

COLUMBUS, GEORGIA CONSOLIDATED GOVERNMENT

FISCAL YEAR 2021

ADOPTED OPERATING BUDGET

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This Operating Budget documents the appropriation of the FY2021 Operating Budget that was adopted by legislative action by the Columbus Council, which enacted Ordinance(s) on *June 16, 2020*. While the Financial Planning Department is involved in the documentation of the Operating Budget, authority to legislatively appropriate funding for all departments, enterprise funds, agency affiliations, and/or component units of CCG rests solely with Columbus Council.

For information regarding CCG that has been audited, please refer to the ***Comprehensive Annual Financial Report (CAFR).*** For information regarding legislatively adopted funding, please refer to the Ordinances adopted by Columbus Council on *June 16, 2020.*

FY2021 BUDGET REVIEW SCHEDULE

DATE	TIME		
April 28, 2020			Presentation of the FY2021 Mayor's Recommended Budget
May 5, 2020	2 p.m. - 5 p.m.	Prior to Proclamation Meeting	Overview, Department/Agency Presentations
May 12, 2020	12 p.m. - 3 p.m.	Immediately following Council Meeting	Department/Agency Presentations
May 19, 2020	9 a.m - 2 p.m.	Budget Review Meeting	Department/Agency Presentations
May 26, 2020	2 p.m. - 5 p.m.	Prior to Regular Meeting	Department/Agency Presentations, Add/Delete List
June 2, 2020			Advertise FY21 Budget and Taxpayer Bill of Rights Public Hearings for June 9th
June 9, 2020	9 a.m		1st Taxpayer Bill of Rights Public Hearing
	6 p.m.	Regular Council Meeting	2nd Taxpayer Bill of Rights Public Hearing, 1st Reading of the Budget Ordinance
			Advertise 5 year Tax Millage History and Taxpayer Bill of Rights Public Hearings for June 16th
June 16, 2020	9 a.m.	Special Called Council Meeting	3rd Taxpayer Bill of Rights Public Hearing, 2nd Reading of the Budget Ordinance, 1st Reading of the Millage Ordinance
June 23, 2020	9 a.m.	Regular Council Meeting	2nd Reading of the Millage Ordinance
June 30, 2020	9 a.m.	Work Session	Cancelled

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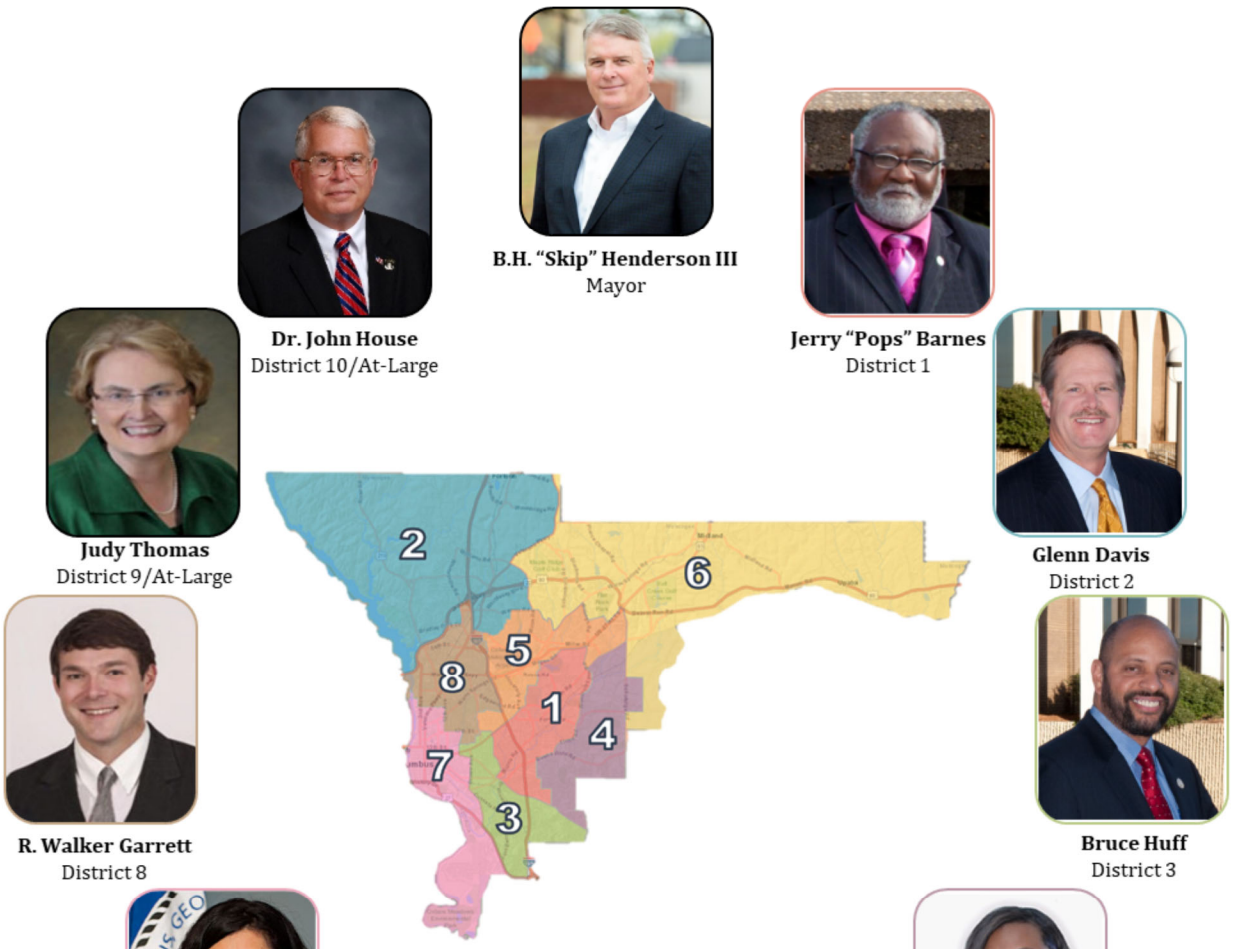
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Columbus Consolidated Government

Mayor and Council



B.H. "Skip" Henderson III
Mayor

Dr. John House
District 10/At-Large

Jerry "Pops" Barnes
District 1

Judy Thomas
District 9/At-Large

Glenn Davis
District 2

R. Walker Garrett
District 8

Bruce Huff
District 3



Evelyn "Mimi" Woodson
District 7



Gary Allen
Mayor Pro-Tem
District 6



Charmaine Crabb
District 5



Toyia Tucker
District 4

Isaiah Hugley
City Manager

Lisa Goodwin
Deputy City Manager

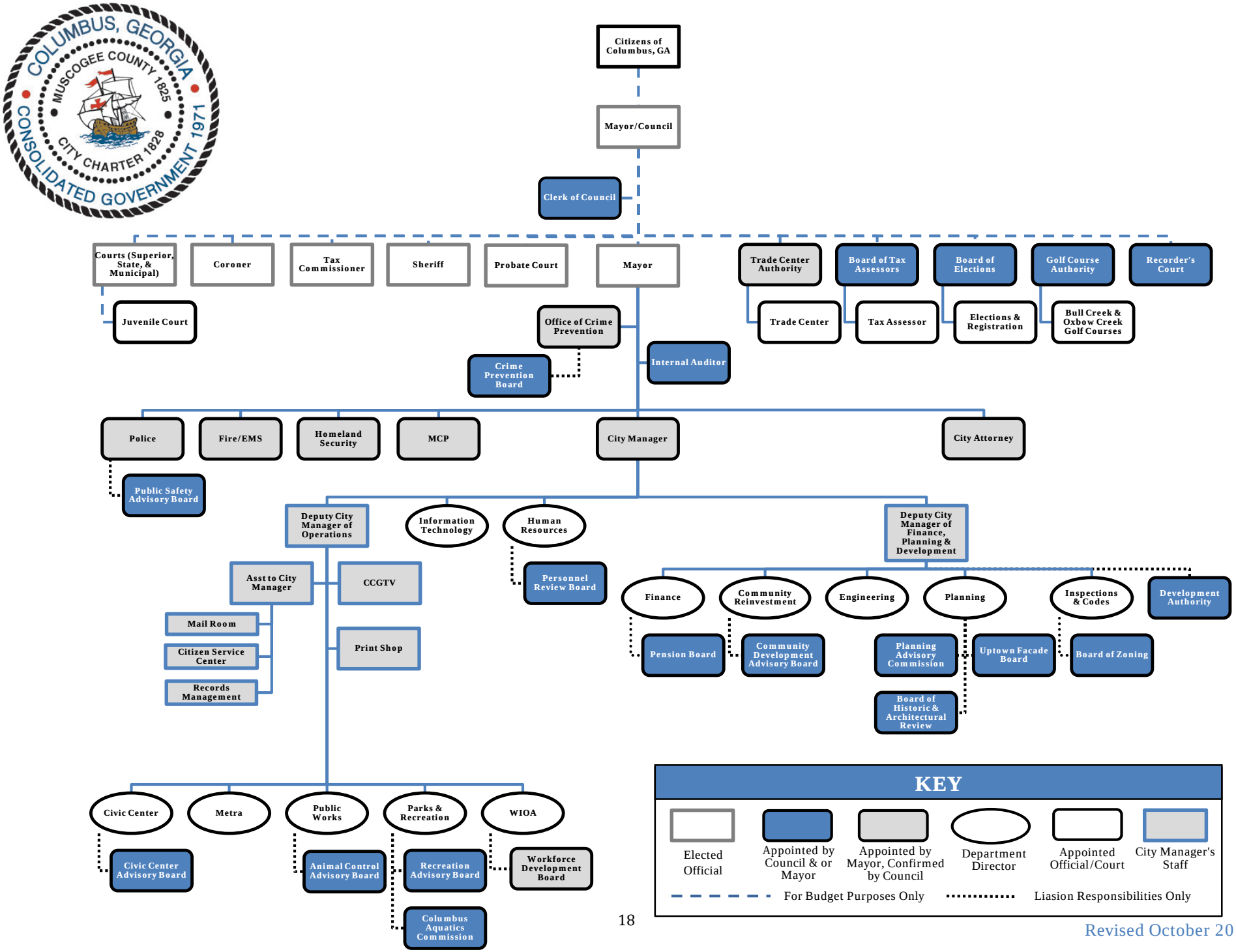
Pam Hodge
Deputy City Manager



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Columbus Consolidated Government, Georgia for its annual budget for the fiscal year beginning July 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Columbus Consolidated Government Organizational Chart



Revised October 2016







Introduction

INCLUDED IN THIS SECTION:

- Mayor's Letter
- City Manager's Letter
- Welcome to Columbus
- Columbus Profile
- Vision for Columbus

A

COLUMBUS CONSOLIDATED GOVERNMENT

Georgia's First Consolidated Government

B. H. "SKIP" HENDERSON III
Mayor

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July 1, 2020

In RE: Fiscal Year 2021 Adopted Budget

Dear Citizens of Columbus, Georgia and Councilors:

I. Preamble

Unprecedented. That is a term we have heard a lot lately to describe the unique events and atmosphere that have accompanied the Coronavirus known as COVID-19. All of our thoughts and efforts have been focused on doing whatever is necessary to keep our residents as safe as possible. The good news is, our citizens have worked hard to comply with restrictions, distancing recommendations, and even shelter-in-place orders in an effort to keep our curve "relatively flat". Because of these efforts, we have not been hurt nearly as much as other communities. The bad news is, these actions have come at a cost to the budgets of our business community, our philanthropic community, and our government.

There is so much uncertainty at this time. The depth of the unknown fosters several questions: How long before things get back to "normal"? What does that "normal" look like? Will social distancing become a staple of life? Will masks become a fashion accessory? Will hand sanitizer become common on every corner and every checkout counter? We wrestle with other questions such as: How low will revenues drop? How long before they recover? How much of our fund balance reserves will be needed to finish FY2020 and balance our FY2021 budget? Our staff has recommended very conservative assumptions that should allow us to navigate this financial hardship. Our hope is that revenues will rebound more quickly, and we will be able to consider mid-year budget assumptions to address known capital needs.

Given our current situation and uncertain path to recovery, it is going to be more critical than ever to do everything we can to patronize and protect our local businesses because our success depends on their success.

II. Introduction

Today we present to you the Fiscal Year (FY) 2021 Adopted Budget for review and examination. The Mayor's Adopted Budget message is provided pursuant to the Columbus Consolidated Government (CCG) Charter, including specifically §7-401, and Georgia statutory law, which provide that the elected Chief Executive of the local governing authority, here the Mayor, is to engage in initial budgetary policy making.

This Adopted Budget is a balanced budget and includes an estimate of unencumbered fund balance, an estimate of cash revenues, proposed expenditures by each department, office, board, commission and agency, proposed capital outlays, data justification for expenditures and other such information that was necessary for Council's deliberation.[1]

III. FY2021 Budget Assumptions

The FY2021 Adopted Budget is balanced with $280,509,351 in revenues and expenses. This amount is down 1.50% from our FY2020 Adopted Budget of $284,781,626.

Our FY2021 revenues are comprised of $155,382,331 in General Fund revenue, which includes $34,800,000 in Local Option Sales Tax (LOST) funds, $34,845,000 in Other Local Option Sales Tax (OLOST) funds, and $88,633,661 in all other operating fund revenue. The property tax digest reflected a slight increase in FY2020, and we are projecting another modest increase in the FY2021 property tax digest for real property.

We are hopeful that this Adopted Budget proactively prepares for any impending budgetary impact resulting from the COVID-19 pandemic. While we are anticipating some financial impact, it's too soon to know with absolute certainty the magnitude of what that impact will be. The severity of any fiscal impact will largely depend on the duration of this pandemic. Thus, we are cautiously optimistic that this Adopted Budget is a solid spending plan for the upcoming fiscal year as it remains in line with our strategic plans, priorities and initiatives. Yet, we are fully aware and cognizant of the fact that additional difficult policy decisions may lie ahead as the budgetary impact surrounding this pandemic become clearer. We will continue to monitor our budgetary performance and will provide updates and/or recommendations to Council if adjustments are warranted. Due to timing lags and reporting delays, it is challenging to fully assess the impact to some of our major revenue sources such as our sales taxes. Prior to the COVID-19 pandemic, we were projected to bring in around $37.6 million in sales tax revenue this fiscal year. Obviously, projections now indicate those revenues will be lower than previously expected, however, this decline may not result in a significant impact to our overall budget. Our budget had not fully accounted for all of the sales tax increases we've experienced over the past two fiscal years. Therefore, we are hopeful that by keeping our sales tax revenue budget flat for FY2021, this will account for the loss in sales tax revenue we expect to see in the foreseeable future. We also anticipate

[1] This information was provided simultaneously herewith via a SharePoint website.

declines in some of our other revenue sources, particularly those categories that are user based and/or consumer driven to include our hotel-motel taxes, business taxes, court fines and facility usage fees. As tourism grinds to a halt, we expect a 30% decrease in our transient occupancy revenue which currently supports the operating budgets of the River Center, the Convention & Visitor's Bureau, the Civic Center, and the Convention & Trade Center. While decreases in the aforementioned revenue sources is imminent, there are some categories that have organic increases due to legislative policy changes and/or prior year rate adjustments that were not fully accounted for in our FY2020 budget. Some of the anticipated changes in projected revenue by category are laid out below:

ANTICIPATED CHANGES IN FY2021 PROJECTED GENERAL FUND REVENUES

General Property Taxes	$1,163,000
Insurance Premium Taxes	$900,000
Franchise Fees	$525,000
Inter-Fund Transfers	$400,000
Miscellaneous State Revenues	$390,000
MCP Inmate Subsidy	$150,000
Occupation Taxes	($400,000)
Court Fines/Forfeitures	($200,000)
Selective Sales & Use Taxes	(150,000)
Business Regulatory Permits	($45,000)
Various User Fees/Miscellaneous Revenue	($105,000)
TOTAL FY2021 REVENUE CHANGE	**$2,628,000**

Other assumptions that comprise this budget include:

- A 2% Cost of Living Adjustment (COLA) for all employees effective January 2021
- A 1% COLA for retirees effective January 2021
- Budgeted healthcare cost of $5,950 per position
- A slight decrease in the millage rate
- A 9 mill cap
- A 1% increase in the Property Tax Digest
- 96% Ad valorem collection rate
- A $200,000 subsidy to the Bull Creek and Oxbow Meadows Golf Courses
- No subsidy to the Integrated Waste Fund or the Civic Center Fund
- A $600,000 payment Medical Center/Piedmont for excess inmate care
- A $250,000 capital improvement allocation to further reduce blight throughout the community.
- No changes to agency appropriations, except for the removal of rent payments for the Columbus Health Department.
- A General Fund Reserve of $37 million (72.66 days)
- Value of one reserve day $520,497

- Value of one mill (Operating) $4,705,973
- Value of one mill (Bond) $5,095,742
- An Economic Development millage of 0.50 mill ($2,258,867), including the Development Authority 0.25 mill and the 0.25 mill remaining with Council to be distributed for previously approved economic development projects, and for $120,567 to be used from reserves to provide additional support to the CCVB.
- A Risk Management vehicle allocation of $1,081/vehicle
- A Worker's Compensation allocation of $1,233/employee

With this budget, we remain above our 60-day minimum in our General Fund Reserve:

GENERAL FUND RESERVE DAYS							
	FY15	FY16	FY17	FY18	FY19	FY20 (est.)	FY21 (est.)
GENERAL OPERATING FUND	18.70	14.31	21.07	26.52	34.28	35.09	34.35
OLOST FUNDS	37.42	40.23	42.09	41.43	46.95	40.84	38.31
TOTAL GENERAL FUND RESERVE DAYS	56.12	54.54	63.16	67.84	81.23	75.93	72.66
VALUE OF 1 DAY	$413,500	$419,237	$418,632	$487,447	$499,352	$507,344	$520,497

IV. General Fiscal Policies and Proposed Changes

A. Employee Raise and Comprehensive Pay Reform

This adopted budget includes a 2% Cost of Living Adjustment (COLA) for all classified employees effective January 2021. The cost to implement these pay adjustments is $1,154,928.

Without a doubt, we are still in need of a comprehensive review of the overall pay structure of this government. Though we've implemented a modicum of pay reform in the Police Department and the Sheriff's Office, we have yet to systemically address pay reform for all CCG employees. Our current University of Georgia (UGA) pay plan was implemented several years ago. A comprehensive pay study (or adequately funding the existing UGA pay Plan) would help alleviate any inequity or disparity when comparing public employee salaries to those paid in the private sector. While it may be cumbersome, we are still faced with the

arduous task of identifying funding for a new pay plan before we can move forward with a comprehensive pay study. Nonetheless, we continue to look for creative ways to address this systemic issue in order to begin to improve employee retention and morale throughout the entire government.

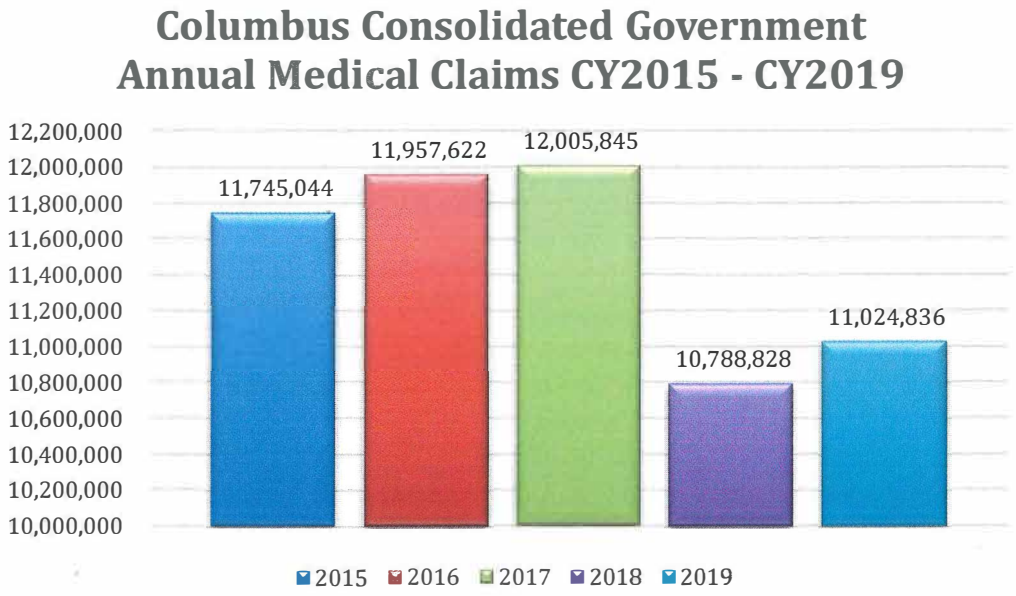
B. Policy Changes to Our Pension Funds

During FY2020, the Pension Board discussed the idea of implementing the "pop-up" feature specifically for those individuals who retired prior to July 1, 1998 and who elected the joint and contingent annuity form of payments. With the "pop-up" feature, the amount of the retiree's monthly benefits will increase to an unadjusted amount of the single life annuity form of payment if the retiree's joint annuitant pre-deceases the retiree. This feature was not available to retirees who retired prior to July 1, 1998 but is henceforth a feature within the City's retirement plan and is currently available to eligible participants. The City's Actuary Consultant reviewed the Pension Board's request and provided the plan's fiscal impact with respect to providing the "pop-up" feature to those retirees. Due to the negligible cost associated with this change, the Pension Board adopted the "pop-up" feature for those individuals who retired prior to July 1, 1998. Subsequently, this change was also approved by the City Council with a prospective effective date of April 1, 2020.

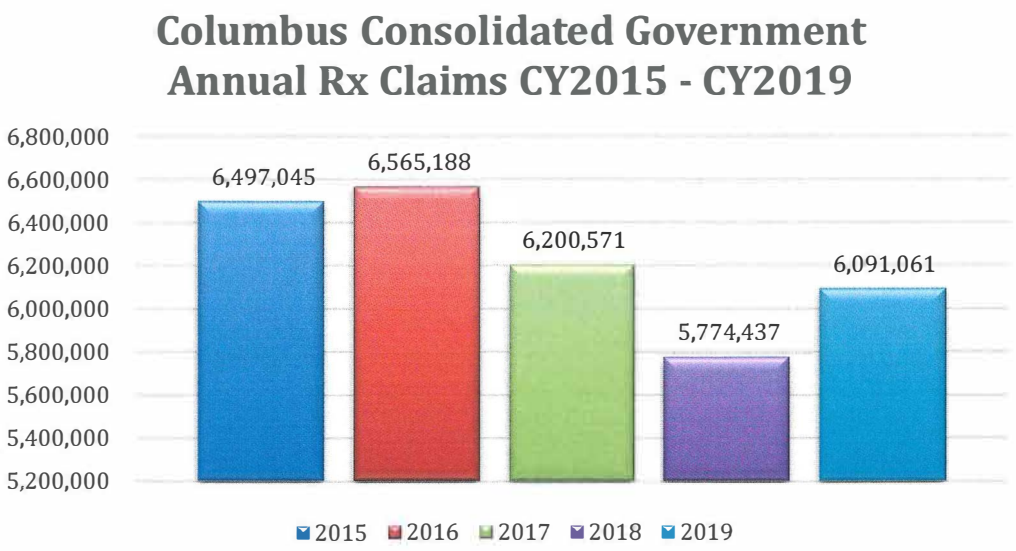
In addition to making the "pop-up" feature update to the Plans, our Actuary Consultant also recommended that the City discontinue the use of the RP-2000 Blue Collar Mortality Table, which was commonly used by both private and public sector pension plans. The Actuary Consultant recommended the City start using the PUB-2010 Mortality Table for Public Safety and General Employees. This new mortality table is more specifically designed for public sector entities with defined benefit plans. Accordingly, the Pension Board adopted this recommendation which resulted in an additional cost to the plan's FY2021 minimum required employer contribution in the amount of $3.6 million.

C. Stabilizing Our Healthcare Costs

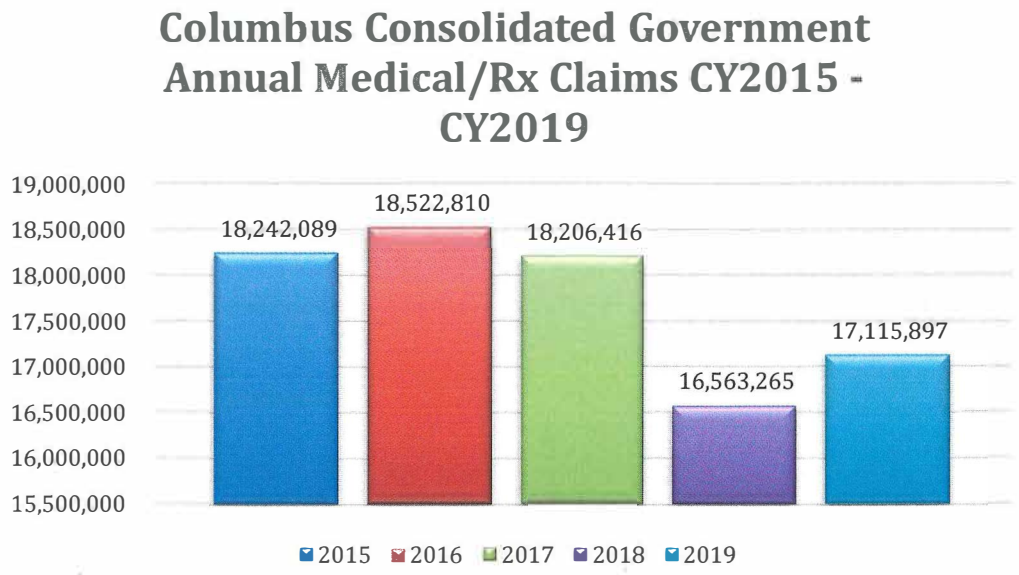
CCG medical claims have fluctuated over the last three years with a 11.28% decrease from 2017 to 2018 and a 2.14% increase from 2018 to 2019 as is shown below:



Prescription drug claims have also experienced some fluctuations. We experienced a 7.38% decrease from 2017 to 2018 and a 5.20% increase from 2018 to 2019 as depicted below:



Overall healthcare claims were on a declining trend until recently. Although there was a slight increase this past year, we are still lower than where we were two years ago as shown in the chart below.



The continued success of our wellness program has allowed us to exceed national healthcare cost trends. Consequently, employees will have the same opportunity to avoid premium increases as in prior years. This year will be the fourth consecutive year in which employees will experience **no premium increases** if they participate in the wellness program. Participation in the program means that every participating employee (not family members) agrees to: 1) complete a tobacco affidavit and complete tobacco cessation class; 2) participate in a complete biometric screening and an on-line health risk assessment; and 3) *if* deemed a "high risk" patient, participate in health coaching. If the employee successfully completes the aforementioned steps, then they will have ***no cost increase*** for their current level of healthcare. However, lack of participation in this optional program will result in a 7.3% premium increase.

Improving the health and quality of life of our hardworking employees while at the same time decreasing the cost of healthcare to them is important to us. With that said, as an additional incentive to encourage continued participation, we will provide gift cards to all employees that complete the biometric screening and an on-line health risk assessment.

D. Budget Neutral and Non-Budget Neutral Employee Positions

Below is a chart of proposed new or re-classified employee positions. This Adopted Budget proposes only those positions that were neutral to our operating budget. The position descriptions marked with an asterisk (*) were reviewed and evaluated by Columbus State University, our Classification and Compensation Consultant, and their recommendations are denoted below. In the upcoming budget hearings, elected officials and department heads

may present the basis for the positions listed below as well as additional positions that were not originally included in this proposed budget.

Dept/Office	Fund	Request	Position Description	Amount	Budget Impact
City Manager	General	Reclass	TV Station Manager G19H to TV Station Manager G23C	$15,909 Offset by Salary Savings thru Attrition & Car Allowance	Budget Neutral
Finance	General	Reclass	Accounting Technician G12 to Customer Service Representative G9	($6,985) Reduction	Budget Neutral
Finance	General	Reclass	Payroll Coordinator G14 to Payroll Specialist G16	$4,572 Reduction Offset	Budget Neutral
Information Technology	General	Reclass	3 Application Support Analysts G19 to 3 Application Developers G19 (Title Change Only)	$-	Budget Neutral
Information Technology	General	Reclass	Network Manager G22 to Network Operations Manager G22 (Title Change Only)	$-	Budget Neutral
Information Technology	General	Reclass	Program and Development Administrator G21 to Program and Development Coordinator G21 (Title Change Only)	$-	Budget Neutral
Information Technology	General	Reclass	GIS Supervisor G17 to PC Services Supervisor G17 (Title Change Only)	$-	Budget Neutral
Information Technology	General	Reclass	2 Host Computer Operator G12 to 2 PC Technician G12 (Title Change Only)	$-	Budget Neutral
Information Technology	General	Reclass	Data Control Technician - PT G12 to Administrative Assistant - PT G12 (Title Change Only)	$-	Budget Neutral
Information Technology	General	Reclass	Lead Host Computer Operator G13 to Assistant Director of Technology –	$31,094 Offset by Reduction in	Budget Neutral

			Operations G25 eff Jan 2021	Overtime & Salary Savings thru Attrition	
Information Technology	General	Delete	Host Computer Operator G12 eff Jan 2021	($22,482) Reduction	Budget Neutral
Inspections & Code	General	Reclass	2 Permit Technicians G10 to 2 Permit Technicians G12	$7,160 Offset by Reduction in Overtime & Salary Savings thru Attrition	Budget Neutral
Engineering	General	Reclass	Senior Engineering Technician G16 to Senior Traffic Operations Technician G16 (Title Change Only)	$-	Budget Neutral
Public Works	General	Delete	Fleet Maintenance Tech II G12	($43,084) Reduction	Budget Neutral
Public Works	General	Reclass	Small Engine Supervisor G15 to Small Engine Supervisor G16	$2,348 Reduction Offset	Budget Neutral
Public Works	General	Reclass	Maintenance Worker I G7 to Communication Officer G10	$4,633 Reduction Offset	Budget Neutral
Public Works	General	Reclass	Electrician G14 to Maintenance Supervisor – Electrical G16	$4,362 Reduction Offset	Budget Neutral
Police	General	Reclass	HR Tech Police G12B to Employment Coordinator G14A	$2,999 Offset by Salary Savings thru Attrition	Budget Neutral
Fire/EMS	General	Reclass	Fire Payroll Technician G12A to Employment Coordinator G14A	$3,951 Offset by Salary Savings thru Attrition	Budget Neutral
Clerk of Superior Court	General	Reclass	Senior Deputy Clerk G14E to Senior Deputy Clerk G14G	$2,347 Offset by Salary Savings thru Attrition	Budget Neutral

Clerk of Superior Court	General	Reclass	Senior Deputy Clerk G14H to Senior Deputy Clerk G14I	$1,249 Offset by Salary Savings thru Attrition	Budget Neutral
Clerk of Superior Court	General	Reclass	Assistant Chief Deputy Clerk G18A to Assistant Chief Deputy Clerk G18C	$2,591 Offset by Salary Savings thru Attrition	Budget Neutral
Sheriff	General	Reclass	3 Communication Technician III G10 to 3 Communication Technician III G11	$3,778 Offset by Salary Savings thru Attrition	Budget Neutral
Public Works	Stormwater	Delete	Correctional Detail Officer PS12	($49,927) Reduction	Budget Neutral
Public Works	Stormwater	New	Equipment Operator G12	$43,084 Reduction Offset	Budget Neutral
Public Works	Integrated Waste	Reclass	Compost Manager G16D to Recycling Center Line Supervisor G15F (Title Change Only)	$-	Budget Neutral
Public Works	Integrated Waste	Reclass	Landfill Supervisor G16D to Compost Manager G16D (Title Change Only)	$-	Budget Neutral
Community Reinvestment	CDBG	Reclass	Community Reinvestment Director G24 to Director of Community Reinvestment and Real Estate G24 (Title Change Only)	$-	Budget Neutral
Metra	TSPLOST Operations	Delete	4 Bus Operators G12	($172,336) Reduction	Budget Neutral
Metra	TSPLOST Operations	New	Chief Safety Officer G20	$61,076 Offset by Reduction	Budget Neutral
Metra	TSPLOST Operations	New	2 Transit Security Specialists G10	$82,590 Offset by Reduction	Budget Neutral
Metra	TSPLOST Operations	Reclass	1 FT Bus Operator G12 to 2 PT Administrative Assistants G12	($8,815) Reduction	Budget Neutral

E. OLOST Distribution

The OLOST revenue budget is projected to be $34.8 million in FY2021, with 70% dedicated to Public Safety ($24.4 million) and 30% dedicated to infrastructure ($10.4 million).

Prior, ongoing commitments related to personnel expenses, debt service, public safety system enhancements and maintenance, cost allocations and additional capital appropriations needed to complete the technology enhancements associated with the new court management system requires the use of OLOST fund balance reserves in the amount of $1.5 million due to budgeted expenses of $25.9 million exceeding projected revenues of $24.4 million.

The additional capital appropriations are allocated as follows:

OFFICE	DESCRIPTION	AMOUNT
Police Department	E-Citations Equipment and Installation for 353 units using MDT's	$730,529
Sheriff's Office	E-Citations Equipment and Installation for 15 units using MDT's	$45,505
	TOTAL	**$776,034**

In coming years, we will continue to have two significant drains on our OLOST monies, which will reduce the sums distributed to individual public safety departments/offices. Those two items are:

1. Court Management System Upgrade

Implementation of the new Court Management System is still currently underway with projected go-live date of August 2020. Our existing mainframe system will no longer be supported after July 2021, which is why the need to begin the 24-month implementation process became critical in FY2019. While some of the implementation costs were set aside over the course of time, the remaining implementation costs as well as ongoing annual maintenance costs will need to be covered for several years to come. Implementation and annual maintenance costs total $8.1 million over the next five years with only annual maintenance thereafter at an annual cost of approximately $800,000.

2. Motorola Radio System Upgrade

The upgrade of all Public Safety radios is another project that was critical to our public safety infrastructure. Motorola discontinued providing support for all radios previously used by our Public Safety departments effective December 31, 2019. The result of this discontinuation warranted the need to replace all Public Safety radios which was completed

in FY2020. General Government departments will continue to utilize the old Public Safety radios for scrap parts to maintain the General Government radios until funding can be identified to replace all remaining radios. While this project was completed in FY2020, the cost was spread out over the course of three (3) fiscal years with equal installment payments being due in FY2020, FY2021, and FY2022.

V. Conclusion

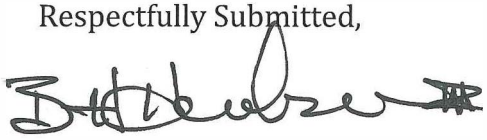
This Mayor's FY2021 Adopted Budget message is presented together with the City Manager's budget letter and the FY2021 Adopted Budget Book. We should be encouraged by the progress we have made over the past few difficult years and know the decisions we make this year will likewise move us toward greater financial security and community prosperity. We continue to face systemic limitations caused by our tax structure and state revenue policies. Without a doubt, this COVID-19 crisis has presented us with new challenges as we navigate through these unprecedented times of economic uncertainty. Innovative thinking will need to be employed to determine how our community can continue to thrive in the face of those limitations as we hope for swift financial recovery.

I want to thank our City Manager Isaiah Hugley, Deputy City Managers Lisa Goodwin and Pam Hodge, our Finance Director Angelica Alexander, our Department Heads, our elected partners and staff for their tremendous assistance in the effort of composing this fiscally responsible Adopted Budget.

To our Council, I thank you for all of the hard work that was necessary to review, deliberate upon and decide the FY2021 Adopted Budget.

This is the Columbus, Georgia Consolidated Government Fiscal Year 2021 Adopted Budget submitted for your examination and review.

Respectfully Submitted,



B.H. "Skip" Henderson III
Mayor
Columbus, Georgia Consolidated Government



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Columbus, Georgia

Georgia's First Consolidated Government

P.O. Box 1340, Columbus, Georgia 31902-1340

OFFICE OF THE CITY MANAGER

Telephone (706) 653-4029
FAX (706) 653-4032

July 1, 2020

Dear Ladies and Gentlemen:

As we prepare for the upcoming fiscal year, Columbus, Georgia continues to face the challenge of providing its citizens with vital, quality services and amenities within the confines of its limited resources without draining its long-term reserves. Columbus, like other municipalities across the nation, continue to cope with the consequences of rising costs of necessities such as healthcare, federal and state policy changes, and unpredictability in the housing and financial markets. In light of our anemic revenue growth and increasing expenditure demands, we are now faced with two courses of action. We can continue to provide the level of services and amenities our citizens are accustomed to, while deferring significant investments in our public buildings and infrastructure. Even though this option may provide short-term financial relief, it is not sustainable as it promotes the deterioration of our infrastructure and engenders greater costs over time. Or we can prudently invest in needed services and infrastructure that will not only help maintain the quality of life demands from our citizens but also preserve our community's social, economic, and fiscal conditions. In a time of significant fiscal pressure and uncertainty, we must prioritize maintenance of essential services and infrastructure investments in such a way that will improve and strengthen what we love about Columbus without losing our sense of culture, character and community. For that reason, the Columbus Consolidated Government remains committed to providing efficient services and top-notch quality of life amenities to our citizenry through fiscal accountability, civic responsibility, and innovative leadership.

In preparing this FY21 Adopted Budget, the needs and demands of the citizens we serve were at the root of our concerns. This budget cycle has presented unprecedented challenges than those we have faced in the past in response to the COVID-19 pandemic we are currently experiencing. The goal was to live within our means while meeting the service needs of our citizens without undue depletion of our long-term reserves, which are vital to the sustainability of our city's economic infrastructure. While local, regional and national economic conditions remain uncertain in both consumer spending and in the housing market, the digest is projected to increase by 1 percent as other revenues fluctuate based upon user trends. The FY21 Adopted Budget is balanced at $280,509,351. In order to balance the operating budget, $1,648,359 of fund balance was budgeted from the Other Local Option Sales Tax Fund and the Economic Development Authority Fund. Subsidies in the amount of $200,000 are included for the Bull Creek and Oxbow Creek Golf Courses and $600,000 is included for excess charges for prisoner health care. There are no subsidies for the Civic Center Fund and Integrated Waste Fund. There are no service fee adjustments included in this Adopted budget. For the third consecutive year, a

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limited amount of funding for capital outlay in the General Fund is being included as part of the budget.

There is a slight decrease in the total millage rate in FY21 when compared to FY20. The millage rate is 17.52 for USD #1, 11.54 mills for USD #2 and 10.64 mills for USD #4. The total General and Urban district subject to the 9 mill cap is 9.00 mills in USD #1, 6.95 mills in USD #2, and 6.80 mills in USD #4.

Challenges

We continue to struggle with replacement of capital equipment and infrastructure maintenance. The last time significant funding was made available for capital investment was with the 2009 Other Local Option Sales Tax. The Columbus City Council confirmed by resolution to dedicate 70% of the tax to Public Safety and 30% of the tax to Infrastructure. This FY21 Adopted Budget provides a small amount of funding for the Capital Replacement Program in the General Fund. We were able to fund minimal capital requests in other operating funds but left many justified equipment requests and projects unfunded. Costs of operations remain at a minimal level. As we look to our future, we must be mindful of the potentially costly impact that deferred maintenance on equipment and vehicles or delayed reinvestment in basic infrastructure may pose to us in years ahead.

Cost Containment Measures

Several cost containment measures were continued in the FY21 Adopted Budget. All positions that were unfunded during FY20 will continue to remain unfunded during FY21. An "unfunded" position is one that cannot be refilled during the budget year due to lack of available funding for the position, but the position remains an authorized position that may or may not be funded in subsequent budget years. This measure results in substantial annual savings in the General Fund.

In addition to continuing unfunded vacancies, the City has also made the decision to continue to defer major maintenance and significant capital improvements to most of its facilities and infrastructure for the foreseeable future. The aging and deteriorating condition of some of the City's buildings and other facilities is of grave concern; however, the austere budget circumstances in which we find ourselves year after year simply do not allow the City to significantly invest in its own facilities at this time. In the near future, we are hopeful that we can secure the funding needed to facilitate the much-needed improvements to our public buildings and infrastructure.

Budget Process

Early in the budget preparation period, we forecasted that revenues would not fully support the operations of the government. The combination of reducing expenditures, unfunding vacancies, delaying most capital and infrastructure purchases, reducing subsidies to other funds and agencies, revising healthcare plan design and maintaining contribution levels, preserving General Fund-Fund Balance, revisiting fee adjustments for select services, and utilizing one-time revenues allowed us to balance the budget during this economic time. An increase of 1% in the tax digest for FY21 is estimated and a 96% collection rate is projected. The departments in the General Fund maintained the same operating budget as FY20, with a few exceptions. With

departments/offices essentially operating at the same level as FY20, departments will have the extraordinary challenge of providing more, in most cases, with continued static financial resources and fewer human resources. Some departments will continue to leave positions unfunded and postpone filling any vacant positions, reduce or eliminate part time or overtime hours, make strategic changes to their scheduling and shifts, and evaluate operational priorities in order to remain within their allocated budgets.

The following chart details the Adopted Operating Budget for FY21. The left columns identify the funding for each fund, and the right columns show the appropriation for each fund in comparison with the adopted budget for FY20. The Fund Balance column identifies those funds that requires fund balance to balance their appropriations. There is some use of fund balance included in the Adopted Budget for FY21 as depicted below.

FISCAL YEAR 2021 SUMMARY OF FUNDS AND APPROPRIATION						
	TOTAL FUNDING			TOTAL APPROPRIATION		
FUNDS	FY21 REVENUE	FUND BALANCE	TOTAL	FY21 ADOPTED	FY20 ADOPTED	% CHANGE
General	$155,382,331	$0	$155,382,331	$155,382,331	$153,683,864	1.11%
Stormwater	$5,617,620	0	$5,617,620	$5,617,620	$5,867,210	-4.25%
Paving	$15,772,479	0	$15,772,479	$15,772,479	$16,677,365	-5.43%
Medical Center	$14,081,063	0	$14,081,063	$14,081,063	$15,343,646	-8.23%
Integrated Waste	$13,270,000	0	$13,270,000	$13,270,000	$13,270,000	0.00%
E911	$4,000,627	0	$4,000,627	$4,000,627	$3,959,990	1.03%
Debt Service	$12,157,347	0	$12,157,347	$12,157,347	$14,403,055	-15.59%
Transportation	$10,897,319	0	$10,897,319	$10,897,319	$12,082,485	-9.81%
Trade Center	$3,018,339	0	$3,018,339	$3,018,339	$3,261,043	-7.44%
Bull Creek	$1,207,000	0	$1,207,000	$1,207,000	$1,207,000	0.00%
Oxbow Creek	$381,000	0	$381,000	$381,000	$381,000	0.00%
Civic Center	$5,972,000	0	$5,972,000	$5,972,000	$6,339,650	-5.80%
Econ Dev Auth	$2,258,867	$120,567	$2,379,434	$2,379,434	$2,628,637	-9.48%
Sub-TOTAL	**$244,015,992**	**$120,567**	**$244,136,559**	**$244,136,559**	**$249,104,945**	**-1.99%**
2009 Other LOST	$34,845,000	$1,527,792	$36,372,792	$36,372,792	$35,676,681	1.95%
TOTAL	**$278,860,992**	**$1,648,359**	**$280,509,351**	**$280,509,351**	**$284,781,626**	**-1.50%**
Health	$23,912,887	0	$23,912,887	$23,912,887	$23,912,887	0.00%
Risk Management	$4,967,608	0	$4,967,608	$4,967,608	$4,676,684	6.22%
WIOA	$3,687,670	0	$3,687,670	$3,687,670	$3,687,670	0.00%
CDBG	$1,573,432	0	$1,573,432	$1,573,432	$2,115,024	-25.61%

The total operating budget is $280,509,351 excluding Health Insurance, Risk Management, Community Development Block Grant, and WIOA Funds. WIOA and Community Development Block Grant have different budget cycles due to federal regulations; an estimated

budget is incorporated in the regular budget process. Budget adjustments for these funds will be forwarded to Council in the Fall.

Assessment

The Columbus Consolidated Government offers an array of services to its residents including public safety, judicial, parks and recreation, sanitation and general government operations. At the time of consolidation in 1971, the government recognized that not all citizens within Muscogee County would receive equivalent levels of service. In recognition of this disparity, specific tax districts were established to levy taxes in direct proportion to services provided within each taxing district.

Currently, there are three urban service districts (USD1, USD2, and USD4), not including the special districts created for the Business Improvement District. The assessment and millage set for the primary three districts are distinguished by the services provided to each district: general services and urban services. The general services are provided to the total area of Muscogee County as fixed and established on the effective date of the last amendment to the charter. Functions and services provided to the general service district are commonly available and accessible or otherwise provided to all residents throughout the total area of the county. Examples are judicial services, parks and recreation, city administration, certain police services, health facilities and incarceration facilities. Urban service districts provide more comprehensive and intensive levels of governmental duties. Examples are fire protection, police patrol services and street maintenance. The total millage for urban and general service plus transportation services has a nine-mill cap not including debt service, Medical Center appropriation, and road and stormwater (sewer) millages.

The criterion for calculating the millage rate in each district is outlined below.

General Service - Services are of equal level throughout the county. Taxes are levied on all Muscogee County property owners.

Medical Center Tax - A three-mill levy is assessed with revenue paid to the Hospital Authority for medical care of county residents who cannot afford medical treatment.

METRA - This tax is levied to subsidize mass transit in the city. Taxes are levied after all other income from fares and other service charges and other governmental entities are calculated.

Urban Service - Services are diverse in various sections of the county. Taxes are levied proportionately on property owners of each district based on the level of service.

Fire Tax - The millage rate is dependent on the Fire Department's ISO rating for each district. The ISO rating is the same throughout all of Muscogee County.

Patrol Services - The tax rate is calculated according to the median response time on all police calls.

Stormwater (Sewer) - The tax rate is calculated according to the number of miles of public roads and streets in the district, which are maintained at local expense.

Street Maintenance - The tax rate is calculated according to the number of miles of public roads in each district per acre of land. Taxes are levied in the Paving Fund for this activity.

The chart below shows the distribution of the millage among districts.

TAX MILLAGE COMPARISON FY20 ADOPTED TO FY21 ADOPTED									
	URBAN SERVICE DISTRICT #1			URBAN SERVICE DISTRICT #2			URBAN SERVICE DISTRICT #4		
	FY20 Adopted	FY21 Adopted	Change	FY20 Adopted	FY21 Adopted	Change	FY20 Adopted	FY21 Adopted	Change
Total General and Urban	8.18	8.18	0.00	6.13	6.13	0.00	5.98	5.98	0.00
METRA	0.82	0.82	0.00	0.82	0.82	0.00	0.82	0.82	0.00
Total Subject to Cap	9.00	9.00	0.00	6.95	6.95	0.00	6.80	6.80	0.00
Stormwater (Sewer)	1.24	1.24	0.00	0.20	0.20	0.00	N/A	N/A	N/A
Paving	3.44	3.44	0.00	0.55	0.55	0.00	N/A	N/A	N/A
Medical Center	3.00	3.00	0.00	3.00	3.00	0.00	3.00	3.00	0.00
Economic Development	0.50	0.50	0.00	0.50	0.50	0.00	0.50	0.50	0.00
Total M & O	17.18	17.18	0.00	11.20	11.20	0.00	10.30	10.30	0.00
Debt Service	0.47	0.34	0.13	0.47	0.34	0.13	0.47	0.34	0.13
Total Tax Rate	**17.65**	**17.52**	**0.13**	**11.67**	**11.54**	**0.13**	**10.77**	**10.64**	**0.13**

In Urban Service District #1, which encompasses most of the community's land area, the millage rate will be 17.52 mills. Funding is continued for economic development activities. In Urban Service District #2, which extends along the northern boundary of Columbus, the tax rate will be 11.54 mills. In Urban Service District #4, which is presently limited to some small parcels near the Fort Benning reservation, tax rate will be 10.64 mills. Under the requirements of the Taxpayer Bill of Rights, three public hearings will be held in order for citizens to discuss the changes in the tax rate.

Personnel Changes and Employee Compensation

Each year, a major portion of the budget is allocated to personnel costs. In FY21, that percentage will reach approximately 55%. The City increased its annual health care contribution from $5,825 to $5,950 per full time budgeted position. Employee premium contributions will continue to reflect a shared contribution strategy of 70% employer contribution applied across all

plans as well as plan adjustments to provide a premier health insurance plan for employees and their qualified dependents. Employee's spouses that have access to an employer sponsored health insurance plans must pay a spousal surcharge to be included in the City's health insurance plan. The establishment of the Health and Wellness Center, which opened in May 2013, is expected to continue to assist with controlling the rising costs of healthcare through improved employee health status and improved control over chronic conditions like high blood pressure, diabetes, and high cholesterol. Staff will continue to pursue development of "tools" to help our employees make better health choices based on education and cost cutting strategies. All elected officials whose pay is tied directly to the State of Georgia's Merit System received an increase in their pay effective January 1, 2020. However, all classified general government and public safety employees (excluding elected officials) will receive a cost of living adjustment of 2.0% effective January 2021 and a cost of living adjustment for retired employees of 1.0% is also effective January 2021. Both are included in this Adopted budget. The Public Safety employees continue to receive an annual $3,121 supplement. Other personnel adjustments are outlined in the Personnel Section of this budget document.

Capital Projects and Capital Outlay

The FY21 budget includes $6,510,780 in capital improvements projects and $4,410,976 for capital outlay across all operating funds. Funding has been included for road resurfacing, and pipe rehabilitation and replacement. Details of the capital improvement projects are found in Capital Improvement Projects Section. The Capital Outlay is detailed in the Appendix.

Departmental Highlights

Listed below are the major budget highlights for each department. Due to the required contribution for pension, some departmental budgets have decreases in personnel costs and show an overall budgetary decrease. This does not reflect a staffing or operational reduction. Major changes beyond personnel are identified with additional details contained in the Departmental Summaries Section of this budget document.

- The Legislatives' FY21 funding level is $582,901 a 0.59% decrease from the FY20 adopted budget of $586,368. This department includes the Council and the Clerk of Council divisions.

- The Executive's FY21 funding level is $1,339,175, a 0.80% increase from the FY20 adopted budget of $1,328,551.

    - The Mayor's Office increase by 1.66% from $288,130 to $292,904.

    - The funding level for the Internal Auditor's Office is $204,630, a 1.95% increase from the FY20 adopted budget of $200,715.

    - The Crime Prevention/Intervention program will also receive funding from the Other Local Option Sales Tax in the amount of $841,641, a 0.23% increase over FY20.

- The City Attorney's Office FY21 funding level is $723,693, a 1.22% increase from the FY20 adopted budget.

- The City Manager's FY21 funding level is $1,541,475, a 2.26% increase from the FY20 adopted budget. This department includes the City Manager's Office, Mail Room, Print Shop, Public Information, and Citizen Service Center.

- Finance's FY21 funding level is $2,385,111 a 1.33% increase from the FY20 adopted budget. This department includes the Director's Office, Accounting, Revenue, Financial Planning, Purchasing and the Cash Management divisions.

- Information Technology's FY21 funding level is $5,572,060, a 1.33% increase from the FY20 adopted budget. The Information Technology Department will also receive funding from the Other Local Option Sales Tax (Infrastructure) in the amount of $827,730 for continued investment in critical technology improvements. $827,739 of FY21's Other Local Option Sales Tax allocation will be used to install new and replacement computer equipment and implement the Finance/ Payroll/ HR System Upgrade and the Energov System Upgrade.

- Human Resources' FY21 funding level is $2,089.194, a 0.87% decrease from the FY20 adopted budget. This department includes the Administration and Employee Benefits divisions.

- Inspections and Code Enforcement's FY21 funding level is $1,933,648, a 0.60% decrease from the FY20 adopted budget.

- The Planning Department's FY21 funding level is $299,542, a 1.99% increase from the FY20 adopted.

- The Community Reinvestment funding level is $148,131, a 12.47% increase from the FY20 budget.

- Engineering Department's FY21 funding level is $1,651,861 a 0.78% decrease from the FY20 adopted budget. This department includes Traffic Engineering and Radio Communications divisions. The Radio Communications division established a radio maintenance agreement with Motorola through the Motorola Migration Assurance (MAP) Plan in FY17. In addition to the aforementioned divisions, which are funded in the General Fund, this department manages divisions funded in the Stormwater (Sewer) and Paving Funds. Engineering Department's Drainage Division will operate with $664,682, a 19.13% decrease from FY20's adopted budget, and the Highways & Roads Division will operate with $1,056,592, a 12.80% decrease from FY20's adopted budget. Engineering also receives an allocation of $2,100,000 from the Other Local Option Sales Tax, which is a 19.05% increase from the amount allocated in FY20.

- Public Works' FY21 funding level is $8,587,856, a 3.19% increase from the FY20 adopted budget. This department includes the Director's Office, Fleet Management, Animal Control, Cemeteries, Facilities Maintenance, and Other Maintenance & Repairs

divisions. Besides managing the aforementioned divisions, which are funded in the General Fund, the department manages divisions in other Operating Funds that are listed below: Two divisions, Stormwater Maintenance and Other Maintenance & Repairs, operate with $3,182,749 in the Stormwater Fund. This allocation is a 3.97% decrease from the FY20 adopted budget for Public Works' stormwater construction and maintenance activities. The Public Works' Department will also receive funding from the Other Local Option Sales Tax in the amount $128,381 for OLOST supplements for Correctional Officers.

- Four divisions; Streets, Urban Forestry & Beautification, ROWM Community Services, and Other Maintenance & Repairs, operate with $11,943,746 in the Paving Fund. This allocation is a 3.34% decrease over the FY20's adopted budget for Public Works' paving and maintenance activities.

- Six divisions; Solid Waste Collection, Recycling, Granite Bluff Inert Landfill, Oxbow Meadow Inert Landfill, Pine Grove Landfill, Recycling, and Other Maintenance & Repairs, operate with $10,422,168 in the Integrated Waste Management Fund. This allocation is a 1.00% increase from the FY20 adopted budget for Public Works' waste management program and maintenance activities. These operating funds includes the purchase of $276,364 in much needed capital FY21.

- Other Maintenance & Repairs is budgeted in the Transportation (METRA) Fund for $15,000 and in the Civic Center Fund for $125,000.

- Parks & Recreation's FY21 total funding level is $11,083,154, a 0.62% decrease from the FY20 adopted budget. This department includes the Director's Office, Park Services, Recreation Services, Community Schools, Athletics, Therapeutics, and Special Facilities (Memorial Stadium, Golden Park, Cooper Creek Tennis Center, Aquatics, Columbus Aquatics Center, Pottery Shop, Lake Oliver Marina and Senior Citizen's Center divisions). In addition to the aforementioned divisions, which are funded in the General Fund, the department also manages the program listed below:

  - Parks Refuse Collection operates with $85,894 in the Integrated Waste Management Fund. This allocation is a 1.24% increase over last year's budget for Parks & Recreation waste management program activities.

  - The Parks & Recreation Department will also receive funding from the Other Local Option Sales Tax in the amount of $50,583 for OLOST supplements for correctional officers, an increase of 1.64%.

- Cooperative Extension Services' FY21 funding level is $137,865, no change from the FY20's adopted budget. The staff members are state employees, but the Consolidated Government supplements five salaries.

- Boards & Commissions' FY21 funding level is $2,538,409, a 10.32% increase from the FY20 adopted budget due to additional election expenses being added to the Board of Elections and Registration. This department includes the Board of Tax Assessors and the Board of Elections and Registration.

- Police Services' FY21 funding level is $27,197,848, a 2.73% increase from the FY20 adopted budget. This department includes the Chief of Police, Intelligence/Vice, Support Services, Field Operations, Office of Professional Standards, Administrative Services, and Investigative Services divisions. Besides managing the aforementioned divisions, which are funded by the General Fund, the department manages the emergency call center (E911).

    - The Police Department will also receive funding from the Other Local Option Sales Tax in the amount of $8,794,318, a 2.74% increase from FY20.

    - The Emergency Call Center (E911) operates with $3,774,197 in the Emergency Telephone Fund. This allocation is 1.06% more than last year's budget for E-911 activities. Operational costs continue to grow more rapidly than funding appropriated from the $1.50 surcharge on all land-based, wireless, and pre-paid telephone lines. In FY21, a transfer from the Other Local Option Sales Tax Fund in the amount of $600,627 was necessary to subsidize operational costs. In addition to the subsidy transfer, E911 operations also receives funding from the Other Local Option Sales Tax in the amount of $366,540 for personnel and operating expenses.

- Fire and Emergency Services' FY21 funding level is $25,250,124, reflects a 3.65% increase from the FY20 adopted budget. This department includes the Chief of Fire and EMS, Suppression and EMS, Training, Prevention, Hazardous Materials Response Team, Maintenance, Special Operations, Administrative Services, Logistics/Support, and Emergency Management divisions. The Fire Department will also receive funding from the Other Local Option Sales Tax in the amount of $2,718,227, a 1.89% decrease from the FY20 Adopted Budget.

- The Muscogee County Prison's FY21 funding level is $8,003,145, a 1.47% increase from the FY20 adopted budget. The Muscogee County Prison will also receive funding from the Other Local Option Sales Tax in the amount of $684,250, a 1.38% increase from the FY20 adopted.

- The Superior Court Judges' FY21 funding level is $1,368,762, a 0.43% increase from the FY20 adopted budget.

- The District Attorney's FY21 funding level is $2,401,245, reflects a 1.40% increase from the FY20 adopted budget. The District Attorney's Office also manages the Victim/Witness Assistance Program, which is partially funded by the Crime Victim Surcharge. The Victim Witness Program's FY21 funding level is $193,357. This allocation reflects a 2.12% increase from FY20's adopted budget. The remaining balance of the 5% surcharge will be carried forward at the end of the fiscal year. A portion of this budget is funded by proceeds of a 5% surcharge assessed on all court fines levied in the Chattahoochee Judicial Circuit. The District Attorney will also receive funding from the Other Local Option Sales Tax in the amount of $182,183 for personnel.

- The Jury Manager's FY21 funding level is $479,114. This allocation reflects a 3.16% decrease from the FY20 adopted budget.

- The Juvenile Court's FY21 funding level is $689,497, a 1.34% increase from the FY20 adopted budget.

- The Circuit Wide Juvenile Court's FY21 funding level is $343,977, a 2.16% increase from the FY20 adopted budget.

- The Clerk of Superior Court's FY21 funding level is $1,988,821 which is a 0.42% decrease from the FY20 adopted budget. The Clerk of Superior Court became responsible for the Board of Equalization effective January 1, 2011 with a FY21 funding level of $101,102. This allocation reflects a 1.47% increase from the FY20 adopted budget This budget also includes a position in the Clerk's office that is funded from Other Local Option Sales Tax funds in the amount of $44,011.

- State Courts' FY21 funding level is $1,762,080, a 0.75% increase from the FY20 adopted budget. This department includes State Court Judges and the State Court Solicitor's Office. This increase is largely due to the addition of a new Law Clerk position for the State Court Judges. The State Court Solicitor's Office will also receive funding from the Other Local Option Sales Tax in the amount of $225,532 for personnel and operating expenses.

- The Public Defender's FY21 funding level is $2,049,299, a 2.32% decrease from the FY20 adopted budget. The Indigent Defense Act was effective on January 1, 2005, which required the consolidation of Public Defender services in Superior and Juvenile Courts. This includes the Circuit Wide Public Defender and the Muscogee County Public Defender. The Circuit Wide Public Defender will also receive funding from the Other Local Option Sales Tax in the amount of $164,359 for contractual services. The decrease is due to salary and benefit decreases for the Public Defenders.

- Municipal Court's FY21 funding level is $2,276,196, a 2.55% increase from the FY20's adopted budget. This department includes Municipal Court Judge, Clerk of Municipal Court and the Municipal Court Marshal. Their budgets are detailed below:

    - The Municipal Court Judge's budget is $413,879, a 2.20% increase from the current adopted budget.

- The Clerk of Municipal Court's FY21 appropriation is $772,442, a 2.24% increase from the FY20 adopted budget. The Clerk of Municipal Court will also receive funding from the Other Local Option Sales Tax in the amount of $90,987 for personnel, a 1.21% increase over the FY20 adopted budget.

- The Municipal Court Marshal's FY21 appropriation is $1,089,875, a 2.90% increase from the FY20's adopted budget. The Marshal will also receive funding from the Other Local Option Sales Tax in the amount of $321,250 for a 1.41% increase over the FY20 adopted budget.

- The Probate Court's FY21 funding level is $531,644, a 2.31% increase from the current adopted budget. Beginning in FY19, Probate Court became a U.S passport processing facility which will generate additional revenue for the City. The Probate Court will also receive funding from the Other Local Option Sales Tax in the amount of $44,964 for personnel.

- The Muscogee County Sheriff's Office's FY21 funding level is $26,697,221, a 2.72% increase from the FY20 adopted budget. This department includes the Sheriff Administration, Operations, Detention, and Motor Transport divisions. The Sheriff's Office will also receive funding from the 2009 Other Local Option Sales Tax in the amount of $2,805,479, a 2.31% increase over the FY20 adopted budget amount for the Sheriff's Office.

- The Tax Commissioner's Office's FY21 funding level is $1,703,192, a 1.70% increase from the FY20 adopted budget.

- The Coroner's Office's FY21 funding level is $350,423, a 2.79% decrease from the FY20 adopted budget due to the addition of one new Deputy Coroner position. The Coroner's Office will also receive funding from the Other Local Option Sales Tax in the amount of $11,671 for personnel.

- The Recorders' Court has an FY21 funding level of $1,116,445. This reflects a 1.92% increase from the FY20 adopted budget amount. The Recorders' Court also receives funding of $87,088 from the Other Local Option Sales Tax, a 1.31% increase from the current adopted budget.

- The Consolidated Government provides funding to diverse community organizations. The Agency's FY21 funding level is $922,604, 47.11% lower than the total amount provided for in the FY20 adopted budget. This decrease is due to the elimination of annual rent payments for the Columbus Health Department.

- The Medical Center's FY21 funding level is $14,081,063. This appropriation reflects an 8.23% decrease under the FY20 adopted budget. The Consolidated Government provides this funding to account for inpatient hospital and outpatient healthcare to its indigent

citizens and inpatient and outpatient healthcare for its prisoners. The agreement was re-negotiated, and the city remits only what is collected of the 3 mills levied.

- Debt Services' FY21 funding level is $12,157,347, a 15.59% decrease from the FY20 adopted budget. This appropriation is scheduled to fund general bond obligations, lease contracts with the Columbus Building Authority, and other debt obligations.

- Transportation Services' FY21 funding level is $10,897,319, a 9.81% decrease from FY20's Adopted Budget. TSPLOST funding was incorporated in Metra's budget beginning in FY17. This department includes the Director's Office, Operations, Maintenance, Dial-A- Ride, and Grant Management and Planning divisions. Besides managing the aforementioned divisions, which are funded by the Transportation Fund, Metra also manages parking activities. The Transportation Services Department will also receive funding from the Other Local Option Sales Tax in the amount of $3,890.

    - The parking management function moved to the General Fund in FY19 due to it no longer meeting the requirements of being a separate enterprise fund. Parking's FY21 funding level in the General Fund is $179,452. Parking violation fines are currently $40 per violation and remain unchanged in FY21. This division is responsible for parking enforcement and the management of certain parking garages to include the Front Avenue Parking Garage, Bay Street Parking Garage, Citizen Services Center Parking Garage, and the Government Center Parking Garage.

- The Columbus Ironworks Convention and Trade Center's FY21 funding level is $3,018,339, a 7.44% decrease from the FY20's adopted budget. This department is budgeted as an enterprise fund, where $646,000 and $450,000 in revenue are projected from Beer and Hotel/Motel Taxes respectively. The remainder of the budget will be funded by various activities and events.

- Columbus' Golf Authority's FY21 funding level is $1,588,000, the same as FY20's adopted budget. The authority operates the Bull Creek and Oxbow Creek Golf Courses. This budget includes an operational subsidy to Oxbow Creek of $150,000 and to Bull Creek of $50,000 from the General Fund.

- The Civic Center's FY21 funding level is $5,972,000, a 6.16% decrease from FY20's adopted budget. The Civic Center receives a percentage of the Hotel/Motel Tax collected, totaling $900,000. There is no General Fund subsidy included in this budget for the Civic Center Fund.

- Employee Health Insurance Fund's FY21 funding level is $23,912,887 reflecting no change from the FY20 adopted budget. The City's contribution will be $5,950 per budgeted employee in FY21.

- Risk Management's FY21 funding level is $4,967,608, up 6.22% under the FY20 adopted budget. The Risk Management fund usually includes allocations for risk management as well as workers' compensation.

- Economic Development' budget increased to $2,379,434, a decrease of 9.48% over the FY20 adopted budget amount. The amount is determined by an estimate of 0.50 mills. The total of 0.50 mills includes 0.25 mills dedicated to the Development Authority for new and ongoing economic development activities, an annual payment in the amount of $800,000 for the NCR and BC/BS projects (Year 6 of 10) and $100,000 for the Mercer Project (Year 2 of 3). Annual appropriation and allocation of the Economic Development Fund is at the discretion of Council.

- Workforce Innovation & Opportunity Act (WIOA), also formerly known as the Job Training Partnership Act (JTPA) will have a funding level of $3,687,670 in FY21. Since this is a federally funded program, its program year overlaps with the City's fiscal year. Revisions will be forthcoming in the fall to adjust the funding levels when contracts are finalized.

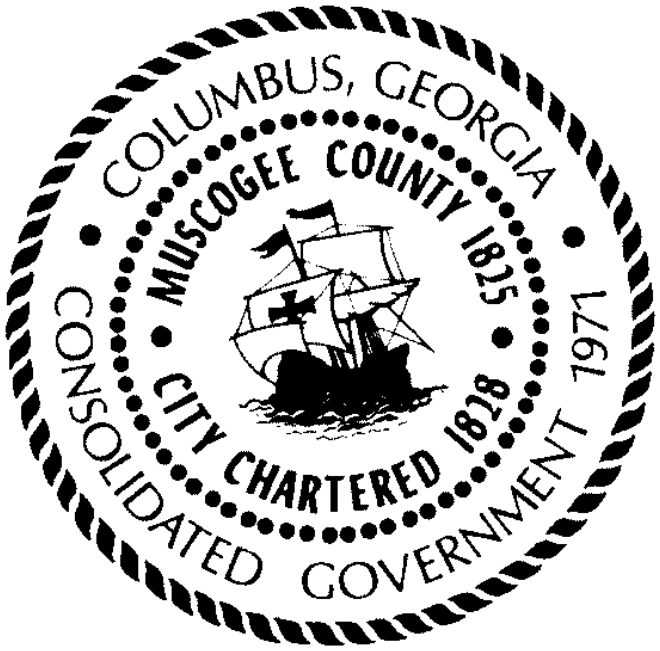
- The Community Development Block Grant (CDBG) Fund FY21 funding level will be $1,573,432, a decrease of 25.61% from the FY20 adopted budget. This is another federally funded program that overlaps the City's fiscal year where program adjustments will be needed in the fall.

Conclusion

The budget reflects the very challenging times we continue to confront. It is essential that we are realistic about the budget decisions ahead of us. The goal is to remain financially stable to endure such extraordinary changes in the economy. As we strive to find more creative ways to deliver services, we will also strive to plan today for a better tomorrow and meet the demands of our valued citizens. The dedication and commitment of the staff to deliver services and sustain the City in these lean times is commendable.

Sincerely,

Isaiah Hugley
City Manager



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WELCOME TO COLUMBUS



QUICK FACTS

Located just 100 miles southwest of Atlanta
Longitude: 84°59'/Latitude: 32°30'
Area: 221 sq. miles
Altitude: 250 ft. above sea level
Climate: Balmy Summers/Mild Winters
Avg. High Temp: 76.2°
Avg. Low Temp: 55.0°
Avg. Monthly Rainfall: 3.9 in.
Avg. Annual Rainfall: 46.8"

Current Mayor: Skip Henderson

Georgia's third largest city

Georgia's fourth largest metropolitan area Population (2019): 195,769

MSA population (2019 est.): 321,048

Year Founded/Consolidated: 1828/1971



Named the Columbus Whitewater Adventure as one of the Top Man Made Adventures of the World (Sept. 2013)

Ranked #75 on Livability.com's *Top 100 Best Places to Live* (2014)

In Columbus, Georgia…*"We do amazing."*

COLUMBUS PROFILE



Nestled in Georgia's southern Piedmont region on the banks of the mighty Chattahoochee River is one of the hidden jewels of the American South. Columbus is one of Georgia's three Fall Line Cities, along with Augusta and Macon. The Fall Line is where the hilly lands of the Piedmont plateau meet the flat terrain of the coastal plain. Due to its unique location, Columbus has a varied landscape that includes rolling hills on the north side and flat plains on the south. It is centered by the Chattahoochee River, a rich natural resource that allowed Columbus to thrive as a milling and textile manufacturing hub in its early years and that provides a variety of opportunities for recreation, sport, and beauty today. Founded in 1828, Columbus was the last planned city of the original Thirteen Colonies. Originally, the city was inhabited by the Yuchi and Creek Indians and was later claimed by Spanish missionaries in 1679. Later, the French and British discovered it as a strategic trading site. Because of its proximity to the Chattahoochee River, Columbus grew to become a center of shipping and military manufacturing. Before and during the Civil War, Columbus served as a center for arms manufacturing. Following the Civil War, reconstruction was vigorous and included the building of several factories and the Springer Opera House, which later became the State Theater of Georgia. Continuing its military relationship, the Columbus Soldiers' Aid Society sponsored the nation's first celebration of Memorial after the Civil War. Later in 1918, a small camp became ***Fort Benning***, which is now the largest infantry school in the world and home to the Western Hemisphere Institute for Security Cooperation (WHINSEC). Today, Columbus is a vibrant community that is rich in culture, economic, educational and recreational opportunities. Its diverse population enjoys the beautiful tapestry that this once textile-mill based city has built using its natural and manmade resources to reach its full potential.

Columbus & Muscogee County

In 1971, the City of Columbus and Muscogee County consolidated to form the first consolidated government in Georgia. The entire county is inside the city limits. Outer areas of the county are classified for taxing purposes as General Service Districts (GSDs). The balance of the county is divided into two Urban Service Districts (USDs) receiving more comprehensive services than GSDs. The government has a ten-member Council and Mayor. The Council is composed of one member from eight proportional districts and two at-large districts serving four-year staggered terms. The Mayor, who also serves a four-year term, appoints the City Manager pending approval by Council. Open sessions are held by Council on Tuesdays at 9:00 a.m. (2nd & 5th Tuesdays) and at 5:30 p.m. (1st & 4th Tuesdays). According to US Census Bureau statistics, the City of Columbus is now the third largest in the state of Georgia with roughly 195,000 residents as of July 2019 estimates. The larger combined statistical metropolitan area, which consists of Columbus (GA) and Phenix City(AL) has over 321,048 residents. The Columbus Consolidated Government (CCG) is a full service city providing a wide range of municipal programs and facilities. Services include the following: public safety, recreation and cultural events, transportation, planning and development, road maintenance and general governmental services. Over 3,000 employees work for CCG.

Education



The ***Muscogee County School District***, consolidated since 1958, has 56 schools with enrollment approaching 32,000 students. The Muscogee County School District was recently rewarded for being selected onto the 2019 Exemplary Board during the Georgia School Boards Association (GSBA) Summer Conference and Delegate Assembly. In addition, during the conference, Board Chair Patricia Hugley-Green was designated as President-Elect. The GSBA Board Recognition Program is a three-tier progression process to attain the highest level in board governance with ranking levels of Quality, Distinguished and Exemplary.



A number of institutions of higher learning are located in the area as well: ***Columbus State University*** with an enrollment of 8,076 students and ***Columbus Technical Institute*** with enrollment of 4,769 students. Within commuting distance of Columbus are six other institutions including ***Auburn University***, ***Troy State*** and ***LaGrange College.***

Film Industry

Film Georgia is enticing filmmakers from throughout the country, creating over $9.5 billion annual revenue. As a community with a history of promoting local artists, Columbus has put itself in a position to become the state's third film hub by hosting a fil film festival held annually, forming a $5 million film fund, building a state-of-the-art studio, and growing a workforce trained and certified in film production. Recently, Columbus State University added a new Film Production Certificate program that will introduce skills used in on-set film production while utilizing film industry standard organizational structures, professional equipment and on-set procedures. In addition, the university has entered into an agreement with the W.C. Bradley Company to utilize an 180,000 square foot building to be used as a state-of-the-art movie and TV production studio complete with sound stages and offices.

A full-length dramatic film entitled *The Long Night* starring Bruce Willis is set to take place in Columbus, Georgia. "The Long Night" will be the first project financed by the Columbus Film Fund, a public-private partnership which uses private funds to incentivize film and TV productions to come to Columbus.

Will Oliver, a former student and current instructor at the Springer Theatre Academy is heading to the big screen in an upcoming film, *Electric Jesus*. The new age feature film is set to start production here in Columbus. The movie follows a Christian rock and roll band. One of those band members and main characters will be Will Oliver.

Attractions and Landmarks



In May 2013, a long-term vision was brought to fruition with the opening of a whitewater rapids

course on the Chattahoochee River - the longest urban whitewater venue in the world, boasting high level rapids and exciting runs. A local outfitter has established a well-organized guide and equipment system to provide maximum enjoyment for rafters and kayakers. In September, 2013, ***USA Today*** named the Columbus Whitewater adventure as one of the Top Man Made Adventures of the World.

In its first full year of operation, this whitewater rapids course has been burgeoning with activity by locals and visitors alike. The challenging "Cutbait" rapid has become synonymous with the area's high energy level and exciting pace - an annual music festival has even been established with "Cutbait" in its name. There is also an opportunity to take flight on the Blue Heron Adventure, which is a zip line that crosses the Chattahoochee River. With development and business investment on both sides of the Chattahoochee, it is anticipated that the whitewater attraction will continue to bring visitors to the Columbus area as well as provide meaningful recreation and entertainment to residents of the area.



Noteworthy historical sites exist within the county. The ***National Infantry Museum and Soldier Center at Patriot Park*** celebrated its Grand Opening June 19, 2009. It is located in Columbus, Georgia, just outside the gates of Fort Benning, the home of the Infantry and one of the Army's largest and most highly acclaimed U.S. Army installations. This world-class tribute to Infantrymen past, present and future is the first of its kind in the United States. Throughout the 190,000-square-foot museum, visitors take an interactive journey through every war fought by the U.S. over the past two centuries. The museum tells the heroic story of everyday Infantrymen through an enviable collection of more than 30,000 artifacts. Era galleries trace Infantry history from before the Revolutionary War to action today in Iraq and Afghanistan. There is a special gallery recognizing Medal of Honor recipients and one that pays tribute to those who love an Infantryman, and the sacrifices they make supporting him. There is an IMAX Theatre, full-service restaurant and gift store. Patriot Park includes a parade field for Fort Benning Infantry School graduations, a memorial walk of honor and an authentically recreated World War II Company Street. In 2016, it received additional recognition with being named USA Today Readers' Choice Best Free Museum.

The ***Springer Opera House***, built in 1871, is the State Theater of Georgia and offers adult and children's theater. After undergoing major renovations, the Springer is offering more variety shows than ever before. In 2013, the Springer opened the ***Dorothy McClure Children's Theater*** and dramatic learning company adjacent to the historic opera house site. ***Port Columbus***, a national Civil War Naval Museum, hosts hundreds of visitors each year to its unique museum of Civil War relics and battleship reenactments. Visitors are encouraged to visit the ***Columbus Museum*** and the ***Columbus Historical District***, which includes the Columbus ***Ironworks,*** built in 1853, and the ***Liberty Theater***. ***Westville***, a living museum which recreates life in the 1800's, recently relocated its unique attraction to Columbus from Lumpkin.





The ***South Commons*** Softball Complex & Stadium, which was built as a venue for the 1996 Summer Olympic Games, hosts a variety of local, regional, and national tournaments. In addition to providing a host site for family entertainment productions like "Disney on Ice," the ***Civic Center*** houses the ***Columbus Lions***, a team in the American Indoor Football League. Recently, an ***Ice Skating Rink*** and the ***Jonathan Hatcher Skateboard Park*** were added to the campus of the Civic Center, which now encompasses ***A.J. McClung Memorial Stadium*** and the ***Golden Park*** baseball complex as well. The Civic Center was also recently recognized as a Silver Bicycle Friendly Business by the League of American Bicyclists.



The ***Columbus Ironworks and Trade Center***, which sits overlooking the Chattahoochee River, hosts hundreds of cultural, business and social events each year. Golfing is available to the public at ***Bull Creek Golf Course***, a 36-hole premier golf course that has been routinely rated among the best public courses in the country. In addition to providing exceptional golf facilities for the public, Bull Creek is host course to the CSU Cougars NCAA Golf Teams as well as several local high school teams, all of which have outstanding records in their respective competitive divisions. Columbus also has a well-maintained nine-hole public golf course at ***Oxbow Creek,*** as well as a number of private and semi-private golf courses around the city. In addition to golf, spring baseball and fall football are spectacular draws with regional college games and highly competitive high school football. Columbus has been home to many successful athletes in baseball, golf, football, and other sports, as well as to several Little League World Championship teams.

The ***Coca-Cola Space Science Center*** is a state-of- the-art science facility providing spectacular laser light venues and a simulator for operating the space shuttle. The ***RiverCenter for the Performing Arts*** provides culture, entertainment, and enjoyment for many and has hosted a number of internationally acclaimed performers and musical theater productions.

Economic Development

Economic and cultural development continues as an ongoing priority for the Columbus region. During 2016-2017, the following investments have been announced, are in progress, or have been completed:

- **CSU's Frank D. Brown Hall Downtown Campus - $27 million project (completed)**
- **Char-Broil New Global Headquarters Building - $4.1 million project (completed)**
- **Heckler & Koch - $28.5 million expansion project (completed)**
- **The Rapids at Riverfront Place – W.C. Bradley - $52 million project (completed)**
- **Pratt & Whitney - $386 million capital investment (in progress)**

Local growth is fostered by continued investment from corporations with both long standing and newly forged footholds in the area. Continued economic growth has come from investment by ***AFLAC, Synovus, TSYS, WellPoint, Columbus Regional Healthcare, Columbus State University,*** and ***St. Francis Hospital,*** to name just a few. Private business is normally the focus of economic development, the biggest economic impact on this region is the military. Fort Benning's sprawling military post generates an economic impact of more than $4.8 billion annually.

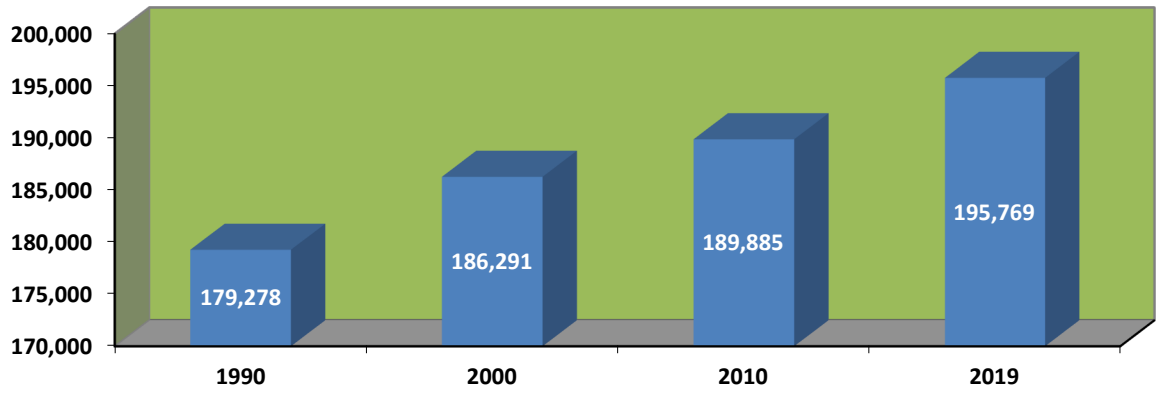
Columbus Profile

The jewel at the center of Columbus is undoubtedly the beautiful and vibrant ***Chattahoochee River***. On both sides of the riverbank, there has been enormous investment to provide premier biking and walking trails and whitewater rafting facilities to Columbus residents and visitors. Collectively these facilities are referred to as simply, "the ***Riverwalk.***" There are more than 34 miles of paved and brickwork pathways along each side of the river, as well as Fall Line Trace, and a 1.4 mile connector to be completed in summer of 2017. Within the past several years, corporate investment along the Chattahoochee has increased with the development of the ***Synovus*** Corporate building, the expansion of the ***TSYS*** campus, and the development of upscale residential loft housing in buildings that formerly housed textile mills. ***Columbus State University*** has become a premier development force in the Uptown area, with investment in student housing and services as well as its continued investment with programming that enriches its students and the community alike, such as the ***Schwob School of Music*** and the ***Rankin Arts Center***.

To continue the City's investment in the economic, recreational and cultural vitality of the region it serves, the Columbus Consolidated Government has recently opened two new facilities in the midtown area of Columbus: a competition quality ***Aquatics Center*** and the ***City Services Center***, which houses a number of city and county services directly utilized by the public. Both facilities are state of the art and are architecturally and aesthetically compatible with the ***Columbus Public Library*** and the ***Muscogee County School District*** headquarters near which they are located. It is anticipated that the natatorium will be the host site for local, regional and national swimming and diving competitions as well as provide a swimming facility for the public to use for exercise, wellbeing, and recreation. The Citizens Services Center, located adjacent to the natatorium and near the MCSD buildings, houses the Tax Commissioner's Office, the Citizen's Information (311) Center, the Council Chambers, and the Revenue Division of the Finance Department. There are also several public-use rooms for community use.

Demographics

Columbus has seen steady population growth over the past twenty years. Since 1990, the population has steadily increased from 179,278 in 1990 to 195,769 in 2019, as shown in the chart below:

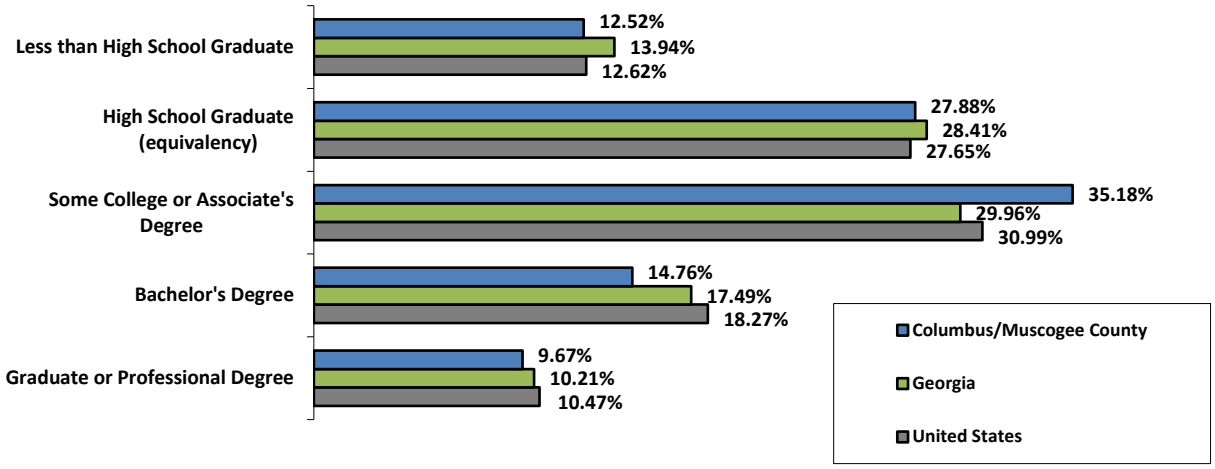


Sources: U.S. Census Bureau, 1990, 2000 and 2010 Census. Georgia Department of Community Affairs (July, 2019).

Columbus Profile

Education Levels

Muscogee County compares relatively on par with the state of Georgia as a whole and the United States as a whole when it comes to the education status of its residents. 27.88% of Muscogee County residents have completed high school as compared to 28.41% in Georgia and 27.65% in the US. Muscogee has considerably lower numbers of residents who have graduated with an Bachelor's degree from college than the US. The chart below depicts Muscogee County's education status relative to the other groups:



Source: U.S. Census Bureau, 2016 American Community Survey

Gender and Age

The population is trending toward more women relative to the number of men. Many young professionals begin their family life in Columbus. The average age in Columbus is a youthful 33.6 years of age. This number is approximately 4.1 years less than the U.S. average. This shows Columbus as a strong center for vitality and spirit within Georgia and the surrounding areas. No doubt the sustained investment in the quality of life in the Columbus region has served to attract and retain young families in the area.

Ethnicity

Columbus comprised of primarily of three ethnicities: African-American/Black (45.6%), Caucasian/White (44.5%) and Hispanic/Latin American (7.5%).

Wealth

Columbus' steady population growth protected us from the severe swings seen recently in the U.S. real estate market. Median values of Columbus homes have not seen the dramatic increases as seen in the rest of the country. Median home values are considerably lower in Muscogee County at $138,600 when compared to Georgia at $152,400 and the United States at $184,700. Muscogee County median income increased 3.22% between 2010 and 2016. This is lower than the U.S. average of 6.56% in the same period.

Economy

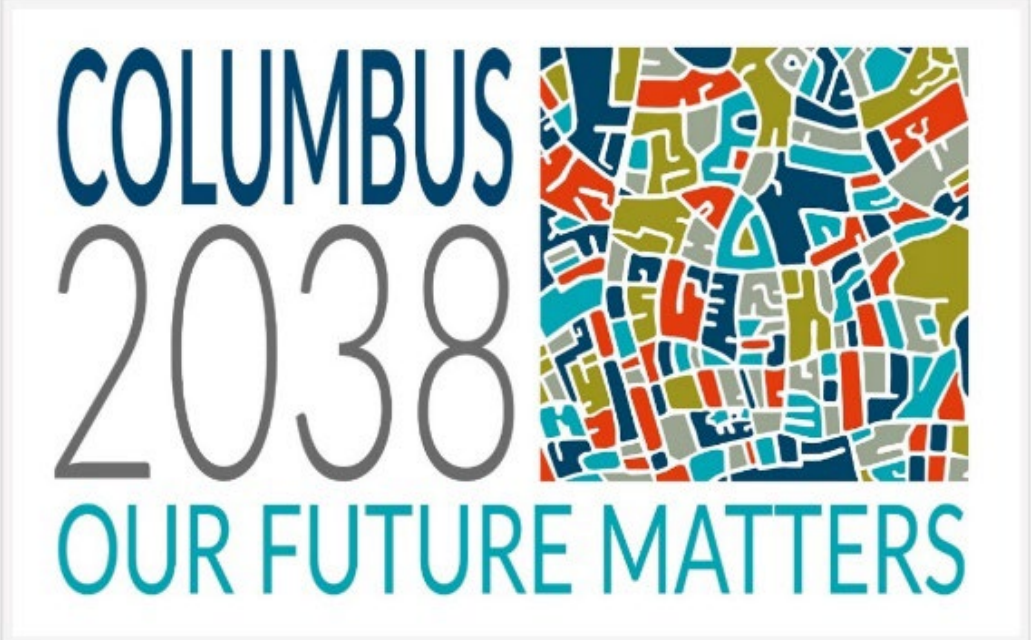
Columbus' regional economy has historically been rooted in manufacturing, but in recent years, there has been a slight shift in Columbus' economic picture. Columbus is home to AFLAC, Char-Broil, RC Cola, Total Systems (TSYS) and United Technology's Pratt & Whitney. In the past several years, international corporations such as Kia and Hyundai, and the ancillary companies that provide products and support services to those companies, have made significant regional investment in the area.

TSYS has completed its state-of-the-art uptown campus along the Chattahoochee River, a monument to the progress and development of the uptown area. The community has seen expansions in service areas and downsizing in traditionally manufacturing areas. Whatever the reason, the area continues to rebound and keep surging forward. Efforts to recruit and retain companies are championed by the Economic Development division of the Greater Columbus Chamber of Commerce, the River Valley Partnership, and other planning and development entities. Commercial and retail trade, as well as professional services, has attracted customers throughout the region, making Columbus a destination hub for the surrounding counties. In 2014, Columbus was ranked 75th in the nation for *Livability.com*'s "**Top 100 Best Places to Live."** Cited as reasons for Columbus' outstanding "livability" ranking were its size, the diversity of its population, the relative youth of its population, and its proximity to a major international airport (in Atlanta).

Columbus 2038

Columbus Consolidated Government is required to establish a synchronized planning program for the State of Georgia. The cornerstone of the coordinated planning program is the groundwork of a long-range comprehensive plan by each local government in Georgia. These strategies intend to highlight community goals and objectives. The Comprehensive Plan is to be used by Muscogee County as a tool to direct and guide development in a manner that insures the quality of life and service levels associated with the city are maintained at desired levels. This report will have a number of central components including:

- Identifying Issues and Opportunities;
- Identifying Existing Development Patters;
- Evaluation of Community Policies and Actions;
- Evaluation of Transportation Needs;
- Future Demographics;
- Infrastructure Needs; and
- Many Other Important Concerns



Impacts on the FY21 Budget:

Fund Balance Reserves:

During this budget cycle, significant attention was given to the declining number of reserve days, specifically in the General Fund, that the City has experienced during the past several fiscal cycles. Economic pressures from flat (or declining) revenues coupled with ever rising costs of providing city services have forced the City to rely on fund balances, particularly in the General and Other LOST funds, to balance its operating budget. While Operating Budgets are just that – estimates - and no assurances can be made regarding the number of days cash on hand that the City will have as the result of implementing this Budget, it is important to advance the City's efforts to reduce reliance on fund balance, and, at some point, begin adding to rather than taking away from City reserves. Therefore, City Council, the Mayor and others involved in the budgetary process were conscious of the issues surrounding General Fund reserve days and the changes in fund balance that the City has seen over time while deliberating and ultimately adopting this operating budget. The Budget reflects those efforts to preserve fund balance by reducing reliance on reserves to meet expenditures and obligations.

In preparing the FY21 Budget, the City resolved itself to making systemic economic changes in order to minimize its dependency on using fund balance. The City had, in prior years, already taken some measures to reduce systemic operating deficits by reforming its Employee Pension Plan, establishing employee healthcare and wellness initiatives including its Health and Wellness Center (a primary care physician practice for use exclusively by City employees and their families), and revising its Workers Compensation Administration oversight and management structure.

Expenditure Reductions:

After determining the global and systemic changes that could be introduced to curb expenditures, most departments were then asked to operate at the same level of funding as their FY20 adopted budgets. Some departments were able to meet their funding expectations by not filling vacant positions, leaving those positions "unfunded" for some or all of FY21. Other departments will have to continuously monitor their operational expenditure targets in order to remain at FY20 levels.

The FY21 Budget includes consideration for staffing and maintaining facilities, such as the Columbus Aquatic Center and service enhancements for the Metra Transportation System. Other significant maintenance considerations are given to the many public services and quality of life services that the City provides to its citizens and visitors. The Aquatics Center, the community pool centers, ball fields, the Riverwalk and golf courses, for example, are public amenities that enrich the lives of our citizens, but they can be expensive to maintain. Revenue growth is expected from some of these amenities but that growth will in no way cover their cost of operations.

Revenue Considerations:

Expenditure controls are only a part of the response necessary for the City to operate within its means. Despite the strong positives on the economic development side, Columbus continues to be faced with the harsh economic reality that its primary funding sources have been flat or shrinking

due to several key factors: (1) the sustained economic impacts stemming from the recession, which began in 2008; (2) a property tax freeze that places a ceiling on the property tax revenues that can be levied; (3) flat to modestly improving housing starts and other construction; (4) lower than anticipated growth of military and civilian personnel as a result of BRAC decisions; and (5) continuation of the historically very modest population growth that the Columbus area has experienced for many years.

Early Budget Cycle:

The preparation of the FY21 budget began several months earlier than usual to allow staff sufficient time to draft a balanced and comprehensive budget without the use of General Fund reserves. While this change in the process afforded more time to craft the budget, it also meant that projections, particularly for revenues, were based more on estimates than actual mid-year data than in prior years. As such, when several departments requested additional funding for FY21, Council responded to these requests by deferring them until mid-year FY21, when actual revenues could be better gauged.

Add/Deletes:

Every year, there are typically items that Council decides to either add to the Mayor's recommended budget or delete from the Mayor's recommended budget. These are recorded on the City's "Add/Delete List" during the budget review process and are voted on, item by item, before the final budget is adopted. All items which have been added will be included as part of the Adopted Budget while all items which have been deleted will not.

For FY2021, the following items were added or deleted by Council thereby adjusting the Mayor's Recommended Budget:

Department	Amount Added or Deleted	Fund	Purpose
Real Estate	($59,494)	General Fund	Funding correction for Real Estate position not included in Recommended Budget
Fire/EMS	$-	General Fund	Reclassify 1 Fire Payroll Technician G12 to Employment Coordinator G14 (Budget Neutral)
Police	$-	General Fund	Reclassify 1 Police HR Tech G12 to Employment Coordinator G14 (Budget Neutral)
Sheriff	$-	General Fund	Reclassify 3 Communication Technician III G10 to Communication Technician III G11 (Budget Neutral)
Sheriff	$136,414	General Fund	Update Sheriff Longevity Pay Reform to $3,500 for Years 5-30 for Deputy Sheriff (PS14) Positions ONLY
Sheriff	($149,778)	General Fund	Delete 3 Deputy Sheriff (PS14) Positions to Offset Update to Sheriff Longevity Pay Reform for Deputy Sheriff (PS14) Positions
Non-Departmental	$350,000	Economic Development Fund	Increase Development Authority Allocation to Support CCVB; reallocate $229,433 from FY21 Budget and Reduce Economic Development Fund Reserves by $120,567

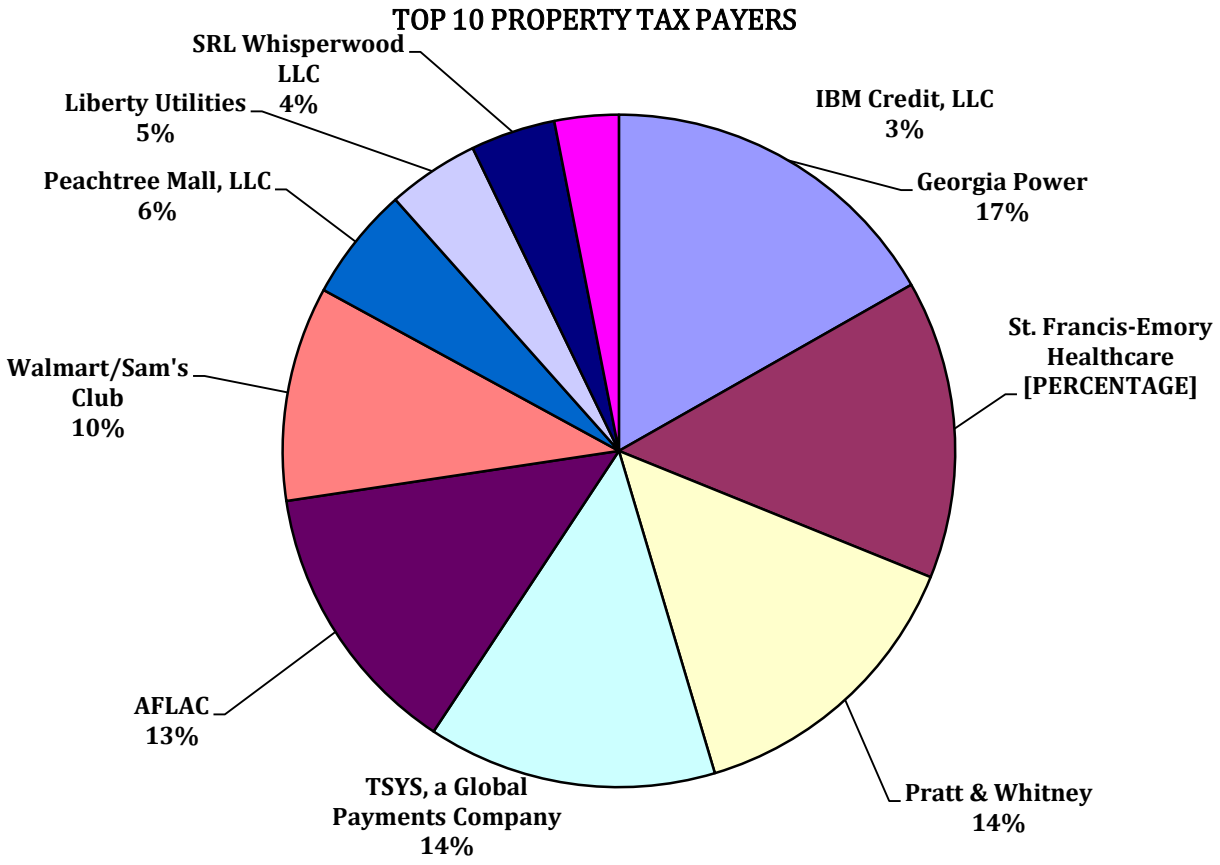
Key Budget Initiatives for FY2021:

- Global changes to our healthcare plan and pharmaceutical benefits, our premium structure will remain the same saving the City an estimated $1.1 million
- Reduced subsidy/support for certain component units and affiliate units.
- Continued financial restructuring of certain economic development obligations to increase available funding for new projects.
- Continued hiring freeze which began in FY2014.
- Unfunded vacant positions through FY2021.
- Continued deferred capital investment and maintenance.
- Managed care contract for jail and prison inmate medical care.
- Maintaining prior year funding levels for most departments through continued monitoring of operational budgets.

Summary:

As a result of continued economic pressures on both the revenue and expenditure sides, once again CCG has been faced with the daunting task of providing the superior level of services that its citizens expect and deserve with ever-tightening resources to provide them. As such, the Operating Budget for FY21 has decreased overall from $284,781,626 in FY20 to **$280,509,351** for FY21 - a change of approximately 1.5%. Most departments were asked to maintain the funding levels for their FY21 operating expenditures to their FY20 Adopted Budget levels in order to continue their normal course of business. They were able to successfully accomplish this task by leaving vacant positions unfilled and unfunded and by continuing to operate under lean conditions, the same as in prior years. In addition to a tight operating budget, the Capital Plan was significantly curtailed, at least until after the first of the calendar year, until sufficient resources can be identified from revenues or other sources to pay for them. Even with the relatively austere operating budget adopted, the City expects to still utilize approximately **$1,648,359 of its fund balance** in order to balance its FY21 total operating budget.

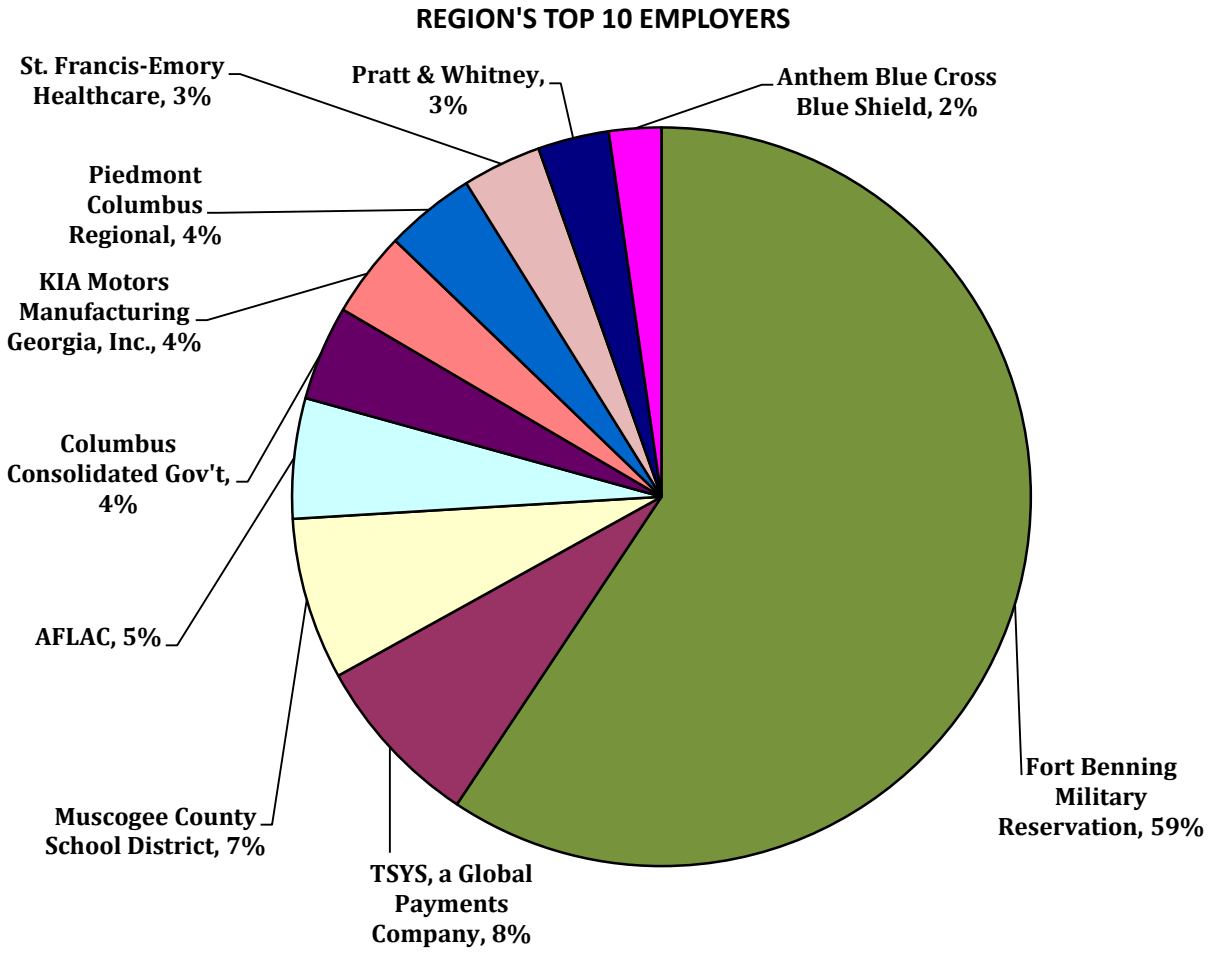
COLUMBUS BUSINESSES



Taxpayer	Type of Business	Taxes Levied	% to Total
Georgia Power	Utility	$ 3,592,289	17%
St. Francis-Emory Healthcare	Hospital	3,072,565	14%
Pratt & Whitney	Aerospace	3,055,923	14%
TSYS, a Global Payments Company	Credit Card Processing	2,975,597	14%
AFLAC	Insurance	2,854,275	13%
Walmart/Sam's Club	Retail	2,210,553	10%
Peachtree Mall, LLC	Shopping Mall	1,175,603	5%
Liberty Utilities	Utility	944,168	4%
SRL Whisperwood LLC	Apartment Leasing	872,740	4%
IBM Credit, LLC	Lending	660,032	3%
Total of Top 10 Property Tax Payers		$ 21,413,745	

Note: Numbers provided per Muscogee County Tax Commissioner's Office for FY19. The information provided relates to the Consolidated Government's tax levies, and does not include taxes collected on behalf of other governmental entities.

COLUMBUS BUSINESSES



Employer	Type of Business	Employees	% to Total
Fort Benning Military Reservation	U.S. Army Base	42,870	59%
TSYS, a Global Payments Company	Credit Card Processing	5,500	8%
Muscogee County School District	School System	5,125	7%
AFLAC	Insurance	3,800	5%
Columbus Consolidated Gov't	Local Government	3,000	4%
KIA Motors Manufacturing Georgia, Inc.	Manufacturing	2,700	4%
Piedmont Columbus Regional	Hospital	2,850	4%
St. Francis-Emory Healthcare	Hospital	2,500	3%
Pratt & Whitney	Aerospace	2,250	3%
Anthem Blue Cross Blue Shield	Insurance	1,650	2%
Total of Top 10 Employers		72,245	

Source: Greater Columbus Chamber of Commerce, October, 2020

VISION COLUMBUS:

What our citizens tell us is important to them

Housing: The Vision

- Provide safe, soundly constructed, well-maintained, and affordable housing available to all.
- Eliminate substandard housing and enforce applicable codes and ordinances.
- Eliminate blighted areas through investment and planning.
- Encourage and support partnerships among builders to provide low-cost housing for those in need.
- Achieve a balance between development and housing density.
- Protect neighborhoods from commercial development.

Neighborhood/Community Aesthetics: The Vision

- Preserve trees before, during and after development.
- Ensure that open spaces are clean and well-maintained.
- Provide and protect a generous amount of green space (nature parks and vegetation barriers).
- Provide well-designed passive as well as active parks.
- Provide culturally focused as well as activity-based parks.
- Promote the development of economically and racially diverse communities.
- Preserve historic homes and buildings.

Transportation: The Vision

- Provide public transportation that meets the needs of the community today.
- Develop bicycle, pedestrian, bus and trolley systems.
- Develop a people-based transportation system that will provide easy access around and throughout the city.
- Reduce high traffic volume in residential areas.
- Attract new carriers, routes and services to the Columbus Metropolitan Airport.
- Provide more parking facilities throughout the community and develop alternatives such as 'Park and ride".
- Encourage more dense living to relieve dependence

Public Safety: The Vision

- Enhance community-oriented policing strategies.
- Enhance intelligence led policing strategies and resources.
- Provide greater police presence throughout the city.
- Build a well-staffed, well-trained, fully equipped police force.
- Improve communication between public safety officers and youth.
- Improve response time.
- Develop and support programs focused on crime prevention and appropriate alternatives to incarceration.
- Expand and upgrade jail facilities.
- Enhance Fire/EMS resources to meet growing demands and to train firefighters and paramedics.
- Improve effective response force time to meet NFPA, ISO and Accreditation criteria.

Education: The Vision

- Improve communities so schools do not exist in seas of blight.
- Encourage parental involvement at school and in the home.
- Provide after-school learning, vocational training, tutorial programs and summer enrichment opportunities.
- Enhance the partnership between the Muscogee County School District and Columbus Parks and Recreation.

Unity : The Vision

- "One Columbus."
- Fight poverty and economic segregation.
- Provide equitable access to opportunity to all.
- Provide race relations training for city employees and citizens.
- Encourage and support ongoing programs to promote unity and sensitivity to diversity in the community and workplace.

VISION COLUMBUS:

What our citizens tell us is important to them

- Promote "bridge building" throughout the community to encourage unity and mutual respect among ethnically and culturally diverse groups.
- Treat all people with dignity and respect.

Economic Development: The Vision

- Maximize our quality of life.
- Focus effort for sustainable growth and redevelopment in the city so as to optimize every square inch of the city.
- Encourage community-wide economic development through incentives and redevelopment tools.
- Develop job-training programs to encourage youth.
- Support the growing tourism industry through expansion of hotel accommodations and new restaurants, recreational and leisure activities.
- Require businesses to keep properties neat, clean and properly maintained.

Uptown Development: The Vision

- Provide safe and visually appealing facilities.
- Enhance pedestrian and biking access.
- Develop entertainment, cultural and recreational options.
- Attract major convention and trade show business.
- Develop Uptown into a 21st century model city where people want to visit, live, work and play.

Regionalism: The Vision

- Continue to develop mutually beneficial and supportive relationships with Phenix City and the Maneuver Center of Excellence.
- Foster partnership opportunities.
- Support the Valley Partnership Initiative and the Ft. Benning Partnership Initiative.

Quality of Life: The Vision

Health and Human Services

- Foster affordable, quality day care for children.
- Foster more facilities and programs for adults.
- Make quality health and medical facilities and human service resources available throughout the community.

Quality of Life: The Vision

Culture and the Arts

- Develop and nurture the cultural climate of the community.
- Expand existing parks and recreational facilities, with special focus on children, teen and senior adults.
- Develop family-oriented neighborhood parks and recreational parks and pocket parks in Uptown Columbus.
- Seek innovative approaches to expand parks and recreational options.
- Increase tourism through development of recreational facilities along the riverfront.

Community Facilities: The Vision

- Ensure that community facilities are clean, safe and accessible.
- Expand and enhance the public library system.
- Provide satellite centers for certain public services.

The Environment: The Vision

- Preserve trees before, during and after development.
- Ensure that open spaces are clean and well-maintained.
- Provide and protect a generous amount of green space (natural parks and vegetation barriers).
- Protect air and water quality.
- Protect and preserve the Chattahoochee River
- Upgrade wastewater treatment and solid waste facilities.
- Improve sewage and drainage systems throughout the city.
- Control the proliferation of exterior signage.
- Encourage and develop a stronger recycling program

VISION COLUMBUS:

What our citizens tell us is important to them

Taxation: The Vision

- Re-evaluate the overall tax system.
- Garner citizen support for a tax system that is sustainable and encourages growth.
- Use the city sales tax as funding base for additional community facilities.
- Balance reliance on sales, property and occupation taxes and other revenue sources to provide maximum stability.

Checklist for City Leaders:

Based on this community input, we heard you call for community leaders to:

- Develop a comprehensive community master plan that will guide our progress.
- Evaluate, update and enforce local codes and ordinance that contribute to economic development and overall quality of life for all citizens.

To that end, a group of public, private, and non-profit leaders came together to launch a comprehensive effort to raise levels of prosperity in Greater Columbus which resulted in the launch of the **Regional Prosperity Initiative.**

Launched in 2015, the Regional Prosperity Initiative was a 10-month strategic planning process whose primary objectives were to analyze the competiveness of Greater Columbus as a place to live, learn, work, visit, and do business. The Initiative developed a holistic community and economic development strategy that focuses first on building a strong community. Secondly, it sought to address a full range of factors that influences a community's economic competitiveness – its talent, education and training systems, business climate, infrastructure, quality of life, and quality of place, just to name a few. The outcome of the Regional Prosperity Initiative was Columbus 2025. Once fully endorsed by key partner entities, Columbus 2025 will strive to implement the strategic plan of the Regional Prosperity Initiative as a guide for the community's collective actions over the course of the next 5 years. This strategy represents the first time in many years that Greater Columbus will address the full range of issues that impact the region's competitiveness, prosperity, and quality of life.



QUICK LINKS GUIDE

There are three tools that will help the reader locate information in the current Operating Budget for Columbus, Georgia. The first is the traditional **Table of Contents,** which outlines the entire document. The Table of Contents provides traditional page number indexing, as well as embedded hyperlinks to key sections of the Budget Book. For those who are viewing our Budget Book online, this **Quick Links Guide** provides the easiest way to navigate to areas of the document which may be of particular interest to the reader. This page is loaded with HYPERLINKS (denoted by underlined text) which allow you to be automatically navigated to your page of interest simply by clicking on the underlined text. If you have a similar question, this is the quickest way to find the answer. Last is the **Document Notes** on the following page, which briefly explains what each section of the book contains.

