTD - \$30,000 AFLAC corporate membership; pursuit of memberships ongoing.

For Development, Implementation, and Operation FY 2014 through FY 2015

- Sailing the Internet Sea Digital Outreach Program – On Demand Webisodes
- Securing the Future of the Past Operational Endowment Campaign – Digital Memberships
- Sailing the Internet Sea Digital Outreach Program – Virtual Field Trips/Exhibits
- Securing the Future of the Past Operational Endowment Campaign – National Sponsorships

National Civil War Naval Museum - Business Plan, Implementation began FY 2013

Purpose

Using specific action items, the national Civil War Naval Museum's Business/Strategic Plan will provide a path of responsible development to increase the Museum's long term corporate sustainability by establishing and maintaining fiscally responsible operating policies, establishing operational endowment funds, and by revenue enhancement through living history/museum theatre programs, school/group tours and digital media outreach/marketing.

1 - Operational Improvement Needed

Debt Accrual & Deficit Spending

- Pre-existing problem: For 10 of the 11 years of museum operation prior to the current FY the museum either spent more than was brought in through revenue streams and took the balance of operating cost out of principal banked financial assets, accrued debt with the CCG through paying out in payroll more than was funded, or both.
- Action taken: To operate in a fiscally responsible manner the museum ceased spending more than revenue streams generated and ceased carrying a payroll in excess of the amount budgeted by the CCG, and during the tenure of the current Executive Director will not revert to fiscally detrimental deficit spending and debt accrual.

Expense Reduction, Payroll and Daily Operations

- Pre-existing problem: After 11 years of operation the expenses associated with the museum's staffing and contracted services were overdue for review.
- Action taken: Implementation of review and restructuring, resulting in:
\$14,000 operational savings by reducing service provider costs (e.g. power, internet)
\$60,000 payroll savings by reducing/combining staff positions.
- There is now on-going ROI evaluation of staffing/service provider costs which will continue during the tenure of the current Executive Director.

Attachment B

Recommended Reclassifications or New Positions

GENERAL FUND			
Department	Amount (including benefits)	Request	Justification*
Clerk of Superior Court	\$3,931	Reclass Deputy Clerk II (G12) to BOE Administrator (G14)	New position has proven to be broader and more intensive than originally anticipated. UGA recommends G14.
Marshal	(\$99,018)	Delete 2 Deputy Marshals (P14)	Restructure requested by Elected Official. Net savings.
Marshal	\$91,052	Add 1 Chief Deputy Marshal (P23)	See above.
Probate Court	(\$104,846)	Delete Probate Law Clerk/Associate Judge (G22)	Restructure requested by Elected Official. Net savings.
Probate Court	\$75,853	Add Law Clerk/Fiduciary Compliance Officer (G20)	See above. (UGA recommended G19 or G20 (with JD).)
Probate Court	\$3,931	Reclass Deputy Clerk II (G12) to Senior Deputy Clerk (G14)	See above.
Total	(\$29,097)		

LOST FUND			
Department	Amount (including benefits)	Request	Justification*
Public Works	\$7,996	Add 2 LOST Supplements for Recycling Center Correctional Detail Officers (P12)	Due to reorganization/reclasses of 2 General Government positions to 2 Public Safety positions in the Integrated Waste Fund.
Marshal	(\$3,998)	Delete 1 LOST Supplement for Deputy Marshal (P14)	Restructure requested by Elected Official.
Total	\$3,998		

INTEGRATED WASTE FUND			
Public Works	\$5,422	Reclass 2 Material Recovery Facility Techs (G11) to Recycling Center Correctional Detail Officers (P12)	New Positions and Restructure required by new Recycling Center. Department currently has CDO P12.
Public Works	\$5,100	Reclass Material Recovery Facility Supervisor (G12) to Line Supervisor (G15)	UGA recommended G15 for Line Supervisor position.
Public Works	\$59,155	Add Recycling Center Manager (G19)	UGA recommended G19 for Recycling Center Manager position.

Public Works	\$55,335	Add Recycling Center Drop Off Site Operator (G12) (existing employee transfer from Oxbow Landfill)	Reorganizational transfer.
Public Works	(\$55,335)	Delete Landfill Operator (G12) (transfer to Recycling Center)	See above.
Public Works	\$46,432	Add Recycling Center Scale Operator (G12) (existing employee transfer from Oxbow Landfill)	Reorganizational transfer.
Public Works	(\$46,432)	Delete Landfill Operator (G12) (transfer to Recycling Center)	See above.
Public Works	\$55,335	Add Compost Manager (G16) (existing employee transfer from Oxbow Landfill)	Reorganizational transfer.
Public Works	(\$55,335)	Delete Landfill Supervisor (G16) (transfer to Pine Grove Landfill)	See above.
Public Works	\$46,432	Add Heavy Equipment Operator (G13) (existing employee transfer from Oxbow Landfill)	Reorganizational transfer.
Public Works	(\$46,432)	Delete Heavy Equipment Operator (G13) (transfer to Pine Grove Landfill)	See above.
Total	\$69,677		

* UGA has no judgment on movements within pay grade. Reclasses to different pay grades have been sent to UGA. All reclass recommendations are subject to UGA concurrence.

CITY OF COLUMBUS – ACKNOWLEDGEMENTS

Department Directors

Executive – Teresa Pike Tomlinson
Legislative - Tiny Washington
Legal – Clifton Fay
Chief Administrator/ City Manager – Isaiah Hugley
Deputy City Manager – Lisa Goodwin
Deputy City Manager – David Arrington
Finance – Pamela Hodge
Internal Auditor- John Redmond
Information Technology - Charles Tate
Human Resources – Reather Hollowell
Codes and Inspections – Gregory Coates
Planning – Rick Jones
Community Reinvestment – Amy Carbajal
Engineering – Donna Newman
Public Services – Pat Biegler
Parks & Recreation – James D. Worsley
Cooperative Extension Service – Jennifer Davidson
Board of Tax Assessors – Betty Middleton
Board of Elections & Registrations - Nancy Boren
Homeland Security- Brad Hicks
Crime Prevention Office- Seth Brown
Police Services – Ricky Boren
Fire & Emergency Medical Services – Jeff Meyer
Muscogee County Prison – Dwight Hamrick
Superior Courts of Muscogee County – Gil McBride
District Attorney – Julia Slater
Clerk of Superior Courts of Muscogee County - Linda Pierce
State Courts of Muscogee County - Andy Prather, Maureen Gottfried
State Court Solicitor - Ben Richardson
Public Defender – Bob Wadkins
Magistrate and Municipal Court – Steven Smith
Clerk of Municipal Court - Vivian Creighton-Bishop
Municipal Court Marshal – Greg Countryman
Judge of Probate Court – Marc D’Antonio
Sheriff’s Office – John Darr
Tax Commissioner - Lula Huff
Coroner – Buddy Bryan
Recorder’s Court – Michael Cielinski
Columbus Transit System (METRA) – Saundra Hunter
Bull Creek Golf Course and Oxbow Creek Golf Course - John Milam
Columbus Convention & Trade Center – David Bevans
Columbus Civic Center – Ross Horner
Workforce Investment Act - Howard Pendleton

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