QUESTION:	WHERE TO LOOK:
What is the City's total operating budget for the upcoming fiscal year?	Financial Summary "Big Picture" City Manager's Letter
What were the most critical budget issues this year?	Impacts on the Budget
What is the City's process for coming up with the annual operating budget?	Budgetary Policy Budget Process City Manager's Letter
What does the City spend its money on?	City Manager's Letter "Big Picture" Expenditures Financial Summaries Expenditures by Fund
Where does the City get its revenues?	Financial Summaries "Big Picture"
What are the goals and objectives of the City?	Vision Columbus Mayor's Letter City Manager's Letter
What is the budgeted allocation for each department?	Section D: Expenditures by Fund
What is the background and current economic condition of Columbus?	Welcome to Columbus Columbus Profile
What City funds are included in the Operating Budget and what is each fund for?	Primer on City Funds Financial Summaries
What is the breakdown of each fund's revenues, expenditures, and fund balance?	Summary of Revenues, Expenditures and Changes in Fund Balance
What if I don't understand a word or abbreviation?	Glossary Acronyms
Where can I find information about the City's capital projects and facilities?	Capital Improvement Book (separate document- click for link on web version)
Who are the top employers in Columbus?	Columbus Businesses
Where can I find a historical record of past budgets?	Trend Analysis
What is the long-term forecast for Columbus' budget?	Projections
What will Columbus have to pay on its debt this year?	Debt Service Fund
How much remains in the Local Option Sales Tax Fund, and what will it be used for?	LOST Fund Overview LOST Fund Expenditures
Who are our City Councilors and government leaders?	Introduction- Mayor and Council Acknowledgements

DOCUMENT NOTES

The Columbus Consolidated Government budget document provides comprehensive information about the government's policies, goals, financial structure and operations. This document also contains information on major initiatives, demographics of the city and capital budget.

Introduction/Overview Section: This section contains the transmittal letters from the Mayor and City Manager, organizational chart, overview and general information on Columbus. This section also contains a description of the economic conditions and other factors which provide the framework for our annual operating budget plan.

Section A: Budgetary Policy. This section includes the policies and procedures that govern the budget process. There is also a summary of the budget process and calendar.

Section B: Financial Summaries. This section provides a graphic and financial overview of each adopted operating fund along with highlights on significant revenues and expenditures. Also in this section is the Capital Improvements Program summary, a summarized historical trend analysis, and a financial projection analysis.

Section C: Personnel. In this section we describe the benefit package and present a history of authorized positions combined for all funds.

Section D: Operating Fund Summaries. This section provides descriptions of each department, its operating budget, its performance indicators, and its personnel. This section is arranged by major operating fund and then by department budget allocation within each operating fund.

The Appendix section includes a variety of data, which should be useful to the reader in better understanding the budget. Also, in this section is a **Glossary** for those not familiar with governmental terms, a list of **Acronyms** we have used, and the **Capital Outlay** listing. *Please note:* The **Capital Improvement Program** has been moved to a separate document, providing detailed information on the various projects. This separate document can be found at the end of this book on the digital version.

This Budget Book includes the Operating Funds of Columbus Consolidated Government. The Capital Improvement Program can be found in a separate document, which is appended to the end of this document on the web version. Some departments have budget allocations in more than one fund. This is important to bear in mind when evaluating the budgets of an individual department, which may have multiple funding sources. For example, several Public Safety departments have funds in the General Fund and in the Other LOST Fund, so both fund allocations would need to be considered for the totality of that department's individual budget allocation.

The Operating Budget book and the Capital Improvements Program Budget book have been formatted such that they are available in traditional bound paper versions as well as in digital format on the website. The digital versions have been embedded with hyperlinks to facilitate ease of navigation throughout the documents. To engage a hyperlink, simply single left-click on any text that is found with a bold underline (see example below) and the document will navigate directly to that content. Example of Hyperlink: To go directly to the Big Picture Section, click on the bold, underlined text.

DOCUMENT NOTES

A dedicated effort is made to inform our taxpayers and stakeholders, our community, and the general public about the government that serves them. The budget is formally presented to City Council at budget meetings which are publicly televised through the city's government access channel and through live streaming on the internet through the City's website. Many of the issues addressed in the budget process are discussed with Council on air. For those who cannot view the live sessions, all sessions are recorded and are available 24/7 on the Columbus city website, and the complete budget document is placed in digital form on the city's website as well (see hyperlinks and website navigation below). A printed copy of this budget document is placed on file with the Clerk of Council in accordance with the City Charter.

Comments or questions about the budget may be mailed to the Finance Director's Office at P.O. Box 1340 Columbus, GA 31902 The Financial Planning Division may be contacted at (706) 225-4087.

City Council Sessions Recordings: www.columbusga.gov/Council
Current and Previous Budget Books: www.columbusga.gov/Finance

Columbus Consolidated Government was awarded its first Distinguished Budget Presentation Award for FY1992 and we have received the award every year since. We believe that this document continues in that same proud tradition. Additionally, CCG has also received the Certificate for Achievement for Excellence in Financial Reporting for the Comprehensive Annual Financial Report (CAFR) since FY1990.







Budgetary Policy

INCLUDED IN THIS SECTION:

- Budget Preparation & Management Policies
- Budget Calendar

A

The Annual Budget is a fiscal plan, which presents the services to be provided to the community and the funds necessary to perform these services. Key steps in this process are described within.

Budget Preparation

The Columbus Consolidated Government (CCG) operates under a fiscal year that begins July 1 and ends June 30. The major steps in the process are outlined below:

Budget Adoption

Step 1: Beginning in November, Financial Planning prepares the budget database and reports showing prior years' actual expenditures and revenues and compares those to their budgeted targets. Any anomalies are reviewed and adjusted for the upcoming budget year. Upcoming and long-range challenges and opportunities are evaluated. Operating trends, as well as, economic indicators are taken into consideration when preparing estimates for budgeted revenues and expenditures. Expected changes in pay plan, benefits, gas, water, electricity, motor fuel, capital items, etc., are also considered. This database is used as the financial framework for budget preparation.

Step 2: Beginning in January, departments are asked to evaluate and update their goals and objectives, and their relevant performance indicators, for the coming fiscal year. Any major changes in operations are considered and shared with Financial Planning to ensure that the new budget reflects those operational changes as appropriate.

Step 3: Between January and March, Financial Planning prepares a draft of the Operating Budget for the Mayor's consideration. During this time, the Mayor and City Manager review departmental operations and consider any new budget requests in order to propose a recommended balanced budget. Financial Planning prepares the final Recommended Budget plan for the Mayor's approval and presentation to Council.

Step 4: No fewer than sixty (60) days prior to the fiscal year commencing July 1, the Mayor submits to Council a proposed operating budget for all operating funds. The Operating Budget includes recommended expenditures and the means of financing them.

Step 5: A series of workshops and public hearings are held before making final changes to the Mayor's recommended budget.

Step 6: The Annual Budget is formally adopted by Council before July 1.

Expenditure Control

Once the Annual Budget has been adopted, expenditure control is maintained on the appropriation unit basis (group of accounts) with capital expenditures maintained under full control. Throughout the year, all expenditures and revenues are monitored.

Budget Control

Georgia Law, O.C.G.A. 36-81-3 establishes the legal level of budgetary control as the department. Within the overall budget limitations, authority is delegated to the City Manager. *When acting on the authority delegated by the City Manager to the Finance Director, it is recommended that intra-departmental transfers of appropriation and revenue anticipation may be approved as deemed necessary*. Under no circumstances, however, may the total budget of any department be increased or decreased without Council approval.

Budget Amendments

Amendments affecting the bottom line of any department are approved solely by Council. Section 7- 404 of the City Charter describes the authority:

> "The Council may make appropriations [revenue and expense] in addition to those contained in the current operating or capital budgets at any regular or special meeting called for such purposes."

Policy Guidelines

The overall goal of the City's Financial Plan is to establish and maintain effective management of the City's financial resources. The informal statements of budgetary policies provide the basis for achieving this goal.

The following section outlines the policies used to guide the preparation and management of the City's budget. The section consists of operating budget policies, capital expenditures, policies, revenue policies and financial accounting policies.

The development and preparation of the City's budget are guided by the following policies.

- All funds are required to balance. Anticipated revenue must equal the sum of budgeted expenditures. To the extent possible, all funds should be included in the budget process along with work programs, objectives and strategies.

- The Capital Improvement Program requires coordination and planning in conjunction with the various operating fund budgets.

- The General Fund is based on a long-range financial plan, which includes unallocated fund reserves. The goal is to keep the reserve at approximately 90 days, but no less than 60 days, of budgeted expenditures. This reserve protects the City against catastrophic revenue losses and major emergency expenditures and provides cash flow.

Revenue Policies

The City will maintain effective collections systems and implement aggressive enforcement strategies in order to maximize revenues from available sources.

The City will maintain a broad revenue base; that is, a large number of widely diversified revenue sources that will be established and maintained in order to distribute the revenue burden equitably and protect the City from short-term fluctuations in any one revenue source.

The City will implement user fees in all areas where feasible and productive as well as seek to set fees at levels related to the costs of providing the services. Moreover, user fees will be reviewed annually as part of the budget process and will be adjusted to maintain or move incrementally closer to full coverage of activities.

The projection of revenues will receive conservative treatment in order that actual revenues at the fund level will consistently equal or exceed budgeted revenues.

Financial Structure

The financial transactions of the City are budgeted and recorded in individual funds. A fund is an independent financial and accounting entity. It is a set of interrelated accounts used to record revenues and expenditures associated with a specific purpose. Funds have a balancing set of accounts and records, cash and other financial resources in conjunction with all related liabilities and residual equities, which are segregated for the purpose of carrying on specific activities or

attaining certain objectives in accordance with special regulations or restrictions. Although funds are independent entities within the financial records of a government, there is no requirement to physically segregate the assets. Funds are classified into three basic types: governmental, proprietary or fiduciary.

Government Funds
Governmental funds are used to account for all or most of the government's general activities, including the collection and disbursement of earmarked monies, the acquisition or construction of general fixed assets and the servicing of general long-term debt.

The City utilizes the following types of governmental funds:

- The General Fund is the principal fund of the Consolidated Government and is used to account for all major activities of the government such as Police, Fire and Recreation.

- Special Revenue Funds are used to account for the proceeds of specific revenue sources legally restricted to expenditures of specific purposes. The Stormwater (Sewer), Paving and Medical Center Funds are examples of special revenue funds.

- Debt Service Funds account for the accumulation of resources for the payment of general long-term liability, principal, interest and related costs. The City's Debt Service Fund includes requirements to meet the general obligation bond issues, lease contracts, and lease purchase programs.

- Capital Project Funds are used to account for financial resources for the acquisition, renovation or construction of major capital facilities and improvements.

Proprietary Funds
Proprietary Funds are used to account for activities similar to those found in the private sector. The proprietary funds utilized by the City are as follows:

- Enterprise funds account for activities that are usually self-sustaining, principally through user charges for services rendered. An example of an enterprise fund is the Transportation System Fund.

- Internal Service Funds account for the financing of goods and services provided by one department or agency to other departments or agencies for the government on a cost reimbursement basis. The Risk Management and Employee Health Insurance funds have been added to the Operating Budget.

Fiduciary Funds
Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore cannot be used to support the government's own operations. When these assets are held under the terms of a formal trust agreement either a pension trust fund or a private purpose trust fund is used. Agency funds generally are used to account for assets that the government holds on behalf of others as their agent. Traditionally these funds have not been included in the Operating Budget because the receipt of revenue is uncertain.

PRIMER ON CITY FUNDS

Columbus' funds are organized according to fund origin and utilization of funds. Several departments receive funding sources in more than one fund, so it is important to consider all funding sources when evaluating the operating budget of a particular individual department. Here is a brief description of each fund included in this Operating Budget:

OPERATING FUNDS (Fund Number)

General Fund (0101) The General Fund supports the operations of the City. All departments of the General Government and Public Safety are supported by the General Fund, as are most ancillary operations and units. The General Fund receives funding from a number of sources including the millage, other taxes, fees, service charges, fines, and inter-fund transfers.

LOST Funds (0102,0109) There are two Local Option Sales Tax (LOST) funds: one is to support Public Safety (Crime Prevention, Police/E-911, Fire/EMS, Muscogee County Prison, Sheriff, Municipal Court/Marshal, District Attorney, Homeland Security, State Court Solicitor, Recorder's Court, Coroner, and METRA); the other is for Infrastructure (Public Works, Parks and Recreation, Engineering, and Information Technology).

Stormwater (0202) Stormwater funds support the stormwater and drainage systems of the City and provide funding for the maintenance of sewers and drainage systems maintained by Engineering and Public Works. The fund was named "Stormwater" to differentiate City stormwater and drainage services from those provided by Columbus Water Works, which provides primary sewage services for the City. Stormwater funding comes largely from the millage.

Paving Fund (0203) Paving funds are used for highways, roads and streets, right-of-way maintenance, repairs, landscaping, and related services. Paving funds come from the millage and related fees.

Medical Center (0204) The City has a long term contract with the Medical Center Hospital Authority to provide primary and acute care services to the City's indigent population as well as to jail inmates and prison inmates in the custody of the City/County. This fund is directly funded by a portion of the millage and is the repository for payment of those services under the contract.

Integrated Waste (0207) The Integrated Waste Management fund supports Public Works and Parks and Recreation Services to collect, transport and recycle or dispose of solid waste. This fund also supports several landfills owned by the City and the Recycling Sustainability Center. Integrated waste funds come from solid waste collection fees, landfill fees and recycling fees.

Emergency/E-911(0209) The Emergency Telephone/E-911 fund supports maintenance of the City's central emergency call and dispatch system (E-911) and is funded through wireless surcharges and other fees.

CDBG (0210) The Community Development Block Grant (CDBG) fund is a repository for grants from the Department of Housing and Urban Development (HUD) which funds certain housing and community development programs for the City.

WIOA (0220) The Workforce Innovation & Opportunity Act fund is a repository for grants from the Department of Economic Development which funds certain community jobs training and development under the Job Training Partnership Act.

Econ Development (0230) The Economic Development fund supports investment by the City in Economic Development Authority projects. It is directly funded by a portion of the millage and is utilized at the discretion of City Council.

Debt Service Fund (0405) The Debt Service fund is the repository for funds utilized to repay bonded and other debt obligations of the City, including the bonds issued by the Columbus Building Authority.

Transport/METRA (0751) The Transportation fund supports the operation of the City's public transportation system, METRA, which includes buses and specialty vehicles. It is funded by transportation grants, service fees and the millage.

Parking Mgmt (0752) In FY19 Parking Management Fund activities moved into the General Fund as it no longer meets the requirements of an enterprise fund.

Trade Center Fund (0753) The Columbus IronWorks Convention and Trade Center is owned and operated by the City. This fund supports all operations of the Trade Center and is funded by Trade Center revenues as well as Selective Sales and Use Taxes.

Bull Creek/Oxbow (0755/6) The operations of both City-owned public golf courses are supported by these two funds. Golf course revenues provide the primary source of funding.

Civic Center (0757) The Civic Center is owned and operated by the City and this fund supports those operations. Funding comes from event revenues, service fees, and the Hotel/Motel Tax.

Employee Health (0850) This fund is a repository for the City's self-funded employee health care program and the employee life insurance program.

Risk Management (0860) This fund is a repository for the City's self-insured Workers Compensation program and vehicle claims management program.

Accounting Basis

In June 1999, GASB released a new rule known as Statement 34. Often referred to as the "reporting model rule," Statement 34 radically changes the rules by which governmental financial statements are to be organized and presented to readers. The operational accountability is addressed in the government-wide financial statements, which are prepared on a full accrual basis. Information about the cost of delivering services to the citizens and the government's infrastructure assets are included as well. The fiscal accountability is considered through the individual fund financial statements, which account for current financial resources of government through the modified accrual basis for governmental activities.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied, if they are collected within 60 days after year end. Grants and similar items are recognized as revenue as soon as eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability in incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

Budgetary Basis

All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). The General, Special Revenue, Debt Service and Capital Projects funds are developed on a modified accrual basis. The Enterprise Funds are developed on the accrual basis. All annual appropriations lapse at the fiscal year end. The basis for budgeting is consistent with the basis for accounting with the difference being encumbrances. The notable exception between the budgetary and accounting basis is the manner in which encumbrances are treated. Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting - under which purchase orders, contracts and other commitments for expenditures of resources are recorded to reserve that portion of the applicable appropriation - is utilized in governmental funds. Encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures because the commitments will be honored through subsequent year's budget appropriations. The other exceptions worth noting deal with capital outlay within the enterprise funds which are recorded as assets on a GAAP basis and expended on a budget basis; depreciation expense is recorded on a GAAP basis only.

BUDGET PREPARATION SCHEDULE: FY2021 Budget

November - January

- Financial Planning begins developing baseline budget plan with input from Mayor, City Manager and Department Directors and distributes budget preparation materials.

February - March

- Financial Planning begins analyzing department budget requests and performance. City Manager evaluates budget and CIP requests.

April

- Financial Planning prepares draft of Mayor's Recommended Budget. Mayor finalizes budget and presents to Council for consideration.

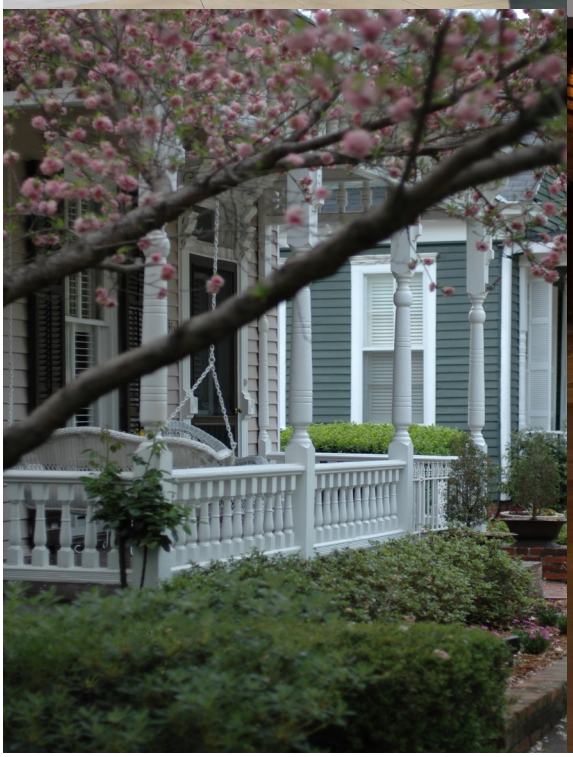
May

- City Council deliberates Recommended Budget. Requests for additional analysis, research and response to questions are addressed by Financial Planning. Council Work Sessions are held.

June

- Public Hearings are conducted. Budget and Tax Millage Ordinances are adopted with City Council Amendments.







Financial Summaries

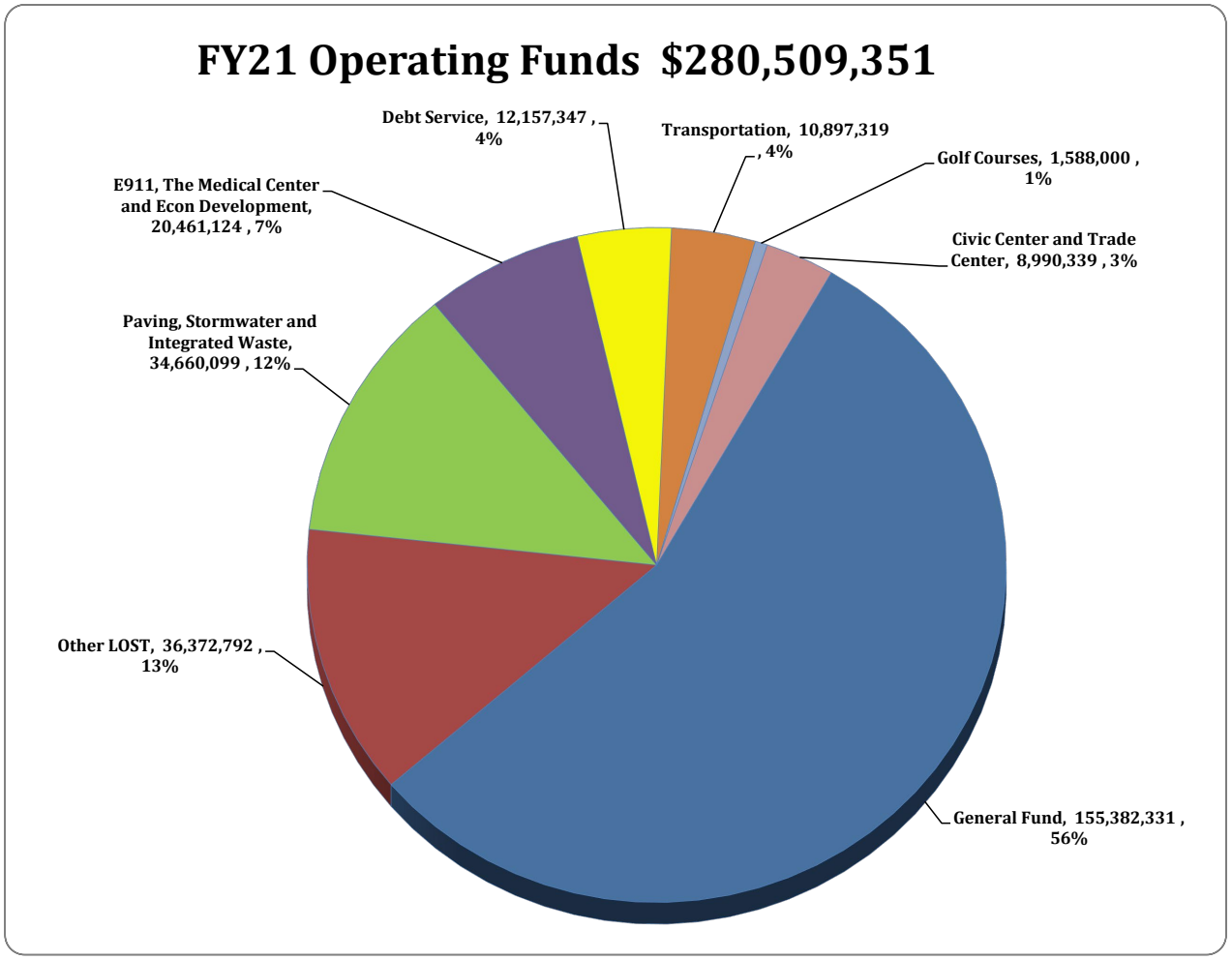
INCLUDED IN THIS SECTION:

- Revenues & Expenditures by Fund
- Big Picture Summary

B

The Big Picture

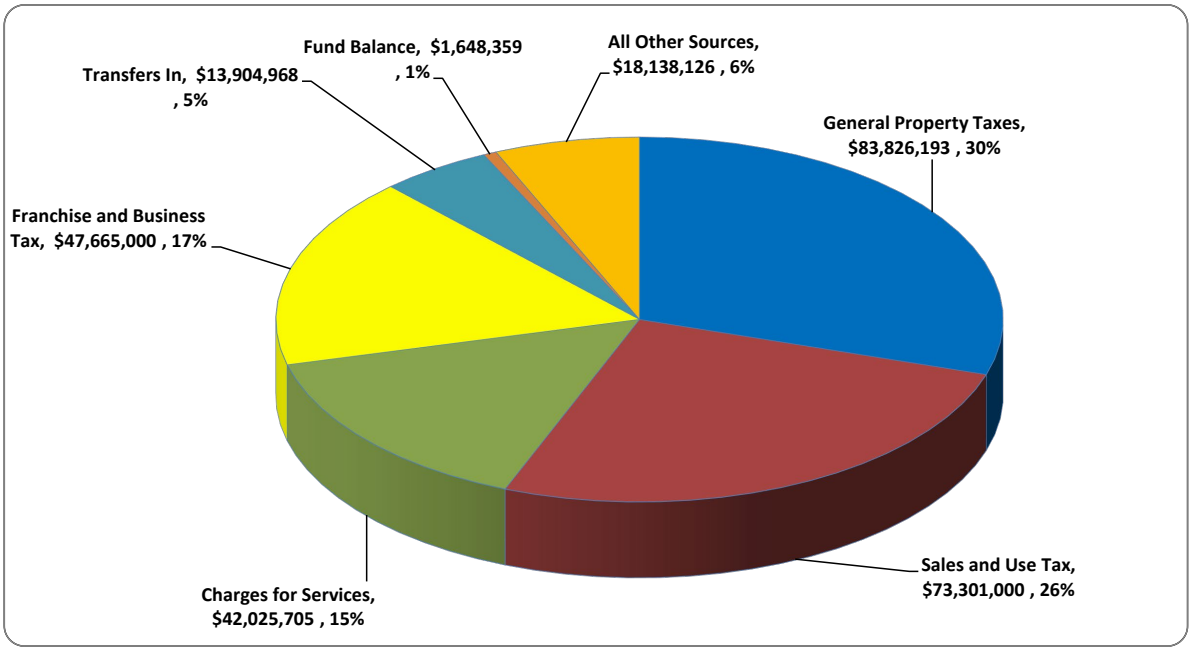
Columbus Consolidated Government operations and services are funded principally through the General Fund, through which the City's primary revenues and expenditures flow. All major departments of the City have apportionments in the General Fund. These are described in detail in Section D. Proceeds from Other Local Option Sales Tax ("OLOST") reside in the LOST Fund. 70% of this fund supports Public Safety while the remainder supports General Government operations and infrastructure. Other operating funds included in this Budget are as follows: Stormwater (Sewer), Paving, and Integrated Waste, which support infrastructure; E-911 (Public Safety); Medical Center (indigent and prisoner healthcare); Economic Development; Transportation (METRA) and Parking Management; Trade Center; Bull Creek and Oxbow Creek Golf Courses; and the Civic Center. Dollar amounts of each fund as projected for FY2021 are shown below:



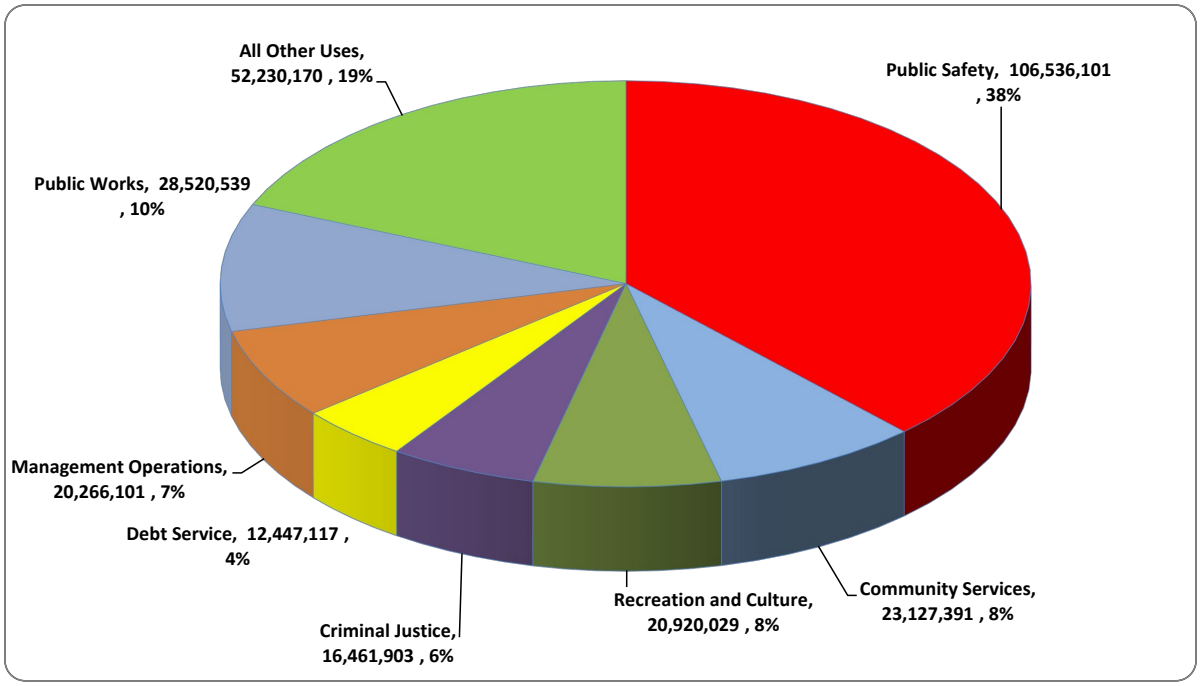
FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

Where the money comes from… revenue sources

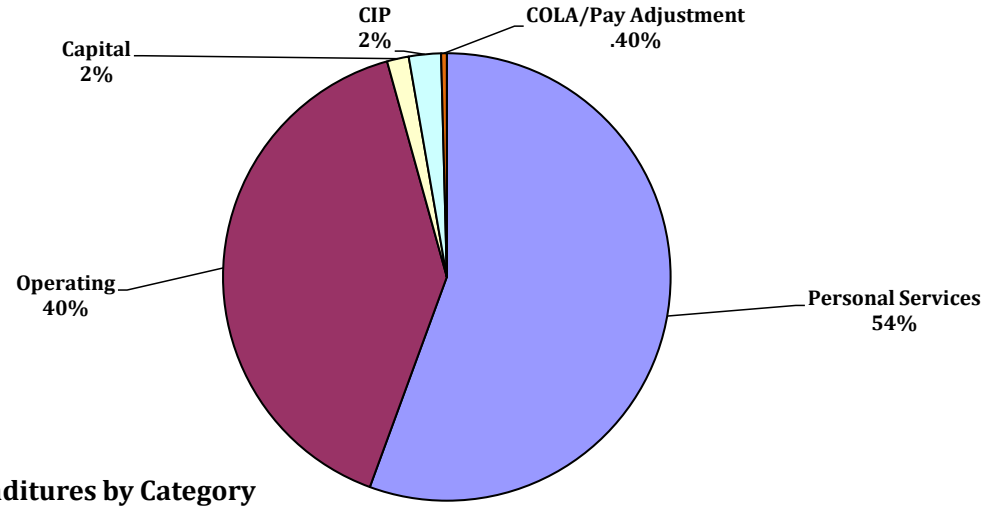


Where the money goes… expenditures



FINANCIAL SUMMARY / OPERATING FUNDS

The Big Picture

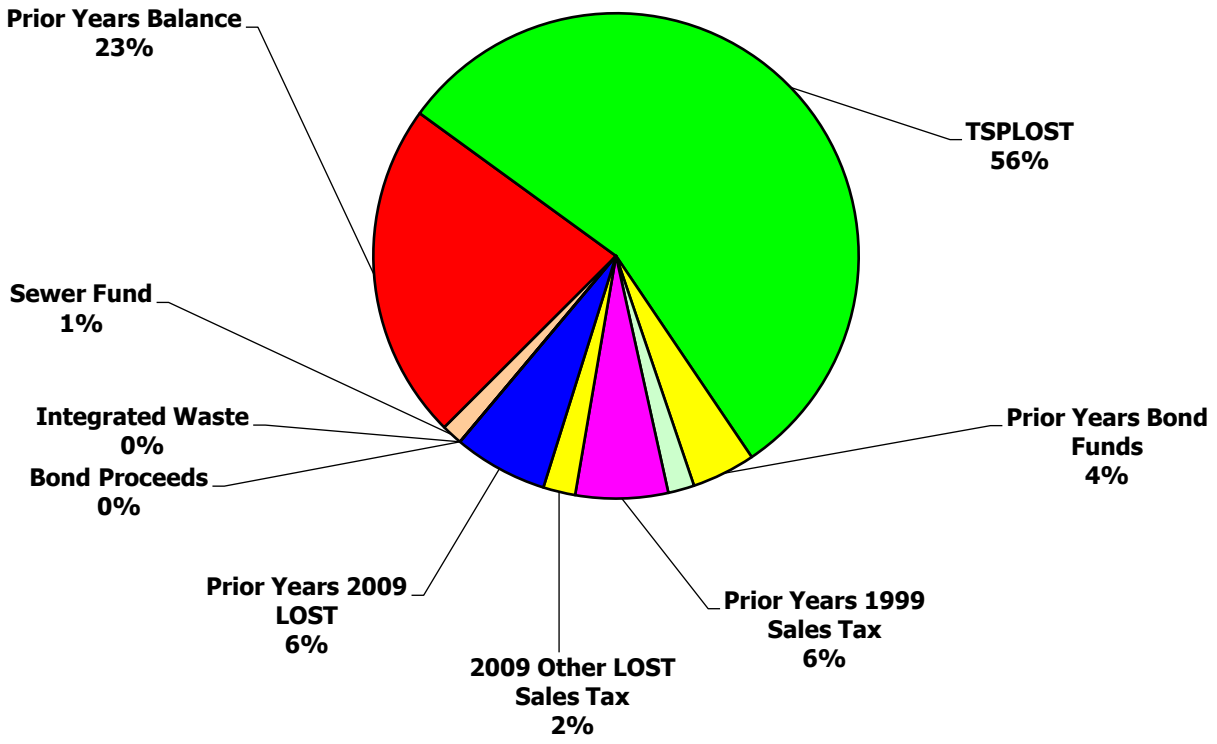


Operating Expenditures by Category

Fund	FY21 Expenditures					Positions	Positions
	Personal Services	Operating	Capital Outlay	Capital Improvement Projects	Total	FT	PT*
General	$ 112,590,761	$ 42,052,547	$ 489,023	$ 250,000	$ 155,382,331	1,853	88
Other LOST	16,066,485	16,002,534	776,034	3,527,739	36,372,792	187	-
Stormwater	3,057,981	1,036,337	124,641	1,398,661	5,617,620	65	-
Paving	8,028,948	6,235,344	173,807	1,334,380	15,772,479	174	13
Medical Center	-	14,081,063	-	-	14,081,063	-	-
Integrated Waste	5,969,005	7,024,631	276,364	-	13,270,000	113	-
E-911	2,503,499	1,497,128	-	-	4,000,627	53	1
Econ Development	-	2,379,434	-	-	2,379,434	-	-
Debt Service	-	12,157,347	-	-	12,157,347	-	-
METRA	4,816,459	3,764,180	2,316,681	-	10,897,319	97	2
Parking Mgmt	-	-	-	-	-	-	-
Trade Center	1,387,762	1,376,151	254,426	-	3,018,339	26	8
Bull Creek	637,186	569,815	-	-	1,207,000	10	-
Oxbow Creek	231,807	149,193	-	-	381,000	5	-
Civic Center	1,799,920	4,172,081	-	-	5,972,000	22	-
Total Operating Funds	**$ 157,089,813**	**$ 112,497,785**	**$ 4,410,976**	**$ 6,510,780**	**$ 280,509,351**	**2,605**	**112**
Other Fund*						14	-
CDBG	226,155	1,346,277	1,000	-	1,573,432	4	1
WIOA/JTPA	-	3,687,670	-	-	3,687,670	13	-
Risk Mgmt	2,202,774	2,764,834	-	-	4,967,608	3	6
Health Mgmt	-	23,912,887	-	-	23,912,887	-	-
Total Funds	**$ 159,518,742**	**$ 144,209,453**	**$ 4,411,976**	**$ 6,510,780**	**$ 314,650,948**	**2,639**	**119**

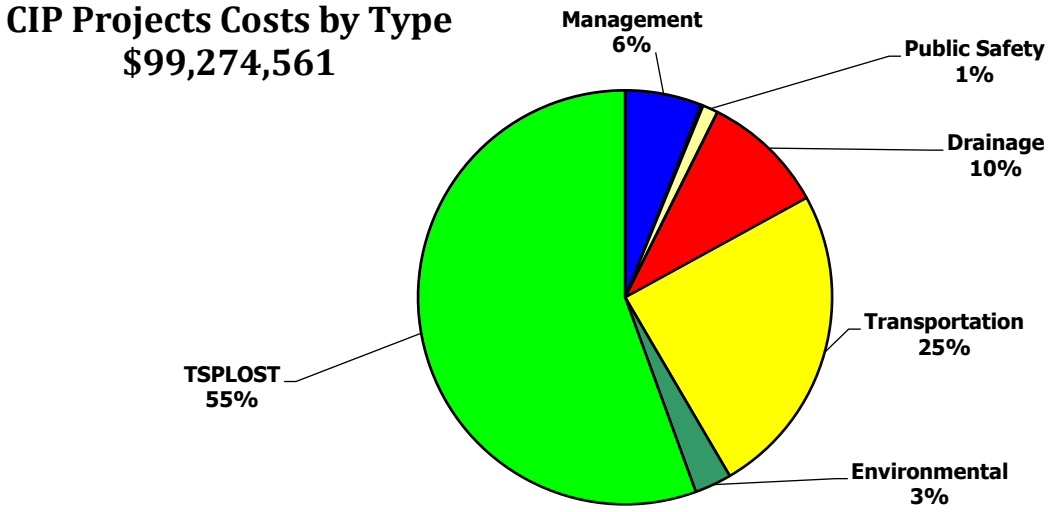
** Specific Part Time Positions Only- Does not include Seasonal or Temporary Labor*

CIP Financing Sources $99,274,561



FY21 CIP Financing Sources Overview	
Project Financing Source	**Amount from Financing Source**
General Fund	$0
Stormwater (Sewer) Fund	$1,398,661
Paving Fund	$1,734,380
Integrated Waste	$0
2012 TSPLOST	$0
Current Year Bond Proceeds	$0
Current Year 2009 Other LOST	$2,127,739
Prior Years' 1999 SPLOST	$6,115,610
Prior Years' 2009 LOST	$6,225,227
Prior Years' 2012 TSPLOST	$55,143,546
Prior Years' Fund Balance	$22,322,659
Prior Years' Bond Funds	$4,206,738
Total	**$99,274,561**

FINANCIAL SUMMARIES / OPERATING FUNDS



FY21 CIP Projects Overview*		
Project	**FY21 Cost**	**Impact on Operating Budget**
Management	$5,913,462	Slightly positive, with Technology investments expected to improve efficiencies in judicial, administrative, human resources, and financial management areas.
Parks, Recreation, & Leisure	$198,857	Neutral to Slightly Positive with investment of a new Pickleball Court near the newly renovated tennis courts at Cooper Creek Park.
Public Safety/ Criminal Justice	$1,196,783	Neutral to Slightly Positive with investments in facilities that house inmates.
Drainage	$9,580,991	Neutral to Positive - anticipated investment in sewer line and storm water drainage infrastructure reduces reliance on current year operational funds for maintenance, repair, and restructure as well as reduced exposure to risk from liability to property damage or injury.
Transportation	$24,370,892	Neutral to Positive – anticipated investment in transportation infrastructure, most notably roads, bridges, and corridors, will reduce reliance on the current year operating budget for costs of maintenance and repair.
TSPLOST	$55,143,546	Neutral- while the dollar investment in TSPLOST projects is substantial, all of the funding for these specified projects occurs outside of the operating budget in a special funding source (the TSPLOST tax) and therefore provides no impact to the operating budget.
Environmental	$2,870,029	Nominal to Slight – There is minimal investment in these projects aside from a small investment in the necessary operating of landfill sites. Minimal benefit comes from the reduced risk of liability due to non-compliance with state and federal mandates regarding landfills.
TOTAL	**$99,274,561**	Overall, the CIP projects will have a minimal impact on the City's FY21 Operating Budget based on timing of project completion and the fact that contributions from the current year operating budget are relatively low. Long-term expectations are that with the offsetting positive improvements, the majority of negative impacts will be slight. The CIP total is 6.8% lower than the amount allocated in FY20 which is primarily due to prior year allocations being utilized for TSPLOST projects, SPLOST, and Bond funds.

FINANCIAL SUMMARY / OPERATING FUNDS

Capital Improvement Projects (Continued)

Further information on Capital Improvement Projects is located in the Financial Summaries of the Operating Budget and the *FY21 Capital Improvement Program Budget Book*. The impact is discussed for each individual project in the accompanying CIP book; however, we have tried to give an overview of the budget impact for the categories and total budgets. Depreciation expense is not included in this analysis, but needs such as staffing, daily operating costs and maintenance are considered.

Trend Analysis

An important element of the budgetary process is the historical perspective of past operating fund budgets and the changes in revenues and expenditures in those funds over time. The following table shows the adopted budgets for Revenues and Expenditures in the Operating Funds for the past four fiscal years and the budgeted year. As shown below, the FY2021 Operating Budget experienced a modest decrease as compared to the prior year.

Five Year Operating Fund Trend Analysis: Adopted Operating Budgets for the past five fiscal years

Dollars in Thousands ($000's)	FY17	FY18	FY19	FY20	FY21
REVENUES					
General Property Taxes	83,308	83,658	85,937	86,444	83,499
Franchise/Business/Other	44,874	44,737	44,910	46,540	47,992
Sales and Use Taxes	72,658	70,618	71,228	73,485	73,301
Charges for Services	40,033	40,279	40,816	41,972	42,025
All Other Sources	16,297	15,261	17,071	19,871	18,140
Transfers In	12,.449	13,132	13,877	14,610	13,904
Use of Fund Balance	394	346	1,501	1,860	1,648
Total Revenues	**270,013**	**268,031**	**275,340**	**284,782**	**280,509**
EXPENDITURES					
Public Safety	105,833	103,661	105,035	104,146	106,536
Management Operations	20,195	19,189	19,406	19,688	21,093
Public Works/Community Services*	52,704	52,414	54,192	54,866	29,120
Criminal Justice	15,225	15,738	16,141	16,375	16,461
Debt Service	13,099	13,773	13,235	14,698	12,447
Mass Transit	7,534	7,578	9,209	11,836	10,526
Recreation and Culture	20,609	19,589	19,929	21,616	20,920
Non Categorical and Other	29,133	29,434	29,651	33,718	30,589
Transfers Out	-	-	-	-	-
Capital Improvements	5,681	6,655	8,542	7,838	2,983
Total Expenditures	**270,013**	**268,031**	**275,340**	**284,782**	**280,509**
Percentage Growth	**1.6%**	**-.7%**	**2.7%**	**3.4%**	**-1.6%**

**Community Services includes the Medical Center contract for indigent and prisoner/inmate medical care*

FINANCIAL SUMMARY / OPERATING FUNDS

Projections

Short and long term forecasts are an integral part of the City's budgeting process. The Financial Planning Staff prepares both short (1-3 year) and long (5 year) term projections each year as part of the budgeting cycle process. The short and long term forecasts which the Financial Planning staff prepares, and then continually refines, provide the basis for the Operating Funds Budgets included in this Budget Book.

The foundation for projected revenues is based on an analysis of several factors including: historical trends in revenues collected for the current and prior years; changes in statutory or regulatory rules which may impact revenues, such as the changes the State of Georgia has made to the Title Ad Valorem Sales Tax; and changes in the City's population which may be anticipated from demographic or environmental changes, such as those which have occurred from time to time at Ft. Benning, which is a major employer of both military and civilian citizens, or with new investment in our area by companies like Kia, which has major manufacturing facilities in nearby West Point. Financial Planning closely monitors the accuracy of its revenue forecasts throughout the fiscal year and may make recommendations for adjustments to the Operating Budget should actual revenues prove to be materially different from those forecasted.

Our forecasts also provide the basis for our expenditures and capital investment plans which are included in the Operating Budget. Expenditure forecasts are based largely on both historical actual expenditures and the financial resource constraints for the City at large. Capital expenditures are forecasted based on the specific needs of each division, again within the financial resource constraints that exist within the framework of the City as a whole. Our budget book, and therefore this analysis, includes the City's operating funds and 4 additional funds: CDBG, WIOA, Risk Management and Employee Insurance Funds. The Budget Book differs from the Consolidated Annual Financial Report ("CAFR"), which includes all funds.

Midyear Adjustments

The Operating Budget is a point-in-time reflection of what is actually a fluid, continually adaptive process throughout the fiscal year. This Budget Book contains the *Adopted* Budget, which has been adopted by the Council as its Adopted Budget. Because it is prepared well in advance of the completion of the prior year's financial audits, and because there are often circumstances which cause need for making mid-year adjustments to the original plan, the Finance Director may recommend changes to the Operating Budget at a mid-year point. These are an ordinary part of the municipal budgeting process and reflect the City's capacity to monitor its resources relative to its budget and to make adjustments where prudent.

Use of Fund Balance

During the past several fiscal cycles, the City has given considerable attention and effort to curbing its reliance on the use of fund balance in the General Fund in order to meet its obligations. Because there has been little growth in revenues, for reasons both macro- and micro-economical, the City has been forced to reduce its spending in a number of areas in order to lower its use of fund balance. For the FY2020 budget, the City experienced across the board savings from employee benefit plan reforms adopted in prior budget years. The savings realized allowed the City to reduce its need for fund balance in its Operating Funds as compared to prior year. The reduced dependence on fund balance stemmed from systemic changes to certain obligations such as pension plans and healthcare plans, continued lack of capital investment, continued deferred maintenance in some areas, reduced workforce through attrition and existing vacancies, and lower indirect operating budgets (such as those for supplies, education and training, and travel).

Dependence on the use of fund balance is expected to continue to decline in future budget cycles for the following key reasons:

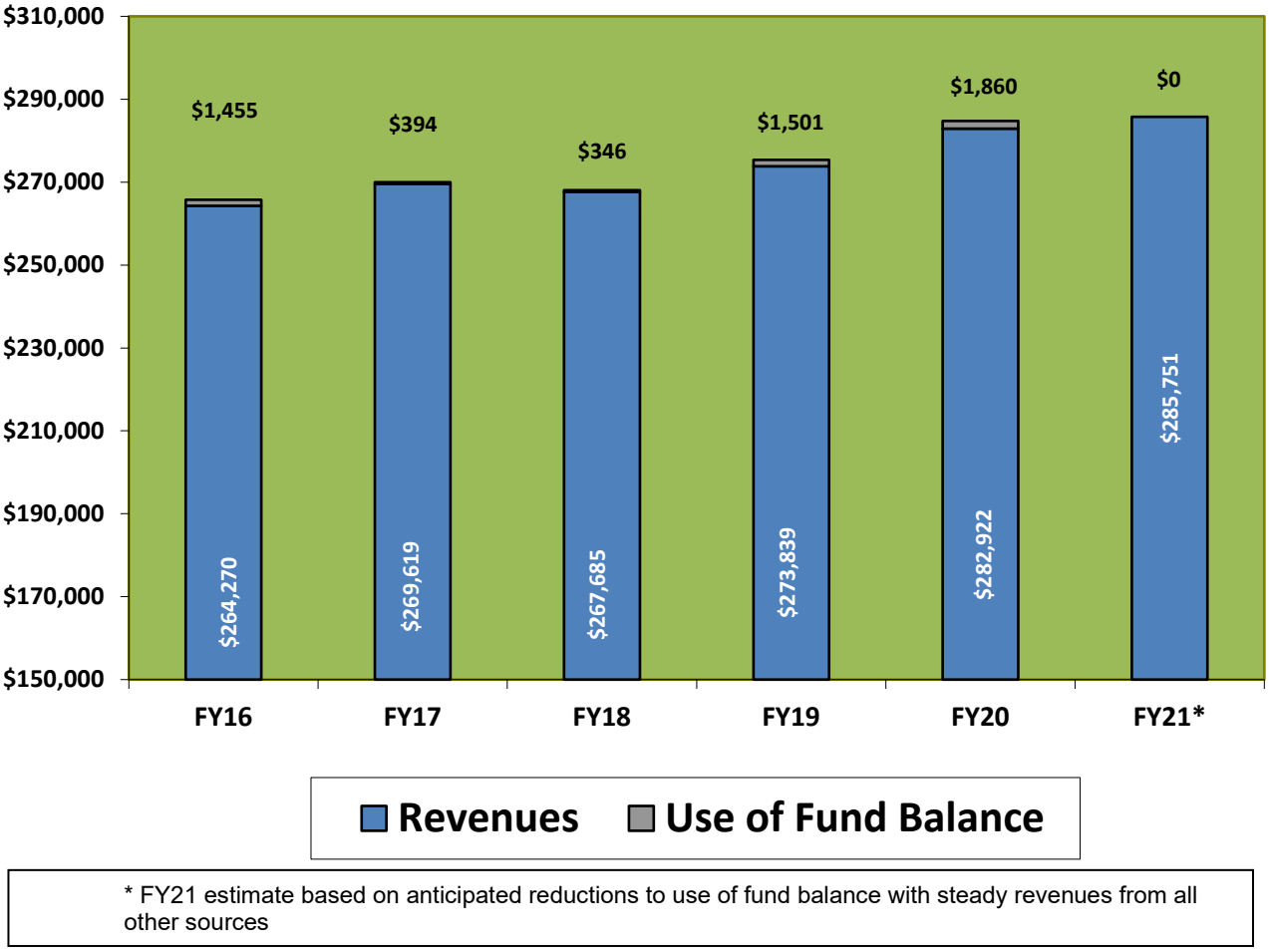
- The adoption of health care reform measures in its self-funded healthcare plan, which is expected to systemically lower the city's healthcare related costs for its employees. These included changes to deductibles, co-pays, out-of-pocket maximums, employee premiums, the continuation of spousal exclusion for working spouses with available coverage at their own employer, and pharmaceutical benefit plan design changes.
- Plans were implemented and/or continued for reduced support for component units and affiliates.

FINANCIAL SUMMARY / OPERATING FUNDS

- The city's contract with the Medical Center Hospital Authority, which provides for healthcare services to the city's indigent population as well is its inmate population, has been revised under mutual agreement with the Authority to reduce the amount of annual cash payment and to provide for future refunds in the event that costs are less than payments.

The following graph depicts the City's use of fund balance during the past five fiscal years (as planned for in annual Adopted Operating Budgets):

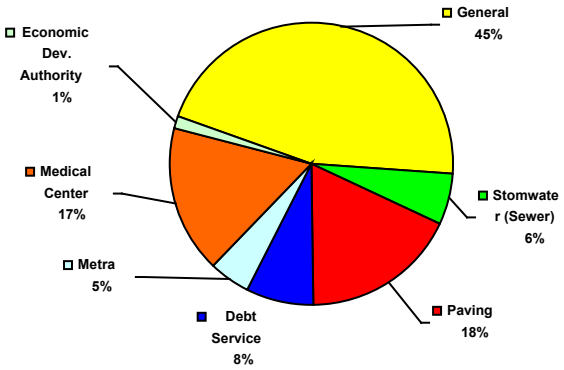
Budgeted Revenues and Use of Fund Balance, FY16-FY21
Dollars in Thousands (000s)



* FY21 estimate based on anticipated reductions to use of fund balance with steady revenues from all other sources

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

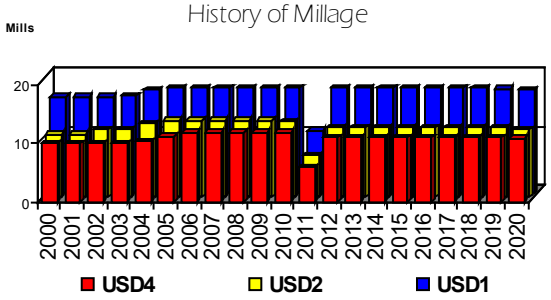
Ad Valorem Tax Distribution Among Funds



History of CCG's Millage

As reflected in the History of Millage chart (below), the millage rate remained relatively consistent from FY00 to FY03 and remained unchanged from FY05 to FY10. FY11 was affected by the Other LOST rollback, but the millage rate returned to normal in FY12. There were small increases to the General Fund, the Paving and Debt Service Funds in FY04 and FY05. The Columbus Charter stipulates a 9-mill cap on "ordinary current expenses" which is the total of net general and urban millage and the transportation millage. The remaining millage includes the medical center, debt service, paving, sewer, and economic development authority fund. The current millage rates are listed in the Millage Table in the City Manager's message.

During FY13, the Debt Service portion of the millage was reduced by 0.16 mills due to bond defeasance and other debt restructure. City Council opted to increase the mills for Economic Development funding accordingly by 0.25 mills in FY15, the proceeds of which will be added to the Economic Development reserve. The net result was no change to the overall millage rate.



Revenue Sources Total: $280,509,351

General Property Taxes:
$83,826,193 29.9%

For FY21, General Property taxes are budgeted to decrease by about .5% over FY21. General Property Taxes are Ad Valorem taxes, penalties and interest on real and personal property, motor vehicles, mobile homes, intangible taxes, and all penalties, interest and FIFAs related to these taxes. They are projected based on estimated growth of the state approved tax digest at millage rates ordained by Council. The current trend reflects a modest increase in Ad Valorem taxes based on the natural growth of the digest. Projected Ad Valorem taxes are based on assumption of a 97% collection rate and the projected growth of the digest. The 97% collection rate assumption also applies to the Medical Center fund. Prior to FY15, the Medical Center fund was the one exception to the 97% collection rate assumption as contractually The Medical Center Hospital Authority received 3.00 mills regardless of actual tax collections. The *Ad Valorem Tax Distribution among Funds* Chart, on the top left, shows the distribution of Ad Valorem taxes among the applicable operating funds.

The Economic Development Fund was established in FY03 and is funded by a 0.50 millage when and as approved by City Council. Each fiscal year during budget deliberations, Council decides whether to continue to appropriate monies for the Economic Development fund. As noted in the *History of CCG's Millage (*left*)*, during FY15 an additional 0.25 mills is being set aside as a reserve for Economic Development, subject to Council's discretion and approval.

Property Tax Primer

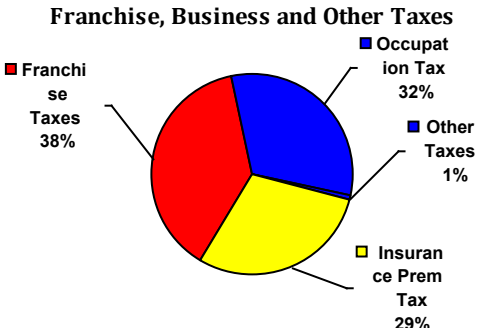
Ad Valorem or Property Tax is a large source of revenue for CCG. The basis of the taxation is the Fair Market Value (FMV) of the property established as of January 1 of each year. The tax is levied on the assessed value of the property, which by GA state law is 40% of FMV. The amount of tax is determined by the tax rate (millage) levied by City Council). A mill is equal to $1 for each $1,000 of assessed value.

In addition to general economic trends and conditions, CCG faces the added challenge in our property tax structure is the property tax freeze, which freezes the FMV valuation of a property at purchase.

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Franchise (Utility), Business and Other Taxes:
$47,665,000 **17.0%**

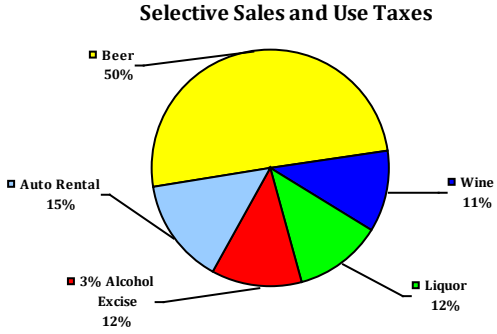
In FY21, Franchise and Business Taxes are projected to remain approximately the same as compared to FY20. These revenues are sensitive to economic conditions and are projected based on historical trends and expected economic strengths or weaknesses. Trends for franchise taxes have been showing slight decreases. Business Taxes include Occupation Taxes, which are based on the gross income of certain businesses, and Insurance Premium Taxes. These taxes are also expected to generate modest increases in FY21.



Franchise, Business and Other Taxes

See the Franchise, Business, and Other Taxes pie chart (above) for a breakdown of this category.

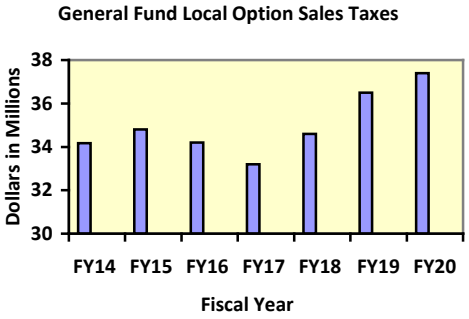
Sales and Use Taxes:
$73,301,000 **26.13%**



Selective Sales and Use Taxes

The FY21 budget includes a projected increase in Sales and Use Tax of about 0.91% from FY20. This projected increase continues an upward and downward trend which is a result of macro-economic conditions. A Local Option 1¢ Sales Tax is levied to keep the ad valorem tax as low as possible.

The taxes are projected based on economic indicators (employment rate, consumer confidence, etc.) and estimated growth in sales. The State of Georgia limits local jurisdictions to one cent (1¢) for general purposes. The trend of growth of sales tax has leveled off. It has cycled up and down in recent years but is anticipated to increase modestly over the coming years. The *Local Option Sales Tax* Chart reflects the trend in Sales Tax.



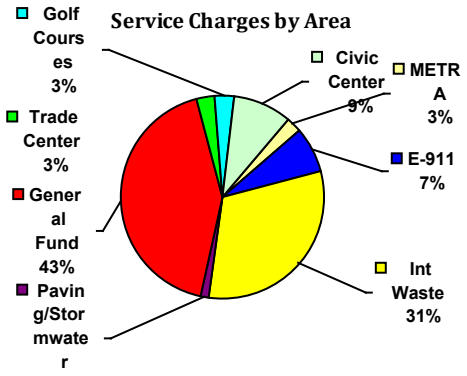
Also included in this category are use taxes. Use taxes include taxes on various rentals, advertising, and merchandising charges, as well as taxes on Beer, Wine, Liquor, and a 3% Alcohol Excise tax. This revenue is projected based on current indicators and tax rates set by Council. A modest increase was projected for this fiscal year. This subcategory reflects less sensitivity to economic conditions.

Charges for Service:
$42,025,705 **14.98%**

For FY21, fee adjustments in Charges for Services from FY20 have been projected, primarily due to expected increase in pay telephone commissions. Projections are based on rates set by Council, historical trends, and economic indicators. Service Charges include collections for government services, such as solid waste management fees, fees for use of public recreational facilities, emergency medical service fees and fees for the operation of the E-911 system and the city pound. Also included in this category are court fees and commissions. Commissions include the fees collected by the Tax Commissioner as well as the commissions paid on pay telephones. Due primarily to the addition of Title Ad Valorem Tax Fees, commissions were projected remain the same for FY21.

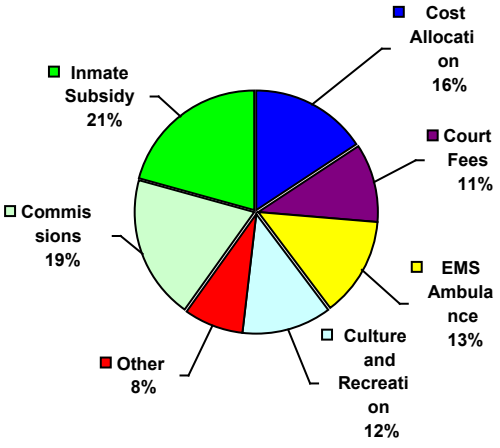
FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Also, in service charges is cost allocation. Established in the FY93 Budget, cost allocation revenues reflect levels of service provided by the general fund central administrative functions (such as accounting, purchasing) to other fund, grant, and authority activities. For FY21, a 0.31% increase in cost allocations was projected.



Projections for Service Charges are based on rates set by Council, historical trends, and economic indicators. An incline in user-based fees collected by the City's public cultural and recreation-based facilities and decreased court collection fees lead to the projected 1.0% decrease in total Charges for Services for FY21. See the *Service Charges by Area* pie chart.

General Fund Charges for Service

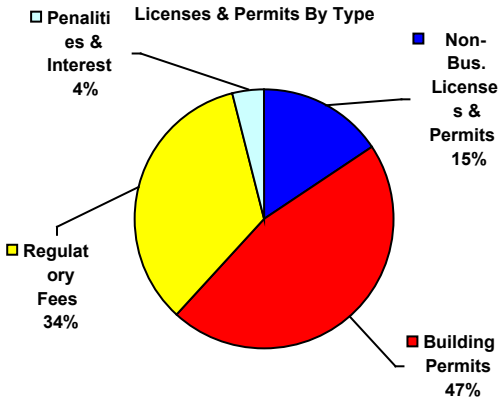


Fines and Forfeitures:
$4,355,000 1.55%

This category consists primarily of fines and charges imposed by the various courts of Muscogee County. Council sets some of these charges, while others are mandated by State. For FY21, an .05% increase was projected in Fines and Forfeitures due to a trending promotion in court fees collected in superior court, state court, municipal courts, and all other courts to include recorder's court and environmental court.

Licenses and Permits:
$2,540,000 .91%

For FY21, License and Permit revenues are expected to decline as compared to prior year. This category is derived from permits, business and professional license fees. Business Licenses include Beer, Wine and Liquor Licenses, Alcohol Application ID Card Permits and Insurance Licenses.



Non-Business Licenses and Permits include permits for pet ownership, zoning petitions and marriage and gun licenses. Regulatory Fees include licenses to sell alcohol and insurance. Building permits make up the largest category. Council sets the fees for these charges. See *Business Licenses & Permits* (above) for a breakdown by type.

Projections are based on historical trend analysis, economic indicators, and anticipated economic growth. Some of these fees and permits that are sensitive to economic conditions are trending upward. Overall, licensing is remaining steady, as well as, fees and permits. Projections have followed these trends.

FINANCIAL SUMMARIES / OPERATING FUNDS: REVENUES

Intergovernmental:
$7,016,311 2.50%

This category consists of Federal, State and Local government agency reimbursements for funding of local and statewide programs. Trends show an increase in state and federal funding, which is reflected in projections.

The revenues (and expenditures) for cooperatively funded various Federal, State, and Local grant activities is located in a Multi-Governmental fund.

Additionally, there are two published funds that are listed with the operating funds, but not included in these numbers. The Community Development Block Grant (CDBG) and Workforce Innovation and Opportunity Act (WIOA) are separate grant programs with different budget cycles because of federal regulations. An estimated budget is included in the budget process and is adjusted by Council in the fall. Details about CDBG and WIOA Funds can be found in the Overview (Section B) and Expenditures by Division (Section D) Sections.

Investment Income & Miscellaneous:
$773,737 .28%

This category includes revenue from investment of City reserves. Revenues are based on projected rates of return on invested fund equity. Although rates are expected to continue to be relatively low, the FY21 budget does not presume that there will be material gains or losses in investment value. Investment income is projected at $773,737 for FY21.

This category also includes rents from City-owned property and sales of land, surplus equipment and various reports and databases. These revenues are projected based on fee schedules and current indicators. In addition, various one-time revenues, not categorized elsewhere, are included in this category. These revenue projections are based on historical trends.

Inter-fund Transfers In:
$13,904,968 4.96%

Transfers-in account for the operating inter-fund transfers between the various funds to provide funding assistance and matching funds for Federal and State grants. This category accounts for the transfers of funds allocated to the Capital Improvement Program. The Hotel-Motel tax provides a source of revenue as a transfer into the Civic Center and the Columbus Convention and Trade Center. For FY21, a .14% decrease in transfers has been projected, thus presenting a cyclical trend in use of inter-fund transfers as a revenue source.

Use of Fund Balance:
$1,648,359 0.6%

Fund balance usage is calculated based on the anticipated fund balance at fiscal year end after revenues and expenditures have been accounted for. For FY21, in the LOST Fund, it is expected that **$1,527,792** will be needed from fund balances to cover the shortfall between revenues and expenditures. Operating Funds' total Use of Fund Balance is **$1,648,359.** See *FY21 Summary of Revenues, Expenditures, & Change in Fund Balance* for details.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

Expenditures Total: $280,509,351

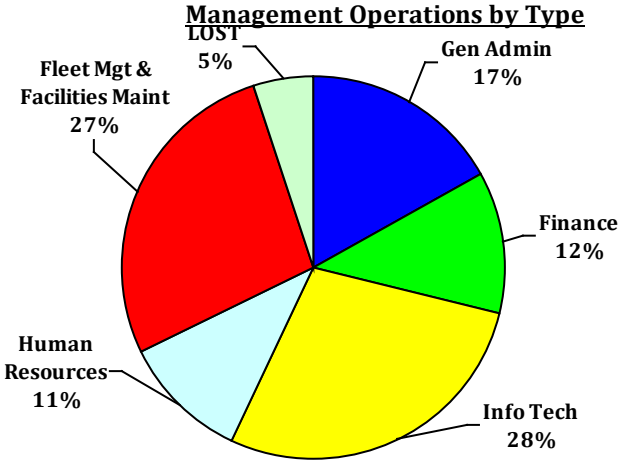
Management Operations:
$ 20,266,101 7.22%

Activities and management needed to administer the daily operations of the Consolidated Government.

These activities are distributed through such offices as the City Manager, Human Resources, Information Technology, Finance, Facilities Maintenance, and Fleet Maintenance. These offices provide support for line operations in their efforts to provide quality services to the citizens of the community.

Management Operations expenditures are budgeted at .32% higher than in FY20. See *Management Operations by Type* below for expenditure breakdown of support offices.

Management Operations by Type



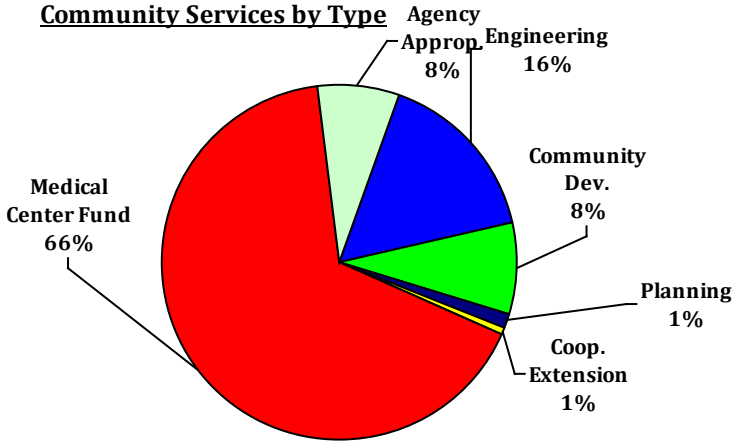
Community Services:
$ 23,127,391 8.24%

Community Services includes services that affect all citizens indirectly through the coordination of construction and development activities to ensure safety and a better quality of life. These services are distributed through such offices as Engineering, Inspections and Codes, Planning, and the Cooperative Extension division, which is operated in cooperation with the University System of Georgia. Funds for other services are provided to various organizations in the community by Council approval through agency appropriations. Community Services expenditures are budgeted 0.76% lower than the budget for FY20. See the Chart of *Community Services by Type* below for breakdown by Department.

In addition, the City's Medical Center appropriations are budgeted at a value of three (3) mills to reimburse the Medical Center for indigent care. These are accounted for in the Medical Center Fund.

Although CDBG funds are not reflected in the General Fund's expenses, the City's Department of Community Reinvestment administers the CDBG (Community Development Block Grant) Program.

Community Services by Type



Public Works:
$ 28,520,539 10.17%

This category includes the divisions involved in delivering and administering essential services such as solid waste collection, recycling, public cemeteries, and open and inert landfill operations and maintenance. Certain paving and sewer maintenance such as ditch cleaning, road patching, etc. is managed by this function. Environmental activities are coordinated through divisions grouped here.

Public Works expenditures are budgeted to be 0.03% higher in FY21 than budgeted for FY20.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

Statutory Boards & Commissions:
$4,603,695 **1.64%**

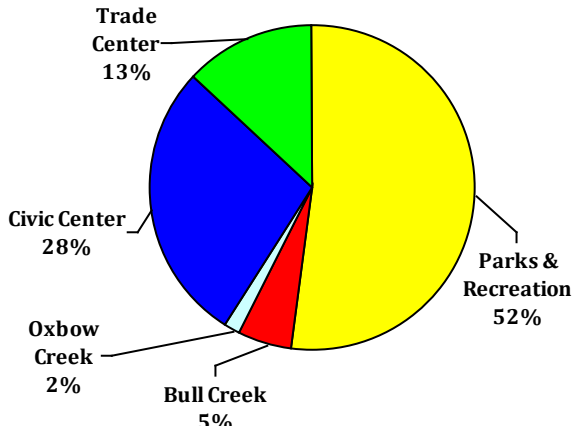
This area provides miscellaneous services to the community. The Board of Elections and Registrations maintains the official eligible voters file and conducts elections in Muscogee County. The Tax Commissioner's Office and the Board of Tax Assessors appraise property and collect due taxes in the county. The operations of the Coroner are included here. Expenditures in this category are budgeted at .14% higher than in FY20.

Recreation & Culture:
$20,920,029 **7.46%**

Recreation and cultural activities are provided almost exclusively through the Department of Parks and Recreation. The Parks and Recreation department provides outdoor activities, youth and senior programs, while operating the city's major arena facilities (Golden Park, Memorial Stadium). This category also includes Bull Creek Golf Course, Columbus Ironworks Convention and Trade Center and the Columbus Civic Center. Expenditures for Recreation and Culture are budgeted at .2% lower than for FY20. Cost increases will be due to operational changes implemented during the current budget cycle.

See *Recreation & Culture* Chart below.

Recreation & Culture



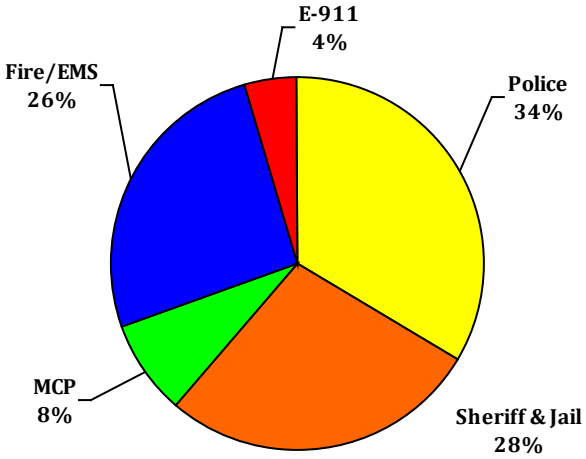
Public Safety:
$106,536,101 **37.98%**

Public Safety encompasses those departments and divisions actively involved in the direct protection or support of protection of Columbus' citizens and visitors. In addition to Police, Fire & Emergency Medical Services, and Emergency Management, the operations of the Sheriff's office, the county jail, and Muscogee County Prison incorporated.

Public Safety expenditures are budgeted 1.38% higher than the FY20 budget. For FY21, the Adopted budget includes Public Safety related capital purchases of $776,034.

See *Public Safety Appropriations by Agency* below for breakdown of budget proportions.

Public Safety Appropriations by Agency



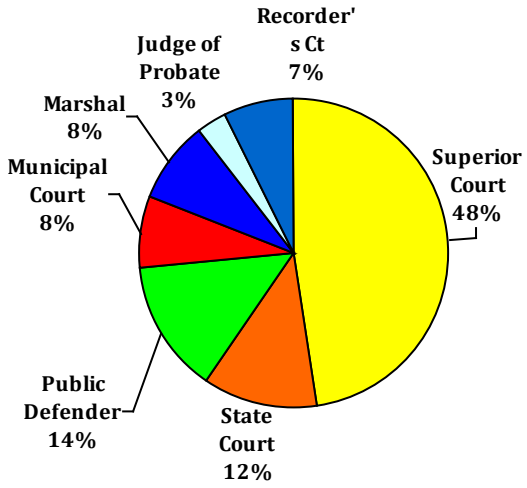
Criminal Justice:
$16,461,903 **5.87%**

The Criminal Justice system operated by the City consists of all municipal and traditionally county courts. The support functions include probation, legal and clerk's offices. FY21 expenditures for Criminal Justice are .03% higher than they were for FY20.

The *Judicial & Statutory* pie chart below shows breakdown by court.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES

Judicial & Statutory



Debt Service:

$12,447,117 **4.4%**

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, certain leasing obligations associated with vehicle purchases for Integrated Waste, and the Water Commission revolving loan contract.

Overview and Debt Financing Principles

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is well below the 20% level that is considered by the credit industry to be a danger signal. In addition, CCG is well below the legal debt ceiling for general obligation debt (detailed in the box below).

The Columbus Consolidated Government maintains two debt service funds - Debt Service Fund and Sales Tax Proceeds Account Fund. These Funds are used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax provide the primary source of revenue for the Debt Service Fund. See Debt Service Fund Overview and Debt Service Fund Expenditures for more information.

Debt Margin

The Columbus Consolidated Government remains well below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. Information regarding the legal debt limit for CCG is listed below.

Debt Service: Principal & Interest

In 2012, the Columbus Building Authority issued Series A and B bonds in amounts of $29,825,000 (A) and $14,005,000 (B) respectively. In 2019, a bond was issued via direct placement to provide for renovations to the South Commons Softball Complex, the Government Center, and funding a needs assessment study. For FY21, the total amount of payments for principal on all bonds outstanding will be ***$4,465,798*** and the total amount of payments for all interest will be ***$3,806,970***. Included in these amounts are payments that are made for bonds issued on behalf of Trade Center and Oxbow Creek Golf Course.

Computation of Legal Debt Margin
For Fiscal Year Ending June 30, 2021

Assessed value of taxable property*	$ 6,162,557,803
Debt Limit: 10% of assessed value	616,255,780
Less: Amount of debt applicable to debt limit	-
Legal Debt Margin Available	**$616,255,780**

*Based on 2020 State Approved Gross Digest as of 07/30/20.

Debt Service: Other Obligations

The Consolidated Government has directly or indirectly guaranteed the debt issued by the Bull Creek Golf Course Authority, the Columbus Iron Works Convention and Trade Center Authority, the Columbus Airport Commission, and the Hospital Authority of Columbus. However, because the debt is self-supporting, it is generally not considered debt of the CCG. In addition, the annual debt service payments of these issues are not budgeted in debt service funds.

During 2013, Columbus Consolidated Government entered into a master lease agreement with Georgia Municipal Association (GMA). The initial purpose of GMA financing was

to purchase rolling stock equipment for Public Works. GMA financing was later utilized to purchase computer equipment and software upgrades as well as leasing emergency vehicles. The total amount of expenditures that will be allowed under the lease agreement in FY21 will be ***$3,884,579*** (which includes repayment of principal and interest for one year).

Mass Transit:
$10,526,157 **3.75%**

METRA is the City of Columbus' mass transit system of buses with financial assistance provided by the local, State and Federal governments. Mass transit expenditures are budgeted at .45% above FY20 expenditures.

In FY19, the Parking Management Fund activities moved into the General Fund as it no longer meets the requirements of an enterprise fund. The Parking Management Fund accounted for all expenses related to Columbus' Uptown Parking District, including parking and enforcement.

Other Non-Departmental Expense:
$30,589,538 **10.9%**

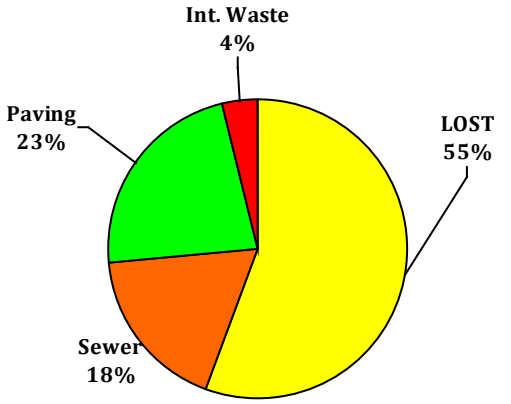
This category consists of expenditures that are not applicable to a specific department. Examples of the various non-departmental expenses include operating subsidies provided to the Integrated Waste and E911 Funds, contingency funds, and various other non-categorical expenses. Other non-departmental expenditures are budgeted at .6% higher than in FY20

Capital Improvement Projects (CIP):
$6,510,780 **2.32%**

The capital improvement program has been in operation since 1971 with the City consolidation. Funding comes from a variety of sources including transfers-in from the General, Paving, Sewer, and Integrated Waste Funds; 1999 1¢ Special Purpose Local Option Sales Taxes (1993, 1999), Columbus Building Authority (CBA) – Contractual Debt (2010A, 2010B, and 2010C Series, 2012A and 2012B Series), Capital Lease Agreements with Georgia Municipal Association, and Prior Years Balances. The program has historically been used for infrastructure projects such as road construction, drainage improvements, technology support and advancement, and miscellaneous project fund reserves. The number listed above includes only the transfers from the General, Sewer, and Paving funds into CIP projects. Additional funding includes the Integrated Waste Fund, 1999 Sales Tax and Prior Year's funding.

The General Fund support is funded from property, utility, sales and other taxes, as well as other miscellaneous revenues. Integrated Waste support is based on service charges from residential and commercial waste.

CIP Allocations



The City's share of Road Projects is funded wholly from the Paving Fund. The road projects are treated as a transfer-out to the CIP Fund where it is matched with a greater share of State dollars. Drainage projects are located in the Sewer fund and located here due to the length of the projects and expense. Integrated Waste Management was added in 1994 to account for capital projects related to the construction, expansion or closing of landfills. The balance of projects, recreation and sidewalks, are financed with equally distributed revenues and constructed as SPLOST cash flow allows. The total financing for a given project may be available at one time, while the project may take multiple fiscal years for completion. At the end of the fiscal year, the total financing sources are earmarked and recorded for that project and the balance is carried forward to the next fiscal year.

Capital Improvement Project's budgets may include any of the following basic costs that are

commonly associated with a capital improvement project: the renovation or expansion of existing facilities; an initial feasibility study for infrastructure and/or new facilities; site improvement and/or development and land acquisition; construction of infrastructure and/or a new facility; related management and/or administrative costs; and equipment and furnishings associated with the project. The capital projects are grouped by service type:

Management: The Management service type includes projects impacting the general function and management of the Consolidated Government. The projects may also include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any of the other service classification. Typically, these projects are funded with contributions to the CIP from the operating funds.

Parks, Recreation & Leisure: This type of project includes all costs associated with land acquisition, park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, tennis courts, fields and other facilities and infrastructure that are associated with recreational and leisure activities. These projects are primarily financed by the SPLOST, but also receive funding from the General Fund, grants and private contributions.

Public Safety / Criminal Justice: All projects related to the delivery of Courts, Police, Fire, Sheriff, Marshal, Emergency Medical and Correction services are recorded in this section. These projects are typically funded by the General Fund but may be financed through debt and other sources.

Drainage: The projects classified as drainage are primarily concerned with storm water control, flood prevention, erosion control and soil conservation, sewer construction and renovation, open ditch and stream bank stabilization; and detention/retention pond improvements.

Transportation: Projects may be land and right-of-way acquisition, traffic signalization, roads, sidewalks, and path or trail construction. Road projects are primarily funded through contributions from the Paving Fund; however, other financing sources may include SPLOST or bond issues.

Environmental: This category primarily encompasses projects associated with the landfills. Other projects may include urban reforestation, streetscapes and gateway projects. Detailed information of the financing, expenditures, and project description for the various projects is located in the *FY21 Capital Improvement Program Budget Book*.

CIP impacts on the Operating Budget

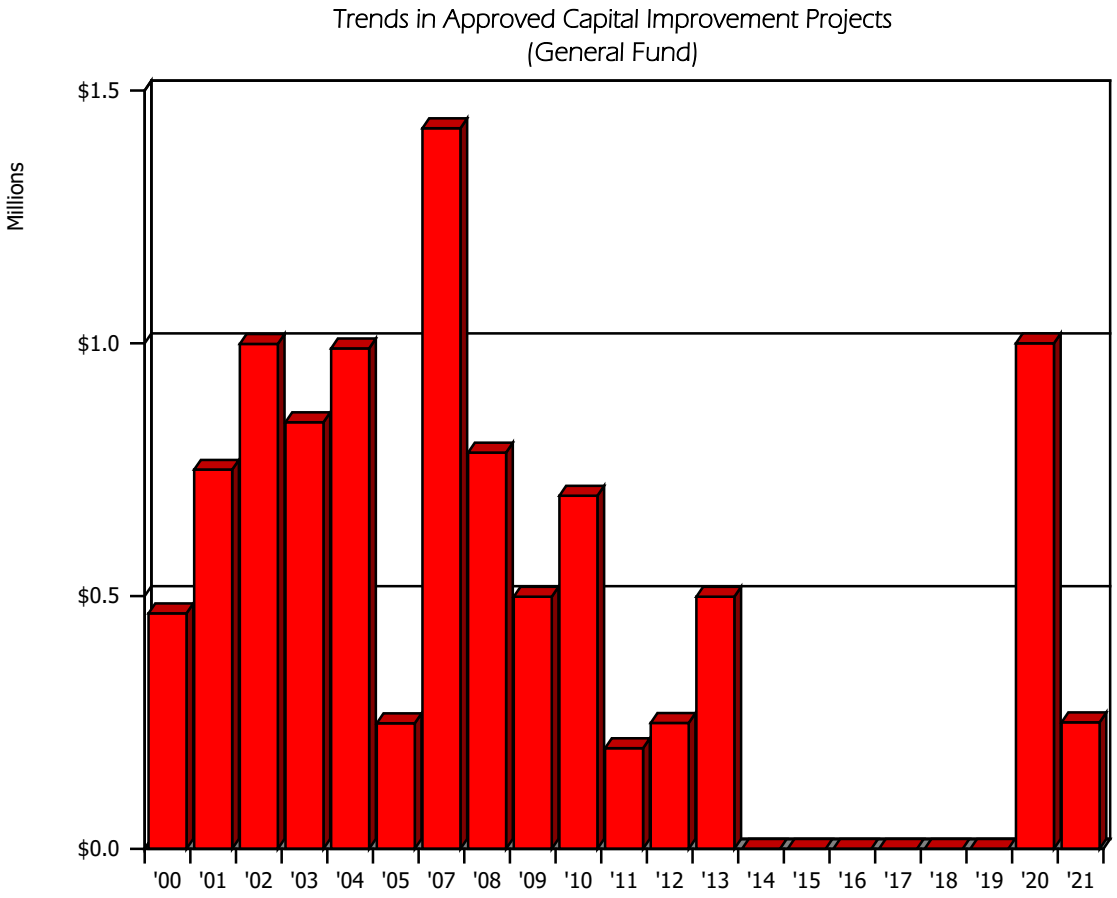
Due to the lack of funding over the past few years, we have been unable to meet the demand financially for many worthy projects. Prioritizing has been essential to stretch an already tight dollar as far as possible. This will have implications on future budgets. Currently, funding for our projects is primarily from sources other than operating budgets, so there is minimal impact on the operating budget for this year.

The alternative funding sources are providing funding to many repair and maintenance and infrastructure projects. These projects will reduce the cost of maintenance and repairs to aging infrastructure within the City.

Long term, we are going to see some reduction in operating costs to the City. We are unable to determine at this time if this will be offset by projects, we are unable to fund. Although, it is believed future savings will be greater than project costs. Any reduction will allow additional funding to be allocated to other operating costs or projects within the City.

For FY21, the overall budget for Capital Improvements was held to a minimum, continuing the trend of deferred capital investment begun in FY14. As shown below, for FY21, CIP appropriated funds included $250,000 in the General Fund.

FINANCIAL SUMMARIES / OPERATING FUNDS: EXPENDITURES



FY21 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	General Fund	Stormwater Fund	Paving Fund	Medical Center Fund	Integrated Waste Fund*	Emergency Telephone Fund	Economic Development Fund	Debt Service Fund
Fund Numbers	**0101, 0102, 0109**	**0202**	**0203**	**0204**	**0207**	**0209**	**0230**	**0405**
Beginning Fund Balance as of 7/01/20 (undesignated, unreserved, & unaudited)	**$ 50,724,565**	**$ 4,048,629**	**$ 5,655,995**	**$ 255,831**	**$ (14,733,033)**	**$ 540,545**	**$ 1,973,853**	**$ 6,204,812**
REVENUES								
General Property Taxes	41,966,532	5,367,120	14,989,584	13,481,063	-	-	2,258,867	1,723,989
Franchise, Business & Other Taxes	47,665,000	82,500	220,000	-	-	-	-	24,575
Sales & Use Taxes	72,655,000	-	-	-	-	-	-	-
Business Licenses & Permits	2,540,000	-	-	-	-	-	-	-
Fines & Forfeitures	4,355,000	-	-	-	-	-	-	-
Charges for Service	17,898,696	108,000	367,895	-	13,110,000	3,400,000	-	-
Intergovernmental	870,030	10,000	20,000	-	-	-	-	4,500
Investment Income	250,000	50,000	175,000	-	160,000	-	-	38,737
Miscellaneous Revenues	699,931	-	-	-	-	-	-	538,347
Transfers-in	1,327,142	-	-	600,000	-	600,627	-	9,827,199
Total Revenues	**190,227,331**	**5,617,620**	**15,772,479**	**14,081,063**	**13,270,000**	**4,000,627**	**2,258,867**	**12,157,347**
Total Available Resources	**240,951,896**	**9,666,249**	**21,428,474**	**14,336,894**	**(1,463,033)**	**4,541,172**	**4,232,720**	**18,362,159**
EXPENDITURES								
Management Operations	21,093,840	-	-	-	-	-	-	-
Community Services	7,045,520	664,682	1,056,692	14,081,063	-	-	2,379,434	-
Public Services	3,431,876	3,182,749	11,943,746	-	10,422,168	-	-	-
Recreation & Culture	11,133,737	-	-	-	85,894	-	-	-
Public Safety	102,535,474	-	-	-	-	4,000,627	-	-
Criminal Justice	16,461,903	-	-	-	-	-	-	-
Statutory, Boards & Commissions	4,603,695	-	-	-	-	-	-	-
Capital Improvements	250,000	1,398,661	1,334,380	-	-	-	-	-
Other Non-Departmental	25,015,736	371,528	1,437,661	-	2,761,938	-	-	-
Debt Service	-	-	-	-	-	-	-	12,157,347
Mass Transit	183,342	-	-	-	-	-	-	-
Total Expenditures	**191,755,123**	**5,617,620**	**15,772,479**	**14,081,063**	**13,270,000**	**4,000,627**	**2,379,434**	**12,157,347**
Transfer to Other Funds**	-	-	-	-	-	-	-	-
TOTAL	**191,755,123**	**5,617,620**	**15,772,479**	**14,081,063**	**13,270,000**	**4,000,627**	**2,379,434**	**12,157,347**
Projected Ending Fund Balance: 6/30/21	49,196,773	4,048,629	5,655,995	255,831	(14,733,033)	540,545	1,853,286	6,204,812
Change in total Fund Balance projected for FY21	**$ 1,527,792**	**$ -**	**$ -**	**$ 0**	**$ -**	**$ -**	**$ 120,567**	**$ -**

NOTE: General Fund Balance includes LOST Fund Balance of $21,124,832.80

**Proprietary (Enterprise) funds - fund equity*

***Excluding transfers to the CIP Fund included in the Capital Improvements line.

FY21 SUMMARY OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

OPERATING FUNDS	Transportation Fund*	Parking Management Fund*	Trade Center Fund*	Bull Creek Golf Fund*	Oxbow Creek Golf Fund*	Civic Center Fund*	Total Operating Funds
Fund Numbers	**0751**	**0752**	**0753**	**0755**	**0756**	**0757**	
Beginning Fund Balance as of 7/01/20 (undesignated, unreserved, & unaudited)	**$ (6,340,942)**	**$ -**	**$ (2,890,754)**	**$ (3,312,330)**	**$ (466,940)**	**$ (20,137,093)**	**$ 21,523,138**
REVENUES							
General Property Taxes	3,711,963	-	-	-	-	-	**83,499,118**
Franchise, Business & Other Taxes	-	-	-	-	-	-	**47,992,075**
Sales & Use Taxes	-	-	646,000	-	-	-	**73,301,000**
Business Licenses & Permits	-	-	-	-	-	-	**2,540,000**
Fines & Forfeitures	-	-	-	-	-	-	**4,355,000**
Charges for Service	1,023,575	-	1,051,039	1,070,500	231,000	3,765,000	**42,025,705**
Intergovernmental	6,111,781	-	-	-	-	-	**7,016,311**
Investment Income	50,000		50,000	-	-	-	**773,737**
Miscellaneous Revenues	-	-	821,300	86,500	-	1,307,000	**3,453,078**
Transfers-in	-	-	450,000	50,000	150,000	900,000	**13,904,968**
Total Revenues	**10,897,319**	**-**	**3,018,339**	**1,207,000**	**381,000**	**5,972,000**	**278,860,992**
Total Available Resources	**4,556,377**	**-**	**127,585**	**(2,105,330)**	**(85,940)**	**(14,165,093)**	**300,384,130**
EXPENDITURES							
Management Operations	-	-	-	-	-	-	**21,093,840**
Community Services	-	-	-	-	-	-	**25,227,391**
Public Services	15,000	-	-	-	-	125,000	**29,120,539**
Recreation & Culture	-	-	2,569,530	1,145,594	357,204	5,628,070	**20,920,029**
Public Safety	-	-	-	-	-	-	**106,536,101**
Criminal Justice	-	-	-	-	-	-	**16,461,903**
Statutory, Boards & Commissions	-	-	-	-	-	-	**4,603,695**
Capital Improvements	-	-	-	-	-	-	**2,983,041**
Other Non-Departmental	539,504		159,039	61,406	23,796	218,930	**30,589,538**
Debt Service	-	-	289,770	-	-	-	**12,447,117**
Mass Transit	10,342,815		-	-	-	-	**10,526,157**
Total Expenditures	**10,897,319**	**-**	**3,018,339**	**1,207,000**	**381,000**	**5,972,000**	**280,509,351**
Transfer to Other Funds**	-	-	-	-	-	-	**-**
TOTAL	**10,897,319**	**-**	**3,018,339**	**1,207,000**	**381,000**	**5,972,000**	**280,509,351**
Projected Ending Fund Balance: 6/30/21	(6,340,942)	-	(2,890,754)	(3,312,330)	(466,940)	(20,137,093)	19,874,779
Change in total Fund Balance projected for FY21	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,648,359**

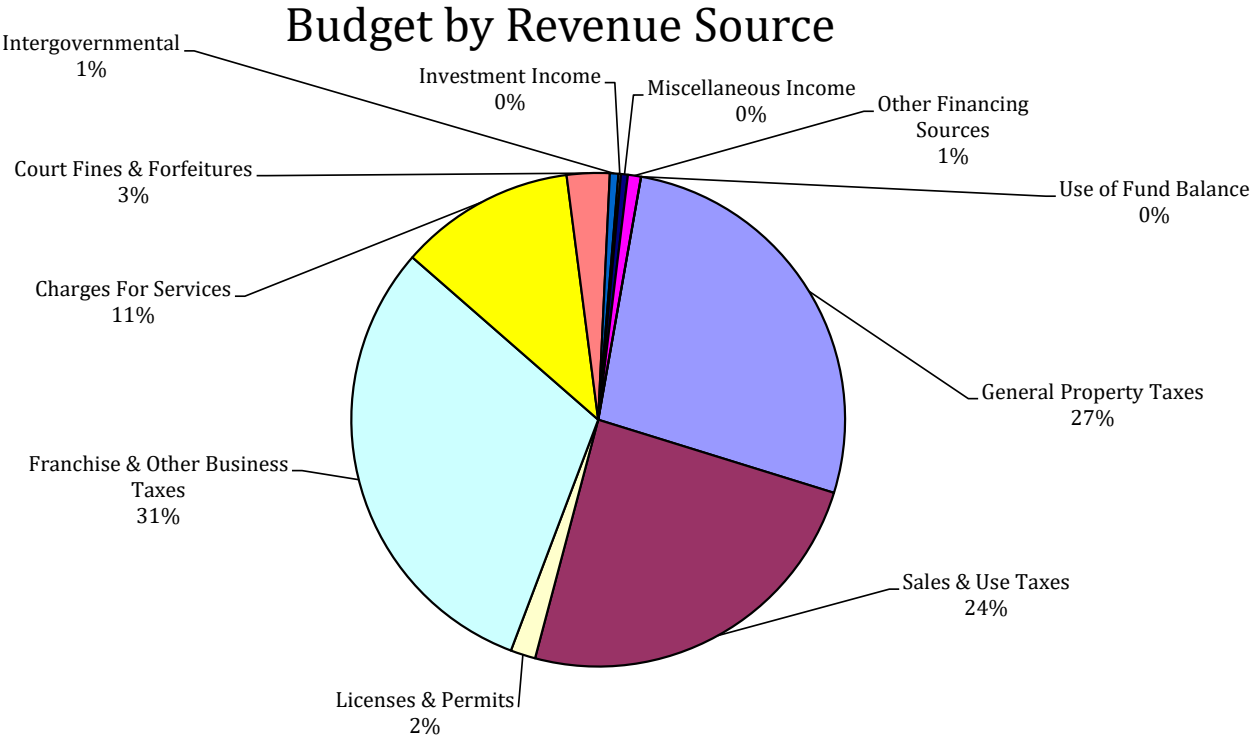
NOTE: General Fund Balance includes LOST Fund Balance of $21,124,832.80

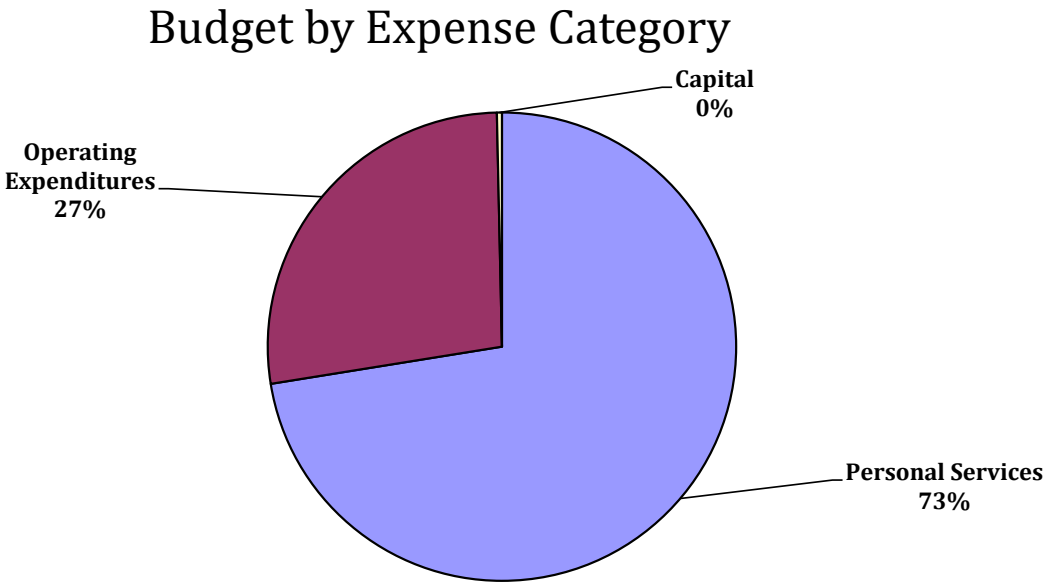
**Proprietary (Enterprise) funds - fund equity*

***Excluding transfers to the CIP Fund included in the Capital Improvements line.

General Fund $ 155,382,331

The General Fund accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. It is the major operating fund of the government. The expenditures incurred are for current day-to-day expenses, operating equipment, and special appropriations





SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
General Property Taxes						
4001	Real Property	30,383,387	30,888,621	31,209,305	36,459,532	16.82%
4002	Public Utility	-	-	47,177	-	-100.00%
4003	Timber	299	-	-	-	N/A
4005	Personal Property	5,277,209	5,287,763	5,436,166	-	-100.00%
4006	Motor Vehicle	3,374,576	3,216,863	426,635	275,000	-35.54%
4007	Mobile Homes	34,895	31,296	29,235	-	-100.00%
4009	Ad Valorem Title Tax	-	320,253	9,226,264	4,000,000	-56.65%
4010	Alternative Ad Valorem Tax	73,094	70,551	83,767	-	-100.00%
4012	Not on Digest	-	(6,673)	313	-	-100.00%
4015	Recording Intangibles	630,010	658,385	895,817	650,000	-27.44%
4016	Railroad Equip Taxes	54,648	69,565	-	-	N/A
	Subtotal	**$ 39,828,118**	**$ 40,536,624**	**$ 47,354,678**	**$ 41,384,532**	**-12.61%**
Penalties & Interest						
4150	Ad Valorem	616,920	553,852	561,531	500,000	-10.96%
4151	Auto	44,397	36,948	25,839	50,000	93.51%
4153	Breach of Covenant	-	-	-	-	N/A
4154	FIFAs	51,827	78,142	74,180	32,000	-56.86%
	Subtotal	**$ 713,144**	**$ 668,942**	**$ 661,550**	**$ 582,000**	**-12.02%**
Total General Property Taxes		**$ 40,541,262**	**$ 41,205,566**	**$ 48,016,228**	**$ 41,966,532**	**-12.60%**
Franchise (Public Utility Taxes)						
4020	Georgia Power	9,437,722	9,920,980	10,513,583	10,000,000	-4.88%
4021	Liberty Utilities/Atmos	1,905,043	1,924,391	1,794,534	1,850,000	3.09%
4022	BellSouth	267,008	246,344	224,797	225,000	0.09%
4023	Charter Communications	459,882	454,421	442,163	440,000	-0.49%
4024	TCI/Mediacom	758,017	789,678	744,705	740,000	-0.63%
4025	Knology/WOW	927,882	840,463	768,457	900,000	17.12%
4026	Diverse Power/Troup	207,769	231,468	234,352	230,000	-1.86%
4027	Flint Electric	128,689	145,045	142,060	135,000	-4.97%
4028	Water Works - 6% Sales	3,557,703	3,669,519	3,985,884	3,750,000	-5.92%
4029	AT&T Comm Rights	12,190	6,226	1,239	20,000	1514.44%
4030	Public Svc Telephone	108	95	97	-	-100.00%
4031	ACN Communication Services- Inc	-	-	-	-	N/A
4032	Telephone Franchise Tax	22,401	29,744	14,317	15,000	-30.16%
4114	American Communication	12,030	10,630	10,222	10,000	#REF!
	Subtotal	**$ 17,696,444**	**$ 18,269,004**	**$ 18,876,413**	**$ 18,315,000**	**-2.97%**
Total Franchise Taxes		**$ 17,696,444**	**$ 18,269,004**	**$ 18,876,413**	**$ 18,315,000**	**-2.97%**
Business Taxes						
4100	Occupational Tax	14,940,806	15,080,345	15,508,938	14,500,000	-6.51%
4110	Insurance Premium Tax	12,663,806	13,659,169	14,509,228	14,500,000	-0.06%
	Subtotal	**$ 27,604,612**	**$ 28,739,514**	**$ 30,018,167**	**$ 29,000,000**	**-3.39%**
Other Taxes						
4140	Other Taxes	432,447	434,437	385,216	350,000	-9.14%
	Subtotal	**$ 432,447**	**$ 434,437**	**$ 385,216**	**$ 350,000**	-9.14%
Total Business & Other Taxes		**$ 28,037,059**	**$ 29,173,951**	**$ 30,403,383**	**$ 29,350,000**	**-3.46%**

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
General Sales & Use Taxes						
4040	Local Option Sales Tax	34,609,962	36,498,193	37,404,545	34,800,000	-6.96%
	Subtotal	**$ 34,609,962**	**$ 36,498,193**	**$ 37,404,545**	**$ 34,800,000**	**-6.96%**
Selective Sales & Use Taxes						
4052	Beer Tax	1,594,281	1,575,779	1,636,847	1,520,000	-7.14%
4053	Wine Tax	369,141	365,921	403,342	333,000	-17.44%
4054	Liquor Tax	371,282	393,770	426,042	355,000	-16.67%
4058	Auto Rental Tax	461,811	462,944	390,567	437,000	11.89%
4059	3% Alcohol Excise Tax	404,157	470,209	385,212	365,000	-5.25%
4117	Firework Excise Tax	271	1,494	1,338	-	-100.00%
	Subtotal	**$ 3,200,943**	**$ 3,270,117**	**3,243,348**	**$ 3,010,000**	**-7.19%**
Total Sales & Use Taxes		**$ 37,810,905**	**$ 39,768,310**	**$ 40,647,894**	**$ 37,810,000**	**-6.98%**
Licenses & Permits						
Business Licenses Regulatory Fees						
4200	Beer License	111,400	109,295	112,265	104,000	-7.36%
4201	Wine License	53,920	53,433	54,115	48,000	-11.30%
4202	Liquor License	621,555	612,364	625,913	570,000	-8.93%
4204	Alcohol Application I.D. Card Permits	32,195	38,420	33,865	33,000	-2.55%
4210	Insurance License	90,878	110,694	96,753	85,000	-12.15%
	Subtotal	**$ 909,948**	**$ 924,206**	**$ 922,911**	**$ 840,000**	**-8.98%**
Non-Business Licenses & Permits						
4250	Animal Permits	138,292	127,710	120,094	140,000	16.58%
4253	Zoning Petition Permits	120	50	1,200	-	-100.00%
4255	Judge Of Probate - Licenses	141,806	87,208	65,754	140,000	112.91%
	Subtotal	**$ 280,218**	**$ 214,968**	**187,048**	**$ 280,000**	**49.69%**
Other Licenses & Permits						
4251	Building Permits	$ 1,695,238	$ 1,300,000	1,589,893	1,200,000	-24.52%
4252	Certificates Of Occupancy	45,444	57,825	52,680	55,000	4.40%
4254	PTV Permits	-	45	45	-	-100.00%
4256	Burial Permits	71,160	74,680	60,819	50,000	-17.79%
4257	Mobile Home Permits	5,075	4,295	4,080	5,000	22.54%
4259	HazMat Permits	13,400	16,250	13,015	10,000	-23.17%
	Subtotal	**$ 1,830,317**	**$ 1,453,095**	**1,720,532**	**$ 1,320,000**	**-23.28%**
Penalties & Interest						
4271	Penalties-Tag Fees	137,492	127,119	112,894	100,000	-11.42%
	Subtotal	**$ 137,492**	**$ 127,119**	**$ 112,894**	**$ 100,000**	**-11.42%**
Total Licenses & Permits		**$ 3,157,975**	**$ 2,719,388**	**$ 2,943,386**	**$ 2,540,000**	**-13.70%**
Charges for Services						
4450	Auto Tag Fees	200,240	183,110	186,850	180,000	-3.67%
4452	Auto Tag Postage Fees	62,810	63,918	77,614	50,000	-35.58%
4455	Damage to City Property	3,001	235	125	-	-100.00%
4456	Lot Cleaning Fees	-	-	-	-	N/A
4459	Data Services	1,665	1,371	1,551	-	-100.00%
4465	Insurance Fees	74,250	68,325	48,525	50,000	3.04%
4568	Parking Fees	-	40	-	-	N/A
4501	Police False Alarm Fees	5,650	4,525	1,445	15,000	938.06%
4502	Fire False Alarm Fees	20,850	6,150	1,675	-	-100.00%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
4505	Hazmat Cleanup Fees	4,099	359	323	-	-100.00%
4506	EMS Collections	2,715,886	2,904,976	1,710,785	2,500,000	46.13%
4512	Jail Fees	144,210	67,860	72,390	10,000	-86.19%
4513	Alarm Registration	1,890	1,500	220	14,000	6263.64%
4515	MCP Inmates - Subsidy	3,796,440	3,737,040	4,156,186	3,900,000	-6.16%
4516	MCP Inmates - Releases	20,470	30,863	22,438	15,000	-33.15%
4517	Jail Medical Reimburse	8,359	3,798	6,313	-	-100.00%
4610	Bad Check Fees	812	773	755	2,000	165.06%
4611	Credit Card Service Fees	2,973	3,352	2,762	3,000	8.62%
4620	Fuel Surcharge	51,834	42,722	29,756	40,000	34.42%
	Subtotal	**$ 7,115,439**	**$ 7,120,917**	**6,319,713**	**$ 6,779,000**	**7.27%**
Cost Allocation						
4461	Cost Allocation Service Fees	2,978,811	2,819,470	2,844,097	2,857,296	0.46%
	Subtotal	**$ 2,978,811**	**$ 2,819,470**	**$ 2,844,097**	**$ 2,857,296**	**0.46%**
Court Fees						
4430	Municipal Court - Court Fees	4,112	4,222	5,012	2,500	-50.12%
4431	Recorders Court - Court Fees	1,330	1,945	300	-	-100.00%
4432	Magistrate Court-Court Fees	143,235	153,437	118,458	130,000	9.74%
4433	Superior Court - Court Fees	283,659	322,200	382,766	290,000	-24.24%
4434	Superior Ct - Misc. Fees	60,517	59,043	98,220	55,000	-44.00%
4435	Probate Ct - Misc. Fees	65,590	126,983	90,844	80,000	-11.94%
4436	Probate Court - Estates	190,063	199,859	175,080	190,000	8.52%
4438	Recorders Ct - Admin Fees	105,810	133,910	121,195	100,000	-17.49%
4439	Juvenile Court - Court Fees	-	82	281	-	-100.00%
4443	Public Defenders Recovery	300	300	-	-	N/A
4448	Recordings	313,523	349,012	454,611	325,000	-28.51%
4449	Real Estate Transfer Fees	622,397	853,440	793,084	650,000	-18.04%
4467	Juv Drug Crt Non Comp	3,384	329	85	-	-100.00%
4471	Verification Fees	6,985	7,920	6,820	7,000	2.64%
4473	Subdivision Plat Fees	14,924	22,042	20,536	15,000	-26.96%
4474	Zoning Fees	33,100	34,700	36,600	30,000	-18.03%
4477	Boarding Fees	-	2,926	-	-	N/A
4478	Witness Assistance	75,000	75,000	-	75,000	N/A
4480	Family Drug Ct Program Fees	-	-	1,925	-	-100.00%
4483	Juvenile Ct - Traffic Fines	23,080	23,902	18,583	-	-100.00%
4493	Drug Court Lab Fees	19,472	20,984	11,895	12,000	0.88%
4494	Adult Drug Court Admin Fee	4,186	20,736	17,766	-	-100.00%
4498	Probate Court - Passport Fee	-	12,845	16,651	10,000	-39.94%
4496	Indigent Defense Fee	13,852	14,310	11,100	10,000	-9.91%
4497	BHAR Review Fees	2,190	1,400	2,110	2,000	-5.21%
4537	Juvenile Ct - Supervisory Fees	10,124	12,929	19,925	15,000	-24.72%
	Subtotal	**$ 1,996,833**	**$ 2,454,456**	**$ 2,403,845**	**$ 1,998,500**	**-16.86%**
Special Assessments						
4595	Street Assess & Demo Interest	$ 4,003	$ 63,015	175	-	-100.00%
	Subtotal	**$ 4,003**	**$ 63,015**	**$ 175**	**$ -**	**-100.00%**
Commissions						
4815	Pay Phone - Jail	291,892	371,747	365,949	270,000	-26.22%
4816	Pay Phone - MCP	226,375	225,413	191,246	155,000	-18.95%
	Subtotal	**$ 518,267**	**$ 597,160**	**$ 557,195**	**$ 425,000**	**-23.73%**

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Other Fees - Commissions						
4532	School Tax Commissions	2,650,163	2,698,199	2,769,432	2,600,000	-6.12%
4533	School Tax-Auto Commissions	272,499	261,662	257,294	250,000	-2.83%
4534	State of GA Commissions	242	137	116	-	-100.00%
4536	B.I.D. Commissions	14,124	16,030	18,577	14,000	-24.64%
4538	Title Ad Val Tax Comm	143,554	30,091	102,435	-	-100.00%
	Subtotal	**$ 3,080,582**	**$ 3,006,119**	**$ 3,147,854**	**$ 2,864,000**	**-9.02%**
Other Fees						
4518	Coroner Transports	150	-	-	-	N/A
4520	Paramedic Program	35,009	18,990	35,320	-	-100.00%
4530	Sheriff - Fees	930,441	1,074,299	850,267	900,000	5.85%
4531	Qualifying Fees	28,470	-	27,564	-	-100.00%
4558	Recycling Fees	2,603	5,619	8,255	5,000	-39.43%
4559	Sale of Recycled Materials	-	-	-	-	N/A
4569	Public Parking Fees	-	6,443	7,972	5,000	-37.28%
4570	Spay/Neuter Vch Fees	3,945	7,905	4,980	5,000	0.40%
4571	Pound Fees	60,404	79,808	67,643	50,000	-26.08%
4572	Animal Bio Med	-	-	-	-	N/A
4582	Sale of Merchandise	12,009	8,537	4,814	10,000	107.74%
4591	Lot Cleaning/Maint Fees	34,799	58,673	28,898	80,000	176.83%
4594	Ordained Bldg Demolition	-	44,309	4,282	-	-100.00%
	Subtotal	**$ 1,107,830**	**$ 1,304,583**	**$ 1,039,996**	**$ 1,055,000**	**1.44%**
Culture & Recreation						
4654	Memorial Stadium	6,250	3,850	3,800	6,000	57.89%
4655	Golden Park	10,950	12,450	2,050	5,000	143.90%
4658	Tennis Fees	151,963	150,455	111,563	130,000	16.53%
4659	Swimming Pools	50,406	44,140	13,932	25,000	79.44%
4660	Concessions	14,686	14,835	12,507	15,000	19.94%
4661	Concessions- Mem Stad	7,037	7,045	2,865	3,000	4.70%
4664	Pool Concessions	26,315	30,376	8,560	15,000	75.23%
4665	Facilities Rental	3,091	-	-	-	N/A
4666	Facilities Rent Promenade	24,261	26,078	11,436	15,000	31.17%
4667	Facilities Rent-Comm Ctr	35,358	25,240	4,572	25,000	446.81%
4668	Facilities Rental -Rugby	100	400	400	400	0.00%
4671	After School Program	1,320,445	1,339,768	845,157	1,250,000	47.90%
4674	Youth Program Fees	8,341	12,070	16,005	8,000	-50.02%
4675	Therapeutics	5,019	4,362	4,727	4,000	-15.38%
4676	Cultural Arts Program Fees	38,475	47,912	28,420	30,000	5.56%
4677	Sr. Citizens Program Fees	4,773	4,036	7,951	6,000	-24.54%
4678	Athletic Program Fees	89,220	73,885	35,575	65,000	82.71%
4680	South Commons -Softball	30,400	29,200	1,850	5,000	170.27%
4681	Fee Based Program Fees	5,737	11,013	(19)	-	-100.00%
4682	Marina Concessions	86,103	104,353	75,410	85,000	12.72%
4683	Marina Fees	26,047	23,537	17,068	25,000	46.48%
4684	South Commons-Concessions	10,751	10,177	9,170	7,000	-23.67%
4685	Vending Machines	6,354	5,893	3,988	7,000	75.53%
4686	Aquatics Gate	85,518	78,487	50,222	70,000	39.38%
4687	Aquatics Concession	12,751	12,671	7,289	7,000	-3.96%
4688	Aquatics Rentals	103,011	81,806	58,892	65,000	10.37%
4689	Aquatics Program Fees	21,732	33,053	13,238	10,000	-24.46%
4690	Aquatics Merchandise	2,362	1,364	632	1,500	137.17%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
4691	Whitewater	41,744	26,123	32,492	35,000	7.72%
	Subtotal	**$ 2,229,200**	**$ 2,214,579**	**$ 1,379,752**	**$ 1,919,900**	**39.15%**
Total Charges For Services		**$ 19,030,965**	**$ 19,580,299**	**$ 17,692,626**	**$ 17,898,696**	**1.16%**
Court Fines & Forfeitures						
4740	Recorders Court - Fines	3,055,148	3,916,154	3,031,660	3,100,000	2.25%
4743	Environmental Court - Fines	24,435	26,245	52,325	25,000	-52.22%
4746	Other Fines	-	500	-	-	N/A
4752	Parking Violations Tickets	-	273,931	110,860	115,000	3.73%
4753	Recorders' Ct- Muscogee	119,856	141,189	139,976	140,000	0.02%
4754	Superior Ct- Muscogee	2,123	3,072	2,544	1,000	-60.69%
4755	State Court- Muscogee	19,221	18,793	35,304	20,000	-43.35%
4756	Municipal Ct- Muscogee	1,420	1,185	1,024	1,000	-2.38%
4757	Harris County Surcharge	40,380	44,683	33,308	35,000	5.08%
4758	Talbot County Surcharge	8,569	9,159	6,632	7,000	5.56%
4759	Marion County Surcharge	9,876	6,882	8,158	6,000	-26.45%
4760	Chattahoochee County	5,427	3,856	3,647	5,000	37.10%
4761	Taylor County	16,784	19,718	18,054	20,000	10.78%
4762	Superior Court F&F	222,863	28,365	543,144	155,000	-71.46%
4763	Municipal Court F&F	248,890	245,908	209,680	235,000	12.08%
4764	State Court F&F	600,794	458,990	231,702	490,000	111.48%
Total Court Fines & Forfeitures		**$ 4,375,786**	**$ 5,198,630**	**$ 4,428,019**	**$ 4,355,000**	**-1.65%**
Intergovernmental						
4314	Soc Sec Admin Fee	20,000	15,400	17,100	25,000	46.20%
4315	Dept. of Justice	2,886	-	-	-	N/A
4343	GA Emergency Mgt Assist	32,171	50,000	50,000	32,171	-35.66%
4359	Miscellaneous Revenues	1,627	504	2,648	390,000	14629.93%
4376	Disaster Reimbursement	-	8,296	536	-	#REF!
4400	Payment Lieu Taxes Housing Auth	44,954	52,298	65,004	50,000	-23.08%
4402	Admin Office of Court	175,000	179,096	175,000	175,000	0.00%
4414	Harris County	142,702	141,854	125,841	133,131	5.79%
4424	Misc Intergovernmental	151,987	73,089	170,824	-	-100.00%
4426	Talbot County	15,735	10,668	1,064	15,728	1378.38%
4427	Marion County	21,831	18,204	1,062	17,038	1505.06%
4428	Chattahoochee County	36,147	12,109	446	11,334	2440.23%
4429	Taylor County	38,105	21,918	22,275	20,628	-7.39%
Total Intergovernmental		**$ 683,145**	**$ 583,436**	**$ 631,800**	**$ 870,030**	**37.71%**
Investment Income						
4772	Gains/Losses on Investments	(351,414)	5,543	(125,339)	-	-100.00%
4780	Investment Interest	469,144	661,821	679,841	250,000	-63.23%
Total Investment Income		**$ 117,730**	**$ 667,364**	**$ 554,502**	**$ 250,000**	**-54.91%**

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Miscellaneous						
Rents & Royalties						
4862	Sale Of Salvage	508	2,090	-	-	N/A
4867	Engineering Documents	625	60	20	-	-100.00%
4869	Sale Of Police Reports	169,247	206,126	190,377	200,000	5.05%
4870	Sale Of Fire Reports	46,862	43,975	40,825	40,000	-2.02%
4871	Voter Lists	201	-	-	-	N/A
4873	Legacy Terrace Rental	108,964	99,771	100,493	100,000	-0.49%
4877	Rental Of City Property	14,328	9,698	9,068	10,000	10.28%
4878	Rental/Lease Income	147,622	325,927	225,902	175,000	-22.53%
4879	Plan & Develop Doc	1,220	523	82	1,500	1729.27%
4881	Misc. Coroner Reports	50	25	1,264	-	-100.00%
4884	Signage Sales - Developers	5,125	6,000	8,625	3,000	-65.22%
4885	Tax Comm. Reports	-	-	-	-	N/A
4888	Sales of Electricity - Charging Stations	415	44	39	-	-100.00%
	Subtotal	**$ 495,167**	**$ 694,239**	**$ 576,695**	**$ 529,500**	**-8.18%**
Other Miscellaneous Revenue						
4821	DETOX/Maj Bldg Repairs	16,527	16,728	16,728	16,000	-4.35%
4822	DETOX/Mental - Insurance	670	670	670	800	19.32%
4826	Special Events	4,225	5,150	3,575	5,000	39.86%
4837	Miscellaneous Revenues	196,929	248,225	307,433	100,000	-67.47%
4840	Rebates	-	6,054	10,000	-	-100.00%
4842	Vendors Comp. - Sales Tax	2,280	2,164	2,189	-	-100.00%
4844	Refund Bldg Maint Retardation Center	23,754	24,000	24,000	23,631	-1.54%
4848	Fuel	26,728	28,182	25,472	25,000	-1.85%
	Subtotal	**$ 271,113**	**$ 331,173**	**$ 390,068**	**$ 170,431**	**-56.31%**
Reimbursement for Damaged Property						
4744	Tree Replacement Fines	200	1,925	-	-	N/A
4851	Damage To City Property	144,752	33,859	47,413	-	-100.00%
4852	Repairs To City Vehicles	138	558	289	-	-100.00%
4853	Claims/Settlements	42,194	97,294	19,476	-	-100.00%
	Subtotal	**$ 187,284**	**$ 133,636**	**$ 67,177**	**$ -**	-100.00%
Total Miscellaneous		**$ 953,564**	**$ 1,159,048**	**$ 1,033,940**	**$ 699,931**	**-32.30%**
Contributions						
4801	Private Contributions	-	-	20,739	-	-100.00%
4802	Donations	76,018	25,540	122,761	-	-100.00%
Total Contributions		**$ 76,018**	**$ 25,540**	**$ 143,500**	**$ -**	-100.00%
Other Financing Sources						
Sale of General Fixed Assets						
4906	Property Sales	-	-	-	-	N/A
4907	Sale of General Fixed Assets	162,941	126,484	151,646	-	-100.00%
	Subtotal	**$ 162,941**	**$ 126,484**	**$ 151,646**	**$ -**	-100.00%

SCHEDULE OF REVENUES / GENERAL FUND 0101

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Interfund Transfers In						
4947	Transfer In-County Jail Penalty	-	-	-	800,000	N/A
4950	Transfer In-General Fund CIP	-	-	-	527,142	N/A
4963	Transfer In-Pension and Benefits	-	-	-	-	N/A
4998	Transfer In-Other LOST	-	-	-	-	N/A
	Subtotal	**$ -**	**$ -**	$ -	**$ 1,327,142**	**N/A**
Total Other Financing Sources		**$ 162,941**	**$ 126,484**	**$ 151,646**	**$ 1,327,142**	**775.16%**
	Use Of Fund Balance	$ -	$ -	$ -	$ -	
Grand Total		**$ 152,643,794**	**$ 158,477,020**	**$ 165,523,336**	**$ 155,382,331**	**-6.13%**

** Unaudited*

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Council						
100-1000	City Council	$ 310,237	$ 325,756	$ 312,601	$ 331,274	5.97%
100-2000	Clerk of Council	219,157	249,053	240,086	251,627	4.81%
	Subtotal	**$ 529,394**	**$ 574,809**	**$ 552,687**	**$ 582,901**	**5.47%**
Mayor						
110-1000	Mayor's Office	305,434	324,194	311,161	292,904	-5.87%
110-2600	Internal Auditor	196,033	201,121	197,978	204,630	3.36%
	Subtotal	**$ 501,467**	**$ 525,315**	**$ 509,140**	**$ 497,534**	**-2.28%**
City Attorney						
120-1000	City Attorney	380,678	394,614	388,090	398,693	2.73%
120-2100	Litigation	1,022,819	1,475,042	1,922,478	325,000	-83.09%
	Subtotal	**$ 1,403,497**	**$ 1,869,656**	**$ 2,310,568**	**$ 723,693**	**-68.68%**
City Manager						
130-1000	City Manager	747,112	722,042	780,439	801,952	2.76%
130-2500	Mail Room	70,863	71,542	69,839	72,146	3.30%
130-2550	Print Shop	196,197	199,588	193,301	205,887	6.51%
130-2600	Public Information Agency	124,551	126,504	119,014	139,401	17.13%
130-2850	Citizen's Service Center	349,278	386,159	340,986	322,089	-5.54%
	Subtotal	**$ 1,488,001**	**$ 1,505,835**	**$ 1,503,579**	**$ 1,541,475**	**2.52%**
Finance						
200-1000	Finance Director	284,083	312,341	348,512	343,650	-1.40%
200-2100	Accounting	478,414	485,396	464,152	501,136	7.97%
200-2200	Revenue	618,456	599,873	620,722	655,370	5.58%
200-2900	Financial Planning	242,245	256,535	222,841	269,827	21.09%
200-2950	Purchasing	371,662	388,917	380,844	394,993	3.72%
200-2980	Cash Management	213,459	214,815	130,853	220,135	68.23%
	Subtotal	**$ 2,208,319**	**$ 2,257,877**	**$ 2,167,923**	**$ 2,385,111**	**10.02%**
Information Technology						
210-1000	Information Technology	5,033,782	5,295,114	4,949,681	5,572,060	12.57%
210-2000	Geographic Information Systems	187,392	522	-	-	N/A
	Subtotal	**$ 5,221,174**	**$ 5,295,636**	**$ 4,949,681**	**$ 5,572,060**	**12.57%**
Human Resources						
220-1000	Human Resources	779,034	830,368	853,203	918,392	7.64%
220-2100	Employee Benefits	1,288,890	1,072,893	1,084,031	1,170,802	8.00%
	Subtotal	**$ 2,067,924**	**$ 1,903,261**	**$ 1,937,234**	**$ 2,089,194**	**7.84%**
Inspections & Code						
240-2200	Inspections & Code Enforcement	1,449,407	1,462,311	1,387,996	1,452,675	4.66%
240-2400	Special Enforcement	-	394,746	411,284	480,973	16.94%
	Subtotal	**$ 1,449,407**	**$ 1,857,057**	**$ 1,799,280**	**$ 1,933,648**	**7.47%**

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Planning						
242-1000	Planning	$ 275,373	$ 278,823	$ 281,846	$ 299,542	6.28%
	Subtotal	**$ 275,373**	**$ 278,823**	**$ 281,846**	**$ 299,542**	**6.28%**
Real Estate						
245-2400	Real Estate	169,576	194,241	381,385	148,131	-61.16%
	Subtotal	**$ 169,576**	**$ 194,241**	**$ 381,385**	**$ 148,131**	**-61.16%**
Engineering						
250-2100	Traffic Engineering	1,156,275	1,179,840	1,164,011	1,286,701	10.54%
250-3110	Radio Communications	350,596	349,313	361,207	365,160	1.09%
	Subtotal	**$ 1,506,871**	**$ 1,529,153**	**$ 1,525,218**	**$ 1,651,861**	**8.30%**
Public Works						
260-1000	Public Works	332,642	328,036	309,158	318,203	2.93%
260-2300	Fleet Management	1,936,486	1,895,242	1,863,635	2,109,955	13.22%
260-2400	Special Enforcement	1,319,061	969,063	1,208,059	1,111,670	-7.98%
260-2600	Cemeteries	287,448	367,636	256,907	224,101	-12.77%
260-2700	Faciltiy Maintenance	3,066,844	3,140,877	3,050,870	3,646,025	19.51%
260-3710	Other Maint/Repairs	1,083,230	1,100,311	1,193,964	1,177,902	-1.35%
	Subtotal	**$ 8,025,711**	**$ 7,801,165**	**$ 7,882,592**	**$ 8,587,856**	**8.95%**
Parks & Recreation						
270-1000	Parks & Recreation	452,136	461,279	441,140	460,242	4.33%
270-2100	Parks Services	4,344,755	4,500,295	4,884,653	4,418,544	-9.54%
270-2400	Recreation Services	1,305,289	1,234,233	1,083,946	1,332,021	22.89%
270-3220	Golden Park	50,958	76,387	57,858	92,800	60.39%
270-3230	Memorial Stadium	85,806	61,868	63,955	68,033	6.38%
270-3410	Athletics	384,795	335,004	237,147	348,687	47.03%
270-3505	Community Schools	1,506,132	1,417,460	933,598	1,383,416	48.18%
270-4048	Cooper Creek Tennis	395,756	339,889	338,283	408,991	20.90%
270-4049	Lake Oliver Marina	187,311	232,531	195,841	188,477	-3.76%
270-4413	Aquatics	622,455	614,233	333,511	746,938	123.96%
270-4414	Aquatics Center	760,695	923,353	675,109	970,773	43.79%
270-4433	Therapeutics	90,605	138,973	129,799	156,590	20.64%
270-4434	Pottery Shop	129,241	146,930	138,577	157,733	13.82%
270-4435	Senior Citizen's Center	318,946	336,949	327,532	349,909	6.83%
	Subtotal	**$ 10,634,880**	**$ 10,819,384**	**$ 9,840,949**	**$ 11,083,154**	**12.62%**
Cooperative Extension						
280-1000	Cooperative Extension	139,293	132,166	136,376	137,865	1.09%
	Subtotal	**$ 139,293**	**$ 132,166**	**$ 136,376**	**$ 137,865**	**1.09%**
Boards & Commissions						
290-1000	Tax Assessor	$ 1,571,279	$ 1,391,628	$ 1,410,429	$ 1,548,791	9.81%
290-2000	Elections & Registration	600,430	801,098	848,050	989,618	16.69%
	Subtotal	**$ 2,171,709**	**$ 2,192,726**	**$ 2,258,479**	**$ 2,538,409**	**12.39%**

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Police						
400-1000	Chief of Police	1,032,446	1,008,387	960,563	1,046,706	8.97%
400-2100	Intelligence/Vice	1,214,777	1,210,250	1,268,564	1,530,309	20.63%
400-2200	Support Services	2,599,812	2,521,029	2,320,213	2,681,476	15.57%
400-2300	Field Operations	10,978,762	11,243,524	8,761,854	11,377,437	29.85%
400-2400	Office of Professional Standards	522,796	552,300	528,559	562,721	6.46%
400-2500	Metro Drug Task Force	147,652	197,692	199,114	203,618	2.26%
400-2700	Special Operations	7,987	19,557	31,811	33,500	5.31%
400-2800	Administrative Services	1,543,897	1,508,620	1,167,431	1,070,654	-8.29%
400-2900	CPD Training	-	-	370,717	576,330	55.46%
400-3230	Motor Transport	1,334,887	1,572,072	1,412,885	1,547,540	9.53%
400-3320	Investigative Services	6,275,205	6,343,226	5,237,130	6,567,557	25.40%
	Subtotal	**$ 25,658,221**	**$ 26,176,657**	**$ 22,258,842**	**$ 27,197,848**	**22.19%**
Fire & EMS						
410-1000	Chief of Fire & EMS	423,295	428,530	387,338	434,637	12.21%
410-2100	Operations	21,501,616	21,158,283	16,140,566	21,992,820	36.26%
410-2600	Special Operations	1,107,635	991,271	965,285	1,037,929	7.53%
410-2800	Administrative Services	825,264	814,189	858,320	913,233	6.40%
410-2900	Emergency Management	192,422	172,770	177,551	190,232	7.14%
410-3610	Logistics/Support	614,306	593,322	674,634	681,273	0.98%
	Subtotal	**$ 24,664,538**	**$ 24,158,365**	**$ 19,203,693**	**$ 25,250,124**	**31.49%**
Muscogee County Prison						
420-1000	Muscogee County Prison	7,711,851	7,984,591	7,778,430	8,003,145	2.89%
	Subtotal	**$ 7,711,851**	**$ 7,984,591**	**$ 7,778,430**	**$ 8,003,145**	**2.89%**
Homeland Security						
450-1000	Homeland Security	8,368	10,686	15,862	18,322	15.51%
	Subtotal	**$ 8,368**	**$ 10,686**	**$ 15,862**	**$ 18,322**	**15.51%**
Superior Court						
500-1000	Chief Judge	298,962	309,464	295,356	318,708	7.91%
500-2000	District Attorney	2,135,110	2,225,180	2,324,967	2,401,245	3.28%
500-2100	Adult Probation	117,058	-	-	-	N/A
500-2110	Juvenile Court	629,266	655,693	664,630	689,497	3.74%
500-2125	Circuit Wide Juvenile Court	326,078	334,434	323,147	343,977	6.45%
500-2140	Jury Manager	474,187	539,605	420,295	479,114	13.99%
500-2150	Judge Mullins	195,996	209,164	197,628	203,064	2.75%
500-2160	Judge Rumer	148,104	150,802	157,757	160,062	1.46%
500-2170	Judge Smith	146,668	153,548	152,287	157,194	3.22%
500-2180	Judge Peters	144,904	153,213	160,649	162,651	1.25%
500-2190	Judge Jordan	206,916	167,598	137,315	144,921	5.54%
500-2195	Judge Gottfried	123,657	180,783	204,818	222,152	8.46%
500-2200	Victim Witness Program	180,439	185,432	180,549	193,357	7.09%
500-3000	Superior Court Clerk	1,908,669	1,978,828	1,911,413	1,988,821	4.05%
500-3310	Bd of Equalization	98,266	80,139	75,698	101,102	33.56%
	Subtotal	**$ 7,134,280**	**$ 7,323,883**	**$ 7,206,508**	**$ 7,565,865**	**4.99%**

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
State Court						
510-1000	State Court Judges	574,422	591,794	606,373	665,834	9.81%
510-2000	State Court Solicitor	1,117,496	1,135,390	1,114,157	1,096,246	-1.61%
	Subtotal	**$ 1,691,918**	**$ 1,727,184**	**$ 1,720,530**	**$ 1,762,080**	**2.41%**
Public Defender						
520-1000	Public Defender	1,765,588	1,866,931	1,890,854	1,855,320	-1.88%
520-2000	Muscogee County Public	190,834	198,271	186,842	193,979	3.82%
	Subtotal	**$ 1,956,422**	**$ 2,065,202**	**$ 2,077,696**	**$ 2,049,299**	**-1.37%**
Municipal Court						
530-1000	Municipal Court Judge	371,132	366,931	407,053	413,879	1.68%
530-2000	Municipal Court Clerk	706,912	705,715	703,517	772,442	9.80%
530-3000	Marshal	1,043,458	1,111,049	1,034,364	1,089,875	5.37%
	Subtotal	**$ 2,121,502**	**$ 2,183,695**	**$ 2,144,934**	**$ 2,276,196**	**6.12%**
Probate Court						
540-1000	Probate Court Judge	433,215	508,013	530,216	531,644	0.27%
	Subtotal	**$ 433,215**	**$ 508,013**	**$ 530,216**	**$ 531,644**	**0.27%**
Sheriff's Department						
550-1000	Administration	2,166,144	1,987,018	1,735,848	1,838,776	5.93%
550-2100	Uniform Division	4,310,661	4,711,063	4,731,727	4,690,538	-0.87%
550-2300	Training	-	299,135	369,604	381,096	3.11%
550-2400	Motor Transport	381,639	422,727	328,235	280,000	-14.70%
550-2500	Recorders Court	15,329	-	-	-	N/A
550-2600	Jail	13,629,073	14,334,399	14,314,328	14,687,194	2.60%
550-2650	Medical Director	4,194,619	4,526,915	5,031,125	4,819,617	-4.20%
	Subtotal	**$ 24,697,465**	**$ 26,281,257**	**$ 26,510,866**	**$ 26,697,221**	**0.70%**
Tax Commissioner						
560-1000	Tax Commissioner	1,502,949	1,565,010	1,609,307	1,703,192	5.83%
	Subtotal	**$ 1,502,949**	**$ 1,565,010**	**$ 1,609,307**	**$ 1,703,192**	**5.83%**
Coroner						
570-1000	Coroner	308,855	311,319	363,214	350,423	-3.52%
	Subtotal	**$ 308,855**	**$ 311,319**	**$ 363,214**	**$ 350,423**	**-3.52%**
Recorder's Court						
580-1000	Recorder's Court	883,052	898,999	1,073,931	1,116,445	3.96%
	Subtotal	**$ 883,052**	**$ 898,999**	**$ 1,073,931**	**$ 1,116,445**	**3.96%**
Non-Categorical						
590-1000	Agency Appropriations	1,291,387	1,243,069	1,172,796	922,604	-21.33%
590-2000	Contingency	73,502	233,072	168,001	1,361,343	710.32%
590-3000	Non-Categorical	8,055,373	10,352,597	8,473,913	7,524,694	-11.20%
590-4000	Interfund Transfers	1,634,791	1,264,075	1,745,502	1,100,000	-36.98%
590-6500	Naval Museum	-	-	-	-	N/A
	Subtotal	**$ 11,055,053**	**$ 13,092,813**	**$ 11,560,212**	**$ 10,908,641**	**-5.64%**

SCHEDULE OF EXPENDITURES / GENERAL FUND 0101

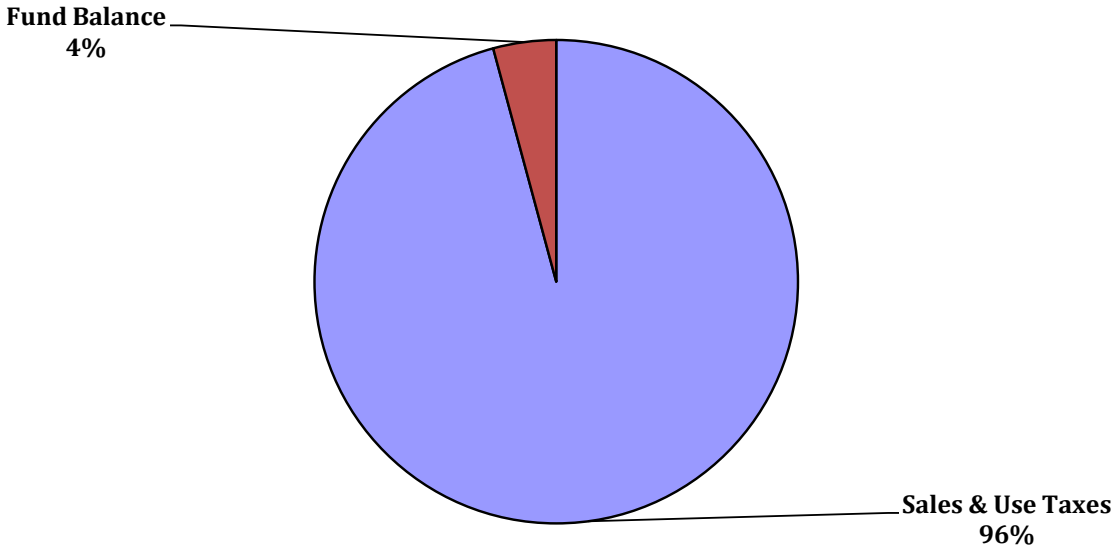
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Parking Management						
610-3000	Parking Management	-	142,316	125,976	179,452	42.45%
	Subtotal	**$ -**	**$ 142,316**	**$ 125,976**	**$ 179,452**	**42.45%**
Grand Total		**$ 147,620,285**	**$ 153,167,094**	**$ 142,217,153**	**$ 155,382,331**	**9.26%**

** Unaudited*

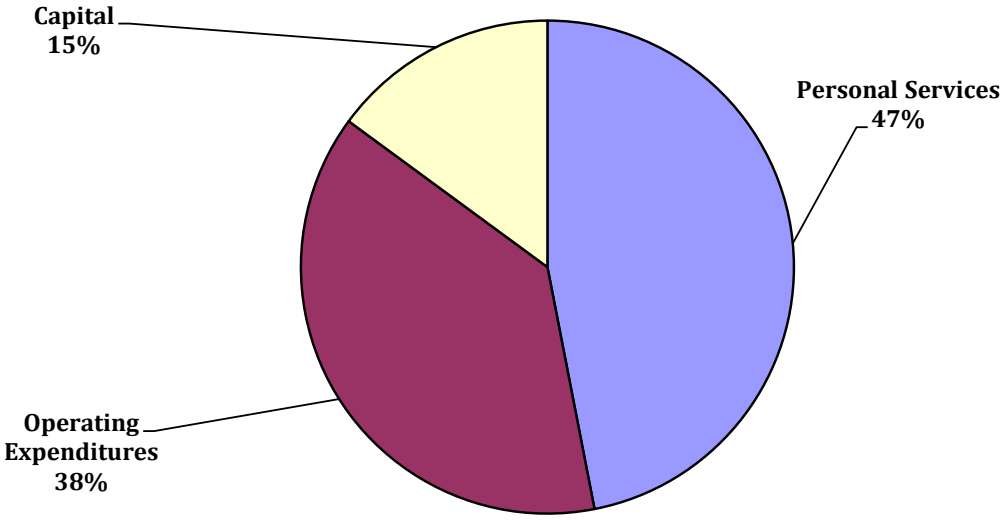
OVERVIEW / OTHER LOST FUND 0102/0109

Other LOST Fund $ 36,372,792

Budget by Revenue Source



Budget by Expense Category



The Other Local Option Sales Tax Fund was passed by the citizens with an effective date of January 1, 2009. 70 percent is allocated to Public Safety to an annual supplement to all sworn officers and 30 percent to Infrastructure. The annual supplement increased from $3,000 to $3,121 due to Pension Plan Reform that was effective 7/1/2012.

SCHEDULE OF REVENUES / OTHER LOST FUND 0102/0109

0102-PUBLIC SAFETY

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Sales & Use Taxes						
4042	LOST-Public Safety/Roads	24,174,944	25,501,003	26,149,906	24,391,500	-6.72%
Total Sales & Use Taxes		**$ 24,174,944**	**$ 25,501,003**	**$ 26,149,906**	**$ 24,391,500**	-6.72%
Charges for Service						
4837	Miscellaneous	291	542	403	-	-100.00%
Total Charges For Services		**$ 291**	**$ 542**	**$ 403**	**$ -**	-100.00%
Investment Income						
4772	Gains/Losses on Investments	(330,598)	(18,661)	(98,813)	-	-100.00%
4780	Investment Interest	392,780	605,341	561,320	-	-100.00%
Total Investment Income		**$ 62,182**	**$ 586,681**	**$ 462,507**	**$ -**	-100.00%
Use Of Fund Balance		$ -	$ -	$ 831,681	$ 1,527,792	
Total 0102 Public Safety		**$ 24,237,417**	**$ 26,088,226**	**$ 26,612,816**	**$ 25,919,292**	**-2.61%**

0109-INFRASTRUCTURE

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Sales & Use Taxes						
4042	LOST-Public	$ 10,360,691	$ 10,929,002	$ 11,207,103	10,453,500	-6.72%
Total Sales & Use Taxes		**$ 10,360,691**	**$ 10,929,002**	**$ 11,207,103**	**$ 10,453,500**	**-6.72%**
Investment Income						
4772	Gains/Losses on Investments	(36,280)	14,542	21,338	-	-100.00%
4780	Investment Interest	76,478	150,000	172,226	-	-100.00%
Total Investment Income		**$ 40,198**	**$ 164,542**	**$ 193,564**	**$ -**	**-100.00%**
Use Of Fund Balance		$ -	$ -	$ 831,681	$ -	
Total 0109 Infrastructure		**$ 10,400,889**	**$ 11,093,544**	**$ 11,400,667**	**$ 10,453,500**	-8.31%
Grand Total		**$ 34,638,306**	**$ 37,181,770**	**$ 38,013,483**	**$ 36,372,792**	**-4.32%**

** Unaudited*

SCHEDULE OF EXPENDITURES / OTHER LOST FUND 0102/0109

0102-PUBLIC SAFETY

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Crime Prevention						
110-9900	Crime Prevention	803,389	794,504	784,662	841,641	7.26%
	Subtotal	**$ 803,389**	**$ 794,504**	**$ 784,662**	**$ 841,641**	7.26%
Public Works						
260-9900	Public Works	116,813	122,401	121,306	128,381	5.83%
	Subtotal	**$ 116,813**	**$ 122,401**	**$ 121,306**	**$ 128,381**	5.83%
Parks & Recreation						
270-9900	Parks & Recreation	45,671	46,221	40,805	50,583	23.96%
	Subtotal	**$ 45,671**	**$ 46,221**	**$ 40,805**	**$ 50,583**	23.96%
Police						
400-9900	Police	8,918,448	8,331,764	5,837,988	8,794,318	50.64%
400-9902	E-911	713,213	646,647	399,171	366,540	-8.17%
	Subtotal	**$ 9,631,661**	**$ 8,978,411**	**$ 6,237,159**	**$ 9,160,858**	46.88%
Fire/EMS						
410-9900	Fire/EMS	2,821,121	2,958,052	1,981,755	2,718,227	37.16%
	Subtotal	**$ 2,821,121**	**$ 2,958,052**	**$ 1,981,755**	**$ 2,718,227**	37.16%
MCP						
420-9900	MCP	672,949	689,672	668,543	684,250	2.35%
	Subtotal	**$ 672,949**	**$ 689,672**	**$ 668,543**	**$ 684,250**	2.35%
District Attorney						
500-9900	District Attorney	165,612	194,014	192,195	182,183	-5.21%
	Subtotal	**$ 165,612**	**$ 194,014**	**$ 192,195**	**$ 182,183**	-5.21%
Clerk of Superior Court						
500-9902	Clerk of Superior Court	-	47,297	43,359	44,011	1.50%
	Subtotal	**$ -**	**$ 47,297**	**$ 43,359**	**$ 44,011**	1.50%
State Court Solicitor						
510-9900	State Court Solicitor	202,624	224,431	194,296	225,532	16.08%
	Subtotal	**$ 202,624**	**$ 224,431**	**$ 194,296**	**$ 225,532**	16.08%
Public Defender						
520-9900	Public Defender	146,710	173,864	174,794	164,359	-5.97%
	Subtotal	**$ 146,710**	**$ 173,864**	**$ 174,794**	**$ 164,359**	-5.97%
Marshal						
530-9900	Marshal	311,244	325,834	304,933	321,250	5.35%
	Subtotal	**$ 311,244**	**$ 325,834**	**$ 304,933**	**$ 321,250**	5.35%

** Unaudited*

SCHEDULE OF EXPENDITURES / OTHER LOST FUND 0102/0109

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Municipal Court Clerk						
530-9902	Municipal Court Clerk	96,016	73,753	69,654	90,987	30.63%
	Subtotal	**$ 96,016**	**$ 73,753**	**$ 69,654**	**$ 90,987**	30.63%
Probate Court						
540-9900	Probate Court	43,483	44,563	44,271	44,964	1.57%
	Subtotal	**$ 43,483**	**$ 44,563**	**$ 44,271**	**$ 44,964**	1.57%
Sheriff						
550-9900	Sheriff	3,407,268	2,834,118	2,508,448	2,805,479	11.84%
	Subtotal	**$ 3,407,268**	**$ 2,834,118**	**$ 2,508,448**	**$ 2,805,479**	11.84%
Coroner						
570-9900	Coroner	7,759	7,841	9,191	11,671	26.98%
	Subtotal	**$ 7,759**	**$ 7,841**	**$ 9,191**	**$ 11,671**	26.98%
Recorder's Court						
580-9900	Recorder's Court	113,978	149,196	83,807	87,088	3.91%
	Subtotal	**$ 113,978**	**$ 149,196**	**$ 83,807**	**$ 87,088**	3.91%
Transportation						
610-9900	Transportation	4,168	3,776	3,484	3,890	11.65%
	Subtotal	**$ 4,168**	**$ 3,776**	**$ 3,484**	**$ 3,890**	11.65%
Non-Departmental						
590-2000	Contingency	-	-	-	80,056	N/A
590-3000	Non-Categorical	1,804,513	1,501,193	4,767,341	5,607,538	17.62%
590-4000	Interfund Transfers	2,475,732	2,476,999	4,089,100	2,666,344	-34.79%
	Subtotal	**$ 4,280,245**	**$ 3,978,191**	**$ 8,856,441**	**$ 8,353,938**	**-5.67%**
Total 0102 Public Safety		**$ 22,870,711**	**$ 21,646,142**	**$ 22,319,103**	**$ 25,919,292**	

** Unaudited*

SCHEDULE OF EXPENDITURES / OTHER LOST FUND 0102/0109

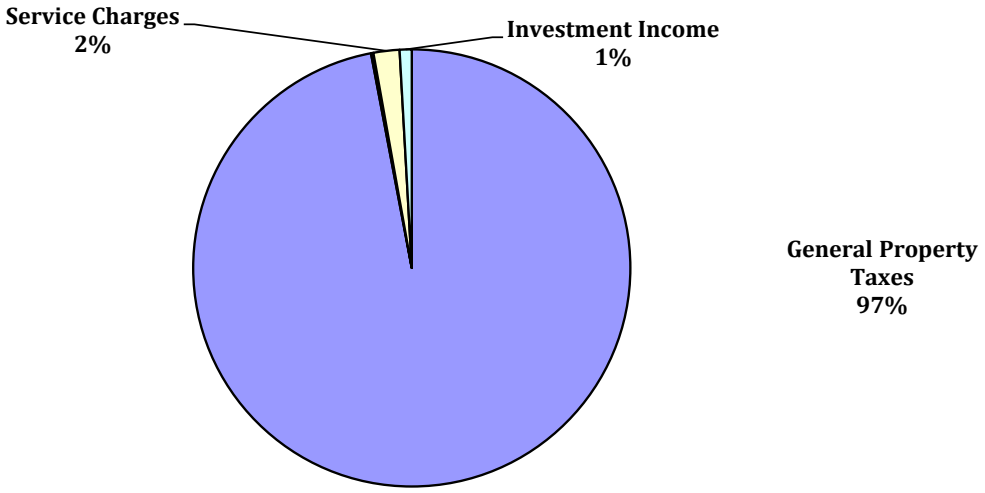
0109-INFRASTRUCTURE

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Finance						
200-9901	Finance	-	-	-	-	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	N/A
Information Technology						
210-9901	Information Technology	1,106,158	1,530,069	-	827,739	N/A
	Subtotal	**$ 1,106,158**	**$ 1,530,069**	**$ -**	**$ 827,739**	N/A
Engineering						
250-9901	Engineering	1,908,532	2,365,225	-	2,100,000	N/A
	Subtotal	**$ 1,908,532**	**$ 2,365,225**	**$ -**	**$ 2,100,000**	N/A
Public Works						
260-9901	Public Works	1,138,855	691,351	-	600,000	N/A
	Subtotal	**$ 1,138,855**	**$ 691,351**	**$ -**	**$ 600,000**	N/A
Non-Departmental						
590-2000	Contingency	-	-	-	-	N/A
590-3000	Non-Categorical	322,738	265,706	264,535	1,063,940	302.19%
590 -4000	Interfund Transfers	6,004,909	6,413,196	6,333,418	5,861,821	-7.45%
	Subtotal	**$ 6,327,647**	**$ 6,678,902**	**$ 6,597,953**	**$ 6,925,761**	4.97%
Total 0109 Infrastructure		**$ 10,481,192**	**$ 11,265,547**	**$ 6,597,953**	**$ 10,453,500**	**58.44%**
Grand Total		**$ 33,351,903**	**$ 32,911,689**	**$ 28,917,056**	**$ 36,372,792**	**25.78%**

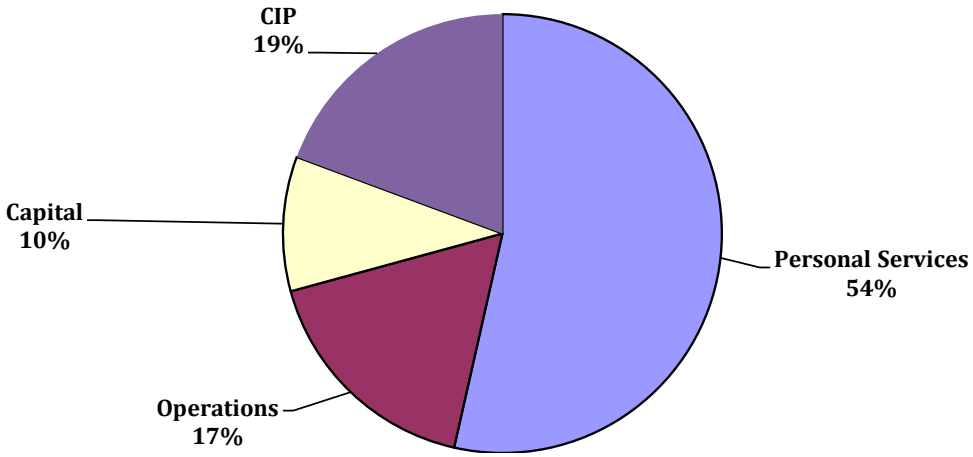
** Unaudited*

Stormwater Fund $ 5,617,620

Budget by Revenue Source



Budget by Expense Category



The Stormwater (Sewer) Fund accounts for the operations, maintenance and improvement of the stormwater and sewer systems.

SCHEDULE OF REVENUES / STORMWATER FUND 0202

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
General Property Taxes						
4001	Real Property	4,335,659	4,414,678	4,453,807	5,214,463	17.08%
4002	Public Utility	-	-	6,743	-	-100.00%
4003	Timber	10	-	-	-	N/A
4005	Personal Property	755,653	755,469	776,929	-	-100.00%
4006	Personal Property-Motor Vehicle	486,180	462,788	61,266	57,657	-5.89%
4007	Mobile Homes	5,290	4,744	4,432	-	-100.00%
4012	Not on Digest-Real & Personal	-	(953)	45	-	-100.00%
4015	Recording Intangibles	90,212	94,064	128,029	95,000	-25.80%
	Subtotal	**$ 5,673,004**	**$ 5,730,790**	**$ 5,431,251**	**$ 5,367,120**	**-1.18%**
Penalties & Interest						
4150	Ad Valorem	88,338	79,129	80,253	75,000	-6.55%
4151	Auto	6,396	5,315	3,711	7,500	102.10%
	Subtotal	**$ 94,734**	**$ 84,444**	**$ 83,964**	**$ 82,500**	-1.74%
Total General Property Taxes		**$ 5,767,738**	**$ 5,815,234**	**$ 5,515,215**	**$ 5,449,620**	**-1.19%**
Intergovernmental						
4400	Payment in Lieu of Taxes-Housing Authority	6,436	7,472	9,290	10,000	7.64%
Total Intergovernmental		**$ 6,436**	**$ 7,472**	**$ 9,290**	**$ 10,000**	7.64%
Charges For Services						
Streets & Public Improvement Fees						
4464	Land Disturbance Fees	13,800	10,453	7,528	8,000	6.27%
4593	Street Repair Reimbursement	-	-	-	-	N/A
4596	Erosion Control	167,509	107,993	103,927	100,000	-3.78%
	Subtotal	**$ 181,309**	**$ 118,446**	**$ 111,455**	**$ 108,000**	-3.10%
Other Charges for Services						
4359	Misc State Revenue	-	1,500	-	-	N/A
4837	Miscellaneous	93	144	189	-	-100.00%
	Subtotal	**$ 93**	**$ 1,644**	**$ 189**	**$ -**	-100.00%
Total Charges For Services		**$ 181,402**	**$ 120,089**	**$ 111,644**	**$ 108,000**	-3.26%
Investment Income						
4772	Gains/Losses on Investments	(88,986)	(5,898)	(6,532)	-	-100.00%
4780	Investment Interest	132,009	156,021	93,095	50,000	-46.29%
4862	Sale of Salvage	-	-	-	-	N/A
Total Investment Income		**$ 43,023**	**$ 150,123**	**$ 86,563**	**$ 50,000**	-42.24%
Grand Total		**$ 5,998,599**	**$ 6,092,918**	**$ 5,722,712**	**$ 5,617,620**	**-1.84%**

** Unaudited*

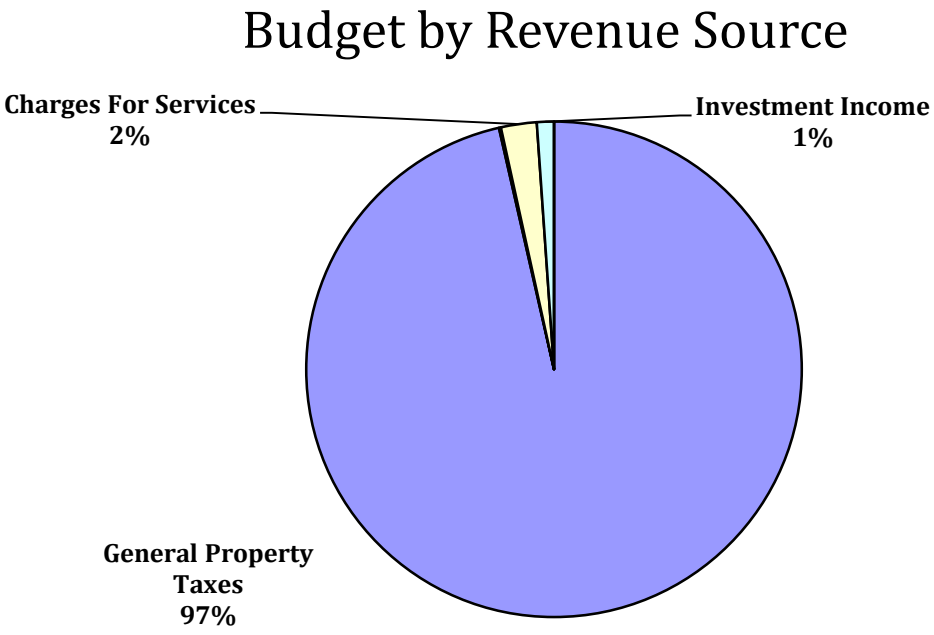
SCHEDULE OF EXPENDITURES / STORMWATER FUND 0202

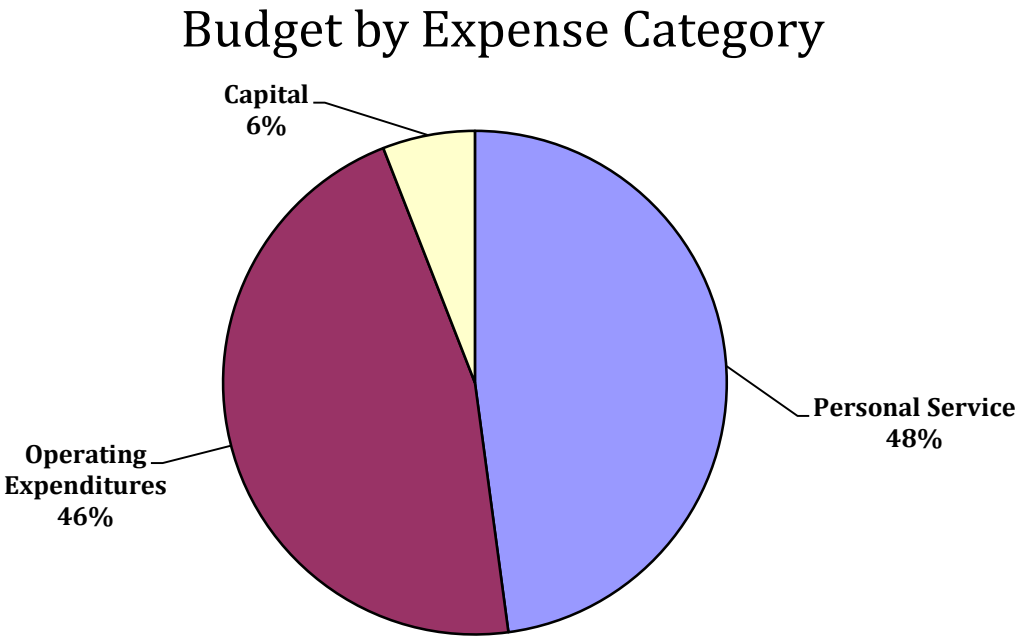
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Engineering						
250-2300	Drainage	317,159	306,158	375,346	341,194	-9.10%
250-2600	Stormwater	320,797	269,134	268,603	323,488	20.43%
	Subtotal	**$ 637,956**	**$ 575,292**	**$ 643,949**	**$ 664,682**	**3.22%**
Public Services						
260-3210	Sewer Maintenance	3,102,629	3,220,442	3,108,221	3,177,749	2.24%
260-3710	Other Maintenance & Repairs	-	-	-	5,000	N/A
	Subtotal	**$ 3,102,629**	**$ 3,220,442**	**$ 3,108,221**	**$ 3,182,749**	**2.40%**
Non-Categorical						
590-2000	Contingency	-	56,340	-	23,944	N/A
590-3000	Non-Categorical	375,300	345,259	378,699	347,584	-8.22%
590-4000	Interfund Transfers	4,087,642	1,145,602	1,397,098	1,398,661	0.11%
	Subtotal	**$ 4,462,942**	**$ 1,547,201**	**$ 1,775,797**	**$ 1,770,189**	**-0.32%**
Grand Total		**$ 8,203,527**	**$ 5,342,935**	**$ 5,527,967**	**$ 5,617,620**	**1.62%**

** Unaudited*

OVERVIEW / PAVING FUND 0203

Paving Fund $ 15,772,479





The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

SCHEDULE OF REVENUES / PAVING FUND 0203

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
General Property Taxes						
4001	Real Property	12,026,640	12,247,010	12,353,916	14,446,463	16.94%
4002	Public Utility	-	-	18,702	-	-100.00%
4003	Timber	27	-	-	-	N/A
4005	Personal Property	2,096,039	2,095,516	2,155,044	-	-100.00%
4006	Personal Property-Motor Vehicle	1,348,589	1,283,702	169,942	278,121	63.66%
4007	Mobile Homes	14,675	13,161	12,294	-	-100.00%
4012	Not on Digest-Real & Personal	-	(2,644)	124	-	-100.00%
4015	Recording Intangibles	250,232	260,915	355,126	265,000	-25.38%
	Subtotal	**$ 15,736,202**	**$ 15,897,661**	**$ 15,065,148**	**$ 14,989,584**	**-0.50%**
Penalties & Interest						
4150	Ad Valorem	245,033	219,489	222,606	200,000	-10.16%
4151	Auto	17,742	14,744	10,292	20,000	94.33%
	Subtotal	**$ 262,775**	**$ 234,233**	**$ 232,898**	**$ 220,000**	-5.54%
Total General Property Taxes		**$ 15,998,977**	**$ 16,131,894**	**$ 15,298,046**	**$ 15,209,584**	**-0.58%**
Intergovernmental						
4376	Disaster Reimbursement	139,121	53,948	-	-	N/A
4394	GEMA	-	-	-	-	N/A
4400	Payment in Lieu of Taxes-Housing Authority	$ 17,855	$ 20,725	25,769	20,000	-22.39%
Total Intergovernmental		**$ 156,976**	**$ 74,673**	**$ 25,769**	**$ 20,000**	-22.39%
Charges For Services						
4837	Miscellaneous	808	982	829	-	-100.00%
4853	Claims/Settlements	-	-	-	-	N/A
	Subtotal	**$ 808**	**$ 982**	**$ 829**	**$ -**	-100.00%
Special Assessments						
4593	Street Repair Reimbursement	$ 23,640	$ 27,910	54,700	25,000	-54.30%
	Subtotal	**$ 23,640**	**$ 27,910**	**$ 54,700**	**$ 25,000**	-54.30%
State Road Maintenance Fee						
4597	Maintaining State Highways	342,895	342,895	342,895	342,895	0.00%
	Subtotal	**$ 342,895**	**$ 342,895**	**$ 342,895**	**$ 342,895**	0.00%
Other Fees						
4599	Public Service Clean-Up Fees	$ 792	$ -	$ -	$ -	N/A
	Subtotal	**$ 792**	**$ -**	**$ -**	**$ -**	**N/A**
Total Charges For Services		**$ 368,135**	**$ 371,787**	**$ 398,425**	**$ 367,895**	**-7.66%**

** Unaudited*

SCHEDULE OF REVENUES / PAVING FUND 0203

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Investment Income						
4772	Gains/Losses on Investments	(205,451)	4,771	(34,277)	-	-100.00%
4780	Investment Interest	228,454	265,807	218,501	175,000	-19.91%
4907	Sale of Assets	-	-	-	-	N/A
Total Investment Income		**$ 23,003**	**$ 270,578**	**$ 184,224**	**$ 175,000**	**-5.01%**
Rents & Royalties						
4879	Sale of Planning & Development Documents	426	-	364	-	-100.00%
Total Rents & Royalties		**$ 426**	**$ -**	**$ 364**	**$ -**	**-100.00%**
Use Of Fund Balance		$ -	$ -	$ -	$ -	
Grand Total		**$ 16,547,517**	**$ 16,848,932**	**$ 15,906,829**	**$ 15,772,479**	**-0.84%**

** Unaudited*

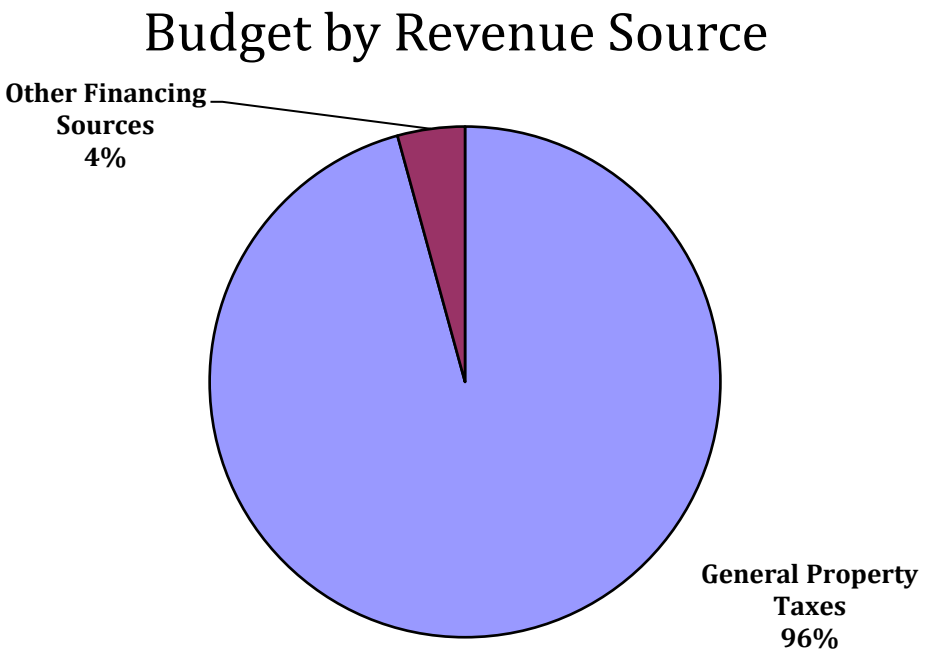
SCHEDULE OF EXPENDITURES / PAVING FUND 0203

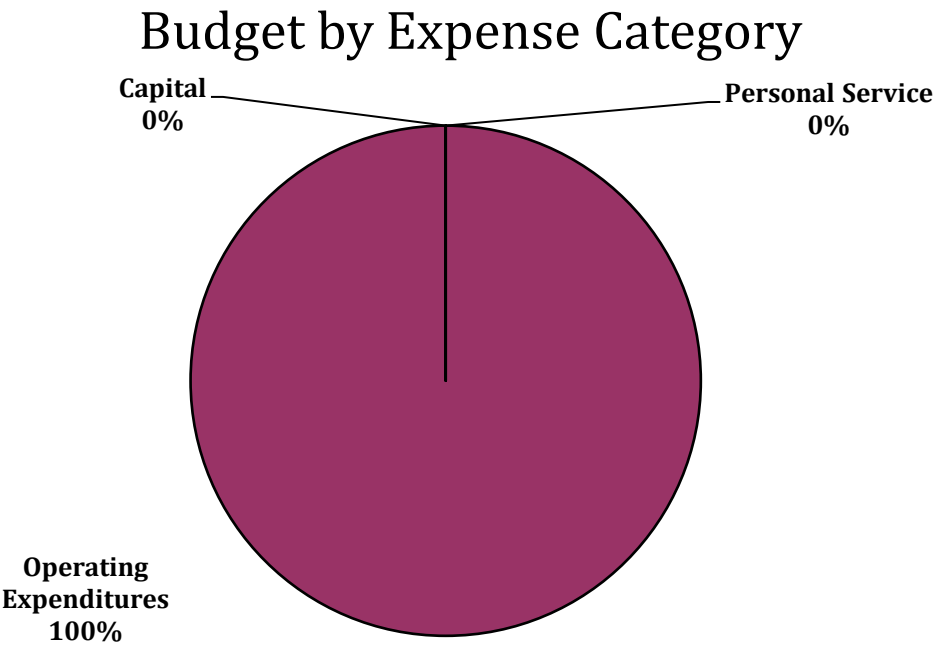
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Engineering						
250-2200	Highways & Roads	1,092,604	1,027,332	870,584	1,056,692	21.38%
	Subtotal	**$ 1,092,604**	**$ 1,027,332**	**$ 870,584**	**$ 1,056,692**	**21.38%**
Public Services						
260-2100	Street Improvements	-	-	-	-	N/A
260-3110	Repairs & Maintenance	3,866,975	4,556,432	4,175,696	4,107,284	-1.64%
260-3120	Right-of-Way Maintenance	6,709,129	7,288,821	6,849,315	7,517,372	9.75%
260-3130	Community Services-Right-of Way Maintenance	214,687	271,522	271,614	314,090	15.64%
260-3710	Other Maintenance & Repairs	211	-	-	5,000	N/A
	Subtotal	**$ 10,791,002**	**$ 12,116,774**	**$ 11,296,625**	**$ 11,943,746**	**5.73%**
Non-Categorical						
590-2000	Contingency	-	-	-	62,108	N/A
590-3000	Non-Categorical	1,203,360	1,074,081	1,141,796	1,119,610	-1.94%
590-4000	Interfund Transfers	4,669,569	3,615,144	2,032,975	1,590,323	-21.77%
	Subtotal	**$ 5,872,929**	**$ 4,689,225**	**$ 3,174,771**	**$ 2,772,041**	**-12.69%**
Grand Total		**$ 17,756,535**	**$ 17,833,331**	**$ 15,341,980**	**$ 15,772,479**	**2.81%**

** Unaudited*

OVERVIEW / MEDICAL CENTER FUND 0204

Medical Center Fund $ 14,081,063





The Medical Center Fund account funds payment for inpatient and outpatient medical care for indigent residents of Columbus as well as a portion of medical costs for prisoners in custody at the Muscogee County Jail and Muscogee County Prison. It is funded by contract based on the collections of a 3.00 mill levy.

SCHEDULE OF REVENUES / MEDICAL CENTER FUND 0204

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
General Property Taxes						
4001	Real Property	11,412,885	11,574,681	11,731,014	13,355,201	13.85%
4003	Timber	146	-	-	-	N/A
4005	Personal Property	1,980,984	1,986,698	2,042,178	-	-100.00%
4006	Motor Vehicles	1,263,775	1,205,313	159,967	125,862	-21.32%
4007	Mobile Homes	12,798	11,478	10,722	-	-100.00%
Total General Property Taxes		**$ 14,670,588**	**$ 14,778,170**	**$ 13,943,881**	**$ 13,481,063**	-3.32%
Other Financing Sources						
4837	Miscellaneous	-	-	-	-	N/A
4931	Transfer In-General Fund	637,789	600,000	800,000	600,000	-25.00%
Total Other Financing Sources		**$ 637,789**	**$ 600,000**	**$ 800,000**	**$ 600,000**	-25.00%
Grand Total		**$ 15,308,377**	**$ 15,378,170**	**$ 14,743,881**	**$ 14,081,063**	**-4.50%**

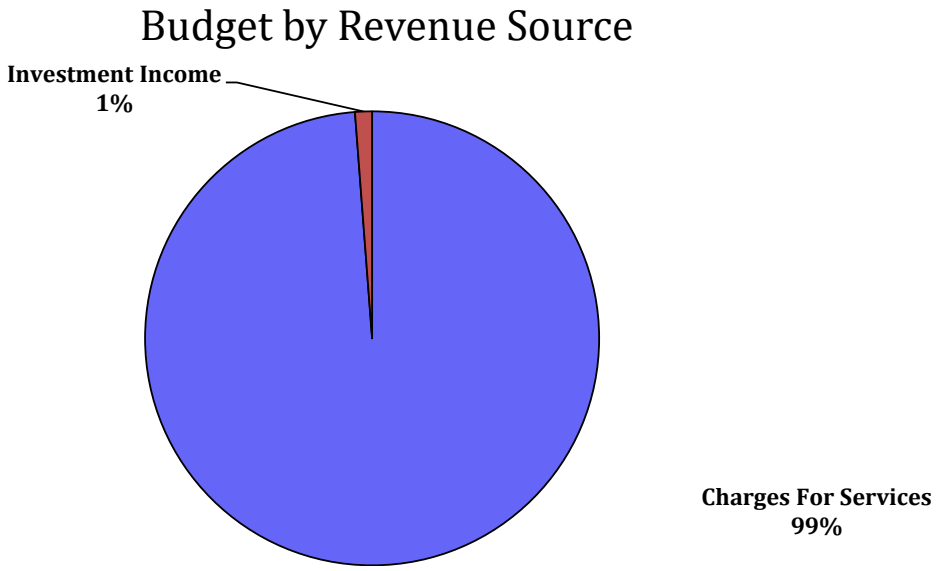
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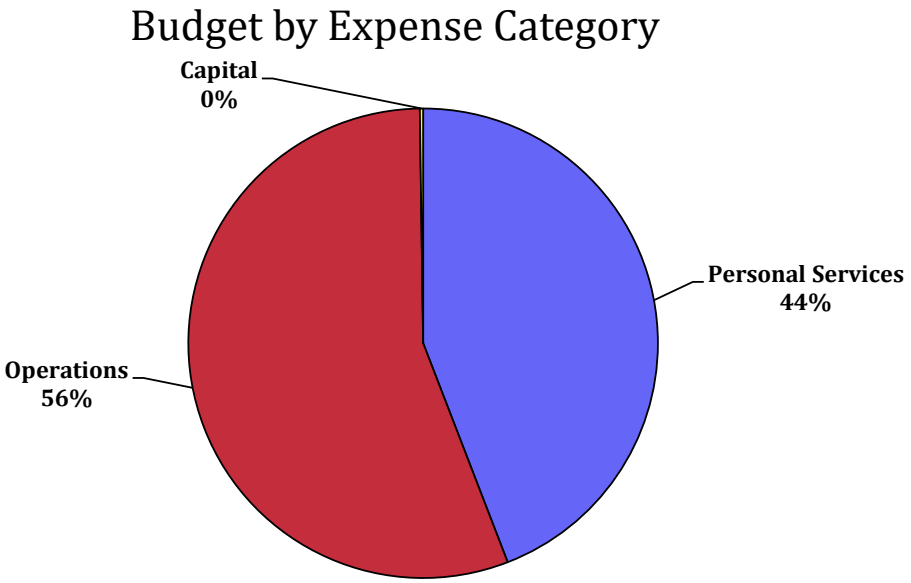
SCHEDULE OF EXPENDITURES / MEDICAL CENTER FUND 0204

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
200-3000	Medical Center	15,080,195	15,132,095	14,321,178	14,081,063	-1.68%
Grand Total		**$ 15,080,195**	**$ 15,212,563**	**$ 14,321,178**	**$ 14,081,063**	**-1.68%**

** Unaudited*

Integrated Waste Management Fund $ 13,270,000





The Integrated Waste Management Fund accounts for the expenses associated with the collection and disposal of solid waste and recycling in Muscogee County.

SCHEDULE OF REVENUES / INTEGRATED WASTE MANAGEMENT FUND 0207

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Intergovernmental						
4376	Disaster Reimbursement	149,496	46,374	-	-	N/A
Total Intergovernmental		**$ 149,496**	**$ 46,374**	**$ -**	**$ -**	**0.00%**
Charges For Services						
Sanitation						
4550	Inert Landfill Fees-Granite Bluff	84,863	70,535	9,750	75,000	669.20%
4552	Commercial Solid Waste	69,240	56,220	63,820	60,000	-5.99%
4553	Residential Solid Waste	11,246,011	11,983,449	12,077,408	11,880,000	-1.63%
4556	Inert Landfill Fees-Oxbow	-	-	-	-	N/A
4557	Pine Grove Landfill	425,190	667,678	765,148	450,000	-41.19%
	Subtotal	**$ 11,825,304**	**$ 12,777,882**	**$ 12,916,126**	**$ 12,465,000**	**-3.49%**
Other Fees						
4558	Recycling Fees	673,528	576,035	397,780	615,000	54.61%
4588	Tree Fee	60,157	43,074	53,641	30,000	-44.07%
4837	Miscellaneous	318	418	10,563	-	-100.00%
4840	Rebates	-	-	-	-	N/A
	Subtotal	**734,003**	**619,527**	**461,984**	**645,000**	39.62%
Total Charges For Services		**$ 12,559,307**	**$ 13,397,409**	**$ 13,378,111**	**$ 13,110,000**	**-2.00%**
Investment Income						
4772	Gains/Losses on Investments	(207,903)	(190,981)	(178,150)	-	-100.00%
4780	Investment Interest	274,226	406,065	358,063	160,000	-55.32%
Total Investment Income		**$ 66,323**	**$ 215,085**	**$ 179,913**	**$ 160,000**	**-11.07%**
Other Financing Sources						
4906	Property Sales	(4,000)	-	-	-	N/A
4908	Gain on Sale of Assets	59,700	26,200	43,500	-	-100.00%
4909	Capital Contributions	-	-	2,451,758	-	-100.00%
4931	Transfer In-General Fund	-	-	-	-	N/A
4998	Transfer In-OLOST	-	-	-	-	N/A
Total Other Financing Sources		**$ 55,700**	**$ 26,200**	**$ 2,495,258**	**$ -**	-100.00%
Grand Total		**$ 12,830,826**	**$ 13,685,068**	**$ 16,053,282**	**$ 13,270,000**	**-17.34%**

** Unaudited*

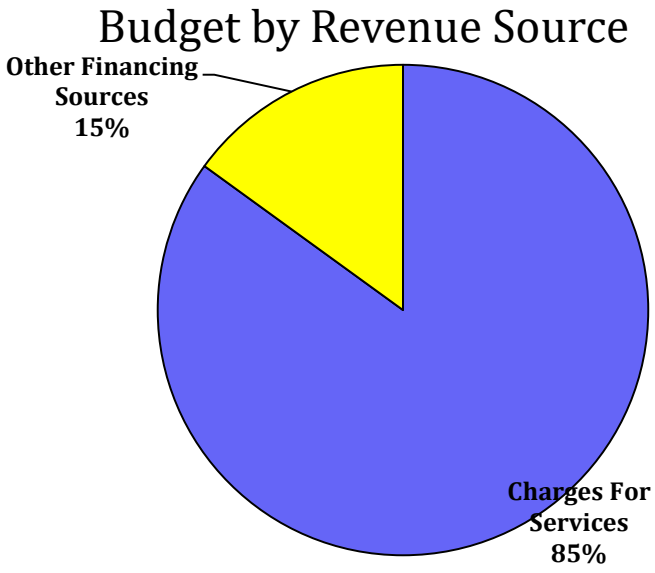
SCHEDULE OF EXPENDITURES / INTEGRATED WASTE MANAGEMENT FUND 0207

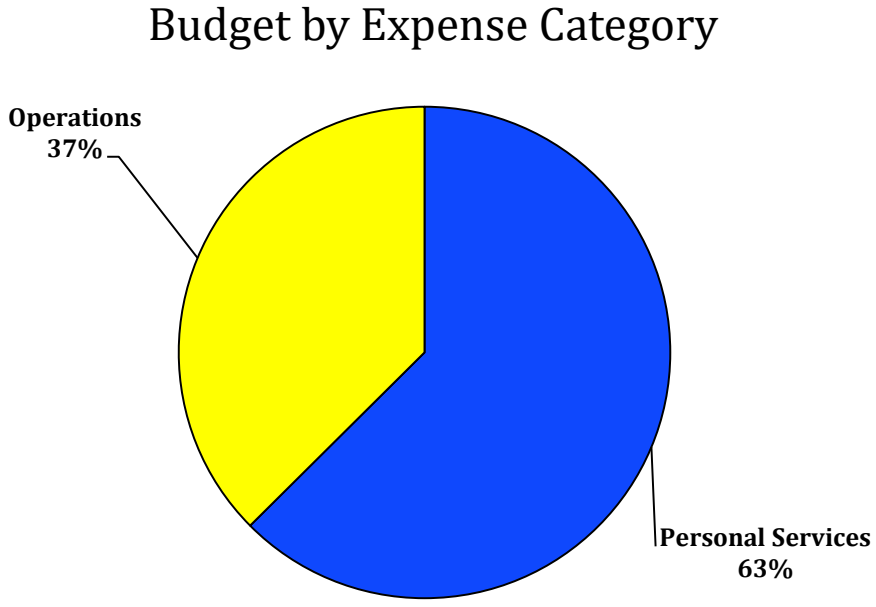
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Public Works						
260-3510	Solid Waste Collection	5,549,369	6,043,735	6,603,355	5,996,125	-9.20%
260-3520	Recycling	1,131,313	934,862	1,216,315	1,288,074	5.90%
260-3540	Granite Bluff Inert LF	313,384	280,381	418,056	64,298	-84.62%
260-3550	Oxbow Meadow Inert LF	-	-	19,451	-	-100.00%
260-3560	Pine Grove Landfill	5,880,016	2,285,120	2,458,978	2,083,905	-15.25%
260-3570	Recycling Sustain Center	1,040,172	1,004,709	1,131,050	976,186	-13.69%
260-3580	Recycling - Ft Benning	-	-	-	-	N/A
260-3710	Other Maint Repairs	12,135	5,746	19,046	13,580	-28.70%
	Subtotal	**$ 13,926,389**	**$ 10,554,553**	**$ 11,866,251**	**$ 10,422,168**	**-12.17%**
Parks & Recreation						
270-3150	Refuse Collection- Parks	111,736	74,987	60,444	85,894	42.11%
	Subtotal	**$ 111,736**	**$ 74,987**	**$ 60,444**	**$ 85,894**	**42.11%**
Non-Categorical						
590-2000	Contingency	-	-	-	42,245	N/A
590-3000	Non-Categorical	178,538	850,507	1,035,789	1,075,982	3.88%
590-4000	Interfund Transfers	1,195,027	1,211,806	1,474,083	1,643,711	11.51%
	Subtotal	**$ 1,373,565**	**$ 2,062,313**	**$ 2,509,872**	**$ 2,761,938**	**10.04%**
Grand Total		**$ 15,411,690**	**$ 12,691,854**	**$ 14,436,567**	**$ 13,270,000**	**-8.08%**

** Unaudited*

OVERVIEW / EMERGENCY TELEPHONE FUND 0209

Emergency Telephone Fund $ 4,000,627





The Emergency Telephone Fund accounts for expenses for the Emergency 911 System that ensures public safety departments respond quickly to emergency situations.

SCHEDULE OF REVENUES / EMERGENCY TELEPHONE FUND 0209

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Charges For Services						
4500	Emergency Telephone	1,162,636	1,998,964	1,031,920	1,050,000	1.75%
4519	Prepaid Wireless	288,508	658,337	887,997	650,000	-26.80%
4514	Wireless Surcharge	1,399,941	1,114,967	2,116,541	1,700,000	-19.68%
4802	Donations	-	69,457	-	-	
4837	Miscellaneous	44	54	48	-	-100.00%
Total Charges For Services		**$ 2,851,129**	**$ 3,841,779**	**$ 4,036,506**	**$ 3,400,000**	-15.77%
Investment Income						
4772	Gains/Losses on	-	-	-	-	N/A
4780	Investment Interest	-	-	-	-	N/A
Total Investment Income		**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Other Financing Sources						
4931	Transfers In-General	-	-	-	-	N/A
4998	Transfers In-OLOST	866,523	-	-	600,627	N/A
Total Other Financing Sources		**$ 866,523**	**$ -**	**$ -**	**$ 600,627**	N/A
Grand Total		**$ 3,717,652**	**$ 3,841,779**	**$ 4,036,506**	**$ 4,000,627**	**-0.89%**

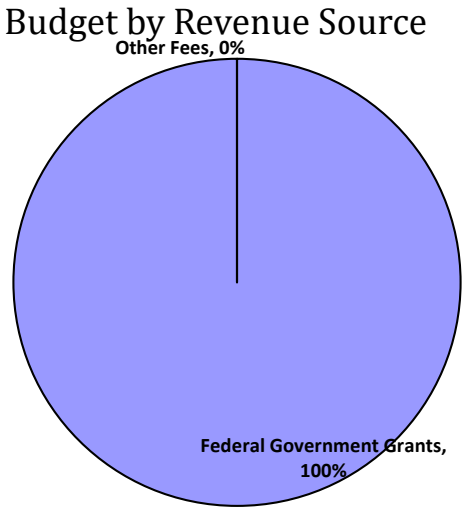
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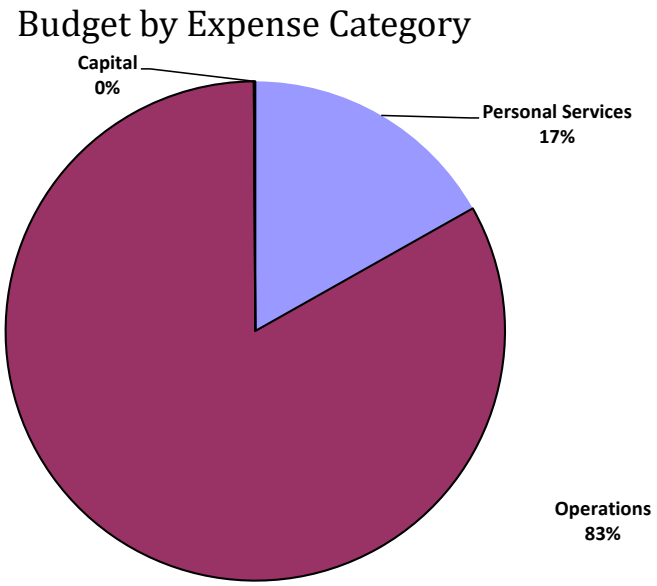
SCHEDULE OF EXPENDITURES / EMERGENCY TELEPHONE FUND 0209

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
E-911						
400-3220	E-911	3,506,378	3,630,231	3,289,015	3,774,197	14.75%
	Subtotal	**3,506,378**	**3,630,231**	**3,289,015**	**3,774,197**	**14.75%**
Non Categorical						
590-2000	Contingency	-	-	-	18,713	N/A
590-3000	Non-Categorical	211,277	211,548	206,945	207,717	0.37%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ 211,277**	**$ 211,548**	**$ 206,945**	**$ 226,430**	9.42%
Grand Total		**$ 3,717,655**	**$ 3,841,779**	**$ 3,495,960**	**$ 4,000,627**	**14.44%**

** Unaudited*

Community Development Block Grant Fund $ 1,573,432





The Community Development Block Grant (CDBG) Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

SCHEDULE OF REVENUES / CDBG FUND 0210

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Federal Government Grants						
4311	HUD Entitlement	1,160,174	808,568	849,789	1,573,432	85.16%
Total Federal Government Grants		**$ 1,160,174**	**$ 808,568**	**$ 849,789**	**$ 1,573,432**	**85.16%**
Payments in Lieu of Taxes						
4417	CDBG Program Income	-	-	-	-	N/A
Total Payments in Lieu of Taxes		**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Other Fees						
4594	Ordained Building Demolition	1,309	56,998	325	-	-100.00%
4595	Street Assess & Demo Interest	2,220	81,113	415	-	-100.00%
4837	Miscellaneous	4,564	-	-	-	N/A
4939	Transfer In - Neighborhood Stabilization Program	-	532,000	550,678	-	-100.00%
Total Other Fees		**$ 8,093**	**$ 670,111**	**$ 551,418**	**$ -**	**-100.00%**
Grand Total		**$ 1,168,267**	**$ 1,478,679**	**$ 1,401,207**	**$ 1,573,432**	**12.29%**

** Unaudited*

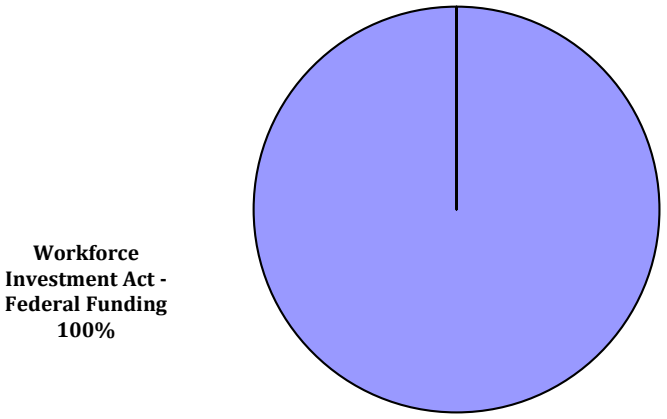
SCHEDULE OF EXPENDITURES / CDBG FUND 0210

Community Reinvestment	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
2451000 CDBG Program Income	319,428	362,661	310,136	315,792	1.82%
2452100 Ordained Building Demolition	500,000	165,484	290,399	250,000	-13.91%
2452300 Street Assess & Demo Interest	269,664	341,791	381,494	387,119	1.47%
2453110 Land Acquisition	86,311	5,700	24,946	168,716	576.33%
2453130 Miscellaneous	161,081	315,005	255,018	150,000	-41.18%
2453140 Nieghbor Hood Parks/Site Improvement	-	156,453	296,735	300,000	1.10%
Total Community Reinvestment	**$ 1,336,484**	**$ 1,347,094**	**$ 1,558,728**	**$ 1,571,627**	**0.83%**
Non-Departmental					
5902000 Contingency	-	-	-	1,805	N/A
5904000 Interfund Transfer	$ -	$ -	$ -	$ -	N/A
Total Non-Department	**$ -**	**$ -**	**$ -**	**$ 1,805**	**N/A**
Grand Total	**$ 1,336,484**	**$ 1,347,094**	**$ 1,558,728**	**$ 1,573,432**	**0.94%**

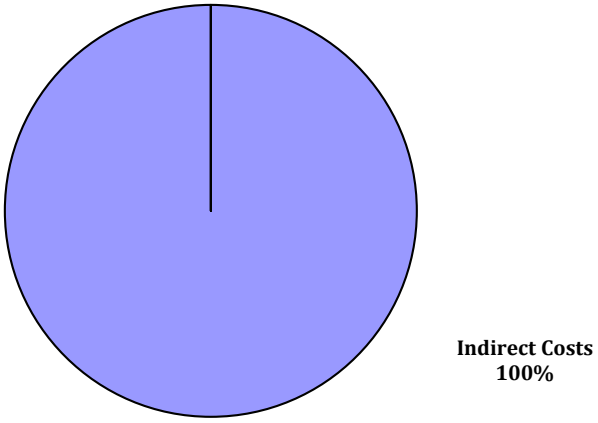
** Unaudited*

Workforce Innovation & Opportunity Act Fund $ 3,687,670

Budget by Revenue Source



Budget by Expense Category



The Workforce Investment Act Program Fund accounts for grant monies received from the Department of Labor under the Job Training Partnership Act.

SCHEDULE OF REVENUES

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
4333	WIOA Revenue	$ 2,158,069	$ 2,240,783	$ 2,098,663	$ 3,687,670	75.72%
Grand Total		**$ 2,158,069**	**$ 2,240,783**	**$ 2,098,663**	**$ 3,687,670**	**75.72%**

** Unaudited*

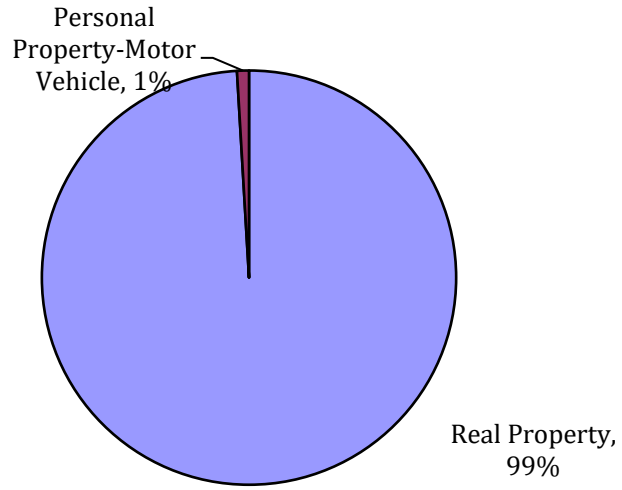
SCHEDULE OF EXPENDITURES

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
6806000	WIOA Administration	$ 2,158,066	$ 2,240,783	$ 2,098,661	$ 3,687,670	75.72%
Grand Total		**$ 2,158,066**	**$ 2,240,783**	**$ 2,098,661**	**$ 3,687,670**	**75.72%**

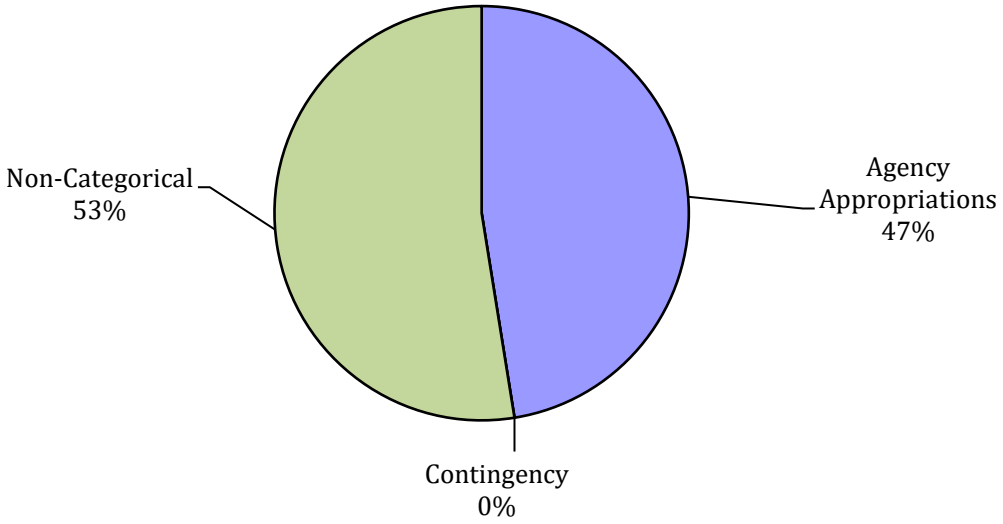
** Unaudited*

Economic Development Authority Fund $ 2,379,434

Budget by Revenue Source



Budget by Expenditures Source



The Economic Development Authority Fund accounts for funds utilized in economic development activities for the citizens of the City of Columbus. It is budgeted on the anticipated collection rate of 0.25 mills. An additional 0.25 mills has also been established as a reserve for Economic Development and for the retirement of a specific project's cost.

SCHEDULE OF REVENUES / ECONOMIC DEVELOPMENT AUTH. FUND 0230

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
General Property Taxes						
4001	Real Property	1,918,626	1,922,684	1,955,169	2,237,890	14.46%
4003	Timber	24	-	-	-	N/A
4005	Personal Property	330,164	331,116	340,363	-	-100.00%
4006	Personal Property-Motor Vehicle	210,629	200,886	26,661	20,977	-21.32%
4007	Mobile Homes	2,133	1,913	1,787	-	-100.00%
Total General Property Taxes		**$ 2,461,576**	**$ 2,456,599**	**$ 2,323,980**	**$ 2,258,867**	**-2.80%**
Use Of Fund Balance		$ -	$ -	$ 171,362	$ 120,567	
Grand Total		**$ 2,461,576**	**$ 2,456,599**	**$ 2,323,980**	**$ 2,379,434**	**2.39%**

** Unaudited*

SCHEDULE OF EXPENDITURES / ECONOMIC DEVELOPMENT AUTH. FUND 0230

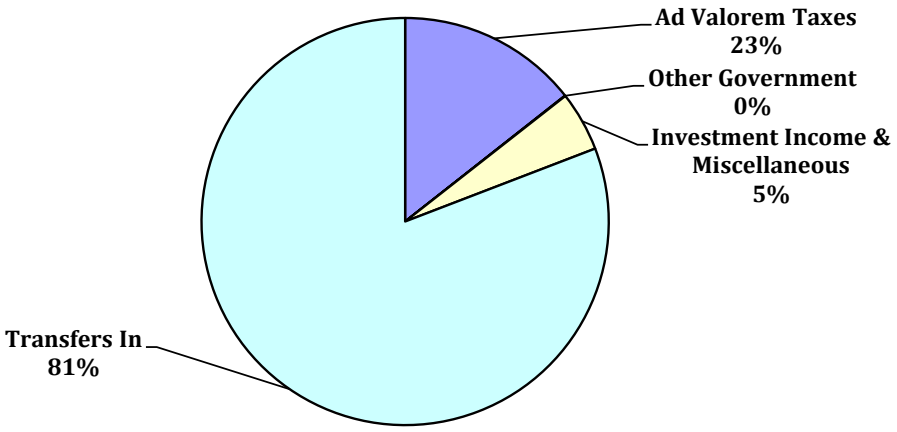
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Non-Categorical						
590-1000	Agency Appropriations	1,203,501	1,234,615	1,152,150	1,129,434	-1.97%
590-2000	Contingency	-	-	-	-	N/A
590-3000	Non-Categorical	800,000	955,426	1,419,196	1,250,000	-11.92%
	Subtotal	**$ 2,003,501**	**$ 2,190,041**	**$ 2,571,346**	**$ 2,379,434**	**-7.46%**
Grand Total		**$ 2,003,501**	**$ 2,190,041**	**$ 2,571,346**	**$ 2,379,434**	**-7.46%**

** Unaudited*

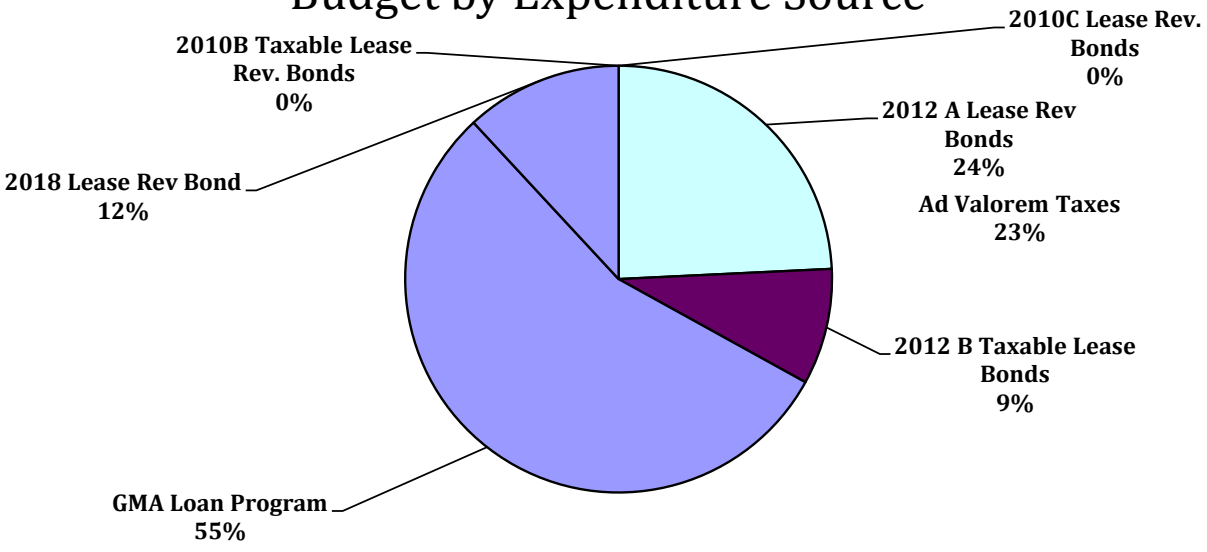
OVERVIEW / DEBT SERVICE FUND 0405

Debt Service Fund $ 12,157,347

Budget by Revenue Source



Budget by Expenditure Source



The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

SCHEDULE OF REVENUES / DEBT SERVICE FUND 0405

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
General Property Taxes						
4001	Real Property	2,425,702	1,980,533	1,993,413	1,663,250	-16.56%
4002	Public Utility	-	-	3,007	-	-100.00%
4003	Timber	34	-	-	-	N/A
4005	Personal Property	504,090	337,935	346,469	-	-100.00%
4006	Personal Property-Motor	294,881	214,889	25,061	14,265	-43.08%
4007	Mobile Homes	2,986	1,815	1,680	-	-100.00%
4012	Not on Digest-Real & Personal	-	(426)	20	-	-100.00%
4015	Recording intangibles	60,180	42,077	57,094	46,474	-18.60%
	Subtotal	**$ 3,287,873**	**$ 2,576,822**	**$ 2,426,744**	**$ 1,723,989**	**-28.96%**
Penalties & Interest						
4150	Ad Valorem	58,929	35,396	35,789	21,000	-41.32%
4151	Auto	3,880	2,513	1,518	3,575	135.54%
	Subtotal	**$ 62,809**	**$ 37,909**	**$ 37,306**	**$ 24,575**	**-34.13%**
Total General Property Taxes		**$ 3,350,682**	**$ 2,614,731**	**$ 2,464,050**	**$ 1,748,564**	**-29.04%**
Intergovernmental						
4305	BABs Subsidy	1,416,115	1,421,430	712,234	-	-100.00%
4400	Payment Lieu Taxes Housing	4,294	3,342	4,143	4,500	8.62%
4415	Columbus Water Works	-	-	-	-	N/A
4425	Bull Creek Golf Course	-	-	-	-	N/A
Total Intergovernmental		**$ 1,420,409**	**$ 1,424,772**	**$ 716,377**	**$ 4,500**	**-99.37%**
Investment Income						
4772	Gains/Losses on Investments	-	-	-	-	N/A
4779	Other Interest Income	44	29	194	-	-100.00%
4780	Investment Income	41,990	85,522	56,742	38,737	-31.73%
Total Investment Income		**$ 42,034**	**$ 85,551**	**$ 56,937**	**$ 38,737**	**-31.96%**
Miscellaneous						
4837	Miscellaneous	514,300	517,440	527,798	538,347	2.00%
Total Miscellaneous		**$ 514,300**	**$ 517,440**	**$ 527,798**	**$ 538,347**	2.00%
Interfund Transfers In						
4932	Transfers In - Paving Fund	143,973	145,674	255,942	255,944	0.00%
4936	Transfers In- Integrated	1,195,027	1,211,806	1,474,083	1,643,712	11.51%
4976	Trans In - 2019 CBA Refund	-	-	9,623	-	-100.00%
4992	Trans In - CBA, Series 2019	-	-	7,071,873	-	-100.00%
4998	Transfers In - Other LOST	7,081,917	7,100,695	7,703,557	7,927,543	2.91%
Total Interfund Transfers In		**$ 8,420,917**	**$ 8,458,175**	**$ 16,515,078**	**$ 9,827,199**	-40.50%
USE OF FUND BALANCE		$ -	$ -	$ -	$ -	
Grand Total		**$ 13,748,342**	**$ 13,100,670**	**$ 20,280,239**	**$ 12,157,347**	**-40.05%**

** Unaudited*

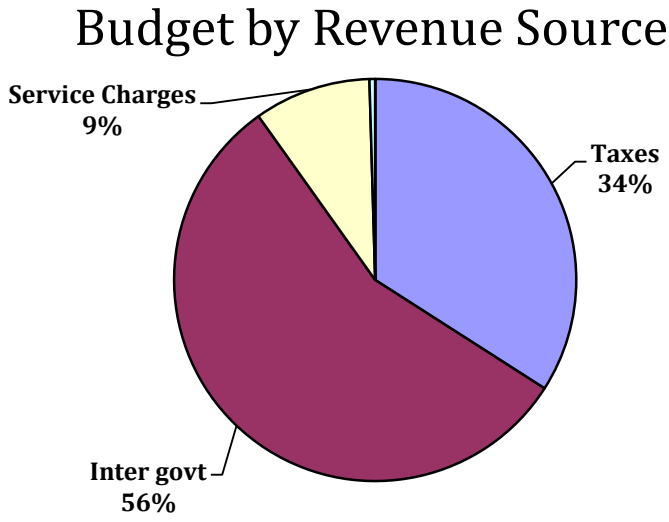
SCHEDULE OF EXPENDITURES / DEBT SERVICE FUND 0405

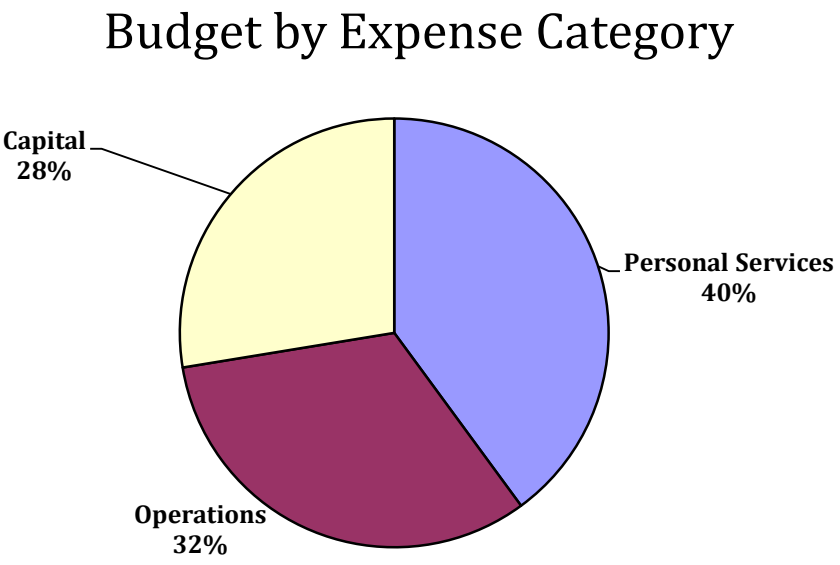
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Debt Service						
200-2000	Debt Service	-	-	4,000	-	-100.00%
200-3477	2010A Lease Rev. Bonds	2,604,200	2,606,600	2,605,200	-	-100.00%
200-3478	2010B Taxable Lease Rev. Bonds	4,177,691	4,177,691	2,088,846	-	-100.00%
200-3479	2010C Lease Rev. Bonds	125,400	125,400	62,700	-	-100.00%
200-3480	2012 A Lease Rev Bonds	1,694,593	1,697,159	1,706,564	1,709,643	0.18%
200-3481	2012 B Taxable Lease Bonds	1,362,505	1,371,105	1,369,105	620,505	-54.68%
200-3482	2018 Lease Revenue Bonds	-	-	7,195,545	-	-100.00%
200-3483	2019 Lease Revenue Bonds			1,685,535	5,630,957	234.08%
200-3484	2019 A Lease Rev Bonds	-	-	-	311,663	N/A
200-3610	GMA Loan Program	3,519,390	2,969,914	3,579,862	3,884,579	8.51%
590-3000	Non-Categorical	-	-	25,726	-	-100.00%
	Subtotal	**$ 13,483,779**	**$ 12,947,869**	**$ 20,323,083**	**$ 12,157,347**	-40.18%
Grand Total		**$ 13,483,779**	**$ 12,947,869**	**$ 20,323,083**	**$ 12,157,347**	**-40.18%**

** Unaudited*

OVERVIEW / TRANSPORTATION FUND 0751

Transportation Fund $ 10,897,319





The Transportation Fund accounts for all expenses related to METRA, including administration and operations.

SCHEDULE OF REVENUES / TRANSPORTATION FUND 0751

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
General Property Taxes						
4001	Real Property	3,146,546	3,132,934	3,206,477	3,680,611	14.79%
4003	Timber	40	-	-	-	N/A
4005	Personal Property	541,469	543,031	558,195	-	-100.00%
4006	Personal Property-Motor Vehicle	345,432	329,452	43,724	31,352	-28.30%
4007	Mobile Homes	3,498	3,137	2,931	-	-100.00%
Total General Property Taxes		**$ 4,036,985**	**$ 4,008,554**	**$ 3,811,327**	**$ 3,711,963**	**-2.61%**
Intergovernmental						
4044	T-SPLOST Projects	940,659	1,167,887	2,114,149	3,303,283	56.25%
4301	FTA Capital Grant	1,182,677	2,353,190	1,612,683	2,581,062	60.05%
4302	FTA Section 9-Planning	126,632	123,230	140,527	154,106	9.66%
4330	DoT Capital Grant	-	-	-	-	N/A
4331	DoT Planning	-	-	-	-	N/A
4337	DoT Section 9-Planning	68,306	79,882	53,180	66,330	24.73%
4400	Payment Lieu Taxes Housing Authority	4,612	5,371	6,675	7,000	4.87%
Total Intergovernmental		**$ 2,322,886**	**$ 3,729,560**	**$ 3,927,214**	**$ 6,111,781**	**55.63%**
Charges For Services						
Transit Charges						
4560	Subscription Farebox	13,272	2,352	2,627	5,000	90.33%
4561	Passenger Services	953,218	904,919	760,179	890,575	17.15%
4562	Dial-A-Ride	106,318	98,152	85,432	100,000	17.05%
4563	Advertising	25,280	18,890	7,560	20,000	164.55%
4564	Miscellaneous Transportation	313	633	47	-	-100.00%
	Subtotal	**$ 1,098,401**	**$ 1,024,946**	**$ 855,845**	**$ 1,015,575**	**18.66%**
Other Fees						
4540	Handicap ID Fees	8,278	7,415	7,446	8,000	7.45%
4558	Recycling Fees	-	-	-	-	N/A
	Subtotal	**$ 8,278**	**$ 7,415**	**$ 7,446**	**$ 8,000**	**7.45%**
Total Charges For Services		**$ 1,106,678**	**$ 1,032,360**	**$ 863,290**	**$ 1,023,575**	**18.57%**

SCHEDULE OF REVENUES / TRANSPORTATION FUND 0751

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Investment Income						
4772	Gains/Losses on Investments	(31,932)	(19,372)	5,823	-	-100.00%
4780	Investment Income	65,089	113,636	75,543	50,000	-33.81%
Total Investment Income		**$ 33,157**	**$ 94,264**	**$ 81,365**	**$ 50,000**	**-38.55%**
Miscellaneous						
4837	Miscellaneous	159	388	239	-	-100.00%
4853	Claims/Settlements	-	-	-	-	N/A
4906	Property Sales	-	142	(174)	-	-100.00%
4907	Sale of Fixed Assets	-	-	-	-	N/A
4908	Gain Sale of Assets	-	500	(295)	-	-100.00%
Total Miscellaneous		**$ 159**	**$ 1,030**	**$ (230)**	**$ -**	-100.00%
Other Financing Sources						
4931	Transfer In-General Fund	-	-	-	-	N/A
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	N/A
Total Other Financing Sources		**$ -**	**$ -**	**$ -**	**$ -**	N/A
USE OF FUND BALANCE		$ -	$ -	$ -	$ -	
Grand Total		**$ 7,499,865**	**$ 8,865,768**	**$ 8,682,966**	**$ 10,897,319**	**25.50%**

** Unaudited*

SCHEDULE OF EXPENDITURES / TRANSPORTATION FUND 0751

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Public Works						
260-3710	Other Maintenance/Repairs	3,111	-	124	15,000	11996.77%
	Subtotal	**$ 3,111**	**$ -**	**$ 124**	**$ 15,000**	**11996.77%**
Non-Categorical						
590-2000	Contingency	-	-	-	142,332	N/A
590-3000	Non-Categorical	374,224	287,528	396,628	397,172	0.14%
	Subtotal	**$ 374,224**	**$ 287,528**	**$ 396,628**	**$ 539,504**	**36.02%**
METRA						
610-1000	Administration	173,877	188,670	275,604	299,465	8.66%
610-2100	Operations	2,012,729	1,957,851	1,729,726	2,117,756	22.43%
610-2200	Maintenance	1,413,869	1,266,943	1,082,244	1,505,130	39.07%
610-2300	Dial-A-Ride	217,427	352,365	254,243	242,574	-4.59%
610-2400	Capital-FTA	988,162	1,400,690	2,037,058	3,226,327	58.38%
610-2500	Capital-TSPLOST	12,829	-	429,582	450,000	4.75%
610-2510	Admin.-TSPLOST	58,865	70,507	40,200	55,690	38.53%
610-2520	Oper.-TSPLOST	640,852	663,541	627,564	779,563	24.22%
610-2530	Maint.-TSPLOST	153,723	223,233	242,565	1,198,272	394.00%
610-2540	D-A-R.-TSPLOST	149,628	159,464	147,918	174,493	17.97%
610-2900	Charter Services	7,418	11,383	-	18,000	N/A
610-3410	Planning-FTA (5303)	78,544	79,883	71,497	82,913	15.97%
610-3420	Planning-FTA (5307)	158,289	153,650	175,659	192,632	9.66%
610-3430	ARRA Section 5340	-	-	236,684		
610-3430	Clean Fules Grant	-	-	176,278		
	Subtotal	**$ 6,066,212**	**$ 6,528,180**	**$ 7,526,822**	**$ 10,342,815**	**37.41%**
Grand Total		**$ 6,443,547**	**$ 6,815,708**	**$ 7,923,574**	**$ 10,897,319**	**37.53%**

** Unaudited*

OVERVIEW / PARKING MANAGEMENT FUND 0752

Parking Management Fund $ -

In FY19 The Parking Management Fund activities moved into the General Fund as it no longer meets the requirements of an enterprise fund. The Parking Management Fund accounted for all expenses related to Columbus' Uptown Parking District, including parking and enforcement.

SCHEDULE OF REVENUES / PARKING MANAGEMENT FUND 0752

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Charges For Services						
4254	PTV Permits	125	-	-	-	N/A
4568	Parking Fees	1,675	-	-	-	N/A
4569	Public Parking Fees	11,856	-	-	-	N/A
Total Charges For Services		**$ 13,656**	**$ -**	**$ -**	**$ -**	**N/A**
Fines & Forfeitures						
4752	Parking Violations	228,434	-	-	-	N/A
Total Fines & Forfeitures		**$ 228,434**	**$ -**	**$ -**	**$ -**	**N/A**
Investment Income						
4878	Rental Lease Income	23,400	-	-	-	N/A
Total Investment Income		**$ 23,400**	**$ -**	**$ -**	**$ -**	**N/A**
OTHER FINANCING SOURCES						
Interfund Transfers In						
4931	Transfer In-General Fun	-	-	-	-	N/A
Total Other Financing Sources		**$ -**	**$ -**	**$ -**	**$ -**	N/A
Grand Total		**$ 265,490**	**$ -**	**$ -**	**$ -**	**N/A**

** Unaudited*

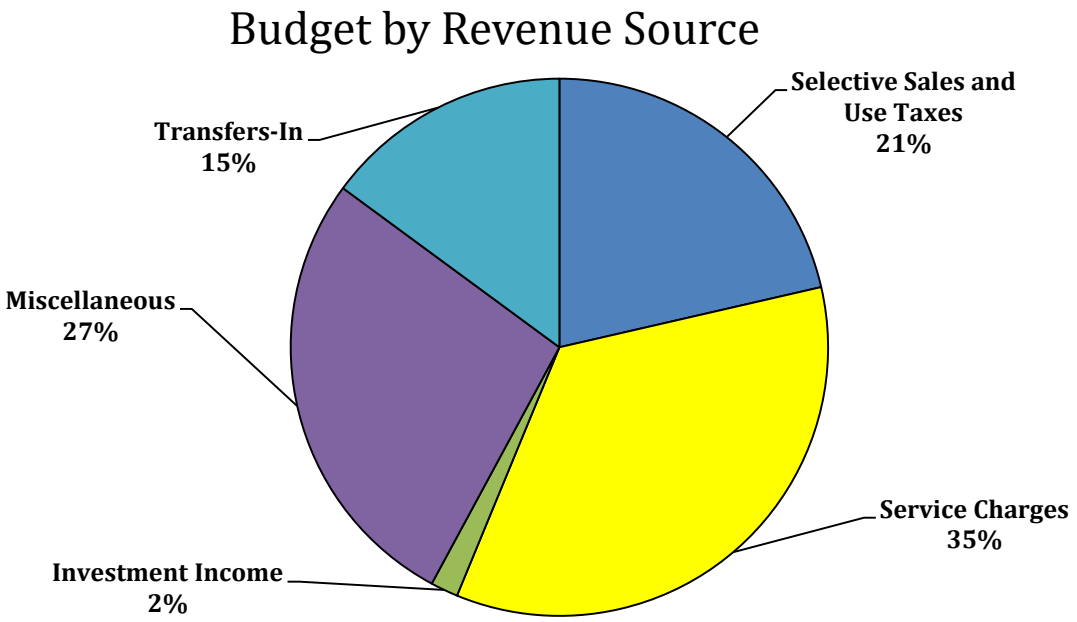
SCHEDULE OF EXPENDITURES / PARKING MANAGEMENT FUND 0752

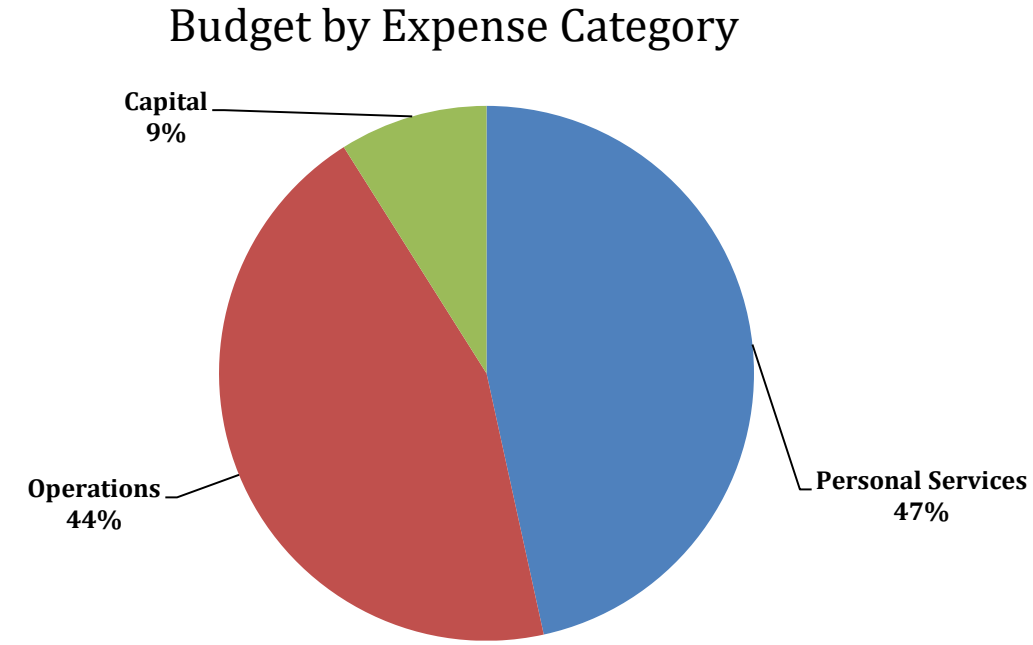
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Non-Categorical						
590-2000	Contingency	-	-	-	-	N/A
590-3000	Non-Categorical	(32,192)	-	-	-	N/A
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ (32,192)**	**$ -**	**$ -**	**$ -**	**N/A**
Parking Management						
610-2800	Parking Management	271,908	-	-	-	N/A
	Subtotal	**$ 271,908**	**$ -**	**$ -**	**$ -**	**N/A**
Grand Total		**$ 239,716**	**$ -**	**$ -**	**$ -**	**N/A**

** Unaudited*

OVERVIEW / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

Trade Center Fund $ 3,018,339





The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation, and maintenance of the Columbus Ironworks Convention and Trade Center.

SCHEDULE OF REVENUES / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Selective Sales & Use Taxes						
4052	Beer Tax	683,237	675,335	701,505	646,000	-7.91%
Total Selective Sales & Use Taxes		**$ 683,237**	**$ 675,335**	**$ 701,505**	**$ 646,000**	**-7.91%**
Charges for Services						
4568	Parking Fees	12,748	13,127	10,521	14,476	37.59%
4573	Ticket Sales	2,006	10,025	11,324	10,000	-11.69%
4579	Elec Usage Fees	34,488	34,003	47,307	30,000	-36.58%
	Subtotal	**$ 49,242**	**$ 57,155**	**$ 69,152**	**$ 54,476**	**-21.22%**
Trade Center Operations						
4580	Convention Services	14,259	16,080	(139)	15,000	-10891.37%
4581	Food Svc Contract-Events	1,142,296	1,220,873	606,313	980,713	61.75%
4582	Sale of Merchandise	-	100	991	850	-14.23%
	Subtotal	**$ 1,156,555**	**$ 1,237,054**	**$ 607,165**	**$ 996,563**	**64.13%**
Other Charges for Services						
4827	Outside Personnel Svcs	-	-	-	-	N/A
	Subtotal	-	-	-	-	N/A
Total Charges For Services		**$ 1,205,797**	**$ 1,294,209**	**$ 676,317**	**$ 1,051,039**	**55.41%**
Investment Income						
4772	Gains/Losses on Investments	-	-	-	-	N/A
4780	Investment Interest	67,780	120,118	82,059	50,000	-39.07%
Total Investment Income		**$ 67,780**	**$ 120,118**	**$ 82,059**	**$ 50,000**	**-39.07%**
Miscellaneous						
4828	Copy Work	365	634	77	1,000	1198.70%
4837	Miscellaneous	3,491	7,848	4,726	5,000	5.80%
4842	Vendors Comp-Sales Tax	298	330	217	300	38.25%
	Subtotal	**$ 4,154**	**$ 8,812**	**$ 5,020**	**$ 6,300**	25.50%
Rents and Royalties						
4874	Equipment Rental	135,237	150,477	88,203	140,000	58.72%
4875	Space Rental	603,490	670,113	644,353	675,000	4.76%
	Subtotal	**$ 738,727**	**$ 820,590**	**$ 732,556**	**$ 815,000**	**11.25%**
Total Miscellaneous Income		**$ 742,881**	**$ 829,402**	**$ 737,576**	**$ 821,300**	**11.35%**

** Unaudited*

SCHEDULE OF REVENUES / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Other Financing Sources						
Interfund Transfers In						
4943	Transfer In-Hotel/Motel	611,654	662,883	537,004	450,000	-16.20%
	Subtotal	**$ 611,654**	**$ 662,883**	**$ 537,004**	**$ 450,000**	**-16.20%**
Total Other Financing Sources		**$ 611,654**	**$ 662,883**	**$ 537,004**	**$ 450,000**	**-16.20%**
USE OF FUND BALANCE		$ -	$ -	$ -	$ -	
Grand Total		**$ 3,311,349**	**$ 3,581,947**	**$ 2,734,461**	**$ 3,018,339**	**10.38%**

** Unaudited*

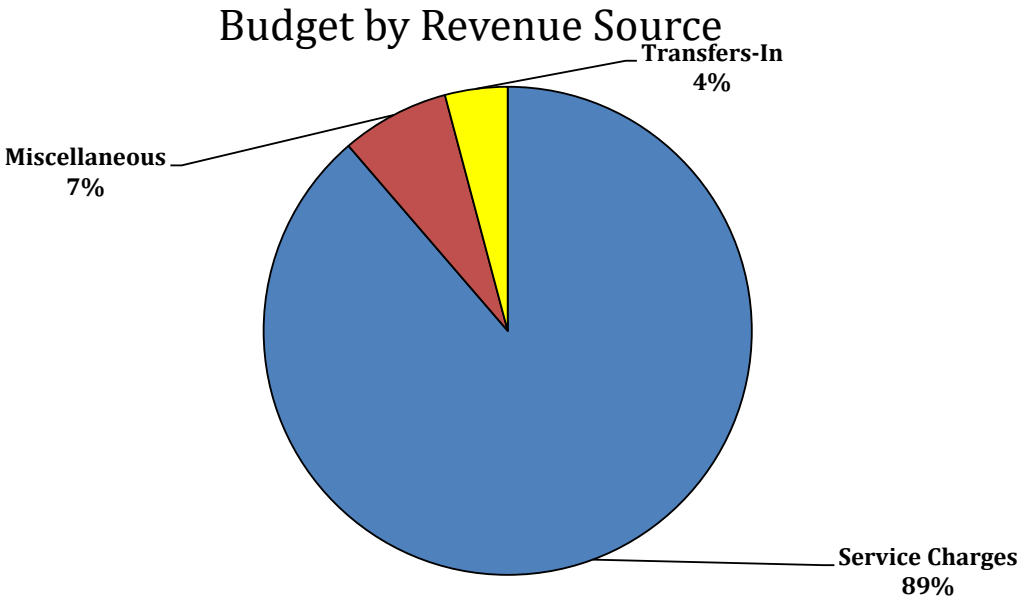
SCHEDULE OF EXPENDITURES / COLUMBUS IRON WORKS TRADE CENTER FUND 0753

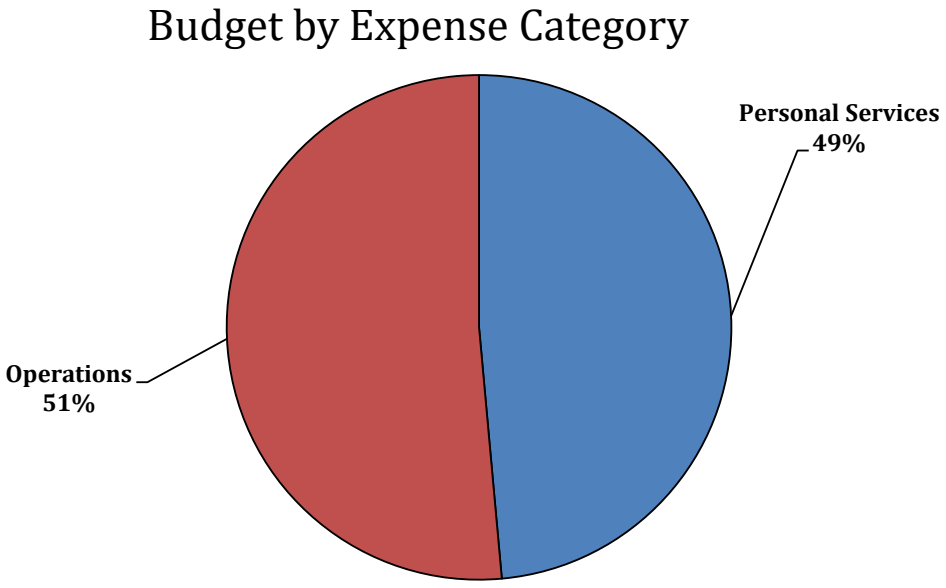
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Non-Categorical						
590-2000	Contingency	-	-	-	11,308	N/A
590-3000	Non-Categorical	(73,363)	138,344	129,905	147,731	13.72%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ (73,363)**	**$ 138,344**	**$ 129,905**	**$ 159,039**	**22.43%**
Trade Center						
620-1000	Administration	466,028	459,616	707,897	502,017	-29.08%
620-2100	Sales	278,933	356,932	439,914	401,727	-8.68%
620-2200	Operations	630,688	488,178	449,077	564,084	25.61%
620-2300	Building Maintenance	837,945	1,178,039	934,770	1,101,702	17.86%
620-2600	Bonded Debt	177,869	106,567	107,288	289,770	170.09%
	Subtotal	**$ 2,391,463**	**$ 2,589,332**	**$ 2,638,946**	**$ 2,859,300**	**8.35%**
Grand Total		**$ 2,318,100**	**$ 2,727,676**	**$ 2,768,851**	**$ 3,018,339**	**9.01%**

** Unaudited*

OVERVIEW / BULL CREEK GOLF COURSE FUND 0755

Bull Creek Golf Course Fund $ 1,207,000





The Bull Golf Course Fund provides for administration, operation, and maintenance of Bull Creek Golf Course.

SCHEDULE OF REVENUES / BULL CREEK GOLF COURSE FUND 0755

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Charges For Services						
4541	Golf Course Handicap	585	550	854	500	-41.46%
4542	Operations-Golf Course	822,588	819,384	925,696	850,000	-8.18%
4543	Golf Range Fees	27,586	29,141	26,744	25,000	-6.52%
4544	Snack Bar-Golf Course	109,790	117,391	85,775	105,000	22.41%
4582	Sale Of Merchandise	115,710	98,775	72,806	90,000	23.62%
4681	Fee Based Program Fees	-	-	700	-	-100.00%
Total Charges For Services		**$ 1,076,259**	**$ 1,065,240**	**$ 1,112,574**	**$ 1,070,500**	**-3.78%**
Miscellaneous						
Other Miscellaneous Revenues						
4802	Donations	-	-	5,000	-	-100.00%
4837	Miscellaneous	-	303	5,996	-	-100.00%
4840	Rebates	-	-	200	-	-100.00%
4842	Venders Comp-Sales Tax	1,341	1,318	1,240	1,500	20.97%
4851	Damage to City Property	-	4,600	-		
4878	Rental/Lease Income	95,329	145,174	36,758	85,000	131.24%
4909	Capital Contributions	98,380	-	-	-	N/A
	Subtotal	**$ 195,050**	**$ 151,394**	**$ 49,194**	**$ 86,500**	75.83%
Total Miscellaneous Income		**$ 195,050**	**$ 151,394**	**$ 49,194**	**$ 86,500**	**75.83%**
Other Financing Sources						
Interfund Transfers In						
4931	Transfer In-General Fund	25,928	48,290	105,315	50,000	-52.52%
	Subtotal	**$ 25,928**	**$ 48,290**	**$ 105,315**	**$ 50,000**	-52.52%
Total Other Financing Sources		**$ 25,928**	**$ 48,290**	**$ 105,315**	**$ 50,000**	-52.52%
Grand Total		**$ 1,297,237**	**$ 1,264,925**	**$ 1,267,083**	**$ 1,207,000**	**$ 0**

** Unaudited*

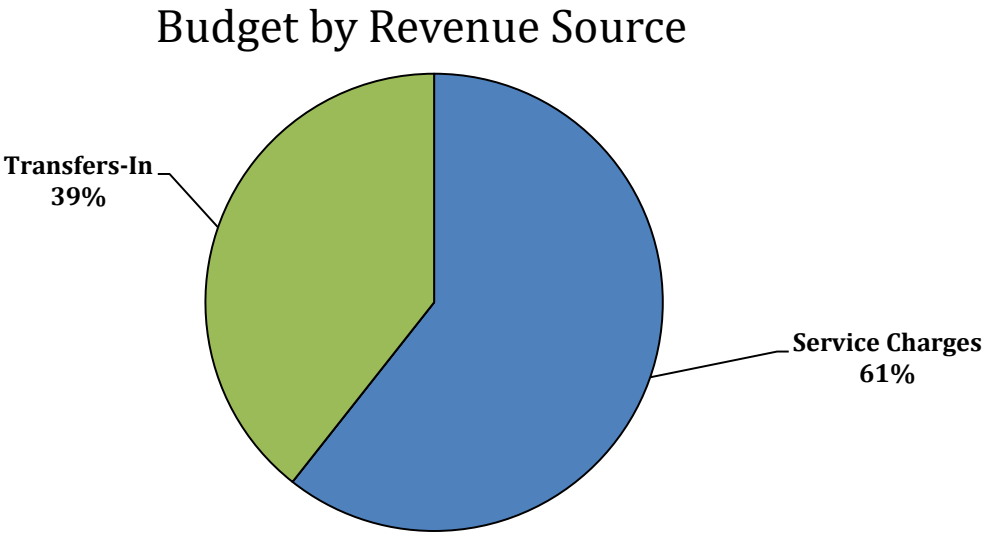
SCHEDULE OF EXPENDITURES / BULL CREEK GOLF COURSE FUND 0755

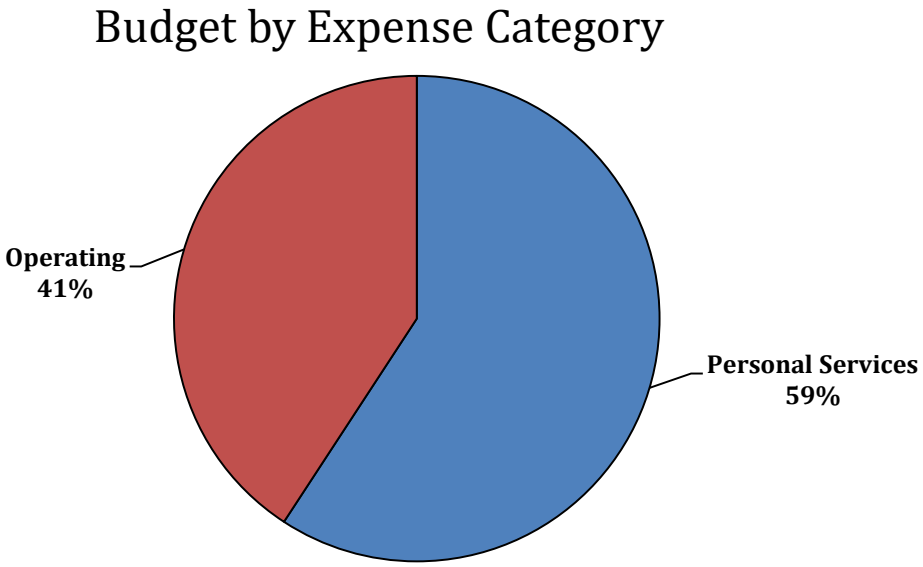
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Non-Categorical						
590-2000	Contingency	-	-	-	4,699	N/A
590-3000	Non-Categorical	(75,740)	49,937	56,898	56,707	-0.34%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ (75,740)**	**$ 49,937**	**$ 56,898**	**$ 61,406**	**7.92%**
Bull Creek						
630-2100	Maintenance	715,798	748,909	807,470	783,363	-2.99%
630-2200	Pro Shop	434,743	366,982	670,867	362,231	-46.01%
630-2300	Debt Service	-	-	-	-	N/A
	Subtotal	**$ 1,150,541**	**$ 1,115,891**	**$ 1,478,337**	**$ 1,145,594**	**-22.51%**
Grand Total		**$ 1,074,801**	**$ 1,165,828**	**$ 1,535,235**	**$ 1,207,000**	**-21.38%**

** Unaudited*

OVERVIEW / OXBOW CREEK GOLF COURSE FUND 0756

Oxbow Creek Golf Course Fund $ 381,000





The Oxbow Golf Course Fund provides for administration, operation, and maintenance of Oxbow Creek Golf Course.

SCHEDULE OF REVENUES / OXBOW CREEK GOLF COURSE FUND 0756

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Charges For Services						
4541	Golf Course Handicap Fees	-	-	9	-	-100.00%
4542	Operations-Golf Course	198,145	223,759	199,000	185,000	-7.04%
4543	Golf Range Fees	20,800	22,082	19,475	20,000	2.70%
4544	Snack Bar-Golf Course	18,670	22,513	16,260	18,000	10.70%
4582	Sale Of Merchandise	9,052	10,241	9,927	8,000	-19.41%
Total Charges For Services		**$ 246,667**	**$ 278,594**	**$ 244,671**	**$ 231,000**	-5.59%
Miscellaneous						
Other Miscellaneous Revenues						
4842	Vendors Comp - Sales T	569	660	563	-	-100.00%
4837	Miscellaneous	18	-	46	-	-100.00%
	Subtotal	**$ 587**	**$ 660**	**$ 609**	**$ -**	-100.00%
Total Miscellaneous Income		**$ 587**	**$ 660**	**$ 609**	**$ -**	-100.00%
Other Financing Sources						
Interfund Transfers In						
4931	Transfer In-General Func	113,316	84,851	117,056	150,000	28.14%
	Subtotal	**$ 113,316**	**$ 84,851**	**$ 117,056**	**$ 150,000**	28.14%
Total Other Financing Sources		**$ 113,316**	**$ 84,851**	**$ 117,056**	**$ 150,000**	**28.14%**
Grand Total		**$ 360,570**	**$ 364,105**	**$ 362,336**	**$ 381,000**	**5.15%**

** Unaudited*

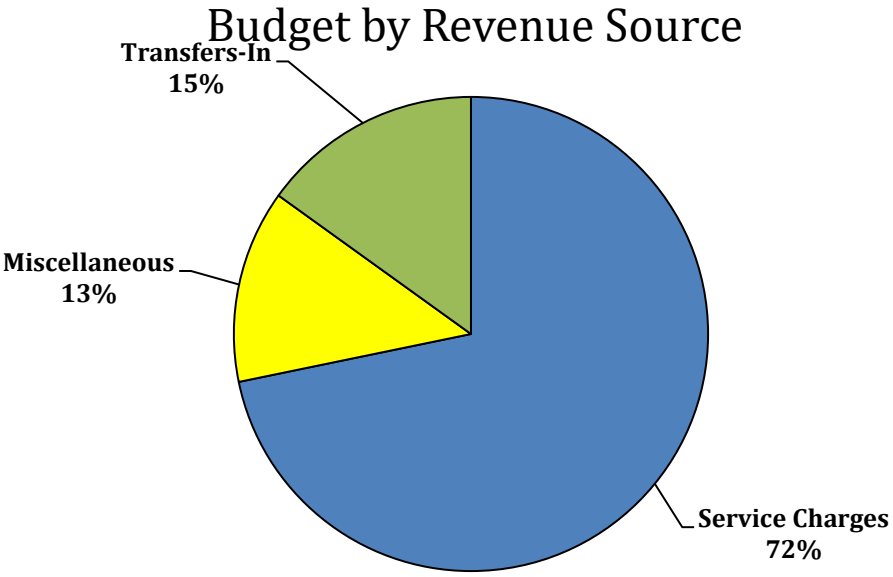
SCHEDULE OF EXPENDITURES / OXBOW CREEK GOLF COURSE FUND 0756

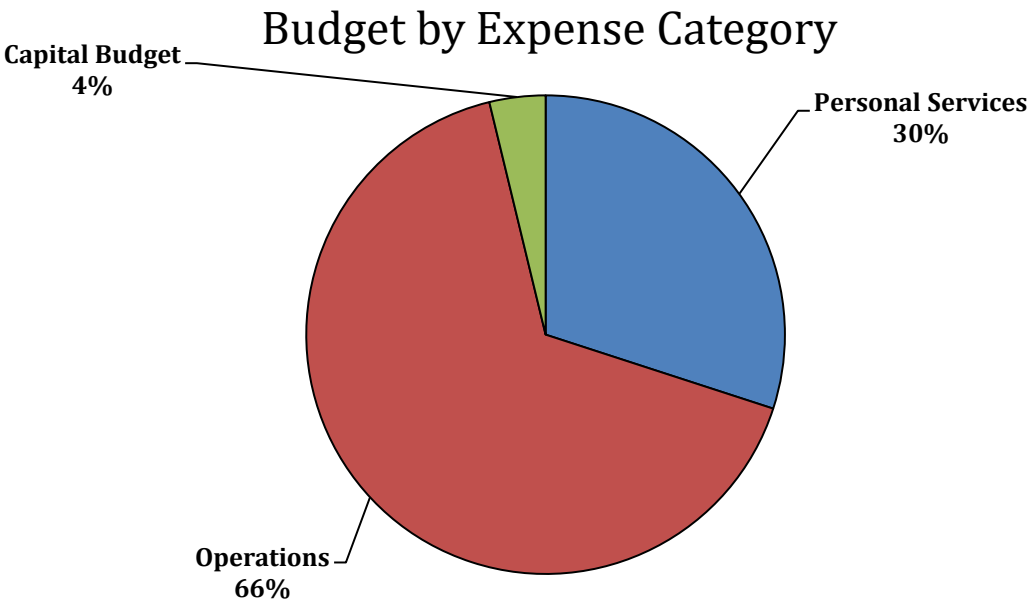
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Non-Categorical						
590-2000	Contingency	-	-	-	1,540	N/A
590-3000	Non-Categorical	(14,324)	19,749	23,797	22,256	-6.48%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ (14,324)**	**$ 19,749**	**$ 23,797**	**$ 23,796**	**0.00%**
Oxbow Creek						
640-2100	Pro Shop	160,557	139,955	207,860	168,788	-18.80%
640-2200	Maintenance	177,935	190,604	199,528	188,416	-5.57%
640-2300	Debt Service	-	-	-	-	N/A
	Subtotal	**$ 338,492**	**$ 330,559**	**$ 407,388**	**$ 357,204**	**-12.32%**
Grand Total		**$ 324,168**	**$ 350,308**	**$ 431,185**	**$ 381,000**	**-11.64%**

** Unaudited*

OVERVIEW / CIVIC CENTER FUND 0757

Civic Center Fund $ 5,972,000





The Civic Center Fund accounts for the operation of the multi-functional recreational facility.

SCHEDULE OF REVENUES / CIVIC CENTER FUND 0757

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Charges For Services						
Civic Center Charges						
4576	Catering	40,332	84,719	31,105	65,000	108.97%
4587	Food Svc Contract	152,312	109,233	106,564	115,000	7.92%
4582	Sale Of Merchandise	186,634	288,997	360,528	320,000	-11.24%
	Subtotal	**$ 379,278**	**$ 482,950**	**$ 498,197**	**$ 500,000**	**0.36%**
Event Fees						
4573	Ticket Sales	3,028,419	2,620,347	2,265,362	3,000,000	32.43%
4575	Box Office Fees		-	-	-	N/A
	Subtotal	**$ 3,028,419**	**$ 2,620,347**	**$ 2,265,362**	**$ 3,000,000**	**32.43%**
Charges for Services						
4568	Parking Fees	123,894	85,019	52,580	85,000	61.66%
4872	Sale of Advertisements	24,595	17,500	16,700	24,000	43.71%
4837	Miscellaneous	633,855	589,147	558,972	676,500	21.03%
	Subtotal	**$ 782,344**	**$ 691,666**	**$ 628,252**	**$ 785,500**	**25.03%**
Other Fees						
4862	Sale of Salvage	-	-	247	-	-100.00%
4906	Property Sales	(250)	-	-	-	N/A
	Subtotal	**$ (250)**	**$ -**	**$ 247**	**$ -**	-100.00%
Total Charges For Services		**$ 4,189,791**	**$ 3,794,963**	**$ 3,392,059**	**$ 4,285,500**	**26.34%**
Investment Income						
4780	Investment Income	-	-	-	-	N/A
4772	Gains/Losses on	250	-	-	-	N/A
Total Investment Income		**$ 250**	**$ -**	**$ -**	**$ -**	**N/A**
Miscellaneous						
Miscellaneous						
4801	Private Contributions	20,000	20,000	31,675	-	-100.00%
4802	Donations	196,807	810,285	34,275	-	-100.00%
	Subtotal	**$ 216,807**	**$ 830,285**	**$ 65,950**	**$ -**	**-100.00%**
Rents and Royalties						
4880	Rent - Civic Center	448,537	480,734	465,991	604,500	29.72%
4842	Vendor Comp Sales Tax	2,160	2,253	1,711	2,000	16.90%
4574	Facility Fee	168,126	192,177	136,071	180,000	32.28%
	Subtotal	**$ 618,823**	**$ 675,164**	**$ 603,773**	**$ 786,500**	**30.26%**
Total Miscellaneous		**$ 835,630**	**$ 1,505,448**	**$ 669,723**	**$ 786,500**	**17.44%**

** Unaudited*

SCHEDULE OF REVENUES / CIVIC CENTER FUND 0757

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Other Financing Sources						
Interfund Transfers In						
4931	Transfer In-General	201,552	-	-	-	N/A
4943	Transfer In-Hotel/Motel Tax	1,223,308	1,325,765	1,074,007	900,000	-16.20%
	Subtotal	**$ 1,424,860**	**$ 1,325,765**	**$ 1,074,007**	**$ 900,000**	**-16.20%**
Total Other Financing		**$ 1,424,860**	**$ 1,325,765**	**$ 1,074,007**	**$ 900,000**	**-16.20%**
Grand Total		**$ 6,450,531**	**$ 6,626,177**	**$ 5,135,788**	**$ 5,972,000**	**16.28%**

** Unaudited*

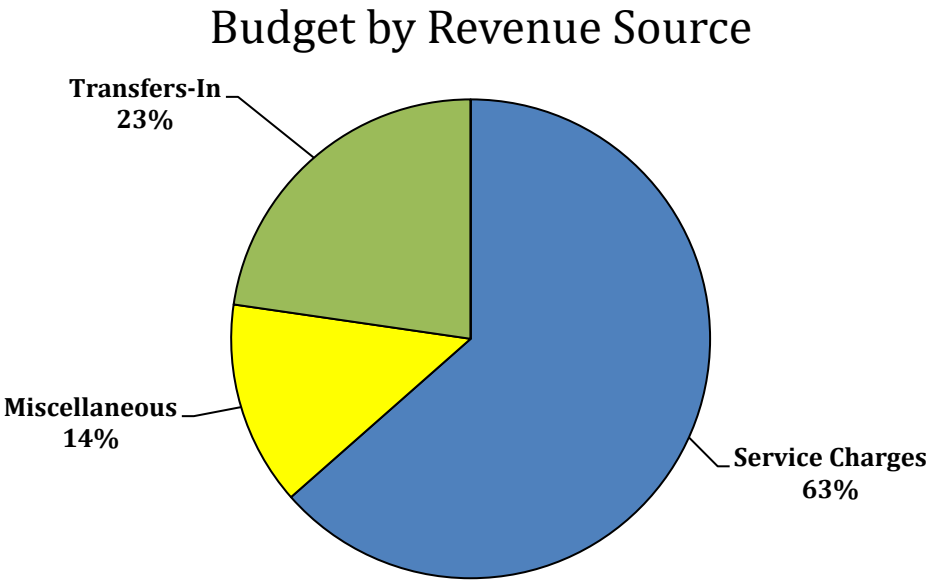
SCHEDULE OF EXPENDITURES / CIVIC CENTER FUND 0757

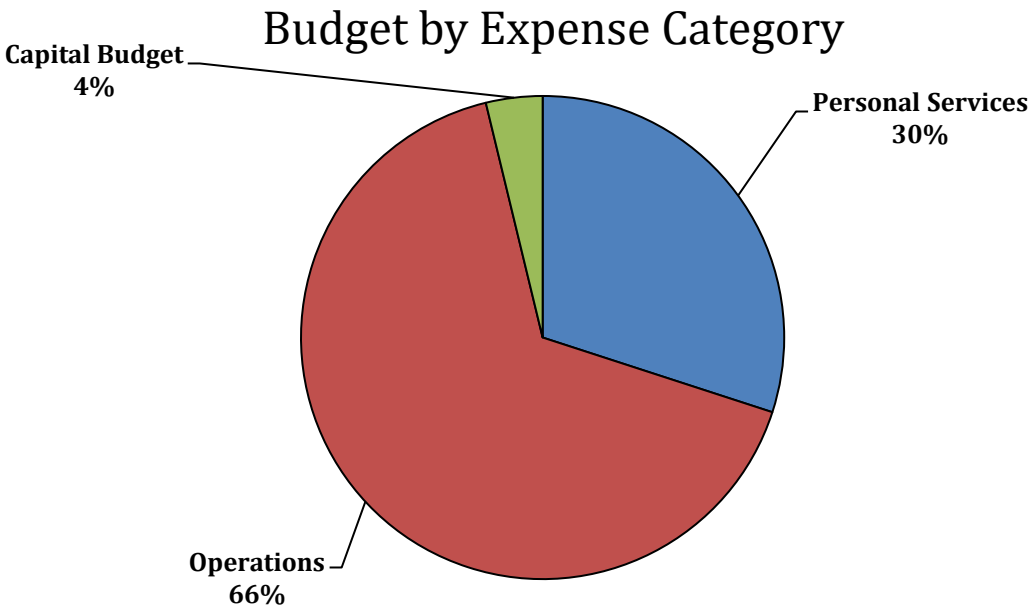
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Civic Center						
160-1000	Civic Center Operations	2,003,244	1,776,898	2,759,190	1,966,574	-28.73%
160-2100	Hockey	-	10,080	502,579	324,650	-35.40%
160-2200	AF2 Football	75,583	87,638	24,454	77,795	218.13%
160-2500	Other Events	3,480,602	3,333,472	2,683,097	2,817,522	5.01%
160-2600	Temp Labor Pool	-	-	-	-	N/A
160-2700	Ice Rink- Operations	168,099	180,587	364,323	166,259	-54.36%
160-2750	Ice Rink Events	123,840	150,923	127,913	107,650	-15.84%
160-2800	Concessions	176,498	212,050	224,335	167,620	-25.28%
	Subtotal	**$ 6,027,866**	**$ 5,751,648**	**$ 6,685,891**	**$ 5,628,070**	**-15.82%**
Public Services						
260-3710	Other Maintenance/Rep	202,371	140,654	134,476	125,000	-7.05%
	Subtotal	**$ 202,371**	**$ 140,654**	**$ 134,476**	**$ 125,000**	**-7.05%**
Non-Categorical						
590-2000	Contingency	-	-	-	9,180	N/A
590-3000	Non-Categorical	(19,062)	171,996	195,710	209,750	7.17%
590-4000	Interfund Transfers	-	-	-	-	N/A
	Subtotal	**$ (19,062)**	**$ 171,996**	**$ 195,710**	**$ 218,930**	**11.86%**
Grand Total		**$ 6,211,175**	**$ 6,064,298**	**$ 7,016,077**	**$ 5,972,000**	**-14.88%**

** Unaudited*

OVERVIEW / HEALTH & INSURANCE FUND 0850

Health & Insurance Fund $ 23,912,887





The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

SCHEDULE OF REVENUES / HEALTH & INSURANCE FUND 0850

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Charges For Services						
4603	Employer Health Care Contr.	15,358,974	14,766,346	14,664,486	15,284,804	4.23%
4604	Employee Health Care Contr.	3,927,370	3,977,578	3,946,959	4,273,409	8.27%
4606	Dependent Health Care Contr.	2,031,507	2,058,221	1,960,970	2,544,045	29.73%
4607	Retiree Health Care Contr.	-	-	(53,605)	1,810,629	-3477.70%
Total Charges For Services		**$ 21,317,851**	**$ 20,802,145**	**$ 20,518,809**	**$ 23,912,887**	**16.54%**
Reimbursement For Damaged Property						
4853	Claims/Settlements	5,683	13,120	-	-	N/A
Total Reimbursement For Damaged Property		**$ 5,683**	**$ 13,120**	**$ -**	**$ -**	**N/A**
Other Miscellaneous Revenue						
4837	Miscellaneous	-	25	75	-	-100.00%
4840	Rebates	46,188	65,639	71,569	-	-100.00%
Total Other Miscellaneous Revenue		**$ 46,188**	**$ 65,664**	**$ 71,644**	**$ -**	**-100.00%**
Grand Total		**$ 21,369,722**	**$ 20,880,929**	**$ 20,590,453**	**$ 23,912,887**	**16.14%**

** Unaudited*

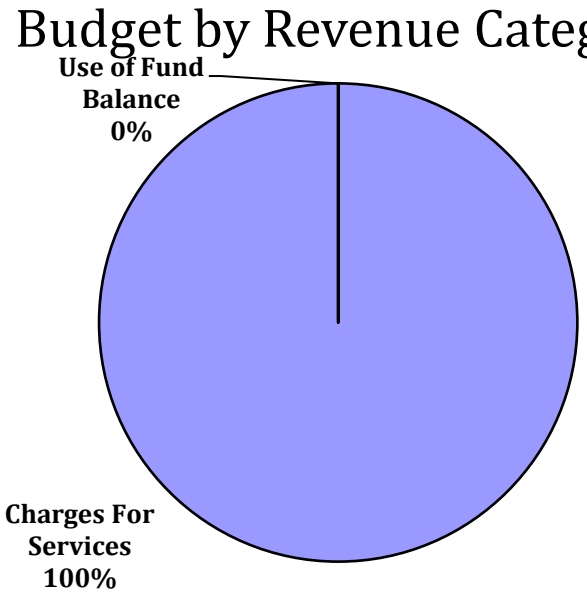
SCHEDULE OF EXPENDITURES / HEALTH & INSURANCE FUND 0850

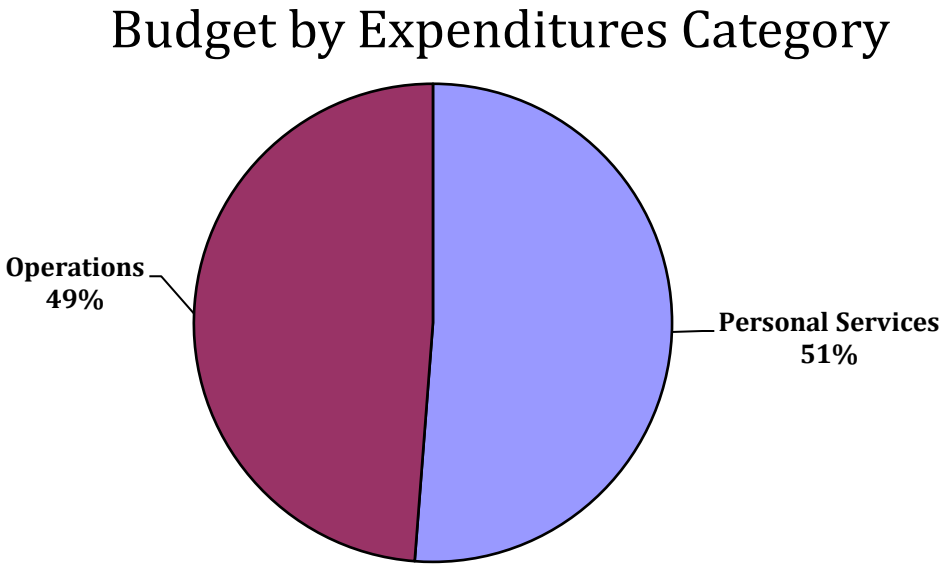
		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Human Resources						
2203310	Health Insurance Claims	18,156,765	15,629,821	15,794,904	20,119,887	27.38%
2203320	Health Insurance Fees	1,317,377	1,297,626	864,097	1,493,000	72.78%
2203330	Health Wellness Center	2,228,497	2,267,987	2,409,863	2,300,000	-4.56%
Total Human Resources		**$ 21,702,639**	**$ 19,195,434**	**$ 19,068,864**	**$ 23,912,887**	**25.40%**
Grand Total		**$ 21,702,639**	**$ 19,195,434**	**$ 19,068,864**	**$ 23,912,887**	**25.40%**

** Unaudited*

OVERVIEW / RISK MANAGEMENT FUND 0860

Risk Management Fund $ 4,967,608





The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management.

SCHEDULE OF REVENUES / RISK MANAGEMENT FUND 0860

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Charges For Services						
4460	Workers Comp Fees	4,239,439	3,878,719	3,676,768	3,372,944	-8.26%
4462	Unfunded Loss Fees	649,572	-	999,916	1,594,664	59.48%
Total Charges For Services		**$ 4,889,011**	**$ 3,878,719**	**$ 4,676,684**	**$ 4,967,608**	6.22%
Investment Income						
4772	Gains/Losses on Investments	(192,613)	(5,102)	25,466	-	-100.00%
4780	Investment Interest	190,085	284,923	257,668	-	-100.00%
Total Investment Income		**$ (2,528)**	**$ 279,821**	**$ 283,134**	**$ -**	-100.00%
Reimbursement For Damaged Property						
4853	Claims/Settlements	-	-	-	-	N/A
Total Reimbursement For Damaged Property		**$ -**	**$ -**	**$ -**	**$ -**	**N/A**
Other Miscellaneous Revenue						
4837	Miscellaneous	-	-	-	-	N/A
4862	Sale of Salvage	-	-	600	-	
Total Other Miscellaneous		**$ -**	**$ -**	**$ 600**	**$ -**	**-100.00%**
USE OF FUND BALANCE		**$ -**	**$ -**	**$ -**	**$ -**	
Grand Total		**$ 4,886,483**	**$ 4,158,540**	**$ 4,960,418**	**$ 4,967,608**	**0.14%**

** Unaudited*

SCHEDULE OF EXPENDITURES / RISK MANAGEMENT FUND 0860

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted	% Change
Human Resources						
2203820	Health Insurance	3,047,447	3,062,413	2,341,922	3,300,311	40.92%
2203830	Health Insurance Fees	752,702	1,181,400	1,888,829	1,342,596	-28.92%
2203840	Income/Insurance Coverage	73,848	-	71,400	71,400	0.00%
Total Human Resources		**$ 3,873,997**	**$ 4,243,813**	**$ 4,302,151**	**$ 4,714,307**	**9.58%**
Non-Departmental						
5902000	Contingency	-	-	-	253,301	N/A
Total Non-Departmental		**$ -**	**$ -**	**$ -**	**$ 253,301**	**N/A**
Grand Total		**$ 3,873,997**	**$ 4,243,813**	**$ 4,302,151**	**$ 4,967,608**	**15.47%**

** Unaudited*







Personnel

INCLUDED IN THIS SECTION:

- Staffing
- Benefits
- Fiscal Year Changes

C

PERSONNEL

A top priority of the Columbus Consolidated Government (CCG) is to provide the most efficient services while retaining quality employees who are committed to excellence and the community. The CCG employs over ***3,000*** full-time, part-time, and temporary employees, who provide a wide range of services to the community.

The CCG provides a total benefit package that includes the following:

- Major Medical Health Insurance
- Life Insurance
- Social Security
- Long Term Disability Insurance
- Retirement Plan
- Dental Insurance
- Sick and Vacation Pay
- Worker's Compensation
- Cafeteria Plan
- Deferred Compensation Plans

Major Medical Health Insurance

The CCG provides health insurance to all full-time employees. Coverage begins on the first day, coincide with or immediately following completion of 30 days of active employment. The City's annual contribution is $5,950 per employee.

During 2013, the City opened its own Health and Wellness Center on the campus of Columbus Regional Healthcare System. The Health and Wellness Center provides routine primary healthcare, urgent care, and specialist referrals for members of the H&W Center plan. In addition to having no copayments for office visits, referrals, or routine pharmaceuticals, employees covered by the Health and Wellness plan enjoy premiums that are the lowest available for any plan offered at CCG. By more closely managing the health and wellbeing of its employees, CCG anticipates significant wellness and productivity benefits from the Health and Wellness Center program for its employees and their dependents. In addition, the City expects to see reduced healthcare costs in the long term by improving the health status of the workforce and by better management of chronic conditions.

Life Insurance (Accidental Death & Dismemberment)

The CCG provides life, accidental death, and dismemberment insurance to all full-time employees. Coverage is equal to one and one-half (1½) times an employee's annual salary, rounded to the next highest $500. The benefit is calculated at $0.50 per $1,000 of their salary.

Long-Term Disability

CCG provides long-term disability coverage to all full-time employees. The Social Security Administration Office must declare an employee disabled, after which the plan allows the

disabled employee to collect 60% of their monthly salary (offset by Social Security, Worker's Compensation and certain other pensions and disability plans).

Social Security (FICA)

CCG contributes the employer's share of FICA, 7.65% (6.20% Social Security and 1.45% Medicare) of earnings up to a maximum salary of $132,900. Maximum is for Social Security only. The Federal Insurance Program has no cap on Medicare contribution earnings.

Retirement

The CCG provides two retirement plans: one for general government employees and an enhanced plan for public safety employees. Both plans offer early and normal retirement options once time vests an employee. The City has historically contributed 100% of the costs for the program. However, in FY13 the City implemented an employee contribution rate of 4% for all eligible existing employees phased in at 2% over a 2-year period and a contribution rate of 8% for eligible new employees phased in at 6% the first year and 2% the second year. The general government employees' plan must generate a minimum of *$3.6 million* based on employee salaries and *$9.2 million* for public safety employees' salaries.

Vacation

All city officials and permanent employees accrue and accumulate annual leave based on their years of service as displayed in the following table.

Service	Earned	Accumulate
0 - 10 years	10 days	20 days
10 - 15 years	15 days	20 days
15+ years	20 days	30 days

Sick Leave

All city officials and permanent employees accrue 13 days of sick leave per year. An employee may accumulate the following maximums: 30 days in a base account and 60 days in a reserve account for a total of 90 days. By the last pay period in November, CCG pays one-fourth of accumulated sick leave beyond the 30 days allowed in an employees' base account as a bonus to employees. This bonus is based on the employee's salary/wage and is subject to City Council's approval. The remaining three-fourths above the 30 days are added to the employees' sick leave reserve account until a maximum of 60 days is accumulated.

PERSONNEL

Catastrophic Sick Leave

At the end of each leave year all accrued leave days above the maximum allowable reserve accumulations will be added to the catastrophic sick leave bank until a maximum of one hundred and twenty (120) days shall be attained. No charge shall be made against the catastrophic sick leave accumulation until the base and reserve accumulations for both vacation and sick leave have been exhausted, and until a valid medical certificate has been presented as to the nature of the employee's illness and inability to return to work.

Other Benefits

The Columbus Consolidated Government (CCG) offers deferred compensation, cafeteria, vision, and dental plans for employees. Although the City does not contribute to the plans, we offer the plans as a convenience to the employee.

Holidays

For several years, the CCG has observed ten (10) holidays and one (1) floating holiday. This year the CCG will observe the floating holiday on December 24, 2020. A schedule of holidays is listed below:

HOLIDAY	DATE OBSERVED	DAY
Independence Day	July 3, 2020	Friday
Labor Day	September 7, 2020	Monday
Columbus Day	October 12, 2020	Monday
Veteran's Day	November 11, 2020	Wednesday
Thanksgiving Day/Day After	November 26 & 27, 2020	Thursday and Friday
Christmas	December 25, 2020	Friday
Floating Holiday	December 24, 2020	Thursday
New Year's Day	January 1, 2021	Friday
Martin Luther King, Jr. Birthday	January 18, 2021	Monday
Memorial Day	May 31, 2021	Monday

PERSONNEL

Personnel Summary

The chart below details compensation and benefits discussed in earlier sections. Net personnel expenditures make up 55.99% of the total operating budget. Salaries, wages, and overtime are the largest elements of the compensation and benefits.

Compensation and Benefits

Elements	Budget	% of Net
General Government Salaries, Wages & Overtime	$54,312,269	34.3%
Public Safety Salaries, Wages, & Overtime	$61,921,405	39.1%
FICA Contributions	$9,058,669	5.7%
General Government Retirement	$4,110,338	2.6%
Public Safety Retirement	$10,602,536	6.7%
Group Health Care Contribution	$15,589,004	9.8%
Group Life Insurance	$532,205	0.3%
Other Benefits & Administrative Fees*	$2,369,280	1.6%
Total	**$158,495,706**	**100.0%**

**Includes: Unused Sick Leave, Unused Annual Leave, Major Disability Income, Death Benefit Escrow, Unemployment Compensation, certain Allowances, Relocation Expenses and Other Employee Benefits.*

$0 is included in Other Benefits to set aside funding for post-retirement healthcare and other post-employment benefits (OPEB) per GASB Statement No. 75, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions.

PERSONNEL

	FY20 Adopted			FY21 Adopted		
	General Fund					
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Council	10			10		
Clerk of Council	3	2		3	2	
Mayor	4			4		
Internal Auditor	2			2		
City Attorney	4			4		
Total Executive/Legal	**23**	**2**		**23**	**2**	
City Manager Administration	8			8		
Mail Room	1		1	1		1
Print Shop	4			4		
Public Information & Relations (CCG-TV)	2		1	2		1
Citizens Service Center	7			7		
Total City Manager	**22**		**2**	**22**		**2**
Finance Administration	2			2		
Accounting	8			8		
Revenue	12			11		
Financial Planning	4			4		
Purchasing	7			7		
Cash Management	2			2		
Total Finance	**35**			**34**		
Information Technology	26	**1**		25	**1**	
Total Information Technology	**26**	**1**		**25**	**1**	
Human Resources	**14**			**14**		
Inspections	25			23		
Special Enforcement	7			7		
Total Codes and Inspections	**32**			**30**		
Planning	**4**			**4**		
Community Reinvestment	**1**			**1**	**1**	
Traffic Engineering	19			19		
Total Engineering	**19**			**19**		
Public Works Administration	4			4		
Fleet Management	38		Varies	37		Varies
Animal Control	19			19		
Cemeteries	3			3		

PERSONNEL

	FY20 Adopted			FY21 Adopted		
	General Fund					
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Facilities Maintenance	30			30		
Total Public Works	**94**		**Varies**	**93**		**Varies**
Parks & Recreation Admin	5	3		5	3	
Parks Services	66	5		66	5	
Recreation Administration	10	2	Varies	10	2	Varies
Athletic	2	2		2	2	
Community Schools Operations	3		Varies	3		Varies
Cooper Creek Tennis Center	4	7		4	7	
Lake Oliver Marina	1	3		1	3	
Aquatics	1		Varies	1		Varies
Columbus Aquatic Center	4	7	Varies	4	7	Varies
Therapeutics	2	3		2	3	
Cultural Arts Center	1	5		1	5	
Senior Citizen's Center	5	3		5	3	
Total Parks & Recreation	**104**	**40**	**Varies**	**104**	**40**	**Varies**
Tax Assessor	26			26		
Elections & Registration	6	8	Varies	6	8	Varies
Total Boards & Elections	**32**	**8**	**Varies**	**32**	**8**	**Varies**
Chief of Police	10			10		
Intelligence/Vice	25			25		
Support Services	42			42		
Field Operations	219			219		
Office of Professional Standards	8			8		
METRO Drug Task Force	3			3		
Administrative Services	16			16		
CPD Training	7			7		
Investigative Services	96			96		
Total Police	**426**			**426**		
Chief of Fire & EMS	5			5		
Operations	331			331		
Special Operations	10			10		
Administrative Services	12			12		
Emergency Management	2			2		
Logistics/Support	3			3		
Total Fire & EMS	**363**			**363**		
Muscogee County Prison	**112**			**112**		
Superior Court Judges	**17**	**4**	**2**	**17**	**4**	**2**
District Attorney	**34**	**2**		**34**	**2**	

PERSONNEL

	FY20 Adopted			FY21 Adopted		
	General Fund					
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
Juvenile Court & Circuit Wide Juvenile Court	**14**			**14**		
Jury Manager	**2**	**1**		**2**	**1**	
Victim Witness – DA	**3**			**3**		
Clerk of Superior Court	**36**	**4**	**Varies**	**36**	**4**	**Varies**
Board of Equalization	**1**			**1**		
State Court Judges	**7**			**7**		
State Court Solicitor	**14**			**14**		
Public Defender	**9**	**1**		**9**	**1**	
Municipal Court Judge	**6**	**1**		**6**	**1**	
Clerk of Municipal Court	**13**			**13**		
Municipal Court Marshal	**14**		**Varies**	**14**		**Varies**
Judge of Probate	**7**			**7**		
Sheriff	**326**	**2**	**86**	**323**	**2**	**86**
Tax Commissioner	**28**	**2**		**28**	**2**	
Coroner	**5**		**1**	**5**		**1**
Recorder's Court	**17**	**6**		**17**	**6**	
Parking Management	**1**	**13**		**1**	**13**	
Total General Fund	**1,861**	**87**	**Varies**	**1,853**	**88**	**Varies**
	OLOST Fund					
Crime Prevention	1			1		
Police	110			110		
E911 Communications	9			9		
Fire & EMS	20			20		
Muscogee County Prison	5			5		
District Attorney	2			2		
Clerk of Superior Court	1			1		
State Solicitor	3			3		
Clerk of Municipal Court	2			2		
Marshal	5			5		
Probate Court	1			1		
Sheriff	26			26		
Recorder's Court	2			2		
Engineering – Infrastructure	0			0		
Total LOST Fund[1]	**187**			**187**		

[1] Public Defender has 2 contractual Public Defenders paid out of OLOST Public Safety operating.

PERSONNEL

	FY20 Adopted			FY21 Adopted		
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
	Stormwater Fund					
Drainage	5			5		
Stormwater	5			5		
Stormwater Maintenance	55			55		
Total Stormwater Fund	**65**			**65**		
	Paving Fund					
Highway & Roads	15			15		
Street Repairs & Maintenance	70		15	70		15
Urban Forestry & Beautification	84		2	84		2
ROW Community Services	5	13		5	13	
Total Paving Fund	**174**	**13**	**17**	**174**	**13**	**17**
	Integrated Waste Fund					
Solid Waste Collection	71			71		
Recycling	14			14		
Granite Bluff Inert Landfill	4			4		
Pine Grove Sanitary Landfill	12			12		
Recycling Center	11			11		
Park Services Refuse Collection	1			1		
Total Integrated Waste Fund	**113**			**113**		
	Emergency Telephone Fund					
E911 Communications	53	1		53	1	
Total Emergency Telephone Fund	**53**	**1**		**53**	**1**	
	CDBG Fund					
Community Reinvestment	5	1		4	1	
Total CDBG Fund	**5**	**1**		**4**	**1**	
	HOME Program Fund					
HOME-Community Reinvestment	1			1		
Total HOME Program Fund	**1**			**1**		
	Civic Center Fund					
Civic Center Operations	19			19		
Ice Rink Operations	2			2		
Civic Center Concessions	1			1		
Total Civic Center Fund	**22**			**22**		
	Transportation Fund					
Administration	1			1		
Operations	45			45		
Maintenance	13			13		
Dial-A-Ride	5			5		
FTA (Planning & Capital)	11			11		
TSPLOST Administration	1			2	2	
TSPLOST Operations	17			14		
TSPLOST Maintenance	2			2		
TSPLOST Dial-A-Ride	4			4		
Total Transportation Fund	**99**			**97**	**2**	

PERSONNEL

	FY20 Adopted			FY21 Adopted		
	Full-time	Part-time	Seasonal/ Temporary	Full-time	Part-time	Seasonal/ Temporary
	JTPA/WIA Fund					
Job Training	13		Varies	13		Varies
Total JTPA/WIA Fund	**13**		**Varies**	**13**		**Varies**
	Columbus Ironworks & Trade Center Fund					
Trade Center Operations	25	9		26	8	
Total Columbus Ironworks & Trade Center Fund	**25**	**9**		**26**	**8**	
	Bull Creek Golf Course Fund					
Bull Creek Golf Course	10		Varies	10		Varies
Bull Creek Golf Course Fund	**10**		**Varies**	**10**		**Varies**
	Oxbow Creek Golf Course Fund					
Oxbow Creek Golf Course	4		Varies	5		Varies
Oxbow Creek Golf Course Fund	**4**		**Varies**	**5**		**Varies**
	Risk Management Fund					
Risk Management & Workers Compensation	3	6		3	6	
Risk Management Fund	**3**	**6**		**3**	**6**	
	Other Funds					
Total Other Funds[2]	**14**		**Varies**	**14**		**Varies**
Total CCG Personnel	**2,649**	**117**	**Varies**	**2,640**	**119**	**Varies**

[2] Only employees who are eligible for pension benefits under the City's pension plan are included in the full-time Other Funds total to include certain Naval Museum employees and certain grant funded employees.

PERSONNEL

Agency/Organization	Position	Effective Date
NEW POSITIONS		
Stormwater Fund 0202		
Public Works	(1) Equipment Operator (G12)	7/1/2020
Transportation Fund 0751		
METRA	(1) Chief Safety Officer (G20)	7/1/2020
METRA	(2) Transit Security Specialists (G10)	7/1/2020
DELETIONS		
General Fund 0101		
Public Works	(1) Fleet Maintenance Tech II (G12)	7/1/2020
Information Technology	(1) Host Computer Operator (G12)	1/1/2021
Sheriff	(3) Deputy Sheriff	7/1/2020
Stormwater Fund 0202		
Public Works	(1) Correctional Detail Officer (PS12)	7/1/2020
Transportation Fund 0751		
METRA	(4) Bus Operators (G12)	7/1/2020
RECLASSIFICATION		
General Fund 0101		
City Manager	(1) TV Station Manager (G19) to (1) TV Station Manager (G23)	7/1/2020
Finance	(1) Accounting Technician (G12) to (1) Customer Service Representative (G9)	7/1/2020
Finance	(1) Payroll Coordinator (G14) to (1) Payroll Specialist (G16)	7/1/2020
Information Technology	(3) Application Support Analysts (G19) to (3) Application Developers (G19) (Title Change Only)	7/1/2020
Information Technology	(1) Network Manager (G22) to (1) Network Operations Manager (G22) (Title Change Only)	7/1/2020
Information Technology	(1) Program and Development Administrator (G21) to (1) Program and Development Coordinator (G21) (title change only)	7/1/2020

PERSONNEL

Information Technology	(1) GIS Supervisor (G17) to (1) PC Services Supervisor (G17) (Title Change Only)	7/1/2020
Information Technology	(2) Host Computer Operator (G12) to (2) PC Services Technician (G12) (Title Change Only)	7/1/2020
Information Technology	(1) Data Control Technician - PT (G12) to (1) Administrative Assistant - PT (G12) (Title Change Only)	7/1/2020
Information Technology	(1) Lead Host Computer Operator (G13) to (1) Assistant Director of Technology - Operations (G25)	1/1/2021
Inspections & Codes	(2) Permit Technicians (G10) to (2) Permit Technicians (G12)	7/1/2020
Engineering	(1) Senior Engineering Technician (G16) to (1) Senior Traffic Operations Technician (G16) (Title Change Only)	7/1/2020
Public Works	(1) Small Engine Supervisor (G15) to Small Engine Supervisor (G16)	7/1/2020
Public Works	(1) Electrician (G14) to (1) Maintenance Supervisor - Electrical (G16)	7/1/2020
Public Works	(1) Maintenance Worker I (G7) to (1) Communication Officer (G10)	7/1/2020
Police	(1) Fire Payroll Technician (G12) to (1) Employment Coordinator (G14)	7/1/2020
Clerk of Superior Court	(1) Senior Deputy Clerk (G14E) to (1) Senior Deputy Clerk (G14G)	7/1/2020
Clerk of Superior Court	(1) Senior Deputy Clerk (G14H) to (1) Senior Deputy Clerk (G14I)	7/1/2020
Clerk of Superior Court	(1) Assistant Chief Deputy Clerk (G18A) to (1) Assistant Chief Deputy Clerk (G18C)	7/1/2020
Sheriff	(3) Communication Technician III (G10) to (3) Communication Technician (G11)	7/1/2020

CDBG Fund 0210

Community Reinvestment	(1) Community Reinvestment Director (G24) to (1) Director of Community Reinvestment and Real Estate (G24) (Title Change Only)	7/1/2020

Integrated Waste Fund 0207

PERSONNEL

Public Works	(1) Compost Manager (G16) to Recycling Center Line Supervisor (G15) (Title Change Only)	7/1/2020
Public Works	(1) Landfill Supervisor (G16) to Compost Manager (G16) (Title Change Only)	7/1/2020

Transportation Fund 0751

METRA	(1) FT Bus Operator (G12) to (2) PT Administrative Assistants (G12)	7/1/2020

ADDITIONAL COMPENSATION:

This Adopted Budget includes the following pay adjustments and incentives:

- Effective January 2021, a 2.0% Cost of Living Adjustment (COLA) will be provided to all classified full-time and part-time employees, and a 1.0% Cost of Living Adjustment (COLA) will be provided to all retirees.

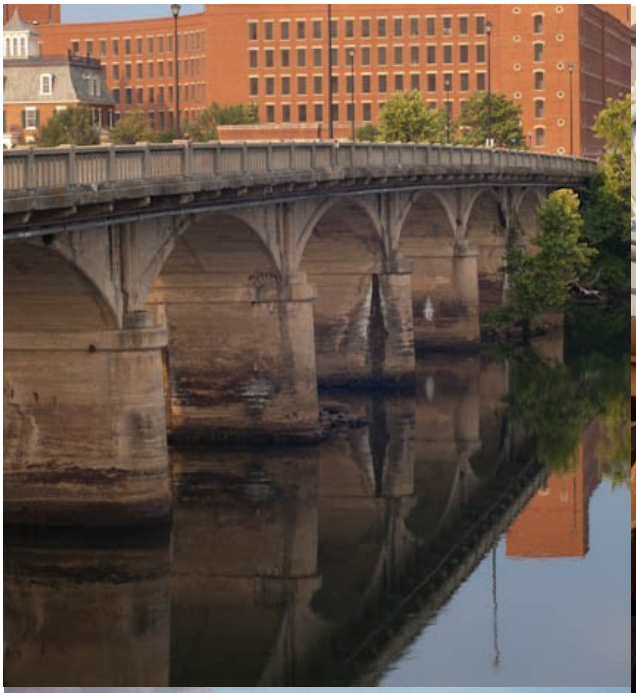
- The Sheriff's Office Pay Reform Longevity Plan adopted by Columbus Ordinance No. 17-24 first amended by Ordinance No. 20-018 is hereby subsequently amended as follows: Effective July 1, 2020, the anniversary pay adjustment for pay reform years 5 thru 30 was established at an annual rate of $3,500 for Deputy Sheriff (PS14) positions only. Three (3) Deputy Sheriff positions were deleted in order to fund the implementation and continued cost of the increased pay adjustments to pay reform years 5 thru 30. No retroactive pay reform adjustments for years 5 thru 30 will be given. All pay reform adjustments in FY2021 and subsequent years will be based on the chart below for Deputy Sheriff (PS14) positions only.

After Years of Service	Addition to Base Pay on Anniversary Date	Bi-Weekly Adjustment
3	$ 1,000	$ 38.46
5	$ 3,500	$ 134.62
7	$ 3,500	$ 134.62
10	$ 3,500	$ 134.62
15	$ 3,500	$ 134.62
20	$ 3,500	$ 134.62
25	$ 3,500	$ 134.62
30	$ 3,500	$ 134.62

PERSONNEL

♦ All positions that are un-funded as of or before FY2016 are hereby deleted as part of the FY2021 budget. All positions that remain un-funded for five (5) consecutive fiscal years will be deleted after the fifth year unless a funding source is expressly identified. Effective July 1, 2020 the following un-funded positions will be removed as authorized positions from the following departments/offices:

Fund	Position Title	Position Number
GENERAL FUND		
Finance	(1) Financial Analyst	POS# 20022000105
Inspections and Codes	(1) Electrical Inspector II	POS# 24022000702
Inspections and Codes	(1) Mechanical Insp. Coordinator	POS# 24022000804







Operating Budgets

INCLUDED IN THIS SECTION:

- Expenditures by Division
- Departmental Performance Measures

D

GENERAL FUND

The General Fund is the major operating fund of the government. It accounts for all financial resources and expenditures that are not accounted for in specific purpose funds. The expenditures incurred are for current day-to-day expenses, operating equipment and special appropriations.

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Legislative

DEPARTMENT MISSION STATEMENT

The Council and Clerk of Council's Office are responsible for facilitating the activities of the Columbus Council by providing administrative and public policy assistance, managing official records and documents and assisting various boards, authorities, and commissions.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
1001000 Council	$310,237	$325,757	$312,601	$331,274
1002000 Clerk of Council	$219,157	$249,053	$240,086	$251,627
DEPARTMENT TOTAL	**$529,394**	**$574,810**	**$552,687**	**$582,901**
% CHANGE		**8.58%**	**-3.85%**	**5.47%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$460,257	$489,752	$476,585	$481,951
Operations	$69,137	$85,058	$76,102	$100,950
OPERATING BUDGET	**$529,394**	**$574,810**	**$552,687**	**$582,901**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$529,394**	**$574,810**	**$552,687**	**$582,901**
% CHANGE		**8.58%**	**-3.85%**	**5.47%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
100-1000 Council*	**FT/PT**	**10/0**	**10/0**	**10/0**
Mayor Pro Tem		1	1	1
Councilors		9	9	9
100-2000 Clerk of Council	**FT/PT**	**3/1**	**3/1**	**3/2**
Administrative Secretary*****		1	1	1
Administrative Secretary (PT)****		1	0	0
Clerk of Council		1	1	1
Deputy Clerk of Council**		1	1	1
Deputy Clerk Pro Tem (PT)		0	1	1
Support Clerk (PT)***		0	1	1
Total Full Time/Part Time Positions		**13/1**	**13/2**	**13/2**

** All Councilor positions are shown as Full Time positions regardless of hours actually worked*

*** One (1) Deputy Clerk of Council reclassified (G14) to (G16) in FY19*

**** One (1) new Support Clerk PT (G7) in FY20*

***** One (1) Administrative Secretary (PT) (G10A) reclassified to Deputy Clerk Pro Tem (PT) in FY20*

****** One (1) Administrative Secretary (G10A) reclassified to Administrative Secretary (G10C) in FY20*

Council

Program Description:

The City Council is the legislative body of the Columbus Consolidated Government. It consists of ten members, whom eight are elected from districts and two are elected citywide for four-staggered terms. The City Council appoints members to citizen boards and commissions and confirms the City Manager. The City Council also decides the type and level of service provided by the consolidated government, review and adopt resolutions, ordinances, the operating budget and approve purchases over $10,000 or multi-year contracts of any dollar amount.

Clerk of Council

Program Description:

The Clerk of Council (COC) is the administrative arm of the City Council. The Clerk prepares and maintains the minutes of Columbus Council meetings. A comprehensive index file of ordinances and resolutions adopted by the City Council is processed and maintained by the Clerk. Additionally, the Clerk is responsible for maintaining and updating the official copy of the Columbus Code and is a supplemental service to departments and paid subscribers.

Goal:	**To provide the best and most-prompt service for our customers in the least amount of time, while providing accurate information in a timely manner. To assist the Mayor and Council with board appointment nominees.**		
Objective:	**To produce a thorough and accurate documentation from the proceedings of the Council Meeting, which will provide beneficial information to the citizens.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of requests responded to within one day or less.	**96%**	**96%**	**0%**

Goal:	**Provide additional information on the City's webpage regarding City Boards, Authorities, and Commissions.**		
Objective:	**To enhance the level of participation from citizens to volunteer their time and knowledge to serve as volunteers on City Boards, Authorities, and Commissions while promoting community involvement for the betterment of the City.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of board, authority, or commission meeting attendance	**94%**	**94%**	**0%**



Executive

DEPARTMENT MISSION STATEMENT

To provide quality services, and to serve the citizens of our community with respect for their needs. Demonstrate responsible citizenship by supporting the development of the communities we serve.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
1101000 Mayor	$305,434	$324,193	$311,161	$292,904
1102600 Internal Auditor	$196,033	$201,120	$197,978	$204,630
DEPARTMENT TOTAL	**$501,467**	**$525,313**	**$509,140**	**$497,534**
% CHANGE		**4.76%**	**-3.08%**	**-2.28%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$453,598	$446,984	$439,554	$459,331
Operations	$47,869	$35,703	$69,585	$38,203
OPERATING BUDGET	**$501,467**	**$482,687**	**$509,140**	**$497,534**
Capital Budget	-	$42,626	$0	$0
DEPARTMENT TOTAL	**$501,467**	**$525,313**	**$509,140**	**$497,534**
% CHANGE		**4.76%**	**-3.08%**	**-2.28%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
110-1000 Mayor	**FT/PT**	**4/0**	**4/0**	**4/0**
Administrative Assistant****		0	0	1
Administrative Secretary****		0	0	0
Coordinator of Policy and Research**		1	1	0
Executive Assistant to the Mayor****		0	0	1
Executive Assistant**		1	1	0
Executive Assistant***		0	0	1
Mayor*		1	1	1
Public Information Officer/Calendar Coord.**		1	1	0
110-2600 Internal Auditor	**FT/PT**	**2/0**	**2/0**	**2/0**
Forensic Auditor		1	1	1
Internal Auditor/Compliance Officer		1	1	1
Total Full Time/Part Time Positions		**6/0**	**6/0**	**6/0**

***Mayor salary reclassified in FY19, effective 1/7/19*

****One (1) Coordinator of Policy and Research (G16), one (1) Public Information Officer/Calendar Coordinator (G16), and one (1) Executive Assistant (G16) deleted in FY19, effective 1/7/19*

*****One (1) Executive Assistant (G14), one (1) Executive Assistant to the Mayor (G00), and one (1) Administrative Secretary (G10) added in FY19, effective 1/7/19*

****** One (1) Executive Assistant to the Mayor (X102) reclassified from $60,000 to $58,000, (salary only) and one (1) Administrative Secretary (G10) reclassified to Administrative Assistant (G12) in FY20*

Mayor

Program Description:

The Mayor is the Chief Executive of the Consolidated Columbus, Georgia City Government. The Mayor directs the executive branch of government, which consists of the office of the mayor, the office of the city manager, the directors of departments, and departments, boards, commissions and authorities ordained by Council or established by law. The Mayor is the official spokesperson for the consolidated government, presides at all meetings of the City Council, and is the Director of Public Safety. The Mayor shall be aided by a city manager, who, in the performance of his or her duties, shall be responsible to the Mayor. The specific powers and duties of the office of Mayor are more specifically set forth in the Charter, including Sec. 4-201.

Goals, Objectives and Performance Data

Goal:	**To respond in a timely manner to citizen concerns that are brought to the attention of the Mayor's Office.**
Objective:	**To respond to citizen concerns within three to five business days.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of concerns responded to within three business days.	**100%**	**100%**	**100%**

Internal Auditor

DEPARTMENT MISSION STATEMENT

To uphold the highest standards of accountability for the Mayor, the City of Columbus and it's employees, through auditing and sound accounting procedures.

Program Description:

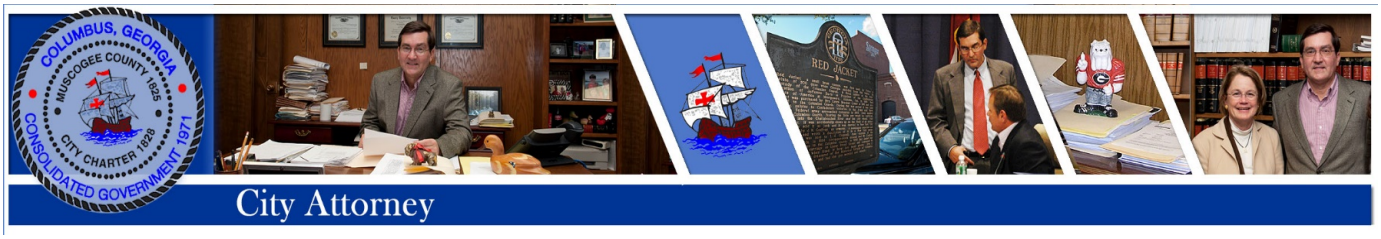
Internal Audit provides independent and objective appraisals of departmental procedures and administrative and operational support via special projects for the Mayor, City Council, and departments as requested. Additionally, Internal Audit monitors the Whistleblower Hotline.

Internal Audit reports directly to the Mayor and City Council. Internal Audit provides unbiased reviews, using competency and integrity to certify findings and provide recommendations to identified deficiencies. If the recommendations are enacted, Internal Audit uses quality control measures to monitor the implementation of the new or revised procedures.

Goals, Objectives and Performance Data

Goal:	**To maintain professional certification through the completion of required Continuing Professional Education, each calendar year.**		
Objective:	**Complete at least 40 hours of required and approved training each year.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of hours completed	**80.0**	**80.0**	**0.0**

Goal:	**To safeguard the City's assets by evaluating the internal control system and compliance thereof, audit departments and activities on a scheduled and unannounced basis; deter theft and malfeasance by providing an audit presence in City government.**		
Objective:	**Complete at least 6 departmental audits or special projects per year**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of audits completed versus scheduled	**4**	**4**	**0**



Legal

DEPARTMENT MISSION STATEMENT

The City Attorney has the responsibility of responding to requests for advice and in answering lawsuits in such a manner, as to eliminate or minimize legal damages that flow from such difficulties, and to advise the government and its officers how to steer clear of legal problems before decisions are made which might create such problems.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
1201000 City Attorney	$380,678	$394,613	$388,090	$398,693
1202100 Litigation	$1,022,819	$1,475,042	$1,922,478	$325,000
DEPARTMENT TOTAL	**$1,403,497**	**$1,869,655**	**$2,310,568**	**$723,693**
% CHANGE		**33.21%**	**23.58%**	**-68.68%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$356,884	$366,779	$363,085	$368,593
Operations	$1,046,613	$1,502,877	$1,947,483	$355,100
OPERATING BUDGET	**$1,403,497**	**$1,869,655**	**$2,310,568**	**$723,693**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$1,403,497**	**$1,869,655**	**$2,310,568**	**$723,693**
% CHANGE		**33.21%**	**23.58%**	**-68.68%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual*	FY21 Adopted
120-1000 City Attorney	**FT/PT**	**4/0**	**4/0**	**4/0**
City Attorney		1	1	1
Assistant City Attorney		1	1	1
Legal Assistant		1	1	1
Paralegal		1	1	1
Total Full Time/Part Time Positions		**4/0**	**4/0**	**4/0**

City Attorney

Program Description:

The City Attorney is responsible for preparing ordinances and resolutions for Council Action, legislative bills, reviewing contracts, advising and consulting on administrative matters. The department also participates in general legislative programs through activities of city and county organizations. Staff represents the Mayor and departments in local, state and federal courts.

Goals, Objectives and Performance Data

Goal:	**The goal of the City Attorney's Office is to fulfill the functions of the office as established in the Columbus Charter in an efficient and effective manner.**
Objective:	**To respond to and prepare all responses to legislative issues, litigation demands, opinion requests and administrative matters in a timely and efficient manner.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Claims and lawsuits received	**150**	**150**	**150**
Ordinances & resolutions prepared	**265**	**265**	**250**
Alcohol license applications approved as to form	**120**	**125**	**125**
Contracts approved as to form	**250**	**250**	**275**
Opinion requests & referrals	**350**	**350**	**325**
Review or Responses to open records requests	**300**	**300**	**350**



Chief Administrator

DEPARTMENT MISSION STATEMENT

The City Manager's office is responsible for carrying out the Mayor/Council's policy decisions, for providing vision and leadership to the organization, and for overseeing the day-to-day operations of the Columbus Consolidated Government (CCG). Also, the City Manager's office acts as the custodian to all real and personal property of the government.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
1301000	Administration	$747,112	$722,041	$780,439	$801,952
1302500	Mail Room	$70,863	$71,543	$69,839	$72,146
1302550	Print Shop	$196,197	$199,587	$193,301	$205,887
1302600	Public Information & Relations	$124,551	$126,505	$119,014	$139,401
1302850	Citizen's Service Center	$349,278	$386,159	$340,986	$322,089
1303710	Recorder's Court	-	-	-	
DEPARTMENT TOTAL		**$1,488,001**	**$1,505,835**	**$1,503,579**	**$1,541,475**
% CHANGE			**1.20%**	**-0.15%**	**2.52%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$1,409,073	$1,434,685	$1,409,920.92	$1,457,226.00
Operations	$78,928	$71,150	$124,583.29	$84,249.00
OPERATING BUDGET	**$1,488,001**	**$1,505,835**	**$1,534,504**	**$1,541,475**
Capital Budget	-	-	31,618	$0.00
DEPARTMENT TOTAL	**$1,488,001**	**$1,505,835**	**$1,566,122**	**$1,541,475**
% CHANGE		**1.20%**	**4.00%**	**-1.57%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
130-1000 Administration	**FT/PT**	**8/0**	**8/0**	**8/0**
Administrative Assistant*		2	3	3
Administrative Secretary*		1	0	0
Assistant to the City Manager		1	1	1
City Manager		1	1	1
Deputy City Manager-Operations		1	1	1
Deputy City Manager-Planning		1	1	1
Executive Assistant		1	1	1
130-2500 Mail Room	**FT/Temp**	**1/1**	**1/1**	**1/1**
Mailroom Intern (Temporary)		1	1	1
Mailroom Supervisor		1	1	1
130-2550 Print Shop	**FT/Temp**	**4/0**	**4/0**	**4/0**
Print Shop Supervisor		1	1	1
Print Shop Technician		1	1	1
Duplicating Service Technician		1	1	1
Graphics Designer		1	1	1
130-2600 Public Info	**FT/Temp**	**2/0**	**2/0**	**2/1**
Communications & Multimedia Specialist		1	1	1
TV Station Intern (Temporary)**		0	1	1
TV Station Manager***		1	1	1
130-2850 City Services Ctr	**FT/PT**	**7/0**	**7/0**	**7/0**
Citizen's Service Coordinator*		1	1	1
Citizen's Service Technician		5	5	5
Records Specialist		1	1	1
Total Full Time/Part Time/Temporary Positions		**22/1**	**22/1**	**22/2**

** One (1) Administrative Secretary (G10) reclassified to Administrative Assistant (G12) and one (1) Citizen Service Center Coordinator (G14) reclassified to Citizen Service Center Technician (G10), (grade only) in FY20*
***One (1) TV Station Intern Temporary position added in FY20*
**** One (1)TV Station Manager (G19) reclassified to One (1) TV Station Manager (G23) in FY21*

City Manager Administration

Program Description:

The City Manager is responsible for the direction, supervision, and review of departmental operations. Preparation of the annual operating and capital improvement budget, submission of reports to the Mayor and Council on finance and administrative activities of the Government, fall under the City Managers duties. The City Manager advises and makes recommendations to the Mayor and Council on the present and future financial status of the Government. The City Manager confers with, coordinates, and assists local, state, and federally elected and appointed officials, and acts a general liaison between the Mayor, Council and all other entities.

Goals, Objectives and Performance Data

Goal:	**To clearly and completely articulate recommendations on policy and operations of the CCG to the Mayor and Council, and to effectively and economically implement CCG policy.**
Objective:	**Respond to a minimum of 90% of citizen concerns within 7 days**
Objective:	**Ensure that 95% of Council Agenda reports are complete, accurate, and on time**
Objective:	**Ensure a response to Council on referrals by next Council Meeting**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Average number of days to respond to citizen's concerns	**2 days**	**2 days**	**2 days**
Percentage of Council agenda reports submitted accurate and on time	**99%**	**99%**	**99%**
Average number of days to respond to Council referrals and correspondence	**3 days**	**3 days**	**3 days**

Goal:	**To work closely with local & state delegation, legislative liasions, the private sector, and other Governmental agencies.**
Objective:	**Continue to have regular meetings with the School Board, Chamber of Commerce, and local delegation to work on legislative agenda issues.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of days turn-around time for House/Senate bills to legislative liasion for action	**2 days**	**2 days**	**2 days**

Mail Room

Program Description:

The Mail Room is responsible for the processing and distribution of all incoming/outgoing mail and informational materials for the CCG.

Goals, Objectives and Performance Data

Goal:	**To ensure that departments within the City receive accurate and timely pickup and delivery of outgoing and incoming mail.**
Objective:	**Implement needed procedures to make the delivery of mail more efficient and**
Objective:	**Provide superior customer service to individuals utilizing the mail system.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage for each day the mail is placed in mail boxes by 11:00 am	**99%**	**99%**	**99%**
Completion of a customer service class for all mailroom personnel	**100%**	**100%**	**100%**

Print Shop

Program Description:

Assist all City Departments with their printing needs, which includes designs, typesetting, color copies, color printing, folding, stapling, binding and the overall knowledge of any printing projects.

Goals, Objectives and Performance Data

Goal:	**Maintain the quality of equipment, services, supplies and overall production provided by the Printing Division.**
Objective:	**Increase production efficiently and maintain quality printing services with minimal cost and delay to customers.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Graphics/Software trainings.	**1**	**1**	**1**
Number of Graphic Software upgrades.	**1**	**1**	**1**
PlateMaker/Film System	**1**	**1**	**1**
Percentage of Online Work orders.	**100%**	**100%**	**100%**
Number of Offset Printing Impressions.	**4,750,000**	**4,750,000**	**4,750,000**
Number of Quick Copies.	**800,000**	**800,000**	**800,000**
Percentage of Plate Filing System.	**100%**	**100%**	**100%**
Percentage of maintenance/repairs.	**100%**	**100%**	**100%**

Public Information & Relations

Program Description:

The Public Information and Relations Office (PIRO) is the designated distributor of information regarding the CCG. Organized as a division of the City Manager's Office, the PIRO is in the position to directly service and correspond with departments, agencies, and authorities of the CCG. The office provides continuity in news releases, broadcast messages, brochures, newsletters, and other printed materials on behalf of the CCG. Conversely, the office responds to citizen inquiries, complaints, and comments by directing the citizen to the appropriate departments.
The Columbus Consolidated Government has joined other jurisdictions in airing public hearings, local legislative sessions, and other public programs on a government access channel (CCGTV).

Goals, Objectives and Performance Data

Goal:	**To continue to improve our on air presence with short and long term goals, which ensure greater use of CCGTV and increase our viewers**
Objective:	**Improve the efficiency of CCGTV**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of meetings broadcast live and replayed on the channel weekly.	**275**	**275**	**275**

Citizen's Service Center

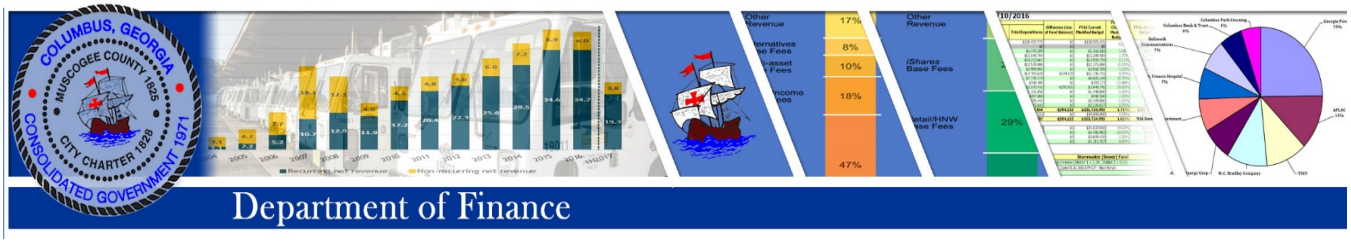
Program Description:

The Citizens Service Center is responsible for receiving calls from citizens requesting assistance on all non-emergency services within the Columbus Consolidated Government. This division provide the residents of Columbus, Georgia with current and accurate information pertaining to the CCG and coordinate the resolution of these concerns or requests for services by generating service requests and distributing them to the appropriate departments.

Goals, Objectives and Performance Data

Goal:	**To serve citizens in a friendly, professional, and helpful manner and offer complete and accurate information to internal and external customers by telephone, email or in person.**
Objective:	**To reduce citizens' complaints concerning non-responsiveness and excessive transfer of calls.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of calls received	**145,000**	**165,000**	**165,000**
Number of service requests	**50,000**	**50,000**	**50,000**
Number of walk-ins	**300,000**	**300,000**	**300,000**
Number of notary requests	**2,500**	**2,500**	**2,500**
Number of reservations	**1,200**	**1,200**	**1,200**
Number of pool car requests	**70**	**70**	**70**
Number of on-line requests	**2,200**	**2,500**	**2,500**



Finance

DEPARTMENT MISSION STATEMENT

To maintain the CCG's overall financial stability through sound financial planning and management practices. We are committed to the highest standards of accountability, accuracy, timeliness, professionalism and innovation in providing financial services to our internal and external customers.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2001000 Finance Director	$284,083	$312,341	$348,512	$343,650
2002100 Accounting	$478,414	$485,396	$464,152	$501,136
2002200 Revenue	$618,456	$599,873	$620,722	$655,370
2002900 Financial Planning	$242,245	$256,535	$222,841	$269,827
2002950 Purchasing	$371,662	$388,917	$380,844	$394,993
2002980 Cash Management	$213,459	$214,815	$130,853	$220,135
DEPARTMENT TOTAL	**$2,208,319**	**$2,257,877**	**$2,167,923**	**$2,385,111**
% CHANGE		**2.24%**	**-3.98%**	**10.02%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$1,828,873	$1,877,000	$1,848,513	$1,978,531
Operations	$379,446	$380,877	$319,410	$406,580
OPERATING BUDGET	**$2,208,319**	**$2,257,877**	**$2,167,923**	**$2,385,111**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$2,208,319**	**$2,257,877**	**$2,167,923**	**$2,385,111**
% CHANGE		**2.24%**	**-3.98%**	**10.02%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
200-1000 Administration	**FT/PT**	**2/1**	**2/0**	**2/0**
Administrative Assistant (PT)**		1	0	0
Administrative Coordinator**		0	1	1
Administrative Secretary***		1	0	0
Finance Director		1	1	1
200-2100 Accounting	**FT/PT**	**8/0**	**8/0**	**8/0**
Accounting Manager		1	1	1
Accounts Payable Technician		3	3	3
Grant Compliance Accountant		1	1	1
Payroll Coordinator****		1	1	1
Payroll Supervisor		1	1	1
Senior Accountant		1	1	1
200-2200 Revenue	**FT/PT**	**12/1**	**12/0**	**11/0**
Accounting Technician*****		1	1	0
Collections Supervisor		1	1	1
Collections Technician		3	3	3
Customer Service Representative (FT)*****		1	1	2
Customer Service Representative (PT)***		1	0	0
Financial Analyst*		1	1	0
Revenue Auditor		2	2	2
Revenue Manager		1	1	1
Senior Customer Service Representative		1	1	1
Tax Supervisor		1	1	1
200-2900 Financial Plan	**FT/PT**	**4/0**	**4/0**	**4/0**
Assistant Finance Director		1	1	1
Budget and Management Analyst		3	3	3
200-2950 Purchasing	**FT/PT**	**7/0**	**7/0**	**7/0**
Buyer		2	2	2
Buyer Specialist		2	2	2
Purchasing Manager		1	1	1
Purchasing Technician		2	2	2
200-2980 Cash Mngmt	**FT/PT**	**2/0**	**2/0**	**2/0**
Accounting Technician		1	1	1
Investment Officer		1	1	1
Total Full Time/Part Time Positions		**35/2**	**35/0**	**34/0**

**One (1) unfunded Financial Analyst position deleted in FY21.*

*** One (1) Administrative Assistant PT position (G12) reclassified to Administrative Coordinator FT (G14), in FY19, effective 12/29/18.*

****One (1) Administrative Secretary (G10) and one (1) Customer Service Representative PT (G9) deleted in FY19*

*****One (1) Payroll Coordinator (G14) reclassified to One (1) Payroll Specialist (G16) in FY21*

******One (1) Accounting Technician (G12A) to One (1) Customer Service Representative (G9A) in FY21*

Finance Director

Program Description:

The Finance Director is responsible for supervising and coordinating the administration of major fiscal services, and providing accurate and current data concerning the expenditures of various operating programs and revenue collected by the CCG. The Finance Department includes the Accounting, Financial Planning, Purchasing, Revenue/Occupation Tax and Cash Management Divisions. The Cash Management Division was separated out from the Revenue Division in FY14.

Accounting

Program Description:

Maintenance of the general ledger and all subsidiary ledgers; process and record all disbursements; verify and record all revenues; process and record capital assets and maintain capital assets inventory; process and record all payroll transactions to include remittance of all withholdings and preparation and disbursement of W2's and 1099R's; accounting for the City's various grants; preparation of basic financial statements and note disclosures, Management Discussion and Analysis and Statistical Section of the Comprehensive Annual Financial Report (CAFR) in compliance with standards established by the Governmental Accounting Standards Board (GASB), the Government Finance Officers Association (GFOA), and the legal requirements of the State of Georgia.

Goals, Objectives and Performance Data

Goal:	**To provide accounting oversight and guidance to departments to ensure that generally accepted accounting principles, legal requirements, policies and procedures are consistently applied to maintain the integrity of the financial records and to fully meet reporting requirements.**
Objective:	**To prepare monthly financial reports for 100% of the City's 53 funds within 10 days after month end.**
Objective:	**To receive an unmodified audit opinion.**
Objective:	**To be awarded the GFOA Certificate of Achievement for Excellence in Financial Reporting for the City's CAFR.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of monthly financial reports published for 53 funds	**13**	**13**	**13**
Percent of financial statements completed on time within 10 days	**98%**	**98%**	**98%**
Receive an unmodified audit opinion	**Yes**	**Yes**	**Yes**
Management letter issues to Mayor & Council	**3**	**3**	**3**
Receipt of the Certificate of Achievement	**Yes**	**Yes**	**Yes**

Goal:	**To prepare annual financial reports and schedules which include the Comprehensive Annual Financial Report (CAFR), the Report of Local Government Finances for the Georgia Department of Community Affairs, entity financial statements and statistical tables in order to fairly present the Consolidated Government's financial position and operating results in conformity with GAAP, GASB, GFOA, local, state and federal guidelines. To complete 100% of the above mentioned reports on time and in compliance with established guidelines.**
Objective:	**To prepare and publish CAFR by December 31st**
Objective:	**To complete Report of Local Government Finances by November 20th**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
CAFR Prepared and published by December 31	**100%**	**100%**	**100%**
Report of Local Government Finances completed by November 20	**100%**	**100%**	**100%**

Goal:	**To provide guidance and oversight in accounts payable practices in order to maintain proper accountability, accurate financial reporting, and timely payment to our external customers (vendors).**
Objective:	**To process vendor invoices and GAX documents received from departments within three (3) days of receipt in the Accounting Division to produce timely payments to vendors.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of checks processed	**14,175**	**14,317**	**14,317**

Goal:	**To coordinate an accurate and timely payroll for the City's workforce and retirees, and remittance of all third party deductions and withholdings within stated guidelines and standards.**
Objective:	**To process the City's various payrolls – biweekly and monthly, and payments to third parties for deductions and withholdings. The number of payrolls processed changed in FY18 with the implementation of a biweekly lag payroll for all employees.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of payrolls processed	**78**	**53**	**50**
Number tax deposits processed	**38**	**38**	**38**
Percentage processed within guidelines	**100%**	**100%**	**100%**

Goal:	**To process W2 and 1099R forms for the City's workforce and retirees within established federal guidelines**
Objective:	**To balance and reconcile W2 and 1099R forms within 2 weeks after the close of the calendar year but not later than January 31st.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of W2 forms processed	**3,776**	**3,738**	**3,800**
Number of 1099R forms processed	**1,936**	**2,190**	**2,200**

Occupation Tax/Collections

Program Description:

The Revenue Division performs two primary functions: Occupational Tax and Collections. Occupational Tax is responsible for issuing licenses pertaining to business, alcoholic beverage, and insurance as well as collection, audits, and enforcement of ordinances relative to various taxes such as gross receipts, alcohol excise taxes, insurance premium and franchise taxes. The collections function pertains to the collection and deposit of all monies received by Columbus Consolidated Government and billing and collection of numerous government services. Treasury functions include the verification, coding, receipting, and daily depositing of all revenues for the various funds collected.

Goals, Objectives and Performance Data

Goal:	**To improve the collections and cash flow through more effective processes and increase availability of tax information online to better meet the changing needs of taxpayers.**
Objective:	**To expand technology to include the use of the internet web site for information, application, and payment processing. Technology enhancements would provide enhanced customer service and improve efficiencies in the Division.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of forms available on the web site	**24**	**25**	**25**

Goal:	**To communicate effectively, externally and internally, to reduce misunderstandings, expedite processes, and reduce the margin of error.**
Objective:	**To improve the quality of the licensing and tax billing functions and processes by increasing and prioritizing efforts to locate unlicensed businesses.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Reduce the licensing delinquency report.	**4%**	**11%**	**10%**

Financial Planning

Program Description:

The primary function of this division is to coordinate the preparation of the Columbus Consolidated Government's annual operating and capital budgets. The budget season begins in January with preparation, distribution and instructions of the budgets forms and guidance from the City Manager. The staff assists with budget request reviews and final preparation of the recommended budget for submission to Council prior to May 1. During the Council review, the staff provides technical, analytical and research support. Following Council adoption by July 1, the staff integrates the Council adjustments and prepares the budget document for production and submission to Government Finance Officers Association (GFOA) for evaluation. In addition, throughout the year Financial Planning provides analysis, guidance, and support to all areas of CCG management to help departments remain within budget, improve fiscal efficiency, and manage expenditures relative to budget.

Goals, Objectives and Performance Data

Goal:	**To obtain GFOA Distinguished Budget award with no areas cited for improvement.**		
Objective:	**A rating of proficient in policy, communications, operations and financial as cited by GFOA.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Rating of 100% Proficiency	**100%**	**100%**	**100%**

Goal:	**To develop and improve the quality of financial reports available to management and staff, including Annual Budget Book, internal reports, and special projects as requested.**		
Objective:	**Development and analysis of financial reports.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Development of Recommended Budget	**YES**	**YES**	**YES**
Quarterly reports within 15 days of end of the quarter	**100%**	**100%**	**100%**

Goal:	To facilitate communications with departments to streamline the financial processes.
Objective:	To improve communications and the delivery of services to the departments.

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Bi-annual Departmental visits (all Departments)	80%	75%	90%
Cross training analysts on major procedures and directives	95%	90%	95%
Percentage of inquiries responded to within 48 hours	95%	95%	100%

Purchasing

Program Description:

The Purchasing Division is responsible for securing all supplies, tools, equipment, and services for the Columbus Consolidated Government operations consistent with the procurement ordinance. In addition, the division is responsible for the protection, preservation, proper storage and disposal of surplus materials and equipment. The division acts as a liaison between the vendor and the City's various departments.

Goals, Objectives and Performance Data

Goal:	To enhance end-user efficiency when using the new release of the finance system.
Objective:	To provide more Finance System (Procurement) training opportunities for end-users by having regularly scheduled classes on a quarterly basis.

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Number of Advantage training sessions	8	6	4

Goal:	To encourage the use of annual contracts, wherever possible, to save departments' time and effort when purchasing regularly required goods and services.
Objective:	Develop more annual contracts for regularly required goods and services with the assistance of the participating departments.

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Number of annual contracts completed/updated	40	40	40

Goal:	**To encourage use of the Purchasing Card in all departments in order to reduce time obtaining purchases under $1,000.**		
Objective:	**Reduce the number of purchase orders and checks generated for small purchases and for travel purposes.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of cardholders	**343**	**330**	**350**

Cash Management

Program Description:

The Cash Management Division is responsible for all operating and investment cash accounts owned by the city as well as certain cash receiving transactions.

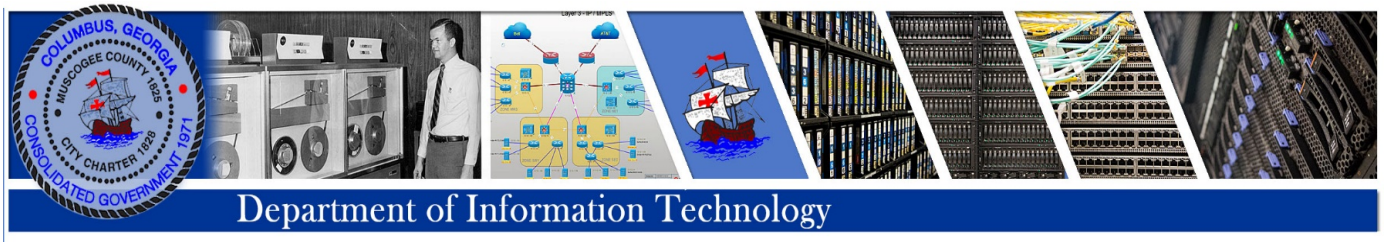
Goals, Objectives and Performance Data

Goal:	**To ensure there is sufficient cash to meet city needs on a daily basis.**		
Objective:	**Cash is sufficient to meet payroll and accounts payable needs.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of cash sufficiency	**100%**	**100%**	**100%**

Goal:	**Optimize city investment earnings by appropriate management and investment of cash on hand and in operating, investment and pension fund accounts.**		
Objective:	**Yield on investments exceeds appropriate benchmarks.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Yield exceeds benchmarks	**Yes**	**Yes**	**Yes**

Goal:	**Release ACH/wire transfer payments on a timely basis.**		
Objective:	**Ensure ACH/wire transfer payment processing is efficient.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage released on time	**100%**	**100%**	**100%**

Goal:	**To improve the rate of return on investments.**		
Objective:	**To continually evaluate money managers and investment third parties.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Increased rates of return.	**3%**	**2%**	**5%**



Information Technology

DEPARTMENT MISSION STATEMENT

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2101000	Administration	$5,033,782	$5,295,116	$4,949,681	$5,572,060
2102000	Geographic Information Systems	$187,392	$522	-	-
DEPARTMENT TOTAL		**$5,221,174**	**$5,295,637**	**$4,949,681**	**$5,572,060**
% CHANGE			**1.43%**	**-6.53%**	**12.57%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$1,731,082	$1,685,842	$1,652,139	$1,833,228
Operations	$3,275,579	$3,473,208	$3,266,131	$3,738,832
OPERATING BUDGET	**$5,006,661**	**$5,159,049**	**$4,918,270**	**$5,572,060**
Capital Budget	$214,513	$136,588	$31,411	-
DEPARTMENT TOTAL	**$5,221,174**	**$5,295,637**	**$4,949,681**	**$5,572,060**
% CHANGE		**1.43%**	**-6.53%**	**12.57%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
210-1000 Administration	**FT/PT**	**28/0**	**26/1**	**25/1**
Application Developer*		3	2	2
Application Development & Support Manager		1	1	1
Application Support Analyst		3	3	3
Assistant Information Technology Director***		0	1	2
Data Control Technician (FT)***		2	0	0
Data Control Technician (PT)***		0	1	1
GIS Coordinator**		1	1	1
GIS Technician***		2	0	0
GIS Analyst**		1	1	1
Host Computer Operator*****		2	2	1
IT Director		1	1	1
Lead Host Computer Operator****		1	1	0
Network Engineer		3	3	3
Network Operations Manager***		1	1	1
Office Manager***		0	1	1
PC Services Supervisor		1	1	1
Personal Computer Technician		2	2	2
Programming and Development Coordinator		1	2	2
Systems and Enterprise Applications Coord		1	1	1
Technical Operations Manager		1	1	1
Web Development Manager		1	1	1
210-2000 Geo Info System (GIS)	**FT/PT**	**0/0**	**0/0**	**0/0**
GIS Analyst**		0	0	0
GIS Coordinator**		0	0	0
GIS Technician**		0	0	0
Total Full Time/Part Time Positions		**28/0**	**26/1**	**25/1**

*****One (1) Application Developer deleted in FY20*

*** Internal transfer to Administration unit*

**** One (1) Data Control Technician (FT) (G12) reclassified to (PT), one (1) Network Operations Manager (G22E) reclassified to (G22F), one (1) GIS Technician (G14) reclassified to Program & Development Coordinator (G21), one (1) Data Control Technician (G12) reclassified to Office Manager (G14), one (1) GIS Technician (G14) reclassified to Assistant Information Technology Director (G25) in FY20*

*****One (1) Lead Host Computer Operator (G13) G20228 to One (1) Assistant Director of Technology - Operations (G25) eff Jan 2021*

****** One (1) Host Computer Operator deleted in FY21*

Administration

Program Description:

The Department of Information Technology provides a full range of management information and processing services for the Consolidated Government. This includes long range planning and implementations of new information systems that best meet the requirement of user departments. The Data Processing Division is organized in two sections: Systems/Programming and Operations. Systems/Programming provides system analysis, application programming, and operating system maintenance. Operations include: control services, personal computer support and maintenance of local area networks.

Goals, Objectives and Performance Data

Goal:	**To migrate all remote sites to city owned fiber or establish on network connectivity through third party vendors.**
Objective:	**Provide cost effective, stable, robust, WAN connectivity between the DATA Center and other CCG departments and agencies throughout the city.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of remote sites directly on network	**99%**	**99%**	**99%**

Goal:	**Migrate 1,100 users off of a virtual desktop environment.**		
Objective:	**To reduce the number of work orders and resolution time for problems, and increase user production.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of users with virtual desktops	**230**	**95**	**0**

Goal:	**Maintain or improve current level of service while implementing new Court/Public Safety system.**		
Objective:	**To have new Court/Public Safety system implemented within the project plan time period while continuing to support the existing obsolete systems.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of completion	**95%**	**95%**	**95%**

Goal:	**Develop, Modify or Purchase new work order system.**		
Objective:	**and provide a system of record for official requests.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of completion	**50%**	**80%**	**95%**



Human Resources

DEPARTMENT MISSION STATEMENT

Serving all citizens of our community in a legally, morally, and ethically appropriate manner. The Human Resources Department strives to improve employment opportunities, advancement opportunities, employee relations and employee performance through better communications, cultivation of a diverse workforce and through the development and implementation of proactive policies, procedures, programs and training.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2201000	Administration	$822,598	$779,034	$853,203	$918,392
2202100	Employee Benefits	$1,298,052	$1,288,890	$1,084,031	$1,170,802
DEPARTMENT TOTAL		**$2,120,650**	**$2,067,924**	**$1,937,234**	**$2,089,194**
% CHANGE			**-2.49%**	**-6.32%**	**7.84%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$1,946,979	$1,878,217	$1,730,937	$1,820,632
Operations	$173,671	$189,707	$203,207	$268,562
OPERATING BUDGET	**$2,120,650**	**$2,067,924**	**$1,934,144**	**$2,089,194**
Capital Budget	-	-	3,090.02	-
DEPARTMENT TOTAL	**$2,120,650**	**$2,067,924**	**$1,937,234**	**$2,089,194**
% CHANGE		**-2.49%**	**-6.32%**	**7.84%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
220-1000 Human Resources FT/PT	**13/1**	**14/1**	**14/0**
Administrative Assistant**	0	1	1
Administrative Secretary (PT)*	1	1	0
Assistant Human Resources Director	1	1	1
Human Resources Analyst	2	2	2
Human Resources Director	1	1	1
Human Resources Specialist	3	3	3
Human Resources Technician I	4	4	4
Human Resources Technician II	1	1	1
Technical Trainer/Developer	0	0	0
Training Coordinator	1	1	1
Total Full Time/Part Time Positions	**13/1**	**14/1**	**14/0**

** Administrative Secretary (PT) deleted in FY20*

*** One (1) Administrative Assistant (G12) position added in FY19, effective 12/29/18.*

Administration

Program Description:

The Administration Division within the Department of Human Resources provides services to recruit, develop, and retain highly professional employees and quality customer service to the citizens of Columbus.

Goal:	**To process personnel actions in a timely manner.**		
Objective:	**To maintain personnel action processing time in 3 days or less.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Average days required to process personnel actions	**3.00**	**2.50**	**2**

Goal:	**To process and file personnel actions and documents accurately at a percentage of 2% or less.**		
Objective:	**To conduct statistically valid random sampling on a monthly basis, for data entry and filing accuracy, for performance measurements and improvements.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Average monthly data entry error rate, expressed as a percentage of total personnel actions and documents entered.	**2.0%**	**1.5%**	**1.5%**

Employee Benefits

Program Description:

The Employee Benefits Division within the Department of Human Resources manages employee benefits. Some examples of employee Benefits: the COBRA & FLEX programs, deferred income, unemployment insurance, savings programs, thrift programs, employees' assistance and other programs.



Community Development

DEPARTMENT MISSION STATEMENT

The mission of the Inspections and Codes Department is to ensure a safe and environmentally sound community to all of the residents and those who visit here by supporting all programs of the Columbus Consolidated Government that raise public awareness and to provide for the safety of life, health, and general welfare of the public through the enforcement of the International Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, the Zoning Ordinance, the Flood Plain Ordinance, and the Georgia Safety Fire Regulations. All of these codes are nationally recognized construction codes.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2402200	Inspections & Codes	$1,449,407	$1,462,313	$1,387,996	$1,452,675
2402400	Special Enforcement	-	$394,749	$411,284	$480,973
DEPARTMENT TOTAL		**$1,449,407**	**$1,857,061**	**$1,799,280**	**$1,933,648**
% CHANGE			**28.13%**	**-3.11%**	**7.47%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$1,302,575	$1,619,659	$1,601,287	$1,643,479
Operations	$118,942	$237,402	$143,798	$263,919
OPERATING BUDGET	**$1,421,517**	**$1,857,061**	**$1,745,084**	**$1,907,398**
Capital Budget	$27,890	-	$54,196	$26,250
DEPARTMENT TOTAL	**$1,449,407**	**$1,857,061**	**$1,799,280**	**$1,933,648**
% CHANGE		**28.13%**	**-3.11%**	**7.47%**

**Unaudited*

Personnel Summary: Authorized Positions

		FY19 Actual	FY20 Actual	FY21 Adopted
240-2200 Inspection & Codes	**FT/PT**	**25/0**	**25/0**	**23/0**
Assistant Building Inspection & Codes Director		1	1	1
Building Inspection and Codes Director		1	1	1
Building Inspection Coordinator		2	2	2
Building Inspector****		2	2	2
Electrical Inspection Coordinator		1	1	1
Electrical Inspector*******		3	3	2
GIS Technician *****		1	1	0
Inspection Services Coordinator		1	1	1
Inspection Services Technician*****		0	0	1
Mechanical Inspection Coordinator*******		2	2	1
Mechanical Inspector		2	2	2
Office Manager*****		1	1	1
Permit Technician******		2	2	2
Plans Examiner		2	2	2
Property Maintenance Coordinator		1	1	1
Property Maintenance Inspector		2	2	2
Sign and Codes Inspector		1	1	1
240-2400 Special Enforcement	**FT/PT**	**7/0**	**7/0**	**7/0**
Special Enforcement Coordinator**		1	1	1
Special Enforcement Officer***		6	6	6
Total Full Time/Part Time Positions		**32/0**	**32/0**	**30/0**

*** One (1) Special Enforcement Supervisor (G16) moved from Public Works, 260-2400 and reclassified to one (1) Special Enforcement Coordinator (G17) in FY19.*

**** Six (6) Special Enforcement Officers (G13) moved from Public Works, 260-2400 in FY19.*

***** One (1) Building Inspector (G16) position deleted in FY19.*

****** One (1) GIS Technician (G14) reclassified to Inspection Services Technician (G12) and one (1) Office Manager (G14C) reclassified to (G14E) in FY20.*

*******Two (2) Permit Technicians (G10) G14413 reclassified to Two (2) Permit Technicians (G12) G14413 in FY21*

******** One (1) unfunded Electrical Inspector (G16) and one (1) unfunded Mechanical Insp Coordinator (G18) position deleted in FY21.*

Inspections & Codes

Program Description:

The Department is responsible for the enforcement of the latest editions of the Georgia State International Codes Building, Plumbing, Electrical, Gas, Mechanical, and Property Maintenance Codes, adopted by the State of Georgia as the State Construction Codes. Furthermore, the Department enforces the Local Zoning Ordinance, the Flood Plan Ordinance, Soil Erosion and Sedimentation Control and the Georgia Safety Fire Regulations.

Goal:	**To provide an effective inspection service to ensure the safety of life, health, and general welfare of the public through Code Enforcement.**		
Objective:	**Continue the systematic program to remove all derelict structures and to rehabilitate substandard housing.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Property Maintenance-Community Development			
Property Maintenance Inspections	**4,117**	**3,435**	**3,500**
Demolition Notices	**51**	**25**	**45**
City Authorized Demolitions	**12**	**28**	**30**
Objective:	**Assist the Board of Zoning Appeals technically and process appeals under the Zoning Ordinance to BZA.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Board of Zoning Appeal Cases	**42**	**54**	**55**
Objective:	**Continue the systematic program making inspections to enforce all construction codes, zoning regulations, and related conditions.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Inspections	**10,967**	**12,910**	**11,900**
Permits issued	**7,217**	**7,196**	**7,100**
Plans checked	**339**	**348**	**350**
Revenue collections	**$1,278,942**	**$1,643,089**	**$1,300,000**
Construction valuations	**$195,279,464**	**$318,253,266**	**$216,000,000**

Special Enforcement

Program Description:

The Special Enforcement division is responsible for all environmental law enforcement such as, but is not limited to the enforcement of the solid waste ordinance, business licenses, alcohol licensing, gross receipt taxes, mobile home taxes, scrap tire management, illegal dumping, weed violations, junk vehicles, fencing violations and other environmental violations.

Budget Notes:

The following capital was approved in this budget:

240-2200 Inspections & Codes

Mid-size SUV 4WD (Explorer) (Replacement) = $32,500



Planning

DEPARTMENT MISSION STATEMENT

The mission of the Planning Department is to provide continuous, comprehensive, and coordinated planning efforts, through a proactive public participation process. This will provide for local and regional growth, while fostering sustainable development sensitive to community and natural resources.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2421000 Planning	$275,375	$278,824	$281,846	$299,542
DEPARTMENT TOTAL	**$275,375**	**$278,824**	**$281,846**	**$299,542**
% CHANGE		**1.25%**	**1.08%**	**6.28%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$248,549	$255,859	$252,478	$256,689
Operations	$26,826	$22,964	$29,368	$42,853
OPERATING BUDGET	**$275,375**	**$278,824**	**$281,846**	**$299,542**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$275,375**	**$278,824**	**$281,846**	**$299,542**
% CHANGE		**1.25%**	**1.08%**	**6.28%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
242-1000 Planning	**FT/PT**	**6/0**	**4/0**	**4/0**
Planner*		3	2	2
Planning Manager		1	1	1
Planning Technician*		1	0	0
Principal Planner		1	1	1
Total Full Time/Part Time Positions		**6/0**	**4/0**	**4/0**

** One (1) Planner and one (1) Planning Technician deleted in FY20.*

Planning

Program Description:

To lead in creative and sustainable solutions for land use development through comprehensive surveys and studies of existing and future conditions, and through the preparation of plans for the sound management of physical, social and economic growth in the community.

Goal:	**Implement and manage a long range planning process through comprehensive and special area plans to build a sound strategic framework for Columbus' growth and stability.**		
Objective:	**To execute and sustain the city's comprehensive plan for development in the community.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Unified Development Ordinance	**1**	**1**	**1**
Comprehensive Plan	**1**	**1**	**1**
Neighborhood Revitalization Plans	**2**	**3**	**3**
BRAC/Sequestration	**1**	**1**	**1**
Overlay Districts	**1**	**1**	**1**
Design Guidelines	**1**	**1**	**1**
Special Studies	**11**	**11**	**11**

Goal:	**Ensure an accessible development review process that is fair, efficient, timely and supportive of adopted city goals.**		
Objective:	**To develop and maintain a master plan for development in the community.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Review Zoning Cases	**27**	**30**	**29**
Review Subdivision Plats	**85**	**100**	**83**
Review Special Exception Use Cases	**5**	**5**	**4**

Goal:	**To promote and enhance historical properties and sites throughout the community.**		
Objective:	**To provide technical support and guidance on historic related matters.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Review Board Historic & Architectural Cases	**49**	**55**	**31**
Review Uptown Façade Board Cases	**40**	**44**	**24**



Community Reinvestment

DEPARTMENT MISSION STATEMENT

The mission of the Real Estate Division is to provide a comprehensive real estate management and services in a professional and cost effective manner for the benefit of the citizens of the City of Columbus. The Real Estate Division oversees the acquisition, disposition and management of the land holdings of the Columbus Consolidated Government.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2452400 Real Estate	$169,576	$194,241	$381,385	$148,131
DEPARTMENT TOTAL	**$169,576**	**$194,241**	**$381,385**	**$148,131**
% CHANGE		**14.55%**	**96.35%**	**-61.16%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$51,029	$51,384	$45,480	$56,663
Operations	$118,547	$142,857	$335,905	$91,468
OPERATING BUDGET	**$169,576**	**$194,241**	**$381,385**	**$148,131**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$169,576**	**$194,241**	**$381,385**	**$148,131**
% CHANGE		**14.55%**	**96.35%**	**-61.16%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
242-2400 Real Estate	**FT/PT**	**1/0**	**1/0**	**1/1**
Program Manager*		1	1	1
Real Estate Specialist - PT**		0	0	1
TOTAL		**1/0**	**1/0**	**1/1**

**75% funded in CDBG Fund 0210 and 25% funded in HOME Fund 0213*
***Moved from CDBG Fund 0210 in FY21*

Real Estate

Program Description:

Manage, market and dispose of property. Assist other government and non-governmental entities and citizens with real estate activities.

Goal:	**To provide quality, professional real estate services pertaining to City and CDBG owned property and on property of potential interest to the City.**		
Objective:	**To manage, market, acquire and dispose of property for the City.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Acquisitions or dispositions for CDBG	**8**	**8**	**8**
Acquisitions or dispositions for the City	**5**	**2**	**2**

Goal:	**To manage, market, acquire, dispose and lease properties, and to assist other government and non-government entities and citizens with real estate activities.**		
Objective:	**To provide real estate management and land banking services.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of properties disposed, acquired and leased	**15**	**10**	**10**



Engineering

DEPARTMENT MISSION STATEMENT

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide data, construction, and communication support to other City Departments by the effective and efficient delivery of Construction Management and Radio Communications.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2502100 Traffic Engineering	$1,156,275	$1,179,841	$1,164,011	$1,286,701
2503110 Radio Communications	$350,596	$349,313	$361,207	$365,160
DEPARTMENT TOTAL	**$1,506,871**	**$1,529,154**	**$1,525,218**	**$1,651,861**
% CHANGE		**1.48%**	**-0.26%**	**8.30%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$895,379	$899,316	$862,275	$957,566
Operations	$611,492	$629,838	$638,310	$671,032
OPERATING BUDGET	**$1,506,871**	**$1,529,154**	**$1,500,586**	**$1,628,598**
Capital Budget	-	-	$24,632	$23,263
DEPARTMENT TOTAL	**$1,506,871**	**$1,529,154**	**$1,525,218**	**$1,651,861**
% CHANGE		**1.48%**	**-0.26%**	**8.30%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
250-2100 Traffic Engineering	**FT/PT**	**22/0**	**19/0**	**19/0**
Administrative Secretary		1	1	1
Assistant Engineering Director		1	1	1
Senior Traffic Engineer Technician		1	1	1
Senior Traffic Signal Technician**		1	0	0
Traffic Analyst		1	1	1
Traffic Control Technician**		5	4	4
Traffic Engineer		1	1	1
Traffic Engineer Technician		1	1	1
Traffic Operations Supervisor		1	1	1
Traffic Sign/Marking Supervisor**		1	0	0
Traffic Signal Construction Specialist*		3	3	3
Traffic Signal Supervisor		1	1	1
Traffic Signal Technician I		1	1	1
Traffic Signal Technician II		3	3	3
Total Full Time/Part Time Positions		**22/0**	**19/0**	**19/0**

*** One (1) Traffic Control Technician (G10), one (1) Sr Traffic Signal Technician (G14), and one (1) Traffic Sign/Marking Supervisor (G16) deleted in FY20.*

Traffic Engineering

Program Description:

Install, operate and maintain (1) traffic signals, (2) traffic control signs, (3) pavement markings, (4) radio communication and (5) administer street lighting along public roadways.

Goal:	**Install, operate and maintain traffic signals to safely and efficiently move people and goods through street intersections.**
Objective:	**Establish preventative maintenance schedule for each of the 273 traffic signals in order to reduce services calls during normal working hours and after hour emergencies.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Preventative maintenance of signalized	**275**	**275**	**270**

Goal:	**Install, replace, repair and relocate traffic signs as necessary to provide proper traffic and speed control on all streets and intersections, alert drivers of potential hazards, provide directional and street identification information to drivers, cyclists and pedestrians.**
Objective:	**Inspect and replace damaged and deteriorated signs.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Upgrade traffic signs to meet new retro-reflective	**9,384**	**10,300**	**11,400**

Goal:	**Maintain pavement markings (centerline, lane lines, and edge lines) and legends on all local streets to provide adequate daytime and nighttime visibility for motorists, cyclists, and pedestrians.**
Objective:	**Re-stripe and re-mark all in-place striping and marking that has faded or been disturbed. Re-stripe and re-mark all streets that have been resurfaced. Add pavement striping and marking on streets and at intersections as necessary to improve safety. Add bicycle lanes/markings as necessary to comply with the City's Complete Streets objectives.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Inventory miles of striping.	**65**	**47**	**62**

Goal:	**Ensure all street lighting is maintained by local utility companies with limited malfunctions. Add new lighting to existing streets/intersections to reduce dark areas. Approve/inspect lighting designs for all new streets.**
Objective:	**Monitor street light repairs to keep the annual malfunction rate at 3.0% or less.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Malfunction Rate (%)	**3.5%**	**3.0%**	**3.0%**

Budget Notes:

The following capital was approved in this budget:

250-2100 Traffic Engineering

Full-Size F250 Crew Cab w/ Tommy Lift Gate (Replacement) = $29,870

1/2 Ton Cargo Van and Buildout (Replacement) = $31,328



Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2601000	Administration	$332,642	$328,036	$309,158	$318,203
2602300	Fleet Management	$1,936,486	$1,895,242	$1,863,635	$2,109,955
2602400	Special Enforcement	$1,319,061	$969,063	$1,208,059	$1,111,670
2602600	Cemeteries	$287,448	$367,636	$256,907	$224,101
2602700	Facilities Maintenance	$3,066,844	$3,140,877	$3,050,870	$3,646,025
2603710	Other Maintenance & Repairs	$1,083,230	$1,100,311	$1,193,964	$1,177,902
DEPARTMENT TOTAL		**$8,025,711**	**$7,801,165**	**$7,882,592**	**$8,587,856**
% CHANGE			**-2.80%**	**1.04%**	**8.95%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$4,753,915	$4,492,102	$4,307,257	$4,789,430.00
Operations	$3,169,372	$3,176,608	$2,115,729	$3,730,627.00
OPERATING BUDGET	**$7,923,287**	**$7,668,710**	**$6,422,986**	**$8,520,057**
Capital Budget	$102,424	$132,455	$1,459,606	$67,799.00
DEPARTMENT TOTAL	**$8,025,711**	**$7,801,165**	**$7,882,592**	**$8,587,856**
% CHANGE		**-2.80%**	**1.04%**	**8.95%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
260-1000 Administration	**FT/PT**	**4/0**	**4/0**	**4/0**
Administrative Supervisor		1	1	1
Public Works Coordinator		1	1	1
Public Works Director		1	1	1
Safety Coordinator		1	1	1
260-2300 Fleet Management	**FT/Inmate Labor**	**38/14**	**38/14**	**37/14**
Assistant Director/Fleet Maintenance Manager		1	1	1
Assistant Fleet Manager		1	1	1
Automotive & Tire Shop Supervisor		1	1	1
Body Shop Supervisor		1	1	1
Contract Warranty Specialist		1	1	1
Fleet Maintenance Buyer		1	1	1
Fleet Maintenance Technician I		5	5	5
Fleet Maintenance Technician II*		18	18	17
Fleet Maintenance Technician III		6	6	6
Heavy Equipment Shop Supervisor		1	1	1
Inmate Labor		14	14	14
Inventory Control Technician		1	1	1
Small Engine Shop Supervisor*********		1	1	1
260-2400 Special Enforcement	**FT/PT**	**18/1**	**19/0**	**19/0**
Administrative Coordinator		1	1	1
Animal Control Officer I**		8	8	8
Animal Control Officer II		3	3	3
Animal Control Volunteer Coordinator - FT*****		0	1	1
Animal Control Volunteer Coordinator - PT*****		1	0	0
Animal Control Veterinarian****		1	1	1
Animal Resource Center Supervisor		1	1	1
Communications Officer		2	2	3
Maintenance Worker I********		1	1	0
Special Enforcement Division Manager****		0	0	0
Special Enforcement Officer***		0	0	0
Special Enforcement Supervisor***		1	1	1
260-2600 Cemeteries	**FT/PT**	**4/0**	**3/0**	**3/0**
Cemeteries Manager		1	1	1
Correctional Detail Officer-Cemetery*		0	0	0
Equipment Operator III		1	1	1
Maintenance Worker I******		1	0	0
Public Services Crew Leader		1	1	1

Positions by Division *(continued)*

	FY19 Actual	FY20 Actual	FY21 Adopted
260-2700 Facilities Maintenance | FT/Inmates	**30/37**	**30/37**	**30/37**
Administrative Technician	1	1	1
Assistant Facilities Maintenance Div. Manager*****	0	1	1
Carpenter I	1	1	1
Carpenter II	1	1	1
Correctional Detail Officer - Facilities*****	2	1	1
Correctional Detail Officer Supervisor	1	1	1
Custodial Operations Assistant	1	1	1
Custodial Services Supervisor	1	1	1
Electrician I**********	1	1	1
Electrician II	4	4	3
Facilities Maintenance Manager	1	1	1
Facilities Maintenance Supervisor - Carpentry	1	1	1
Facilities Maintenance Supervisor - County Jail	1	1	1
Facilities Maintenance Supervisor - Electrical	1	1	3
Facilities Maintenance Supervisor - Govt Ctr	1	1	1
Facilities Maintenance Supervisor - HVAC	1	1	1
Facilities Maintenance Supervisor - Plumbing	1	1	1
Facilities Maintenance Worker I	1	1	1
HVAC Technician I	1	1	1
HVAC Technician II	3	3	3
Inmate Labor	37	37	37
Plumber I	1	1	1
Plumber II	3	3	3
Total Full Time/Part Time/Inmates	**102/1/51**	**94/1/51**	**93/0/51**

***** *One (1) Fleet Maintenance Technician II (G12), one (1) Animal Control Officer I (G12), and one (1) Correctional Detail Officer (PS12) deleted in FY19.*

** One (1) Fleet Maintenance Technician II (G12) deleted in FY21*

*** One (1) Animal Control Officer (G12) added in FY19, effective 12/29/18.*

**** One (1) Special Enforcement Supervisor (G16) and six (6) Special Enforcement Officers (G13) were moved to Inspections & Codes, 240-2400, in FY19.*

***** One (1) Special Enforcement Division Manager (G21) was reclassified to one (1) Animal Control Veterinarian (G23I) in FY19.*

****** One (1) Correctional Detail Officer (PS12) reclassified to Asst. Facilities Maintenance Division Manager (G19) and one (1) Volunteer Coordinator PT (G13) to FT (G13) in FY20.*

******* One (1) Maintenance Worker I (G7) deleted in FY20.*

******** One (1) Small Engine Shop Supervisor (G15) reclassified to (G16) in FY21.*

********* One (1) Maintenance Worker I (G7) reclassified to Communications Officer (G10) in FY21.*

********** One (1) Electrician II (G14) to Maintenance Supervisor - Electrical (G16) in FY21.*

***********One (1) Small Engine Supervisor (G15) G80038 reclassified to One (1) Small Engine Supervisor (G16) G80038*

***********(1) Electrician (G14) reclassified to Maintenance Supervisor - Electrical (G16)*

Administration

Program Description:

The Administration Division oversees the responsibility of the Fleet Management, Special Enforcement, Cemetery and Facilities Maintenance Divisions. Additionally, the division has jurisdiction over sewer construction and repairs, street improvements, right-of-way, community service, landscape and forestry, waste management, maintaining city owned properties and other public services.

Goal:	**Continue providing staff with the opportunity to obtain training to enhance their knowledge, skills and abilities as it pertains to management, supervisory skills, self-improvement, etc.**		
Objective:	**Continue to host the Up & Motivated Conference and support the Leadership Development Training.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Total Number of Public Works employees attending training:	**120**	**150**	**0**

Fleet Management

Program Description:

To maintain a high percentage of operational fleet vehicles and equipment. Ensure preventative maintenance schedules for Fleet vehicles and equipment are closely adhered to.

Goal:	**Establish parameters for accomplishing routine maintenance.**		
Objective:	**Perform all routine preventive maintenance on fleet vehicles and equipment within 200 miles, 20 hours, or 10 days of scheduled service.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of vehicles and equipment that meet scheduled maintenance criteria.	**97%**	**97%**	**97%**

Animal Control (Special Enforcement)

Program Description:

The Special Enforcement Division enforces all aspects of the Animal & Fowl Ordinance, this includes, but not limited to the efficient operation of the Animal Shelter as well as ensuring all biting animals are quarantined as required by the state. We ensure compliance with rabies vaccinations, the registering of all animals through our permitting system as well as, animal cruelty investigations, biting cases, cleanliness of pens, excessive barking and many other animal related issues.

Goal:	**Increase adoptable animal placement by 10%.**
Objective:	**Continue assisting PAWS Humane Inc., and other licensed animal agencies by selecting the most adoptable animals from the general population and placing them with these agencies for adoption.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Total number of animals placements, adoptions and returned to owners.	**3,845**	**3,918**	**3,887**

Goal:	**Reduce the intake of animals brought to or surrendered to the Animal Care and Control Center by the residents of Muscogee County.**
Objective:	**Continue implementing the Save-A-Pet Program and facilitate measures to improve adoptions, placements, and euthanasia due to lack of space.**
Objective:	**Decrease the number of animals brought into tor surrendered to Animal Control by providing owners with alternatives and re-homing their animals.**
Objective:	**Continue the implementation of our TNR grant programs to reduce the intake of feral cats and decrease the number of cats euthanized.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
The animal euthanasia rate at the Animal Shelter	**10%**	**16%**	**12**
The number of animals impounded at the Animal Shelter.	**4,691**	**4,519**	**4373**
The euthanasia numbers for cats at the Animal Shelter.	**188**	**170**	**159**

Cemeteries

Program Description:

To provide burial/grounds maintenance service for the citizens of the tri-state area and funeral homes. This includes, but is not limited to, grounds maintenance/repairs, genealogy research, preparation of gravesites, and surrounding areas for funeral, as well as large scale social functions. Also, repair of roads, and abandoned lots, and other special projects as assigned by management.

Goal:	**Have all lots in Riverdale, Porterdale, East Porterdale and Linwood in the GIS database.**		
Objective:	**To improve the condition of the roads in all four City owned cemeteries. This will allow all visitors to have a hazard free passage.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
List and track number of Riverdale lots put back in database.	**90**	**95**	**95**

Goal:	**Continue to raise markers in Riverdale Cemetery.**		
Objective:	**To cut four of the five cemeteries a minimum of four times per year. This will allow for better plot research from requesting parties such as family members or vault companies.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Lots Completed	**4**	**4**	**4**

Goal:	To maintain all City owned cemeteries (120 acres) on a quarterly basis.		
Objective:	To cut four of the five cemeteries a minimum of four times per year.		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of acres maintained quarterly	**120**	**120**	**120**

Facilities Maintenance

Program Description:

The Facilities Maintenance Division mission is to provide general maintenance and preventive maintenance to all city facilities including carpentry, painting, electrical, plumbing, HVAC, irrigation and small construction.

Goal:	**Perform maintenance and preventive maintenance on a timely schedule for each building.**		
Objective:	**Perform inspections of all facilities annually.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Total percentage of inspections annually.	**90%**	**90%**	**90%**

Other Maintenance and Repairs

Program Description:

This division coordinates and accounts for all building maintenance and repairs to the various city facilities.

Budget Notes:

The following capital was approved in this budget:

260-2300 Fleet Management
Coats Tire Machine (new) = $25,000

260-2400 Special Enforcement
Livestock Trailer (New) = $12,975

260-2700 Facilities Maintenance
Full-Size F150 Crew Cab (2-WD) (New) = $29,824



Parks and Recreation

DEPARTMENT MISSION STATEMENT

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2701000	Administration	$452,136	$461,280	$441,139	$460,242
2702100	Parks Services	$4,344,755	$4,500,291	$4,884,653	$4,418,544
2702400	Recreation Services	$1,305,289	$1,234,234	$1,083,946	$1,332,021
2703220	Golden Park	$50,958	$76,388	$57,858	$92,800
2703230	Memorial Stadium	$85,806	$61,868	$63,955	$68,033
2703410	Athletics	$384,795	$335,006	$237,147	$348,687
2703505	Community Schools	$1,506,132	$1,417,461	$933,598	$1,383,416
2704048	Cooper Creek Tennis Center	$395,756	$339,891	$338,283	$408,991
2704049	Lake Oliver Marina	$187,311	$232,530	$195,841	$188,477
2704413	Aquatics	$622,455	$614,233	$333,511	$746,983
2704414	Columbus Aquatic Center	$760,695	$923,353	$675,109	$970,773
2704433	Therapeutics	$90,605	$138,973	$129,799	$156,590
2704434	Cultural Arts Center	$129,241	$146,931	$138,577	$157,733
2704435	Senior Citizen's Ctr	$318,946	$336,949	$327,532	$349,909
DEPARTMENT TOTAL		**$10,634,880**	**$10,819,387**	**$9,840,948**	**$11,083,199**
% CHANGE			**1.73%**	**-9.04%**	**12.62%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$6,801,864	$6,767,040	$6,057,341	$7,093,576
Operations	$3,669,218	$3,981,407	$3,147,038	$3,903,433
OPERATING BUDGET	**$10,471,082**	**$10,748,448**	**$9,204,379**	**$10,997,009**
Capital Budget	$163,798	$70,940	$636,570	$86,145
DEPARTMENT TOTAL	**$10,634,880**	**$10,819,387**	**$9,840,949**	**$11,083,154**
% CHANGE		**1.73%**	**-9.04%**	**12.62%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
270-1000 Administration	**FT/PT**	**5/3**	**5/3**	**5/3**
Accounting Technician		1	1	1
Admin Clerk I PT		3	3	3
Finance Manager		1	1	1
Assistant Director of Parks and Recreation		1	1	1
Director of Parks and Recreation		1	1	1
Employment Coordinator		1	1	1
270-2100 Parks Services	**FT/PT**	**72/152**	**66/149**	**66/149**
Administrative Secretary		1	1	1
Athletic Program Specialist		1	1	1
Chemical Applications Supervisor		1	1	1
Correctional Detail Officer - Parks		13	13	13
Gatekeeper-PT***		3	1	1
Inmate Labor		144	144	144
Motor Equipment Operator I		6	6	6
Motor Equipment Operator II*		5	4	4
Motor Equipment Operator III		2	2	2
Parks Crew Leader		3	3	3
Parks Crew Supervisor		11	10	10
Parks Maintenance Worker I*		26	22	22
Parks Maintenance Worker II		1	1	1
Parks Maintenance Worker -PT*		5	4	4
Parks Services Manager		1	1	1
Parks Services Division Manager		1	1	1
270-2400 Recreation Services	**FT/PT**	**9/40**	**10/39**	**10/39**
Administrative Clerk I-PT*		2	1	1
Parks Maintenance Worker I-PT		1	1	1
Recreation Center Leader-Seasonal/Temporary		37	37	37
Recreation Division Manager		1	1	1
Recreation Program Specialist II		2	3	3
Recreation Program Specialist III		6	6	6
270-3410 Athletics	**FT/PT**	**2/2**	**2/2**	**2/2**
Athletic Official-PT		2	2	2
Athletic Division Manager****		0	1	1
Athletic Program Supervisor****		1	0	0
Recreation Program Specialist III		1	1	1
270-3505 Comm Schools	**FT/PT**	**3/136**	**3/136**	**3/136**
Administrative Secretary		1	1	1
Community Schools District Supervisor****		1	0	0
Community Schools Division Manager****		0	1	1
Program Leader- Seasonal/Temporary		102	102	102
Recreation Program Specialist III		1	1	1
Site Supervisor-Seasonal/Temporary		34	34	34

Positions by Division *(continued)*

		FY19 Actual	FY20 Actual	FY21 Adopted
270-4048 Cooper Crk Tennis Ctr	**FT/PT**	**4/7**	**4/7**	**4/7**
Parks Maintenance Worker I-PT		7	7	7
Recreation Program Specialist II		1	1	1
Recreation Program Specialist III		1	1	1
Tennis Specialist I		1	1	1
Tennis Specialist II		1	1	1
270-4049 Lake Oliver Marina	**FT/PT**	**1/3**	**1/3**	**1/3**
Marina Technician II****		1	1	0
Marina Technician I-PT		3	3	3
Recreation Program Specialist III***		0	0	1
270-4413 Aquatics	**FT/PT**	**1/34**	**1/34**	**1/34**
Administrative Assistant-Temporary		2	2	2
Aquatics Supervisor-Temporary		2	2	2
Assistant Swimming Pool Manager-Temporary		4	4	4
Concessionaire Manager-Temporary		4	4	4
Concessionaire-Temporary		4	4	4
Head Guard/Lifeguard-Temporary		12	12	12
Laborer-Temporary		2	2	2
Recreation Program Supervisor		1	1	1
Swimming Pool Manager-Temporary		4	4	4
270-4414 Cols Aquatic Ctr	**FT/PT**	**4/7**	**4/7**	**4/7**
Administrative Clerk I-PT		5	5	5
Aquatics Center Director****		1	1	0
Aquatics Center Facility Supervisor		1	1	1
Aquatics Center Manager****		0	0	1
Aquatics Center Program Supervisor		1	1	1
Maintenance Worker I		1	1	1
Maintenance Worker I-PT		2	2	2
270-4433 Therapeutics	**FT/PT**	**2/3**	**2/3**	**2/3**
Administrative Secretary****		1	1	1
Recreation Center Leader-PT*****		3	0	0
Therapeutic Recreation Aide-PT*****		0	3	3
Recreation Program Supervisor		1	1	1
270-4434 Cultural Arts Center	**FT/PT**	**1/6**	**1/5**	**1/5**
Pottery Specialist-PT*		6	5	5
Recreation Program Manager		1	1	1
270-4435 Senior Citizens Center	**FT/PT**	**5/4**	**5/3**	**5/3**
Custodian****		2	1	1
Custodian-PT*		1	0	0
Recreation Center Leader-PT		3	3	3
Recreation Program Specialist III****		3	4	4
Total Full Time/Part Time Positions		**109/397**	**104/391**	**104/391**

**Four (4) Park Maintenance Worker I (G7), one (1) Park Maintenance Worker I (G7) (PT) position, one (1) Parks Crew Supervisor (G14), one (1) Motor Equipment Operator II (G11), one (1) Administrative Clerk I (G9)(PT), one (1) Pottery Specialist (PT), and one (1) Custodian (G6)(PT) deleted in FY20.*

****Two (2) Park Maintenance Worker I PT positions and one (1) Gatekeeper PT position unfunded in FY19.*

*****One (1) Custodian (G6) reclassified to Recreation Program Specialist III (G14), one (1) Therapeutics Recreation Center Leader -PT (G2) reclassified to Administrative Secretary (G10), one (1) Community Schools District Supervisor (G16) reclassified to Community Schools Division Manager (G19), one (1) Assistant Parks & Recreation Aquatic Center Director (G23) reclassified to Aquatic Division Manager (G19), one (1) Marina Technician II (G9) reclassified to Recreation Program Specialist III (G14), one (1) Athletic Program Supervisor (G16) reclassified to Athletic Division Manager (G19) in FY19.*

******In the Therapeutic Unit, three (3) Recreation Center Leaders (PT) (temporary) (G2) reclassified to Therapeutic Recreation Aides (PT) (temporary) in FY20.*

Parks & Recreation

Program Description:

The Parks and Recreation Department's Administrative division provides leadership and vision for the delivery of comprehensive recreational programming and facilities. These programs and facilities are offered through five divisions: Administration, Parks Services, Recreation Services, Community Schools and Athletics.

Goal:	**Ensure management is acquainted and familiar with all aspects of programs.**		
Objective:	**To provide efficient service through continued spot checks of services and facilities by upper management.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of events, facilities and programs	**72**	**70**	**70**

Goal:	**To offer new and innovative programming, sporting events and amenities to meet the needs of our growing community and the region.**		
Objective:	**Develop new programs, sporting events, and services to meet the needs of the growing community and offer additional events and programming across the region.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of new programs, sporting events, and amenities	**41**	**40**	**40**

Park Services

Program Description:

The Park Services division provides the management and maintenance of all city park, land and recreation facilities. This division is responsible for the general maintenance of all buildings, grounds, playground equipment and other amenities, which includes: 33 athletic fields; 32 little league fields; 66.5 multi-purpose courts; 65 playgrounds; 16 recreation centers; 22 softball fields; swimming pools; 47 tennis courts; 10 miles of fitness and walking trails, including the new 5-mile south Riverwalk which runs from Fieldcrest Mill to Fort Benning at Oxbow Meadows; and the new 10.5 mile Fall Line Trace Fitness Trail. This division also maintains Memorial Stadium and Golden Park.

Goal:	**Enhance park amenities and infrastructure for citizens by repairing and replacing 100% of damaged, hazardous or unsightly items within four to five working days, based on funding.**		
Objective:	**Establish electronic logging system to ensure proper tracking/completion of work orders and citizen concerns.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent increase of response time of all work orders.	**65%**	**70%**	**75%**

Goal:	**To increase citizen satisfaction with the Park Services response time for work orders, requests and citizen complaints.**
Objective:	**To conduct staff meetings every other day to review workload and establish schedules in order to accomplish 100% of workload in terms of preparing for events/work orders, requests and citizen complaints.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of requests/complaints responded to in less than 24 hours based on category of work requests.	**60%**	**70%**	**70%**

Goal:	**Improve productivity of the Park Services Division.**
Objective:	**Develop in-house workshops/cross training to improve the performance of each crew. Adhere to operating procedure, cross training resulting in rendering better service.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of workshops/cross training events	**15**	**20**	**20**

Recreation Services

Program Description:

This is the administrative section of the Recreation Division of the Parks and Recreation Department. The division consists of five sections: Recreation Services (formerly Youth Programs), The Senior section, Cultural Arts, Therapeutics and the Haygood Boxing Program. This division provides recreational programming at community centers, senior centers, recreation centers and the Cultural Arts Studio, as well as many special events and tournaments throughout the City.

Goal:	**To increase programming to allow the community the opportunity to engage in meaningful activities and programs in a safe environment.**
Objective:	**To reach more citizens by diversifying the programs offered to the community.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of people using recreation centers annually	**152,305**	**153,000**	**153,000**

Goal:	**To have youths, young adults and seniors actively engage in active and passive programs and activities offered at various recreational facilities.**
Objective:	**To effectively promote and publicize five (5) citywide programs targeting the citizens of Columbus and the surrounding area.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of various program promotions	**14**	**16**	**16**

Goal:	**To seek, promote and develop new partnerships and volunteering opportunities that meet the needs of the community.**
Objective:	**To increase participation from our citizens and to promote a positive image of the City, as well as, the Recreation Division.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of new partnerships and volunteers	**6**	**7**	**7**

Golden Park

Program Description:

Historic Golden Park is a baseball stadium with a seating capacity of 4,000. The facility is used for high school, NCAA Championship events, NAIA Championship events, independent recreational leagues, and week-end tournaments.

Goal:	**To provide the citizens of Columbus, Georgia, surrounding areas, and game participants have a safe and well-maintained facility for baseball and social entertainment.**
Objective:	**To ensure a safe, friendly, and well maintained environment for baseball and other events held at Golden Park.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Total number in attendance	**3,000**	**1,420**	**150**

Goal:	**To increase the number of events at Golden Park.**
Objective:	**To increase the economic impact from events held at Golden Park for the Parks and Recreation Department and the City of Columbus.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Total number of events.	**60**	**25**	**2**

Memorial Stadium

Program Description:

A.J. McClung Memorial Stadium is a football stadium with a seating capacity of 12,265 and is primarily used for high school, college and youth football games. This stadium is also used for concerts, band festivals and other events provided for the community.

Goal:	**To provide events that will promote tourism and increase the economic impact for the City of Columbus.**
Objective:	**To operate successfully by providing the best and most entertainment at A.J. McClung Memorial Stadium while maintaining the integrity of the playing field.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of events held at Memorial Stadium	**16**	**18**	**15**

Goal:	**To provide the public and game participants a safe and well maintained football and entertainment environment.**		
Objective:	**To ensure public and game participants a safe environment for various events at the stadium.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Total number in attendance	**25,470**	**21,225**	**21,225**

Athletics

Program Description:

This division acts as an administrative body to a wide range of sporting events. Functions include organization and implementation of local league play. Special programming embraces the Georgia Recreation and Park Association, State Championship Amateur Softball Association, state, regional, national championships and a variety of invitational NFCA leadoff classics, SEC softball championships, and SEC baseball championships. Local, regional, state and international programs are goal-oriented toward community promotion, visibility and economic impact.

Goal:	**To increase participation in Adult Volleyball League by 10%.**		
Objective:	**To promote athletic events and leagues by using different avenues to market the leagues such as social media and email communication.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of teams participating in league	**5**	**6**	**6**

Goal:	**To increase participation in Adult Basketball League by 10%**		
Objective:	**To market the league using several media outlets such as television, newspaper, standard mail, and handouts. To utilize different avenues to market leagues such as social media and email communication.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of teams participating in league	**11**	**12**	**12**

Goal:	**To increase participation in Fall Softball League by 5%**		
Objective:	**To reorganize leagues to better suit the needs and wants of participants. To use social media to effectively advertise this program.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of teams participating in league	**59**	**62**	**32**

Community Schools Operations

Program Description:

This division is responsible for the operation of the Community Schools program in various elementary and middle schools throughout the city. The Community Schools Program provides after school camps, summer camps and holiday camps for elementary and middle school age youth. Some of the activities the youth can participate in are: arts and crafts, music, dance, drama, sports, recreational, cultural and social activities.

Goal:	**To facilitate opportunities for quality after school programs which meet the fundamental needs common to all students during after school hours. It is important that students have access to the best possible opportunities to develop into healthy, well-adjusted and responsible adults.**
Objective:	**Incorporate more enrichment programs and activities to educate participants on the importance of healthy eating habits and provide oriented activities for the program participants.**
Objective:	**Implement programs in collaboration with outside agencies that can impact the afterschool programs and develop physical fitness program that can adapt to the participants' needs.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Total number of participants	**1,612**	**1,650**	**1,650**
Total number of participants	**29**	**30**	**30**

Goal:	**To incorporate more technology and science programs, such to promote more academic components, social and emotional development in the program participants.**
Objective:	**Promote the importance of science and technology and encourage participants to look towards the future for better educational opportunities in these fields of study.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Increase attendance by participants in the technology and	**1,300**	**1,650**	**1,650**

Goal:	**Provide and expand recreational, educational and cultural opportunities to youths ages 4-12.**
Objective:	**Provide the necessary training to all staff members by implementing training program utilizing Kennesaw State University (curriculum), volunteer educators and qualified staff members. All staff will receive 15-25 hours for continued education hours per school year.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of continued education hours per staff	**39**	**40**	**40**

Cooper Creek Tennis Center

Program Description:

Cooper Creek Tennis Center features thirty (30) courts in a passive park environment. This rubico clay complex provides the citizens of Columbus a facility unrivaled in Georgia. Functions include the establishment of leagues, clinics and tournaments for youths and adults. Special programs include the establishment of the United States Tennis Association (USTA) schools program and the continued close association with the Columbus Regional Tennis Association (CORTA) in an effort to increase participation and revenue in the tennis program within Columbus and to help attract state and regional tournaments to our facility.

Goal:	**To provide Columbus citizens with recreational league play.**		
Objective:	**To operate USTA Adult Leagues for 18+/40+ age groups.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of adult and senior league participants	**2,703**	**2,700**	**2,700**
Objective:	**To operate USTA Combo Doubles programs for adult 18+ and 40+ age divisions..**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of adult and senior USTA Combo league participants	**550**	**549**	**549**
Goal:	**To provide tournament play opportunities for both juniors and adults through local, regional and national level tournaments.**		
Objective:	**To host junior and adult tournaments for locals and non-local players.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of adult and junior tournament participants.	**2,583**	**2,500**	**2,500**

Lake Oliver Marina

Program Description:

Lake Oliver is a 2,150-acre lake situated between the Goat Dam and the Oliver Dam on the Chattahoochee River. Lake Oliver Marina provides access to the Chattahoochee Riverwalk. The Marina will provide citizens with a safe area for watersports, fishing, and water access for their boats. The all-new Bait shop reflects the naval traditions of Columbus, GA.

Aquatics

Program Description:

The Aquatics division operates four (4) aquatics facilities, one training facility, one work shop, and two administrative offices. It serves Columbus and the surrounding areas with public swim, swim lessons, and a variety of certification and safety classes. The section typically serves 150,000 patrons in a 10-week season.

Goal:	To provide water safety classes and swim lessons to the public at the City's swimming facilities.		
Objective:	**Increase programs and class participants by 5%.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of swim lesson participants	**230**	**300**	**300**
Number of water safety class participants	**63**	**67**	**67**

Goal:	To provide various lifeguard or water safety certification classes.		
Objective:	**Increase total number of students by 10%.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Lifeguard Certification participants	**40**	**45**	**45**
Water safety instructor participants	**23**	**25**	**25**

Therapeutics

Program Description:

Therapeutic Recreation's goal is to improve the quality of life of adults with disabilities in the community through recreation and leisure programming. Therapeutic Recreation provides a lifetime learning experience in recreation, including adapted physical activity, training in Special Olympics sports, socialization, cognitive development, creative and fun leisure skills.

Goal:	To diversify programs for an aging population by increasing younger adult participation.		
Objective:	**To service more special needs individuals in the community between the ages of 16 and 30 so that many can reap the benefits of intergenerational recreation as therapy.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of daily program attendees	**36**	**40**	**40**

Goal:	To increase the awareness of the Therapeutics Recreation program, community integration and program participation.		
Objective:	**To improve the physical, cognitive, emotional and social needs of individuals within the program.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of participants in all programs.	**80**	**85**	**85**

Pottery Shop/Cultural Arts Center

Program Description:

The Cultural Arts Center provides programs that reach persons of diverse interest and ability. It is designed to encourage the participation of youth, adults, senior adults and those with physical disabilities. The program adapts to the group or person's needs. There are cooperative sessions and tours of other agencies and community groups.

Goal:	**To promote community involvement through visual arts programs.**		
Objective:	**To expand the community arts programs within and beyond Cultural Arts section with volunteers, service organizations/programs, and in house programming.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of volunteer hours worked	**1,437**	**1,500**	**1,500**
Number of Open House participants	**700**	**700**	**700**
Number of Empty Bowl participants	**1,000**	**1,200**	**1,200**
Number of Georgia Recreation and Parks Association	**0**	**0**	**0**
Number of community meeting attendees	**1,400**	**1,400**	**1,400**

Goal:	**To create a learning environment where participants explore and analyze the diverse world of arts.**		
Objective:	**Participants will learn various artistic methods available to them including pottery, glass blowing, painting, wheel throwing and ceramics.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of program attendees	**1,000**	**1,200**	**1,200**

Senior Citizens Center

Program Description:

The Senior Citizens Center division provides diversified recreational and leisure services for senior adults of Columbus through direct programming, facilities, advisement and referral with transportation, staff and volunteer assistance for handicapped and frail, elderly citizens. They coordinate, sponsor and promote programs with state and local agencies for the benefit of local participants, bringing visibility to Columbus and the program's participants.

Goal:	**To provide recreational programming focusing on improving quality of life and health for seniors.**		
Objective:	**To increase participation in the areas of senior recreation by exposing the senior population to a variety of educational and cultural activities.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Track attendance at all senior facilities.	**53,000**	**53,500**	**53,500**

Goal:	**To increase usage of the senior centers by providing more classes and programs targeting active adults.**
Objective:	**Provide programs for the active adults that help them to maintain physical fitness and active lifestyles.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of seniors participating in the program.	**3**	**4**	**4**

Goal:	**To increase the collaboration between Senior Centers and Recreational Centers.**
Objective:	**To provide greater opportunities for social interactions or mentorship between seniors and the youth population.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of interactions between the Senior Centers and	**3**	**4**	**4**

Goal:	**Create new partnerships with Senior Centers outside of the Columbus Consolidated Government.**
Objective:	**Increase awareness of various senior communities and enhance a positive image of aging.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of interaction between seniors within and outside of the CCG.	**12**	**14**	**14**

Budget Notes:

The following capital was approved in this budget:

270-2100 Parks Services

Inmate Van (Replacement) = $450,000



Cooperative Extension

DEPARTMENT MISSION STATEMENT

To respond to the citizens of Columbus' needs and interest in Agriculture, the environment, families, and 4-H youth with unbiased research based education.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2801000 Cooperative Extension	$139,293	$132,165	$136,376	$137,865
DEPARTMENT TOTAL	**$139,293**	**$132,165**	**$136,376**	**$137,865**
% CHANGE		**-5.12%**	**3.19%**	**1.09%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$112,307	$112,671	$122,866	$117,507
Operations	$26,986	$19,494	$13,510	$20,358
OPERATING BUDGET	**$139,293**	**$132,165**	**$136,376**	**$137,865**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$139,293**	**$132,165**	**$136,376**	**$137,865**
% CHANGE		**-5.12%**	**3.19%**	**1.09%**

**Unaudited*

Cooperative Extension

Program Description:

The Cooperative Extension Service is the educational arm of the USDA. The Columbus Extension Service is divided into five program areas: Agriculture and Natural Resources, Expanded Food and Nutrition, 4-H Youth, Home Economics, and Resource Development. Agriculture works with homeowners, corporate and industrial entities and city government in the production of food and city beautification. Expanded Food and Nutrition provide in-depth training to low-income families on budgeting, meal planning and improved diets, food and nutrition, family economics and stability, clothing and textiles, and the human environment. 4-H provides youth an opportunity to learn leadership roles. Home Economics place an emphasis on meeting the needs of contemporary living. Resource Development includes people working together locally on common concerns or problems.

Goal:	**Provide "Learning for Life" education for all Columbus area residents.**		
Objective:	**Conduct needs assessment and establish a plan of work that addresses critical community issues.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of needs assessments/critical issues documents.	**4**	**4**	**4**

Goal:	**Increase environmental awareness and outdoor quality of life for Columbus residents.**		
Objective:	**To conduct educational programs for professionals, community groups, schools, businesses, agencies and Master Gardeners.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of educational programs contact hours.	**7,300**	**7,500**	**6,500**
Consultations.	**400**	**400**	**500**
Soil and water tests.	**275**	**275**	**500**



Tax Assessor

DEPARTMENT MISSION STATEMENT

Strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and the State Code. Maintain current property records to include ownership, sales information and physical data. In addition to performing duties in a professional manner and provide good customer service.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2901000 Tax Assessor	$1,571,279	$1,391,628	$1,410,429	$1,548,791
DEPARTMENT TOTAL	**$1,571,279**	**$1,391,628**	**$1,410,429**	**$1,548,791**
% CHANGE		**-11.43%**	**1.35%**	**9.81%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$1,258,462	$1,285,414	$1,293,386	$1,399,461
Operations	$312,817	$106,214	$117,043	$109,864
OPERATING BUDGET	**$1,571,279**	**$1,391,628**	**$1,410,429**	**$1,509,325**
Capital Budget	-	-	-	39,466
DEPARTMENT TOTAL	**$1,571,279**	**$1,391,628**	**$1,410,429**	**$1,548,791**
% CHANGE		**-11.43%**	**1.35%**	**9.81%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
290-1000 Tax Assessor	**FT/PT**	**27/0**	**26/0**	**26/0**
Administrative Assistant		1	1	1
Administrative Manager		1	1	1
Appraisal Technician		4	4	4
Appraiser I-Real Property**		9	9	9
Appraiser I-Personal Property		1	1	1
Appraiser II- Real Property		2	2	2
Appraiser II- Personal Property		1	1	1
Appraiser III- Real Property		1	1	1
Appraiser III- Personal Property*		1	0	0
Chief Appraiser		1	1	1
Commercial Property Manager		1	1	1
Deputy Chief Appraiser		1	1	1
GIS Technician**		1	1	1
Personal Property Manager		1	1	1
Residential Property Manager		1	1	1
Total Full Time/Part Time Positions		**27/0**	**26/0**	**26/0**

** One (1) Appraiser III (G16) deleted in FY20.*

***One Appraiser-Real Property (G14) and one (1) GIS Technician (G14) added in FY19.*

Program Description:

Besides being responsible for the proper accounting of all taxable and non-taxable property, we require the five-member board to maintain uniformity of assessments, hear and rule on taxpayer appeals and adjudicate matters referred by the Tax Commissioner. Genre matters include rulings and eligibility for homestead exemption, taxability, certain adjustments and refunds. The Council appoints the board members.

Goal:	**The Muscogee County Board of Assessors strives to compile an accurate, uniform and timely Tax Digest meeting the requirements of the Department of Revenue and State Statute.**		
Objective:	**To comply with the Department of Revenue's requirements for an acceptable tax digest.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of real estate parcels, personal property accounts, and mobile home accounts.	**84,900**	**82,509**	**83,334**
Objective:	**To achieve a current and accurate ownership records for current billing.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of ownership records updated annually.	**7,160**	**7,160**	**7,231**

Goal:	The Muscogee County Board of Assessors strives to maintain accurate property characteristics to ensure that all property records are correct.		
Objective:	**To process permits, audits and field reviews in an accurate and efficient manner.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of permits processed for Commercial & Residential Additions, new construction, demolitions etc.	**4,875**	**4,875**	**4,924**
Number of field reviews incl. sold properties (Commercial & Residential) updating records and values if warranted	**2,500**	**2,483**	**2,500**

Goal:	The Muscogee County Board of Assessors strives to have accurate ownership records to ensure that all correspondence is mailed to the proper owner.		
Objective:	**To maintain current ownership records.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of deeds processed	**7,160**	**7,160**	**7,231**



Elections and Registration

DEPARTMENT MISSION STATEMENT

To obtain and maintain the registration of eligible citizens and to administer and supervise the conduct of all elections and primaries in Muscogee County in a timely, accurate and efficient manner.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2902000 Elections & Registrations	$600,430	$801,097	$848,050	$989,618
DEPARTMENT TOTAL	**$600,430**	**$801,097**	**$848,050**	**$989,618**
% CHANGE		**33.42%**	**5.86%**	**16.69%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$511,674	$561,977	$605,185	$616,648
Operations	$88,756	$239,120	$218,819	$372,970
OPERATING BUDGET	**$600,430**	**$801,096**	**$824,004**	**$989,618**
Capital Budget	-	-	24,045	-
DEPARTMENT TOTAL	**$600,430**	**$801,096**	**$848,050**	**$989,618**
% CHANGE		**33.42%**	**5.86%**	**16.69%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
290-2000 Elections & Registrations	**6/8**	**6/8**	**6/8**
Asst Elections & Registrations Director*	1	1	1
Board Members (PT)	5	5	5
Election Technician	3	3	3
Election Technician-PT*	3	3	3
Elections & Registrations Director	1	1	1
Elections Clerk (Temporary)	1	1	1
Elections Specialist	1	1	1
TOTAL FT/PT	**6/8**	**6/8**	**6/8**

** Three (3) Election Technician - PT (G11) added in FY19.*

Program Description:

Besides administering and supervising the conduct of all elections and primaries in Muscogee County, the Board conducts the process of obtaining and maintaining the registration of eligible citizens. The Council appoints the board members.

Goal:	**To obtain and maintain the registration of eligible citizens; provide access to the electoral process for citizens and candidates; administer and supervise conduct of elections and primaries.**
Objective:	**To perform required list maintenance procedures for the voter registration list to include NCOA, confirmation notices, vital records, and felon lists.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of records	**15,143**	**10,000**	**10,000**

Goal:	**To provide accurate districting information for maps, voters, and elected officials in preparation for decennial census in 2020 and to utilize GIS to accomplish distribution of information.**
Objective:	**To coordinate work with GIS to ensure proper street placement of district representative lines for local, state, and federal offices.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of records	**987**	**2,000**	**2,000**

Goal:	**To protect acquisition of new voting equipment by routinely testing and maintaining voting equipment to have units available for elections.**
Objective:	**To decrease the number of voting units that need repair.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of available units	**427**	**400**	**400**
Goal: To increase number of mismatch lists produced each year.			



Police

DEPARTMENT MISSION STATEMENT

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
4001000	Office of the Chief	$1,032,446	$1,008,387	$960,563	$1,046,706
4002100	Intelligence/Vice	$1,214,777	$1,210,249	$1,268,564	$1,530,309
4002200	Support Services	$2,599,812	$2,521,028	$2,320,213	$2,681,476
4002300	Field Operations	$10,978,762	$11,243,522	$8,761,854	$11,377,437
4002400	Office of Professional Standards	$522,796	$552,301	$528,559	$562,721
4002500	METRO Drug Task	$147,652	$197,693	$199,114	$203,618
4002700	Special Operations	$7,987	$19,557	$31,811	$33,500
4002800	Administrative	$1,543,897	$1,508,620	$1,167,431	$1,070,654
4002900	Training	-	-	$370,717	$576,330
4003230	Motor Transport	$1,334,887	$1,572,072	$1,412,885	$1,547,540
4003320	Investigative Services	$6,275,205	$6,343,226	$5,237,130	$6,567,557
DEPARTMENT TOTAL		**$25,658,221**	**$26,176,656**	**$22,258,842**	**$27,197,848**
% CHANGE			**2.02%**	**-14.97%**	**22.19%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$23,134,285	$23,469,477	$19,812,103	$24,455,200
Operations	$2,448,148	$2,683,726	$2,378,021	$2,742,648
OPERATING BUDGET	**$25,582,433**	**$26,153,204**	**$22,190,125**	**$27,197,848**
Capital Budget	$75,788	$23,452	$68,717	-
DEPARTMENT TOTAL	**$25,658,221**	**$26,176,656**	**$22,258,842**	**$27,197,848**
% CHANGE		**2.02%**	**-14.97%**	**22.19%**

**Unaudited*

Personnel Summary: Authorized Positions

All Police Positions are Full Time	FY19 Actual	FY20 Actual	FY21 Adopted
400-1000 Administration	**10**	**10**	**10**
Accounting Clerk	1	1	1
Administrative Assistant	2	2	2
Administrative Clerk II	1	1	1
Administrative Secretary	1	1	1
Chief of Police	1	1	1
Deputy Chief of Police	1	1	1
Police Finance Manager	1	1	1
Police Lieutenant	1	1	1
Police Sergeant	1	1	1
400-2100 Intelligence/Vice	**25**	**25**	**25**
Asset Forfeiture Coordinator	1	1	1
Police Captain	1	1	1
Police Corporal	11	11	11
Police Officer	8	8	8
Police Sergeant	4	4	4
400-2200 Support Services	**42**	**42**	**42**
Administrative Secretary	1	1	1
Building Crew Leader	1	1	1
Building Service Worker	3	3	3
Command Sergeant	1	1	1
Criminal Records Technician	16	16	16
Police Cadet	1	1	1
Police Captain	1	1	1
Police Corporal	4	4	4
Police Major	1	1	1
Police Officer	10	10	10
Police Sergeant	1	1	1
Records Manager	1	1	1
Records Supervisor	1	1	1
400-2300 Field Operations	**217**	**219**	**219**
Administrative Clerk I	1	1	1
Administrative Secretary	1	1	1
Command Sergeant	2	2	2
Police Captain	3	3	3
Police Corporal	27	31	31
Police Lieutenant	7	9	9
Police Major	1	1	1
Police Officer****	155	152	152
Police Sergeant	20	19	19

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
400-2400 Office of Professional Standards	**8**	**8**	**8**
Administrative Secretary	1	1	1
Crime Analyst**	3	3	3
Police Lieutenant	1	1	1
Police Major	1	1	1
Police Sergeant	2	2	2
400-2500 METRO Drug Task Force	**3**	**3**	**3**
Police Corporal	2	2	2
Police Lieutenant	1	1	1
400-2800 Administrative Services	**21**	**16**	**16**
Accounting Clerk	1	1	1
Administrative Secretary	2	2	2
Criminal Records Technician	1	0	0
Facility Maintenance Technician	1	0	0
Police Captain	1	1	1
Police Corporal	3	3	3
Employment Coordinator*****	1	1	1
Police Lieutenant	1	0	0
Police Major	1	1	1
Police Officer	5	5	5
Police Sergeant	4	2	2
400-2900 CPD Training	**0**	**7**	**7**
Police Lieutenant	0	1	1
Police Corporal	0	2	2
Police Sergeant	0	2	2
Facility Maintenance Technician	0	1	1
Criminal Records Technician	0	1	1
400-3320 Investigative Services	**99**	**96**	**96**
Administrative Clerk I	3	3	3
Administrative Secretary	1	1	1
Computer Forensic Analyst***	0	1	1
Criminal Records Technician	1	1	1
Police Captain	1	1	1
Police Corporal	55	55	55
Police Lieutenant	7	5	5
Police Major	1	1	1
Police Officer	6	4	4
Police Sergeant	24	24	24
Total Full Time Positions	**425**	**426**	**426**

***One (1) Crime Analyst (G16) added in FY19.*

**** One (1) Computer Forensic Analyst (G16) added in FY20.*

***** One (1) Police Officer (PS14) unfunded in FY20.*

****** One (1) Police HR Technician (G12) reclassified to Employment Coordinator (G14) in FY21.*

New unit, CPD Training, unit 2900, added in FY20.

Chief of Police

Program Description:

The Office of the Chief of Police is a functional area of the Police Department that encompasses several activities other than those of the chief administrative officer. The division is the primary administrative section of the Police Department that provides guidance and control over the activities of the department and develops rules and regulations, policies and procedures that are necessary to insure its proper operation.

Goal	**To provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.**		
Objective:	**Conduct daily meetings of the Command Staff to monitor the progress of investigations, programs, projects and current activities.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Staff Meetings	**248**	**200**	**250**
Objective:	**Conduct quarterly goals and objectives review sessions with the Command Staff**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of G&O Review Sessions	**4**	**4**	**4**
Goal	**Perform systematic analysis for identifying and analyzing patterns and trends in crime and disorder in order to deploy resources in a more effective manner, and assist in identifying and apprehending suspects.**		
Objective:	**Prepare monthly crime analysis reports on criminal activity.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of crime analysis reports	**11**	**12**	**12**
Goal	**Develop a budget that adequately supports law enforcement objectives while maintaining fiscal accountability.**		
Objective:	**Monitor and review the Departmental Budget status reports with the Command Staff.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of monthly budget reviews conducted	**11**	**12**	**12**

Vice/Intelligence

Program Description:

Vice/Intelligence is responsible for documenting and investigating persons involved in criminal activity. Such criminal activity will include illegal use, sale, distribution and trafficking of drugs (controlled substances), prostitution, illegal gambling, illegal use, sale and/or distribution of alcohol, or firearms, manufacture, sale and/or distribution of obscene or pornographic material and organized criminal activities or any activity which involves offenses for profit or undermines the stability or welfare of the community.

Goal	**Enforce all laws in a professional, fair and equitable manner while protecting the rights of each citizen.**		
Objective:	**File condemnation documents on $75,000 in currency.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Value of Assets in Currency filed on	**$146,136**	**$127,128**	**$128,969**
Objective:	**File condemnation forfeiture documents on $50,000 in property.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Value of Assets in Property filed on	**$48,575**	**$109,940**	**$128,129**
Objective:	**Conduct 200 checks of business that are licensed to sell alcohol.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of business checked	**202**	**155**	**189**
Objective:	**File condemnation documents on all seized vehicles.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of vehicles seized	**14**	**15**	**25**
Objective:	**Conduct five (5) details to investigate prostitution/pandering activity.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Prostitution/Pandering Arrests	**14**	**12**	**16**
Objective:	**Investigate, document, prosecute all cases made in high crime areas or cases that involve illegal narcotics, legal narcotics being used in an illicit manner and GA law violations involving gambling, alcohol and prostitution.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Cases Made	**6,789**	**3,171**	**3,759**

Support Services

Program Description:

The Bureau of Support Services provides a variety of support functions for the entire Department. It includes the state-of-the-art 911 Center; the Quartermaster, where all supplies are maintained; Motor Transport where all rolling stock is monitored; Property and Evidence where evidence and recovered property is stored and protected; and the Central Records Unit where tens of thousands of reports, warrants and other documents are maintained.

Goal	**To provide documentation and criminal justice data entry services in compliance with Federal, State and local requirements.**		
Objective:	**To process and store all police incident reports.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of reports processed	**56,418**	**60,905**	**65,716**
Objective:	**To process and provide all pre-employment criminal history inquiries for businesses and the community.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of inquiries	**3,164**	**1,836**	**1,325**
Objective:	**Process and enter data into the new Record Management System (RMS) from all incident, supplement, and arrest reports for criminal analysis purposes.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of records added to RMS	**215,806**	**349,712**	**371,394**
Goal	**Maintain twenty-four hours a day police services at the Public Safety Building for the community.**		
Objective:	**To respond to all citizens' requests for police services (reports, criminal histories, fingerprinting, identification cards and permits, etc.)**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of counter services provided	**60,734**	**51,984**	**44,498**
Goal	**To maintain, process and distribute equipment, materials, evidence and other property in accordance with departmental policies and state and local laws.**		
Objective:	**To issue and receive all equipment requests from employees.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Requests for equipment	**36,192**	**34,756**	**33,392**

Goal	**To receive, process and dispose of all property, evidence, and contraband in accordance with proper guidelines.**		
Objective:	**Track the number of all cases involving the intake and processing of property and/or evidence.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Property/Evidence cases	**23,622**	**18,645**	**15,729**

Field Operations

Program Description:

The Bureau of Field Operations is the largest of the Department's bureaus. This Bureau provides primary police services to the community as first responders for any request for police assistance by providing emergency responses and preventive patrols. The Bureau includes a Tactical Unit that is trained to handle special functions as well as normal patrol duties. In addition, they work closely with various community organizations fighting drugs and crimes in their own neighborhoods. The bicycle patrol concentrates on the Riverwalk, Cooper Creek Park, South Commons and those other areas where they blend in with the relaxed activities.

Goal	**To develop safer roadways throughout the City while providing efficient, professional police service in an effective and unbiased manner.**		
Objective:	**Conduct 25 details on major highways in the city focusing on speeding violations.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Speeding details conducted	**26**	**26**	**20**
Objective:	**Conduct a minimum of 12 traffic checkpoints focused on DUI, seat belts, drivers' licenses, or proof of insurance.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Traffic checkpoints conducted	**1**	**24**	**2**
Objective:	**Conduct twenty-four details in selected school zones concentrating on speeding violations.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
School zone details conducted	**24**	**26**	**24**

Goal	**Develop a safe community by enforcing all laws in a fair and equitable manner while protecting the rights of each citizen.**		
Objective:	**Investigate all criminal offenses and prosecute all criminal offenders.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of criminal arrests	**21,895**	**18,786**	**15,000**
Goal	**To provide professional and efficient police services in an effective, fair and unbiased manner with well-trained, educated officers operating with integrity and high ethical standards.**		
Objective:	**Respond to all calls and self-initiated contacts for police service.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Patrol Officer responses to calls	**340,013**	**373,213**	**360,000**
Goal	**To provide specialized operations and details focusing on high crime areas and activities.**		
Objective:	**Make assignments per shift detailing patrol officers to specifically ride areas with high incidences of business burglaries.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Special Details	**123**	**494**	**20**

Office of Professional Standards

Program Description:

The Office of Professional Standards acts as the internal affairs unit of the Department. They play a pivotal role in preserving the integrity of the Department by investigating major complaints against officers. The unit also assures that the Department is in compliance with specific standards to maintain national and state accreditation. Only two percent of the police agencies in country are accredited.

Goal	**Provide police services in an effective, fair, and unbiased manner with professional, well-trained, educated officers operating with integrity and high ethical standards.**		
Objective:	**Track all Use of Force incidents involving departmental employees for compliance with policy and procedure**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Use of Force incidents	**79**	**80**	**90**
Objective:	**Track all complaints against the department and departmental employees for compliance with policy and procedure.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Complaints	**49**	**52**	**50**

Objective:	Investigate all cases assigned by Chief of Police.		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of cases investigated	**10**	**14**	**12**
Objective:	**Conduct research projects, grants, and other tasks assigned by the Command Staff.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of projects, grants and other assignments	**128**	**116**	**160**
Objective:	**Meet or exceed the 273 Mandatory standards set for compliance by the Commission on Accreditation for Law Enforcement Agencies**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of mandatory standards met or exceeded	**460**	**460**	**460**

Metro Drug Task Force

Program Description:

This Office is responsible for the enforcement of Drug Violations and organized crime violations on a regional basis. The two Columbus Police Department's Officers assigned are members of a task force comprising five (5) municipal and county jurisdictions.

Police Special Operations Account

Program Description:
The Special Operations Unit is a new division set up to be the cost center for special operations expenditures.

Administrative Services

Program Description:

Bureau of Administrative Services maintains training, community relations and safety programs for the Department. All officers are trained in one of Georgia's few in-house Police Training Units. They oversee recruit and in-service training using a unit that is comprised of certified training instructors. In addition, many other officers in the Department are certified instructors and are used to supplement the training staff in certain police specialties. The Training Unit also maintains the pistol and shotgun ranges, as well as the FATS training equipment. The firing ranges are used by more than 34 different local, state and federal agencies for firearms training and qualification. Administrative Services also maintains the D.A.R.E. and Neighborhood Watch programs.

Goal	**To develop, implement, and maintain the educational programs and events designed to enhance the department's commitment to the proactive approach to policing.**		
Objective:	**Provide a minimum of 340 Crime Prevention presentations to the public.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of presentations to the public	**613**	**560**	**220**
Objective:	**Establish 10 new neighborhood watch programs.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of new neighborhood watch programs	**17**	**10**	**12**
Goal	**To recruit and select qualified police applicants, maintain personnel records and ensure compliance with federal, state and local employment and payroll guidelines.**		
Objective:	**Track all personnel grievances relating to employees.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of grievances	**4**	**6**	**10**
Objective:	**Recruit, process and investigate all police applicants in accordance with selection guidelines and criteria.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Applicants processed	**452**	**540**	**500**
Goal	**Develop a safe community through crime prevention, education, innovative and proactive programs.**		
Objective:	**Utilize the Gang Resistance and Education Training (G.R.E.A.T.) Program to educate all 7th grade students in Muscogee County.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of students	**2,522**	**575**	**1,000**

CPD Training

Program Description:

The CPD Training Unit provides police services in an effective, fair and unbiased manner with professional, well-trained and educated officers operating with integrity and high ethical standards.

Goal	**Provide police services in an effective, fair and unbiased manner with professional, well trained and educated officers operating with integrity and high ethical standards.**		
Objective:	**Provide a minimum of 24 hour of In-Service Training to all sworn officers.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of officers trained	**389**	**450**	**460**
Objective:	**Provide a minimum of 600 hours of Recruit Training to all police officers who successfully complete the P.O.S.T. Basic Law Enforcement Training.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of officers completing recruit training	**51**	**75**	**76**
Objective:	**Arrange for and provide advanced and specialized training for officers.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of officers attending advanced training	**566**	**475**	**500**

Motor Transport

Program Description:

The Motor Transport Unit maintains an inventory of all police vehicles. This includes patrol cars, motorcycles, the bomb trainer and utility trucks. The Police Department is concerned with prompt and efficient maintenance, by keeping more officers in service and available to respond.

Goal	**To maintain, control and assign all police fleet vehicles in accordance with City policy and guidelines.**		
Objective:	**To provide fleet management services for all marked patrol vehicles.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of patrol vehicles maintained	**345**	**345**	**345**
Objective:	**To provide fleet management for all administrative and detective vehicles.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Admin and Detective vehicles	**153**	**153**	**153**
Objective:	**To provide fleet management for all police motorcycles.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of police motorcycles maintained	**22**	**22**	**22**
Objective:	**To provide fleet management for all Police Department trucks and vans.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of trucks and vans maintained	**23**	**23**	**23**
Objective:	**To provide fleet management services for all police scooters and ATVs.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of scooters/ATVs maintained	**15**	**15**	**15**

Investigative Services

Program Description:

The Bureau of Investigative Services investigates major crimes, monitors gang activities and conducts juvenile activities. The Bureau has specialized units such as the Gang Task Force and Juvenile Division unit, which works with the Muscogee County School District in mentoring and supervising youthful offenders. This Bureau also has utilized the GREAT (Gang Resistance Education and Training) program in the school system to educate teens to the problems of gangs.

Goal	**Enforce all laws in a professional, fair and equitable manner while protecting the rights of each citizen.**		
Objective:	**Investigate all homicides.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of homicides investigated	**30**	**37**	**31**
Objective:	**Assign for follow-up all reports which meet the elements of burglary/theft.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of burglary/theft cases assigned	**1,095**	**1,240**	**3,424**
Objective:	**Run background checks on all individuals who pawn firearms.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of weapons pawned	**3,997**	**3,925**	**3,900**
Objective:	**Investigate all incidents involving vehicular theft and related incidents.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of assigned vehicle theft cases	**798**	**640**	**700**
Objective:	**Enter all legible fingerprints into AFIS System.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of fingerprint system entries	**1,721**	**1,264**	**1,704**
Objective:	**Conduct four warrant sweeps to reduce the number of outstanding warrants.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of warrant sweeps conducted	**4**	**2**	**4**



Fire & EMS

DEPARTMENT MISSION STATEMENT

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
4101000	Chief	$423,295	$428,528	$387,338	$434,637
4102100	Operations	$21,501,616	$21,158,285	$16,140,566	$21,992,820
4102600	Special Operations	$1,107,635	$991,272	$965,285	$1,037,929
4102800	Administrative Services	$825,264	$814,188	$858,320	$913,233
4102900	Emergency Management	$192,422	$172,769	$177,551	$190,232
4103610	Logistics & Support	$614,306	$593,321	$674,634	$681,273
DEPARTMENT TOTAL		**$24,664,538**	**$24,158,363**	**$19,203,693**	**$25,250,124**
% CHANGE			**-2.05%**	**-20.51%**	**31.49%**

** Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$22,738,384	$22,531,488	$17,287,683	$23,144,078
Operations	$1,926,154	$1,626,874	$2,042,625	$1,865,446
OPERATING BUDGET	**$24,664,538**	**$24,158,363**	**$19,330,308**	**$25,009,524**
Capital Budget	-	-	$18,873	$240,600
DEPARTMENT TOTAL	**$24,664,538**	**$24,158,363**	**$19,349,181**	**$25,250,124**
% CHANGE		**-2.05%**	**-19.91%**	**30.50%**

** Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
410-1000 Chief	**5**	**5**	**5**
Chief of Fire and EMS (Director)	1	1	1
Assistant Fire Chief	1	1	1
Fire Captain EMT	1	1	1
Fire Payroll Technician	1	1	1
Administrative Coordinator	1	1	1
410-2100 Operations	**332**	**331**	**331**
Deputy Fire Chief	1	1	1
Battalion Chief	9	9	9
Division Chief Health, Safety & Info Sys	1	1	1
Fire Captain Logistics	2	2	2
EMS Lieutenant	1	1	1
Fire Captain	23	23	23
Fire Lieutenant	40	40	40
Fire Sergeant	62	62	62
Firefighter/EMT/Fire Medic*	191	190	190
Administrative Secretary	2	2	2
410-2600 Special Operations	**11**	**10**	**10**
Deputy Fire Chief	1	1	1
Training Chief	1	1	1
Fire Captain Training/Paramedic Instructor	2	2	2
Lieutenant Training	5	5	5
Administrative Secretary***	2	1	1
410-2800 Administrative Services	**11**	**12**	**12**
Deputy Fire Chief	1	1	1
Fire Marshal	1	1	1
Assistant Fire Marshal	1	1	1
Lieutenant Fire Inspector**	3	4	4
Lieutenant Investigator	1	1	1
Fire Sergeant Investigations	3	3	3
Administrative Secretary	1	1	1
410-2900 Emergency Management	**2**	**2**	**2**
Emergency Management Deputy Director	1	1	1
EMA Planner	1	1	1
410-3610 Logistics and Support	**3**	**3**	**3**
Support Technician Logistics, Civilian	1	1	1
Lieutenant Logistics	1	1	1
Firefighter	1	1	1
TOTAL	**364**	**363**	**363**

*** One (1) Firefighter/EMT (PS14) reclassified to Lieutenant Fire Inspector (PS18) and move to unit 2800, Administrative Services in FY20.*

*** One (1) Fire Payroll Technician (G12) reclassified to Employment Coordinator (G14) in FY21*

Chief of Fire & EMS

Program Description:

This division is responsible for the management of personnel and resources to effectively and efficiently accomplish the organizational goals of the Department of Fire and Emergency Medical Services.

Fire/EMS Operations

Program Description:

The Operations Division seeks to provide superior and quality fire protection services to the community. This service is predicated upon saving lives, protecting property, and preserving the environment.

Goal:	**To effectively respond to all emergencies within the appropriate time frames established by the department using established accreditation guidelines.**		
Objective:	**Initial responding fire apparatus to arrive within (6) minutes of dispatch and the initial full alarm assignment to arrive within (8) minutes 90% of the time.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of calls that are within the designated times.	**95%**	**96%**	**97%**

Goal:	**To provide quality patient care consistent with the established medical treatment protocols approved by the Medical Director.**		
Objective:	**To limit the number of minor patient care and documentation variances to less than 3% of all calls with zero (0) major variances.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of minor patient care and documentation variances less than 3% of all calls	**90%**	**96%**	**98%**

Goal:	**To provide the safest, most efficient and effective emergency services to the citizens of Columbus.**		
Objective:	**Provide required minimum staffing for all units (24 hour shifts, 365 days per year).**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of staffing for all units (24 hour shifts, 365 days per year).	**100%**	**99%**	**100%**

Goal:	**To meet the department's standards of cover and emergency deployment objectives for each type and magnitude of emergency incidents.**
Objective:	**To respond with the appropriate number of personnel as identified in the departments standards of cover for suppression events.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of suppression incidents where the department's approved effective response force was met	**100%**	**100%**	**100%**

Goal:	**To positively impact the outcome of suppression emergency events by meeting established industry Turn Out Time (TOT) response standards.**
Objective:	**To meet the Commission on Fire Accreditation International, DFAI, and National Fire Protection Association , DFPA 1710 TOT benchmark standard on responding the initial fire apparatus' to a fire suppression emergency within 1 minute 20 seconds for 90% of suppression responses.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of units TOT to a fire suppression emergency within 1 minute 20 seconds 90% of the time	**85%**	**85%**	**90%**

Objective:	**To meet the Commission on Fire Accreditation International, CFAI, and National Fire Protection Association , NFPA, 1710 TOT benchmark standard on responding the initial fire apparatus' to a medical alarm within 1 minute 90% of events.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of units TOT to a medical ecall within 1 minute 90% of medical responses	**77%**	**78%**	**90%**

Goal:	**To enforce the State Minimum Fire Safety Standards and local fire protection requirements.**
Objective:	**To conduct annual inspections on buildings identified as Special Hazards. There are approximately 816 of these special hazard buildings.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of initial inspections completed on Special Hazard buildings	**816**	**832**	**840**

Goal:	**To reduce the total number of re-inspections conducted due to life safety violations.**
Objective:	**To track re-inspections on buildings identified as Special Hazards. There are approximately 816 of these special hazard buildings.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of re-inspections completed on Special Hazard buildings	**275**	**237**	**237**

Goal:	**To provide pro-active approaches to fire and life safety education to reduce injury and the loss of life.**
Objective:	**To track the number of identified target group citizens informed of fire safety awareness.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of target group citizens informed of fire safety	**52,015**	**51,115**	**52,000**

Fire/EMS Special Operations

Program Description:

The Special Operations Division is responsible for the training and oversight of the Special Operation Teams to include Hazardous Materials Response, BioHaz/Weapons of Mass Destruction, High Angle Rope Rescue, Confined Space Rescue, Trench Rescue, Water Rescue and Wilderness Search and Rescue. Additionally, it is also responsible for the provision of high quality Fire and EMS training for all department personnel that meets or exceeds Federal, State and local government standards.

Goal:	**To satisfy annual Insurance Service Office (ISO) categories of training for all 291 field personnel in the department.**
Objective:	**Provide annual Hazardous Materials training, night drill exercises, company drill exercises, ISO driver training, Officer Leadership training, and in-house training for each of the field personnel in the department.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of personnel that completed ISO training objectives	**100%**	**98%**	**100%**
Objective:	**To provide a schedule and course of study that will enable each certified structural firefighter to meet annual Insurance Services Office (ISO) training. Complete six (6) hours of hazardous materials training for all field personnel in the department January through December annually.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of personnel that completed hours	**100%**	**98%**	**100%**

Goal:	**To satisfy Georgia Firefighter Standards & Training annual Firefighter Recertification Training Requirements.**
Objective:	**Insure all certified Firefighters in the department meet the State requirements for Firefighter Recertification. Insure all certified firefighters assigned to the department obtain a minimum of 24 hours of approved classroom training between January and December of each year.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of personnel that complete Georgia Firefighter Standards & Training annual Firefighter Recertification Training Requirements.	**100%**	**100%**	**100%**
Percentage of personnel that complete 24 hours of approved classroom training.	**100%**	**100%**	**100%**

Goal:	**To provide all members of the Department with an annual medical evaluation.**
Objective:	**To provide an annual medical evaluation for department personnel by following the format as listed in NFPA 1582 (7.1.1 and 7.1.2)**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of all field personnel who receive an annual health screen	**100%**	**100%**	**100%**

Administrative Services

Program Description:

The responsibilities of the administration services division are to provide fair and equitable recruitment, hiring practices and promotional opportunities for all eligible prospective candidates. In addition, maintain personnel and medical records for all employees of the organization. The Fire Prevention division attempts to provide the safest community possible for all citizens in which to live, work and raise a family by instituting fiscally responsible and pro-active approaches to fire safety education and code enforcement which will provide a medium for accomplishing the overall mission of the Columbus Fire Department.

Goal:	**To decrease the probabilities of a fire situation by insuring fire prevention code inspections are conducted on those buildings identified as Special Hazards in the Official Code of Georgia Annotated, Sec.25-2-13.**
Objective:	**To conduct annual fire prevention code inspections on buildings identified as Special Hazards.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of inspections completed on Special Hazard	**125%**	**100%**	**100%**

Goal:	**To ensure continuous customer satisfaction with Fire Prevention's response time to inquiries, requests, and complaints.**
Objective:	**To respond to inquiries, requests and/or complaints within one working day.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of inquiries, requests, and complaints responded to within 1 working day.	**100%**	**100%**	**100%**

Emergency Management

Program Description:

The Columbus Emergency Management program is responsible for the planning and coordination of the Government's efforts to mitigate against, prepare for, respond to and recover from major emergencies. Readiness requires continuous planning, coordinating, exercising plans, training response personnel and maintaining equipment and facilities ensuring a reliable, immediate response during emergency situations. During a major emergency, the Emergency Operations Center must be capable of selectively activating to perform the necessary command control and coordination functions. The readiness posture and capability of Emergency Management must be maintained at a level to respond rapidly and efficiently to emergencies. Public awareness and knowledge of emergency conditions and procedures are critical to public safety.

Goal:	**To provide public safety/non-public safety response personnel and agencies and outside support agencies the opportunity to test their response policies and protocols through realistic exercises and drills.**
Objective:	**To conceive, design, and conduct a sufficient number of tabletop, functional, and full scale exercise within this jurisdiction.**

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Percent of Full Scale exercises completed	**100%**	**100%**	**100%**
Percent of Functional exercises completed	**100%**	**100%**	**100%**
Percent of Tabletop exercises completed	**100%**	**100%**	**100%**

Goal:	**To maintain efficient and effective planning, preparation, response and**
Objective:	**To review/revise, author, produce, publish and distribute all plans required by**

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Rewrite Local Emergency Operations Plan	**Yes**	**Yes**	**Yes**
Publish Donated Goods and Volunteer Management	**Yes**	**Yes**	**Yes**
Review County/Region Mass Casualty Plan	**Yes**	**Yes**	**Yes**

Goal:	**To upgrade and enhance the technological capabilities of the City's Emergency Operations Center.**
Objective:	**To ensure that the Emergency Operations Center is adequately equipped to manage emergencies regarding Homeland Security and Emergency Management issues and has the capability to integrate with state and federal agencies.**

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Replace two (2) computer in EOC	**N/A**	**0%**	**100%**
Emergency Management and Tracking System	**N/A**	**50%**	**100%**
Real time video feed capability from the mobile	**N/A**	**0%**	**100%**

Logistics Support

Program Description:

To maintain all fire department buildings, vehicles and equipment according to federal, state, local and industry codes. Additionally, the division manages fixed assets, maintenance records, and both expendable and non-expendable supplies and equipment.

Goal:	**To ensure the Department of Fire and Emergency Medical Services meets or exceed all regulatory requirements regarding personal protective equipment.**
Objective:	**To ensure each firefighter's personal protective equipment has met and continues to meet all applicable standards.**

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Percentage of Personal Protective Equipment	**100%**	**100%**	**100%**

Goal:	**To ensure the Department of Fire and Emergency Medical Services personal protective equipment is washed and inspected biannually.**
Objective:	**To ensure each firefighter's personal protective equipment (PPE) is washed and inspected biannually.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of Personal Protective Equipment	**100%**	**100%**	**100%**

Goal:	**To complete SCBA Fit testing for all emergency response personnel.**
Objective:	**To ensure all emergency response personnel have been fit tested annually.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of fit test complete each quarter	**100%**	**100%**	**100%**

Goal:	**Track and identify mechanisms of injury in workers compensation injuries.**
Objective:	**To use workers compensation injury data to help identify solutions to reduce**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of injuries each quarter	**54**	**36**	**30**

Budget Notes:

The following capital was approved in this budget:

410-2800 Administrative Services

Mid-Size Car (Ford Fusion) (New) = $19,500



Muscogee County Prison (MCP)

DEPARTMENT MISSION STATEMENT

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
4201000	Muscogee County Prison	$7,711,851	$7,984,591	$7,778,430	$8,003,145
DEPARTMENT TOTAL		**$7,711,851**	**$7,984,591**	**$7,778,430**	**$8,003,145**
% CHANGE			**3.54%**	**-2.58%**	**2.89%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$5,563,049	$5,709,662	$5,504,992	$5,682,000
Operations	$2,148,802	$2,274,929	$2,273,437	$2,321,145
OPERATING BUDGET	**$7,711,851**	**$7,984,591**	**$7,778,430**	**$8,003,145**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$7,711,851**	**$7,984,591**	**$7,778,430**	**$8,003,145**
% CHANGE		**3.54%**	**-2.58%**	**2.89%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
420-1000 Muscogee County Prison	**112/80**	**112/80**	**112/80**
Accounting Clerk	1	1	1
Accounting Technician*	0	0	0
Administrative Clerk I	1	1	1
Administrative Coordinator	1	1	1
Correctional Counselor	0	0	0
Correctional Officer**	40	40	40
Correctional Lieutenants	3	3	3
Correctional Sergeant	5	5	5
Corrections Technician	14	14	14
Deputy Warden	2	2	2
Inmate Labor	80	80	80
Senior Correctional Counselor	3	3	3
Senior Correctional Officer	41	41	41
Warden	1	1	1
Total Full Time/Part Time Positions	**112/80**	**112/80**	**112/80**

** One (1) Accounting Technician deleted in FY19.*

*'**Two (2) Correctional Officer (PS12) added in FY19.*

Muscogee County Prison

Program Description:

The Muscogee County Prison (MCP) operates according to Georgia law, rules, and regulations of the State Board of Corrections, and the City Council. It is the responsibility of the warden to assume custody of assigned inmates under the jurisdiction of the State Board of Corrections. The warden and his personnel are charged with the responsibility of safe and secure custody, exercise service, recreation, visitation, education, and religious programs for assigned inmates.

As a work prison, MCP provides a cost-effective, inmate labor force. Inmates assigned to MCP are used to supplement the city's work force in the operation of the institution, maintenance of public roads, public services (including sanitation) and other functions of the city government.

Goal:	**To provide public safety through hypervigilance within the facility.**		
Objective:	**To monitor and maintain safe operations for public protection through hourly inspections & documentation.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of daily inspections and reports completed.	**100%**	**100%**	**100%**
Number of daily inspections and reports completed	**1,800**	**1,800**	**1,800**

Goal:	**To provide public safety through hypervigilance through effective supervision and accountability of inmate movement and work details for the betterment of our community.**
Objective:	**To achieve maximum control for public protection.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of Inmate head counts conducted.	**0%**	**0%**	**100%**
Number of Inmate head counts (outside facility).	**2,381**	**2,381**	**2,381**
Number of Inmate head counts (inside facility).	**3,500**	**3,500**	**3,500**

Goal:	**To provide public safety through hypervigilance within the facility. To strive to uphold the public's trust by being honest, competent and consistent in beliefs and actions. To be accountable to the highest standards of moral and ethical conduct.**
Objective:	**To deliver the 'best in class' service and promote and reward excellence as demonstrated by employees. To improve safe operations for public safety through the re-emergence of the CERT team to provide an aggressive deterrent and a show of force within the community. To be proactive and to provide the most effective and efficient service to CCG staff and the citizens of Columbus.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of responses to incidents, accidents, involving officers or inmates while on outside detail.	**130**	**119**	**130**
Number of deterred incidents of contraband obtained by the inmates.	**45**	**51**	**55**
Number of detail checks.	**500**	**397**	**450**



Homeland Security

DEPARTMENT MISSION STATEMENT

The mission of the Columbus Department of Homeland Security is to serve and protect the citizens of Columbus-Muscogee County and the surrounding areas by providing and coordinating resources, expertise, and advocacy involving individuals and agencies, both public and private, through a comprehensive risk-based homeland security and emergency management program in order to plan for, detect, prevent, protect, respond, mitigate, and recover from disasters or incidents caused by terrorism, criminal actions or other man-made or natural causes.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
4501000 Homeland Security	$8,368	$10,688	$15,862	$18,322
DEPARTMENT TOTAL	**$8,368**	**$10,688**	**$15,862**	**$18,322**
% CHANGE		**27.73%**	**48.41%**	**15.51%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	-	-
Operations	$8,368	$10,688	$15,862	$18,322
OPERATING BUDGET	**$8,368**	**$10,688**	**$15,862**	**$18,322**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$8,368**	**$10,688**	**$15,862**	**$18,322**
% CHANGE		**27.73%**	**48.41%**	**15.51%**

**Unaudited*

Homeland Security

Program Description

To provide guidance, direction and coordination in mobilizing, organizing, and preparing the City of Columbus for acts of terrorism and man-made or natural disasters. The Columbus Office of Homeland Security shall develop and coordinate the implementation of a comprehensive local strategy and shall perform the functions necessary to carry out that mission under the guidance of the Public Safety Director.

Goal:	**To prevent terrorist activity.**		
Objective:	**To analyze intelligence, provide countermeasures and deterrence operations, provide heightened inspections, improve surveillance and security operations, provide investigations, public health and agricultural surveillance, provide interdiction and apprehension, improve disrupting illegal activity.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of possible terrorist activities	**15**	**15**	**15**

Goal:	**Protect critical infrastructures and key resources.**		
Objective:	**To insure continuity of government and operations planning. Increase the awareness and understanding of threats and vulnerabilities to critical facilities. Improve sector-specific protection practices. Improve voluntary security and related information sharing.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of threat assessments completed	**10**	**12**	**12**

Goal:	**To respond to direct effects of an incident.**		
Objective:	**To insure immediate actions to save lives and protect property. Meet basic human needs. Execution of emergency operation plans. Mitigate activities. Apply intelligence and increase security operations. To continue investigations and assist with law enforcement operations. To disrupt illegal activity. To attend training programs completed to ensure that emergency services are able to respond as necessary to meet the needs of the public.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of training programs attended	**25**	**30**	**30**



Superior Court

DEPARTMENT MISSION STATEMENT

The Council and Clerk of Council's Office are responsible for facilitating the activities of the Columbus Council by providing administrative and public policy assistance, managing official records and documents and assisting various boards, authorities, and commissions.

Expenditures by Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5001000	Chief Judge - Superior Court	$298,962	$309,463	$295,356	$318,708
5002000	District Attorney	$2,135,110	$2,225,181	$2,324,967	$2,401,245
5002100	Adult Probation	$117,058	-	-	-
5002110	Juvenile Court	$629,266	$655,693	$664,630	$689,497
5002125	Circuit Wide Jury Court	$326,078	$334,433	$323,147	$343,977
5002140	Jury Manager	$474,187	$539,605	$420,295	$479,114
5002150	Judge Mullins	$195,996	$209,163	$197,628	$203,064
5002160	Judge Rumer	$148,104	$150,801	$157,757	$160,062
5002170	Judge Smith	$146,668	$153,549	$152,287	$157,194
5002180	Judge Peters	$144,904	$153,212	$160,649	$162,651
5002190	Judge Land	$206,916	$167,598	$137,315	$144,921
5002195	Judge Gottfried	$123,657	$180,784	$204,818	$222,152
5002200	Victim/Witness	$180,439	$185,435	$180,549	$193,357
5003000	Superior Court Clerk	$1,908,669	$1,978,828	$1,911,413	$1,988,821
5003310	Board of Equalization	$98,266	$80,139	$75,698	$101,102
DEPARTMENT TOTAL		**$7,134,280**	**$7,323,884**	**$7,206,508**	**$7,565,865**
% CHANGE			**2.66%**	**-1.60%**	**4.99%**

**Unaudited*

Expenditures by Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$6,196,591	$6,352,636	$6,301,337	$6,568,228
Operations	$937,689	$971,249	$900,895	$997,637
OPERATING BUDGET	**$7,134,280**	**$7,323,884**	**$7,202,232**	**$7,565,865**
Capital Budget	-	-	$4,276	-
DEPARTMENT TOTAL	**$7,134,280**	**$7,323,884**	**$7,206,508**	**$7,565,865**
% CHANGE		**2.66%**	**-1.60%**	**4.99%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
500-1000 Superior Court Judges	**FT/PT**	**17/6**	**17/6**	**17/6**
Case Manager		1	1	1
Chief Judge Superior Court		1	1	1
Court Reporters		7	7	7
Judge Superior Court		6	6	6
Law Clerk		2	2	2
Secretary (PT Supplement)		1	1	1
Senior Judge Superior Court		4	4	4
Superior Court Coordinator (Seasonal Supplement)		1	1	1
500-2000 District Attorney	**FT/PT**	**34/0**	**34/2**	**34/2**
Administrative Assistant*********		1	0	0
Administrative Operations Manager*********		0	1	1
Assistant District Attorney I/II/III**		11	11	11
Chief Assistant District Attorney		1	1	1
Deputy Assistant District Attorney		2	2	2
District Attorney		1	1	1
Investigator - District Attorney**		9	9	9
Investigator Supervisor - DA		1	1	1
Legal Administrative Clerk		7	7	7
Legal Administrative Clerk (PT)********		0	2	2
Paralegal		1	1	1
500-2100 Adult Probation	**FT/PT**	**0/0**	**0/0**	**0/0**
Accounting Clerk***		0	0	0
Accounting Clerk (PT)****		0	0	0
500-2110 Juvenile Court	**FT/PT**	**11/0**	**11/0**	**11/0**
Administrative Secretary		1	1	1
Case Manager		2	2	2
Custody Investigator*********		3	3	2
Custody Investigator/Judicial Review Coordinator		1	1	1
Deputy Clerk II		2	2	2
Juvenile Court Coordinator*		1	1	1
Juvenile Court Director		1	1	1
Juvenile Court Director Assistant*********		0	0	1
500-2125 Circuit Wide Juv Court	**FT/PT**	**3/0**	**3/0**	**3/0**
Judge Juvenile Court Circuit Wide		2	2	2
Presiding Judge Juvenile Court Circuit Wide		1	1	1
500-2140 Jury Manager	**FT/PT**	**2/1**	**2/1**	**2/1**
Admin Clerk I (PT)		1	1	1
Deputy Clerk II		1	1	1
Jury Manager		1	1	1

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
500-2200 Victim/Witness Asst Prog	**FT/PT**	**3/0**	**3/0**	**3/0**
Victim Advocate		2	2	2
Victim/Witness Program Administrator		1	1	1
500-3000 Clerk of Superior Court	**FT/PT**	**37/2**	**36/4**	**36/4**
Assistant Chief Deputy Clerk		3	3	3
Chief Deputy Clerk		1	1	1
Clerk of Superior Court		1	1	1
Deputy Clerk I*********		4	3	3
Deputy Clerk I (PT)*********		0	2	2
Deputy Clerk II		21	21	21
Deputy Clerk II (PT)		2	2	2
Senior Deputy Clerk*****		7	7	7
500-3310 Board of Equalization	**FT/PT**	**1/0**	**1/0**	**1/0**
Board of Equalization Administrator		1	1	1
Total Full Time/Part Time/Temporary Positions		**108/9**	**107/13**	**107/13**

***One (1) Assistant District Attorney (G22) added in FY19, effective 12/29/18.*

****Two (2) Accounting Clerk (G10) reclassified to Deputy Clerk I (G10) and relocated to Clerk of Superior Court in FY19.*
*****One (1) Accounting Clerk -PT (G10) deleted in FY19.*
******Two (2) Senior Deputy Clerk (G14A) positions reclassified to (G14C) in FY19.*
*******Effective January 1, 2019, annual supplements for the Superior Court Judges of the Chattahoochee Judicial Circuit will increase by $500.*
********Effective July 1, 2018, an annual supplement in the amount of $5,000 is hereby adopted for the Judicial Assistants of the Superior Court Judges of the Chattahoochee Judicial Circuit.*
********* Two (2) Legal Administrative Clerks (G11) added in FY20.*

********** One (1) Administrative Assistant (G12P) reclassified to Administrative Operations Manager (G18C), one (1) Custody Investigator (G13J) reclassified to Juvenile Court Director Assistant (G16G), and one (1) Deputy Clerk I (FT) (G10) reclassified to two (2) Deputy Clerk I (G10) PT in FY20.*
********** One (1) Senior Deputy Clerk (G14E) reclassified to Senior Deputy clerk (G14G), One (1) Senior Deputy Clerk (G14H) reclassified to Senior Deputy Clerk (G14I), One (1) Assistant Chief Deputy Clerk (G18A) to Assistant Chief Deputy Clerk (G18C)*

Chief Judge - Superior Court

Program Description:
The Superior Courts are presided over by seven judges, elected by the voters of the six counties making up the Chattahoochee Judicial Circuit. These counties are Muscogee, Chattahoochee, Harris, Marion, Talbot, and Taylor. Sessions of the court, both civil and criminal, are held in the county courthouse of each county. Felony cases, divorce/ alimony, child custody, equity cases, and cases involving land titles must be tried in the Superior Court. The Superior Court has concurrent jurisdiction with the other courts to try other civil cases and misdemeanor criminal cases. In addition, this court determines appeals from the Probate Court, and in certain instances, from the Juvenile and Municipal Court.

District Attorney

Program Description:
The District Attorney is elected for a four-year term and is the prosecuting attorney for the Superior Courts in the Chattahoochee Judicial Circuit. The duties of this office are by statute and include the prosecution of criminal cases in Superior Court. The District attorney and his staff prosecute a broad range of felony criminal cases, in the Superior and Juvenile courts, representing the State of Georgia.

Goal:	**To prosecute cases and charges presented from all sources.**		
Objective:	**To keep an accounting of cases and charges presented for prosecution.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Total cases bound over	**3,384**	**3,500**	**3,500**
Total charges bound over	**10,253**	**10,000**	**10,000**
Goal:	**To efficiently and aggressively dispose of all cases and charges in a timely manner.**		
Objective:	**Keep an accounting of dispositions of cases and charges.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Total cases disposed	**3,174**	**3,000**	**3,000**
Total charges disposed	**5,523**	**5,000**	**5,000**

Goal:	**Successfully condemn assets of criminal defendants through civil forfeiture.**		
Objective:	**Cause the forfeiture of assets gained through criminal activity.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Forfeitures filed	**106**	**100**	**100**
Forfeitures closed	**73**	**75**	**75**
Cases pending forfeiture	**167**	**160**	**160**
Goal:	**To successfully prosecute cases in the Superior and Juvenile Courts as well as the Accountability Courts.**		
Objective:	**Attend preliminary hearings, present cases to the Grand Jury, attend all Superior Court calendars, trials and hearings, all Accountability Court sessions, and prosecute cases in Juvenile Court.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Recorder's Court Sessions attended	**624**	**624**	**624**
Grand Jury Sessions	**52**	**52**	**52**
Juvenile Court hearing days	**300**	**300**	**300**
Superior Court/Accountability Courts calendars and arraignments	**675**	**500**	**500**

Goal:	Prepare case files for criminal cases in Superior and Juvenile Courts & Civil Asset Forfeitures.		
Objective:	**Accurately account for all cases from all sources.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Defendants/Juveniles bound over or received	**2,156**	**2,100**	**2,100**
Cases bound over or received	**3,450**	**3,000**	**3,000**

Juvenile Court

Program Description:

The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e., mentally, emotionally ill, or mentally retarded), or who are alleged to have committed a traffic offense. The judge, who is appointed by the Superior Court judges for a term of four years, presides over these cases as well as contested divorce custody cases transferred to the Juvenile Court by the Superior Court Judges. In FY03, a Circuit-wide Juvenile Court was established per GA 15-11-18. This includes one full-time judge and 2 part-time judges who hold preliminary/detention, shelter, and traffic hearings, assess and sign bonds, warrants and other legal documents. The support staff ensures that all cases have been properly handled by conferring with attorneys, and other professionals.
The Georgia Department of Children and Youth Services provides intake and probation officers for the court. The Intake Department is located in the Juvenile Court facility. A Protective Services Coordinator is provided by the Georgia Department of Human Resources with courtesy supervision provided by the court coordinator.

Juvenile Court Clerk

Program Description:
The Juvenile Court has jurisdiction over cases involving children under the age of 17 who are alleged to be unruly, delinquent, deprived, in need of treatment (i.e. mentally or emotionally ill and mentally retarded), or who are alleged to have committed a traffic offense.

Jury Manager

Program Description:

It is the responsibility of the Jury Manager to furnish jurors to all nine trial Courts, including grand jurors. This responsibility necessitates accompanying duties such as subpoenas, payroll, deferment, orientation and oath of jurors. The effective utilization of the services of jurors is more economical for the taxpayer and more efficient for the Courts.

Victim/Witness Assistance Program

Program Description:

The Victim Witness Assistance Program (VWAP) works directly with the District Attorney's Office and is responsible for helping the victims, families, and witnesses through the criminal justice system. The program informs families of the status of criminal prosecutions and helps the District Attorney's Office track the vital witnesses for their cases.

Goal:	**To identify and assist victims and witnesses in their time of need.**		
Objective:	**Send out victim packages, victim notification: Make telephone calls to gather information on victims and witnesses, inform them of upcoming court date and offer support. Enter data into Tracker for accurate documentation and reference.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Services Performed	**96,000**	**106,314**	**116,000**

Goal:	**To attend all court sessions**		
Objective:	**To support victims and witnesses in all six (6) counties throughout the Chattahoochee Judicial Circuit.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Chattahoochee Judicial Circuit New Victims Served	**5,400**	**4,875**	**5,400**

Goal:	**To assist victims with debts incurred as a result of violent crime and to encourage victims to participate in the Criminal Justice System.**		
Objective:	**Compensation is available for medical and dental expenses, as well as mental health counseling expenses, funeral expenses, economic support, and crime scene clean up.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Claims filed	**888**	**645**	**800**

Goal:	**Restitution request for loss involving medical and property.**
Objective:	**Restitution is now required by the courts for medical and loss of property. Our goal and objective is to see that the victim is compensated within the scope of the program.**

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Number of cases requesting restitution	**1,812**	**1,669**	**1,800**
Number of defendants	**2,148**	**2,007**	**2,000**

Clerk of Superior Court

Program Description:

The Clerk of Superior Court serves in the capacity as Clerk of Superior Court, Juvenile Court, and as Clerk of State Courts. This is an elected person with a term of four years. The clerk's main responsibility is to serve as the recorder of all real estate transactions for Muscogee County, and to collect delinquent fines.

Board of Equalization

Program Description:

The Board of Equalization is required by State Law to allow all property owners of Muscogee County, Georgia citizen's the opportunity to contest property tax valuations by the Tax Assessor's Office.



State Court

DEPARTMENT MISSION STATEMENT

To conduct a thorough, fair, vigorous and just prosecution of all misdemeanor cases bound over from Recorder's and Municipal courts in Muscogee County.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5101000 State Court Judges	$574,422	$591,794	$606,373	$665,834
5102000 Solicitor	$1,117,496	$1,135,390	$1,114,157	$1,096,246
DEPARTMENT TOTAL	**$1,691,918**	**$1,727,184**	**$1,720,530**	**$1,762,080**
% CHANGE		**2.08%**	**-0.39%**	**2.41%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$1,627,487	$1,655,456	$1,652,483	$1,687,267
Operations	$64,431	$71,728	$64,746	$74,813
OPERATING BUDGET	**$1,691,918**	**$1,727,184**	**$1,717,230**	**$1,762,080**
Capital Budget	-	-	3,300.00	-
DEPARTMENT TOTAL	**$1,691,918**	**$1,727,184**	**$1,720,530**	**$1,762,080**
% CHANGE		**2.08%**	**-0.39%**	**2.41%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
510-1000 State Court Judges	**FT/PT**	**6/0**	**6/0**	**7/0**
Court Reporter		2	2	2
Law Clerk*		0	0	1
Senior Deputy Clerk		2	2	2
State Court Judges		2	2	2
510-2000 Solicitor	**FT/PT**	**14/0**	**14/0**	**14/0**
Assistant Solicitor General		4	4	4
Chief Assistant Solicitor General		1	1	1
Court Coordinator		1	1	1
Investigator - Solicitor General		4	4	4
Investigator Supervisor		1	1	1
Judicial Admin Tech II		1	1	1
Senior Deputy Clerk		1	1	1
Solicitor State Court		1	1	1
Total Full Time/Part Time Positions		**20/0**	**20/0**	**21/0**

** One (1) Law Clerk (G20) added in FY20.*

State Court Judges

Program Description:

The State Courts are presided over by two judges who are elected for a term of four years. The Court tries both civil and criminal cases with a jury composed of twelve persons. Criminal cases tried in this court are limited to misdemeanors and appeals from Recorder's Court by the State Constitution.

State Court Solicitor

Program Description:

he State Court Solicitor General's Office prosecutes misdemeanor cases and city ordinance violation cases appealed from Recorder's Court. Cases include misdemeanor warrants issued in Muscogee County and citations issued by: Columbus Police Department, Muscogee County Sheriff's Office; Muscogee County Marshal's Office, Georgia State Patrol, Columbus State University Police, Department of Natural Resources, Animal Control, Business License Office, Code Enforcement, and cases transferred from the Muscogee County Superior Court. The Office collects all warrants, citations, reports, documents, records, criminal and driving histories, and evidence; interviews victims and witnesses; makes decisions regarding prosecution and recommended dispositions; files accusations; subpoenas witnesses; provides discovery and responds to motions; prepares for trial; negotiates pleas; tries cases in court before a judge or jury, and handles any appeals to higher courts. The Solicitor General's Office coordinates weekly jail pleas, weekly arraignment/plea dockets, and monthly trial dockets, and works with a State Court probation company to ensure fines, community service, jail reporting, restitution, and other terms of sentencing are completed. The Solicitor General's Office applies for warrants for a variety of reasons including probation violations and failure to appear for court and handles requests for record restrictions/expungements.

Goal:	To accurately and efficiently prosecute cases in a timely manner.		
Objective:	To accurately compile cases from case initiation to arraignment within two months.		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of cases prosecuted.	**8,944**	**11,400**	**12,000**

Goal:	To thoroughly investigate all cases.		
Objective:	To gather law enforcement reports and warrants, run criminal histories, interview witnesses, draft accusations, prepare other written documentation, and compile case files within two (2) months of receiving cases bound over from Recorder's Court and Municipal Courts.		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of case files.	**8,944**	**11,400**	**12,000**



Public Defender

DEPARTMENT MISSION STATEMENT

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5201000	Public Defender	$1,765,588	$1,866,931	$1,890,854	$1,855,320
5202000	Muscogee County Public Defender	$190,834	$198,271	$186,842	$193,979
DEPARTMENT TOTAL		**$1,956,422**	**$2,065,202**	**$2,077,696**	**$2,049,299**
% CHANGE			**5.56%**	**0.60%**	**-1.37%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$459,296	$509,439	$474,804	$480,677
Operations	$1,497,126	$1,285,905	$1,604,357	$1,563,122
OPERATING BUDGET	**$1,956,422**	**$1,795,344**	**$2,079,161**	**$2,043,799**
Capital Budget	-	-	($1,466)	$5,500
DEPARTMENT TOTAL	**$1,956,422**	**$1,795,344**	**$2,077,696**	**$2,049,299**
% CHANGE		**-8.23%**	**15.73%**	**-1.37%**

**Unaudited*

PUBLIC DEFENDER

		FY19 Actual	FY20 Actual	FY21 Adopted
520-1000 Public Defender	**FT/PT**	**9/1**	**9/1**	**9/1**
Assistant Public Defender*		1	1	1
Investigator - Public Defender**		6	6	5
Investigator Supervisor**		0	0	1
Legal Administrative Clerk II		1	1	1
Legal Administrative Clerk I		1	1	1
Assistant Public Defender (PT)*		1	1	1
Total Full Time/Part Time Positions		**9/1**	**9/1**	**9/1**

*** One (1) Investigator (G16E) reclassified to Investigator Supervisor (G19A) in FY20.*

Budget Notes:

The following capital was approved in this budget:

520-1000 Public Defender

Computer Equipment (Replacement) = $5,500



Municipal Court

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5301000	Municipal Court Judge	$371,132	$366,931	$404,970	$413,879
5302000	Clerk of Municipal Court	$706,912	$705,715	$755,514	$772,442
5303000	Marshal	$1,043,458	$1,111,050	$1,059,171	$1,089,875
DEPARTMENT TOTAL		**$2,121,502**	**$2,183,697**	**$2,219,655**	**$2,276,196**
% CHANGE			**2.93%**	**1.65%**	**2.55%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$1,986,496	$2,035,524	$2,059,348	$2,115,889
Operations	$135,006	$148,173	$160,307	$160,307
OPERATING BUDGET	**$2,121,502**	**$2,183,697**	**$2,219,655**	**$2,276,196**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$2,121,502**	**$2,183,697**	**$2,219,655**	**$2,276,196**
% CHANGE		**2.93%**	**1.65%**	**2.55%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
530-1000 Municipal Court Judge FT/PT	**5/1**	**5/1**	**6/1**
Associate Judge (Supplement)	1	1	1
Court Coordinator	1	1	1
Deputy Clerk II***	2	2	3
Municipal Court Judge	1	1	1
Senior Deputy Clerk	1	1	1
530-2000 Clerk of Municipal Court FT/PT	**14/0**	**14/0**	**13/0**
Administrative Assistant	1	1	1
Assistant Chief Deputy Clerk*****	0	0	1
Chief Deputy Clerk*****	0	0	1
Clerk of Municipal Court	1	1	1
Court Coordinator I*****	1	1	0
Deputy Clerk I	1	1	1
Deputy Clerk II****	8	8	5
Finance Manager*****	0	0	1
Senior Deputy Clerk*****	2	2	2
530-3000 Marshal FT/PT	**14/7**	**14/7**	**14/7**
Administrative Assistant	1	1	1
Chief Deputy Marshal	1	1	1
Communication Technician III	1	1	1
Deputy Marshal	4	4	4
Deputy Marshal Captain	2	2	2
Deputy Marshal Corporal	2	2	2
Deputy Marshal Lieutenant	1	1	1
Deputy Marshal Sergeant**	1	1	1
Municipal Court Marshal	1	1	1
Reserve Deputy Bailiff*	7	7	7
Total Full Time/Part Time Positions	**33/8**	**33/8**	**33/8**

**The number of Reserve Bailiff positions varies*

**** One (1) Deputy Clerk II (G12) added in FY20.*

***** One (1) Deputy Clerk II (G12) deleted in FY20.*

****** One (1) Court Coordinator I (G18) reclassified to Chief Deputy Clerk (G21), one (1) Senior Deputy Clerk (G14) reclassified to Finance Manager (G17), one (1) Senior Deputy Clerk (G14) reclassified to Assistant Chief Deputy Clerk (G18), and one (1) Deputy Clerk II (G12) reclassified to Senior Deputy Clerk (G14) in FY20.*

Note: In the Clerk of Municipal Court, One (1) Senior Deputy Clerk moved from LOST Fund to General Fund, and one (1) Deputy Clerk II moved from General Fund to LOST Fund in FY20.

Municipal Court Judge

Program Description:

The Magistrate Court of Muscogee County has jurisdiction of civil claims where exclusive jurisdiction is not vested in superior court. Magistrate court is confined in most cases to a monetary limit of $15,000. The court handles the issuance of summons, trial of issues, and issuance of writs and judgement's in dispossessory proceedings and distress warrants. This court also handles: garnishments, abandoned vehicles and interrogatories. The Magistrate court provides for the filing of answers, counterclaims, and other pleadings, directly related to Magistrate Court cases The court handles all of its scheduling if hearings in conjunction with those hearings set for Municipal Court.

Goal:	**The Municipal Court of Columbus shall maintain less than 175 docketed cases per monthly docket.**
Objective:	**The Magistrate Court of Muscogee County shall provide for a final hearing on all litigated cases in which an answer has been filed, no later than 90 days from the filing of said answer. The allowable exception being if both parties request a continuance of the trial beyond the 90 day period.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of cases that went to trial.	**600**	**600**	**600**

Clerk of Municipal Court

Program Description:

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed $15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to $15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Goal:	**Provide equal access to a fair and effective system of justice for all without excessive cost, inconvenience, or delay, with sensitivity to an increasingly diverse society. Aspire daily to administer the duties of our office fairly, professionally and responsibly. To minimize the processing time of civil and criminal actions filed in the Municipal court and to insure our citizens of a fair and timely disposition of their case.**
Objective:	**To familiarize Municipal Court staff with changing laws in an effort to assist those citizens seeking the services of the Municipal court and to reduce the 3 to 4 day processing time by the inclusion of additional staff to address the rising caseloads.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Criminal and Civil cases	**25,700**	**27,500**	**32,000**

Marshal

Program Description:

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Goal:	**To increase the service and quality of all processes of Municipal Court and provide superior law enforcement.**
Objective:	**To ensure all civil papers are served in a timely manner and deputies are providing law enforcement when needed.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Civil Papers Served	**19,198**	**18,690**	**20,900**
Number of Evictions completed	**4,967**	**4,592**	**5,200**
Schedules and Monies taken in	**$41,534**	**$24,660**	**$49,000**

Goal:	**To serve all civil processes within two (2) days of receiving them from the Clerk's Office.**
Objective:	**To employ, train and retain additional deputies to reduce the number of days to serve civil processes from 5 days to 2 days.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Civil Papers Served	**19,198**	**18,690**	**20,900**

Goal:	**To execute all evictions within 7 to 10 days of receiving the Writ of Possession.**
Objective:	**To employ, train and retain additional deputies to reduce the number of days to schedule and execute an eviction from 15-30 days to 7-10 days. This includes rain delays and unforeseen circumstances.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Evictions completed	**4,967**	**4,592**	**5,200**

Goal:	**To assist every customer in a timely and efficient manner and to provide effective security for the Magistrate and Municipal Courts to insure the safety of the public and court personnel.**
Objective:	**To insure there are adequate personnel to manage the office and courts at all times.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Schedules and Monies taken in	**$41,534**	**$24,660**	**$49,000**



Probate Court

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5401000 Judge of Probate	$433,215	$508,013	$530,216	$531,644
DEPARTMENT TOTAL	**$433,215**	**$508,013**	**$530,216**	**$531,644**
% CHANGE		**17.27%**	**4.37%**	**0.27%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$380,594	$450,607	$478,703	$481,704
Operations	$52,621	$57,406	$51,513	$49,940
OPERATING BUDGET	**$433,215**	**$508,013**	**$530,216**	**$531,644**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$433,215**	**$508,013**	**$530,216**	**$531,644**
% CHANGE		**17.27%**	**4.37%**	**0.27%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
540-1000 Probate Court FT/PT	**6/0**	**7/0**	**7/0**
Associate Judge***	0	1	1
Chief Clerk/License Supervisor**	1	1	1
Deputy Clerk II*	3	2	2
Fiduciary Compliance Officer/Law Clerk JD***	1	0	0
Passport Supervisor/Senior Deputy Clerk**	0	1	1
Probate Judge	1	1	1
Senior Deputy Clerk**	0	1	1
Total Full Time/Part Time Positions	**6/0**	**7/0**	**7/0**

**One (1) Deputy Clerk II added in FY19.*

***One (1) Deputy Clerk II (G12) reclassified to Senior Deputy Clerk (G14), one (1) Deputy Clerk II (G12) reclassified to Passport Supervisor/Senior Deputy Clerk (G14), and one (1) Chief Clerk/License Supervisor reclassified (G16) to (G18) in FY19.*

****One (1) Fiduciary Compliance/Law Clerk w/JD (G20) reclassified to Associate Judge (G22) in FY19, effective 12/29/18.*

Judge of Probate

Program Description:

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this Court.

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to effectively issue marriage and weapons carry licenses in a timely and professional manner.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner while upholding Georgia law.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Marriage licenses issued	**2,160**	**2,093**	**2,100**
Weapons carry licenses issued	**3,000**	**3,091**	**3,100**

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to effectively process passport applications in a timely and professional manner.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of passport applications accepted	**N/A**	**367**	**1,200**

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to successfully process administration and estate proceedings.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner while upholding Georgia Law.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of completed estate proceedings docketed,	**992**	**969**	**1,000**

Goal:	**To satisfy the court's mission in a prompt accurate, courteous and professional manner, and to effectively preside over hearings determining outpatient/inpatient treatment.**
Objective:	**To achieve our goal in providing the services that accomplished our mission in an efficient and professional manner while upholding Georgia law.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of completed involuntary treatment	**110**	**128**	**130**



Sheriff

DEPARTMENT MISSION STATEMENT

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5501000	Administration	$2,166,144	$1,987,018	$1,735,848	$1,838,776
5502100	Operations	$4,310,661	$4,711,063	$4,731,727	$4,690,538
5502300	Training	-	$299,135	$369,604	$381,096
5502400	Motor Transport	$381,639	$422,727	$328,235	$280,000
5502500	Recorders Court	$15,329	-	-	-
5502600	Detention	$13,629,073	$14,334,398	$14,314,328	$14,687,194
5502650	Medical	$4,194,619	$4,526,915	$5,031,125	$4,819,617
DEPARTMENT TOTAL		**$24,697,465**	**$26,281,256**	**$26,510,866**	**$26,697,221**
% CHANGE			**6.41%**	**0.87%**	**0.70%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$17,514,139	$18,495,898	$18,374,583	$18,874,295
Operations	$7,183,326	$7,785,358	$8,110,233	$7,822,926
OPERATING BUDGET	**$24,697,465**	**$26,281,256**	**$26,484,816**	**$26,697,221**
Capital Budget	-	-	26,049.50	-
DEPARTMENT TOTAL	**$24,697,465**	**$26,281,256**	**$26,510,866**	**$26,697,221**
% CHANGE		**6.41%**	**0.87%**	**0.70%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
550-1000 Administration	**FT/PT**	**31/2**	**26/2**	**26/2**
Accounting Technician		1	1	1
Administrative Clerk I		1	1	1
Administrative Clerk II		1	1	1
Administrative Coordinator		1	1	1
Administrative Secretary		2	2	2
Administrative Secretary (PT)		2	2	2
Captain		1	1	1
Chief Deputy Sheriff		1	1	1
Criminal Record Technician*		1	0	0
Deputy Sheriff		1	2	2
Deputy Sheriff Field Training Officer*		2	0	0
Deputy Sheriff Technician		2	2	2
Identification Technician		3	3	3
Investigator		1	1	1
Judicial Administrative Technician II		3	3	3
Lieutenant*		2	1	1
Major		4	3	3
Sergeant		3	2	2
Sheriff		1	1	1
550-2100 Operations	**FT/PT/Temp**	**62/0/86**	**64/0/86**	**61/0/86**
Administrative Clerk II		1	1	1
Administrative Coordinator		1	1	1
Administrative Secretary		1	1	1
Bailiffs PT		45	45	45
Captain		1	1	1
Communication Technician III*****		3	3	3
Deputy Sheriff		22	23	20
Deputy Sheriff Field Training Officer		2	2	2
Deputy Sheriff Technician****		9	9	8
Investigator		7	7	7
Lieutenant		6	6	6
Major		1	1	1
Reserve Deputy -PT		41	41	41
Security Guards		2	2	2
Sergeant		6	7	8
550-2300 Training	**FT/PT**	**0/0**	**5/0**	**5/0**
Criminal Record Technician*		0	1	1
Deputy Sheriff Field Training Officer*		0	2	2
Lieutenant*		0	1	1
Sergeant*		0	1	1
550-2600 Detention	**FT/PT**	**234/0**	**231/0**	**228/0**
Accounting Clerk		1	1	1
Captain		2	2	2
Criminal Records Technician		5	5	5
Deputy Sheriff***		107	105	102
Deputy Sheriff Field Training Officers		7	7	7
Deputy Sheriff Technician		1	1	1
Health Service Administrator		1	1	1

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
Identification Technician****	5	5	4
Jail Commander**	1	1	1
Lieutenant	6	6	6
Major	0	0	0
Sergeant	22	21	22
Sheriff Correctional Officer	75	75	75
Sheriff Human Resources Technician	1	1	1
Total Full Time/Part Time/Temporary Positions	**327/2/86**	**326/2/86**	**323/2/86**

**One (1) Criminal Records Technician (G10), two (2) Deputy Sheriff Field Training Officer (PS16), one (1) Lieutenant (PS20), and one (1) Sergeant (PS18) moved from Sheriff unit to new unit, Training, in FY19.*

***One (1) Jail Commander reclassified (PS23C) to (PS23D), one (1) Chief Deputy Sheriff reclassified (PS24F) to (PS24H), and one (1) Major (PS23C) reclassified to Deputy Sheriff (PS14) in FY19.*

****One (1) Deputy Sheriff deleted in FY19.*
****Three (3) Deputy Sheriffs deleted in FY21 .*
***** One (1) Deputy Sheriff Technician (PS16) reclassified to Sergeant (PS18) and one (1) ID Technician (PS16) reclassified to Sergeant (PS18) in FY20.*
****** Three (3) Communication Technician III (G10) reclassified to Communication Technician (G11) in FY21.*

Administration Bureau

Program Description:

The Administrative Bureau provides Administrative support to the various divisions within the Sheriff's Office. This

Civil Section/Criminal Warrants Section

Program Description:

The Civil and Criminal Warrants Sections receive and process all civil process and criminal warrants, track service, and maintain necessary files and databases.

Goal:	**To provide for the expedient service of civil process and criminal warrants, manage and track all sex offenders, maintain security and safety of the courts and all government buildings, and maintain readiness of all special operations units for quick and effective deployment.**		
Objective:	**To serve all civil process in a timely manner.**		
Objective:	**To serve all criminal warrants in a timely manner.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of civil documents processed	**32,000**	**29,787**	**30,000**
Number of criminal warrants executed	**3,500**	**2,820**	**3,500**

Training Section

Goal:	**To provide professional training to meet all state and federally mandated training.**		
Objective:	**To provide a minimum of 24 hours of approved training for all sworn personnel and Correctional Officers.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Deputies trained	**284**	**243**	**263**
Objective:	**Provide an additional 20 hours of training required by the Dept. of Justice for the Jail**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Correctional Officers trained	**112**	**108**	**110**
Objective:	**Provide 16 hours of pre-academy recruit training prior to attending the Police**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of pre-academy recruits trained	**16**	**8**	**16**

Budget and Planning

Program Description:

Budget and Planning is responsible for all budget, finance, and planning. This includes preparing the annual budget and tracking expenditures throughout the fiscal year. Planning involves development of target goals for the fiscal year along with strategic planning for long-term vision.

Goal:	**To be fiscally responsible and operate in the most efficient and effective manner possible.**		
Objective:	**Conduct monthly review of agency budget and report status.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of budget reviews	**12**	**12**	**12**
Objective:	**Conduct quarterly meetings to review the progress of set goals and objectives.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of goals and objectives reviews	**4**	**4**	**4**

Human Resources

Program Description:

Human Resources is responsible for the recruitment and hiring of all personnel as well as managing all employee related functions and time management.

Goal:	**To recruit and hire qualified individuals with a high degree of ethics and integrity.**		
Objective:	**To process, investigate and hire all candidates in accordance with current Human**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of applicants processed	**106**	**58**	**75**
Number of applicants hired	**47**	**25**	**30**
Number of resignations/terminations	**64**	**28**	**20**

Office of Professional Standards

Program Description:

The Office of Professional Standards is responsible for assuring the agency maintains high standards and integrity. The Office of Professional Standards conducts internal investigations as needed. It also conducts background checks, investigations, and CVSA test of all applicants. The Office of Professional Standards also maintains data and completed reports concerning complaints, uses of force, and vehicle pursuits.

Goal:	**To ensure the highest standard of ethics and integrity of employees and candidates.**		
Objective:	**Track all use of force incidents for compliance with policy and procedure.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Use of Force incidents	**87**	**35**	**85**
Objective:	**Conduct background investigations on all applicants.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of background/CVSA investigations	**138**	**67**	**175**
Number of complaints investigated	**27**	**8**	**30**

Pre-Trial Program

Program Description:

To identify incarcerated individuals suitable for release under the Pre-Trial Program who meet the established criteria. Pretrial release further ensures those defendants who do not pose a risk to the community are able to be released from custody even if they have no financial means. Research verifies that lower risk defendants detained unnecessarily during the pretrial process show a significant likelihood that their risk for recidivism increases as a result.

Goal:	**To provide a viable, cost efficient, monitoring and tracking program allowing for the release of identified inmates, fitting an established criteria, as a means of reducing the jail population.**		
Objective:	**Identify inmates fitting the criteria to participate in the Pre-Trial Release Program.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Participants	**112**	**100**	**110**
Objective:	**Monitor and track participants in the Pre-Trial Release Program.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of participants on ankle monitors	**41**	**50**	**55**
Number of participants rearrested	**86**	**51**	**55**

Operations Bureau

Program Description:

The Operations Bureau of the Muscogee County Sheriff's Office is responsible for the following: Patrol Services, Courts Services, Investigative/Felony Apprehension Services (internal and external), civil processes, misdemeanor warrant apprehension and services, Canine Services, Sex Offenders registration and verification, Special Events, Special Response Teams, out of town transports, and Mobile Command Deployment.

Goal:	**To provide continuous patrol services for the citizens and government of Muscogee County, Georgia, to serve all civil and criminal warrants in a timely manner, and provide for the safety and security of the Government Center and Courts.**
Objective:	**To provide a safe and secure environment in the courts.**
Objective:	**To minimize the number of inmates being transported from the County Jail to the Government Center for court.**
Objective:	**To minimize the number of out-of-town juvenile transports.**
Objective:	**To provide for a quick response of a well-trained Special Response Team for tactical**
Objective:	**To receive and process all civil and criminal processes on the date they are received and forward to Operations Bureau for service within a maximum of two days.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of court sessions attended	**42,808**	**52,810**	**51,000**
Number of prisoners transported to court	**5,350**	**11,271**	**11,000**
Number of Juveniles transported out-of-town	**395**	**121**	**50**
Number of Special Response Team Call Outs	**59**	**67**	**60**
Number of Civil Process and Criminal Warrants Checked	**36,107**	**37,724**	**38,000**

Sex Offender Registry Office

Program Description:

The Sex Offender Registry office is responsible for ensuring the registration of sex offenders and to provide monitoring and tracking of all registered sex offenders.

Goal:	**To ensure the safety of the community by tracking, monitoring and registering of sex offenders.**
Objective:	**To check and verify sex offender status.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of sex offender checks completed	**5,580**	**6,301**	**6,500**

Objective:	**To register all required sex offenders**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of registered sex offenders	**687**	**709**	**770**

Jail Bureau

Program Description:

The Muscogee County Detention Center is a housing facility for pretrial state, local, and federal inmates. The Jail also houses inmates sentenced on misdemeanor and city ordinance sentences.

Goal:	**To provide a safe and secure environment for our staff and inmates.**
Objective:	**Proactive supervision and quality control of processes.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Average Daily Population	**997**	**1147**	**1110**
Number of Inmates Charged with Murder	**57**	**70**	**65**
Documented Number of Gang Members	**500**	**588**	**600**

Medical Services

Program Description:

The Medical Bureau provides medical/dental and mental health care to all inmates of the Muscogee County Jail.

Goal:	**To provide a safe and secure environment for our staff and inmates.**
Objective:	**Proactive supervision and quality control of processes.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Average Daily Population	**9,249**	**2,146**	**2,250**
Number of Inmates Charged with Murder	**279**	**412**	**435**
Documented Number of Gang Members	**392**	**455**	**480**

Budget Notes:
Medical Services were placed under management by a contractor beginning in FY14.

Motor Transport

Program Description:

The main function of the Motor Transport division is to ensure that all departmental vehicles are in proper operating condition and meet prescribed safety standards. Motor transport is responsible for monitoring vehicle activity and scheduling preventative maintenance and needed repairs.

Goal:	**To maintain all fleet and assigned vehicles in fully operational status in accordance with the city policy and guidelines.**
Objective:	**To provide fleet management for all marked patrol vehicles.**
Objective:	**To provide fleet management for all administrative vehicles.**
Objective:	**To provide fleet management for all SUV's, trucks, and vans.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of marked patrol vehicles:	**51**	**54**	**60**
Number of administrative vehicles:	**26**	**30**	**30**
Number of SUV's, trucks, and vans:	**33**	**33**	**36**
Prisoner Bus	**1**	**1**	**1**



Tax Commissioner

DEPARTMENT MISSION STATEMENT

To provide tag and tax services that are accessible and responsive to the needs of the citizens of Muscogee County through innovation, technology, and a professional workforce.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5601000 Tax Commissioner	$1,502,949	$1,565,010	$1,609,307	$1,703,192
DEPARTMENT TOTAL	**$1,502,949**	**$1,565,010**	**$1,609,307**	**$1,703,192**
% CHANGE		**4.13%**	**2.83%**	**5.83%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$1,296,739	$1,366,062	$1,335,575	$1,473,522
Operations	$206,210	$198,948	$273,732	$229,670
OPERATING BUDGET	**$1,502,949**	**$1,565,010**	**$1,609,307**	**$1,703,192**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$1,502,949**	**$1,565,010**	**$1,609,307**	**$1,703,192**
% CHANGE		**4.13%**	**2.83%**	**5.83%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
560-1000 Tax Commissioner FT/PT	**28/2**	**28/2**	**28/2**
Accounting Operations Administrator*	1	1	1
Administrative Technician	1	1	1
Chief Deputy Tax Commissioner	1	1	1
Deputy Tax Commissioner*	3	3	3
Support Clerk (PT)	2	2	2
Tax Clerk I	12	12	12
Tax Clerk II	7	7	7
Tax Commissioner	1	1	1
Tax Specialist	2	2	2
Total Full Time/Part Time Positions	**28/2**	**28/2**	**28/2**

** One (1) Accounting Operations Administrator (G20) reclassified to (G22) (Grade Only), and three (3) Deputy Tax Commissioners (G18) reclassified to (G20) (Grade Only) in FY20.*

Tax Commissioner

Program Description:

The Tax Commissioner's primary job is to collect ad valorem taxes due by the residents of Muscogee County for the State of Georgia, Columbus Consolidated Government and Muscogee County School District. The Tax Commissioner is responsible for the receiving of tax returns and homestead exemption application and the certification of the real and personal property digest to the State of Georgia, Department of Revenue, and Property Tax Division. Intangible taxes are also the responsibility of this office.

Goal:	**To provide courteous, prompt, efficient service to citizens and government in the collection and remission of revenue. (property taxes, motor vehicle registration, fees & penalties, etc.).**
Objective:	**Implement new motor vehicle and property tax laws.**
Objective:	**Obtain 99% property tax collection rate.**
Objective:	**Implement motor vehicle internet registration renewal.**
Objective:	**Improve property tax billing and collection technology.**

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Motor Vehicle Services	**261,257**	**248,490**	**240,000**
Title Transactions	**32,999**	**35,427**	**38,000**
Property Tax Bills Mailed	**78,787**	**99,510**	**100,000**
Property Tax Collection Rate	**97.3%**	**97.6%**	**98.0%**



Coroner

DEPARTMENT MISSION STATEMENT

The Coroner's office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5701000 Office of the Coroner	$308,855	$311,319	$363,214	$350,423
DEPARTMENT TOTAL	**$308,855**	**$311,319**	**$363,214**	**$350,423**
% CHANGE		**0.80%**	**16.67%**	**-3.52%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$271,731	$281,519	$318,521	$327,809
Operations	$37,124	$29,800	$21,328	$22,614
OPERATING BUDGET	**$308,855**	**$311,319**	**$339,849**	**$350,423**
Capital Budget	-	-	$23,365	-
DEPARTMENT TOTAL	**$308,855**	**$311,319**	**$363,214**	**$350,423**
% CHANGE		**0.80%**	**16.67%**	**-3.52%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
570-1000 Coroner	**FT/Temp**	**4/1**	**5/1**	**5/1**
Administrative Assistant		1	1	1
Chief Deputy Coroner		1	1	1
Coroner		1	1	1
Deputy Coroner*		1	2	2
Driver (Temporary)		1	1	1
Total Full Time/Temporary Positions		**4/1**	**5/1**	**5/1**

**One (1) Deputy Coroner (G16) added in FY20.*

Coroner

Program Description:

The Coroner is elected for a four-year term and is charged with the responsibility of investigating deaths from unknown or violent causes, and deaths that occur while unattended by a physician. The Coroner is also charged with holding inquests, assisting law enforcement agencies with investigations, locating, advising, and counseling with families of the deceased, maintaining an up-to-date and complete record system on each case, and the responsibility of transporting bodies to the Medical Examiner's Lab in Atlanta for autopsy.

Goal:	**To provide highest level of training and working conditions possible for investigators for safety and efficiency.**		
Objective:	**Assure investigators attend classes in their area of expertise.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Adopted**
Percentage of Completion	**100%**	**100%**	**100%**

Goal:	**To properly conduct body transport to maintain a high standard in establishing accurate conclusion of time of death, cause of death, and other applicable factors.**		
Objective:	**To maintain a low level of incidents during body transports.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Adopted**
Percentage of transports without incident	**100%**	**100%**	**100%**

Goal:	**To expedite the production of death certificates for insurance purposes.**		
Objective:	**To maintain accurate records in order to complete certificates. To process all death certificates under autopsy in less than six (6) months from date of death.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Adopted**
Percent of death certificates processed within six (6) months.	**98%**	**95%**	**100%**
Objective:	**To maintain accurate records in order to complete certificates. To process all death certificates not under autopsy in less than seven (7) days from date of death.**		

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Adopted
Percent of death certificates processed within six (6) days.	95%	95%	95%

Goal:	To reduce the number of child deaths due to co-sleeping and accidents.
Objective:	To implement classes and presentations on the importance of back and separate sleep for babies. To reduce child deaths due to co-sleeping by 20%.

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Adopted
Reduction of child deaths due to co-sleeping and accidents.	13.5%	14.0%	20.0%

Goal:	To reduce the amount of investigations using the pauper's program with an average of 100 cases per year and $350 each.
Objective:	To decrease the amount of pauper's cases and thereby reducing the funds paid by the city by 10%.

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Adopted
Reduction of pauper's deaths in the city.	130	133	120



Recorder's Court

DEPARTMENT MISSION STATEMENT

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5801000 Recorder's Court	$883,052	$898,998	$1,073,931	$1,116,445
DEPARTMENT TOTAL	**$883,052**	**$898,998**	**$1,073,931**	**$1,116,445**
% CHANGE		**1.81%**	**19.46%**	**3.96%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$706,921	$712,981	$900,848	$950,580
Operations	$176,131	$165,137	$167,335	$165,865
OPERATING BUDGET	**$883,052**	**$878,118**	**$1,068,183**	**$1,116,445**
Capital Budget	-	20,879.54	5,747.64	-
DEPARTMENT TOTAL	**$883,052**	**$898,998**	**$1,073,931**	**$1,116,445**
% CHANGE		**1.81%**	**19.46%**	**3.96%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
580-1000 Recorder's Court FT/PT	**14/6**	**17/6**	**17/6**
Accounting Clerk*	0	0	0
Chief Recorder's Court Clerk	1	1	1
Chief Recorder's Court Judge	1	1	1
Deputy Clerk II*	10	13	13
Judicial Administration Technician I*	0	0	0
Judicial Administration Technician II*	0	0	0
Judicial Administration Technician III*	0	0	0
Recorder's Court Judge Pro Tem	0	0	0
Recorder's Court Judge Pro Tem (PT)	6	6	6
Senior Deputy Clerk*	2	2	2
Total Full Time/Part Time Positions	**14/6**	**17/6**	**17/6**

** Three (3) Judicial Administration Technician I (G9) reclassified to Deputy Clerk II (G12), five (5) Judicial Administration Technician II (G10) reclassified to Deputy Clerk II (G12), one (1) Judicial Administration Technician II (G10) reclassified to Senior Deputy Clerk (G14), one (1) Judicial Administration Technician III (G12) reclassified to Senior Deputy Clerk (G14), and two (2) Accounting Clerk (G10) reclassified to Deputy Clerk II (G12) in FY19.*

*** Three (3) Deputy Clerk II (G12) added in FY20.*

Recorder's Court

Program Description:

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.



Non-Departmental

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5901000	Agency Appropriations	$1,291,387	$1,243,069	$1,172,796	$922,604
5902000	Contingency	$73,502	$233,072	$16,801	$1,361,343
5903000	Non-Categorical	$8,055,373	$10,352,597	$8,473,913	$7,524,694
5904000	Inter-Fund Transfer	$1,634,791	$1,264,075	$1,745,502	$1,100,000
DEPARTMENT TOTAL		**$11,055,053**	**$13,092,813**	**$11,409,012**	**$10,908,641**
% CHANGE			**18.43%**	**-12.86%**	**-4.39%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	-	$859,699
Operations	$11,055,053	$13,043,914	$11,375,645	$9,998,942
OPERATING BUDGET	**$11,055,053**	**$13,043,914**	**$11,375,645**	**$10,858,641**
Capital Budget	-	$48,899	$33,367	$50,000
DEPARTMENT TOTAL	**$11,055,053**	**$13,092,813**	**$11,409,012**	**$10,908,641**
% CHANGE		**18.43%**	**-12.86%**	**-4.39%**

**Unaudited*

Agency Appropriations

Program Description:

The Consolidated Government provides funds to agencies that provide services to the community. The chart below shows the agency appropriations for each organization.

Agency Appropriations:

Agency	FY20 Appropriation	FY21 Adopted
Airport Commission	$40,000	$40,000
Aid to Other Agencies	500,000	-
Department of Family & Children Services	41,500	41,500
Health Department Rent	321,827	-
Health Department Services	502,012	502,012
New Horizons Community Service Board	144,932	144,932
River Valley Development Planning Commission	194,058	194,160
TOTAL	**$1,744,329**	**$922,604**

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Project Description	FY21 Adopted
Other Employee Benefits	859,699
All Other Non-Categorical Expenditures	501,644
TOTAL	**$1,361,343**

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

	FY21 Adopted
Street Lighting Energy	3,469,740
Promotion/Advertising Services	10,000
Contractual Services	25,000
Special and Ongoing Projects	10,000
Workers Compensation	2,399,552
Uninsured Losses	538,402
Peace Officer's Annuity	772,000
Ligitation and Court Costs	-
Demolition Services	250,000
Capital Outlay	50,000
TOTAL	**$ 7,524,694**

Interfund Transfers

Program Description:
This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

	FY21 Adopted
Transfer to Multi Governmental Fund	300,000
Transfer to Medical Center Fund	600,000
Transfer to Civic Center	-
Transfer to Oxbow Creek Golf Course	150,000
Transfer to Parking Management Fund	-
Transfer to Bull Creek Golf Course	50,000
TOTAL	**$ 1,100,000**



Parking Management

DEPARTMENT MISSION STATEMENT

To provide a safe, reliable, dependable and cost effective transit service with a professional team of employees, dedicated to our customers needs and committed to excellence.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
6103000 Parking Management	-	$142,316	$125,976	$179,452
DEPARTMENT TOTAL	**-**	**142,316**	**$125,976**	**$179,452**
% CHANGE		**N/A**	**-11.48%**	**42.45%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	$132,018.41	$121,916.68	$159,302
Operations	-	$10,297.99	$4,058.86	$20,150
OPERATING BUDGET	**-**	**142,316**	**$125,975.54**	**$179,452**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**-**	**142,316**	**$125,976**	**$179,452**
% CHANGE		**N/A**	**-11.48%**	**42.45%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
610-3000 Parking Management	**0/0**	**1/13**	**1/13**
Parking Division Manager*	0	1	1
Parking Enforcement Supervisor**	0	0	0
Parking Enforcement Officer**	0	0	0
Parking Enforcement Officer -PT***	0	13	13
Total Full Time/Part Time Positions	**0/0**	**1/13**	**1/13**

**One (1) Parking Division Manager (G18) moved from Parking Management Fund in FY19*

***One (1) Parking Enforcement Supervisor (G14) and two (2) Parking Enforcement Officers -PT (G10) deleted in FY19*

****Thirteen (13) Parking Enforcement Officers -PT (G10) added in FY19 Mid Year*

Parking Management

Program Description:
The division responsibility is to enforce the Parking Ordinances.

Goal:	**To enforce ordinances regarding parking in the Uptown Management Area, Lakebottom, 9th Street and North Lake Business District.**
Objective:	**To monitor Uptown Enforcement Area, Lakebottom, 9th Street and North Lake Business District and issue citations when parking violations occur.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Adopted**
Increased revenue from issued tickets for violations and payments processed	**0%**	**98%**	**98%**

Goal:	**To collect revenue for outstanding unpaid citations written by Metra and other law enforcement agencies of the city.**
Objective:	**To ensure that repeat violators pay outstanding, unpaid citations, which includes notifying violator via certified mail, and depending upon the violator, could include immobilization and eventual towing of the vehicle.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Increased revenue for outstanding unpaid citations	**0%**	**95%**	**95%**

Goal:	**To manage and maintain the city owned parking garages and to reduce utilities cost for all parking structures.**
Objective:	**To lease parking spaces and permit daily pubic parking in a safe environment, which includes, but is not limited to; assigning spaces, accepting lease payments, and keeping garages free of hazardous materials and debris.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent increase of leased spaces and daily public parkers	**0%**	**95%**	**95%**
Percent increase of lower utility cost	**0%**	**95%**	**95%**

2009 OTHER LOCAL OPTION SALES TAX (LOST) FUND – PUBLIC SAFETY

The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the 70% portion for Public Safety of the other Local Option Sales Tax implemented in 2009.

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OLOST - Public Safety/Executive

DEPARTMENT MISSION STATEMENT

The purpose of the Crime Prevention and Intervention Program is to identify and recommend long-term initiatives that will assist in preventing crime in Columbus, Georgia. It is much more cost efficient in the long run to prevent crime than for the public to bear the costs of incarceration. There will be five areas of emphasis that the program will focus on including Recreation. Education, Drug and Alcohol Prevention and Intervention, Employment and Jobs, and Community Policing.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
1109900	Office of the Crime Prevention**	$81,337	$82,296	$81,733	$841,641
1109903	Crime Prevention Programs	$618,600	$658,000	$675,000	-
1109904	Crime Prev- D.A.R.E. to be GREAT	$14,536	$25,299	$5,972	-
1109905	Juvenile Drug Court	-	-	-	-
1109906	Boxwood Recreation Center	-	-	-	-
1109908	Adult Drug Court	-	-	-	-
1109909	Jr. Marshal Program	$7,482	$10,909	$4,449	-
1109911	Office of Dispute Resolution	$18,000	$18,000	$17,509	-
DEPARTMENT TOTAL		**$739,955**	**$794,504**	**$784,662**	**$841,641**
% CHANGE			**7.37%**	**-1.24%**	**7.26%**

**Unaudited*

***During the course of the Fiscal Year, the Office of Crime Prevention allocates funding to specified Crime Prevention Programs from its total appropriation.*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$86,871	$86,625	$81,596	$81,941
Operations	$653,084	$707,879	$703,066	$759,700
OPERATING BUDGET	**$739,955**	**$794,504**	**$784,662**	**$841,641**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$739,955**	**$794,504**	**$784,662**	**$841,641**
% CHANGE		**7.37%**	**-1.24%**	**7.26%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
110-9900 Office of Crime Prevention FT/PT	**1**	**1**	**1**
Crime Prevention Director - LOST Funded	1	1	1
Total Full Time/Part Time Positions	**1**	**1**	**1**

OLOST - Public Safety/Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2609900 Public Works	$112,448	$122,401	$121,306	$128,381
DEPARTMENT TOTAL	**$112,448**	**$122,401**	**$121,306**	**$128,381**
% CHANGE		**8.85%**	**-0.90%**	**5.83%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$112,448	$122,401	$121,306	$128,381
Operations	-	-	-	-
OPERATING BUDGET	**$112,448**	**$122,401**	**$121,306**	**$128,381**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$112,448**	**$122,401**	**$121,306**	**$128,381**
% CHANGE		**8.85%**	**-0.90%**	**5.83%**

**Unaudited*

Budget Note:

$3,890 (including benefits) Annual Supplement for 33 Sworn Officers

OLOST - Public Safety/Parks and Recreation

DEPARTMENT MISSION STATEMENT

The Columbus Parks and Recreation Department strives to enhance the quality of life for all citizens of this community by providing passive and active recreational, educational and cultural programming services for all age groups. It is our objective to provide parks and recreation facilities that are safe, accessible and aesthetically pleasing to the entire community. This division will strive for continual improvement of its broad-based, recreational programs to ensure opportunities for all citizens in order to maintain its leadership among comparable sized cities in the United States.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2709900 Parks & Recreation	$41,253	$46,221	$40,806	$50,583
DEPARTMENT TOTAL	**$41,253**	**$46,221**	**$40,806**	**$50,583**
% CHANGE		**12.04%**	**-11.72%**	**23.96%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$41,253	$46,221	$40,806	$50,583
Operations	-	-	-	-
OPERATING BUDGET	**$41,253**	**$46,221**	**$40,806**	**$50,583**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$41,253**	**$46,221**	**$40,806**	**$50,583**
% CHANGE		**12.04%**	**-11.72%**	**23.96%**

**Unaudited*

Budget Note:

$3,890 (including benefits) Annual Supplement for 13 Sworn Officers

OLOST - Public Safety/Police

DEPARTMENT MISSION STATEMENT

The Columbus Police Department will deliver effective and responsive law enforcement to all citizens of the City of Columbus in a fair and equitable manner. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
4009900 Police	$8,652,230	$8,331,764	$5,837,988	$8,794,318
4009902 E-911	$681,762	$646,647	$399,171	$366,540
DEPARTMENT TOTAL	**$9,333,992**	**$8,978,411**	**$6,237,158**	**$9,160,858**
% CHANGE		**-3.81%**	**-30.53%**	**46.88%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$7,621,495	$7,662,385	$5,750,555	$8,724,992
Operations	$652,222	$657,131	$386,130	$435,866
OPERATING BUDGET	**$8,273,717**	**$8,319,516**	**$6,136,685**	**$9,160,858**
Capital Budget	$1,060,275	$658,895	$100,474	-
DEPARTMENT TOTAL	**$9,333,992**	**$8,978,411**	**$6,237,158**	**$9,160,858**
% CHANGE		**-3.81%**	**-30.53%**	**46.88%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
400-9900 Police	**FT/PT**	**110**	**110**	**110**
Sergeant		12	12	12
Corporal		14	14	14
Officer*		84	84	84
400-9902 E-911	**FT/PT**	**9**	**9**	**9**
Communication Technician I/II/III		9	9	9
Total Full Time/Part Time Positions		**119**	**119**	**119**

** For FY14 to FY20, ten (10) Police Officers were temporarily transferred from the General Fund to the LOST Fund*

Budget Notes:

$3,890 (including benefits) Annual Supplement for 488 Sworn Officers

Police Operations: $435,866

Education/Training = $24,926
Operating Materials = $56,643
Motor Fuel = $309,297
Uniforms = $45,000

OLOST - Public Safety/Fire & EMS

DEPARTMENT MISSION STATEMENT

The mission of this department is to ensure a safe community to work and raise a family, by providing the most efficient response and mitigation of fires, hazardous materials, medical, natural disasters and other emergencies that threaten the welfare of our citizens.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
4109900 Fire / EMS	$2,870,404	$2,958,051	$1,981,755	$2,718,227
DEPARTMENT TOTAL	**$2,870,404**	**$2,958,051**	**$1,981,755**	**$2,718,227**
% CHANGE		**3.05%**	**-33.00%**	**37.16%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$2,550,851	$2,659,954	$1,788,556	$2,593,227
Operations	$62,300	-	-	$125,000
OPERATING BUDGET	**$2,613,151**	**$2,659,954**	**$1,788,556**	**$2,718,227**
Capital Budget	$257,253	$298,096	$193,199	-
DEPARTMENT TOTAL	**$2,870,404**	**$2,958,051**	**$1,981,755**	**$2,718,227**
% CHANGE		**3.05%**	**-33.00%**	**37.16%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
410-9900 Fire/EMS	**FT/PT**	**20**	**20**	**20**
Firefighter/EMT/Fire Medic*		20	20	20
Total Full Time/Part Time Positions		**20**	**20**	**20**

** For FY14 to FY20, fourteen (14) Firefighters were temporarily transferred from General Fund to LOST Fund*

Budget Notes:

$3,890 (including benefits) Annual Supplement for 376 Sworn Officers

Operations: $10,000

Monthly Maintenance for T1 Lines/Metro E Connections = $100,000

Capital Outlay: $93,690

Personal Protective Equipment (New) = $67,440

Staffing Module for Emergency Reporting (Year 2 of 3) = $26,250

OLOST - Public Safety/MCP

DEPARTMENT MISSION STATEMENT

As a work prison, the mission is three-fold: To protect the public through effective control and custody of inmates, provide effective methods of self-improvement for inmates, and provide a safe and professional work environment for our staff.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
4209900	Muscogee County Prison	$724,596	$689,672	$668,543	$684,250
DEPARTMENT TOTAL		**$724,596**	**$689,672**	**$668,543**	**$684,250**
% CHANGE			**-4.82%**	**-3.06%**	**2.35%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$724,596	$689,672	$638,335	$684,250
Operations	-	-	-	-
OPERATING BUDGET	**$724,596**	**$689,672**	**$638,335**	**$684,250**
Capital Budget	-	-	$30,209	-
DEPARTMENT TOTAL	**$724,596**	**$689,672**	**$668,543**	**$684,250**
% CHANGE		**-4.82%**	**-3.06%**	**2.35%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
420-9900 MCP FT/PT	**5**	**5**	**5**
Corrections Sergeant	1	1	1
Correctional Officer	4	4	4
Total Full Time/Part Time Positions	**5**	**5**	**5**

Budget Notes:

$3,890 (including benefits) Annual Supplement for 112 Sworn Officers

OLOST - Public Safety/District Attorney

DEPARTMENT MISSION STATEMENT

The mission of the District Attorney's office is to prepare a file for each case, identify the evidence and witnesses needed, research the pertinent law and determine the correct charges. The District Attorney's office strives to stay ahead of, and on top of the legal burdens placed upon the prosecutors, to protect the rights of all citizens, victims and defendants.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5009900 District Attorney	$188,599	$194,015	$192,195	$182,183
DEPARTMENT TOTAL	**$188,599**	**$194,015**	**$192,195**	**$182,183**
% CHANGE		**2.87%**	**-0.94%**	**-5.21%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$188,599	$194,015	$192,195	$182,183
Operations	-	-	-	-
OPERATING BUDGET	**$188,599**	**$194,015**	**$192,195**	**$182,183**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$188,599**	**$194,015**	**$192,195**	**$182,183**
% CHANGE		**2.87%**	**-0.94%**	**-5.21%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
500-9900 District Attorney	**FT/PT**	**2**	**2**	**2**
Assistant District Attorney		2	2	2
Total Full Time/Part Time Positions		**2**	**2**	**2**

OLOST - Public Safety/Clerk of Superior Court

DEPARTMENT MISSION STATEMENT

The Clerk of Superior Court serves in the capacity as Clerk of Superior Court and as Clerk of State Courts. This is an elected office with a term of four years. The Clerk's primary responsibility is to serve as the recorder of all real estate transactions for Muscogee County, and to collect delinquent fines.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5009902	Clerk of Superior Court	$39,059	$47,297	$42,981	$44,011
DEPARTMENTAL TOTAL		**$39,059**	**$47,297**	**$42,981**	**$44,011**
% CHANGE			**21.09%**	**-9.13%**	**2.40%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$39,059	$47,297	$42,981	$44,011
Operations	-	-	-	-
OPERATING BUDGET	**$39,059**	**$47,297**	**$42,981**	**$44,011**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$39,059**	**$47,297**	**$42,981**	**$44,011**
% CHANGE		**21.09%**	**-9.13%**	**2.40%**

** Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
500-9902 Clerk of Superior Court	**FT/PT**	**1**	**1**	**1**
Deputy Clerk II		1	1	1
Total Full Time/Part Time Positions		**1**	**1**	**1**

OLOST - Public Safety/State Court

DEPARTMENT MISSION STATEMENT

The State Court Solicitor's Office prosecutes all Muscogee County misdemeanor and City Ordinance violations appealed from Recorder's Court. Investigators collect all warrants, citations, reports, documents, records, histories and evidence, including witness interviews. Recommendations for disposition and sentencing are made and cases are presented to a Judge for pleas. The Solicitor's Office coordinates jail pleas and arraignment dockets before a State Court Judge.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5109900 State Court Solicitor	$219,406	$224,432	$194,296	$225,532
DEPARTMENT TOTAL	**$219,406**	**$224,432**	**$194,296**	**$225,532**
% CHANGE		**2.29%**	**-13.43%**	**16.08%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$207,757	$210,968	$187,102	$211,532
Operations	$11,649	$13,464	$2,244	$14,000
OPERATING BUDGET	**$219,406**	**$224,432**	**$189,346**	**$225,532**
Capital Budget	-	-	4,950	-
DEPARTMENT TOTAL	**$219,406**	**$224,432**	**$194,296**	**$225,532**
% CHANGE		**2.29%**	**-13.43%**	**16.08%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
510-9900 State Court Solicitor	**FT/PT**	**3/0**	**3/0**	**3/0**
Assistant Solicitor		2	2	2
Deputy Clerk II-Solicitor General		1	1	1
Total Full Time/Part Time Positions		**3/0**	**3/0**	**3/0**

OLOST - Public Safety/Public Defender

DEPARTMENT MISSION STATEMENT

To process cases through the criminal justice system as expediently as possible while providing high quality and professional representation of clients.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5209900 Public Defender	$157,653	$173,864	$174,794	$164,359
DEPARTMENT TOTAL	**$157,653**	**$173,864**	**$174,794**	**$164,359**
% CHANGE		**10.28%**	**0.53%**	**-5.97%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	$174,794	-
Operations	$157,653	$173,864		$164,359
OPERATING BUDGET	**$157,653**	**$173,864**	**$174,794**	**$164,359**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$157,653**	**$173,864**	**$174,794**	**$164,359**
% CHANGE		**10.28%**	**0.53%**	**-5.97%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
520-9900 Public Defender FT/PT	**2**	**2**	**2**
Assistant Public Defender	2	2	2
Total Full Time/Part Time Positions	**2**	**2**	**2**

OLOST - Public Safety/Marshal

DEPARTMENT MISSION STATEMENT

The Marshal's Department enforces the orders, writs and precepts of the Municipal Court. The department has original jurisdiction to enforce all orders and directives of the Municipal and Magistrate Courts.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5309900 Marshal	$368,761	$325,834	$316,787	$321,250
DEPARTMENT TOTAL	**$368,761**	**$325,834**	**$316,787**	**$321,250**
% CHANGE		**-11.64%**	**-2.78%**	**1.41%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$319,324	$325,834	$316,787	$321,250
Operations	$2,175	-	-	-
OPERATING BUDGET	**$321,499**	**$325,834**	**$316,787**	**$321,250**
Capital Budget	$47,262	-	-	-
DEPARTMENT TOTAL	**$368,761**	**$325,834**	**$316,787**	**$321,250**
% CHANGE		**-11.64%**	**-2.78%**	**1.41%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
530-9900 Marshal	**FT/PT**	**5**	**5**	**5**
Deputy Marshal		5	5	5
Total Full Time/Part Time Positions		**5**	**5**	**5**

Budget Notes:

$3,890 (including benefits) Annual Supplement for 16 Sworn Officers

OLOST - Public Safety / Clerk of Municipal Court

DEPARTMENT MISSION STATEMENT

The voters of Muscogee County elect the Clerk of Municipal Court to a four-year term. Municipal Court has jurisdiction of civil cases when the amount does not exceed $15,000 including suits for damages, breach of contract, and garnishments and writs of possession up to $15,000. In addition, all dispossessory proceedings, attachment levies, foreclosure liens and distress warrants are handled in Municipal Court. The Clerk of Municipal Court must record and maintain minutes and pleadings; collect and disburse court monies and costs to litigants. Warrants are also issued for bad checks, peace, criminal charges and good behavior.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5309902	Municipal Court Clerk	$96,017	$73,753	$89,897	$90,987
DEPARTMENT TOTAL		**$96,017**	**$73,753**	**$89,897**	**$90,987**
% CHANGE			**-23.19%**	**21.89%**	**1.21%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$96,017	$73,753	$89,897	$90,987
Operations	-	-	-	-
OPERATING BUDGET	**$96,017**	**$73,753**	**$89,897**	**$90,987**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$96,017**	**$73,753**	**$89,897**	**$90,987**
% CHANGE		**-23.19%**	**21.89%**	**1.21%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
530-9902 Municipal Court Clerk	**FT/PT**	**2/0**	**2/0**	**2/0**
Senior Deputy Clerk*		1	1	0
Deputy Clerk II*		1	1	2
Total Full Time/Part Time Positions		**2/0**	**2/0**	**2/0**

** One (1) Senior Deputy Clerk moved from LOST Fund to General Fund, and one (1) Deputy Clerk II moved from General Fund to LOST Fund in FY20.*

OLOST - Public Safety/Probate Court

DEPARTMENT MISSION STATEMENT

The Judge of Probate is elected to a four-year term. Legal issues regarding the probate of wills; administration of estates; marriage licenses; mental health statutes; and guardians for minors are handled by this court.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5409900 Probate Court	$43,484	$44,563	$44,271	$44,964
DEPARTMENT TOTAL	**$43,484**	**$44,563**	**$44,271**	**$44,964**
% CHANGE		**2.48%**	**-0.66%**	**1.57%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$43,484	$44,563	$44,271	$44,964
Operations	-	-	-	-
OPERATING BUDGET	**$43,484**	**$44,563**	**$44,271**	**$44,964**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$43,484**	**$44,563**	**$44,271**	**$44,964**
% CHANGE		**2.48%**	**-0.66%**	**1.57%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
540-9900 Probate Court	**FT/PT**	**1**	**1**	**1**
Deputy Clerk II		1	1	1
Total Full Time/Part Time Positions		**1**	**1**	**1**

OLOST - Public Safety/Sheriff

DEPARTMENT MISSION STATEMENT

We, the members of the Muscogee County Sheriff's Office, are dedicated to safeguarding the lives and property of our community through fair and impartial treatment of all citizens. We strive to protect the community and to operate the Muscogee County Jail within the boundaries of the State and U.S. Constitutions while providing safe, humane and secure environment for both the staff and inmates. We are committed to effectively serving the Judiciary needs of all the Courts within our jurisdiction. We seek to strengthen our partnerships with all facets of our community and will fulfill our duties by adapting to the changing needs of our citizens and by adhering to the highest standards of integrity, ethics and professionalism when performing our duties as employees of Muscogee County Sheriff's Office.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5509900 Sheriff	$3,407,269	$2,834,119	$2,508,448	$2,805,479
DEPARTMENT TOTAL	**$3,407,269**	**$2,834,119**	**$2,508,448**	**$2,805,479**
% CHANGE		**-16.82%**	**-11.49%**	**11.84%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$2,942,002	$2,596,802	$2,428,448	$2,725,479
Operations	$201,622	-	$80,000	$80,000
OPERATING BUDGET	**$3,143,624**	**$2,596,802**	**$2,508,448**	**$2,805,479**
Capital Budget	$263,645	$237,317	-	-
DEPARTMENT TOTAL	**$3,407,269**	**$2,834,119**	**$2,508,448**	**$2,805,479**
% CHANGE		**-16.82%**	**-11.49%**	**11.84%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
550-1000 Admin	**FT/PT**	**13**	**13**	**13**
Deputy Sheriff		13	13	13
550-2600 Detention	**FT/PT**	**13**	**13**	**13**
Lieutenant		2	2	2
Sergeant		2	2	2
Sheriff Correctional Officers		9	9	9
Total Full Time/Part Time Positions		**26**	**26**	**26**

Budget Notes:
$3,890 (including benefits) Annual Supplement for 322 Sworn Officers

Operations: $80,000
Inmate Video Visitation System = $80,000 (Year 4 of 4)

OLOST - Public Safety / Coroner

DEPARTMENT MISSION STATEMENT

The Coroner's office exists to serve the residents and visitors of Muscogee County by conducting thorough medico legal death investigations. The Coroner's Office will remain diligent in our effort to seek the truth, establish accurate conclusions, produce prompt reports and function with integrity and compassion in all aspects of our specialized professional expertise and dedicate ourselves to continuous progress towards excellence.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5709900 Coroner	$7,760	$7,841	$9,191	$11,671
DEPARTMENT TOTAL	**$7,760**	**$7,841**	**$9,191**	**$11,671**
% CHANGE		**1.05%**	**17.22%**	**26.98%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$7,760	$7,841	$9,191	$11,671
Operations	-	-	-	-
OPERATING BUDGET	**$7,760**	**$7,841**	**$9,191**	**$11,671**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$7,760**	**$7,841**	**$9,191**	**$11,671**
% CHANGE		**1.05%**	**17.22%**	**26.98%**

**Unaudited*

Budget Note:

$3,890 (including benefits) Annual Supplement for 3 Sworn Officers

OLOST - Public Safety/Recorder's Court

DEPARTMENT MISSION STATEMENT

Recorders Court hears traffic, criminal and city ordinance cases made by the Columbus Police Department, Special Enforcement, Airport Police, Housing Authority, Metro Narcotic Task Force, Fire Department and the Georgia State Patrol. The court's functional responsibility is to set bail, issue warrants, collect fines/bonds, hear and determine if probable cause exists for Superior/State Court offenses, and adjudicate City Ordinances and certain state offenses. The Treasury Division collects all fines/bonds and other monies directed by the Courts.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5809900 Recorder's Court	$113,979	$149,195	$83,807	$87,088
DEPARTMENT TOTAL	**$113,979**	**$149,195**	**$83,807**	**$87,088**
% CHANGE		**30.90%**	**-43.83%**	**3.92%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$ 113,979	$ 149,195	$ 83,807	$ 87,088
Operations	-	-	-	-
OPERATING BUDGET	**$ 113,979**	**$ 149,195**	**$ 83,807**	**$ 87,088**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$ 113,979**	**$ 149,195**	**$ 83,807**	**$ 87,088**
% CHANGE		**30.90%**	**-43.83%**	**3.92%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
580-9900 Recorder's Court	**Full Time**	**2**	**2**	**2**
Judicial Admin. Technician II*		2	0	0
Deputy Clerk II*		0	2	2
Total Full Time/Part Time Positions		**2**	**2**	**2**

**Two (2) Judicial Administrative Tech II (G10) reclassified to Deputy Clerk II (G12) in FY19.*

OLOST - Public Safety/Non-Departmental

DEPARTMENT MISSION STATEMENT

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5902000 Contingency	-	-	-	$80,056
5903000 Non-Categorical	$1,804,513	$1,501,193	$4,767,341	$5,607,538
5904000 Interfund Transfers	$2,475,732	$2,476,999	$4,089,100	$2,666,344
DEPARTMENT TOTAL	**$4,280,245**	**$3,978,191**	**$8,856,441**	**$8,353,938**
% CHANGE		**-7.06%**	**122.62%**	**-5.67%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	-	$80,056
Operations	$4,280,245	$3,978,191	$8,856,441	$8,273,882
OPERATING BUDGET	**$4,280,245**	**$3,978,191**	**$8,856,441**	**$8,353,938**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$4,280,245**	**$3,978,191**	**$8,856,441**	**$8,353,938**
% CHANGE		**-7.06%**	**122.62%**	**-5.67%**

**Unaudited*

Budget Notes:

Personnel Benefits - $80,056
Cost Allocation/Risk Management/Worker's Compensation - $1,117,110
Debt Service - $2,065,717
800 MHz Radio System Upgrade and Maintenance, Motorola Migration Assurance Plan (MAP)
Public Safety Portion (Year 6 of 10) - $842,490
Motorola Siren Maintenance (Year 5 of 9) - $104,376
Court Management System Upgrade Debt Service - $122,359 (Year 2 of 5)
Court Management System Annual SaaS/Maintenance Fees - $799,000
Motorola Radio Upgrade (Year 2 of 3) - $1,646,969
Transfer to Emergency Telephone Fund - $600,627
Verizon Aircard for Internet in Patrol Cars - $600,627
E-Citations Equipment & Installation for Police and Sheriff - $776,034

OLOST - Public Safety/Transportation

DEPARTMENT MISSION STATEMENT

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
6109900 METRA - LOST	$4,169	$3,776	$3,484	$3,890
DEPARTMENT TOTAL	**$4,169**	**$3,776**	**$3,484**	**$3,890**
% CHANGE		**-9.42%**	**-7.74%**	**11.65%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$4,169	$3,776	$3,484	$3,890
Operations	-	-	-	-
OPERATING BUDGET	**$4,169**	**$3,776**	**$3,484**	**$3,890**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$4,169**	**$3,776**	**$3,484**	**$3,890**
% CHANGE		**-9.42%**	**-7.74%**	**11.65%**

**Unaudited*

Budget Notes:

$3,890 (including benefits) Annual Supplement for 1 Sworn Officer

2009 OTHER LOCAL OPTION SALES TAX (LOST) FUND - INFRASTRUCTURE

The Other Local Option Sales Tax Fund is an operating fund of the government that accounts for all financial resources related to the 30% portion for Infrastructure of the other Local Option Sales Tax implemented in 2009.

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OLOST - Infrastructure/Information Technology

DEPARTMENT MISSION STATEMENT

To provide efficient, innovative, and cost effective Information Technology Services necessary to support and enhance the daily business operations of the Consolidated government so as to better serve the citizens of Columbus, Georgia.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2109901	Information Technology	$949,547	$1,530,068	-	$827,739
DEPARTMENT TOTAL		**$949,547**	**$1,530,068**	**$0**	**$827,739**
% CHANGE			**61.14%**	**-100.00%**	**N/A**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	-	-
Operations	-	-	-	-
OPERATING BUDGET	**-**	**-**	**-**	**-**
Capital Budget	$949,547	$1,530,068		$827,739
DEPARTMENT TOTAL	**$949,547**	**$1,530,068**	**$0**	**$827,739**
% CHANGE		**61.14%**	**-100.00%**	**N/A**

**Unaudited*

Budget Notes:

$250,000 will be used for Computer Equipment
$518,669 will be used for Finance/Payroll/HR System Upgrade
$59,070 will be used for Energov Upgrade

OLOST - Infrastructure/Engineering

DEPARTMENT MISSION STATEMENT

To provide an enhanced quality of life for all citizens who live and work in the region by: the delivery of an effective/safe transportation system to move people and goods throughout the community; provide management that is environmentally sensitive to our Natural Resources through the oversight of Storm Water and drainage structure, and to provide date, construction, and communication support to other City Departments by the effective and efficient delivery of Geographical Information, Construction Management, and Radio Communications.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2509901 Engineering	$1,016,978	$2,365,224	-	$2,100,000
DEPARTMENT TOTAL	**$1,016,978**	**$2,365,224**	**$0**	**$2,100,000**
% CHANGE		**132.57%**	**-100.00%**	**N/A**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	-	-
Operations	-	-	-	-
OPERATING BUDGET	**-**	**-**	**-**	**-**
Capital Budget	$1,016,978	$2,365,224		$2,100,000
DEPARTMENT TOTAL	**$1,016,978**	**$2,365,224**	**$0**	**$2,100,000**
% CHANGE		**132.57%**	**-100.00%**	**N/A**

**Unaudited*

Budget Notes:

Flood Abatement/Stormwater - $600,000
Roads/Bridges - $1,500,000

OLOST - Infrastructure/Public Works

DEPARTMENT MISSION STATEMENT

The Department of Public Works strives to serve the community by providing street and road maintenance, storm drainage, environmental enforcement, urban forest maintenance, waste disposal and maintenance of city owned properties in a safe and efficient manner, which is sensitive to the environment. The department is committed to doing its part to enhance the high quality of life for the current and future generations.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2609901 Public Works	$1,026,035	$691,351	-	$600,000
DEPARTMENT TOTAL	**$1,026,035**	**$691,351**	**$0**	**$600,000**
% CHANGE		**-32.62%**	**-100.00%**	**N/A**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	-	-
Operations	-	-	-	-
OPERATING BUDGET	**-**	**-**	**-**	**-**
Capital Budget	$1,026,035	$691,351	-	$600,000
DEPARTMENT TOTAL	**$1,026,035**	**$691,351**	**$0**	**$600,000**
% CHANGE		**-32.62%**	**-100.00%**	**N/A**

**Unaudited*

Budget Notes:

Facility Improvements - $600,000

OLOST - Infrastructure/Non-Departmental

DEPARTMENT MISSION STATEMENT

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures, which are not applicable to a specific department, and the non-categorical section has been established for recording these appropriations and expenditures.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5903000 Non-Categorical	$299,440	$265,706	$264,535	$1,063,940
5904000 Interfund Transfers	$6,000,098	$6,413,196	$6,333,418	$5,861,821
DEPARTMENT TOTAL	**$6,299,538**	**$6,678,902**	**$6,597,953**	**$6,925,761**
% CHANGE		**6.02%**	**-1.21%**	**4.97%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	6,333,417.50	-
Operations	$6,299,538	$6,678,902	$264,535	$6,925,761
OPERATING BUDGET	**$6,299,538**	**$6,678,902**	**$6,597,953**	**$6,925,761**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$6,299,538**	**$6,678,902**	**$6,597,953**	**$6,925,761**
% CHANGE		**6.02%**	**-1.21%**	**4.97%**

**Unaudited*

Budget Notes:

Cost Allocation - $3,460
Debt Service - $5,861,821
800 MHz Radio System Upgrade and Maintenance, Motorola Migration Assurance Plan (MAP) (General Government Portion) Year 6 of 10 - $260,480
Court Management System Upgrade Debt Service - $800,000 (Year 2 of 5)

STORMWATER (SEWER) FUND

The Stormwater (Sewer) Fund accounts for the operations, maintenance and improvement of the storm and sanitary sewer systems

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Stormwater (Sewer) Fund

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2502300	Drainage	$317,159	$306,158	$375,346	$341,194
2502600	Stormwater	$320,797	$269,134	$268,603	$323,488
2603210	Sewer Maintenance	$3,102,629	$3,220,442	$3,108,221	$3,177,749
2603710	Other Repairs & Maintenance	-	-	-	$5,000
5902000	Contingency	-	$56,340	-	$23,944
5903000	Non-Categorical	$375,300	$345,259	$378,699	$347,584
5904000	Inter Fund Transfer	$4,087,642	$1,145,602	$1,397,098	$1,398,661
Total		**$8,203,527**	**$5,342,935**	**$5,527,968**	**$5,617,620**
% CHANGE			**-34.87%**	**3.46%**	**1.62%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$2,581,550	$2,794,253	$2,805,169	$3,057,981
Operations	$5,014,718	$2,139,299	$906,437	$2,434,998
Capital Budget	$607,259	$409,383	$1,816,361	$124,641
Total	**$8,203,527**	**$5,342,935**	**$5,527,968**	**$5,617,620**
% CHANGE		**-34.87%**	**3.46%**	**1.62%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
250-2300 Drainage	**5/0**	**5/0**	**5/0**
Engineer Inspector	2	2	2
Project Engineer	2	2	2
Survey Technician	1	1	1
260-3210 Sewer Maintenance	**55/0**	**55/0**	**55/0**
Administrative Technician	1	1	1
Assistant Stormwater Manager	1	1	1
Chemical Application Supervisor	1	1	1
Chemical Application Technician	2	2	2
Correctional Detail Officer Supervisor	1	1	1
Correctional Detail Officer - Stormwater**	11	11	10
Crew Leader - Stormwater	4	4	4
Equipment Operator Crew Leader*	1	0	0
Equipment Operator I***	3	3	4
Equipment Operator II	4	4	4
Equipment Operator III	8	8	8
GIS Technician I*	0	1	1
Heavy Equipment Supervisor*	0	1	1
Maintenance Worker I*	14	13	13
Stormwater Crew Supervisor	2	2	2
Stormwater Drainage Technician*	1	1	1
Stormwater Manager	1	1	1
250-2600 Stormwater	**5/0**	**5/0**	**5/0**
Stormwater Data Inspector	2	2	2
Stormwater Data Technician I	1	1	1
Stormwater Data Technician II	1	1	1
Stormwater Management Engineer	1	1	1
Total Full Time/Part Time Positions	**65/0**	**65/0**	**65/0**

** One (1) Equipment Operator Crew Leader (G13) reclassifed to Heavy Equipment Supervisor (G15), one (1) Maintenance Worker I (G7) reclassified to GIS Technician I (G14), and one (1) Storm Drainage Technician reclassified from a (G15) to a (G13) in FY19.*

*** One (1) Correctional Detail Officer (PS12) deleted in FY21.*

**** One (1) Equipment Operator I (G12) added in FY21.*

Drainage

Program Description:

The Drainage division is responsible for review and inspection of site development construction projects. These duties include but are not limited to: insuring proper handling of Stormwater runoff and compliance with the new Unified Development Ordinance.

Goals, Objectives and Performance Data

Goal:	**To review plans within a timely manner and provide onsite inspection.**
Objective:	**To ensure compliance with Federal, State and Local laws.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Adopted**
Number of plans reviewed	**90**	**70**	**70**

Goal:	**To document in-stream water quality trends as described in the Columbus Consolidated Government's Georgia Environmental Protection Devision (GAEPD) approved Stormwater Management Program to include the Wet Weather and ambient creek monitoring programs.**
Objective:	**Perform required water quality monitoring for the wet weather and ambient water quality programs.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Adopted**
Number of samples collected for two monitoring programs. Varies due to weather conditions.	**368**	**224**	**224**

Goal:	**To conduct inspections of Construciton Sites in accordance with performance measures identified in the Columbus Consolidated Government's Georgia Environmental Protection Devision (GAEPD) approved Stormwater Management Plan.**
Objective:	**The Georgia Environmental Protection Division requires that construction sites with coverage under the State's Construciton Activities Stormwater Discharge permit be inspected per a schedule that the regulated community (CCG) identifies in it's Stormwater Management Plan.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of inspections performed	**3,277**	**3,180**	**3,200**

Stormwater

Program Description:

The Stormwater division, managed by the Engineering Department of the Development Resource Center is responsible for providing engineering services for the Columbus Consolidated Government. Services include reporting and monitoring Stormwater activity, meeting federal and state Stormwater mandates.

Goals, Objectives and Performance Data

Goal:	**To educate our citizens and promote environmental stewardship through our Public Information & Education Program and perform required inlet marking as part of the Community Rating System (Floodplain Management Program)**
Objective:	**Storm Sewer inlets marked (minimum 250/yr)**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of inlets marked	**260**	**260**	**260**

Goal:	**To meet the Georgia EPD inlet inspection requirement which mandates that all Municipal Separate Storm Sewer System (MS4) inlets be inspected at least once every five (5) years (20% annually). Based on the determination by the Engineering Deparment's Stormwater Manager, there are 17,712 (MS4) inlets within Muscogee County that meet the annual inspection requirement.**
Objective:	**To inspected on average 3,600 inlets annually.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of inlets inspected	**5,922**	**3,520**	**3,600**

Stormwater Maintenance

Program Description:

The Stormwater/Sewer Maintenance Division, managed by Public Works Department, is responsible for maintaining storm easements including ditches, inlets, drain pipes, watersheds, detention and retention ponds, construction and installation of storm sewers and ensuring the free flow of storm water.

Goals, Objectives and Performance Data

Goal:	**To prevent or reduce flooding during heavy rain events due to stormwater pipe obstructions.**		
Objective:	**Pressure clean 3 miles of stormwater pipes annually to help prevent blockage.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Miles of stormwater pipes pressured cleaned	**3.0**	**2.8**	**3.0**

Goal:	**To meet the Georgia EPD inlet inspection requirement which mandates that all Municipal Separate Store Sewer Systems (MS4) inlets be inspected at least once every five (5) years (20% annually). Base on determination by the Engineering Department's Stormwater Manager, there are 17,712 MS4 inlets within Muscogee County that meet the Georgia EPD five (5) year inspection requirement.**		
Objective:	**Inspect an average total of 3,600 inlets annually.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of inlets inspected annually	**10,201**	**6,304**	**4,000**

Goal:	**To meet the Georgia EPD ditch inspection requirement, which mandates that all City maintained drainage ditches be inspected at least once every five (5) years (20% annually). Based on determination by the Engineering Department's Stormwater Manager and surveyors, there are 222 miles of ditches within Muscogee County that meet the five year inspection requirement.**		
Objective:	**Inspect an average total of 44.4 miles of ditches annually.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Miles of ditches inspected annually	**55**	**89**	**45**

Other Maintenance and Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Sewer Fund divisions.

Contingency

Program Description:

Departments' budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Interfund Transfers

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

Project Description	Budget
Pipe Rehabilitation/Replacement*	$1,398,661
TOTAL	$1,398,661

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

Budget Notes:

The following capital was approved in this budget:

250-2300 Drainage

Laptop with Docking Station and Mouse = $2,109

260-3210 Stormwater Maintenance

Attachments for Tracked Skid Steer (new) = $34,000
Gator w/ Herbicide Spray Attachment (new) = $15,000
Ten (10) Tablets (new) = $10,000
Flat Bed Dump with 12' body DL (new) = $45,532
Utility Dual Axle Trailer (new) = $6,000
Dual Axle Equipment Trailer (new) = $12,000

PAVING FUND

The Paving Fund accounts for maintenance of and improvements to the City's roads and bridges.

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Paving Fund

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2502200 Highway & Roads	$1,092,605	$1,027,334	$870,584	$1,056,692
2603110 Repairs & Maintenance	$3,866,975	$4,556,430	$4,175,696	$4,107,284
2603120 Right of Way Maintenance	$6,709,129	$7,288,821	$6,849,315	$7,517,372
2603130 Community Services - ROW Maintenance	$214,687	$271,523	$271,614	$314,090
2603710 Other Maintenance/Repairs	$211	-	-	$5,000
5902000 Contingency	-	-	-	$62,108
5903000 Non-Categorical	$1,203,360	$1,074,081	$1,141,796	$1,119,610
5904000 Interfund Transfers	$4,669,569	$3,615,144	$2,032,975	$1,590,323
DEPARTMENT TOTAL	**$17,756,536**	**$17,833,332**	**$15,341,980**	**$15,772,479**
% CHANGE		**0.43%**	**-13.97%**	**2.81%**

** Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$7,411,009	$7,572,240	$7,427,644	$8,028,948
Operations	$9,568,279	$8,741,493	$5,257,096	$7,569,724
Capital Budget	$777,248	$1,519,599	$2,657,240	$173,807
DEPARTMENT TOTAL	**$17,756,536**	**$17,833,332**	**$15,341,980**	**$15,772,479**
% CHANGE		**0.43%**	**-13.97%**	**2.81%**

** Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
250-2200 Highways & Roads	**15/0**	**15/0**	**15/0**
Administrative Assistant	0	0	0
Administrative Secretary	1	1	1
Engineering Director	1	1	1
Engineering Inspection Coordinator	1	1	1
Engineering Inspector	3	3	3
GIS Technician	1	1	1
GIS Technology Supervisor***	0	0	1
Office Manager	1	1	1
Project Engineer	1	1	1
Senior Engineer Technician***	1	1	0
Survey Crew Leader	2	2	2
Survey Crew Worker	1	1	1
Survey Supervisor	1	1	1
Survey Technician	1	1	1
260-3110 Repairs & Maintenance	**70/15**	**70/15**	**70/15**
Administrative Technician I	2	2	2
Assistant Street Maintenance Manager	1	1	1
Correctional Detail Officer - Heavy Equipment	1	1	1
Correctional Detail Officer - Streets	3	3	3
Equipment Operator I	6	6	6
Equipment Operator II	5	5	5
Equipment Operator III	10	10	10
GIS Technician II*	0	0	1
Heavy Equipment Operator	2	2	2
Heavy Equipment Supervisor***	2	2	4
Inmate Labor	15	15	15
Maintenance Worker I*	17	17	16
Maintenance Worker II	4	4	4
Maintenance Worker III	6	6	6
Public Works Crew Leader	6	6	6
Public Works Crew Supervisor**	2	2	0
Senior Heavy Equipment Operator	2	2	2
Street Maintenance Manager	1	1	1
260-3120 Right of Way Maintenance	**84/2**	**84/2**	**84/2**
Administrative Technician I	2	2	2
Assistant Manager - Beautification	1	1	1
Assistant Manager - Forestry	1	1	1
Chemical Applications Technician*	2	2	1
Contract Inspector*	1	0	1
Correctional Detail Officer - Forestry	7	7	7
Correctional Detail Officer - Stormwater	2	2	2
Correctional Detail Officer - Street Maintenance	1	1	1
Correctional Detail Officer Supervisor*	0	1	1
Equipment Operator I	8	8	8
Equipment Operator II	11	11	11
Equipment Operator III	16	16	16
Forestry & Beautification Manager	1	1	1
Forestry Administrator	1	1	1
GIS Technology Supervisor*	0	1	1

Positions by Division *(continued)*

	FY19 Actual	FY20 Actual	FY21 Adopted
Maintenance Worker I	15	15	15
Maintenance Worker I (Temporary)	2	2	2
Public Works Crew Leader	4	4	4
Public Works Supervisor*	2	1	1
Tree Trimmer Crew Leader	4	4	4
Tree Trimmer Crew Leader II	2	2	2
Tree Trimmer I	1	1	1
Tree Trimmer II	1	1	1
Urban Forestry Supervisor	1	1	1
260-3130 Community Service- Right of Way Maintenance	**3/13**	**3/13**	**5/13**
Community Service Coordinator	1	1	1
Maintenance Worker I**	0	0	2
Maintenance Worker I (PT)	13	13	13
Public Services Crew Leader	2	2	2
Total Full Time/Part Time Positions	**172/30**	**172/30**	**174/30**

** One (1) Maintenance Worker I (G7) reclassifed to GIS Technician II (G15), one (1) Public Works Supervisor (G15) reclassified to Correctional Detail Supervisor (PS15), and one (1) Contract Inspector (G14) reclassified to GIS Technology Supervisor (G16) in FY19.*

*** Two (2) Maintenance Worker I (G7) added in FY20.*

**** Two (2) Heavy Equipment Supervisors (G15) reclassified to (G17)(Grade Only), two (2) Public Works Crew Supervisors (G15) reclassified to Heavy Equipment Supervisors (G17), one (1) Chemical Applications Technician (G11) reclassified to Contract Inspector (G14), and one (1) Senior Engineering Technician (G16) reclassified to GIS Technology Supervisor (G16) (Title Only) in FY20.*

Highway and Roads

Program Description:
The Highway and Roads division, managed by the Engineering Department, provides engineering services to agencies of the Columbus Consolidated Government. Services include street acceptance, preparation of engineering reports and studies, identifying easements and public right of ways, drafting construction plans, contracts and specifications, inspecting construction projects and administering construction contracts. The division manages the pavement management program.

Goal:	**To increase the citizen satisfaction of the City's roadways.**
Objective:	**To reduce the number of calls for unsatisfactory utility repairs through permit management.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Adopted**
Number of permits	**1,810**	**1,584**	**1,700**

Goal:	**To increase the life of existing streets by continual implementation of the Pavement Management System and maximize the benefit of the funds spent.**
Objective:	**Improve the overall condition of streets.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of miles resurfaced.	**3.7**	**12.0**	**15.0**

Goal:	**To review plans within a timely manner and provide onsite inspection.**
Objective:	**To ensure compliance with Federal, State, and Local laws.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of plans reviewed.	**90**	**70**	**70**

Repairs & Maintenance

Program Description:

To repair right-of-way areas; i.e. potholes, asphalt maintenance, curbs/gutters, sidewalks, guardrails, inlet tops and fences.

Goals, Objectives and Performance Data

Goal:	**To improve asphalt maintenance by repairing pot holes, asphalt deficiencies, driveway aprons, and shoulders through generating in house work orders, addressing computer generated work orders, and addressing those highlighted on the Department of Transportation's Report as well as other reporting agencies.**
Objective:	**To increase asphalt maintenance and repair by tonnage used.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Tonnage of asphalt used	**2,974**	**2,455**	**4,000**

Goal:	**To address all curb, gutter, sidewalk, inlets and various other concrete maintenance work generated by in house or computer generated work orders, or the DOT monthly report.**
Objective:	**To keep sidewalks, curbs and gutters, in a safe and serviceable condition. As well as all concrete work called in to 311.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Yards of concrete poured	**355**	**388**	**450**

Goal:	**To provide fill material to perform maintenance to bring shoulders levels even with pavement levels.**
Objective:	**Fill and compact 30 miles of unpaved state and city shoulders annually.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Miles of road shoulders repaired	**58**	**48**	**60**

Goal:	**To perform minimal maintenance on the 26 miles of unpaved streets and alleys.**
Objective:	**Implement a system to provide minimal maintenance on the 26 miles of unpaved streets and alleys on a regular schedule.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Miles of dirt roads and alleys maintained	**81**	**50**	**80**

Goal:	**Support other departments and divisions with various types of equipment and operators.**
Objective:	**Provide 10,000 hours of support to other city departments and divisions.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of hours supporting other departments and divisions	**11,875**	**11,500**	**12,000**

Right of Way Maintenance

Program Description:

To cut vegetation along city right-of-ways and city property, to apply herbicides to reduce the amount of unwanted vegetation, to provide landscaping activities along city right-of-ways and city property, to provide emergency response services for removal of debris, spills, and ice on the roadways, and to assist other divisions as needed. Also to provide urban forestry services to include removing, pruning, and planting of city trees. The division also provides contract inspection on the city's gateways and enforces the Tree Preservation and Replacement Ordinance.

Goal:	**To maintain a neat appearance within the city's small median type parks.**		
Objective:	**Service an average of 62 parks once every two weeks during peak growth months.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Average number of parks maintained every two weeks during peak growth months.	**71**	**75**	**77**

Goal:	**To maintain a well cut appearance of the city's right of ways and other property.**		
Objective:	**To cut 2,500 miles of right-of-way and other city property each year.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Annual miles of vegetation cut.	**3,000**	**2,112**	**2,200**

Goal:	**To prune trees on city properties.**		
Objective:	**Increase the number of trees pruned by 3%.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of trees pruned.	**6,660**	**2,681**	**2,200**

Goal:	**Reduce the frequency of needed cutting on right-of-ways and other property.**		
Objective:	**Treat 5,000 acres of land annually with herbicides.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Annual acreage treated.	**4,800**	**2,176**	**1,800**

Goal:	**To remove trees on city properties.**		
Objective:	**To maintain a consistent turn around on removal work orders of less than two weeks.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of trees removed.	**1,754**	**860**	**850**

Goal:	**To plant trees on city properties.**		
Objective:	**To maintain a level of trees planted between 500-700 yearly.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Trees planted.	**736**	**752**	**750**

Community Service - ROW Maintenance

Program Description:

Maintains two (2) city cemeteries and 40-50 city owned properties. Provide support for various city supported activities such as Riverfest Weekend, Help the Hooch, Christmas tree and telephone book recycling programs. Clean the city and county right-of-way of litter and debris.

Goal:	**To improve the quality of life in Columbus, Georgia by maintaining litter free roadways.**		
Objective:	**To increase the number of miles policed by 3% every year.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of miles policed	**2,192**	**2,761**	**3,500**
Pounds of litter removed	**657,680**	**397,440**	**400,000**

Goal:	**Improve the quality of life and appearance of the City roadways, cemeteries and City owned lots through the efficient use of probationers.**		
Objective:	**Coordinate directly with the courts to increase by 5% the number of sentenced individuals and asigning them to the Department of Public Services.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of probationers assigned	**599**	**681**	**750**
Man hours used in Community Service	**9,524**	**10,894**	**11,438**

Goal:	**To maintain the landscape of the Porterdale and East Porterdale Cemeteries.**		
Objective:	**To cut grass twice monthly during growing seasons.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Days needed to cut grass at cemeteries.	**22**	**23**	**N/A**

Goal:	**To maintain the landscape of the city owned lots.**		
Objective:	**To cut weeds and grass on all city owned lots monthly.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of lots cut monthly.	**28**	**28**	**28**

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost

Contingency

Program Description:
Departments budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Categorical

Program Description:
Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Interfund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

Project Description:		**Budget**
Resurfacing/Road Improvements	$	1,334,380
Total:	$	1,334,380

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

Budget Notes:

260-3110 Streets

Two (2) Trailer Mounted Attenuators (new) = $40,000
Flat Bed Dump with 12' body DL (new) = $45,532

260-3120 Urban Forestry & Beautification

Eleven (11) Zero Turn Mowers (replacement) = $88,275

MEDICAL CENTER FUND

The Medical Center Fund accounts for funding indigent hospital care for the residents of Columbus.

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Medical Center Fund

DEPARTMENT MISSION STATEMENT

The Consolidated Government and the Medical Center have a contractual agreement whereby hospital services are provided to indigent Muscogee County residents. The Medical Center receives an amount equal to the revenue produced by three mills of property tax to cover such services after the approval of said patient bills by the Consolidated Government.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2003000 Medical Center	$15,080,195	$15,212,563	$14,321,178	$14,081,063
DEPARTMENT TOTAL	**$15,080,195**	**$15,212,563**	**$14,321,178**	**$14,081,063**
% CHANGE		**0.88%**	**-5.86%**	**-1.68%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	14,199,762.43	-
Operations	$15,080,195	$15,212,563	$121,416	$14,081,063
OPERATING BUDGET	**$15,080,195**	**$15,212,563**	**$14,321,178**	**$14,081,063**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$15,080,195**	**$15,212,563**	**$14,321,178**	**$14,081,063**
% CHANGE		**0.88%**	**-5.86%**	**-1.68%**

**Unaudited*

INTEGRATED WASTE FUND

The Integrated Waste Fund accounts for the expenses associated with the collection and disposal of solid waste and recycling.

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Integrated Waste Fund

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5902000	Contingency	-	-	-	$42,245
5903000	Non-Categorical	$178,538	$850,507	$1,035,789	$1,075,982
5904000	Inter Fund Transfer	$1,195,027	$1,211,806	$1,474,083	$1,643,711
2603510	Solid Waste Collection	$5,549,369	$6,043,735	$6,603,355	$5,996,125
2603520	Recycling	$1,131,313	$934,862	$1,216,315	$1,288,074
2603540	Granite Bluff Inert Landfill	$313,384	$280,385	$418,056	$64,298
2603550	Oxbow Meadows Inert Landfill	-	-	$19,451	-
2603560	Pine Grove Sanitary Landfill	$5,880,016	$2,285,118	$2,458,978	$2,083,905
2603570	Recycling Sustainability Center	$1,040,172	$1,004,707	$1,131,050	$976,186
2603580	Ft. Benning Recycling	-	-	-	-
2603710	Other Maintenance & Repairs	$12,135	$5,747	$19,046	$13,580
2703150	Refuse Collection	$111,737	$74,986	$60,444	$85,894
DEPARTMENT TOTAL		**$15,411,691**	**$12,691,853**	**$14,436,567**	**$13,270,000**
% CHANGE			**-17.6%**	**13.7%**	**-8.1%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$4,702,461	$5,752,386	$5,741,379	$5,877,067
Operations	$5,033,446	$6,253,687	$5,372,195	$7,378,933
OPERATING BUDGET	**$9,735,907**	**$12,006,073**	**$11,113,573**	**$13,256,000**
Capital Budget	$5,675,784	$685,780	$3,322,993	$14,000
DEPARTMENT TOTAL	**$15,411,691**	**$12,691,853**	**$14,436,567**	**$13,270,000**
% CHANGE		**-17.6%**	**13.7%**	**-8.1%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
260-3510 Solid Waste Collection FT/PT	**71/0**	**71/0**	**71/0**
Animal Control Officer I	1	1	1
Assistant Public Works Director	1	1	1
Asst Division Mgr - Solid Waste & Recycling	1	1	1
Solid Waste & Recycling Manager	1	1	1
Waste Collection Route Supervisor	5	5	5
Waste Collection Worker	4	4	4
Waste Equipment Operator	58	58	58
260-3520 Recycling FT/PT	**14/0**	**14/0**	**14/0**
Recycling Route Supervisor	2	2	2
Recycling Truck Driver	8	8	8
Waste Equipment Operator	4	4	4
260-3540 Granite Bluff Inert Landfill FT/PT	**3/0**	**4/0**	**4/0**
Heavy Equipment Supervisor**	0	1	1
Landfill Operator**	2	1	1
Compost Manager****	1	1	1
Maintenance Worker 1 -Landfill**	0	1	1
260-3560 Pine Grove Sanitary Landfill FT/PT	**13/0**	**12/0**	**12/0**
Assistant Waste Disposal Manager	1	1	1
Correctional Detail Officer - Waste Disposal**	0	1	1
Heavy Equipment Operator**	4	2	2
Heavy Equipment Supervisor**	0	1	1
Landfill Maintenance Technician	1	1	1
Landfill Operator**	5	4	4
Senior Landfill Operator	1	1	1
Waste Disposal Manager	1	1	1
260-3570 Recycling Center FT/PT	**10/0**	**11/0**	**11/0**
Baler Operator*	0	1	1
Recycling Center Line Supervisor***	1	1	1
Correctional Detail Officer	4	4	4
Dropoff Site Operator	1	1	1
Keep Columbus Beautiful Director	1	1	1
Line Supervisor	1	1	1
Recycling Center Manager	1	1	1
Scale Operator	1	1	1
270-3150 Refuse Collection FT/PT	**1**	**1**	**1**
Motor Equipment Operator III	1	1	1
Total Full Time/Part Time Positions	**112/0**	**113/0**	**113/0**

** One (1) Baler Operator added in FY19*

*** Two (2) Heavy Equipment Operator - Landfill (G13) reclassified to Heavy Equipment Supervisor - Landfill (G15), one (1) Landfill Operator (G12) reclassified to Maintenance Worker I (G7), one (1) Landfill Operator (G12) reclassified to Correctional Detail Officer - Waste Disposal (PS12) in FY19.*

**** One (1) Compost Manager (G16) reclassified to Recycling Center Line Supervisor (G15) (title only) in FY21.*

***** One (1) Landfill Supervisor (G16) to Compost Manager (G16) (title only) in FY21.*

Solid Waste Collection

Program Description:
The Solid Waste Collection division collects household garbage, yard waste and bulky waste.

Goal:	**To lower the number of collection stops missed.**		
Objective:	**To reduce the number of missed pick-ups (Code 2) by 2% annually.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Adopted**
Annual number of stops	**5,100**	**5,328**	**5,215**

Goals, Objectives and Performance Data

Goal:	**To reduce the number of customer general complaints.**		
Objective:	**To reduce the number of customer complaints (Code 4) by 1% annually.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Annual number of general complaints	**17**	**29**	**27**

Recycling

Program Description:
This division is responsible for the collection of Recyclable Commodities.

Goal:	**To promote the concept of recycling to the general public.**		
Objective:	**Increase the tonnage of recyclables collected at the curbside.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Tons of Recyclables collected	**5,796**	**4,525**	**5,500**

Goal:	**Improve the multi-family housing recycling program.**		
Objective:	**Increase the number of apartment complexes participating in the multi-family housing recycling program.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of complexes participating	**21**	**22**	**23**

Goal:	**To keep more municipal solid waste out of the city owned landfill.**		
Objective:	**Increase the percentage of municipal solid waste recycled.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of recycled solid waste to waste landfilled.	**10.01%**	**8.0%**	**10.0%**

Granite Bluff Inert Landfill

Program Description:

The Granite Bluff Inert Landfill site is responsible to operate a state of the art inert landfill in compliance with Federal, State, and Local directives.

Goal:	**Increasing division through grinding, composting, and hauling mulch offsite will extend the life expectancy of the Granite Bluff Landfill.**		
Objective:	**Increase diversion rates by 1% each year.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
% of diversion	**12.22%**	**30.0%**	**14%**

Goal:	**To recycle as much material as possible for use as "fill material" in the landfill.**		
Objective:	**Increase the percentage of inert waste recycled for landfill use.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of recycled solid waste to waste landfilled.	**9.5%**	**10.0%**	**10%**

Oxbow Meadows Inert Landfill

Program Description:

The Oxbow Meadows Inert Landfill gives the City of Columbus an increased disposal capacity, and therefore an increased life span for this critical disposal element. The landfill is operated five days a week in full compliance with all State and Federal regulating statutes.

Pine Grove Landfill

Program Description:

The Pine Grove Landfill responsibility is to operate a state of the art Municipal Solid Waste Landfill in compliance with Federal, State and Local directives.

Goal:	**Increasing diversion will extend the life of the landfill by decreasing the material tonnage which would otherwise be placed in the landfill.**		
Objective:	**To increase diversion rate by 1% each year.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of annual diversion and recycling rates	**20.5%**	**16%**	**17%**

Goal:	**Increasing compaction will extend the life of the landfill by decreasing the material size to be placed in the landfill.**		
Objective:	**To increase annual compaction rate by 50lbs/current year over previous year.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Compaction rate lbs/cubic yards.	**1,280**	**1,155**	**1,205**
Years of remaining capacity.	**36**	**29**	**30**

Goal:	**Create a new source of revenue to support the integrated waste fund and its efforts to become the self sustaining enterprise fund that it is designed to be.**		
Objective:	**Identify waste materials that have the potential to be reused, recycled, or processed and sold. Develop programs and identify markets for such materials. Diverting materials will increase the life expectancy of our landfills and generate revenue to support its efforts.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Tons of scrap metal sold	**211**	**231**	**250**

Recycling Sustainability Center

Program Description:
This division is responsible for the collection of Recyclable Commodities.

Goal:	**To keep very low contamination levels in recyclable commodities processed.**		
Objective:	**To keep the contamination levels low.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of contamination level complaints from	**2**	**2**	**2**

Goal:	**To promote recycling to the general public**		
Objective:	**To increase the tonnage of recyclables processed through education, promotion and advertising.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Tons of recyclables processed.	**14,668**	**10,492**	**10,492**

Goal:	**Facilitate truck availability to stay on routes more hours per day.**		
Objective:	**Decrease time trucks spent at the Recycle Center dumping recyclables collected at curbside.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Average time, in minutes, trucks spend at Recycle Center	**10**	**8**	**8**

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Integrated Waste Fund division.

Refuse Collections

Program Description:

The Parks and Recreation Department is responsible for the pick-up of waste deposited in trash receptacles in parks around the city. Operating with one truck, this division picks up trash from over 2,000 cans in 52 parks including South Commons and the River Walk. The Parks Refuse division operates seven days a week from April 1 to November 1, and five days a week the remaining 5 months per year. During the week, the division is able to utilize inmate labor. The truck makes two trips per day to the landfill except for Saturday when the landfill closes at noon and on Sunday when the landfill is closed.

Goal:	**Provide clean litter free recreation facilities, athletic facilities, and special events.**
Objective:	**Reduce complaints by citizens by picking up garbage from all facilities on a daily basis and on weekends when activities or special events are being held.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of complaints by citizens	**35**	**20**	**15**

Contingency

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, large emergency expenditures are not always accounted for by a specific department; therefore, we have established the contingency section to record these appropriations and expenditures.

Non-Categorical

Program Description:

Departments budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

Interfund Transfers

Program Description:

This activity accounts for operating transfers from the General Fund to other funds. Transfers are made to provide required matching funds for federal and/or state grants. Also, this activity accounts for resources transferred to other funds where actual costs are recorded with funding assistance from the General Fund, such as the Civic Center and Golf Courses. Finally, this activity accounts for transfers of funds allocated to the Capital Improvement Program.

Project Description:		**Budget**
Integrated Waste Capital Improvement projects*	$	-
Total:	$	-

* The detail for these projects can be found in the Capital Improvement Program Budget Book.

Budget Notes:

The following capital was approved in this budget:

260-3510 Solid Waste Collection

Grab-All Trash Loader (replacement) = $151,175
Full-Size F150 crew cab (2-WD) (replacement) = $29,824

260-3570 Recycling Center

Forklift (new) = $35,000
Inmate Van (new) = $49,145
Trailer for Glass (new) = $11,220

EMERGENCY TELEPHONE FUND

The Emergency Telephone Fund accounts for expenses for the Emergency 911 System that ensures public safety departments respond quickly to emergency situations.

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Emergency Telephone Fund / E911

DEPARTMENT MISSION STATEMENT

The 911 Center will provide effective and responsive emergency and non-emergency communication services in a professional and efficient manner for public safety and other agencies. As an integral part of the Columbus Community, we are committed to communicate with those we serve and to join with them in establishing priorities to enhance the quality of life for the entire community.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
4003220	E-911	$3,506,378	$3,630,231	$3,289,015	$3,774,197
5902000	Contingency	-	-	-	$18,713
5903000	Non Categorical	$211,277	$211,548	$206,945	$207,717
5904000	Inter Fund Transfer	-	-	-	-
DEPARTMENT TOTAL		**$3,717,655**	**$3,841,779**	**$3,495,960**	**$4,000,627**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$2,303,021	$2,355,873	$2,102,278	$2,503,499
Operations	$1,409,485	$1,485,906	$1,393,682	$1,497,128
OPERATING BUDGET	**$3,712,506**	**$3,841,779**	**$3,495,960**	**$4,000,627**
Capital Budget	$5,149	-	-	-
DEPARTMENT TOTAL	**$3,717,655**	**$3,841,779**	**$3,495,960**	**$4,000,627**
% CHANGE		**3.34%**	**-9.00%**	**14.44%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
400-3220 E-911	**FT/PT**	**53/1**	**53/1**	**53/1**
911 Center Supervisor		6	6	6
Administrative Clerk (PT)		1	1	1
Administrative Secretary		1	1	1
Communication Technician III		22	22	22
Communications Technician I		15	15	15
Communications Technician II		8	8	8
Police Lieutenant		1	1	1
Total Full Time/Part Time Positions		**53/1**	**53/1**	**53/1**

E911

Program Description:

The 911 Center is divided into two areas: the Public Safety Message Center and the Emergency Operations Center. The Public Safety Message Center is the administrative telephone-answering unit for the Police and Fire Departments. The 911 Operations Center is responsible for receiving requests for emergency services and dispatching the appropriate units to the emergency; monitoring and dispatching the Police, State Sheriff's, Fire and EMS radio channels; the Civil Defense National Warning System; all bank alarms, the FBI and National Guard Alarms; and implementing emergency procedures in concert with other agencies.

Goal:	**To provide emergency and non-emergency communications services in a professional and efficient manner for public safety and other agencies.**
Objective:	**To dispatch all calls for service in a timely, accurate and professional manner.**

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Police Calls Dispatched	**198,252**	**213,691**	**230,359**
Fire Calls Dispatched	**14,379**	**14,632**	**14,895**
EMS Calls Dispatched	**25,357**	**25,432**	**25,508**

Non-Departmental Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

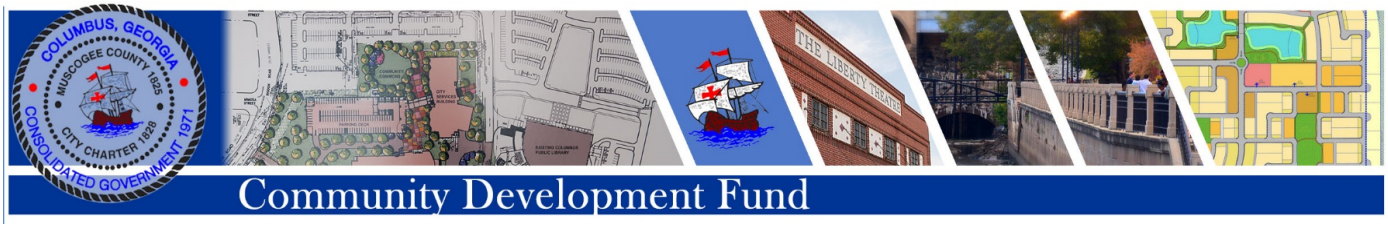
Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department. The non-categorical section has been established for recording these appropriations and expenditures.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

The Community Development Block Grant Fund accounts for grant monies received from the Department of Housing and Urban Development under the Community Development Block Grant Program.

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DEPARTMENT MISSION STATEMENT

The Community Reinvestment provides comprehensive CDBG reinvestment opportunities while providing services for the homeless and providing safe, affordable, and decent housing to the citizens of Muscogee County.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2451000	CDBG Administration	$319,428	$362,661	$310,136	$315,792
2452100	Neighborhood Redevelopment	$500,000	$165,484	$290,399	$250,000
2452300	Aid to Other Agencies	$269,664	$341,791	$381,494	$387,119
2453110	Land Acquisition	$86,311	$5,700	$24,946	$168,716
2453130	Columbus Rehab Loan Program	$161,081	$315,005	$255,018	$150,000
2453140	Neighborhood Parks	-	$156,453	$296,735	$300,000
5902000	Contingency	-	-	-	$1,805
5904000	Interfund Transfers	-	-	-	-
DEPARTMENT TOTAL		**$1,336,484**	**$1,347,095**	**$1,558,728**	**$1,573,432**
% CHANGE			**0.79%**	**15.71%**	**0.94%**

** Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$258,027	$277,870	$234,152	$226,155
Operations	$491,796	$714,029	$456,360	$627,561
OPERATING BUDGET	**$749,823**	**$991,899**	**$690,512**	**$853,716**
Capital Budget	$586,661	$355,196	$868,216	$719,716
DEPARTMENT TOTAL	**$1,336,484**	**$1,347,095**	**$1,558,728**	**$1,573,432**
% CHANGE		**0.79%**	**15.71%**	**0.94%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
245-1000 CDBG Administration	**FT/PT**	**5/1**	**5/1**	**4/1**
Administrative Clerk I Part Time****		1	1	1
Community Reinvestment Coordinator******		1	1	1
Director of Community Reinvestment and Real Estate*		1	1	1
Community Reinvestment Planner***		1	1	1
Finance Manager**		1	1	1
Real Estate Specialist*******		1	1	0
Total Full Time/Part Time Positions		**5/1**	**5/1**	**4/1**

**Position funded 25% in CDBG Fund 0210, 25% from HOME Fund 0213 and 50% from General Fund 0101. Reclassified to Director of Community Reinvestment and Real Estate (G24) (title change only) in FY21.*

*** Position funded 75% in CDBG Fund 0210 and 25% from HOME Fund 0213.*

**** Position funded 75% in CDBG Fund 0210 and 25% from HOME Fund 0213.*

*****Position funded 75% in CDBG Fund 0210 and 25% in HOME Fund 0213.*

*******Position funded 90% in CDBG Fund 0210 and 10% in HOME Fund 0213.*

******** One (1) Real Estate Specialist (G17) added in FY19. One (1) Real Estate Specialist (G17) moved from CDBG Fund 0210 to General Fund 0101 in FY21.*

CDBG Administration

Program Description:

Provide reinvestment opportunities including the promotion of providing decent, safe, affordable housing for all citizens by collaboration with non-profits and for profit housing developers.

Goal:	**To eliminate slum and blight in an effort to prevent further deterioration of neighborhoods.**		
Objective:	**To demolish unsafe and unsanitary housing units that create and/or contribute to slum and blight conditions.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of structures demolished	**6**	**5**	**8**

Goal:	**To prevent further deterioration and decline of neighborhoods through the correction of housing code violations in eligible residential structures.**		
Objective:	**To aid the elderly and/or disable citizens with emergency repairs through the Project Care Program.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of project care rehabilitation	**0**	**19**	**24**

Goal:	**Reduce homelessness.**		
Objective:	**To provide services to homeless individuals in an effort to reduce homelessness within the City of Columbus.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of homeless individuals assisted	**1,654**	**1,500**	**2,946**

Budget Notes:

The following capital was approved in this budget:

245-1000 CDBG Administration

Furniture (Replacement) = $500
Computer Equipment (Replacement) = $500

WORKFORCE INNOVATION & OPPORTUNITY FUND

The Workforce Innovation and Opportunity Act Fund accounts for grant monies received from the Georgia Department of Economic Development under the Job Training Partnership Act.

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Workforce Innovation & Opportunity Act Fund

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
6806000 WIOA Administration	1,899,382	2,158,066	2,098,661	3,687,670
DEPARTMENT TOTAL	**$1,899,382**	**$2,158,066**	**$2,098,661**	**$3,687,670**
% CHANGE		**13.62%**	**-2.75%**	**75.72%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	-	-
Operations	1,899,382	2,158,066	2,098,661	3,687,670
OPERATING BUDGET	**$1,899,382**	**$2,158,066**	**$2,098,661**	**$3,687,670**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$1,899,382**	**$2,158,066**	**$2,098,661**	**$3,687,670**
% CHANGE		**13.62%**	**-2.75%**	**75.72%**

**Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
680-6000 Workforce Innovation FT/PT	**13/0**	**13/0**	**13/0**
Accounting Clerk	1	1	1
Administrative Assistant*	0	0	1
Administrative Technician	1	1	1
Assistant WIOA Director	1	1	1
Data Control Supervisor	1	1	1
Finance Manager- WIOA	1	1	1
Program Monitor/Job Developer	1	1	1
Program Specialist I	3	3	3
Program Specialist II	2	2	2
Support Clerk*	1	1	0
Workforce Innovation & Opportunity Act Director	1	1	1
Total Full Time/Part Time Positions	**13/0**	**13/0**	**13/0**

** One (1) Support Clerk (G7) reclassified to Administrative Assistant (G12) in FY20.*

WIOA Administration

Program Description:

The Workforce Innovation and Opportunity Act (WIOA) Program accounts for grant monies received from the Department of Labor to carry out the federal objectives formerly carried out by the Job Training Partnership Act (JTPA) Program:

- To authorize and fund different employment and training programs.
- To establish programs that provide job-training services for dislocated workers, economically disadvantaged adults and youth facing significant employment barriers.

Goal:	**To meet or exceed the performance goals as negotiated with the State Technical College System of Georgia Office of Workforce Development.**
Objective:	**To implement training activities and services that will enable the Columubus local workforce area to meet or exceed the adult, youth and dislocated worker performance goals as negotiated with the State of Georgia Economic Development Workforce Division.**

Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Adult Employment Q2	60.7%	74.5%	75%
Adult Employment Q4	64.3%	75%	75%
Credential	69.4%	78.8%	74%
Adult Average Earnings	$4,688	$8,395	$5,600
Dislocated Worker Employment	87.5%	88.9%	70%
Dislocated Worker Employment	100%	72%	74%
Dislocated Worker Average	$7,179	$12,651	$6,000
Credential	66.7%	95.8%	75%
Youth 16-24 Employment or Education Q2	53.9%	53.3%	70%
Youth 16-24 Employment or Education Q4	67.5%	45.1%	66%
Credential	67.6%	75.7%	66%

Adult & Dislocated Workers

Program Description:

WIOA authorizes "core" and "intensive" services. "Core" services are available to all adults and include job search and placement assistance; labor market information; initial assessment of skills and needs; information about available services; and follow-up services. "Intensive" services are available for unemployed individuals who are not able to find jobs through core services alone. These services include more comprehensive assessments, development of employment plans, counseling, case management and short-term pre-vocational services. Additionally, the Act authorizes the provision of temporary income support to enable participant continuation in training.

Youth

Program Description:

WIOA authorizes eligible youth ages 14 through 21 to be considered as low-income and must meet one or more of the following challenges:
(1) School dropout; (2) basic literacy skills deficiency; (3) homeless, runaway, or foster child; (4) pregnant or a parent; (5) an offender; or (6) need help completing an educational program or securing/holding a job. Furthermore, 30% of these funds must help those who are in school. Additionally, the program just provides summer employment opportunities linked to academic and occupational learning.

ECONOMIC DEVELOPMENT AUTHORITY FUND

The Economic Development Authority Fund accounts for dedicated millage for economic development within the City.

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Economic Development Authority

Program Description:

The Columbus Consolidated Government and the Development Authority of Columbus have an agreement whereby economic development activities that include; working with local and regional entities in attracting quality companies, working to broaden the Muscogee County tax base, job creation and retention are provided by the Development Authority, in conjunction with the Greater Columbus Chamber of Commerce. The Development Authority will receive the revenue produced by 0.25 mills of ad valorem taxes to cover such activities. Beginning in FY14, an additional 0.16 mills will be set aside in an Economic Development reserve, subject to Council approval and discretion.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5901000 Agency Appropriations	$2,003,501	$2,190,041	$2,571,345	$2,379,434
DEPARTMENT TOTAL	**$2,003,501**	**$2,190,041**	**$2,571,345**	**$2,379,434**
% CHANGE		**9.31%**	**17.41%**	**-7.46%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	-	-
Operations	$2,003,501	$2,190,041	$2,571,345	$2,379,434
OPERATING BUDGET	**$2,003,501**	**$2,190,041**	**$2,571,345**	**$2,379,434**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$2,003,501**	**$2,190,041**	**$2,571,345**	**$2,379,434**
% CHANGE		**9.31%**	**17.41%**	**-7.46%**

**Unaudited*

Agency Appropriation

Program Description:

The Consolidated Government provides funds to agencies that provide services to the community.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Budget Notes:

NCR Payment (Year 6 of 10) - $800,000
.25 mills to Development Authority - $1,1,29,434
Mercer Project (Year 2 of 5) - $100,000

DEBT SERVICE FUND

The Debt Service Fund accounts for debt payments to meet the obligations for revenue bonds.

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Debt Service

Program Description:

The Debt Service Fund accounts for the retirement of general obligation bond issues, Columbus Building Authority lease contracts, the Water Commissioners revolving loan contract and Lease Purchase Programs.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2002000	Debt Service	-	-	$4,000	-
2003477	2010A Lease Revenue Bonds	$2,604,200	$2,606,600	$2,605,200	-
2003478	2010B Taxable Lease Revenue Bonds	$4,177,691	$4,177,691	$2,088,846	-
2003479	2010C Lease Revenue Bonds	$125,400	$125,400	$62,700	-
2003480	2012A Lease Revenue Refunding Bonds	$1,694,593	$1,697,159	$1,706,564	$1,709,643
2003481	2012B Taxable Lease Revenue Refunding Bonds	$1,362,505	$1,371,105	$1,369,105	$620,505
2003482	2018 Lease Revenue Bonds	-	-	$7,195,545	-
2003483	2019 Lease Revenue Bonds	-	-	$1,685,535	$5,630,957
2003484	2019A Lease Revenue Bond	-	-	-	$311,663
2003610	City Lease/Purchase Program	$3,519,390	$2,969,914	$3,579,862	$3,884,579
5903000	Non-Categorical	-	-	$25,726	-
TOTAL		**13,483,779**	**12,947,869**	**20,323,083**	**12,157,347**
% CHANGE			**-3.97%**	**56.96%**	**-40.18%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	-	-
Operation	$13,483,779	$12,947,869	$20,323,083	$12,157,347
OPERATING BUDGET	**$13,483,779**	**$12,947,869**	**$20,323,083**	**$12,157,347**
Capital Budget	-	-	-	-
PROGRAM TOTAL	**$13,483,779**	**$12,947,869**	**$20,323,083**	**$12,157,347**
% CHANGE		**-3.97%**	**56.96%**	**-40.18%**

**Unaudited*

Overview and Debt Financing Principles:

The Columbus Consolidated Government maintains a Debt Service Fund. This fund is used to service debt from four sources: General Obligation Debt, Columbus Building Authority contractual debt, the Board of Water Commissioners revolving loan contract, and lease purchase programs with the Georgia Municipal Association. Proceeds of a dedicated property tax form the primary source of revenue for the Debt Service Fund; a 1% Special Purpose Local Option Sales Tax provides the primary source of revenue for the Sales Tax Proceeds Account Fund.

All local governments must determine how capital projects will be financed. It is the policy of the Columbus Consolidated Government (CCG) to use debt sparingly to retain the capacity to issue additional debt if the need arises. Currently, CCG is currently well below the 20% level that is considered by the credit industry to be a danger signal. In addition, the CCG is well below the legal debt ceiling for general obligation debt (details on Debt Margin below).

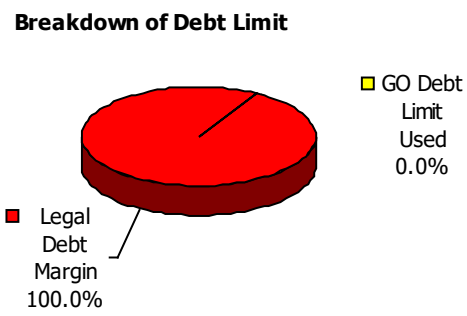
Debt Margin:

The Columbus Consolidated Government remains below the debt ceiling of 10% of assessed value of taxable property established by the State of Georgia's constitution. CCG uses none of its established legal debt limit.

The current general obligation bond rating:

Standard & Poor's: AA +
Moody's Investors Service: Aa2

	Moody's	Standard & Poor's
Best Quality	Aaa	AAA
High Quality	Aa1 Aa2 Aa3	AA+ AA AA-
Upper Medium Grade	A1 A2 A3	A+ A A-
Medium Grade	Baa1 Baa2 Baa3	BBB+ BBB BBB-



Computation of Legal Debt Margin
For Fiscal Year Ending June 30, 2021

Assessed value of taxable property*	$ 6,162,557,803
Debt Limit: 10% of assessed value	616,255,780
Less: Amount of debt applicable to debt limit	-
Legal Debt Margin Available	**$ 616,255,780**

*Based on 2020 State Approved Gross Assessed Digest as of 07/30/2020.

Contractual Debt: Columbus Building Authority -

The Columbus Building Authority was created to provide a means to issue revenue bonds to acquire, construct, equip, maintain, and operate self-liquidating projects. The Consolidated Government has an agreement with the Columbus Building Authority whereby all assets purchased through the Columbus Building Authority are leased to the Consolidated Government. The Consolidated Government services the Building Authority's debt in lieu of making rental payments. The Consolidated Government has directly or indirectly guaranteed the Authority's debt. In 2012, new bonds were issued, proceeds from which in part repaid outstanding balances from the Series 1999 and Series 2003 bonds. In 2019, a bond was issued via direct placement to provide for renovations to the South Commons Softball Complex, the Government Center, and funding a needs assessment study.

For FY21, debt service fund expenditures are summarized as follows**:**

Debt Service Summary:	**Principal Payments**	**Interest Payments**	**Total Payments**
2012 A	1,145,798	563,845	1,709,643
2012 B	405,000	215,505	620,505
2018	0	0	0
2019	2,710,000	2,920,957	5,630,957
2019 A	205,000	106,663	311,663
Total Bond Payments	**$4,465,798**	**$3,806,970**	**$8,272,768**
Lease Payments	$3,441,446	$443,133	$3,884,579
Total Debt Service Fund 0405	**$7,907,244**	**$4,250,103**	**$12,157,347**
Trade Center (2012)	$194,203	$95,567	$289,770
Total Other Funds Debt Service	**$194,203**	**$95,567**	**$289,770**
Total Debt Service, FY21	**$8,101,447**	**$4,345,670**	**$12,447,117**

The amortization schedule for open bonds is outlined below:

Columbus Building Authority Contractual Debt

Fiscal Year	2012A Lease Revenue Refunding Bonds		2012B Taxable Lease Revenue Refunding Bonds		2012 Trade Center		2019 Lease Revenue Refunding Bonds		2019A Lease Revenue Refunding Bonds	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2015	923,478	775,519	1,005,000	354,205	156,522	131,443	0	0	0	0
2016	944,855	757,049	1,025,000	334,105	160,145	128,313	0	0	0	0
2017	970,507	728,703	1,055,000	313,605	164,493	123,509	0	0	0	0
2018	1,004,710	689,883	1,070,000	292,505	170,290	116,929	0	0	0	0
2019	1,047,464	649,695	1,100,000	271,105	177,536	110,118	0	0	0	0
2020	1,098,768	607,796	1,120,000	249,105	186,232	103,016	1,115,000	570,535	0	0
2021	1,145,797	563,846	405,000	215,505	194,203	95,567	2,710,000	2,920,956	205,000	106,663
2022	1,197,102	518,014	415,000	203,355	202,899	87,799	2,840,000	2,785,456	210,000	99,257
2023	1,248,406	470,130	435,000	190,905	211,594	79,683	2,980,000	2,643,456	215,000	94,910
2024	1,303,986	420,193	450,000	177,855	221,014	71,219	3,125,000	2,494,456	220,000	90,459
2025	1,351,015	381,074	470,000	165,705	228,985	64,589	3,285,000	2,338,206	220,000	85,905
2026	1,398,044	340,543	485,000	151,605	236,956	57,719	3,445,000	2,173,956	225,000	81,351
2027	1,449,348	298,602	505,000	137,055	245,652	50,611	3,610,000	2,001,706	230,000	76,694
2028	1,487,826	262,368	525,000	121,400	252,174	44,469	3,785,000	1,821,206	235,000	71,933
2029	1,539,131	225,173	550,000	104,600	260,870	38,165	3,975,000	1,631,956	240,000	67,068
2030	1,581,884	186,694	580,000	86,450	268,116	31,643	3,395,000	1,433,206	245,000	62,100
2031	1,633,188	143,193	600,000	66,150	276,812	24,270	3,565,000	1,263,456	250,000	57,029
2032	1,680,217	98,280	630,000	45,150	284,783	16,658	3,735,000	1,085,206	255,000	51,854
2033	1,735,797	52,074	660,000	23,100	294,203	8,826	3,845,000	973,156	260,000	46,575
2034	0	0	0	0	0	0	3,955,000	857,806	265,000	41,193
2035	0	0	0	0	0	0	4,105,000	699,606	275,000	35,708
2036	0	0	0	0	0	0	4,200,000	596,981	280,000	30,015
2037	0	0	0	0	0	0	4,305,000	486,731	285,000	24,219
2038	0	0	0	0	0	0	4,415,000	373,725	0	0
2039	0	0	0	0	0	0	4,530,000	252,313	0	0
2040	0	0	0	0	0	0	4,645,000	127,738	0	0
Total	**$24,741,523**	**$8,168,828**	**$13,085,000**	**$3,503,465**	**$4,193,479**	**$1,384,546**	**$75,565,000**	**$29,531,817**	**$4,115,000**	**$1,122,929**

TRANSPORTATION FUND

The Transportation Fund accounts for all expenses related to METRA, including administration and operation.

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METRA

DEPARTMENT MISSION STATEMENT

METRA's mission is to provide safe, reliable, dependable and cost-effective transit service with a professional team of employees, dedicated to their customer needs and committed to excellence.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2603710	Other Maint & Repairs	$3,112	-	$124	$15,000
5902000	Contingency		-	-	$142,332
5903000	Non-Categorical	$374,224	$287,528	$396,628	$397,172
5904000	Inter-Fund Transfers	-	-	-	-
6101000	Administration	$173,877	$188,670	$275,604	$299,465
6102100	Operations	$2,012,729	$1,957,851	$1,729,726	$2,117,756
6102200	Maintenance	$1,413,869	$1,266,943	$1,082,244	$1,505,130
6102300	Dial-A-Ride	$217,427	$252,365	$254,243	$242,574
6102400	Capital-FTA	$988,162	$1,400,690	$2,037,058	$3,226,327
6102500	Capital-TSPLOST	$12,829	-	$429,582	$450,000
6102510	Admin. -TSPLOST	$58,865	$70,507	$40,200	$55,690
6102520	Oper. -TSPLOST	$640,852	$663,541	$627,564	$779,563
6102530	Maint. -TSPLOST	$153,723	$223,233	$242,565	$1,198,272
6102540	D-A-R. -TSPLOST	$149,628	$159,465	$147,918	$174,493
6102900	Charter Services	$7,418	$11,383	-	$18,000
6103410	Planning-FTA (5303)	$78,544	$79,882	$71,497	$82,913
6103420	Planning-FTA (5307)	$158,289	$153,650	$175,659	$192,632
DEPARTMENT TOTAL		**$ 6,443,548**	**$ 6,715,707**	**$ 7,510,612**	**$ 10,897,319**
% CHANGE			**4.22%**	**11.84%**	**45.09%**

* Unaudited

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$4,321,865	$4,343,192	$4,083,018	$4,816,458
Operations	$2,080,966	$2,300,044	$2,155,280	$3,764,180
OPERATING BUDGET	**$6,402,831**	**$6,643,236**	**$6,238,298**	**$8,580,638**
Capital Budget	$40,717	$72,471	$1,230,263	$2,316,681
DEPARTMENT TOTAL	**$6,443,548**	**$6,715,707**	**$7,477,165**	**$10,897,319**
% CHANGE		**4.22%**	**11.34%**	**45.74%**

* Unaudited

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
610-1000 Administration	**FT/PT**	**1/0**	**1/0**	**1/0**
Office Manager		1	1	1
610-2100 Operations	**FT/PT**	**44/0**	**45/0**	**45/0**
Bus Operator		41	41	41
Safety Training Coordinator		1	1	1
Transit Compliance Officer****		0	1	1
Transit Manager		1	1	1
Transit Supervisor		1	1	1
610-2200 Maintenance	**FT/PT**	**13/0**	**13/0**	**13/0**
Fleet Maintenance Technician I*		4	4	4
Fleet Maintenance Technician II		7	7	7
Fleet Maintenance Technician III		2	2	2
610-2300 Dial-A-Ride	**FT/PT**	**5/0**	**5/0**	**5/0**
Bus Operator Dial-A-Ride		5	5	5
610-2400 Capital - FTA (5309) FT/PT		**7/0**	**7/0**	**7/0**
ADA Coordinator		1	1	1
Bus Operator		1	1	1
Bus Operator Dial-A-Ride		1	1	1
Correctional Detail Officer - Transportation		1	1	1
Fleet Maintenance Tech III		1	1	1
Maintenance Manager		1	1	1
Transit Specialist		1	1	1
610-2510 Administration - TSPLOST FT/PT		**1/0**	**1/0**	**2/2**
Principal Transit Planner		1	1	1
Chief Safety Officer*****		0	0	1
Administration Assistant (PT)******		0	0	2
610-2520 Operations - TSPLOST FT/PT		**17/0**	**17/0**	**14/0**
Bus Operator*******		16	16	11
Transportation Supervisor		1	1	1
Transit Security Specialist		0	0	2
610-2530 Maintenance - TSPLOST FT/PT		**2/0**	**2/0**	**2/0**
Correctional Detail Officer**		1	0	0
Fleet Maintenance Tech II		1	1	1
Transportation Crew Leader***		0	1	1
610-2540 Dial-A-Ride - TSPLOST FT/PT		**4/0**	**4/0**	**4/0**
Bus Operator Dial-A-Ride		4	4	4
610-3410 Planning - FTA (5303) FT/PT		**1/0**	**1/0**	**1/0**
Director of Transportation		1	1	1
610-3420 Capital - FTA (5307) FT/PT		**3/0**	**3/0**	**3/0**
Administration Specialist		1	1	1
Transit Specialist		2	2	2
Total Full Time/Part Time Positions		**98/0**	**99/0**	**97/2**

** One of the Fleet Maintenance Tech I Full Time positions is shared by two employees who each work part time.*

*** One (1) Correctional Detail Officer (PS12) added in FY18.*

**** One (1) Correctional Detail Officer (PS12) reclassified to Transportation Crew Leader (G12) in FY19.*

***** One (1) Transit Compliance Officer (G20) added in FY20.*

****** One (1) Chief Safety Officer (G20) added in FY21.*

****** Two (2) Administrative Assistants (G12) added in FY21.*

******* Four (4) Bus Operators (G12) deleted in FY21.*

******* One Bus Operator (1) reclassified to two (2) PT Adminstrative Assistants (G12) in FY21.*

METRA Administration

Program Description:

To provide safe, reliable, dependable and cost effective service with a professional team of employees dedicated to our customers needs and committed to excellence. Also, to provide administrative support for the mission of each division.

Goal:	**To maintain accurate payroll records.**		
Objective:	**To maintain and update payroll information for all employees. To learn the new payroll system and to train the employee on its use. To stay within state and federal guidelines. Keep accurate files for all divisions.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Audited Payroll Files	**100%**	**80%**	**90%**

Goal:	**Overall policy and program guidance for transit services.**		
Objective:	**To develop and implement transit service in keeping with guidelines set forth by the city, FTA and GDOT.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Annual Audits, Federal Triennial Reviews and GDOT site visits	**100%**	**100%**	**100%**

Operations

Program Description:

To ensure that all employees perform their job in a way that reflects favorably toward METRA and allows the opportunity to exercise a favorable influence on every customer served.

Goal:	**Implement new bus service recommendations from the TSPLOST Transit Assessment.**		
Objective:	**Provide improved services to METRA's current customers and attract new riders to public transit.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Implement new bus service recommendations from the TSPLOST Transit Assessment.	**75%**	**80%**	**85%**

Goal:	**To develop a program to reduce chargeable accidents and incidents.**		
Objective:	**To continue Driver's Refresher Training Classes and to implement Driver's Range testing Course for Bus Operator**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of Bus operators in refresher training	**70%**	**75%**	**80%**

Maintenance

Program Description:

Perform preventative maintenance, scheduled repairs and emergency repairs on all METRA motorized equipment.

Goal:	**To manage inventory, repairs/supplies, and accounting for all items by using the computerized Fleet Maintenance System (Shopfax).**		
Objective:	**Conduct monthly inventory of parts and supplies.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Fleet System Report Plus or minus 3% accuracy	**95%**	**75%**	**95%**

Goal:	**To communicate maintenance values, directions, and performance expectations.**		
Objective:	**Explain to each employee the division goals and objectives. The goals provided clean and reliable vehicles to the customers.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Periodic refresher training	**95%**	**95%**	**95%**

Dial-A-Ride

Program Description:

The Dial-A-Ride division screens, schedules and provides reliable demand response curbside transit service to elderly and/or disable persons that lack the ability to use the regular transit system. The program ensures transportation services for the physically challenged persons according to the Americans With Disabilities Act.

Goal:	**To reduce incidents and accidents.**		
Objective:	**Monitor drivers and their destinations. Continue to provide refresher training for all Dial-A-Ride operators.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of View cameras and perform operator checks	**75%**	**50%**	**90%**

Goal:	**Provide safe transportation to persons with disabilities.**		
Objective:	**Operators will pre-trip and inspect their vehicles to make sure they are safe for the customers. Check buses for safety. Check routes for hazards and access issues; change as needed.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Survey locations before new service to ensure the safety of the customers and the operators.	**50%**	**75%**	**90%**
Percent of buses checked for safety	**50%**	**75%**	**100%**

Capital - FTA (5307)

Program Description:

Develop, purchase, and receive capital items needed to support public transportation in Columbus/Muscogee County and Fort Benning.

Goal:	**To purchase capital items that support the public transit divisions and the parking division of METRA by following the purchasing regulations as prescribed by the Federal Transit Administration (FTA), the Georgia Department of Transportation (GDOT), and the Columbus Consolidated Government (CCG).**
Objective:	**Bid to purchase capital items greater than $5,000 and secure quote documentation on purchase items less than $5,000 as delineated in the CCG Purchasing procedures manual.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of completed purchases of capital items before the end of the fiscal year	**100%**	**100%**	**100%**

Goal:	**To develop the local capital budget and contact with FTA and GDOT for capital funding.**
Objective:	**Local budgeting approval process and inclusion in the Transportation Improvement Program, FTA Grant Program, and the GDOT Capital Grant.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Local Budget approval process and funding. Executed contracts with FTA and GDOT.	**100%**	**100%**	**100%**

Planning - FTA (5303)

Program Description:

Transit planning consists of these basic components: research, data analysis and planning, and maintenance of the transit grants. We accomplish research and forecasting according to Federal Transportation Administration (FTA) requirements using established guidelines. Statistical ridership populations, socioeconomic factors and employment patterns are the primary variables in data analysis.

This division is project oriented: annual reports, special studies, videos, transit information and related activities with a primary focus on mass transit. FTA provides federal dollars for planning at 80% of expenses. The GA DOT provides State dollars for planning at 10% of expenses. The City must apply for both.

Goal:	To maintain transit strategies that are pro environment.		
Objective:	To update the short range and long range transit planning to reflect the changes in demographics, destinations and other issues affecting public transportation (i.e., security, environmental, congestion).		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Update the Unified Planning Work Program (UPWP), the Transportation Improvement Program (TIP), the congestion mitigation strategies, participation in environmental impact assessments, ridership demands, and demographic data.	**100%**	**100%**	**100%**

Goal:	To maintain coordinated transit activities and manage requirements of TSPLOST funding.		
Objective:	Participate with the Metropolitan Planning Organization in transportation activities, review routes and survey customers for service viability.		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Participation in the transit, traffic and transportation agencies, MPO planning certification, 3C Planning Process, and environmental impacts, surveys, and driver information	**100%**	**100%**	**100%**

Other Maintenance & Repair

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. We established this cost center to account for maintenance and repair activities specific to Transportation Fund divisions.

Non-Categorical

Program Description:
Department budget specific appropriations and expenditures pertaining solely to that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures.

Interfund Transfers

Program Description:

We allocate appropriations for Capital Improvement Projects here for record and accounting purposes. Additionally, this cost center accounts for operating transfers from the Transportation Fund to the Risk Management Fund providing workers' compensation benefits for METRA employees.

Budget Notes:

0751-2400 METRA Operations

Service Truck with Body (Replacement) = $44,774
Rebuilt Engines (Replacement) = $80,000
Rebuilt Transmissions (Replacement) = $50,000
Operational Equipment (New) = $565,664
Operational Equipment (New) = $104,500
35' Bus (Replacement) = $155,640
Bus Wash (Replacement)
Three (3) Fareboxes (New) = $54,000
Three (3) Mobile Lifts (New) = $170,000
Air Compressor (New) = $4,000
Q Assist Kit (Replacement) = $10,000
Lawn Equipment (New) = $50,000
Tires (Replacement) = $50,000
Training = $40,000
FTA Lapsing Funds 5307 = $72,000
FTA Lapsing Funds 5307 = $27,103

0751 TSPLOST Funded

Bus Maintenance Contractual Services = $350,000
Wi-Fi/Automated Vehicle Locator = $100,000

PARKING MANAGEMENT FUND

The Parking Management Fund accounts for all expenses related to Columbus' Uptown Parking District, including enforcement and operation.

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Parking Management

DEPARTMENT MISSION STATEMENT

To provide a safe, reliable, dependable and cost effective transit service with a professional team of employees, dedicated to our customers needs and committed to excellence.

Expenditures By Division

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
6102800 Parking Management	$239,716	-	-	-
DEPARTMENT TOTAL	**$239,716**	**$0**	**$0**	**$0**
% CHANGE		**-100.00%**	**N/A**	**N/A**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$110,929	-	-	-
Operations	$128,787	-	-	-
OPERATING BUDGET	**$239,716**	**$0**	**$0**	**$0**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$239,716**	**$0**	**$0**	**$0**
% CHANGE		**-100.00%**	**N/A**	**N/A**

**Unaudited*

Positions by Division

	FY18 Actual	FY19 Actual	FY20 Adopted
610-3000 Parking Management	**4/0**	**0/0**	**0/0**
Parking Division Manager*	1	0	0
Parking Enforcement Supervisor**	1	0	0
Parking Enforcement Officer**	2	0	0
Total Full Time/Part Time Positions	**4/0**	**0/0**	**0/0**

**One (1) Parking Division Manager (G18) moved to General Fund in FY19*

***One (1) Parking Enforcement Supervisor (G14) and two (2) Parking Enforcement Officers -PT (G10) deleted in FY19*

COLUMBUS IRONWORKS CONVENTION & TRADE CENTER FUND

The Columbus Ironworks Convention & Trade Center Fund provides for the administration, operation and maintenance of the Trade Center.

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Trade Center

DEPARTMENT MISSION STATEMENT

To serve as an organization dedicated to excellence in its operation and service delivery, act as a catalyst for economic development and stability for Columbus, and serve as a positive force for community identity and city image.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5902000	Contingency	-	-	-	$11,308
5903000	Non-Categorical	($73,363)	$138,344	$129,905	$147,731
5904000	Inter-fund Transfers	-	-	-	-
6201000	Administration	$466,028	$459,616	$707,897	$502,017
6202100	Sales	$278,933	$356,932	$439,914	$401,727
6202200	Operations	$630,688	$488,178	$449,077	$564,084
6202300	Maintenance	$837,945	$1,178,039	$934,770	$1,101,702
6202600	Bonded Debt	$177,869	$106,567	$107,288	$289,770
DEPARTMENT TOTAL		**$2,318,100**	**$2,727,676**	**$2,768,850**	**$3,018,339**
% CHANGE			**17.67%**	**1.51%**	**9.01%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$1,095,856	$1,241,497	$1,262,265	$1,387,762
Operations	$1,106,905	$1,123,683	$1,400,551	$1,376,151
OPERATING BUDGET	**$2,202,761**	**$2,365,180**	**$2,662,816**	**$2,763,913**
Capital Budget	$115,339	$362,496	$106,034	$254,426
DEPARTMENT TOTAL	**$2,318,100**	**$2,727,676**	**$2,768,850**	**$3,018,339**
% CHANGE		**17.67%**	**1.51%**	**9.01%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
620-1000 Administration	**FT/PT**	**5/2**	**5/2**	**5/2**
Accounting Technician		1	1	1
Administrative Clerk I		1	1	1
Event Attendants (PT)		2	2	2
Executive Director- Trade Center		1	1	1
Finance Manager- Trade Center		1	1	1
Office Manager		1	1	1
620-2100 Sales	**FT/PT**	**5/0**	**6/0**	**6/0**
Assistant Director- Trade Center		1	1	1
Conference Facilitator*		3	4	4
Administrative Secretary		1	1	1
620-2200 Operations	**FT/PT**	**11/5**	**11/5**	**10/6**
Event Attendant (FT)		8	8	7
Event Attendant (PT)		5	5	6
Event Attendant Crew Leader		2	2	2
Event Operations Manager**		0	0	1
Event Operations Supervisor**		1	1	0
620-2300 Maintenance	**FT/PT**	**4/1**	**4/1**	**4/1**
Facilities Engineer		1	1	1
Facilities Maintenance Worker I (PT)		1	1	1
Facilities Maintenance Worker I		3	3	3
Total Full Time/Part Time Positions		**25/8**	**26/8**	**25/9**

** One (1) Conference Facilitator added in FY19.*

*** One (1) Event Operations Supervisor (G15) reclassified to Event Operations Manager (G17) in FY20.*

Administration

Program Description:

Administration maintains accounts receivable, accounts payable, prepares yearly budget and monthly reports and prepares bids for purchases of equipment and services as needed.

Goal:	**To increase economic impact of the City by promoting out-of-town convention business.**
Objective:	**Attend convention centers conventions, trade shows and industry-related meetings.**
Objective:	**Increase number of out of town conventions booked by 10%.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of convention/trade shows attended.	**0**	**2**	**2**
Number of out of town convention days booked	**125**	**130**	**143**

Goal:	**To reduce accrual of aged receivables by implementing methods to improve collection procedures.**
Objective:	**To have no aged receivables in the 90 day and over category by the end of the fiscal year.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Dollar amount of aged receivables over 90 days	**$5,698**	**$0**	**$0**

Goal:	**To ensure this facility is operated efficiently, its technology remains current and to provide the best experience for the customer.**
Objective:	**Provide an exceptional customer experience with every event at the Trade Center by having 100% positive response customer surveys.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percent of positive completed surveys	**99%**	**100%**	**100%**

Sales

Program Description:

The Sales Division is responsible for talking with potential clients, scheduling events held in the facility, and following up on bookings by processing the necessary paperwork. They coordinate events such as room layout, equipment needed and special requests with staff members.

Goal:	**To showcase what the Trade Center offers as a state of the art facility that can host a variety of venue sizes and leave a remarkable experience with every guest.**

Objective:	Conduct follow-up communication with all sales leads to achieve increased number of event days booked annually.		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Total event days booked	**584**	**620**	**620**

Goal:	Showcase the Trade Center as a unique facility with a talented food service team that can serve a wide array of food at any type of event.		
Objective:	**To have clients to experience the variety of food.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of meals served	**178,320**	**189,019**	**189,019**

Goal:	Utilize the historic features of the Trade Center as a facility that can offer a wide variety of events and provides a remarkable experience for the guest.		
Objective:	**To increase the number of events annually to maximize usage of the facility and make a positive economic impact on Columbus.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of Events	**532**	**569**	**569**

Operations

Program Description:

The Service Operations Division services the exterior of the facility as related to landscaping and maintains the cleanliness of the interior of the facility. They set up and break down all meeting rooms and exhibit halls for each event. They are also responsible for maintaining the audio and visual equipment for each event.

Goal:	Provide quality equipment and responsive knowledgeable staff to assist customers during their events.		
Objective:	**To maintain 90% or higher customer satisfaction on survey category of event day that includes space and equipment set as expected.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of surveys 90% or higher	**95%**	**95%**	**98%**

Goal:	**To support the Columbus Uptown development vision of providing safe and visually appealing facilities.**
Objective:	**To maintain 100% customer satisfaction with respect to cleanliness and attractiveness of facility.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of surveys 90% or higher	**95%**	**95%**	**98%**

Goal:	**To continue to provide adequate training to Event Attendants in the area of work rules and safety.**
Objective:	**Conduct employee meetings with primary focus on providing information related to work rules and safety.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of quarterly training days	**4**	**4**	**4**

Maintenance

Program Description:

The Building Maintenance Division oversees the operation and maintenance of all fixed assets (equipment).

Goal:	**Perform required duties of this department while employing proper rules and techniques to ensure safety to both the employees and the customers.**
Objective:	**Implement a Facility Wide Safety Program to reduce guests and employee injuries.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of quarterly employee training days	**4**	**4**	**4**

Goal:	**Conduct regularly scheduled preventative maintenance on all equipment to ensure no down-time due to equipment failures.**
Objective:	**Prepare a preventative maintenance schedule of all pertinent equipment and adhere to the timing of work to be performed according to the preventative maintenance software.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of scheduled preventative	**80%**	**80%**	**90%**

Goal:	**To maintain 100% customer satisfaction with respect to the upkeep of the facility and its environment.**
Objective:	**To receive zero (0) negative written comments annually concerning the upkeep of the facility and its environment.**

Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of negative comments	**0**	**0**	**0**

Budget Notes:
The following capital was approved in this budget:

620-2200 Trade Center Operations
Thirty 72" Round Table (New) = $10,500
Twenty 18" X 18' Table (New) = $3,900
Ten 18" X 6' Table (New) = $1,750
Three 72" Round Table Dollies (New) = $1,275
One 18" X 8' Classrom Table Dollie (New) = $265
One 18" X 6' Classrom Table Dollie (New) = $265
Five NEC Projectors (New) = $2,875
Four Projector Screen Kits (New) = $4,300
Two Lecterns (New) = $1,700
Six Mixers (New) = $1,500
Six 6' Platform Truck (New) = $1,800
Ten Cocktail 36" Diameter (New) = $2,650
Two Cocktail Dollies (New) = $600

620-2300 Trade Center Maintenance
Meeting Room Signage (Replacement) = $43,500
Boilers with Labor (Replacement) = $100,000
Six Chill Water & Circulating Pumps (Replacement) = $75,000
Fountain Water System Conversion (Replacement) = $75,000
Renovate Elevators (Upgrade) = $70,000
Elevator Hydraulic System (Replacement) = $60,000

BULL CREEK GOLF COURSE FUND

The Bull Creek Golf Course Fund provides for administration, operation and maintenance of Bull Creek Golf Course.

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Bull Creek Golf Course

DEPARTMENT MISSION STATEMENT

To provide the best possible product at an affordable price to the citizens of Columbus.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5902000	Contingency	-	-	-	$4,699
5903000	Non-Categorical	($75,740)	$49,937	$56,898	$56,707
5904000	Inter-Fund Transfers	-	-	-	-
6302100	Maintenance	$715,798	$748,909	$807,470	$783,363
6302200	Operations	$434,743	$366,982	$670,867	$362,231
6302400	Debt Service	-	-	-	-
DEPARTMENT TOTAL		**$1,074,801**	**$1,165,828**	**$1,535,235**	**$1,207,000**
% CHANGE			**8.47%**	**31.69%**	**-21.38%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$508,020	$527,951	$620,702	$637,185
Operations	$565,597	$624,295	$691,756	$569,815
OPERATING BUDGET	**$1,073,617**	**$1,152,246**	**$1,312,458**	**$1,207,000**
Capital Budget	$1,184	$13,582	$222,777	-
DEPARTMENT TOTAL	**$1,074,801**	**$1,165,828**	**$1,535,235**	**$1,207,000**
% CHANGE		**8.47%**	**31.69%**	**-21.38%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
630-2100 Maintenance	**FT/PT**	**7/1**	**7/1**	**7/1**
Superintendent		1	1	1
Assistant Superintendent		1	1	1
Prison Labor Foreman		2	2	2
Irrigation Technician		1	1	1
Mechanic		1	1	1
Laborer		1	1	1
Laborer (PT)		1	1	1
630-2200 Operations	**FT/PT**	**3/9**	**3/9**	**3/9**
Golf Professional*		1	1	1
Assistant Golf Professional		1	1	1
Snackbar Clerk		1	1	1
Laborer (PT)		1	1	1
Shop Clerk (PT)		4	4	4
Snackbar Clerk (PT)		4	4	4
Total Full Time/Part Time Positions		**10/10**	**10/10**	**10/10**

**Golf Professional unfunded for FY19.*

Bull Creek Golf Course Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Bull Creek Golf Course as one of the top 25 golf courses in the United States. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 36 holes.

Bull Creek Golf Course Operations

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

OXBOW CREEK GOLF COURSE FUND

The Oxbow Creek Golf Course Fund provides for administration, operation and maintenance of Oxbow Creek Golf Course.

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Oxbow Creek Golf Course

DEPARTMENT MISSION STATEMENT

To provide the best possible product at an affordable price to the citizens of Columbus, Georgia.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
5902000	Contingency	-	-	-	$1,540
5903000	Non-Categorical	($14,324)	$19,749	$23,797	$22,256
5904000	Inter-fund Transfers	-	-	-	-
6402100	Pro Shop	$160,557	$139,956	$207,860	$168,788
6402200	Maintenance	$177,935	$190,603	$199,528	$188,416
6402300	Debt Service	-	-	-	-
DEPARTMENT TOTAL		**$324,168**	**$350,308**	**$431,185**	**$381,000**
% CHANGE			**8.06%**	**23.09%**	**-11.64%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$165,267	$194,931	$210,136	$231,807
Operations	$158,901	$155,377	$221,049	$149,193
OPERATING BUDGET	**$324,168**	**$350,308**	**$431,185**	**$381,000**
Capital Budget	-	-	-	-
DEPARTMENT TOTAL	**$324,168**	**$350,308**	**$431,185**	**$381,000**
% CHANGE		**8.06%**	**23.09%**	**-11.64%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
630-2100 Pro Shop	**FT/PT**	**3/4**	**3/4**	**3/4**
Assistant Manager		1	1	1
Bookkeeper		1	1	1
Cart Attendant (PT)		2	2	2
Manager- Golf Pro Shops		1	1	1
Shop Clerk (PT)		1	1	1
Snackbar Clerk (PT)		1	1	1
630-2200 Maintenance	**FT/PT**	**2/0**	**2/0**	**2/0**
Prison Labor Foreman		1	1	1
Superintendent		1	1	1
Total Full Time/Part Time Positions		**5/4**	**5/4**	**5/4**

Pro Shop

Program Description:

The operations section strives to provide an efficient operation to the public. They create an atmosphere of service and maintain a price range suitable to attract all public golf players in the area. The activities consist of numerous golf tournaments for couples, juniors, individuals and teams, as well as company outings designed to benefit the company, their customers and employees.

Maintenance

Program Description:

The overall goal of the maintenance section is to maintain Oxbow Creek Golf Course. The maintenance staff is responsible for Golf Course turf grass maintenance such as fertilizer and chemical application, irrigation installation and repair, tree management, cart path repair and the daily task of grooming 9 holes.

Non-Categorical

Program Description:

Appropriations and expenditures, which pertain solely to a specific department, are budgeted by that department. However, there are certain expenditures that are not applicable to a specific department and the non-categorical section has been established for recording these appropriations and expenditures.

Debt Service

Program Description:

The debt service cost center accounts for the repayment of loans made by Oxbow Creek Golf Course.

CIVIC CENTER FUND

The Civic Center Fund accounts for the operation of the multi-functional recreational facility.

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Civic Center

DEPARTMENT MISSION STATEMENT

To provide events with quality professional services, while progressively managing clean, safe, well maintained and self-supporting facilities.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
1601000	Operations	$2,003,244	$1,776,898	$2,759,190	$1,966,574
1602100	Hockey	-	10,080.00	$502,579	$324,650
1602200	AF2 Football	$75,583	$87,638	$24,454	$77,795
1602500	Other Events	$3,480,602	$3,333,472	$2,683,097	$2,817,522
1602600	Temp Labor Pool	-	-	-	-
1602700	Ice Rink - Operations	$168,099	$180,587	$364,323	$166,259
1602750	Ice Rink - Events	$123,840	$150,923	$127,913	$107,650
1602800	Concessions/Catering	$176,498	$212,050	$224,335	$167,620
2603710	Maint & Repairs	$202,372	$140,654	$134,476	$125,000
5902000	Contingency	-	-	-	$9,180
5903000	Non-Categorical	($19,062)	$171,996	$195,710	$209,750
5904000	Inter-fund Transfers	-	-	-	-
DEPARTMENT TOTAL		**$6,211,176**	**$6,064,298**	**$7,016,076**	**$5,972,000**
% CHANGE			**-2.36%**	**15.69%**	**-14.88%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$1,499,638	$1,639,329	$1,720,376	$1,799,919
Operations	$4,514,731	$4,391,745	$5,184,128	$4,172,081
OPERATING BUDGET	**$6,014,369**	**$6,031,074**	**$6,904,504**	**$5,972,000**
Capital Budget	$196,807	$33,224	$111,572	-
DEPARTMENT TOTAL	**$6,211,176**	**$6,064,298**	**$7,016,076**	**$5,972,000**
% CHANGE		**-2.36%**	**15.69%**	**-14.88%**

**Unaudited*

Positions by Division

		FY19 Actual	FY20 Actual	FY21 Adopted
160-1000 Operations	**FT/PT**	**20/0**	**19/1**	**19/0**
Accounting Technician		1	1	1
Administrative Clerk I		1	1	1
Arena Technician I**		4	3	3
Arena Technician II		2	2	2
Box Office Coordinator		1	1	1
Box Office Representative		1	1	1
Civic Center Director		1	1	1
Civic Center Finance Manager		1	1	1
Correctional Detail Officer		1	1	1
Events Coordinator		1	1	1
Events Services Manager*		1	1	1
Facilities Maintenance Supervisor		1	1	1
Facilities Maintenance Worker I		1	1	1
Marketing Manager		1	1	1
Operations Manager		1	1	1
Ticketing Operations Manager		1	1	1
160-2700 Ice Rink	**FT/PT**	**2/0**	**2/0**	**2/0**
Administrative Secretary		1	1	1
Arena Technician I		1	1	1
160-2800 Concessions/Catering	**FT/PT**	**1/0**	**1/0**	**1/0**
Food and Beverage Coordinator		1	1	1
TOTAL		**23/0**	**22/0**	**22/0**

**One (1) Event Services Manager (G17) reclassified to (G20) (Grade Only) in FY20.*

*** One (1) Arena Technician (G9) deleted in FY20.*

Operations

Program Description:

The Columbus Civic Center is multi-purpose public assembly facility with 10,000 arena seats, 23,000 square fee of flat floor space and 5,000 square feet of hospitality suites. The Civic Center is the premiere venue in a large sports complex known as the "The South Commons Sports and Entertainment Complex." In addition to hosting a variety of special events, family shows, and concerts, the Civic Center is home to two professional sports franchises: a hockey team and an arena football team.

Goal:	**Develop annualized events to support the programming of the Civic Center.**		
Objective:	**Increase the number of annual events such as Christmas parties, summer programs, etc. to help fill the slower periods in the calendar.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of annual events	**7**	**0**	**2**

Goal:	**Increase ancillary revenues.**		
Objective:	**Increase sponsorships and event related revenues.**		
Objective:	**Increase ticket, food and beverage sales from increased event bookings. Recognize total increase of 15% from previous year.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of increase in sponsorships	**0%**	**0%**	**5%**
Percentage increase in sales	**5%**	**0%**	**5%**

Goal:	**To support the Civic Center with an increase in revenue through concessions at events and sponsorships from vendored services.**		
Objective:	**Increase revenues per person at all events in food and beverage purchases, and alcohol and soda contracts.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Percentage of increase in concessions	**10%**	**0%**	**10%**
Percentage of increase in vendor sponsorships	**10%**	**0%**	**10%**

Goal:	**To continue to increase staff training.**		
Objective:	**Employees earn NARCE (ice maintenance/building) certification. Send minimum of one (1) employee for training until all full time staff have been certified.**		
Performance Indicators:	**FY19 Actual**	**FY20 Actual**	**FY21 Projected**
Number of employees certified.	**2**	**0**	**2**

Goal:	To continue energy conservation initiatives.		
Objective:	Complete LED light conversion and increase energy savings by 20%.		
Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Percentage of energy savings	10%	0%	10%

Football

Program Description:

Professional football has returned to Columbus with the Columbus Lions. The Southern Indoor Football League (SIFL) began its season in 2006. Over the course of the season, the SIFL plays 8 home games at the Civic Center.

Ice Rink

Program Description:

The Columbus Ice Rink is a multipurpose public assembly facility with 38,122 square feet including a single NHL regulation-sized ice surface, measuring 200' x 85' with a comfortable seating capacity of 713 guests. The facility is capable of handling ice events as well as social events. The capacity for social events when the ice floor is covered, is 1,440. The facility features a state-of-the-art Bose Sound System, private VIP area overlooking the rink, a spacious lobby, Pro Shop, and Snack Bar.

Goal:	Increase revenue during the months of June, July, and August each year.		
Objective:	Utilize facility to increase revenues from non-traditional rentals by removing the ice during these months.		
Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Percentage of increase in revenues	0%	0%	5%

Goal:	Increase private ice rentals for groups.		
Objective:	Increase revenue at the Ice Rink by 10% to 20%.		
Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Percentage of increase in revenues over prior year	10%	10%	10%

Goal:	Increase public skating numbers.		
Objective:	Advertise and attract more patrons for public skating to increase 10% to 20% growth in patrons over prior year.		
Performance Indicators:	FY19 Actual	FY20 Actual	FY21 Projected
Percentage growth in patrons over prior year	10%	10%	10%

Other Events

Program Description:

The Civic Center is focused on providing space for approximately 250 event days throughout the year. The Civic Center works to bring various events such as concerts, ice shows, fairs, and variety of other attractions to Columbus while also providing additional conference space to the area.

Other Maintenance & Repairs

Program Description:

The Facilities Maintenance Division is responsible for maintaining city facilities, including minor renovations. This cost center is established to account for maintenance and repair activities specific to the Paving Fund divisions.

Non-Categorical

Program Description:

Appropriations and expenditures that pertain solely to a specific department are budgeted by that department. However, certain expenditures are not applicable to a specific department and we have established the non-categorical section for recording these appropriations and expenditures. This cost center factors a cost allocation charge that reimburses the General Fund for administrative services provided in the previous year.

EMPLOYEE HEALTH CARE FUND

The Employee Health Care Fund accounts for the self-funded employee health care program.

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EMPLOYEE HEALTH INSURANCE FUND

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2203310	Health Insurance Claims	$18,156,765	$15,629,821	$15,794,904	$20,119,887
2203320	Health Insurance Fees	$1,317,377	$1,297,626	$864,097	$1,493,000
2203330	Health Wellness Center	$2,228,497	$2,267,987	$2,409,863	$2,300,000
DEPARTMENT TOTAL		**$21,702,639**	**$19,195,434**	**$19,068,864**	**$23,912,887**
% CHANGE			**-11.55%**	**-0.66%**	**25.40%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	-	-	-	-
Operations	$21,702,639	$19,195,434	$19,068,864	$23,912,887
OPERATING BUDGET	**$21,702,639**	**$19,195,434**	**$19,068,864**	**$23,912,887**
Capital Budget	-	-	-	-
DIVISION TOTAL	**$21,702,639**	**$19,195,434**	**$19,068,864**	**$23,912,887**
% CHANGE		**-11.55%**	**-0.66%**	**25.40%**

**Unaudited*

Health Insurance Claims

Program Description:

The Employee Health & Life Insurance Fund is established to account for the self-funded employee health care program and employee life insurance program.

RISK MANAGEMENT FUND

The Risk Management Fund accounts for vehicle accidents and workers' compensation claim management and related costs.

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Risk Management Fund

Program Description:

The Risk Management Fund is established for the purposes of providing self-insurance funding for vehicle claims and worker's compensation management.

Expenditures By Division

		FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
2203820	Workers Compensation	$3,047,447	$3,062,413	$2,341,922	$3,300,311
2203830	Risk Management	$752,702	$1,181,400	$1,888,829	$1,342,596
2203840	Income / Insurance Coverage	$73,848	-	$71,400	$71,400
5902000	Contingency	-	-	-	$253,301
DEPARTMENT TOTAL		**$3,873,997**	**$4,243,813**	**$4,302,151**	**$4,967,608**
% CHANGE			**9.55%**	**1.37%**	**15.47%**

**Unaudited*

Expenditures By Category

	FY18 Actual	FY19 Actual	FY20 Actual*	FY21 Adopted
Personal Services	$2,077,692	$1,982,848	$1,511,194	$2,200,003
Operations	$1,796,305	$2,260,965	$2,790,957	$2,767,605
OPERATING BUDGET	**$3,873,997**	**$4,243,813**	**$4,302,151**	**$4,967,608**
Capital Budget	-	-	-	-
DIVISION TOTAL	**$3,873,997**	**$4,243,813**	**$4,302,151**	**$4,967,608**
% CHANGE		**9.55%**	**1.37%**	**15.47%**

** Unaudited*

Positions by Division

	FY19 Actual	FY20 Actual	FY21 Adopted
220-3820 Workers Compensation FT/PT	**1/0**	**1/0**	**1/0**
Risk Manager	1	1	1
220-3830 Risk Management FT/PT	**1/6**	**2/6**	**2/6**
Administrative Services Coordinator	1	1	1
Risk Coordinator (PT)	6	6	6
Risk Management Analyst	1	1	1
Total Full Time/Part Time Positions	**2/6**	**3/6**	**3/6**

Workers Compensation

Program Description:

The Risk Management Fun dis established for the purpose of providing self-insurance funding for vehicle claims and worker's compensation management. This division identifies and measures all exposures to loss, development of risk management policy, negotiates insurance, adjust claims, maintains records, provides statistical analysis of data, and oversees critical lost control activities.

Risk Management

Program Description:

This division identifies and measures all exposures to loss, development of risk management policy, negotiates insurance, adjust claims, maintains records, provides statistical analysis of data, and oversees critical lost control activities.

Contingency

Program Description:

The Contingency Fund is an amount established in each annual budget to finance unusual items, which cannot be anticipated in the budget preparation. As these items occur during the year, transferring the required funds to the appropriate account reduces the contingency.









Appendices

INCLUDED IN THIS SECTION:

- Glossary
- Acronyms
- Capital Outlay
- Position Classification by Department
- CCG/UGA Pay Plan Charts

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GLOSSARY

SEE ALSO: ACRONYMS

The Annual Operating Budget contains specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following glossary has been included in this document to assist the reader in understanding these terms.

ACCOUNT NUMBER: A line item code defining an appropriation.

ACCRUAL ACCOUNTING: A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

ADOPTED BUDGET: The operating budget plan, which is presented to City Council by the Mayor and approved by City Council.

APPRAISED VALUE: The estimate of fair market value assigned to property by an appraiser or tax assessor. For tax assessment purposes, such value is stated as of the last countrywide reappraisal date.

APPROPRIATION: Authorization given by Council to make expenditures or incur obligations for approved work programs with specific limitations.

ASSESSED VALUATION: A valuation set upon real estate or other property by a government as a basis for levying taxes. Taxable valuation is calculated from an assessed valuation.

BALANCED BUDGET: A budget is considered "balanced" when Total Revenues equal Total Expenditures within each fund and for all funds in aggregate. Fund balance (reserves) may be used as a Revenue Source to balance the fund so that Revenues equal Expenditures.

BASE BUDGET: The minimum amount of funding necessary to continue the current level of service including inflation and equipment replacement schedules.

BENCHMARK POSITION: Positions to be used as points of reference; here, when measuring our employees' pay with pay levels in our labor market.

BOND: A long-term obligation or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

BOND DEFEASANCE OR BOND REFINANCING: The payoff and re-issuance of bonds to obtain better interest rates and/or bond conditions.

BUDGET: A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing. The term "budget" is used in two senses in practice. The budget, once adopted, is the legal authorization to expend City funds during the fiscal year. The budget may be amended during the fiscal year by the governing body and/or management in accordance with procedures specified by law and/or administrative rules and regulations.

BUDGET ADJUSTMENT: A legal procedure utilized by the budget staff to revise a budget appropriation. The Budget Officer has the authority to adjust expenditures within or between departmental budgets according to budget policy. No increase in the total budget can occur without approval of Council.

BUDGET CONTROL: The control or management of a governmental unit or enterprise in accordance and within the limitations of available appropriations and available revenues.

GLOSSARY

SEE ALSO: ACRONYMS

BUDGET MESSAGE: A general discussion of the proposed budget as presented in writing to the legislative body.

CCG: The acronym for Columbus Consolidated Government.

CAPITAL IMPROVEMENTS: Building, infrastructure, and other attachments or annexations to land and facilities which are intended to remain so attached or annexed.

CAPITAL IMPROVEMENTS PROGRAM (CIP): A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

CAPITAL OUTLAY: Capital items are defined as tangible items such as tools, desks, machinery, and vehicles costing more than $500 each and having a useful life of more than one year.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG): A federal domestic assistance grant to develop viable urban communities by providing decent housing and a suitable living environment as well as expanding economic opportunities for persons of low and moderate income.

CODE: A group of numbers that may identify a fund, department/division, line item or project.

CONSOLIDATED GOVERNMENT: A county and city whose governments are combined into a single entity.

CONSUMER PRICE INDEX (CPI): An index of items used to measure the change in prices over time.

CONTINGENCY: A budgetary reserve set aside for emergencies or expenditures not otherwise budgeted.

COST ALLOCATION: Method designed to recover indirect costs from non-general fund activities for the administration of specific General Fund services provided to those activities.

DEBT SERVICE: Payment of interest and repayment of principal on city debt.

DEPARTMENT: A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

DEPRECIATION: (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset that is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

DIVISION: A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

D.O.T. – Department of Transportation.

GLOSSARY

SEE ALSO: ACRONYMS

ELECTED OFFICIAL: Person who holds an elected position of leadership for the City and/or County government. In Columbus/Muscogee County, these are the Mayor, Sheriff, Marshal, certain Judicial Officials (District Attorney, Judges, Solicitor), Clerk of Superior Court, Coroner, and Tax Commissioner.

ENTERPRISE FUND – A fund established to account for operations financed and operated in a manner similar to private business enterprises.

EXPENDITURES: Disbursements or outlays of cash which decrease the City's net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service and capital outlays.

EXPENSES: Decreases in net total assets. Expenses represent the total cost of operations during period regardless of the timing of related expenditures.

FISCAL YEAR: A twelve-month period of which the annual operating budget applies and, at the end of which, a government determines its financial position and the results of its operations.

FIXED ASSETS: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FRANCHISE FEE: A fee paid by public service utilities for use of public property in providing their services to the citizens of the community.

FUND: A fiscal and accounting entity with a self-balancing set of accounts which record cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The unused balance of governmental funds and expendable trust funds, which include certain reservations of funds established for control purposes. It is what is "left over" after obligations have been repaid and all expenditures have been completed.

GENERAL FUND: The principal fund operating the city that accounts for most of the financial resources of the government. General fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenues. This fund includes most of the basic operating services, such as fire and police protection, finance and records, leisure services, public services and general administration.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP incorporates the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. GAAP provides a standard by which to measure financial presentations.

GENERAL OBLIGATION (G.O.) BOND: This type of bond is backed by the full faith, credit and taxing power of the government.

GENERAL SERVICES DISTRICT: District accounting for the governmental services pertaining to the consolidated City of Columbus, GA. The revenues from this district's millage rate support the General Fund.

GFOA: Government Finance Officers Association.

GLOSSARY

SEE ALSO: ACRONYMS

GIS: Geographical Information Systems.

GRANTS: Contributions, gifts, cash and/or other assets from other government agencies (usually from state or federal) and are normally restricted to expenditure or use for a specified purpose, activity, or facility.

HAZMAT: An abbreviation for Hazardous Materials.

IMPROVEMENT: Any amount of service or request above the current level of service.

INFRASTRUCTURE: The physical foundation of a community and capital assets of a permanent nature. For example, land, streets, roads, highways, bridges, buildings, water pipes & sewer lines.

INTERFUND CHARGES: Charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND REIMBURSEMENTS: Receipt of funds as reimbursement for charges for services rendered by a non-internal service activity to a user in a different fund.

INTERFUND TRANSFERS: See "Transfers In/Out".

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed to another level of government(s).

INTERMENT: Placing of a corpse in a grave.

LEGALLY ADOPTED BUDGET: The Adopted Budget or operating plan that is approved by City Council. Typically, the "Adopted Budget" refers to the total of all city operating funds, including all revenues, expenditures, and transfers between and among funds.

LIABILITIES: Debts or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date.

LINE ITEM: A method in which a unit of appropriate is expressed or defined.

LONG TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

LOCAL OPTION SALES TAX (LOST): State legislation allows local governments to levy an additional sales tax within its jurisdiction. The City of Columbus currently collects proceeds based on a 1% approved local option. Use of these funds is unrestricted.

MCP: The acronym for Muscogee County Prison.

MILLAGE RATE: The ad valorem property tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MODIFIED ACCRUAL BASIS: The accrual basis of accounting adapted to the governmental fund type Spending Measurement Focus. Under it, revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. Expenditures are recognized when the related fund liability is incurred except for: (1) inventories of materials and supplies which may be considered expenditures either when purchased or when used; (2) prepaid

insurance and similar items which need not be reported; (3) accumulated unpaid vacation, sick pay and other employee benefit amounts which need not be recognized in the current period, but for which larger than normal accumulations must be disclosed in the notes to the financial statements; (4) interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and (5) principal and interest on long-term debts which are generally recognized when due. All governmental funds and Trust Funds are accounted for using this method.

NET BUDGET: The legally adopted budget less all interfund transactions. Interfund transactions representing transfers and interfund reimbursements are subtracted from the legally adopted budget amount to prevent being double counted from the perspective of the entire budget.

NONDEPARTMENTAL: Functions and accounts that are not directly related to a department's primary service activities, or which are separate from departmental operations for control purposes.

ORDINANCE: A formal legislative enactment by the City Council and has the full force and effect of law within the boundaries of the City.

OPERATING BUDGET – Planned expenditures and revenues for the continued regular operations and maintenance of basic governmental functions and services. Includes personnel, supplies, services and capital items. All funds lapse at the fiscal year end. The operating budget for CCG includes the following funds: General, Sewer, Paving, Integrated Waste Management, Emergency Telephone, Medical Center, Debt Service, Economic Development, METRA, Parking Management, Trade Center, Bull Creek Golf Courses, Oxbow Creek Golf Course, and Civic Center.

OPERATING EXPENDITURES: The cost for personnel, materials and equipment required for the City to provide services to its citizens or for a department to fulfill its mission.

ORDINANCE – A formal legislative enactment by the governing body of a municipality. Enactment of an ordinance by the CCG requires two weeks for final approval.

OTHER LOCAL OPTION SALES TAX: (also referred to as "Other LOST") The Local Option Sales Tax which followed the original LOST. As with the original LOST, use of these funds is unrestricted, however, City Council has made an administrative decision to utilize 70% of Other LOST proceeds for Public Safety and the remaining 30% for Infrastructure investment and refurbishment.

PERFORMANCE MEASURES: Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.

PRO FORMA (PROJECTIONS): Estimated future budgets that are based on actual historical activity and budget information.

PROGRAM: The collection of services being performed to achieve a desired goal.

PROJECTED: Estimation of revenues and expenditures based on past trends, current and expected economic conditions, and future financial forecasts.

PROPERTY TAX: A tax levied on the assessed value of real, public utility and personal property. Generally, assessed value is 40% of fair market value.

GLOSSARY

SEE ALSO: ACRONYMS

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

REALLOCATION – Project budgets in excess of project expenditures may be transferred to finance or assist in financing other projects.

RESERVE: An account used to indicate that a portion of a fund balance is restricted for a specific purpose.

RESOLUTION – A special order of a legislative body requiring less legal formality than an ordinance. Approval of a resolution by the CCG requires one week for approval.

REVENUE: Money or income received by the Consolidated Government from external sources such as taxes collected or an amount received for performing a service.

REVENUE BOND: only the revenues received from a specific enterprise or project, such as a hospital or toll road, back a revenue bond.

REVISED BUDGET: The revised budget is the budget that has been modified from the Adopted Budget and which includes carryover funds from the previous year and approved changes from the mid-year adjustments.

RISK MANAGEMENT: The coordinated and continuous effort to minimize the potential financial and human resource losses arising from workers compensation, liability and property exposures.

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks, and losses that do occur are charged against those accounts or funds.

STATUTE: A written law enacted by a duly organized and constituted legislative body.

STRUCTURALLY BALANCED BUDGET: The budget considered "structurally balanced" when Total Revenues equal Total Expenditures *and* the source of Revenues is equivalent to the use of Expenditures in nature, length of maturity, and content without reliance on use of reserves or fund balance to balance the budget.

SUPPLEMENTAL: Any amount of service or request about the current level of service.

TAXABLE VALUE: This is calculated as 40% of the assessed value.

TAX RATE: The amount of tax stated in terms of a unit of the tax base; for example, five mills equal five dollars per thousand of taxable value.

PERSONAL SERVICES: Expenditures for salaries, wages and fringe benefits for personnel.
PROGRAM: The collection of services being performed to achieve a desired goal.

PUBLIC HEARING: The portions of open meetings held to present evidence and provide information on both sides of an issue.

GLOSSARY

SEE ALSO: ACRONYMS

SELF-INSURANCE: The formal assumption or partial assumption of risks and the accounting of results. Specific accounts or funds are set aside to fund the risks. Any losses that do occur are charged against those accounts are funds.

SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST): A voter approved 1% Sales Tax used for specified Capital Improvement Projects.

TAXES: Compulsory charges levied by a government for financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TRANSFERS IN/OUT: Amounts transferred from one fund to another to assist in financing the services of the recipient fund. Transfers do not constitute revenues or expenditures of the governmental unit but only of the individual funds. Thus, they are budgeted and accounted for separately from other revenues and expenditures.

TRANSPORTATION SPECIAL PURPOSE LOCAL OPTION SALES TAX ("TSPLOST"): A regionally voter approved and adopted SPLOST, proceeds from which are used for specified transportation related projects. Columbus is in the River Valley region for purposes of TSPLOST.

USEFUL LIFE: Period or time-span an item is expected to continue providing financial service.

ACRONYMS

Acronyms of Budget specialized and technical terminology that is unique to public finance and budgeting as well as unique to the Columbus Georgia area. The following acronyms have been compiled to assist the reader in understanding these terms.

CAFR: Comprehensive Annual Financial Report

CBA: Columbus Building Authority

CCG: Columbus Consolidated Government.

CDBG: Community Development Block Grant.

CIP: Capital Improvement Program.

COVID-19: Coronavirus Disease

CPI: Consumer Price Index.

DFACS: Department of Family and Children Services.

D.O.T. – Department of Transportation.

EMS: Emergency Medical Service.

GASB: Governmental Accounting Standards Board.

G. O. Bond: General Obligation Bond.

GFOA: Government Finance Officers Association.

GIS: Geographical Information Systems.

HAZMAT: Hazardous Materials.

LOST: Local Option Sales Tax.

MCP: Muscogee County Prison.

OLOST: Other Local Option Sales Tax.

SPLOST: Special Purpose Local Option Sales Tax.

TSPLOST: Transportation Special Purpose Local Option Sales Tax.

WIOA: Workforce Investment Act.

DESCRIPTION	Unit Price	Qty	FY21 ADOPTED
GENERAL FUND			
240-2200 Inspections & Codes			
Mid-size SUV 4WD (Escape) (replacement)	$ 26,250	1	$ 26,250
	Subtotal		**$ 26,250**
250-2100 Traffic Engineering			
Full-Size F150 regular cab (2-WD) (replacement)	$ 23,263	1	$ 23,263
	Subtotal		**$ 23,263**
260-2300 Public Works-Fleet			
Coats Tire Machine (new)	$ 25,000	1	$ 25,000
	Subtotal		**$ 25,000**
260-2400 Public Works-Animal Control			
Livestock Trailer (new)	$ 12,975	1	$ 12,975
	Subtotal		**$ 12,975**
260-2700 Public Works-Facilities Maintenance			
Full-Size F150 crew cab (2-WD) (new)	$ 29,824	1	$ 29,824
	Subtotal		**$ 29,824**
270-2100 Parks & Recreation-Park Services			
Inmate Van (replacement)	$ 49,145	1	$ 49,145
Zero Turn Mower (new)	$ 7,000	4	$ 28,000
	Subtotal		**$ 77,145**
270-4048 Parks & Recreation-Cooper Creek			
Brutus Roller (new)	$ 9,000	1	$ 9,000
	Subtotal		**$ 9,000**
290-1000 Tax Assessor			
Mid-size (Chevy Malibu) (replacement)	$ 19,733	2	$ 39,466
	Subtotal		**$ 39,466**
410-2100 Fire/EMS-Operations			
Personal Protective Equipment	$ 1,686	100	$ 168,600
Personal Protective Equipment Extractors	$ 15,000	3	$ 45,000
Personal Protective Equipment Dryers	$ 9,000	3	$ 27,000
	Subtotal		**$ 240,600**
520-1000 Public Defender-Circuit Wide Public Defender			
Computer Equipment	$ 1,100	5	$ 5,500
	Subtotal		**$ 5,500**
GENERAL FUND	**TOTAL**		**$ 489,023**
OTHER LOCAL OPTION SALES TAX FUND			
400 Police			
E-Citations Equipment & Installation (using MDT's)		353	$ 730,529
	Subtotal		**$ 730,529**
550 Sheriff			
E-Citations Equipment & Installation (using MDT's)		15	$ 45,505
	Subtotal		**$ 45,505**
OTHER LOCAL OPTION SALES TAX FUND	**TOTAL**		**$ 776,034**
STORMWATER FUND			
250-2300 Drainage			
Laptop with Docking Station and Mouse (new)	$ 2,109	1	$ 2,109
	Subtotal		**$ 2,109**

DESCRIPTION	Unit Price	Qty	FY21 ADOPTED
260-3210 Stormwater Maintenance			
Attachments for Tracked Skid Steer (new)	$ 34,000	1	$ 34,000
Gator w/ Herbicide Spray Attachment (new)	$ 15,000	1	$ 15,000
Tablets (new)	$ 1,000	10	$ 10,000
Flat Bed Dump with 12' body DL (new)	$ 45,532	1	$ 45,532
Utility Dual Axle Trailer (new)	$ 6,000	1	$ 6,000
Dual Axle Equipment Trailer (new)	$ 12,000	1	$ 12,000
	Subtotal		**$ 122,532**
STORMWATER FUND	**TOTAL**		**$ 124,641**
PAVING FUND			
260-3110 Repairs and Maintenance			
Trailer Mounted Attenuator (new)	$ 20,000	2	$ 40,000
Flat Bed Dump with 12' body DL (new)	$ 45,532	1	$ 45,532
	Subtotal		**$ 85,532**
260-3120 Urban Forestry & Beautification			
Zero Turn Mower (replacement)	$ 8,025	11	$ 88,275
	Subtotal		**$ 88,275**
PAVING FUND	**TOTAL**		**$ 173,807**
INTEGRATED WASTE FUND			
260-3510 Solid Waste Collection			
Grab-All Trash Loader (replacement)	$ 151,175	1	$ 151,175
Full-Size F150 crew cab (2-WD) (replacement)	$ 29,824	1	$ 29,824
	Subtotal		**$ 180,999**
260-3570 Recycling Center			
Forklift (new)	$ 35,000	1	$ 35,000
Inmate Van (new)	$ 49,145	1	$ 49,145
Trailer for Glass (new)	$ 11,220	1	$ 11,220
	Subtotal		**$ 95,365**
INTEGRATED WASTE FUND	**TOTAL**		**$ 276,364**
CDBG FUND			
245-1000 CDBG Administration			
Furniture (replacement)	$ 500	1	$ 500
Computer Equipment (replacement)	$ 500	1	$ 500
	Subtotal		**$ 1,000**
CDBG FUND	**TOTAL**		**$ 1,000**

DESCRIPTION	Unit Price	Qty	FY21 ADOPTED
TRANSPORTATION FUND			
0751 METRA			
Service Truck with Body (replacement)	$ 44,774	1	$ 44,774
Rebuilt Engines (replacement)	$ 80,000		$ 80,000
Rebuilt Transmissions (replacement)	$ 50,000		$ 50,000
Operational Equipment (new)	$ 565,664		$ 565,664
Operational Equipment (new)	$ 104,500		$ 104,500
35' Bus (replacement)	$ 435,000	1	$ 435,000
Bus Wash (replacement)	$ 155,640		$ 155,640
Farebox (new)	$ 18,000	3	$ 54,000
Mobile Lifts (new)	$ 56,667	3	$ 170,000
Air Compressor (new)	$ 4,000	1	$ 4,000
Q Assist Kit (replacement)	$ 10,000	1	$ 10,000
Lawn Equipment (new)	$ 4,000		$ 4,000
Tires (replacement)	$ 50,000		$ 50,000
Training	$ 40,000		$ 40,000
FTA Lapsing Funds	$ 72,000		$ 72,000
FTA Lapsing Funds	$ 27,103		$ 27,103
	Subtotal		**$ 1,866,681**
0751 TSPLOST Funded			
Bus Maintenance Contractual Services	$ 350,000		$ 350,000
Wi-Fi/Automated Vehicle Locator	$ 100,000		$ 100,000
	Subtotal		**$ 450,000**
TRANSPORTATION FUND	**TOTAL**		**$ 2,316,681**
TRADE CENTER FUND			
620-2200 Trade Center Operations			
Black Risers (replacement)	$ 1,383	12	$ 16,596
Riser Carts (new)	$ 475	2	$ 950
Guard Rails 4' (new)	$ 272	4	$ 1,088
Guard Rails 8' (new)	$ 306	4	$ 1,224
Step Stage Stairs (new)	$ 1,700	2	$ 3,400
Table (18" x 8' Classroom) (replacement)	$ 195	10	$ 1,950
Table (18" x 6' Classroom) (replacement)	$ 175	10	$ 1,750
Table Dollies (72" Round) (new)	$ 425	3	$ 1,275
NEC Projectors (replacement)	$ 575	2	$ 1,150
Projector Screen Kits (9' x 12') (new)	$ 1,075	2	$ 2,150
Projector Screen Kits (10' x 10') (new)	$ 1,075	2	$ 2,150
4' Platform Truck (new)	$ 400	3	$ 1,200
6' Platform Truck (new)	$ 450	3	$ 1,350
Black Banjo 8' Drapes (97" x 48")	$ 1,798	1	$ 1,798
Water Coolers for Operations and Maintenance	$ 350	2	$ 700
Lecterns (new)	$ 850	2	$ 1,700
TV Carts for Flat Screen TVs	$ 200	2	$ 400
Table Dollies (Classroom) (new)	$ 200	2	$ 400
15x15 Base Plates for Pipe & Drape (new)	$ 16	50	$ 800
30lb Base Weights (new)	$ 23	50	$ 1,150
TV Screen Drape Kit (new)	$ 1,206	2	$ 2,412
Black Stages (new)	$ 1,589	10	$ 15,890

DESCRIPTION	Unit Price	Qty	FY21 ADOPTED
	Subtotal		**$ 61,483**
620-2300 Trade Center Maintenance			
Mandatory Installation of Access Point to Grease Trap	$ 4,000	1	$ 4,000
HVAC Rooftop Unit (replacement)	$ 15,000	1	$ 15,000
Vertical Chilled Water and Condension Water Pumps (replacement)	$ 12,500	6	$ 75,000
Emergency Generator and Automatic Transfer Switch (replacement)	$ 40,000	1	$ 40,000
Meeting Room Signage (new)	$ 2,559	17	$ 43,503
Gobo Lighting Systems (new)	$ 2,000	2	$ 4,000
Automatic Light Controls for Restroom Facilities (new)	$ 10,000	1	$ 10,000
Doorstops (new)	$ 16	90	$ 1,440
	Subtotal		**$ 192,943**
TRADE CENTER FUND	**TOTAL**		**$ 254,426**
ALL CAPITAL OUTLAY	**TOTAL**		**$ 4,411,976**

Columbus Consolidated Government
Classification Position List by Department
Updated 10/19/2020

DEPT.	TITLE CODE	POSITION	GRADE
ADULT DRUG COURT			
AD/1	G37102	Case Manager	16
CHILD SUPPORT ENFORCEMENT			
CSE1	G37203	Child Support Enforcement Manage	14
CSE2	G90543	Accounting Clerk	10
CITY ATTORNEY			
CA1	G13001	City Attorney	28
CA2	G13002	Assistant City Attorney	26
CA3	G90040	Legal Assistant	14
CA4	G11010	Paralegal	15
CITY MANGER			
CMO1	G29031	City Manager	29
CMO2	G11005	Deputy City Manager	28
CMO3	G11006	Deputy City Manager – Operations	28
CMO4	G11007	Assistant to the City Manager	22
CMO5	G11008	Executive Assistant	14
CMO6	G90573	Administrative Assistant	12
CMO8	G70102	TV Station Manager	23
CMO10	G11012	Records Specialist	14
CMO11	G11014	Citizen Service Center Coordinator	14
CMO12	G22206	Citizen Service Center Technician	10
CMO13	G90572	Administrative Assistant – Citizen Service Center	12
CMO14	G90561	Mailroom Supervisor	12
CMO15	G90503	Mail Clerk	7
CMO16	G70103	Communication & Multimedia Specialist	14
CMO17	G20101	Print Shop Supervisor	17
CMO18	G70005	Graphic Designer	12
CMO19	G20102	Print Shop Technician	11
CMO20	G20105	Duplicating Service Technician	9
CIVIC CENTER			
CIV1	G20301	Civic Center Director	25
CIV2	G20203	Operations Manager	20
CIV3	G70502	Civic Center Finance Manager	17
CIV4	G20302	Marketing Manager	20
CIV5	G21093	Ticketing Operations Manager	17
CIV6	G21122	Maintenance Supervisor – Civic Center	15

DEPT.	TITLE CODE	POSITION	GRADE
CIV7	G70203	Events Coordinator	15
CIV8	G80211	Carpenter I – Civic Center	13[3]
CIV9	G90587	Accounting Technician	12
CIV10	G90531	Administrative Secretary	10
CIV11	G80111	Arena Technician I	9[1]
CIV12	G21095	Box Office Coordinator	12
CIV13	G21097	Box Office Representative	9
CIV14	G90511	Administrative Clerk I	9
CIV15	G80112	Building Service Worker	6
CIV20	G80216	HVAC Technician I	13
CIV21	G22706	Food and Beverage Coordinator	15
CIV22	G70205	Event Services Manager	20

[1]May be designated "II" or "Senior" and placed at grade 10.

[2]May be designated "II" and placed at grade 12.

[3]May be designated "II" and placed at grade 14.

CLERK OF COUNCIL

CC1	G14701	Clerk of Council	23
CC2	G31002	Deputy Clerk of Council	16
CC3	G90530	Administrative Secretary	10

COLUMBUS TRADE CENTER

CTC1	X033	Executive Director	UNC
CTC2	G70004	Assistant Trade Center Director	21
CTC3	G21307	Trade Center Finance Manager	17
CTC4	G70003	Events Operations Manager	17
CTC6	G70204	Conference Facilitator	15
CTC7	G90576	Office Manager	14
CTC9	G80208	Facilities Maintenance Worker I	11[1]
CTC10	G70002	Events Attendant Crew Leader	12
CTC11	G90512	Administrative Clerk I	9
CTC12	G70001	Events Attendant I	8[2]
CTC13	G22712	Facilities Engineer	23
CTC14	G90431	Administrative Secretary	10

[1] May be designated "II" and placed at grade 12.

[2] May be designated "II" and placed at grade 9.

COMMUNITY REINVESTMENT

CR2	G14215	Assistant Community Reinvestment Director	21
CR3	G14212	Program Manager	19
CR4	G16003	Finance Manager – Community Reinvestment	17
CR5	G14213	Construction Services Specialist	15
CR6	G14211	Administrative Clerk	10
CR6	G14209	Community Reinvestment Coordinator	14
CR7	G90575	Administrative Technician	12

DEPT.	TITLE CODE	POSITION	GRADE
CR8	G14210	Community Reinvestment Clerk	9
CR1	G14202	Dir Community Reinvestment/Real Estate	24
CR10	G14207	Community Reinvestment Planner	17[1]

[1]May be designated "Senior" and placed at grade 18; "Principal" and placed at grade 20.

CORONER

COR1	P6662	Deputy Coroner	16
COR2	G90574	Administrative Assistant	12
COR3	P6663	Chief Deputy Coroner	18

DISTRICT ATTORNEY

DA1	G32103	Assistant District Attorney	21
DA2	G70013	Investigator Supervisor – District Attorney	19
DA3	G70011	Investigator – District Attorney	16[2]
DA4	G32201	Victim Advocate	14
DA5	G90557	Administrative Operations Manager	18
DA6	G90562	Legal Administrative Clerk	11
DA7	G32205	Victim Witness Program Administrator	18
DA8	G70050	Paralegal	15

[1] May be designated "II" and placed at grade 22; "III" and placed at grade 23.

[2] May be designated "Senior" and placed at grade 17.

ELECTIONS & REGISTRATION

ER1	G34002	Elections and Registration Director	24
ER3	G34012	Assistant Director of Elections & Registration	21
ER4	G70401	Elections Technician	11[1]
ER5	G34008	Elections Specialist	12

[1] May be designated "II" or "Senior" and placed at grade 12.

ENGINEERING

ENG1	G15005	Engineering Director	25[1]
ENG2	G90681	Office Manager	14
ENG3	G90532	Administrative Secretary	10
ENG4	G15101	Stormwater Management Engineer	22[2]
ENG5	G15309	GIS Technology Supervisor	16
ENG6	G15303	Assistant Engineer Director/Traffic Eng. Mgr.	24[3]
ENG7	G15314	Traffic Engineer	22[2]
ENG8	G15317	Traffic Operations Supervisor	19
ENG9	G15336	Traffic Signal Supervisor	17
ENG10	G15318	Senior Traffic Signal Technician	14
ENG11	G15313	Traffic Signal Technician	12[4]
ENG12	G15310	Traffic Signal Construction Specialist	12
ENG13	G15308	Traffic Sign and Marking Supervisor	16
ENG14	G15312	Traffic Control Technician	10
ENG18	G15316	Senior Traffic Operations Technician	16
ENG19	G15315	Traffic Engineering Technician	14

DEPT.	TITLE CODE	POSITION	GRADE
ENG20	G15304	Traffic Analyst	14
ENG21	G90578	Administrative Technician	12
ENG22	G90513	Administrative Clerk I	9
ENG23	G15103	Engineering Inspection Coordinator	17
ENG24	G15110	Engineering Inspector	16[5]
ENG25	G15319	Survey Supervisor	17
ENG26	G15320	Survey Crew Leader	14
ENG27	G15323	Survey Technician	12
ENG28	G15322	Survey Crew Worker	9
ENG29	G15106	Engineering Technician	14[6]
ENG30	G15105	Stormwater Technician	12
ENG34	G70006	CAD Technician	14
ENG35	G15114	Stormwater Data Inspector	16
ENG36	G15126	Stormwater Data Technician I	12
ENG37	G15116	Stormwater Data Technician II	14

[1] Place at grade 26 if Professional Engineer in the State of Georgia.

[2] Place at grade 23 if Professional Engineer in the State of Georgia.

[3] Place at grade 24 if Professional Engineer in the State of Georgia.

[4] May be designated "II" and placed at grade 13.

[5] May be designated "Senior" and placed at grade 17.

[6] May be designated "Senior" and placed at grade 16.

FINANCE

FIN1	G16001	Finance Director	26
FIN2	G16300	Assistant Finance Director	24
FIN3	G16004	Budget and Management Analyst	17[1]
FIN4	G16101	Accounting Manager	23
FIN5	G70501	Senior Accountant	19
FIN6	G70500	Grant Compliance Accountant	19
FIN7	G16106	Payroll Supervisor	18
FIN8	G16108	Payroll Specialist	16
FIN9	G90611	Senior Accounts Payable Technician	13
FIN10	G90586	Accounts Payable Technician	12
FIN11	G16301	Purchasing Manager	23
FIN12	G70605	Buyer Specialist	17
FIN13	G70606	Buyer	14[2]
FIN14	G70607	Purchasing Technician	12
FIN15	G90521	Purchasing Clerk	9
FIN16	G16401	Revenue Manager	23
FIN17	G16105	Investment Officer	20
FIN18	G16008	Tax Supervisor	18
FIN19	G16208	Collections Supervisor	16
FIN20	G16006	Revenue Auditor	17
FIN21	G16204	Collections Technician	12
FIN22	G90589	Accounting Technician	12
FIN23	G90579	Administrative Assistant	12

DEPT.	TITLE CODE	POSITION	GRADE
FIN24	G90519	Customer Service Representative	9[3]
FIN25	G16007	Financial Analyst	17[1]
FIN26	G90606	Administrative Coordinator	14

[1] May be designated "Senior" and placed at grade 19.

[2] May be designated "Senior" with CPPB Certification and placed at grade 16.

[3] May be designated "Senior" and placed at grade 10.

FIRE & EMS

FD1	P1500	Fire Chief/EMA Director	27
FD2	P1501	Assistant Fire Chief	24
FD3	P1528	Deputy Fire Chief	23
FD4	P1529	Deputy Fire Chief – Homeland Security	23
FD5	G10301	Emergency Management Deputy Director	23
FD6	P1521	Division Chief – Health, Safety, and Info. Sys.	22
FD7	P1507	Training Chief	22
FD8	P1520	Battalion Chief	22
FD9	P1506	Fire Marshal	22
FD10	P1514	Captain – EMS Coordinator	20[1]
FD11	P1513	Captain – Rescue	20[1]
FD12	P1512	Captain – Logistics/EMS/EMT	20[1]
FD13	P1510	Captain – Training	20[1]
FD14	P1515	Fire Captain	20[1]
FD15	P1511	Captain – Logistics	20[1]
FD16	P1522	Lieutenant – EMS/EMT	18[1]
FD17	P1538	Lieutenant – Training	18[1]
FD18	P1519	Fire Lieutenant	18[1]
FD19	P1509	Assistant Fire Marshal	20[1]
FD20	P1516	Lieutenant – Fire Inspector	18[1]
FD21	P1537	Lieutenant – Investigator	18[1]
FD22	P1505	Lieutenant – Logistics	18[1]
FD23	P1531	Fire Sergeant – EMT/Medic	16[1]
FD24	P1523	Sergeant – Investigations	16[1]
FD25	P1526	Firefighter – Medic	15[1]
FD26	P1525	Firefighter – EMT	14[1]
FD27	P1530	Firefighter	12
FD28	P1527	Firefighter – Logistics	12
FD29	G80245	Support Technician – Logistics	12
FD30	G22805	Administrative Coordinator	14
FD31	G90544	Employment Coordinator	14
FD32	G90533	Administrative Secretary	10
FD33	G90514	Administrative Clerk I	9
FD34	P1550	EMA Planner	17

[1] May add supplemental pay for current EMT and/or Paramedic certification when.

HUMAN RESOURCES

HR1	G19001	Human Resources Director	26

DEPT.	TITLE CODE	POSITION	GRADE
HR2	G16400	Assistant Human Resources Director	24
HR3	G19040	Human Resources Analyst	19[1]
HR4	G19045	Human Resources Specialist	16
HR5	G19050	Human Resources Technician II	14
HR6	G19051	Human Resources Technician I	12
HR8	G20218	Training Coordinator	18
HR9	G11040	Administrative Services Coordinator	14
HR10	G52800	Risk Manager	23[1]
HR11	G52801	Risk Management Analyst	19
HR12	G19053	Administrative Assistant	12

[1] May be designated "II" and placed at grade 20

INFORMATION TECHNOLOGY

IT1	G20001	Information Technology Director	26
IT2	G20204	Technical Operations Manager	23
IT3	G20205	Application Development and Support Manager	23
IT4	G20238	Network Operations Manager	22
IT5	G20242	Web Development Manager	22
IT6	G20219	Programming and Development Coordinator	21
IT7	G20227	Systems and Enterprise Application Administrator	21
IT8	G20240	Application Support Analyst	19
IT9	G20211	Application Developer	19
IT11	G20222	Telecommunications Supervisor	19
IT12	G22709	Telecommunications Technician	14
IT13	G20228	Lead Host Computer Operator	13
IT14	G20243	Host Computer Operator	12
IT16	G20224	Personal Computer Services Supervisor	17
IT17	G20214	Personal Computer Specialist	14
IT18	G20210	Personal Computer Services Technician	12
IT19	G90680	Network Engineer	21
IT20	G20213	GIS Coordinator	21
IT22	G20212	GIS Technician	14
IT24	G20216	Office Manager	14
IT25	G20202	Assistant Information Technology Director	25
IT26	G20215	Administrative Assistant (Part time)	12

INSPECTIONS & CODES

IC1	G14412	Building Inspection and Codes Director	25
IC2	G90580	Office Manager	12
IC3	G14415	Assistant Building Inspection and Codes Director	23
IC4	G14416	Plans Examiner	19
IC5	G14405	Building Inspection Coordinator	18
IC6	G14406	Building Inspector	16[1]
IC7	G14411	Electrical Inspection Coordinator	18
IC8	G14407	Electrical Inspector	16[1]

DEPT.	TITLE CODE	POSITION	GRADE
IC9	G14408	Property Maintenance Coordinator	18
IC10	G14410	Property Maintenance Inspector	16[1]
IC11	G14403	Sign and Codes Inspector	15[2]
IC12	G14402	Mechanical Inspection Coordinator	18
IC13	G14404	Mechanical Inspector	16[1]
IC14	G70460	Inspection Services Coordinator	14
IC15	G14413	Permit Technician	12
IC16	G14417	Zoning Technician	10
IC17	G14414	Communication Officer	10
IC18	G70462	Inspection Services Technician	12
SE1	G22801	Special Enforcement Manager	21
SE2	G22815	Special Enforcement Coordinator	17
SE5	G22814	Special Enforcement Officer	13

[1] May be designated "II" and placed at grade 17; "III" and advanced 5% within range.

[2] May be designated "II" and placed at grade 16; "III" and advanced 5% within range.

JURY MANAGER

JM1	G90652	Jury Manager	16
JM2	G43305	Deputy Clerk II – Jury Management	12
JM3	G90525	Administrative Clerk I	9

JUVENILE COURT/JUVENILE DRUG COURT

JC1	G90651	Drug Court Coordinator	18
JC2	G37105	Case Manager	16
JC3	G90651	Juvenile Court Coordinator	16
JC4	G90627	Senior Deputy Clerk – Juvenile	14
JC5	G37110	Custody Investigator	13
JC6	G90594	Deputy Clerk II – Juvenile/Court Clerk	12
JC7	G90552	Deputy Clerk I – Juvenile	10
JC8	G90528	Administrative Secretary	10
JC9	G90507	Support Clerk	7
JC10	G37125	Custody Investigator Coordinator	16
JC11	G90670	Juvenile Court Director	20
JC15	G90671	Juvenile Court Assistant Director	16

MAGISTRATE & MUNICIPAL COURT

MMC1	G43310	Court Coordinator/Associate Magistrate	18
MMC2	G90628	Senior Deputy Clerk – Magistrate/Municipal Court	14
MMC3	G90596	Deputy Clerk II – Magistrate/Municipal Court	12

MARSHAL

MAR1	P1405	Chief Deputy Marshal	23
MAR2	P1402	Lieutenant	20
MAR3	P1401	Sergeant	18
MAR4	P1406	Deputy Marshal	14
MAR5	G90581	Administrative Assistant	12

DEPT.	TITLE CODE	POSITION	GRADE
MAR6	G90207	Communication Technician III	10
MAR7	P1403	Captain	22
MAR8	P1411	Corporal	16
MAYOR			
MO4	G11201	Internal Auditor/Compliance Officer	25
MO5	L11210	Director, Office of Crime Prevention	22
MO6	G11220	Forensic Auditor	21
MO7	G90604	Executive Assistant	14
MO8	G90556	Administrative Assistant	12
MUNICIPAL COURT CLERK			
MC1	G43309	Court Coordinator – Municipal Court	18
MC2	G90624	Senior Deputy Clerk – Municipal Court	14
MC3	G90595	Deputy Clerk II – Municipal Court	12
MC4	G90331	Administrative Assistant	12
MUSCOGEE COUNTY PRISON			
CD1	P1303	Warden	25
CD2	P1375	Deputy Warden – Administration	23
CD3	P1368	Deputy Warden – Security	23
CD4	P1377	Lieutenant – Corrections	20
CD5	P1378	Sergeant – Corrections	18
CD6	G17505	Counselor – Corrections	16[1]
CD7	P1372	Technician – Corrections	14
CD8	P1369	Correctional Officer	12[2]
CD9	G11011	Administrative Coordinator	14
CD10	G90571	Accounting Technician	12
CD11	G90542	Accounting Clerk	10
CD12	G90510	Administrative Clerk I	9

[1] May be designated "Senior" and placed at grade 17.

[2] May be designated "Senior" and placed at grade 13.

PARKS & RECREATION			
PR1	G21101	Parks and Recreation Director	25
PR2	G21102	Assistant Parks and Recreation Director	23
PR3	G21202	Athletic Division Manager	19
PR4	G21303	Recreation Services Division Manager	19
PR5	G21305	Recreation Program Manager – Cultural Arts	17
PR6	G21071	Parks Services Division Manager	19
PR7	G21306	Administrative Operations Manager	18
PR8	G21072	Parks Services Manager	17
PR9	G21253	Athletic Program Supervisor – Aquatics	16
PR10	G21022	Community Schools Division Manager	19
PR11	G21252	Athletic Program Supervisor	16

DEPT.	TITLE CODE	POSITION	GRADE
PR12	G21110	Recreation Program Supervisor – Therapeutics	16
PR13	G21304	Recreation Program Supervisor – Recreation Serv.	16
PR14	G21302	Recreation Program Supervisor – Cultural Arts	16
PR15	G21117	Parks Crew Supervisor	14
PR16	G21114	Recreation Program Specialist III	14
PR17	P5121	Correctional Detail Officer – Parks	12
PR18	G22901	Employment Coordinator	14
PR19	G22817	RSVP Recreation Program Specialist III	14
PR20	G21204	Athletic Program Specialist	14
PR21	G21114	Recreation Program Specialist II	13
PR22	G90590	Accounting Technician	12
PR23	G22008	Chemical Application Technician	11
PR24	G21241	Tennis Supervisor	12
PR25	G80031	Motor Equipment Operator III	12
PR26	G80026	Motor Equipment Operator II	11
PR27	G90536	Administrative Secretary	10
PR28	G21076	Parks Crew Leader	10
PR29	G21243	Tennis Specialist II	10
PR30	G80022	Motor Equipment Operator I	10
PR31	G90516	Administrative Clerk I	9
PR32	G21244	Tennis Specialist I	9
PR33	G22001	Chemical Application Supervisor	13
PR33	G21120	Parks Maintenance Worker I	7[1]
PR34	G80101	Custodian	6
PR35	G90441	Marina Technician	9
PR36	G21256	Asst. Parks and Recreation Aquatic Center Director	23
PR37	G21255	Aquatic Center Facility Supervisor	16
PR38	G21254	Aquatic Center Program Supervisor	16

[1] May be designated "II" and placed at grade 8.

PLANNING

PL1	G14602	Planning Director	25
PL2	G14508	Planning Manager	22
PL3	G70475	Planner	17[1]
PL4	G14208	Right-of-Way/Transportation Planning Coordinator	20
PL5	G70476	Transportation Planner	17[1]
PL6	G90529	Administrative Assistant	12
PL7	G90560	Planning Technician	11
PL8	G70471	Transportation Planner Trainee	15

[1] May be designated "Senior" and placed at grade 18; "Principal" and placed at grade 20.

DEPT.	TITLE CODE	POSITION	GRADE
POLICE			
PD1	P1200	Chief of Police	27
PD2	P1201	Deputy Chief of Police	24
PD3	P1205	Police Major	23
PD4	P1207	Police Captain	22
PD5	P1209	Police Lieutenant	20
PD6	P1211	Command Sergeant	19
PD7	P1213	Police Sergeant	18
PD8	G90650	Records Manager	16
PD/9	G70009	Police Finance Manager	17
PD11	P1215	Police Corporal	16
PD13	G10785	911 Center Supervisor	14
PD14	P1219	Police Officer	14
PD15	G90621	Records Supervisor	14
PD16	G10801	Asset Forfeiture Coordinator	14
PD17	G90112	Emergency Communications Technician III	12
PD18	G80209	Facilities Maintenance Technician	12
PD19	G90111	Emergency Communications Technician II	11
PD20	G10705	Police Cadet	10
PD21	G90548	Criminal Records Technician	10
PD22	G80102	Building Service Crew Leader	10
PD23	G90535	Administrative Secretary	10
PD24	G90539	Administrative Clerk II	10
PD25	G90110	Emergency Communications Technician I	10
PD26	G90545	Accounting Clerk	10
PD27	G90515	Administrative Clerk I	9
PD28	G90501	Support Clerk	7
PD29	G80116	Building Service Worker	6
PD30	G90582	Administrative Assistant	12
PD31	G90653	Crime Analyst	16
PD32	G90654	Computer Forensic Analyst	16
PD33	G19061	Employment Coordinator	14
PROBATE COURT			
PC1	G90663	Associate Judge	21[1]
PC2	G90597	Deputy Clerk II – Probate Court	12
PC3	G90664	Passport Supervisor/Deputy Clerk	14
PC4	G90665	Senior Deputy Clerk	14
PC5	G90662	Chief Deputy Clerk	18

[1] Place at grade 22 with Juris Doctorate Degree.

DEPT.	TITLE CODE	POSITION	GRADE
PUBLIC DEFENDER			
PDEF1	G70012	Investigator – Public Defender	16[1]
PDEF2	G11020	Legal Administrative Clerk	11
PDEF3	G70016	Investigator Supervisor	19

[1] May be designated "Senior" and placed at grade 17.

PUBLIC WORKS-ADMIN			
PS-ADM1	G22010	Public Services Director	26
PS-ADM2	G22009	Assistant Public Services Director	24
PS-ADM3	G22012	Safety Coordinator	17
PS-ADM4	G22902`	Public Services Coordinator	18
PS-ADM5	G90610	Administrative Supervisor	13
PS-ADM6	G90570	Administrative Technician	12
PS-ADM7	G90506	Support Clerk	7

PUBLIC WORKS-CEMETERIES			
CEM1	G22101	Cemeteries Manager	19
CEM2	G22505	Public Services Crew Leader	12
CEM3	P5116	Correctional Detail Officer – Cemeteries	12
CEM4	G80005	Equipment Operator I	10
CEM5	G80105	Maintenance Worker I	7[1]
CEM6	G80003	Equipment Operator II	11

[1] May be designated "II" and placed at grade 8; "III" and placed at grade 9.

PUBLIC WORKS-COMMUNITY SERVICES ROW MAINTENANCE			
CS1	G22036	Community Service Coordinator	19
CS2	G22502	Public Works Crew Leader	12
CS3	G22402	Maintenance Worker I	7[1]

[1]May be designated "II" and placed at grade 8; "III" and placed at grade 9.

PUBLIC WORKS-FACILITIES MAINTENANCE			
FAC1	G22701	Facilities Maintenance Manager	23
FAC2	G22702	Assistant Facilities Maintenance Manager	19
FAC3	G22707	Facilities Maintenance Supervisor – Carpentry	16
FAC4	G22703	Facilities Maintenance Supervisor – Electrical	16
FAC5	G22708	Facilities Maintenance Supervisor – HVAC	16
FAC6	G22710	Facilities Maintenance Supervisor – Plumbing	16
FAC7	G22705	Facilities Maintenance Supervisor – Govt. Center	16
FAC8	G22711	Facilities Maintenance Supervisor – County Jail	16
FAC9	G80206	Custodial Services Supervisor	16
FAC10	P5118	Correctional Detail Officer – Facilities	12
FAC11	G80210	Irrigation Technician	12
FAC12	G80211	Carpenter I	13[1]
FAC13	G80213	Electrician I	13[1]
FAC14	G80215	HVAC Technician I	13[1]
FAC15	G80205	Plumber I	13[1]

DEPT.	TITLE CODE	POSITION	GRADE
FAC16	G22704	Facilities Maintenance Worker I	11[2]
FAC17	G11013	Administrative Technician	12
FAC18	G80109	Custodial Operations Assistant	12
FAC19	G80113	Building Service Worker	6
FAC20	G22713	Facilities Maintenance Supervisor –MCP	16

[1] May be designated "II" and placed at grade 14.
[2] May be designated "II" and placed at grade 12.

PUBLIC WORKS-FLEET MANAGEMENT all say Fleet Maintenance

FM1	G22302	Assistant Director/Fleet Maintenance Manager	24
FM2	G22301	Assistant Fleet Manager	19
FM3	G80017	Automotive and Tire Shop Supervisor	17
FM4	G80042	Truck Shop Supervisor	16
FM5	G80019	Body Shop Supervisor	16
FM6	G80036	Heavy Equipment Shop Supervisor	16
FM7	G80038	Small Engine Shop Supervisor	16
FM8	G80020	Contract Warranty Specialist	15
FM9	G70608	Fleet Maintenance Buyer	12
FM10	G80011	Fleet Maintenance Technician III	14
FM11	G80012	Fleet Maintenance Technician II	12
FM12	G80013	Fleet Maintenance Technician I	10
FM13	G22312	Inventory Control Technician	10
FM14	G90505	Support Clerk	7

PUBLIC WORKS- LANDFILLS

WD1	G22422	Waste Disposal Manager	21
WD2	G22420	Assistant Waste Disposal Manager	19
WD3	G22455	Landfill Supervisor	16
WD4	G22458	Senior Landfill Operator	14
WD5	G80034	Landfill Maintenance Technician	14
WD6	G80035	Heavy Equipment Operator	15
WD7	G22457	Landfill Operator	12
WD8	G80105	Maintenance Worker I -Landfill	07
WD9	P5125	Correctional Detail Officer – Waste Disposal	12

PUBLIC WORKS – RECYCLING CENTER

RC1	G80057	Recycling Center Line Supervisor	15
RC2	G80060	Recycling Center Manager	19
RC3	G80065	Recycling Center Scale Operator	12
RC4	G80067	Recycling Center Drop Off Operator	12
RC5	G80069	Recycling Center Compost Supervisor	16
RC6	P5125	Recycling Center Correctional Detail Officer	12
RC7	G22011	Keep Columbus Beautiful Executive Director	20

PUBLIC WORKS-REPAIRS & MAINTENANCE

HED2	G22533	Heavy Equipment Supervisor	17

DEPT.	TITLE CODE	POSITION	GRADE
HED3	G80009	Senior Heavy Equipment Operator	14
HED4	P5120	Correctional Detail Officer – Heavy Equipment	12
HED5	G80033	Heavy Equipment Operator	13
HED6	G80030	Equipment Operator III	12
HED7	G80025	Equipment Operator II	11
HED8	G80117	Maintenance Worker I	7
HED9	G90568	Administrative Technician	12
SMD1	G22503	Street Division Manager	23
SMD2	G22501	Assistant Street Maintenance Manager	19
SMD3	G22508	Public Works Crew Supervisor	15
SMD4	P5124	Correctional Detail Officer – Street Maintenance	12
SMD5	G80027	Public Works Crew Leader	12
SMD5	G80121	GIS Technician II	15

PUBLIC WORKS-RIGHT OF WAY MAINTENANCE

FB1	G22550	Forestry and Beautification Manager	23
FB2	G22554	Assistant Manager – Forestry	19
FB3	G22553	Assistant Manager – Beautification	19
FB4	G22558	Forestry Administrator	18[1]
FB5	G22559	Urban Forestry Supervisor	15
FB6	P5127	Correctional Detail Supervisor - ROW	15
FB7	G22004	Chemical Application Supervisor	13
FB9	P5119	Correctional Detail Officer – Forestry	12
FB10	G22504	Public Services Crew Leader	12
FB11	G22551	Tree Trimmer Crew Leader	13[2]
FB12	G22006	Administrative Technician	12
FB13	G22552	Tree Evaluator	12
FB14	G80007	Equipment Operator III	12
FB15	G22555	Tree Trimmer II	12
FB16	G22556	Tree Trimmer I	10
FB17	G80006	Equipment Operator II	11
FB18	G22007	Chemical Application Technician	11
FB19	G80007	Equipment Operator III	12
FB20	G80021	Equipment Operator I	10
FB21	G80114	Maintenance Worker I	7[3]
FB22	G80122	GIS Technology Supervisor	16
FB23	G22002	Contract Inspector	14

[1] Place at grade 19 with ISA certification.
[2] Place at grade 14 if Certified Arborist in the State of Georgia and/or equivalent experience.
[3] May be designated "II" and placed at grade 8; "III" and placed at grade 9.

PUBLIC WORKS-SEWER MAINTENANCE

STWTR1	G22052	Stormwater Manager	21

DEPT.	TITLE CODE	POSITION	GRADE
STWTR2	G22050	Assistant Stormwater Manager	19
STWTR3	G22040	Stormwater Crew Supervisor	15
STWTR4	G22003	Chemical Application Supervisor	13
STWTR5	G22020	Stormwater Drainage Technician	13
STWTR6	P5122	Correctional Detail Officer – Stormwater	12
STWTR7	G22506	Crew Leader – Stormwater	12
STWTR8	G80007	Equipment Operator III	12
STWTR9	G80024	Equipment Operator II	11
STWTR10	G22005	Chemical Application Technician	11
STWTR11	G80023	Equipment Operator I	10
STWTR12	G80118	Maintenance Worker I	7
STWTR13	G80010	Equipment Operator Crew Leader	15
STWTR14	P5126	Correctional Detail Officer Supervisor	15
STWTR15	G80123	GIS Technician I	14
STWTR16	G80032	Equipment Operator	12

PUBLIC WORKS-SOLID WASTE COLLECTION & RECYCLING

SW1	G22473	Solid Waste and Recycling Manager	23
SW2	G22471	Assistant Div. Mgr. – Solid Waste and Recycling	19
SW3	G22400	Waste Collection Route Supervisor	15
SW4	G22433	Recycling Route Supervisor	15
SW5	G22401	Waste Equipment Operator	12
SW6	G22403	Recycling Truck Driver	12
SW7	G22404	Waste Collection Worker	8
SW8	G80050	MRF Technician	11
SW9	G80055	MRF Supervisor	12
SW10	G80001	Equipment Operator II	11
SW12	G22405	Baler Operator	12

PUBLIC WORKS-ANIMAL CONTROL

AC1	G22806	Animal Resource Center Supervisor	16
AC2	G22808	Administrative Coordinator	14
AC3	G22813	Animal Control Officer II	13
AC4	G22812	Animal Control Officer I	12
AC5	G90108	Communications Officer	10
AC6	G22810	Animal Control Tech	10
AC7	G22809	Animal Control Veterinarian	23
AC8	G22803	Volunteer Coordinator	13

RECORDERS COURT

RC/1	G43320	Chief Recorder's Court Clerk*	18
RC/2	G90546	Deputy Clerk II	12
RC/4	G90553	Senior Deputy Clerk	14

*Resolution NO. 143-17

DEPT.	TITLE CODE	POSITION	GRADE
SHERIFF			
SD1	P1601	Chief Deputy Sheriff	24
SD2	P1602	Jail Commander	23[1]
SD3	P1603	Major	23
SD4	P1604	Captain	22
SD5	G17501	Health Services Administrator	21
SD6	P1605	Lieutenant	20
SD7	P1606	Sergeant	18
SD8	G17500	Registered Nurse	18
SD9	P1609	Deputy Sheriff Technician	16
SD10	P1607	Investigator	16[2]
SD11	P1608	ID Technician	16
SD12	G17504	Clinic Manager	16
SD13	G17502	Licensed Practical Nurse	14
SD14	P1610	Deputy Sheriff	14
SD15	G40210	Medical Technician	12
SD16	P1611	Sheriff Correctional Officer	12
SD17	G90591	Accounting Technician	12
SD18	G90107	Communication Technician	11
SD19	G90549	Criminal Records Technician	10
SD20	G90540	Administrative Clerk II	10
SD21	G90546	Accounting Clerk	10
SD22	G90553	Judicial Administrative Technician II	10
SD23	G90537	Administrative Secretary	10
SD24	G90517	Administrative Clerk I	9
SD26	G40208	Medical Records Clerk	9
SD27	G70007	Security Guard	9
SD28	G11030	Administrative Coordinator	14
SD29	G11031	Sheriff Human Resources Technician	12

[1] Advance 5% in grade for Jail Commander.
[2] May be designated “Senior” and placed at grade 17

SOLICITOR GENERAL			
SG1	G26053	Chief Assistant Solicitor General	22[1]
SG2	G26054	Assistant Solicitor General	21[1]
SG3	G32204	Victim Witness Program Administrator	18
SG4	G43311	Court Coordinator – Solicitor General	17
SG5	G70014	Investigator Supervisor – Solicitor General	18
SG6	G32202	Victim Advocate Investigator	15
SG7	G70010	Investigator – Solicitor General	16[2]
SG8	G90598	Deputy Clerk II – Solicitor General	12
SG9	G90618	Deputy Clerk I – Solicitor General	10

[1] Until incumbent attains 5 years of practice experience as an attorney and qualifies for state-mandated salaries.
[2] May be designated “Senior” and placed at grade 17.

DEPT.	TITLE CODE	POSITION	GRADE
SUPERIOR COURT			
SC1	G90623	Senior Deputy Clerk	14
SC2	G10980	Law Clerk	19[1]

[1] Place at grade 20 with Juris Doctorate Degree.

SUPERIOR COURT CLERK			
CSC1	G43307	Chief Deputy Clerk	21
CSC2	G43308	Assistant Chief Deputy Clerk	18
CSC3	G90622	Senior Deputy Clerk – Administration	14
CSC4	G90630	Senior Deputy Clerk – Real Estate	14
CSC5	G90623	Senior Deputy Clerk	14
CSC6	G90599	Deputy Clerk II – Civil	12
CSC7	G90600	Deputy Clerk II – Criminal	12
CSC8	G90601	Deputy Clerk II – Imaging	12
CSC9	G90602	Deputy Clerk II – Real Estate	12
CSC10	G90593	Deputy Clerk II	12
CSC11	G90550	Deputy Clerk I – Real Estate	10
CSC12	G90551	Deputy Clerk I	10
CSC13	G90625	Senior Deputy Clerk – Civil	14
CSC14	G90626	Senior Deputy Clerk – Criminal	14

TAX ASSESSOR			
TA1	G26001	Chief Appraiser	25
TA2	G26008	Personal Property Manager	19 (20)
TA3	G26009	Administrative Manager	19 (20)
TA4	G26010	Residential Property Manager	19 (20)
TA5	G26011	Commercial Property Manager	19 (20)
TA6	G26005	Appraiser I – Personal Property	14[1]
TA7	G26004	Appraiser I – Real Property	14[1]
TA8	G90583	Administrative Assistant	12
TA9	G90541	Appraisal Technician	10
TA10	G26002	Chief Deputy Appraiser	23

[1] May be designated “II” and placed at grade 15; “III” and placed at grade 17.

TAX COMMISSIONER			
TC1	G46003	Chief Deputy Tax Commissioner	21
TC2	G70503	Accounting Operations Administrator	22
TC3	G46004	Deputy Tax Commissioner	20
TC4	G90584	Administrative Technician	12
TC5	G70402	Tax Clerk II	11
TC6	G70403	Tax Clerk I	10
TC7	G70401	Tax Specialist	16 (13)

TRANSPORTATION-METRA			
TR1	G80040	Director of Transportation	25
TR2	G23002	Deputy Transportation Director	23

DEPT.	TITLE CODE	POSITION	GRADE
TR3	G23305	Transit Manager	22
TR4	G23003	Maintenance Manager	20
TR5	G23106	ADA Coordinator	18
TR6	G22421	Parking Division Manager	18
TR7	G23007	Transit Supervisor	16
TR8	G23307	Safety/Training Coordinator	16
TR9	G70018	Parking Enforcement Supervisor	14
TR10	G23005	Transit Specialist	14
TR11	G80037	Fleet Maintenance Technician III	14
TR12	G90620	Office Manager	14
TR13	G80015	Transportation Crew Leader	12
TR14	G23009	Bus Operator Dial-A-Ride (without CDL)	10[1]
TR15	G23008	Bus Operator (with CDL)	12
TR16	G90538	Administrative Secretary	10
TR17	G80039	Fleet Maintenance Technician II	12
TR18	G80041	Fleet Maintenance Technician I	10
TR19	G80120	Maintenance Worker III	9
TR20	G70008	Parking Enforcement Officer	10
TR21	G90520	Customer Service Representative	9[1]
TR22	G23308	Principal Transit Planner	20
TR23	G23200	Transit Compliance Officer	20
TR24	G90607	Administrative Assistants (Part Time)	12
TR25	G90683	Transit Security Specialist	10

[1] May be placed at grade 12 after acquisition of Commercial Driver's License issued by the State of Georgia.

[2] May be designated "II" or "Senior" and placed at grade 10.

WORKFORCE INVESTMENT-JOB TRAINING PARTNERSHIP ACT

WIA1	G10051	Workforce Investment Act Director	24
WIA2	G16005	Finance Manager – WIA	17
WIA3	G10056	Program Specialist II	17
WIA4	G10057	Data Control Supervisor	17
WIA5	G10054	Program Specialist I	16
WIA6	G10052	Program Monitor/Job Developer	16
WIA7	G90592	Accounting Technician	12
WIA8	G90547	Accounting Clerk	10
WIA9	G90585	Administrative Technician	12
WIA10	G90523	Administrative Assistant	12
WIA11	G10063	WIA Director	21

DEPT.	TITLE CODE	POSITION	GRADE

FOOTNOTES

[1] May be designated “Senior” and placed at grade 17.
[2] May be designated “Senior” and placed at grade 13.
[3] May be designated “II” and placed at grade 8; “III” and placed at grade 9.
[4] May be designated “II” and placed at grade 12, “III” and placed at grade 13.
[5] May be designated “II” and placed at grade 12.
[6] May be designated “II” and placed at grade 9.
[7] May be designated “Senior” and placed at grade 17
[8] Place at grade 26 if Professional Engineer in the State of Georgia.
[9] Place at grade 23 if Professional Engineer in the State of Georgia.
[10] Place at grade 24 if Professional Engineer in the State of Georgia.
[11] May be designated “II” and placed at grade 13.
[12] May be designated “Senior” and placed at grade 16.
[13] May be designated “Senior” and placed at grade 10.
[14] May be designated “II” and placed at grade 14.
[15] Place at grade 14 if Certified Arborist in the State of Georgia and/or equivalent experience.
* May add supplemental pay for current Paramedic certification.
[16] May be designated “Senior” and placed at grade 19.
[17] May be designated “II” and placed at grade 16.
[18] May be designated “Senior” and placed at grade 10.
[19] May be designated “II” and placed at grade 17; “III” and advanced 5% within range.
[20] May be designated “II” and placed at grade 16; “III” and advanced 5% within range.
[21] May be designated “Senior” and placed at grade 18; “Principal” and placed at grade 20.
[22] May be designated “II” and placed at grade 8.
** Advance 5% in grade for Jail Commander
[24] May be placed at grade 12 after acquisition of Commercial Driver’s License issued by the State of Georgia.
25* May be designated “II” and placed at grade 20.

UGA Annual Pay Plan - Effective January 01, 2021 - With Pension Contributions

Grade	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	Grade
1	$18,861.22	$19,332.76	$19,816.08	$20,311.47	$20,819.26	$21,339.74	$21,873.24	$22,420.07	$22,980.57	$23,555.09	$24,143.96	$24,747.55	$25,366.25	$26,000.40	$26,650.42	$27,316.68	$27,999.58	$28,699.58	$29,417.08	1
2	$19,816.08	$20,311.47	$20,819.26	$21,339.74	$21,873.24	$22,420.07	$22,980.57	$23,555.09	$24,143.96	$24,747.55	$25,366.25	$26,000.40	$26,650.42	$27,316.68	$27,999.58	$28,699.58	$29,417.08	$30,152.50	$30,906.31	2
3	$20,819.26	$21,339.74	$21,873.24	$22,420.07	$22,980.57	$23,555.09	$24,143.96	$24,747.55	$25,366.25	$26,000.40	$26,650.42	$27,316.68	$27,999.58	$28,699.58	$29,417.08	$30,152.50	$30,906.31	$31,678.97	$32,470.94	3
4	$21,873.24	$22,420.07	$22,980.57	$23,555.09	$24,143.96	$24,747.55	$25,366.25	$26,000.40	$26,650.42	$27,316.68	$27,999.58	$28,699.58	$29,417.08	$30,152.50	$30,906.31	$31,678.97	$32,470.94	$33,282.71	$34,114.78	4
5	$22,980.57	$23,555.09	$24,143.96	$24,747.55	$25,366.25	$26,000.40	$26,650.42	$27,316.68	$27,999.58	$28,699.58	$29,417.08	$30,152.50	$30,906.31	$31,678.97	$32,470.94	$33,282.71	$34,114.78	$34,967.65	$35,841.85	5
6	$24,143.96	$24,747.55	$25,366.25	$26,000.40	$26,650.42	$27,316.68	$27,999.58	$28,699.58	$29,417.08	$30,152.50	$30,906.31	$31,678.97	$32,470.94	$33,282.71	$34,114.78	$34,967.65	$35,841.85	$36,737.90	$37,656.34	6
7	$25,366.25	$26,000.40	$26,650.42	$27,316.68	$27,999.58	$28,699.58	$29,417.08	$30,152.50	$30,906.31	$31,678.97	$32,470.94	$33,282.71	$34,114.78	$34,967.65	$35,841.85	$36,737.90	$37,656.33	$38,597.75	$39,562.69	7
8	$26,650.42	$27,316.68	$27,999.58	$28,699.58	$29,417.08	$30,152.50	$30,906.31	$31,678.97	$32,470.94	$33,282.71	$34,114.78	$34,967.65	$35,841.85	$36,737.90	$37,656.33	$38,597.75	$39,562.69	$40,551.76	$41,565.56	8
9	$27,999.58	$28,699.58	$29,417.08	$30,152.50	$30,906.31	$31,678.97	$32,470.94	$33,282.71	$34,114.78	$34,967.65	$35,841.85	$36,737.90	$37,656.33	$38,597.75	$39,562.69	$40,551.76	$41,565.55	$42,604.69	$43,669.81	9
10	$29,417.08	$30,152.50	$30,906.31	$31,678.97	$32,470.94	$33,282.71	$34,114.78	$34,967.65	$35,841.85	$36,737.90	$37,656.33	$38,597.75	$39,562.69	$40,551.76	$41,565.55	$42,604.69	$43,669.81	$44,761.54	$45,880.59	10
11	$30,906.31	$31,678.97	$32,470.94	$33,282.71	$34,114.78	$34,967.65	$35,841.85	$36,737.90	$37,656.33	$38,597.75	$39,562.69	$40,551.76	$41,565.55	$42,604.69	$43,669.81	$44,761.54	$45,880.59	$47,027.61	$48,203.30	11
12	$32,470.94	$33,282.71	$34,114.78	$34,967.65	$35,841.85	$36,737.90	$37,656.33	$38,597.75	$39,562.69	$40,551.76	$41,565.55	$42,604.69	$43,669.81	$44,761.54	$45,880.59	$47,027.61	$48,203.30	$49,408.38	$50,643.59	12
13	$34,114.78	$34,967.65	$35,841.85	$36,737.90	$37,656.33	$38,597.75	$39,562.69	$40,551.76	$41,565.55	$42,604.69	$43,669.81	$44,761.54	$45,880.59	$47,027.61	$48,203.30	$49,408.38	$50,643.59	$51,909.68	$53,207.42	13
14	$35,841.85	$36,737.90	$37,656.33	$38,597.75	$39,562.69	$40,551.76	$41,565.55	$42,604.69	$43,669.81	$44,761.54	$45,880.59	$47,027.61	$48,203.30	$49,408.38	$50,643.59	$51,909.68	$53,207.42	$54,537.60	$55,901.04	14
15	$37,656.33	$38,597.75	$39,562.69	$40,551.76	$41,565.55	$42,604.69	$43,669.81	$44,761.54	$45,880.59	$47,027.61	$48,203.30	$49,408.38	$50,643.59	$51,909.68	$53,207.42	$54,537.60	$55,901.04	$57,298.57	$58,731.03	15
16	$39,562.69	$40,551.76	$41,565.55	$42,604.69	$43,669.81	$44,761.54	$45,880.59	$47,027.61	$48,203.30	$49,408.38	$50,643.59	$51,909.68	$53,207.42	$54,537.60	$55,901.04	$57,298.57	$58,731.03	$60,199.32	$61,704.30	16
17	$41,565.55	$42,604.69	$43,669.81	$44,761.54	$45,880.59	$47,027.61	$48,203.30	$49,408.38	$50,643.59	$51,909.68	$53,207.42	$54,537.60	$55,901.04	$57,298.57	$58,731.03	$60,199.32	$61,704.30	$63,246.91	$64,828.07	17
18	$43,669.81	$44,761.54	$45,880.59	$47,027.61	$48,203.30	$49,408.38	$50,643.59	$51,909.68	$53,207.42	$54,537.60	$55,901.04	$57,298.57	$58,731.03	$60,199.32	$61,704.30	$63,246.91	$64,828.07	$66,448.77	$68,109.99	18
19	$45,880.59	$47,027.61	$48,203.30	$49,408.38	$50,643.59	$51,909.68	$53,207.42	$54,537.60	$55,901.04	$57,298.57	$58,731.03	$60,199.32	$61,704.30	$63,246.91	$64,828.07	$66,448.77	$68,110.00	$69,812.74	$71,558.06	19
20	$48,203.30	$49,408.38	$50,643.59	$51,909.68	$53,207.42	$54,537.60	$55,901.04	$57,298.57	$58,731.03	$60,199.32	$61,704.30	$63,246.91	$64,828.07	$66,448.77	$68,110.00	$69,812.74	$71,558.07	$73,347.01	$75,180.69	20
21	$53,207.42	$54,537.60	$55,901.04	$57,298.57	$58,731.03	$60,199.32	$61,704.30	$63,246.91	$64,828.07	$66,448.77	$68,110.00	$69,812.74	$71,558.07	$73,347.01	$75,180.70	$77,060.21	$78,986.71	$80,961.38	$82,985.41	21
22	$58,731.03	$60,199.32	$61,704.30	$63,246.91	$64,828.07	$66,448.77	$68,110.00	$69,812.74	$71,558.07	$73,347.01	$75,180.70	$77,060.21	$78,986.71	$80,961.38	$82,985.41	$85,060.05	$87,186.54	$89,366.21	$91,600.37	22
23	$64,828.07	$66,448.77	$68,110.00	$69,812.74	$71,558.07	$73,347.01	$75,180.70	$77,060.21	$78,986.71	$80,961.38	$82,985.41	$85,060.05	$87,186.54	$89,366.21	$91,600.37	$93,890.37	$96,237.63	$98,643.58	$101,109.67	23
24	$71,558.07	$73,347.01	$75,180.70	$77,060.21	$78,986.71	$80,961.37	$82,985.41	$85,060.05	$87,186.54	$89,366.21	$91,600.37	$93,890.37	$96,237.63	$98,643.58	$101,109.66	$103,637.41	$106,228.33	$108,884.06	$111,606.15	24
25	$78,986.71	$80,961.37	$82,985.41	$85,060.05	$87,186.54	$89,366.21	$91,600.37	$93,890.37	$96,237.63	$98,643.58	$101,109.66	$103,637.41	$106,228.33	$108,884.06	$111,606.15	$114,396.30	$117,256.21	$120,187.62	$123,192.31	25
26	$87,186.54	$89,366.21	$91,600.37	$93,890.37	$96,237.63	$98,643.58	$101,109.66	$103,637.41	$106,228.33	$108,884.06	$111,606.15	$114,396.30	$117,256.21	$120,187.62	$123,192.31	$126,272.11	$129,428.91	$132,664.65	$135,981.26	26
27	$96,237.63	$98,643.58	$101,109.66	$103,637.41	$106,228.33	$108,884.06	$111,606.15	$114,396.30	$117,256.21	$120,187.62	$123,192.31	$126,272.11	$129,428.91	$132,664.65	$135,981.26	$139,380.79	$142,865.31	$146,436.94	$150,097.87	27
28	$111,606.15	$114,396.30	$117,256.21	$120,187.62	$123,192.31	$126,272.11	$129,428.91	$132,664.65	$135,981.26	$139,380.79	$142,865.31	$146,436.94	$150,097.87	$153,850.32	$157,696.56	$161,638.99	$165,679.97	$169,821.96	$174,067.51	28
29	$135,981.26	$139,380.79	$142,865.31	$146,436.94	$150,097.87	$153,850.32	$157,696.56	$161,638.99	$165,679.97	$169,821.96	$174,067.51	$178,419.20	$182,879.68	$187,451.67	$192,137.97	$196,941.41	$201,864.95	$206,911.57	$212,084.36	29

Above pay plan includes:

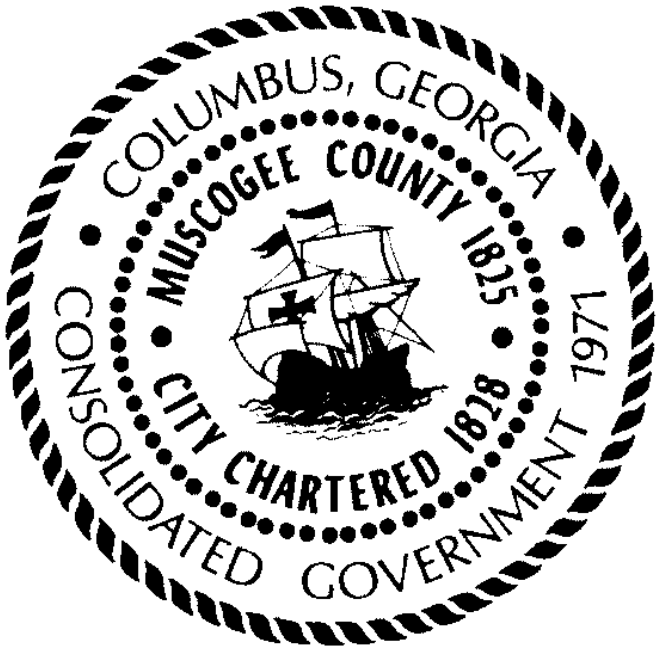
2% Pay adjustment as of January 01, 2021 (COLA)

UGA Annual Pay Plan - Effective January 01, 2021 - Without Pension Contributions

Grade	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	Grade
1	$18,128.82	$18,582.04	$19,046.59	$19,522.76	$20,010.82	$20,511.10	$21,023.88	$21,549.48	$22,088.20	$22,640.41	$23,206.42	$23,786.58	$24,381.24	$24,990.78	$25,615.55	$26,255.94	$26,912.33	$27,585.15	$28,274.77	1
2	$19,046.59	$19,522.76	$20,010.82	$20,511.10	$21,023.88	$21,549.48	$22,088.20	$22,640.41	$23,206.42	$23,786.58	$24,381.24	$24,990.78	$25,615.55	$26,255.94	$26,912.33	$27,585.15	$28,274.77	$28,981.65	$29,706.19	2
3	$20,010.82	$20,511.10	$21,023.88	$21,549.48	$22,088.20	$22,640.41	$23,206.42	$23,786.58	$24,381.24	$24,990.78	$25,615.55	$26,255.94	$26,912.33	$27,585.15	$28,274.77	$28,981.65	$29,706.18	$30,448.83	$31,210.05	3
4	$21,023.88	$21,549.48	$22,088.20	$22,640.41	$23,206.42	$23,786.58	$24,381.24	$24,990.78	$25,615.55	$26,255.94	$26,912.33	$27,585.15	$28,274.77	$28,981.65	$29,706.18	$30,448.83	$31,210.05	$31,990.31	$32,790.07	4
5	$22,088.20	$22,640.41	$23,206.42	$23,786.58	$24,381.24	$24,990.78	$25,615.55	$26,255.94	$26,912.33	$27,585.15	$28,274.77	$28,981.65	$29,706.18	$30,448.83	$31,210.05	$31,990.31	$32,790.06	$33,609.81	$34,450.06	5
6	$23,206.42	$23,786.58	$24,381.24	$24,990.78	$25,615.55	$26,255.94	$26,912.33	$27,585.15	$28,274.77	$28,981.65	$29,706.18	$30,448.83	$31,210.05	$31,990.31	$32,790.06	$33,609.81	$34,450.06	$35,311.32	$36,194.10	6
7	$24,381.24	$24,990.78	$25,615.55	$26,255.94	$26,912.33	$27,585.15	$28,274.77	$28,981.65	$29,706.18	$30,448.83	$31,210.05	$31,990.31	$32,790.06	$33,609.81	$34,450.06	$35,311.32	$36,194.09	$37,098.95	$38,026.43	7
8	$25,615.55	$26,255.94	$26,912.33	$27,585.15	$28,274.77	$28,981.65	$29,706.18	$30,448.83	$31,210.05	$31,990.31	$32,790.06	$33,609.81	$34,450.06	$35,311.32	$36,194.09	$37,098.95	$38,026.43	$38,977.09	$39,951.51	8
9	$26,912.33	$27,585.15	$28,274.77	$28,981.65	$29,706.18	$30,448.83	$31,210.05	$31,990.31	$32,790.06	$33,609.81	$34,450.06	$35,311.32	$36,194.09	$37,098.95	$38,026.43	$38,977.09	$39,951.51	$40,950.30	$41,974.05	9
10	$28,274.77	$28,981.65	$29,706.18	$30,448.83	$31,210.05	$31,990.31	$32,790.06	$33,609.81	$34,450.06	$35,311.32	$36,194.09	$37,098.95	$38,026.43	$38,977.09	$39,951.51	$40,950.30	$41,974.06	$43,023.40	$44,098.98	10
11	$29,706.18	$30,448.83	$31,210.05	$31,990.31	$32,790.06	$33,609.81	$34,450.06	$35,311.32	$36,194.09	$37,098.95	$38,026.43	$38,977.09	$39,951.51	$40,950.30	$41,974.06	$43,023.40	$44,098.99	$45,201.47	$46,331.50	11
12	$31,210.05	$31,990.31	$32,790.06	$33,609.81	$34,450.06	$35,311.32	$36,194.09	$37,098.95	$38,026.43	$38,977.09	$39,951.51	$40,950.30	$41,974.06	$43,023.40	$44,098.99	$45,201.47	$46,331.51	$47,489.80	$48,677.03	12
13	$32,790.06	$33,609.81	$34,450.06	$35,311.32	$36,194.09	$37,098.95	$38,026.43	$38,977.09	$39,951.51	$40,950.30	$41,974.06	$43,023.40	$44,098.99	$45,201.47	$46,331.51	$47,489.80	$48,677.03	$49,893.96	$51,141.32	13
14	$34,450.06	$35,311.32	$36,194.09	$37,098.95	$38,026.43	$38,977.09	$39,951.51	$40,950.30	$41,974.06	$43,023.40	$44,098.99	$45,201.47	$46,331.51	$47,489.80	$48,677.03	$49,893.96	$51,141.31	$52,419.84	$53,730.33	14
15	$36,194.09	$37,098.95	$38,026.43	$38,977.09	$39,951.51	$40,950.30	$41,974.06	$43,023.40	$44,098.99	$45,201.47	$46,331.51	$47,489.80	$48,677.03	$49,893.96	$51,141.31	$52,419.84	$53,730.34	$55,073.60	$56,450.44	15
16	$38,026.43	$38,977.09	$39,951.51	$40,950.30	$41,974.06	$43,023.40	$44,098.99	$45,201.47	$46,331.51	$47,489.80	$48,677.03	$49,893.96	$51,141.31	$52,419.84	$53,730.34	$55,073.60	$56,450.44	$57,861.70	$59,308.24	16
17	$39,951.51	$40,950.30	$41,974.06	$43,023.40	$44,098.99	$45,201.47	$46,331.51	$47,489.80	$48,677.03	$49,893.96	$51,141.31	$52,419.84	$53,730.34	$55,073.60	$56,450.44	$57,861.70	$59,308.24	$60,790.95	$62,310.73	17
18	$41,974.06	$43,023.40	$44,098.99	$45,201.47	$46,331.51	$47,489.80	$48,677.03	$49,893.96	$51,141.31	$52,419.84	$53,730.34	$55,073.60	$56,450.44	$57,861.70	$59,308.24	$60,790.95	$62,310.72	$63,868.48	$65,465.19	18
19	$44,098.99	$45,201.47	$46,331.51	$47,489.80	$48,677.03	$49,893.96	$51,141.31	$52,419.84	$53,730.34	$55,073.60	$56,450.44	$57,861.70	$59,308.24	$60,790.95	$62,310.72	$63,868.48	$65,465.20	$67,101.82	$68,779.38	19
20	$46,331.51	$47,489.80	$48,677.03	$49,893.96	$51,141.31	$52,419.84	$53,730.34	$55,073.60	$56,450.44	$57,861.70	$59,308.24	$60,790.95	$62,310.72	$63,868.48	$65,465.20	$67,101.82	$68,779.38	$70,498.85	$72,261.32	20
21	$51,141.31	$52,419.84	$53,730.34	$55,073.60	$56,450.44	$57,861.70	$59,308.24	$60,790.95	$62,310.72	$63,868.48	$65,465.20	$67,101.82	$68,779.38	$70,498.85	$72,261.33	$74,067.86	$75,919.55	$77,817.55	$79,762.99	21
22	$56,450.44	$57,861.70	$59,308.24	$60,790.95	$62,310.72	$63,868.48	$65,465.20	$67,101.82	$68,779.38	$70,498.85	$72,261.33	$74,067.86	$75,919.55	$77,817.55	$79,762.98	$81,757.06	$83,800.98	$85,896.02	$88,043.41	22
23	$62,310.72	$63,868.48	$65,465.20	$67,101.82	$68,779.38	$70,498.85	$72,261.33	$74,067.86	$75,919.55	$77,817.55	$79,762.98	$81,757.06	$83,800.98	$85,896.02	$88,043.41	$90,244.50	$92,500.62	$94,813.13	$97,183.46	23
24	$68,779.38	$70,498.85	$72,261.33	$74,067.86	$75,919.55	$77,817.54	$79,762.98	$81,757.06	$83,800.98	$85,896.02	$88,043.41	$90,244.50	$92,500.62	$94,813.13	$97,183.45	$99,613.04	$102,103.36	$104,655.95	$107,272.36	24
25	$75,919.55	$77,817.54	$79,762.98	$81,757.06	$83,800.98	$85,896.02	$88,043.41	$90,244.50	$92,500.62	$94,813.13	$97,183.45	$99,613.04	$102,103.36	$104,655.95	$107,272.34	$109,954.16	$112,703.01	$115,520.59	$118,408.61	25
26	$83,800.98	$85,896.02	$88,043.41	$90,244.50	$92,500.62	$94,813.13	$97,183.45	$99,613.04	$102,103.36	$104,655.95	$107,272.34	$109,954.16	$112,703.01	$115,520.59	$118,408.61	$121,368.82	$124,403.03	$127,513.11	$130,700.95	26
27	$92,500.62	$94,813.13	$97,183.45	$99,613.04	$102,103.36	$104,655.95	$107,272.34	$109,954.16	$112,703.01	$115,520.59	$118,408.61	$121,368.82	$124,403.03	$127,513.11	$130,700.94	$133,968.46	$137,317.68	$140,750.62	$144,269.39	27
28	$107,272.34	$109,954.16	$112,703.01	$115,520.59	$118,408.61	$121,368.82	$124,403.03	$127,513.11	$130,700.94	$133,968.46	$137,317.68	$140,750.62	$144,269.39	$147,876.12	$151,573.02	$155,362.35	$159,246.41	$163,227.56	$167,308.25	28
29	$130,700.94	$133,968.46	$137,317.68	$140,750.62	$144,269.39	$147,876.12	$151,573.02	$155,362.35	$159,246.41	$163,227.56	$167,308.26	$171,490.96	$175,778.24	$180,172.69	$184,677.01	$189,293.94	$194,026.29	$198,876.94	$203,848.87	29

Above pay plan includes:

2% Pay adjustment as of January 01, 2021 (COLA)



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COLUMBUS, GEORGIA CONSOLIDATED GOVERNMENT

FISCAL YEAR 2021

CAPITAL IMPROVEMENT PROGRAM

INTRODUCTION

CAPITAL PROJECTS BACKGROUND

The Columbus Consolidated Government ("CCG") has operated a capital program since its consolidation in 1971. The program, which was originally supported by the General, Sewer and Paving operating funds, has historically been used for infrastructure such as road construction, drainage improvements, technology support and miscellaneous project fund reserve. Today, the Sewer and Paving Funds are supported primarily by property tax revenue, while the General Fund is funded from property, utility, sales and other taxes, as well as miscellaneous other revenues.

The Integrated Waste Management Fund was added in 1994 to account for capital projects related to the construction and expansion of landfills. This fund is supported by service charges from residential and commercial waste collection and management.

In addition to Capital Improvement Project (CIP) Funds which are supported by Operating Funds, from time to time CCG finances projects either through debt issuance or contractual debt issued through the Columbus Building Authority (the "Authority"). The Authority was created by Article VII, Sec. VI, Pa. 1 of the Constitution of Georgia of 1945, as amended and ratified at the general election of November 5, 1968 (Ga. L. 1966, Pg. 946). The Authority provides a means to issue revenue certificates to acquire, construct, equip, maintain, and operate self-liquidating projects embracing buildings and facilities for use by the Consolidated Government of Columbus, Georgia. Debt service for Authority issued bonds is funded through the Debt Service Fund, an Operating Fund of CCG.

In 1999, the citizens of Columbus voted to renew the 1993 1¢ Special Local Option Sales Tax ("SPLOST"). The renewed SPLOST provided funding for approximately $255,000,000 of capital projects used for public safety, economic development, recreation, transportation, a citizens' service center, storm water drainage improvements, flood abatement, road, street, and bridge construction/repair, a county library, and governmental, proprietary, and administrative purposes of the SPLOST. The projects were financed with equally distributed revenues and constructed as SPLOST cash flow allowed over a nine-year time span. In 2010, SPLOST collections ended.

In July of 2008, the citizens of Columbus voted to approve a new Local Option Sales Tax (referred to as the "Other LOST") that would allocate a one-cent sales tax to help raise funding for the city. Seventy percent of the tax revenue is devoted to Public Safety. Public safety expenditures have included the addition of 100 police officers, adding new patrol zones, building police precincts, replacing fire stations, building a jail addition, hiring Sheriff personnel, and annually paying every city law enforcement officer a supplement (this year, $3,891). The remaining thirty percent has been dedicated toward roads, bridges and other much needed infrastructure projects. The tax went into effect on January 1st, 2009.

On July 31, 2012 voters in the River Valley special district, of which Columbus is a part, approved a regional Transportation Special Local Option Sales Tax ("TSPLOST"). Enacted as the Transportation Investment Act of 2010, this legislation authorized the funding of designated transportation projects as determined by a regional roundtable committee of local elected officials from the region and approved by its citizens.

INTRODUCTION

CAPITAL PROJECTS BUDGET/FUNDING PROCESS

During the operating budget process, departments submit funding requests for new projects. In order to get a total project cost, budget procedure requires requests to be presented over a five-year period to include anticipated operating costs after project completion.

The CIP Committee reviews the funding requests. This Committee is comprised of the department heads associated with the ongoing capital improvement projects. These funding requests are ranked by importance and need in the community and are then forwarded to the City Manager with funding recommendations to be included in the overall Operating Budget.

All funding sources are approved by the City Council. Projects financed by the operating funds are presented in the Annual Operating Budget as inter-fund transfers or within specific departmental budgets. The appropriations are transferred to the relevant CIP funds. Projects may be financed with a variety of sources and, unlike the operating funds, CIP appropriations do not lapse at year-end.

The funding for the **$99,274,561** of Capital Improvements Projects for the FY2021 budget is financed through the following methods (See summary of financing and projects by service type):

- **$25,455,700** Operating fund supported:
  - **$1,398,661** from the Sewer Fund
  - **$1,734,380** from the Paving Fund
  - **$0** from the Integrated Waste Fund
  - **$22,322,659** from Prior Years' Fund Balances
- **$6,115,610** from the1999 Special Purpose Local Option Sales Tax (1999 SPLOST)
- **$4,206,738** from Columbus Building Authority – Contractual Debt (2003A, 2003B, 2010B, 2010C Issues)
- **$8,352,966** from the 2009 Other Local Option Sales Tax (2009 Other LOST)
- **$55,143,545** from the 2012 Transportation Special Purpose Local Option Sales Tax (TSPLOST)

The total financing for a given project may be available at one time, while the project may take more than one fiscal year to complete. Therefore, financing sources may be higher than the project cost for that fiscal year. In this case, the total financing sources are earmarked and recorded for that project and any balance carried forward to the next fiscal year. For the TSPLOST projects, the anticipated amount to be expended in each of the next five (5) fiscal years has been shown in the detailed section, although the entire amount of the remaining funding for FY20 and beyond has been included in the total financing sources. For recurring expenditures that are anticipated for each of the next five (5) fiscal years, the estimated amount that is expected to be allocated in those future years has been shown. However, it is important to note that ONLY the FY21 apportionment has been adopted as part of the FY2021 Adopted Budget, because according to the City's charter, only one year of budget appropriations can be officially adopted each budget cycle by Council. Apportionment for future years has not yet been approved or adopted and is presented for discussion and planning purposes only.

INTRODUCTION

CAPITAL PROJECTS OVERVIEW

This document is a comprehensive overview of projects currently funded by the Consolidated Government. The projects are grouped by service type. The project groups are:

$5,913,462
MANAGEMENT – Incorporated in this group are projects which will impact the general function and management of CCG. Projects may include land acquisition and development, facilities and infrastructure construction and renovation not directly associated with any other service classification. These projects are typically funded with contributions to the CIP Fund from the operating funds. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Management tab.

$198,857
PARKS, RECREATION & LEISURE – All costs associated with the land acquisition and park development, facilities construction and renovation of gymnasiums, museums, recreation centers, marinas, courts, and fields and other facilities and infrastructure associated with recreational and leisure activities. These projects have been primarily financed by the SPLOST but also receive funding from the General Fund, grants and private contributions. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Parks, Recreation & Leisure tab.

$1,196,783
PUBLIC SAFETY/CRIMINAL JUSTICE – All projects related to the delivery of Courts, Police, Fire, Sheriff, Marshal, Emergency Medical and Correction services are recorded in this section. These projects are typically funded by the General Fund but may be financed through debt and other sources. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Public Safety/Criminal Justice tab.

$9,580,991
DRAINAGE – Projects classified as drainage are primarily concerned with storm water control, flood prevention and soil conservation. Sewer construction and renovations, open ditch and stream bank stabilization, and retention pond improvements are found in this section. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Drainage tab.

$24,370,891
TRANSPORTATION - All modes of transportation for motorized and non-motorized vehicular and pedestrian traffic are included here. Projects may be land and right-of-way acquisition, traffic signalization, road, sidewalks, and path or trail construction. Road projects are primarily funded through contributions from the Paving Fund. Other financing sources may include SPLOST or bond issues. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Transportation tab.

INTRODUCTION

$55,143,545

TSPLOST- All of the projects included in this category have been specifically identified as TSPLOST projects. In 2012, three regions approved by referendum the adoption of the TSPLOST, or Transportation Special Local Option Sales Tax. Columbus/Muscogee lies within the 16-county region known as the River Valley region (T-08). Each month, Muscogee receives a distribution equating to an apportioned amount of TSPLOST collections in the River Valley region as part of its discretionary funding under this tax referendum. Discretionary funds may be used at Council's direction and discretion for transportation projects. The majority of TSPLOST funding is non-discretionary and is allocated according to those projects specifically approved under this taxation program.

$2,870,029

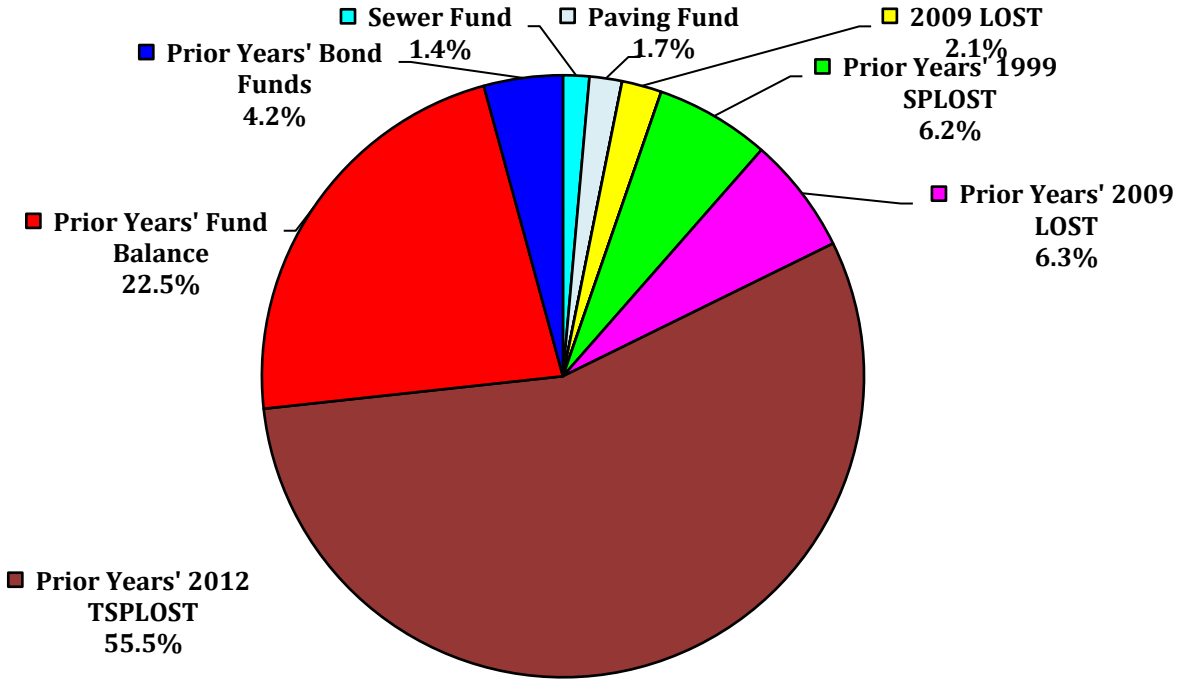
ENVIRONMENTAL – This category primarily shows projects associated with the landfills. Other projects may include urban re-forestation, streetscapes and gateway projects. The summary and each service type category and detail pages of the individual projects composing the service type are behind the Environmental tab.

Capital Improvement Projects project budgets may include any of the following basic costs commonly associated with a CIP Project:

- Renovation or expansion of existing facilities
- Initial feasibility study for new facilities/infrastructure
- Land acquisition, site improvements, development
- Construction of new facility/infrastructure
- Management/administrative costs
- Equipment and furnishings associated with the project

CIP PROJECT SUMMARY

FY21 FINANCING METHOD
$99,274,561

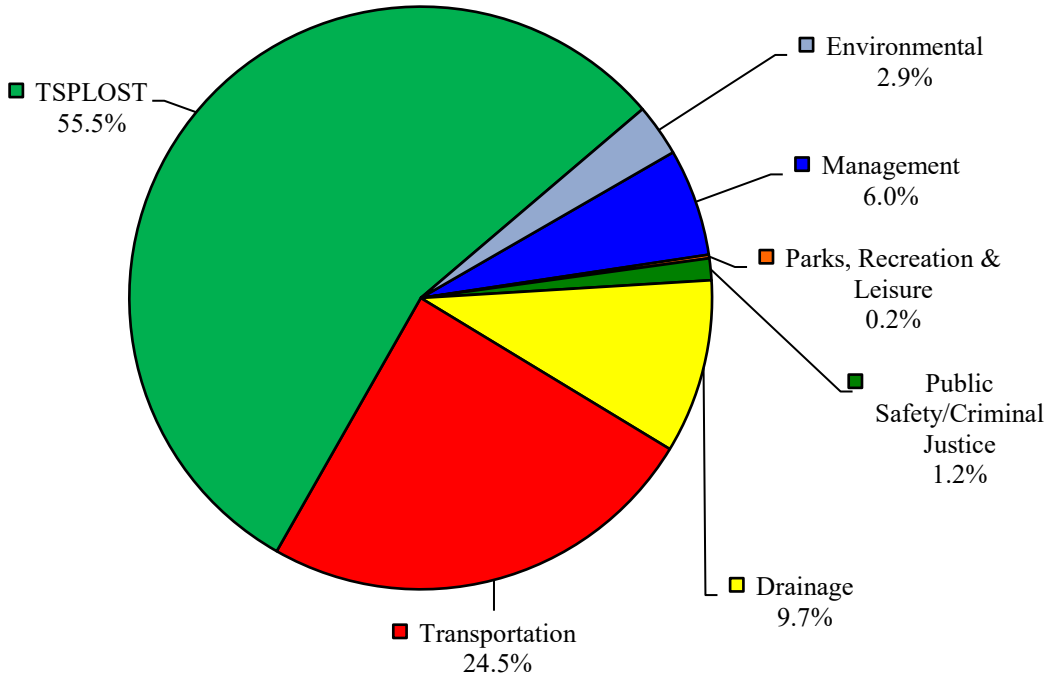


FY21 FINANCING FOR PROJECTS

METHOD/SOURCE		AMOUNT
General Fund	$	-
Sewer Fund		1,398,661
Paving Fund		1,734,380
Integrated Waste Fund		-
Bond Proceeds		-
2009 LOST		2,127,739
2012 TSPLOST		-
1999 Sales Tax		-
Prior Years' 1999 SPLOST		6,115,610
Prior Years' 2009 LOST		6,225,227
Prior Years' 2012 TSPLOST		55,143,546
Prior Years' Fund Balance		22,322,659
Prior Years' Bond Funds		4,206,738
FY21 TOTAL	$	99,274,561

CIP PROJECT SUMMARY

FY21 PROJECT COSTS
$99,274,561



FY21 PROJECT COSTS

PROJECT TYPE		AMOUNT
Management	$	5,913,462
Parks, Recreation & Leisure		198,858
Public Safety/Criminal Justice		1,196,783
Drainage		9,580,991
Transportation		24,370,892
TSPLOST		55,143,546
Environmental		2,870,029
FY21 TOTAL	$	99,274,561

ALL CAPITAL IMPROVEMENT PROJECTS

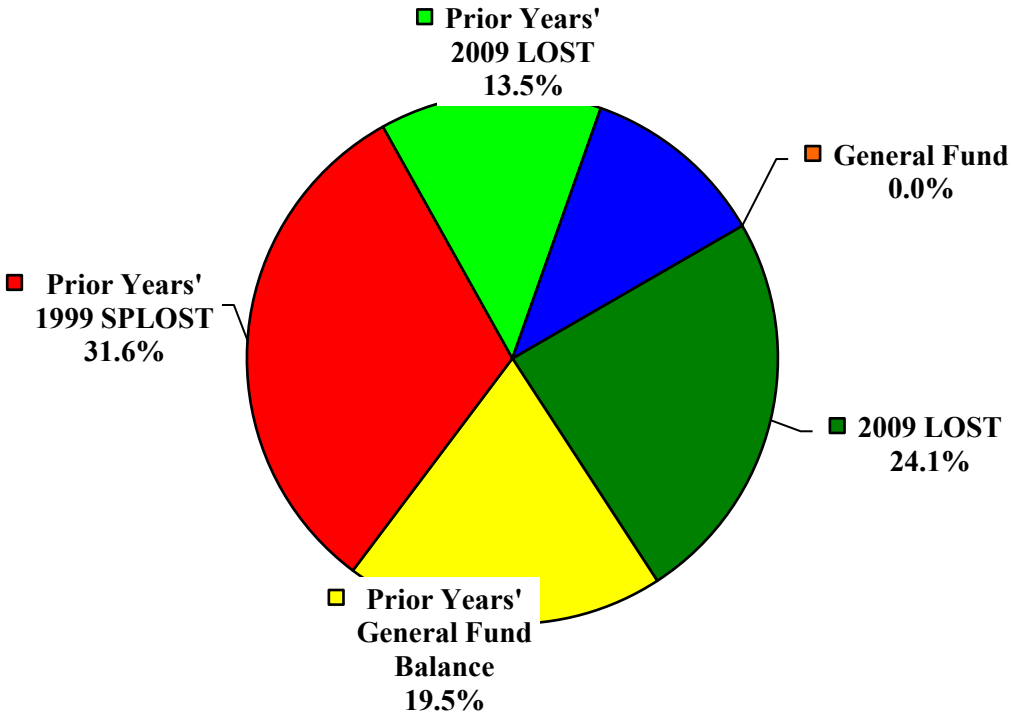
FIVE YEAR FORECAST
ALL CAPITAL IMPROVEMENT PROJECTS

	Carryforward	FY21	FY22	FY23	FY24	FY25	Total
FUNDING SOURCES							
Operating Funds (General Fund, Paving, Sewer)	**$ 22,322,659**	**$ 3,133,041**	$ 3,650,000	$ 3,650,000	$ 3,650,000	$ 4,100,000	**$ 40,505,700**
Bond Proceeds	**$ 4,206,738**		$ -	$ -	$ -	$ -	**$ 4,206,738**
Sales Tax (2009 LOST)	**$ 6,225,227**	**$ 2,127,739**	$ 2,357,992	$ 2,907,530	$ 2,006,254	$ 1,750,000	**$ 17,374,742**
Sales Tax (1999 SPLOST)	**$ 6,115,610**		$ -	$ -	$ -	$ -	**$ 6,115,610**
TSPLOST	**$ 55,143,546**	**$ -**	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	**$ 65,143,546**
TOTAL FUNDING	**$ 94,013,781**	**$ 5,260,780**	**$ 8,507,992**	**$ 9,057,530**	**$ 8,156,254**	**$ 8,350,000**	**$ 133,346,337**
		$ 99,274,561					
TYPE OF PROJECT		**FY21**	**FY22**	**FY23**	**FY24**	**FY25**	**Total**
MANAGEMENT PROJECTS		**$ 5,913,462**	$ 1,557,992	$ 2,107,530	$ 1,206,254	$ 1,000,000	**$ 11,785,238**
PARKS, RECREATION AND LEISURE		**$ 198,857**	$ -	$ -	$ -	$ -	**$ 198,857**
PUBLIC SAFETY/CRIMINAL JUSTICE		**$ 1,196,783**	$ 300,000	$ 300,000	$ 300,000	$ -	**$ 2,096,783**
DRAINAGE/STORMWATER PROJECTS		**$ 9,580,991**	$ 1,300,000	$ 1,300,000	$ 1,300,000	$ 1,550,000	**$ 15,030,991**
TRANSPORTATION PROJECTS		**$ 24,370,892**	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,450,000	**$ 32,820,892**
TSPLOST PROJECTS *		**$ 55,143,546**	$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 2,500,000	**$ 65,143,546**
ENVIRONMENTAL/INTEGRATED WASTE		**$ 2,870,029**	$ 850,000	$ 850,000	$ 850,000	$ 850,000	**$ 6,270,029**
TOTAL PROJECT COSTS	**$ -**	**$ 99,274,561**	**$ 8,507,992**	**$ 9,057,530**	**$ 8,156,254**	**$ 8,350,000**	**$ 133,346,337**

** Please note this schedule presumes that TSPLOST projects will take up to 5 years to complete, although their entire costs are included in the FY2018 CIP Budget.*

MANAGEMENT SUMMARY

FY21 FINANCING METHOD
$5,913,462

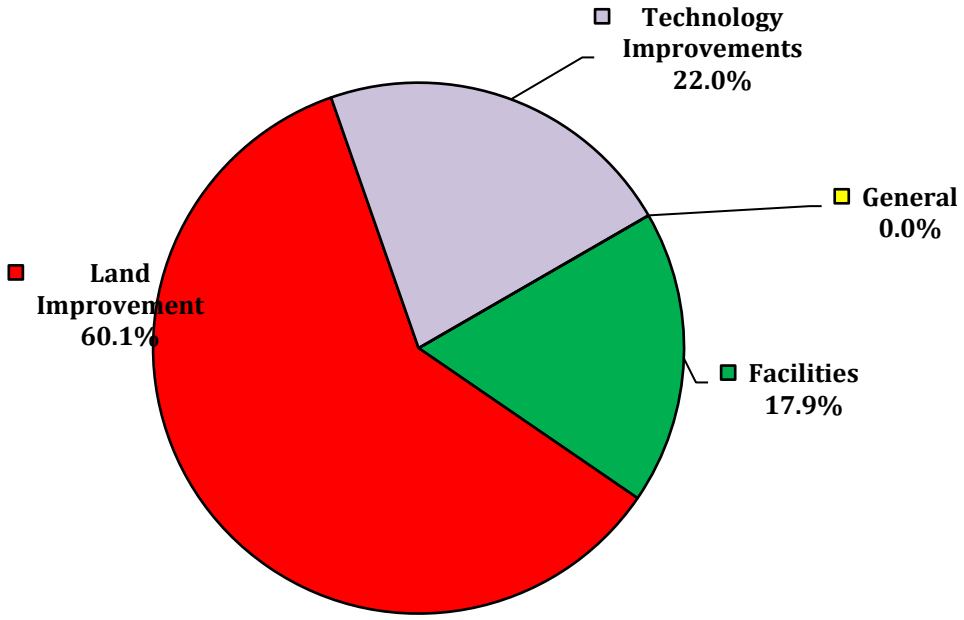


FY21 FINANCING FOR MANAGEMENT PROJECTS

METHOD/SOURCE	AMOUNT
General Fund	$ -
1999 SPLOST	-
2009 LOST	1,427,739
Prior Years' General Fund Balance	1,150,282
Prior Years' 1999 SPLOST	1,870,449
Prior Years' 2009 LOST	798,998
Prior Years' Bond Funds	665,994
FY21 TOTAL	$ 5,913,462

MANAGEMENT SUMMARY

FY21 PROJECT COSTS
$5,913,462



FY21 PROJECT COSTS

TYPE OF PROJECT		AMOUNT
Facilities	$	1,058,267
Land Improvement		3,553,478
Technology Improvements		1,301,718
General		-
FY21 TOTAL	$	5,913,462

MANAGEMENT PROJECTS SUMMARY

FIVE YEAR FORECAST
MANAGEMENT CAPITAL IMPROVEMENT PROJECTS

		Carryforward	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES							
Fund Balance		$ 1,150,282	$ -				$ 1,150,282
Bond Proceeds		$ 665,994					$ 665,994
Sales Tax (2009 LOST)		$ 798,998	$ 1,427,739				$ 2,226,737
Sales Tax (1999 SPLOST)		$ 1,870,449					$ 1,870,449
Balance Forward							$ -
TOTAL FUNDING		$ 4,485,723	$ 1,427,739	$ -	$ -	$ -	$ 5,913,462
			$ 5,913,462				
PROJECT COSTS	**Type**	**Prior to FY20**	**FY21**	**FY22**	**FY23**	**FY24**	**Total**
MCSD Library	Facilities	$ 43,214,957	$ -				$ 43,214,957
Bull Creek Golf Course	Facilities	$ 2,232,308	$ 6,773				$ 2,239,081
Oxbow Meadows Development	Facilities	$ 15,906,781	$ -				$ 15,906,781
LOST Facilities	Facilities	$ -	$ 600,000				$ 600,000
Various General Fund	General	$ -	$ -				$ -
Tree Preservation and Replace	Land Improvement	$ 155,525	$ 24,924				$ 180,449
Property Acquisition	Land Improvement	$ 3,713,899	$ 45,501				$ 3,759,400
NFL Improvements	Land Improvement	$ 7,514,931	$ 520,220				$ 8,035,151
Enterprise Zone	Land Improvement	$ 4,445,117	$ 665,994				$ 5,111,112
Liberty District Redevelopment	Land Improvement	$ 3,656,544	$ 1,343,456				$ 5,000,000
Upgrade of LGFS/GHRS System	Technology	$ 1,949,117	$ -				$ 1,949,117
Health and Pension Reporting	Technology	$ 148,650	$ 15,350				$ 164,000
LOST Information Technology	Technology	$ 5,779,540	$ 905,815				$ 6,685,354
Asset Management Software	Technology	$ -	$ -				$ -
Radio System Maintenance	Technology	$ 100,000	$ -				$ 100,000
Government Center Elevator	Facilities	$ 467,800	$ 200				$ 468,000
FEMA-GEMA Lindsey	Land Improvement	$ 61,809	$ -				$ 61,809
FEMA-GEMA Riverwalk	Land Improvement	$ 445,235	$ -				$ 445,235
FEMA-GEMA Bradley Circle	Land Improvement	$ 267,502	$ -				$ 267,502
Public Works Building Roof Replacement	Facilities	$ 62,520	$ -				$ 62,520
Government Center Pipe Repair	Facilities	$ 329,290	$ -				$ 329,290
Government Center Generator	Facilities	$ 149,570	$ -				$ 149,570
Energov Upgrade	Facilities	$ 269,901	$ 89,169				$ 359,070
New Gas Pumps and Generators	Facilities	$ -	$ 250,000				$ 250,000
Bull Creek Golf Course Club House	Facilities	$ 178,701	$ 463				$ 179,164
Government Center Uninterruptible	Facilities	$ 67,563	$ 437				$ 68,000
Watershed Dams Emergency Action Plan	General	$ 115,000	$ -				$ 115,000
Benning Park Transformer Replacement	Facilities	$ 94,024	$ -				$ 94,024
Riverwalk Maintenance	Land Improvement	$ 64,751	$ -				$ 64,751
Public Defender's Office Expansion	Facilities	$ 169,723	$ -				$ 169,723
Public Works 602 11th Ave Bldg Repair	Facilities	$ 319,453	$ 59,863				$ 379,316
Government Center Flooding Repairs	Facilities	$ 2,118,071	$ -				$ 2,118,071
Barngover Cathryn Drive	Land Improvement	$ 677,839	$ 953,382				$ 1,631,221
Roof Repair on Linwood Gatehouse	Facilities	$ 24,000	$ -				$ 24,000
Cooling Tower Government Center Repairs	Facilities	$ 49,900	$ 100				$ 50,000
311 Constituent Management System	Technology	$ 76,803	$ 380,553				$ 457,356
GA Ports Authoirty Remediation	Facilities	$ 648,738	$ 51,262				$ 700,000
TOTAL PROJECT COSTS		$ 95,475,561	$ 5,913,462	$ -	$ -	$ -	$ 101,389,024

MUSCOGEE COUNTY SCHOOL DISTRICT LIBRARY

PROJECT NAME:	MCSD Library
PROJECT DESCRIPTION:	Construct new 100,000 sf state-of-the-art library to replace 50-yr old facility
BENEFIT TO THE COMMUNITY:	Improved access to resources for educational, leisure and research purposes for all citizens and students in the Muscogee County area
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PLANNING	**PROJECT TYPE:**	QUALITY OF LIFE
ACCOUNT CODE:	0540 695 2120, 0556 200 2451	**PROJECT NO:**	50500

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 43,214,957		$ 43,214,957
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 43,214,957**	**$ -**	**$ 43,214,957**
PROJECT COSTS			
Professional Services	$ 155,723		$ 155,723
Legal	$ 211,607		$ 211,607
Architect/Engineering	$ 1,774,528		$ 1,774,528
Appraisal/Negotiations			
Construction	$ 25,390,979		$ 25,390,979
Land Acquisition	$ 2,995,435		$ 2,995,435
Furnishings & Equipment	$ 12,686,685		$ 12,686,685
BUDGETED EXPENDITURES	**$ 43,214,957**	**$ -**	**$ 43,214,957**
BALANCE	**$ -**	**$ -**	**$ -**

BULL CREEK GOLF COURSE

PROJECT NAME:	Bull Creek Golf Course		
PROJECT DESCRIPTION:	Renovation of Bull Creek Golf Course, including upgrades to irrigation systems, drainage, turf, sand bunkers, tee boxes, greens and cart paths		
BENEFIT TO THE COMMUNITY:	Improved public golf course amenity for citizens and visitors to Columbus for recreational and instructional purposes, as well as practice for local teams		
OPERATING BUDGET IMPACT:	Reduced operational risk for repairs or maintenance to golf course		
MANAGING DEPARTMENT:	BULL CREEK	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0540 695 2129	**PROJECT NO:**	50502

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 2,239,081		$ 2,239,081
Other			
Balance Forward		$ 6,773	
TOTAL FUNDING SOURCES	**$ 2,239,081**	**$ 6,773**	**$ 2,239,081**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 181,549		$ 181,549
Appraisal/Negotiations			
Construction	$ 2,050,759	$ 6,773	$ 2,057,532
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,232,308**	**$ 6,773**	**$ 2,239,081**
BALANCE	**$ 6,773**	**$ -**	**$ -**

2009 LOST: FACILITIES MAINTENANCE

PROJECT NAME:	LOST Facilities
PROJECT DESCRIPTION:	Funding for repairs, long term maintenance, and upgrades to facilities owned and operated by the City
BENEFIT TO THE COMMUNITY:	Maintains facilities for use by citizens and visitors as well as employees of City
OPERATING BUDGET IMPACT:	Reduced repair and maintenance costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	INFRASTRUCTURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96001

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)		$ 600,000	$ 600,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ -**	**$ 600,000**	**$ 600,000**
PROJECT COSTS			
Professional Services		$ 25,000	$ 25,000
Legal		$ 25,000	$ 25,000
Architect/Engineering		$ 50,000	$ 50,000
Appraisal/Negotiations			
Construction		$ 500,000	$ 500,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 600,000**	**$ 600,000**
BALANCE	**$ -**	**$ -**	**$ -**

TREE PRESERVATION AND REPLACEMENT

PROJECT NAME:	Tree Preservation and Replacement
PROJECT DESCRIPTION:	Funding for the replacement and preservation of trees throughout Muscogee County
BENEFIT TO THE COMMUNITY:	Preserves environmental integrity of Columbus/Muscogee County by planting or preserving existing tree population; improves aesthetics and environmental health for citizens and property owners
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:		**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22193

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- General Fund	$ 180,449		$ 180,449
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 24,924	
TOTAL FUNDING SOURCES	**$ 180,449**	**$ 24,924**	**$ 180,449**
PROJECT COSTS			
Professional Services	$ 155,525	$ 24,924	$ 180,449
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 155,525**	**$ 24,924**	**$ 180,449**
BALANCE	**$ 24,924**	**$ -**	**$ -**

PROPERTY ACQUISITION

PROJECT NAME:	Property Acquisition
PROJECT DESCRIPTION:	Funding to facilitate City's real estate purchases, including legal fees, surveys, appraisals, environmental assessments, demolitions, and site costs
BENEFIT TO THE COMMUNITY:	Necessary element of community development and improvement
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PLANNING/REAL ESTATE	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22194

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND	$ 3,759,400		$ 3,759,400
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 45,501	
TOTAL FUNDING SOURCES	**$ 3,759,400**	**$ 45,501**	**$ 3,759,400**
PROJECT COSTS			
Professional Services			
Legal	$ 11,714		$ 11,714
Architect/Engineering			
Appraisal/Negotiations	$ 17,673		$ 17,673
Construction			
Land Acquisition	$ 3,649,512	$ 45,501	$ 3,695,013
Furnishings & Equipment	$ 35,000		$ 35,000
BUDGETED EXPENDITURES	**$ 3,713,899**	**$ 45,501**	**$ 3,759,400**
BALANCE	**$ 45,501**	**$ -**	**$ -**

NEED FOR LAND (FT BENNING) IMPROVEMENTS

PROJECT NAME:	NFL Improvements		
PROJECT DESCRIPTION:	Acquisition of approximately 2,500 acres of land which was part of the Fort Benning Military Reservation and construction of roads and utilities there		
BENEFIT TO THE COMMUNITY:	Spur industrial, commercial and residential growth and development in the area		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	REAL ESTATE	**PROJECT TYPE:**	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2133	**PROJECT NO:**	50601

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 8,035,151		$ 8,035,151
Other			
Balance Forward		$ 520,220	
TOTAL FUNDING SOURCES	**$ 8,035,151**	**$ 520,220**	**$ 8,035,151**
PROJECT COSTS			
Professional Services	$ 38,186		$ 38,186
Legal	$ 13,929	$ 10,000	$ 23,929
Architect/Engineering	$ 1,326,028	$ 26,799	$ 1,352,827
Appraisal/Negotiations	$ 27,546		$ 27,546
Construction	$ 3,518,555	$ 483,421	$ 4,001,976
Land Acquisition	$ 2,590,687		$ 2,590,687
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 7,514,931**	**$ 520,220**	**$ 8,035,151**
BALANCE	**$ 520,220**	**$ -**	**$ -**

ENTERPRISE ZONE

PROJECT NAME:	Enterprise Zone		
PROJECT DESCRIPTION:	Acquire and develop land for commercial and industrial purposes, infrastructure, relocation assistance, demolition and site preparation.		
BENEFIT TO THE COMMUNITY:	Improved commercial, industrial and residential development to facilitate economic growth as well as improved working and living environments for citizens and property owners.		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	PLANNING/REAL ESTATE	**PROJECT TYPE:**	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2131 and 0559 800 2160	**PROJECT NO:**	22942, 50603, 82070

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 1,550,345		$ 1,550,345
Bond Proceeds	$ 24,080		$ 24,080
Sales Tax (1999 SPLOST)	$ 3,536,687		$ 3,536,687
Other			
Balance Forward		$ 665,994	
TOTAL FUNDING SOURCES	**$ 5,111,111**	**$ 665,994**	**$ 5,111,111**
PROJECT COSTS			
Professional Services	$ 765,358		$ 765,358
Legal	$ 45,092		$ 45,092
Architect/Engineering	$ 250,770		$ 250,770
Appraisal/Negotiations	$ 18,150		$ 18,150
Construction	$ 14,562	$ 30,382	$ 44,944
Land Acquisition	$ 3,331,685	$ 635,613	$ 3,967,298
Furnishings & Equipment	$ 19,500		$ 19,500
BUDGETED EXPENDITURES	**$ 4,445,117**	**$ 665,994**	**$ 5,111,112**
BALANCE	**$ 665,994**	**$ -**	**$ -**

LIBERTY DISTRICT REDEVELOPMENT

PROJECT NAME:	Liberty District Redevelopment
PROJECT DESCRIPTION:	Redevelopment of Liberty District, the area surrounding the historically and culturally significant Liberty Theater.
BENEFIT TO THE COMMUNITY:	Improved residential and commercial amenities to attract patrons and visitors which enhances economic vitality of the area
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	REAL ESTATE	**PROJECT TYPE:**	ECONOMIC DEVELOPMENT
ACCOUNT CODE:	0540 695 2134	**PROJECT NO:**	50604, 50620, 50621, 50622, 50623

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 5,000,000		$ 5,000,000
Other			
Balance Forward		$ 1,343,456	
TOTAL FUNDING SOURCES	**$ 5,000,000**	**$ 1,343,456**	**$ 5,000,000**
PROJECT COSTS			
Professional Services	$ 40		$ 40
Legal	$ 39,439	$ 10,000	$ 49,439
Architect/Engineering	$ 102,044	$ 10,000	$ 112,044
Appraisal/Negotiations	$ 45,213		$ 45,213
Construction	$ 1,144,882	$ 1,018,087	$ 2,162,969
Land Acquisition	$ 2,323,934	$ 305,370	$ 2,629,304
Furnishings & Equipment	$ 991		$ 991
BUDGETED EXPENDITURES	**$ 3,656,544**	**$ 1,343,456**	**$ 5,000,000**
BALANCE	**$ 1,343,456**	**$ -**	**$ -**

UPGRADE OF LGFS/GHRS SYSTEMS

PROJECT NAME:	LGFS/GHRS Conversion/Implementation
PROJECT DESCRIPTION:	Consultation and implementation services for upgrade of system to Advantage3.0, including AP, AR, Purchasing, Accounting, and HR
BENEFIT TO THE COMMUNITY:	Allows City to provide citizens and other stakeholders information in a timely and accurate manner
OPERATING BUDGET IMPACT:	Reduced resource requirement due to efficiencies of newer system

MANAGING DEPARTMENT:	FINANCE/HR/IT	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22187

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND	$ 1,949,117		$ 1,949,117
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 1,949,117**	**$ -**	**$ 1,949,117**
PROJECT COSTS			
Professional Services	$ 1,277,694		$ 1,277,694
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 671,423		$ 671,423
BUDGETED EXPENDITURES	**$ 1,949,117**	**$ -**	**$ 1,949,117**
BALANCE	**$ -**	**$ -**	**$ -**

HEALTH AND PENSION REPORTING

PROJECT NAME:	Health and Pension Reports
PROJECT DESCRIPTION:	Funding for actuarial services for Other Post Employment Benefits
BENEFIT TO THE COMMUNITY:	Provides employees and retirees necessary information regarding post employment benefits and ensures compliance with statutory and other requirement
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	HUMAN RESOURCES/ FINANCE	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22234

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- GENERAL FUND	$ 164,000		$ 164,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 15,350	
TOTAL FUNDING SOURCES	**$ 164,000**	**$ 15,350**	**$ 164,000**
PROJECT COSTS			
Professional Services	$ 131,775	$ 15,350	$ 147,125
Legal	$ 16,875		$ 16,875
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 148,650**	**$ 15,350**	**$ 164,000**
BALANCE	**$ 15,350**	**$ -**	**$ -**

2009 OTHER LOST: INFORMATION TECHNOLOGY

PROJECT NAME:	LOST Information Technology
PROJECT DESCRIPTION:	Funding for technological investment and improvement at the City.
BENEFIT TO THE COMMUNITY:	Improves operational efficiencies of staff to provide better quality service to citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90001, 90002

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 5,916,685	$ 768,669	$ 6,685,354
Other			
Balance Forward		$ 137,146	
TOTAL FUNDING SOURCES	**$ 5,916,685**	**$ 905,815**	**$ 6,685,354**
PROJECT COSTS			
Professional Services	$ 1,900,788	$ 371,072	$ 2,271,860
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 3,878,752	$ 534,743	$ 4,413,494
BUDGETED EXPENDITURES	**$ 5,779,540**	**$ 905,815**	**$ 6,685,354**
BALANCE	**$ 137,146**	**$ -**	**$ -**

RADIO SYSTEM MAINTENANCE

PROJECT NAME:	Radio System Maintenance
PROJECT DESCRIPTION:	Funding for maintenance and repairs for City's emergency communication system
BENEFIT TO THE COMMUNITY:	Improved communciation accessibility for emergencies and City operations
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	98002

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 100,000		$ 100,000
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ -**	**$ 100,000**
PROJECT COSTS			
Professional Services	$ 100,000		$ 100,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 100,000**	**$ -**	**$ 100,000**
BALANCE	**$ -**	**$ -**	**$ -**

GOVERNMENT CENTER ELEVATORS

PROJECT NAME:	Govt Center Elevator
PROJECT DESCRIPTION:	Repair or replace exisitng elevator systems in the Government Center, which are so old replacement parts and service are no longer available
BENEFIT TO THE COMMUNITY:	Improved safety and convenience for citizens and visitors using the Government Centers as well as employees who work in the building
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96023

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 468,000		$ 468,000
Other			
Balance Forward		$ 200	
TOTAL FUNDING SOURCES	**$ 468,000**	**$ 200**	**$ 468,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 467,800	$ 200	$ 468,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 467,800**	**$ 200**	**$ 468,000**
BALANCE	**$ 200**	**$ -**	**$ -**

FEMA/GEMA - LINDSEY DEC 2015 STORM DAMAGE

PROJECT NAME:	FEMA/GEMA - Lindsey Dec 2015 Storm Damage		
PROJECT DESCRIPTION:	Maintenance, repair, and reconstruction due from storm damage in December 2015 to the integrity of certain roadways		
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents		
OPERATING BUDGET IMPACT:	Funds are leveraged with State of Georgia Department of Transportation (DOT) funds.		
MANAGING DEPARTMENT:	Engineering/Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT TYPE:**	22946

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 61,809		$ 61,809
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 61,809**	**$ -**	**$ 61,809**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 61,809		$ 61,809
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 61,809**	**$ -**	**$ 61,809**
BALANCE	**$ -**	**$ -**	**$ -**

FEMA/GEMA - RIVERWALK DEC 2015 STORM DAMAGE

PROJECT NAME:	FEMA/GEMA - Riverwalk Dec 2015 Storm Damage
PROJECT DESCRIPTION:	Maintenance, repair, and reconstruction due from storm damage in December 2015 to the Riverwalk which includes lights
BENEFIT TO THE COMMUNITY:	Maintain extensive network of walking and biking trails which are used for recreation, sport and leisure by visitors and citizens
OPERATING BUDGET IMPACT:	Funds are leveraged with State of GA Dept. of Transportation (DOT) funds. Funding reduces pressure on operating funds

MANAGING DEPARTMENT:	Engineering/Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22947

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 445,235		$ 445,235
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 445,235**	**$ -**	**$ 445,235**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 445,235		$ 445,235
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 445,235**	**$ -**	**$ 445,235**
BALANCE	**$ -**	**$ -**	**$ -**

FEMA/GEMA BRADLEY CIRCLE DEC. 2015 STORM DAMAGE

PROJECT NAME:	FEMA/GEMA Bradley Circle Dec. 2015 Storm Damage
PROJECT DESCRIPTION:	Maintenance, repair, and reconstruction due from storm damage in December 2015 to the integrity of certain roadways
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents
OPERATING BUDGET IMPACT:	Funds are leveraged with State of GA Dept. of Transportation (DOT) funds. Funding reduces pressure on operating funds

MANAGING DEPARTMENT:	Engineering/Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22948

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 267,502		$ 267,502
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 267,502**	**$ -**	**$ 267,502**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 267,502		$ 267,502
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 267,502**	**$ -**	**$ 267,502**
BALANCE	**$ -**	**$ -**	**$ -**

GOVERNMENT CENTER PIPE REPAIR

PROJECT NAME:	Government Center Pipe Repair
PROJECT DESCRIPTION:	Repair or replace exisitng pipe in hot water systems in the Government Center due to corrosion over time
BENEFIT TO THE COMMUNITY:	Improved safety and convenience for citizens and visitors using the Government Center as well as employees who work in the building
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	Engineering/Public Works	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96049

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 329,290		$ 329,290
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 329,290**	**$ -**	**$ 329,290**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 329,290		$ 329,290
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 329,290**	**$ -**	**$ 329,290**
BALANCE	**$ -**	**$ -**	**$ -**

PUBLIC WORKS BUILDING ROOF REPLACEMENT

PROJECT NAME:	Public Works Building Roof Replacement
PROJECT DESCRIPTION:	Repair building roof at 11th Avenue facility
BENEFIT TO THE COMMUNITY:	Improved safety for citizens and visitors using the Public Works Building as well as employees who work in the building
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96048

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 62,520		$ 62,520
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 62,520**	**$ -**	**$ 62,520**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 62,520		$ 62,520
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 62,520**	**$ -**	**$ 62,520**
BALANCE	**$ -**	**$ -**	**$ -**

GOVERNMENT CENTER GENERATOR

PROJECT NAME:	Government Center Generator
PROJECT DESCRIPTION:	Add on site power generator to Government Center
BENEFIT TO THE COMMUNITY:	Improved safety and efficiency during power outages at Government Center
OPERATING BUDGET IMPACT:	Reduced exposure to risk of emergency power outage or failure

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96020

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 149,570		$ 149,570
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 149,570**	**$ -**	**$ 149,570**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 149,570		$ 149,570
BUDGETED EXPENDITURES	**$ 149,570**	**$ -**	**$ 149,570**
BALANCE	**$ -**	**$ -**	**$ -**

ENERGOV UPGRADE

PROJECT NAME:	Energov Upgrade
PROJECT DESCRIPTION:	Consultation and implementation services for upgrade of Energov system which is used by multiple departments within the city
BENEFIT TO THE COMMUNITY:	Improved efficiencies and accuracies for recording and tracking City assets
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90003

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 300,000	$ 59,070	$ 359,070
Other			
Balance Forward		$ 30,099	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 89,169**	**$ 359,070**
PROJECT COSTS			
Professional Services	$ 269,901	$ 89,169	$ 359,070
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 269,901**	**$ 89,169**	**$ 359,070**
BALANCE	**$ 30,099**	**$ -**	**$ -**

NEW GAS PUMPS AND GENERATORS

PROJECT NAME:	New Gas Pumps and Generators
PROJECT DESCRIPTION:	Replace exisitng pumps and generators at the Fleet Station
BENEFIT TO THE COMMUNITY:	Improved efficiencies and accuracies for recording fueling costs at all departments across the City
OPERATING BUDGET IMPACT:	Reduces fueling costs by purchasing at a discounted rate

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96056

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 250,000		$ 250,000
Other			
Balance Forward		$ 250,000	
TOTAL FUNDING SOURCES	**$ 250,000**	**$ 250,000**	**$ 250,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment		$ 250,000	$ 250,000
BUDGETED EXPENDITURES	**$ -**	**$ 250,000**	**$ 250,000**
BALANCE	**$ 250,000**	**$ -**	**$ -**

RE-ROOF BULL CREEK GOLF CLUB HOUSE

PROJECT NAME:	Re-roof Bull Creek Golf Club House
PROJECT DESCRIPTION:	Repair building roof at Bull Creek Golf Course Club House
BENEFIT TO THE COMMUNITY:	Improved safety for employees, citizens and visitors who work and use the Bull Creek Club House
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96057

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 179,164		$ 179,164
Other			
Balance Forward		$ 463	
TOTAL FUNDING SOURCES	**$ 179,164**	**$ 463**	**$ 179,164**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 178,701	$ 463	$ 179,164
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 178,701**	**$ 463**	**$ 179,164**
BALANCE	**$ 463**	**$ -**	**$ -**

GOVERNMENT CENTER UNINTERRUPTIBLE POWER SUPPLY

PROJECT NAME:	Government Center Uninterruptible
PROJECT DESCRIPTION:	Uninterruptible power supply for Critical Systems at the Government Center
BENEFIT TO THE COMMUNITY:	Ensuring that critical systems remain running in the event of extended power outage
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96053

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 68,000		$ 68,000
Other			
Balance Forward		$ 437	
TOTAL FUNDING SOURCES	**$ 68,000**	**$ 437**	**$ 68,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 67,563	$ 437	$ 68,000
BUDGETED EXPENDITURES	**$ 67,563**	**$ 437**	**$ 68,000**
BALANCE	**$ 437**	**$ -**	**$ -**

WATERSHED DAMS EMERGENCY ACTION PLAN

PROJECT NAME:	Watershed Dams Emergency Action Plan
PROJECT DESCRIPTION:	This Action Plan is mandated by the State. It determines Impact Zone and Response Plan if any of the Flood Control Watershed Dams were breached
BENEFIT TO THE COMMUNITY:	To provide safety to the citizens of Columbus and surrounding areas
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94014

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 115,000		$ 115,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 115,000**	**$ -**	**$ 115,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 115,000		$ 115,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 115,000**	**$ -**	**$ 115,000**
BALANCE	**$ -**	**$ -**	**$ -**

BENNING PARK TRANSFORMER REPLACEMENT

PROJECT NAME:	Benning Park Transformer Replacement
PROJECT DESCRIPTION:	Replacement of a 1,000 amp main transformer and lighting controls for each ballfield
BENEFIT TO THE COMMUNITY:	Ensuring the safety of anyone repairing or using these ballfields
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96051

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 94,024		$ 94,024
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 94,024**	**$ -**	**$ 94,024**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 94,024		$ 94,024
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 94,024**	**$ -**	**$ 94,024**
BALANCE	**$ -**	**$ -**	**$ -**

RIVERWALK MAINTENANCE

PROJECT NAME:	Riverwalk Maintenance
PROJECT DESCRIPTION:	Funds set aside periodially to finance Riverwalk Maintenance projects for the City
BENEFIT TO THE COMMUNITY:	Provide maintenance for the Riverwalk
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22913

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 64,751		$ 64,751
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 64,751**	**$ -**	**$ 64,751**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 64,751		$ 64,751
BUDGETED EXPENDITURES	**$ 64,751**	**$ -**	**$ 64,751**
BALANCE	**$ -**	**$ -**	**$ -**

PUBLIC DEFENDER'S OFFICE EXPANSION

PROJECT NAME:	Public Defender's Office Expansion
PROJECT DESCRIPTION:	Repair and renovate office space at the Public Defender's office
BENEFIT TO THE COMMUNITY:	To ensure compliance with health and safety codes
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22951

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 169,723		$ 169,723
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 169,723**	**$ -**	**$ 169,723**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 4,400		$ 4,400
Appraisal/Negotiations			
Construction	$ 165,323		$ 165,323
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 169,723**	**$ -**	**$ 169,723**
BALANCE	**$ -**	**$ -**	**$ -**

PUBLIC WORKS 602 11TH AVE BUILDING REPAIRS

PROJECT NAME:	Public Works 602 11th Ave Building Repairs
PROJECT DESCRIPTION:	Replacement of the Facilities Maintenance administrative offices and the electrical shop due to fire
BENEFIT TO THE COMMUNITY:	Improved safety for citizens and visitors using the Public Works Building as well as employees who work in the building
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22952

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 379,316		$ 379,316
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 59,863	
TOTAL FUNDING SOURCES	**$ 379,316**	**$ 59,863**	**$ 379,316**
PROJECT COSTS			
Professional Services	$ 75		
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 278,600	$ 59,863	$ 338,463
Land Acquisition			
Furnishings & Equipment	$ 40,778		$ 40,778
BUDGETED EXPENDITURES	**$ 319,453**	**$ 59,863**	**$ 379,241**
BALANCE	**$ 59,863**	**$ -**	**$ -**

GOVERNMENT CENTER FLOODING REPAIRS

PROJECT NAME:	Government Center Flooding Repairs
PROJECT DESCRIPTION:	Maintenance, repair, and reconstruction due from water damage from a water pipe that busted in June 2018
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment or citizens, employees, and vistors to the Government Center
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22953

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 2,118,071		$ 2,118,071
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 2,118,071**	**$ -**	**$ 2,118,071**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 2,118,071		$ 2,118,071
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,118,071**	**$ -**	**$ 2,118,071**
BALANCE	**$ -**	**$ -**	**$ -**

Barngrover Cathryn Drive

PROJECT NAME:	Barngrover Cathryn Drive
PROJECT DESCRIPTION:	The demolition of the property. Once the site is cleared, soil will be tested and replaced as needed and the faulty sewer and drainage system will be replaced. After that, a new house will be built.
BENEFIT TO THE COMMUNITY:	Rid the community of the vacant property that has stood for over 20 years.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22167

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 1,631,221		$ 1,631,221
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 953,382	
TOTAL FUNDING SOURCES	**$ 1,631,221**	**$ 953,382**	**$ 1,631,221**
PROJECT COSTS			
Professional Services	$ 5,119		
Legal			
Architect/Engineering	$ 86,190		
Appraisal/Negotiations			
Construction	$ 586,530	$ 953,382	$ 1,539,912
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 677,839**	**$ 953,382**	**$ 1,539,912**
BALANCE	**$ 953,382**	**$ -**	**$ -**

Roof Repair on Linwood Gatehouse

PROJECT NAME:	Roof Repair on Linwood Gatehouse
PROJECT DESCRIPTION:	Repairing roof of the Linwood Gatehouse
BENEFIT TO THE COMMUNITY:	Helping attract a steady stream of visitors locating their ancestors
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96058

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 24,000		$ 24,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 24,000**	**$ -**	**$ 24,000**
PROJECT COSTS			
Professional Services	$ 24,000		$ 24,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 24,000**	**$ -**	**$ 24,000**
BALANCE	**$ -**	**$ -**	**$ -**

Cooling Tower Government Center Repairs

PROJECT NAME:	Cooling Tower Government Center Repairs
PROJECT DESCRIPTION:	Rebuilding the cooling tower in government center
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and vistors to the Government Center
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96061

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 50,000		$ 50,000
Other			
Balance Forward		$ 100	
TOTAL FUNDING SOURCES	**$ 50,000**	**$ 100**	**$ 50,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 49,900	$ 100	$ 50,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 49,900**	**$ 100**	**$ 50,000**
BALANCE	**$ 100**	**$ -**	**$ -**

311 Constituent Management System

PROJECT NAME:	311 Constituent Management System
PROJECT DESCRIPTION:	Create automated and streamlined citizen service delivery
BENEFIT TO THE COMMUNITY:	A greater ability to meet the growing desire for citizens to digitally self-service their needs
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	INFORMATION TECHNOLOGY	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 210 9901	**PROJECT NO:**	90004

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 457,356		$ 457,356
Other			
Balance Forward		$ 380,553	
TOTAL FUNDING SOURCES	**$ 457,356**	**$ 380,553**	**$ 457,356**
PROJECT COSTS			
Professional Services	$ 76,803	$ 380,553	$ 457,356
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 76,803**	**$ 380,553**	**$ 457,356**
BALANCE	**$ 380,553**	**$ -**	**$ -**

GA Ports Authority Remediation

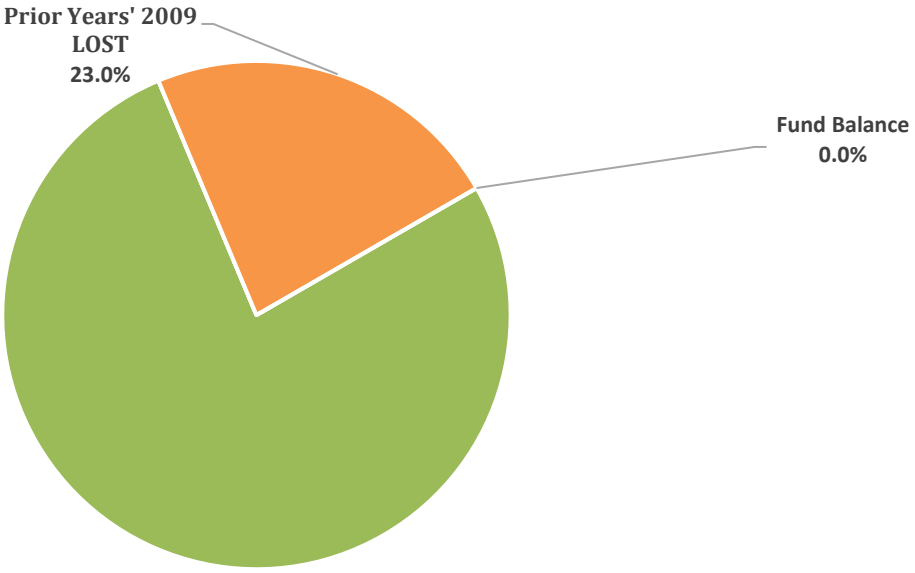
PROJECT NAME:	GA Ports Authority Remediation
PROJECT DESCRIPTION:	Demolition of tanks and structures across from South Commons Softball Complex
BENEFIT TO THE COMMUNITY:	Provides a safer and cleaner environment for citizens, employees, and vistors to the Softball Complex
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22957

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 700,000		$ 700,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 51,262	
TOTAL FUNDING SOURCES	**$ 700,000**	**$ 51,262**	**$ 700,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 648,738	$ 51,262	$ 700,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 648,738**	**$ 51,262**	**$ 700,000**
BALANCE	**$ 51,262**	**$ -**	**$ -**

PARKS, RECREATION & LEISURE SUMMARY

FY21 FINANCING METHOD
$198,857

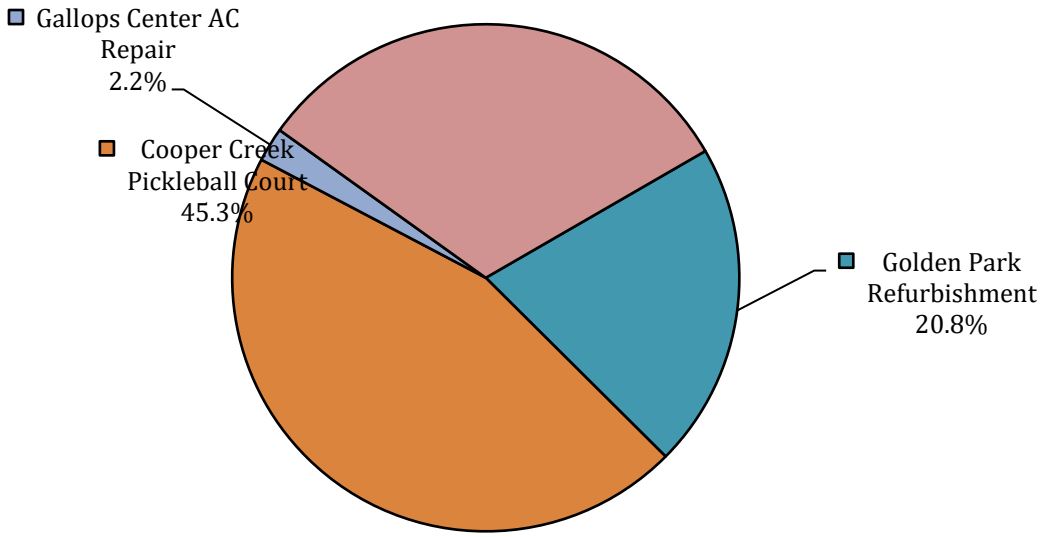


FY21 FINANCING FOR PARKS & RECREATION PROJECTS

METHOD/SOURCE		AMOUNT
Fund Balance	$	-
1999 SPLOST		-
Prior Years' Fund		153,175
2009 LOST		-
Prior Years' 1999 SPLOST		-
Prior Years' 2009 LOST		45,682
Prior Years' Bond Funds		-
FY21 TOTAL	$	198,857

PARKS, RECREATION & LEISURE SUMMARY

FY21 PROJECT COSTS
$198,857



FY21 PARKS & RECREATION PROJECTS

PROJECT		AMOUNT
Comer Gym Restoration/Roof	$	-
Outdoor Pools Repair		-
Cooper Creek Expansion		-
Memorial Stadium Assessment		-
Golden Park Refurbishment		41,332
Cooper Creek Pickleball Court		90,000
Gallops Center AC Repair		4,350
Memorial Stadium Void Repair		63,175
FY21 TOTAL	$	198,857

PARKS, RECREATION AND LEISURE SUMMARY

FIVE YEAR FORECAST
PARKS, RECREATION AND LEISURE CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES								
Fund Balance			$ 153,175	$ -				$ 153,175
Bond Proceeds								$ -
Sales Tax (2009 LOST)			$ 45,682	$ -				$ 45,682
Sales Tax (1999 SPLOST)								$ -
Balance Forward								$ -
TOTAL FUNDING			$ 198,857	$ -	$ -	$ -	$ -	$ 198,857
				$ 198,857				
PROJECT COSTS								
Comer Gym Restoration		Parks & Rec	$ 2,577,610	$ -				$ 2,577,610
Outdoor Pools Repair		Parks & Rec	$ 600,000	$ -				$ 600,000
Cooper Creek Expansion		Parks & Rec	$ 1,500,000	$ -				$ 1,500,000
Memorial Stadium Assessment		Parks & Rec	$ 2,000	$ -				$ 2,000
Golden Park Refurbishment		Parks & Rec	$ 85,685	$ 41,332				$ 127,017
Cooper Creek Pickleball Court		Parks & Rec	$ -	$ 90,000				$ 90,000
Gallops Center AC Replacement		Parks & Rec	$ 59,486	$ 4,350				$ 63,836
Memorial Stadium Void Repair		Parks & Rec	$ 236,825	$ 63,175				$ 300,000
TOTAL PROJECT COSTS			$ 5,061,606	$ 198,857	$ -	$ -	$ -	$ 5,260,463

COMER GYM RESTORATION

PROJECT NAME:	Comer Gym Restoration
PROJECT DESCRIPTION:	Restoration of Comer Gym
BENEFIT TO THE COMMUNITY:	Citizens benefit from the use of an improved recreational facility with both historic and cultural significance. Facility provides recreation and other citizen activities.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0508 660 1000 and 0109 260 9901	**PROJECT NO:**	22928, 96017, 96028

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance - General Fund	$ 766,924		$ 766,924
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,810,686		$ 1,810,686
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,577,610**	**$ -**	**$ 2,577,610**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 11,154		$ 11,154
Appraisal/Negotiations			
Construction	$ 2,556,467		$ 2,556,467
Land Acquisition			
Furnishings & Equipment	$ 9,989		$ 9,989
BUDGETED EXPENDITURES	**$ 2,577,610**	**$ -**	**$ 2,577,610**
BALANCE	**$ -**	**$ -**	**$ -**

OUTDOOR POOL REPAIRS

PROJECT NAME:	Shirley Winston, Rigdon Park, Psalmond Rd and Dbl Churches Pools
PROJECT DESCRIPTION:	Structural repairs for Shirley Winston, Rigdon Park, Psalmond Rd and Double Churches Pools
BENEFIT TO THE COMMUNITY:	Provide a comfortable, safe and enjoyable amenity facility for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96035, 96036, 96037, 96038

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 600,000		$ 600,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 600,000**	**$ -**	**$ 600,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 600,000		$ 600,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 600,000**	**$ -**	**$ 600,000**
BALANCE	**$ -**	**$ -**	**$ -**

COOPER CREEK EXPANSION CONSTRUCTION

PROJECT NAME:	Cooper Creek Expansion Construction
PROJECT DESCRIPTION:	Expansion of the Cooper Creek Tennis Courts
BENEFIT TO THE COMMUNITY:	Provide a club house and additional tennis courts to citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96039

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,500,000		$ 1,500,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,500,000**	**$ -**	**$ 1,500,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 1,500,000		$ 1,500,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,500,000**	**$ -**	**$ 1,500,000**
BALANCE	**$ -**	**$ -**	**$ -**

MEMORIAL STADIUM STRUCTURAL ASSESSMENT

PROJECT NAME:	Memorial Stadium Structural Assessment
PROJECT DESCRIPTION:	Structural Assessment of football stadium for repairs
BENEFIT TO THE COMMUNITY:	Provide a comfortable, safe and enjoyable amenity facility for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96029

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 2,000		$ 2,000
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,000**	**$ -**	**$ 2,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 2,000		$ 2,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,000**	**$ -**	**$ 2,000**
BALANCE	**$ -**	**$ -**	**$ -**

GOLDEN PARK REFURBISHMENT

PROJECT NAME:	Golden Park Refurbishment
PROJECT DESCRIPTION:	Structural repairs to recreational facility.
BENEFIT TO THE COMMUNITY:	Provide a more comfortable, safe and enjoyable facility for citizens.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96047

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 127,017		$ 127,017
Other			
Balance Forward		$ 41,332	
TOTAL FUNDING SOURCES	**$ 127,017**	**$ 41,332**	**$ 127,017**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 85,685	$ 41,332	$ 127,017
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 85,685**	**$ 41,332**	**$ 127,017**
BALANCE	**$ 41,332**	**$ -**	**$ -**

COOPER CREEK TENNIS CENTER PICKLEBALL COURTS

PROJECT NAME:	Cooper Creek Tennis Center Pickleball Courts		
PROJECT DESCRIPTION:	This project will build 6 Pickleball Courts with lights and fencing		
BENEFIT TO THE COMMUNITY:	Pickleball is one of the fastest growing sports throughout the United States. These courts will provide yet another activity for the community that addresses health, wellness and quality of life issues.		
OPERATING BUDGET IMPACT:	A small impact on the operating budget in that existing staff will maintain these courts as well as the others at the complex.		
MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22954

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 90,000		$ 90,000
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ 90,000	
TOTAL FUNDING SOURCES	**$ 90,000**	**$ 90,000**	**$ 90,000**
PROJECT COSTS			
Professional Services		$ 10,000	$ 10,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 80,000	$ 80,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 90,000**	**$ 90,000**
BALANCE	**$ 90,000**	**$ -**	**$ -**

GALLOPS CENTER A/C REPLACEMENT

PROJECT NAME:	Gallops Center A/C Replacement
PROJECT DESCRIPTION:	Replace exsisting A/C unit in facility
BENEFIT TO THE COMMUNITY:	Provide a comfortable, safe and enjoyable amenity facility for citizens
OPERATING BUDGET IMPACT:	Minimal impact to operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96059

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 63,836		$ 63,836
Other			
Balance Forward		$ 4,350	
TOTAL FUNDING SOURCES	**$ 63,836**	**$ 4,350**	**$ 63,836**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 59,486	$ 4,350	$ 63,836
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 59,486**	**$ 4,350**	**$ 63,836**
BALANCE	**$ 4,350**	**$ -**	**$ -**

MEMORIAL STADIUM VOID REPAIR OLOST

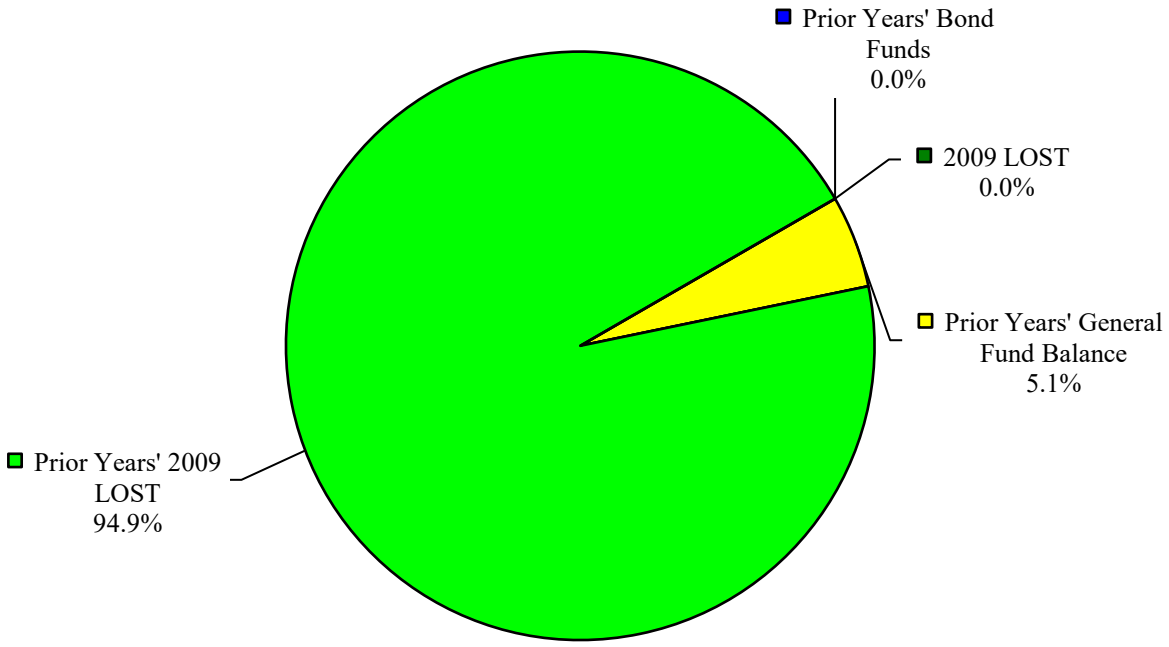
PROJECT NAME:	Memorial Stadium Void Repair OLOST
PROJECT DESCRIPTION:	Repairing stadium due to erosion damage
BENEFIT TO THE COMMUNITY:	Provide a comfortable, safe and enjoyable amenity facility for citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PARKS AND RECREATION	**PROJECT TYPE:**	PARKS, RECREATION AND LEISURE
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22958

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 300,000		$ 300,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 63,175	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 63,175**	**$ 300,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 236,825	$ 63,175	$ 300,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 236,825**	**$ 63,175**	**$ 300,000**
BALANCE	**$ 63,175**	**$ -**	**$ -**

PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FY21 FINANCING METHOD
$1,196,783

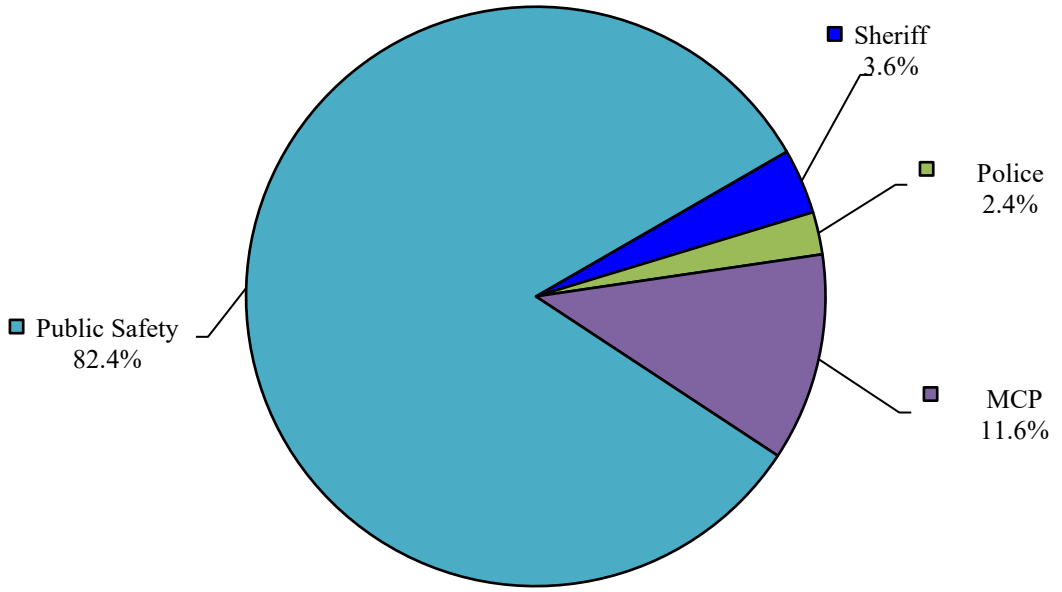


FY21 FINANCING FOR PUBLIC SAFETY/CRIMINAL JUSTICE PROJECTS

METHOD/SOURCE		AMOUNT
Fund Balance	$	-
1999 SPLOST		-
2009 LOST		-
Prior Years' General Fund Balance		60,863
Prior Years' 1999 SPLOST		-
Prior Years' 2009 LOST		1,135,920
Prior Years' Bond Funds		-
FY21 TOTAL	$	1,196,783

PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FY21 PROJECT COSTS
$1,196,783



FY21 PUBLIC SAFETY/CRIMINAL JUSTICE PROJECTS

PROJECT		AMOUNT
Fire/EMS	$	-
Sheriff		43,542
Police		28,371
MCP		138,733
Public Safety		986,138
FY21 TOTAL	$	1,196,783

PUBLIC SAFETY/CRIMINAL JUSTICE SUMMARY

FIVE YEAR FORECAST

PUBLIC SAFETY/CRIMINAL JUSTICE CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES								
Fund Balance and Other			$ 60,863	$ -				$ 60,863
Bond Proceeds								$ -
Sales Tax (2009 LOST)			$ 1,135,920	$ -				$ 1,135,920
Sales Tax (1999 SPLOST)								$ -
Balance Forward								$ -
TOTAL FUNDING			$ 1,196,783	$ -	$ -	$ -	$ -	$ 1,196,783
				$ 1,196,783				
PROJECT COSTS								
Fire Station No. 9		Fire/EMS	$ 3,340,223	$ -				$ 3,340,223
Fire Burn Building		Fire/EMS	$ 2,159,802	$ -				$ 2,159,802
Fire Station No. 11 Repairs		Fire/EMS	$ 631,851	$ -				$ 631,851
N Police Station Improvements		Police	$ 77,197	$ -				$ 77,197
Court Management System		Public Safety	$ 1,630,701	$ 986,099				$ 2,616,800
State Criminal Assistance		Sheriff	$ 659,059	$ 49,356				$ 708,415
Ga Job TIPS		Police	$ 33,525	$ 25,756				$ 59,281
Fire Station No. 4 Roof		Fire/EMS	$ 106,728	$ -				$ 106,728
MCP Air Handler Replacement		MCP	$ 71,970	$ 30				$ 72,000
Jail Water Heater Storage Tank		Sheriff	$ 59,707	$ 293				$ 60,000
Jail Structure Assessment		Sheriff	$ 28,645	$ -				$ 28,645
MCP Air Conditioner Replacement		MCP	$ 31,500	$ 38,500				$ 70,000
Recorder's Court Renovations		Public Safety	$ 103,651	$ -				$ 103,651
Jail AC Unit Replacements		Sheriff	$ 109,205	$ 10,795				$ 120,000
MCP Roof Repair		MCP	$ -	$ 100,000				$ 100,000
North Precinct Roof Repair		Public Safety	$ 81,447	$ -				$ 81,447
Jail Kitchen Floor Repairs		Sheriff	$ 277,390	$ -				$ 277,390
MCP Hot Water Tank Replacement		MCP	$ 79,797	$ 203				$ 80,000
Public Safety Building Renovations		Public Safety	$ 99,962	$ 39				$ 100,001
Columbus Police Department Info. Fund		Police	$ 7,385	$ 2,615				$ 10,000
Jail Shower Repairs OLOST		Sheriff	$ 643,402	$ (16,902)				$ 626,500
River Road Radio Tower Repair		Public Safety	$ 113,000	$ -				$ 113,000
								$ -
TOTAL PROJECT COSTS			$ 10,346,147	$ 1,196,783	$ -	$ -	$ -	$ 11,542,930

FIRE STATION NO. 9

PROJECT NAME:	Fire Station No. 9
PROJECT DESCRIPTION:	Construct new Firehouse facility to replace existing facility on 29th ST
BENEFIT TO THE COMMUNITY:	Improved facility will enhance capacity of firefighters and improve quality of facilities for Fire/EMS services to the area
OPERATING BUDGET IMPACT:	No change to operational budget

MANAGING DEPARTMENT:	Fire/EMS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0559 800 2100	**PROJECT NO:**	82001

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 3,340,223		$ 3,340,223
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 3,340,223**	**$ -**	**$ 3,340,223**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 381,458		$ 381,458
Appraisal/Negotiations			
Construction	$ 2,179,888		$ 2,179,888
Land Acquisition	$ 778,877		$ 778,877
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,340,223**	**$ -**	**$ 3,340,223**
BALANCE	**$ -**	**$ -**	**$ -**

FIRE BURN BUILDING

PROJECT NAME:	Fire Burn Building
PROJECT DESCRIPTION:	Construct new burn building to replace existing facility on Jackson St.
BENEFIT TO THE COMMUNITY:	Improved facility will enhance training of firefighters and improve quality of facilities for Fire/EMS services to the area
OPERATING BUDGET IMPACT:	No change to operational budget

MANAGING DEPARTMENT:	Fire/EMS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22941

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 2,159,802		$ 2,159,802
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 2,159,802**	**$ -**	**$ 2,159,802**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 756,231		$ 756,231
Appraisal/Negotiations			
Construction	$ 1,403,571		$ 1,403,571
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,159,802**	**$ -**	**$ 2,159,802**
BALANCE	**$ -**	**$ -**	**$ -**

FIRE STATION NO. 11 BUILDING REPAIRS

PROJECT NAME:	Fire Station No. 11 Building Repairs
PROJECT DESCRIPTION:	Repair Fire Station damaged by fire
BENEFIT TO THE COMMUNITY:	Infrastructure improvement at the fire station
OPERATING BUDGET IMPACT:	No change to operational budget

MANAGING DEPARTMENT:	Fire/EMS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22943

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 631,851		$ 631,851
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 631,851**	**$ -**	**$ 631,851**
PROJECT COSTS			
Professional Services	$ 4,750		$ 4,750
Legal			
Architect/Engineering			
Appraisal/Negotiations	$ 627,101		$ 627,101
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 631,851**	**$ -**	**$ 631,851**
BALANCE	**$ -**	**$ -**	**$ -**

N. POLICE STATION IMPROVEMENTS

PROJECT NAME:	N. Police Station Improvements
PROJECT DESCRIPTION:	Building improvements to Police Station
BENEFIT TO THE COMMUNITY:	Improve quality of facilities for Police services to the area
OPERATING BUDGET IMPACT:	No change to operational budget

MANAGING DEPARTMENT:	POLICE DEPT	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22944

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 77,197		$ 77,197
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 77,197**	**$ -**	**$ 77,197**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 77,197		$ 77,197
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 77,197**	**$ -**	**$ 77,197**
BALANCE	**$ -**	**$ -**	**$ -**

COURT MANAGEMENT SYSTEM

PROJECT NAME:	Court Management System
PROJECT DESCRIPTION:	Integrate all court related systems into one cloud based application
BENEFIT TO THE COMMUNITY:	Enhances services provided by public safety agencies to citizens
OPERATING BUDGET IMPACT:	No change to operational budget

MANAGING DEPARTMENT:	Information Tech	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22945

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 2,616,800		$ 2,616,800
Other			
Balance Forward		$ 986,099	
TOTAL FUNDING SOURCES	**$ 2,616,800**	**$ 986,099**	**$ 2,616,800**
PROJECT COSTS			
Professional Services	$ 1,630,701	$ 986,099	$ 2,616,800
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,630,701**	**$ 986,099**	**$ 2,616,800**
BALANCE	**$ 986,099**	**$ -**	**$ -**

STATE CRIMINAL ALIEN ASSISTANCE PROGRAM

PROJECT NAME:	State Criminal Alien Assistance Program		
PROJECT DESCRIPTION:	US Bureau of Justice program which recompensates municipalities for correctional officers associated with incarcerating illegal immigrants		
BENEFIT TO THE COMMUNITY:	Reduced taxpayer burden for cost of incarcerating inmates		
OPERATING BUDGET IMPACT:	Reduced cost of correctional officer detail		
MANAGING DEPARTMENT:	CRIMINAL JUSTICE	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22180

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax			
Other-State	$ 708,415		$ 708,415
Balance Forward		$ 49,356	
TOTAL FUNDING SOURCES	**$ 708,415**	**$ 49,356**	**$ 708,415**
PROJECT COSTS			
Program costs	$ 659,059	$ 49,356	$ 708,415
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 659,059**	**$ 49,356**	**$ 708,415**
BALANCE	**$ 49,356**	**$ -**	**$ -**

GA JOBS T.I.P.S PROGRAM

PROJECT NAME:	Ga Jobs T.I.P.S Program
PROJECT DESCRIPTION:	State of Georgia program for workforce reintegration or counseling
BENEFIT TO THE COMMUNITY:	Provides workforce resources to the community
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	WIA	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22202

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax			
Other-State	$ 59,281		$ 59,281
Balance Forward		$ 25,756	
TOTAL FUNDING SOURCES	**$ 59,281**	**$ 25,756**	**$ 59,281**
PROJECT COSTS			
Program costs	$ 33,525	$ 25,756	$ 59,281
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 33,525**	**$ 25,756**	**$ 59,281**
BALANCE	**$ 25,756**	**$ -**	**$ -**

FIRE STATION NO. 4 ROOF REPLACEMENT

PROJECT NAME:	Fire Station No. 4 Roof Replacement
PROJECT DESCRIPTION:	Replace roof at Fire Station No. 4
BENEFIT TO THE COMMUNITY:	Infrastructure improvement at the fire station
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96043

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 106,728		$ 106,728
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 106,728**	**$ -**	**$ 106,728**
PROJECT COSTS			
Professional Services	$ 4,275		$ 4,275
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 102,453		$ 102,453
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 106,728**	**$ -**	**$ 106,728**
BALANCE	**$ -**	**$ -**	**$ -**

MCP AIR HANDLER REPLACEMENT

PROJECT NAME:	MCP Air Handler Replacement
PROJECT DESCRIPTION:	Replace air handler at the Muscogee County Prison.
BENEFIT TO THE COMMUNITY:	Improved air quality at Muscogee County Prison.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96044

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 72,000		$ 72,000
Other			
Balance Forward		$ 30	
TOTAL FUNDING SOURCES	**$ 72,000**	**$ 30**	**$ 72,000**
PROJECT COSTS			
Professional Services	$ 71,970	$ 30	$ 72,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 71,970**	**$ 30**	**$ 72,000**
BALANCE	**$ 30**	**$ -**	**$ -**

JAIL WATER HEATER STORAGE TANK

PROJECT NAME:	Jail Water Heater Storage Tank
PROJECT DESCRIPTION:	Replace water heater storage tank at the Muscogee County Jail.
BENEFIT TO THE COMMUNITY:	Improved water control at Muscogee County Jail.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96045

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 60,000		$ 60,000
Other			
Balance Forward		$ 293	
TOTAL FUNDING SOURCES	**$ 60,000**	**$ 293**	**$ 60,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 59,707	$ 293	$ 60,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 59,707**	**$ 293**	**$ 60,000**
BALANCE	**$ 293**	**$ -**	**$ -**

JAIL STRUCTURE ASSESSMENT

PROJECT NAME:	Jail Structure Assessment
PROJECT DESCRIPTION:	Structural Assessment of the Muscogee County Jail.
BENEFIT TO THE COMMUNITY:	Ensure Muscogee County Jail is structurally sound and safe.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96046

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 28,645		$ 28,645
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 28,645**	**$ -**	**$ 28,645**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 28,645		$ 28,645
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 28,645**	**$ -**	**$ 28,645**
BALANCE	**$ -**	**$ -**	**$ -**

MCP AIR CONDITIONER REPLACEMENT

PROJECT NAME:	MCP Air Conditioner Replacement
PROJECT DESCRIPTION:	Replace air conditioner at the Muscogee County Prison.
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes at MCP.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96050

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 70,000		$ 70,000
Other			
Balance Forward		$ 38,500	
TOTAL FUNDING SOURCES	**$ 70,000**	**$ 38,500**	**$ 70,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 31,500	$ 38,500	$ 70,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 31,500**	**$ 38,500**	**$ 70,000**
BALANCE	**$ 38,500**	**$ -**	**$ -**

RECORDER'S COURT RENOVATIONS

PROJECT NAME:	Recorder's Court Renovations
PROJECT DESCRIPTION:	Repair and renovate courtroom at Recorder's Court.
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC SAFETY	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22949

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 103,651		$ 103,651
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 103,651**	**$ -**	**$ 103,651**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 103,651		$ 103,651
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 103,651**	**$ -**	**$ 103,651**
BALANCE	**$ -**	**$ -**	**$ -**

JAIL A/C UNIT REPLACEMENTS

PROJECT NAME:	Jail A/C Unit Replacements (4)
PROJECT DESCRIPTION:	Replace air conditioner at the Muscogee County Jail.
BENEFIT TO THE COMMUNITY:	Ensure compliance and health safety codes at Muscogee County Jail
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96054

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 120,000		$ 120,000
Other			
Balance Forward		$ 10,795	
TOTAL FUNDING SOURCES	**$ 120,000**	**$ 10,795**	**$ 120,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 109,205	$ 10,795	$ 120,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 109,205**	**$ 10,795**	**$ 120,000**
BALANCE	**$ 10,795**	**$ -**	**$ -**

MUSCOGEE COUNTY PRISON ROOF REPAIR

PROJECT NAME:	Muscogee County Prison Roof Repair
PROJECT DESCRIPTION:	Repair building roof at Bull Creek Golf Course.
BENEFIT TO THE COMMUNITY:	Improved safety for employees, citizens and visitors who work and use the Bull Creek building.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96055

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 100,000		$ 100,000
Other			
Balance Forward		$ 100,000	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ 100,000**	**$ 100,000**
PROJECT COSTS			
Professional Services		$ 4,000	$ 4,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 96,000	$ 96,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 100,000**	**$ 100,000**
BALANCE	**$ 100,000**	**$ -**	**$ -**

NORTH PRECINCT ROOF REPAIR

PROJECT NAME:	North Precinct Roof Repair
PROJECT DESCRIPTION:	Repair 10,000sq. ft. of building roof at North Precinct facility
BENEFIT TO THE COMMUNITY:	Repairing the roof allows this precinct to continue operating in North Columbus without further interior damage
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96052

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 81,447		$ 81,447
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 81,447**	**$ -**	**$ 81,447**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 81,447		$ 81,447
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 81,447**	**$ -**	**$ 81,447**
BALANCE	**$ -**	**$ -**	**$ -**

JAIL KITCHEN FLOOR REPAIRS

PROJECT NAME:	Jail Kitchen Floor Repairs
PROJECT DESCRIPTION:	Replacement of the existing tile floor in the Jail Kitchen
BENEFIT TO THE COMMUNITY:	Improved safety for immates and employees whom prepare meals at the Muscogee County Jail
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	MANAGEMENT
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22950

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 277,390		$ 277,390
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 277,390**	**$ -**	**$ 277,390**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 277,390		$ 277,390
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 277,390**	**$ -**	**$ 277,390**
BALANCE	**$ -**	**$ -**	**$ -**

MCP HOT WATER TANK REPLACEMENT

PROJECT NAME:	MCP Hot Water Tank Replacement
PROJECT DESCRIPTION:	Replacement of hot water tank in Muscogee County Prison
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes at MCP.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0109 260 9901	**PROJECT NO:**	96060

	Prior Years	FY20	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 80,000		$ 80,000
Other			
Balance Forward		$ 203	
TOTAL FUNDING SOURCES	**$ 80,000**	**$ 203**	**$ 80,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 79,797	$ 203	$ 80,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 79,797**	**$ 203**	**$ 80,000**
BALANCE	**$ 203**	**$ -**	**$ -**

PUBLIC SAFETY BUILDING RENOVATIONS

PROJECT NAME:	Public Safety Building Renovations
PROJECT DESCRIPTION:	Renovations to Public Safety Building
BENEFIT TO THE COMMUNITY:	Improved safety for employees, citizens and visitors who work and use the Public Safety Building
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22955

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 100,000		$ 100,038
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 38	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ 38**	**$ 100,038**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 99,962	$ 38	$ 100,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 99,962**	**$ 38**	**$ 100,000**
BALANCE	**$ 38**	**$ -**	**$ -**

COLUMBUS POLICE DEPARTMENT INFORMATION FUND

PROJECT NAME:	Columbus Police Department Information Fund
PROJECT DESCRIPTION:	Use of funds for confidential sources of information
BENEFIT TO THE COMMUNITY:	Ensures safety of citizens
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22956

	Prior Years	FY20	Total
FUNDING SOURCES			
Fund Balance	$ 7,385		$ 10,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 2,615	
TOTAL FUNDING SOURCES	**$ 7,385**	**$ 2,615**	**$ 10,000**
PROJECT COSTS			
Professional Services	$ 7,385	$ 2,615	$ 10,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 7,385**	**$ 2,615**	**$ 10,000**
BALANCE	**$ -**	**$ -**	**$ -**

JAIL SHOWER REPAIRS/IMPROVEMENTS OLOST

PROJECT NAME:	Jail Shower Repairs/Improvements OLOST
PROJECT DESCRIPTION:	Repairing showers of jail due to extensive water damage
BENEFIT TO THE COMMUNITY:	Ensure compliance with health and safety codes at MCP.
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22959

	Prior Years	FY20	Total
FUNDING SOURCES			
Fund Balance	$ 626,500		$ 626,500
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ (16,902)	
TOTAL FUNDING SOURCES	**$ 626,500**	**$ (16,902)**	**$ 626,500**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 643,402	$ (16,902)	$ 626,500
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 643,402**	**$ (16,902)**	**$ 626,500**
BALANCE	**$ (16,902)**	**$ -**	**$ -**

RIVER ROAD RADIO TOWER REPAIR

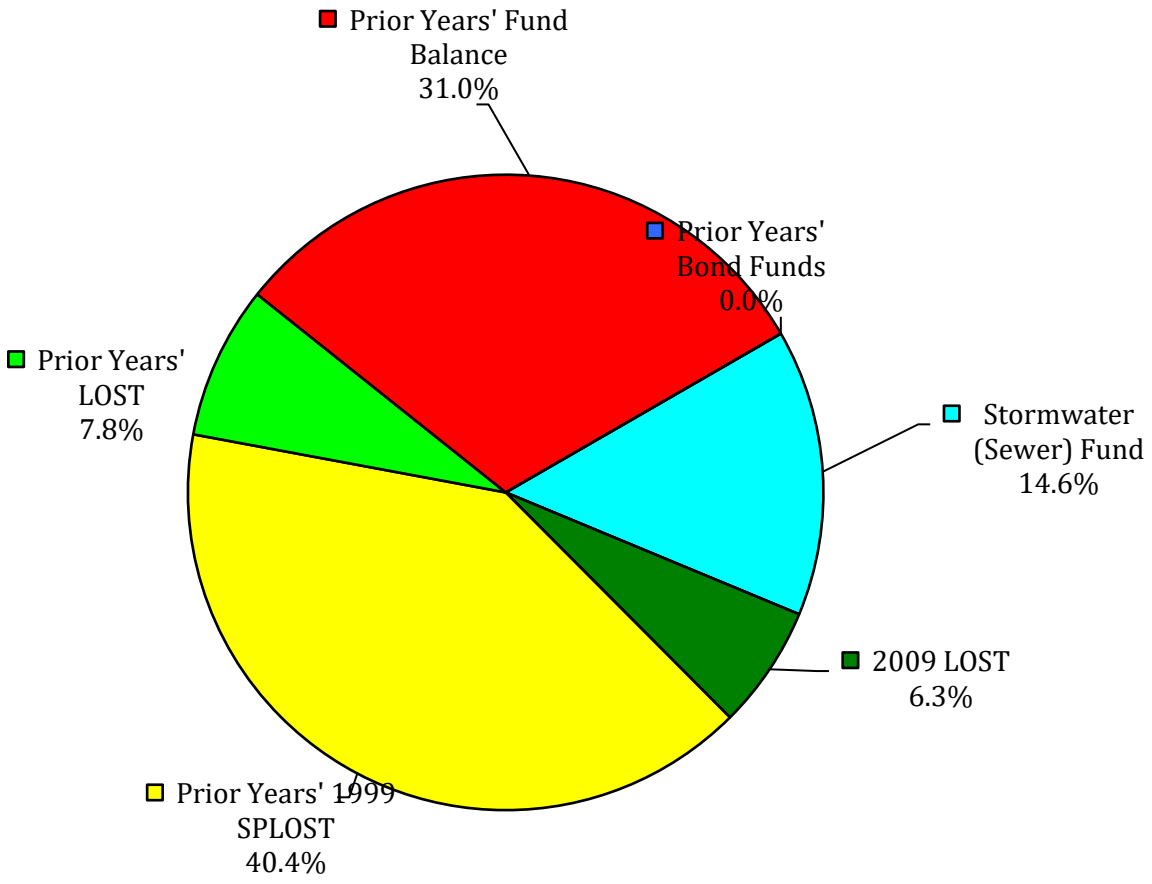
PROJECT NAME:	River Road Radio Tower Repair
PROJECT DESCRIPTION:	Repairing radio tower on River Road due to tornado damage
BENEFIT TO THE COMMUNITY:	Repair tower back to a safe climbable state and ensure communication of law enforcement
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PUBLIC SAFETY
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22960

	Prior Years	FY20	Total
FUNDING SOURCES			
Fund Balance	$ 113,000		$ 113,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 113,000**	**$ -**	**$ 113,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 113,000		$ 113,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 113,000**	**$ -**	**$ 113,000**
BALANCE	**$ -**	**$ -**	**$ -**

DRAINAGE SUMMARY

FY21 FINANCING METHOD
$9,580,991

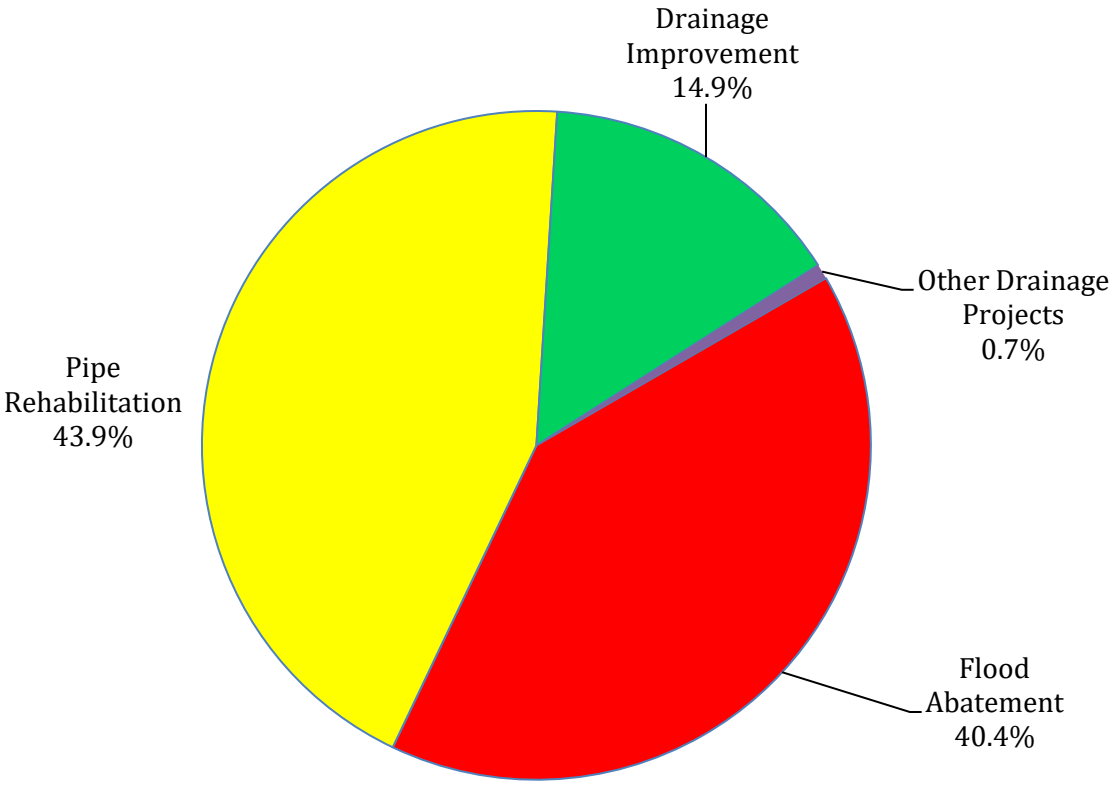


FY21 FINANCING FOR DRAINAGE PROJECTS

METHOD/SOURCE	AMOUNT
Stormwater (Sewer) Fund	$ 1,398,661
1999 SPLOST	-
2009 LOST	600,000
Bond Proceeds	-
Prior Years' 1999 SPLOST	3,870,803
Prior Years' LOST	745,976
Prior Years' Fund Balance	2,965,551
Prior Years' Bond Funds	-
FY21 TOTAL	$ 9,580,991

DRAINAGE SUMMARY

FY21 PROJECT COSTS
$9,580,991



FY21 DRAINAGE PROJECTS

Type of Project	AMOUNT
Flood Abatement	$ 3,870,803
Pipe Rehabilitation	4,208,353
Drainage Improvement	1,431,981
Other Drainage Projects	69,854
FY21 TOTAL	$ 9,580,991

DRAINAGE SUMMARY

FIVE YEAR FORECAST

STORMWATER (SEWER) FUND CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES								
Stormwater (Sewer) Fund			**$ 2,965,551**	**$ 1,398,661**	$ 800,000	$ 800,000	$ 800,000	**$ 6,764,212**
Bond Proceeds				**$ -**				**$ -**
Sales Tax (2009 LOST)			**$ 745,976**	**$ 600,000**	$ 500,000	$ 500,000	$ 500,000	**$ 2,845,976**
Sales Tax (1999 SPLOST)			**$ 3,870,803**	**$ -**				**$ 3,870,803**
Balance Forward			**$ -**	**$ -**				**$ -**
TOTAL FUNDING			**$ 7,582,330**	**$ 1,998,661**	**$ 1,300,000**	**$ 1,300,000**	**$ 1,300,000**	**$ 13,480,991**
				$ 9,580,991				
PROJECT COSTS								
Sewer Fund Contingency		Other	$ 136,087	**$ 15,341**				**$ 151,428**
19th St Flood Abatement		Flood Abatement	$ 600,376	**$ 3,870,803**				**$ 4,471,179**
Cherokee Retaining Wall		Improvement	$ 1,783,098	**$ -**				**$ 1,783,098**
Cusseta Road Fold Pack		Flood Abatement	$ 594,240	**$ -**				**$ 594,240**
Oakland Park Drainage		Improvement	$ 1,684,288	**$ -**				**$ 1,684,288**
LOST Stormwater		Improvement	$ 1,911,789	**$ 644,598**	$ 500,000	$ 500,000	$ 500,000	**$ 4,056,387**
Riverwalk Renovations		Improvement	$ 3,305,576	**$ -**				**$ 3,305,576**
Fleet Management/EPA		Other	$ 1,083,269	**$ 54,513**				**$ 1,137,782**
Bay Avenue Sewer Replace		Pipe Rehab	$ 787,885	**$ -**				**$ 787,885**
Pipe Rehabilitation		Pipe Rehab	$ 6,307,253	**$ 4,146,370**	$ 800,000	$ 800,000	$ 800,000	**$ 12,853,623**
Talbotton Rd Stormwater		Pipe Rehab	$ 153,522	**$ 17,278**				**$ 170,800**
Psalmond Rd Sewer System		Improvement	$ 133,752	**$ 105,881**				**$ 239,633**
Lockwood Storm Sewer Upgrade		Improvement	$ 682,598	**$ (2,598)**				**$ 680,000**
Bull Creek Golf Course Sewer		Improvement	$ 164,515	**$ -**				**$ 164,515**
Ft. Benning Roundabout & Streetscapes		Improvement	$ 2,112,822	**$ -**				**$ 2,112,822**
River Road Roundabout		Improvement	$ 437,617	**$ -**				**$ 437,617**
Calumet Drive Culvert Repair		Improvement	$ -	**$ 680,000**				**$ 680,000**
North Precinct Sewer Connection OLOST		Improvement	$ 15,900	**$ 4,100**				**$ 20,000**
CCG Owned Lift Stations Rehab		Pipe Rehab	$ 250,000	**$ 44,705**				**$ 294,705**
TOTAL PROJECT COSTS			**$ 21,878,686**	**$ 9,580,991**	**$ 1,300,000**	**$ 1,300,000**	**$ 1,300,000**	**$ 35,310,872**

SEWER FUND CONTINGENCY

PROJECT NAME:	Sewer Fund Contingency
PROJECT DESCRIPTION:	Funds set aside annually to cover various expenditures related to Stormwater and Flood Abatement within Muscogee County
BENEFIT TO THE COMMUNITY:	Prevention risk of stormwater overflow damage to adjacent areas and to comply with established State and Federal requirements
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	20200

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 151,428		$ 151,428
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 15,341	
TOTAL FUNDING SOURCES	**$ 151,428**	**$ 15,341**	**$ 151,428**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 136,087	$ 15,341	$ 151,428
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 136,087**	**$ 15,341**	**$ 151,428**
BALANCE	**$ 15,341**	**$ -**	**$ -**

19TH STREET FLOOD ABATEMENT (MERITAS)

PROJECT NAME:	19th Street Flood Abatement (Meritas)
PROJECT DESCRIPTION:	Research, design and construct roadways to prevent flooding of area surrounding 19th Street near Meritas
BENEFIT TO THE COMMUNITY:	Reduced risk exposure for citizens and property owners from potential damage caused by flooding
OPERATING BUDGET IMPACT:	Reduced repair and maintanence costs that could result from flooding

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	FLOOD ABATEMENT
ACCOUNT CODE:	0508 660 2000, 0554 200 2439 and 0540 695 2127	**PROJECT NO:**	21120, 40243, 53032

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 628,423		$ 628,423
Bond Proceeds	$ 1,160,514		$ 1,160,514
Sales Tax (1999 SPLOST)	$ 2,682,242		$ 2,682,242
Other			
Balance Forward		$ 3,870,803	
TOTAL FUNDING SOURCES	**$ 4,471,179**	**$ 3,870,803**	**$ 4,471,179**
PROJECT COSTS			
Professional Services	$ 8,940		$ 8,940
Legal	$ 74,638		$ 74,638
Architect/Engineering	$ 516,798	$ 898,700	$ 1,415,498
Appraisal/Negotiations			
Construction		$ 2,972,103	$ 2,972,103
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 600,376**	**$ 3,870,803**	**$ 4,471,179**
BALANCE	**$ 3,870,803**	**$ -**	**$ -**

CHEROKEE RETAINING WALL

PROJECT NAME:	Cherokee Retaining Wall
PROJECT DESCRIPTION:	Replace existing retaining wall, constructed in the 1950's, which supports the banks on either side of the ravine along Cherokee Avenue
BENEFIT TO THE COMMUNITY:	Protect citizens and property owners from safety hazards and property damage caused by wall failure
OPERATING BUDGET IMPACT:	Reduction of maintenance costs and reduced liability exposure

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0508 660 2000 and 0540 695 2127	**PROJECT NO:**	20757, 21129, 50805

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 1,199,535		$ 1,199,535
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 583,563		$ 583,563
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 1,783,098**	**$ -**	**$ 1,783,098**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 83,759		$ 83,759
Appraisal/Negotiations			
Construction	$ 1,699,340		$ 1,699,340
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,783,098**	**$ -**	**$ 1,783,098**
BALANCE	**$ -**	**$ -**	**$ -**

CUSSETA ROAD FOLD PACK

PROJECT NAME:	Cusseta Road Fold Pack
PROJECT DESCRIPTION:	Research, design, and construction of roadways to prevent flooding of surrounding areas
BENEFIT TO THE COMMUNITY:	Reduces exposure to future liability from risk of damage to nearby structures caused by flooding
OPERATING BUDGET IMPACT:	Reduces exposure for repair and maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	FLOOD ABATEMENT
ACCOUNT CODE:	0508 660 2000 and 0540 695 2127	**PROJECT NO:**	21121, 21122 50803

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 441,072		$ 441,072
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 153,168		$ 153,168
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 594,240**	**$ -**	**$ 594,240**
PROJECT COSTS			
Professional Services	$ 3,720		$ 3,720
Legal	$ 2,065		$ 2,065
Architect/Engineering	$ 9,433		$ 9,433
Appraisal/Negotiations			
Construction	$ 571,022		$ 571,022
Land Acquisition	$ 8,000		$ 8,000
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 594,240**	**$ -**	**$ 594,240**
BALANCE	**$ -**	**$ -**	**$ -**

OAKLAND PARK DRAINAGE

PROJECT NAME:	Oakland Park Drainage
PROJECT DESCRIPTION:	Repair or replace existing pipes to improve drainage flow
BENEFIT TO THE COMMUNITY:	Reduces exposure to liability for damages to nearby structures caused by failed pipe systems or drainage
OPERATING BUDGET IMPACT:	Reduced exposure for repair or maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0508 660 2000 0540 695 2127	**PROJECT NO:**	21110, 53041

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 441,388		$ 441,388
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 1,242,900		$ 1,242,900
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 1,684,288**	**$ -**	**$ 1,684,288**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 494,004		$ 494,004
Appraisal/Negotiations			
Construction	$ 1,190,284		$ 1,190,284
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,684,288**	**$ -**	**$ 1,684,288**
BALANCE	**$ -**	**$ -**	**$ -**

LOCAL OPTION SALES TAX STORMWATER FUNDS

PROJECT NAME:	LOST Stormwater (SW) Funds
PROJECT DESCRIPTION:	Systematic funding of necessary investment in stormwater systems
BENEFIT TO THE COMMUNITY:	Sustained investment in infrastructure to ensure safety for citizens and property owners from risks associated with aging drainage systems
OPERATING BUDGET IMPACT:	Reduced exposure for unexpected maintenance costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94001

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,956,387	$ 600,000	$ 2,556,387
Other			
Balance Forward		$ 44,598	
TOTAL FUNDING SOURCES	**$ 1,956,387**	**$ 644,598**	**$ 2,556,387**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 1,442,747		$ 1,442,747
Appraisal/Negotiations			
Construction	$ 469,042	$ 644,598	$ 1,113,640
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,911,789**	**$ 644,598**	**$ 2,556,387**
BALANCE	**$ 44,598**	**$ -**	**$ -**

RIVERWALK RENOVATIONS

PROJECT NAME:	Riverwalk Renovations
PROJECT DESCRIPTION:	Renovation of the Chattahoochee Riverwalk
BENEFIT TO THE COMMUNITY:	Improved infrastructure for Chattahoochee Riverwalk which accrues environmental, recreational and industrial benefit to citizens
OPERATING BUDGET IMPACT:	Reduced exposure to liability resulting from failed riverbank stability

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94003

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 3,305,576		$ 3,305,576
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 3,305,576**	**$ -**	**$ 3,305,576**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 196,373		$ 196,373
Appraisal/Negotiations			
Construction	$ 3,109,203		$ 3,109,203
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,305,576**	**$ -**	**$ 3,305,576**
BALANCE	**$ -**	**$ -**	**$ -**

FLEET MANAGEMENT EPA

PROJECT NAME:	Fleet Management EPA
PROJECT DESCRIPTION:	Bring the Fleet Maintenance Complex into compliance with EPA Clean Water Act, Includes installation of oil/water separator drainage system
BENEFIT TO THE COMMUNITY:	Oil/water separators will prevent contaminated water from polluting the area's streams and rivers and help protect wildlife
OPERATING BUDGET IMPACT:	Ensures compliance with U.S. EPA requirements and reduces risk of violations of the Clean Water Act

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	OTHER
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	20771

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 1,137,782		$ 1,137,782
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 54,513	
TOTAL FUNDING SOURCES	**$ 1,137,782**	**$ 54,513**	**$ 1,137,782**
PROJECT COSTS			
Professional Services	$ 3,960		$ 3,960
Legal			
Architect/Engineering	$ 520,070	$ 54,513	$ 574,583
Appraisal/Negotiations			
Construction	$ 460,003		$ 460,003
Land Acquisition			
Furnishings & Equipment	$ 99,236		$ 99,236
BUDGETED EXPENDITURES	**$ 1,083,269**	**$ 54,513**	**$ 1,137,782**
BALANCE	**$ 54,513**	**$ -**	**$ -**

BAY AVENUE SEWER REPLACEMENT

PROJECT NAME:	Bay Avenue Sewer Replacement
PROJECT DESCRIPTION:	Repair and/or replace sewer pipeline on Bay Avenue.
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PIPE REHAB
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	21125

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 787,885		$ 787,885
Bond Proceeds			
Sales Tax (2009 LOST)			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 787,885**	**$ -**	**$ 787,885**
PROJECT COSTS			
Professional Services	$ 1,327		$ 1,327
Legal			
Architect/Engineering	$ 34,395		$ 34,395
Appraisal/Negotiations			
Construction	$ 752,163		$ 752,163
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 787,885**	**$ -**	**$ 787,885**
BALANCE	**$ -**	**$ -**	**$ -**

PIPE REHABILITATION

PROJECT NAME:	Pipe Rehab
PROJECT DESCRIPTION:	Funding set aside annually for the repair and/or replacement of deteriorated combined sewers in Columbus
BENEFIT TO THE COMMUNITY:	Reduced exposure for citizens and property owners for safety hazards or property damage caused by aging storm sewer systems
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PIPE REHAB
ACCOUNT CODE:	0508 660 2000 and 0109 250 9901	**PROJECT NO:**	20770, 21126, 94005, 94009

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 7,814,592	$ 1,398,661	$ 9,213,253
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,240,370		$ 1,240,370
Other			
Balance Forward		$ 2,747,709	
TOTAL FUNDING SOURCES	**$ 9,054,962**	**$ 4,146,370**	**$ 10,453,623**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 1,061,038	$ 781,873	$ 1,842,911
Appraisal/Negotiations			
Construction	$ 5,246,215	$ 3,364,497	$ 8,610,712
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 6,307,253**	**$ 4,146,370**	**$ 10,453,623**
BALANCE	**$ 2,747,709**	**$ -**	**$ -**

TALBOTTON ROAD STORMWATER

PROJECT NAME:	Talbotton Road Stormwater
PROJECT DESCRIPTION:	Repair and/or replace sewer pipeline on Talbotton Rd
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PIPE REHAB
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94012

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 170,800		$ 170,800
Other			
Balance Forward		$ 17,278	
TOTAL FUNDING SOURCES	**$ 170,800**	**$ 17,278**	**$ 170,800**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 66,000		$ 66,000
Appraisal/Negotiations			
Construction	$ 87,522	$ 17,278	$ 104,800
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 153,522**	**$ 17,278**	**$ 170,800**
BALANCE	**$ 17,278**	**$ -**	**$ -**

PSALMOND RD SEWER SYSTEM

PROJECT NAME:	Psalmond Rd Sewer System
PROJECT DESCRIPTION:	To repair sewer system in this area of the City to alleviate drainage issues
BENEFIT TO THE COMMUNITY:	Prevents future liability to the City for damages to nearby structures
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PIPE REHAB
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	21130

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 239,633		$ 239,633
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 105,881	
TOTAL FUNDING SOURCES	**$ 239,633**	**$ 105,881**	**$ 239,633**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 1,500		
Appraisal/Negotiations			
Construction	$ 132,252	$ 105,881	$ 238,133
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 133,752**	**$ 105,881**	**$ 238,133**
BALANCE	**$ 105,881**	**$ -**	**$ 1,500**

LOCKWOOD STORM SEWER UPGRADE

PROJECT NAME:	Lockwood Storm Sewer Upgrade
PROJECT DESCRIPTION:	To repair sewer system in this area of the City to alleviate drainage issues
BENEFIT TO THE COMMUNITY:	Prevents future liability for the City for damages to nearby structures
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PIPE REHAB
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	21132

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 680,000		$ 680,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ (2,598)	
TOTAL FUNDING SOURCES	**$ 680,000**	**$ (2,598)**	**$ 680,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 7,901		
Appraisal/Negotiations			
Construction	$ 674,696	$ (2,598)	$ 672,098
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 682,598**	**$ (2,598)**	**$ 672,098**
BALANCE	**$ (2,598)**	**$ -**	**$ -**

BULL CREEK GOLF COURSE SEWER

PROJECT NAME:	Bull Creek Golf Course Sewer
PROJECT DESCRIPTION:	Repair and/or replace sewer pipeline at the Bull Creek Golf Course
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	PIPE REHAB
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	21133

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 164,515		$ 164,515
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 164,515**	**$ -**	**$ 164,515**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 164,515		$ 164,515
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 164,515**	**$ -**	**$ 164,515**
BALANCE	**$ -**	**$ -**	**$ -**

FT BENNING ROUNDABOUT & STREETSCAPES

PROJECT NAME:	Ft. Benning Roundabout & Streetscapes
PROJECT DESCRIPTION:	Installation of a Roundabout at the intersection of Ft. Benning, Cusseta and Brennan Roads, streetscapes, and a 10' multi use path
BENEFIT TO THE COMMUNITY:	The roundabout will provide a more efficient traffic pattern by eliminating two traffic signals
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	OTHER
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	21134

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 2,112,822		$ 2,112,822
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 2,112,822**	**$ -**	**$ 2,112,822**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 2,112,822		$ 2,112,822
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,112,822**	**$ -**	**$ 2,112,822**
BALANCE	**$ -**	**$ -**	**$ -**

RIVER ROAD ROUNDABOUT

PROJECT NAME:	River Road Roundabout
PROJECT DESCRIPTION:	Realign Bradley Park Drive and River Road with a new roundabout
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of busy intersection between Bradley Park Drive and River Road
OPERATING BUDGET IMPACT:	Reduced exposure for City right-of-way, building or other property damage as well as reduced liability exposure

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	OTHER
ACCOUNT CODE:	0508 660 2000	**PROJECT NO:**	21135

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 437,617		$ 437,617
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 437,617**	**$ -**	**$ 437,617**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 437,617		$ 437,617
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 437,617**	**$ -**	**$ 437,617**
BALANCE	**$ -**	**$ -**	**$ -**

Calumet Drive Culvert Repair

PROJECT NAME:	Calumet Drive Culvert Repair
PROJECT DESCRIPTION:	Repairing culvert on Calumet Drive due to sinkhole
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94015

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 680,000		$ 680,000
Other			
Balance Forward		$ 680,000	
TOTAL FUNDING SOURCES	**$ 680,000**	**$ 680,000**	**$ 680,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 680,000	$ 680,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 680,000**	**$ 680,000**
BALANCE	**$ 680,000**	**$ -**	**$ -**

North Precinct Sewer OLOST

PROJECT NAME:	North Precinct Sewer OLOST
PROJECT DESCRIPTION:	Designing and installing sewer system for north precinct of Columbus Police Department
BENEFIT TO THE COMMUNITY:	Provides cleaner environment for employees and citizens
OPERATING BUDGET IMPACT:	Reduces repair and maintenance costs to the area

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	94016

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 20,000		$ 20,000
Other			
Balance Forward		$ 4,100	
TOTAL FUNDING SOURCES	**$ 20,000**	**$ 4,100**	**$ 20,000**
PROJECT COSTS			
Professional Services	$ 1,007		$ 1,007
Legal			
Architect/Engineering	$ 14,893	$ 4,100	$ 18,993
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 15,900**	**$ 4,100**	**$ 20,000**
BALANCE	**$ 4,100**	**$ -**	**$ -**

CCG Owned Lift Stations Rehab

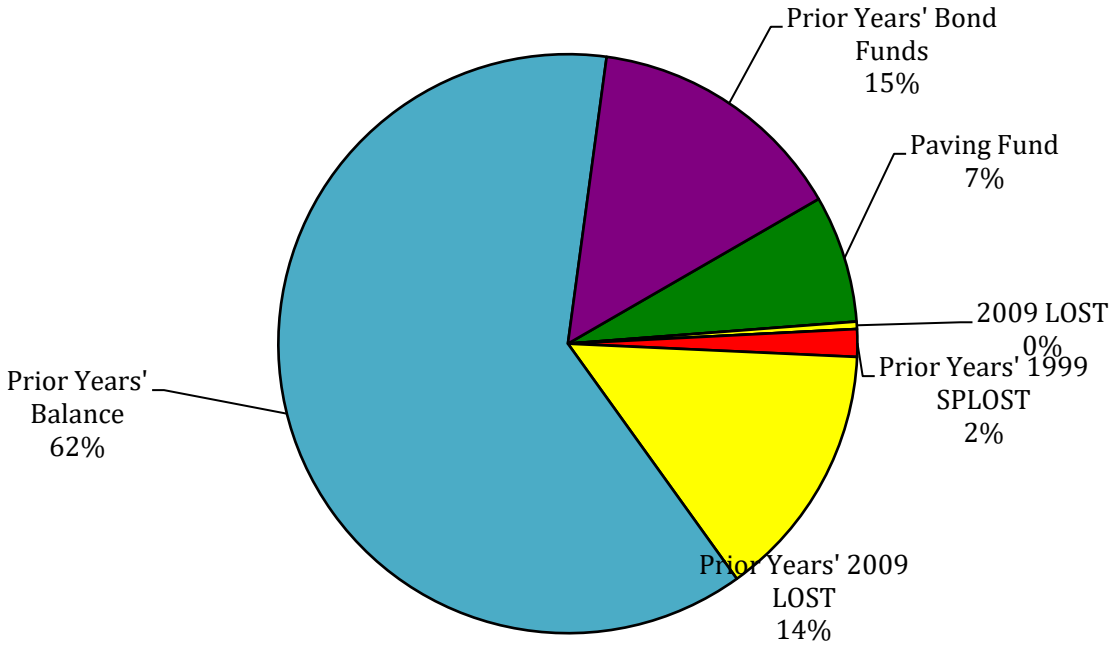
PROJECT NAME:	CCG Owned Lift Stations Rehab
PROJECT DESCRIPTION:	Conversion of North Highland Dam Lift Station
BENEFIT TO THE COMMUNITY:	Improved infrastructure for citizens and property owners
OPERATING BUDGET IMPACT:	Reduced exposure to maintenance and repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	DRAINAGE
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	21136

	Prior Years	FY21	Total
FUNDING SOURCES			
Stormwater (Sewer) Fund	$ 250,000		$ 250,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 44,705	
TOTAL FUNDING SOURCES	**$ 250,000**	**$ 44,705**	**$ 250,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 250,000		$ 250,000
Appraisal/Negotiations			
Construction		$ 44,705	$ 44,705
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 250,000**	**$ 44,705**	**$ 294,705**
BALANCE	**$ -**	**$ -**	**$ -**

TRANSPORTATION SUMMARY

FY21 FINANCING METHOD
$24,370,892

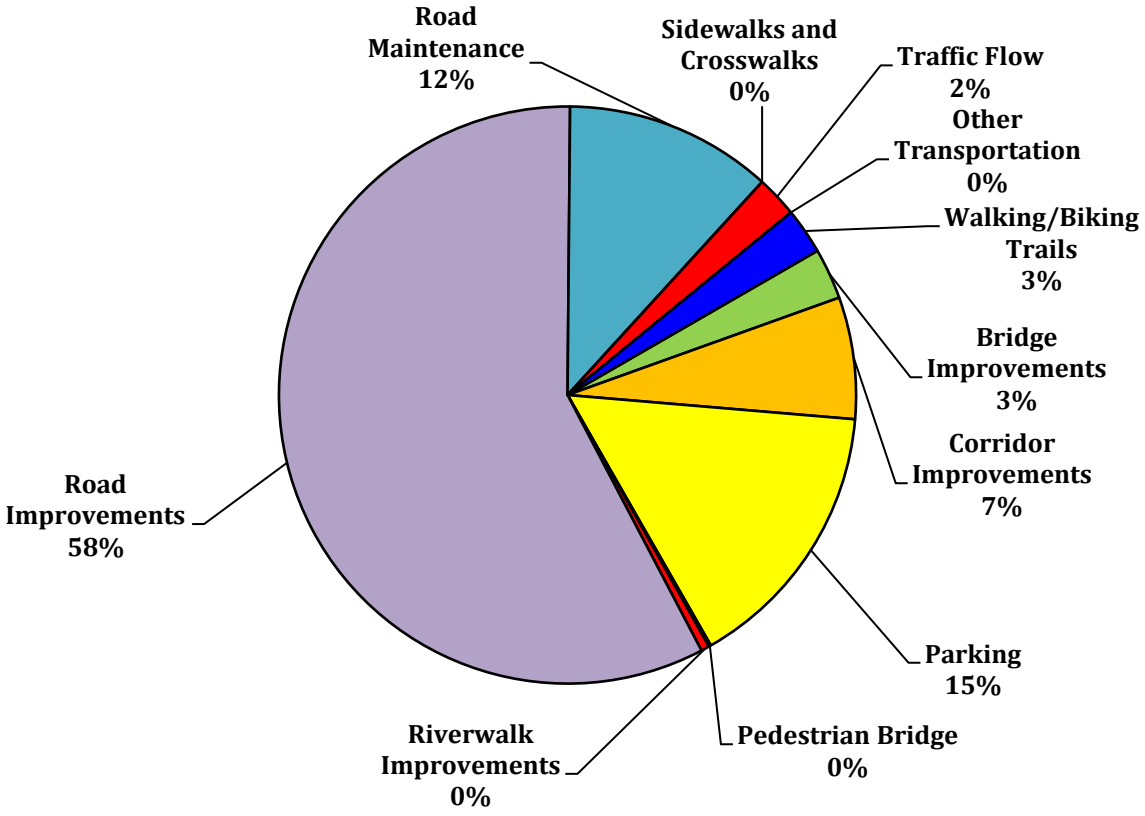


FY21 FINANCING FOR TRANSPORTATION PROJECTS

METHOD/SOURCE	AMOUNT
Paving Fund	$ 1,734,380
1999 SPLOST	-
2009 LOST	100,000
Bond Proceeds	-
Prior Years' 1999 SPLOST	374,358
Prior Years' 2009 LOST	3,498,652
Prior Years' Balance	15,122,758
Prior Years' Bond Funds	3,540,744
FY21 TOTAL	$ 24,370,892

TRANSPORTATION SUMMARY

FY21 PROJECTS BY TYPE
$24,370,892



FY21 PROJECT COSTS

TYPE OF PROJECT	AMOUNT
Bridge Improvements	$ 695,505
Corridor Improvements	1,662,461
Parking	3,749,710
Pedestrian Bridge	30,664
Riverwalk Improvements	112,843
Road Improvements	14,092,069
Road Maintenance	2,836,091
Sidewalks and Crosswalks	-
Traffic Flow	564,111
Other Transportation	-
Walking/Biking Trails	627,438
FY21 TOTAL	$ 24,370,892

TRANSPORTATION SUMMARY

FIVE YEAR FORECAST
TRANSPORTATION CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES								
Paving Fund			**$ 15,122,758**	**$ 1,734,380**	$ 2,000,000	$ 2,000,000	$ 2,000,000	**$ 22,857,138**
Bond Proceeds			**$ 3,540,744**	**$ -**				**$ 3,540,744**
Sales Tax (2009 LOST)			**$ 3,498,652**	**$ 100,000**	$ 1,400,000	$ 1,400,000	$ 1,400,000	**$ 7,798,652**
Sales Tax (1999 SPLOST)			**$ 374,358**					**$ 374,358**
Sales Tax (TSPLOST)								**$ -**
TOTAL FUNDING			**$ 22,536,512**	**$ 1,834,380**	**$ 3,400,000**	**$ 3,400,000**	**$ 3,400,000**	**$ 34,570,892**
				$ 24,370,892				
PROJECT COSTS								
Brown Avenue Bridge		Bridge Improvements	$ 340,310	**$ 21,996**				**$ 362,306**
Decatur Street Bridge		Bridge Improvements	$ 1,234,349	**$ 651**				**$ 1,235,000**
Forest Road Bridges		Bridge Improvements	$ 7,894,488	**$ -**				**$ 7,894,488**
Melrose Bridge and Crossings		Bridge Improvements	$ 1,617,871	**$ (39,268)**				**$ 1,578,603**
Reese Rd Bridge at Cooper Creek		Bridge Improvements	$ 107,874	**$ 712,126**				**$ 820,000**
Bridge Studies (Various)		Bridge Improvements	$ 853,462	**$ -**				**$ 853,462**
Corridor Studies (Various)		Corridor Improvements	$ 673,579	**$ 447,338**				**$ 1,120,917**
Ft Benning Rd Streetscapes		Corridor Improvements	$ 580,484	**$ 1,735**				**$ 582,219**
Ft Benning Rd Streetscapes		Corridor Improvements	$ 4,609,132	**$ 1,109,634**				**$ 5,718,766**
Wynnton Rd Streetscapes		Corridor Improvements	$ 2,977,776	**$ -**				**$ 2,977,776**
Trade Center Parking Garage		Parking	$ 290	**$ 3,499,710**				**$ 3,500,000**
Follow Me Trail Bridge		Pedestrian Bridge	$ 1,970,483	**$ 30,664**				**$ 2,001,147**
2009 LOST Resurfacing/Rehab		Road Improvements	$ 15,074,204	**$ 1,940,453**	$ 1,400,000	$ 1,400,000	$ 1,400,000	**$ 21,214,657**
Railroad Improvements		Road Improvements	$ 41,428	**$ 88,347**				**$ 129,775**
Steam Mill Rd Sidewalk Concept		Road Improvements	$ 64,945	**$ 135,055**				**$ 200,000**
Park ADA Upgrades		Road Improvements	$ -	**$ 300,000**				**$ 300,000**
Cusseta Rd/Old Cusseta Rd		Road Improvements	$ 75,025	**$ -**				**$ 75,025**
Cooper Creek ADA		Road Improvements	$ 30,585	**$ -**				**$ 30,585**
Forrest Rd: Macon to Schatulga		Road Improvements	$ 9,983,446	**$ 5,167**				**$ 9,988,613**
Ft Benning Rd @ Brennan Rd		Road Improvements	$ 4,081,913	**$ 41,034**				**$ 4,122,947**
Martin Luther King Blvd		Road Improvements	$ 2,946,539	**$ 453,461**				**$ 3,400,000**
Moon Road (Phase I)		Road Improvements	$ 6,715,843	**$ -**				**$ 6,715,843**
Northstar St Mary's Rd		Road Improvements	$ 652,071	**$ -**				**$ 652,071**
River Rd/Bradley Park/JR Allen Ramp		Road Improvements	$ 3,059,733	**$ 6,687**				**$ 3,066,420**
Sidewalk and Brick Paver		Road Improvements	$ 88,304	**$ 12,449**				**$ 100,753**

South Lumpkin Road		Road Improvements	$ 1,801,342	$ -				$ 1,801,342
Veterans Double Churches		Road Improvements	$ 4,801,491	$ 35,792				$ 4,837,283
Whitesville Double Churches Rd		Road Improvements	$ 875,101	$ -				$ 875,101
Resurfacing/Rehabilitation		Road Maintenance	$ 17,824,866	$ 2,836,091	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 26,660,957
ATMS Signals		Traffic Flow	$ 354,238	$ 755				$ 354,993
Fiber Optic Interconnect		Traffic Flow	$ 180,854	$ 319,146				$ 500,000
LED Signal Heads		Traffic Flow	$ 162,707	$ -				$ 162,707
Traffic Calming		Traffic Flow	$ 101,045	$ 10,818				$ 111,863
Rails to Trails Maintenance		Walking/Biking Trails	$ 29,645	$ 215,547				$ 245,192
Walking Trails/Trolley System		Walking/Biking Trails	$ 13,364,172	$ 411,891				$ 13,776,063
FY17 LMIG Victory Dr/30th Ave Signal		Traffic Flow	$ 30,000	$ 120,000				$ 150,000
FY17 LMIG Ada Ave/Wynnton Rd Signal		Traffic Flow	$ 187,200	$ 62,800				$ 250,000
Fortson Rd/Williams Rd Roundabout		Road Improvements	$ 159,668	$ 3,824,382				$ 3,984,050
Mott's Green		Corridor Improvements	$ 811,421	$ 2,754				$ 814,175
2nd Ave/18th St GDOT Grant		Corridor Improvements	$ 28,534	$ -				$ 28,534
Riverwalk City Mills Parking		Parking	$ 33,000	$ 250,000				$ 283,000
Riverwalk Westville Parking		Parking	$ 266,960	$ -				$ 266,960
Dept of Driver Services Parking Lot		Parking	$ 100,000	$ -				$ 100,000
William Road Phase 1		Road Improvements	$ 53,891	$ 6,109				$ 60,000
Bull Creek Golf Course Parking Lot		Parking	$ 98,085	$ -				$ 98,085
River Road Roundabout		Road Improvements	$ 2,045,702	$ (10,944)				$ 2,034,758
FY18 LMIG Forrest Road Phase I		Road Improvements	$ 589,001	$ 210,999				$ 800,000
FY18 LMIG Ft. Benning & Brennan Rd.		Road Improvements	$ 498,188	$ 2,981,718				$ 3,479,906
Morris Road Bridge Repair		Bridge Improvements	$ 50,000	$ -				$ 50,000
Multimodal GDOT Grant-Spur 22		Corridor Improvements	$ -	$ 100,000				$ 100,000
FY17 LMIG Safety Act. Plan-SZ		Traffic Flow	$ 200,000	$ -				$ 200,000
Riverwalk Bibb Mill		Riverwalk Improvements	$ 1,364,854	$ 259,859				$ 1,624,714
Riverwalk City Mills		Riverwalk Improvements	$ 224,862	$ (147,016)				$ 77,846
FY19 LMIG Ft. Benning Rd. Rdbt & Stscapes		Road Improvements	$ -	$ 2,073,216				$ 2,073,216
Pavement Management		Road Improvements	$ 719,144	$ 400,000				$ 1,119,144
6th Avenue Traffic/Street Lighting		Traffic Flow	$ 84,166	$ (14,500)				$ 69,666
Front Avenue Reconnection		Road Improvements	$ 139,591	$ 50,105				$ 189,696
Infantry Rd and Trail		Road Improvements	$ 261,961	$ 938,039				$ 1,200,000
Broadway Rehabilitation		Road Improvements	$ -	$ 500,000				$ 500,000
Traffic Signalization		Traffic Flow	$ 134,908	$ 65,092				$ 200,000
Wynnton Road Wall Repair		Corridor Improvements	$ 79,000	$ 1,000				$ 80,000
Old Double Churches Road		Road Improvements	$ -	$ 100,000				$ 100,000
TOTAL PROJECT COSTS			**$ 113,329,731**	**$ 24,370,892**	**$ 3,400,000**	**$ 3,400,000**	**$ 3,400,000**	**$ 147,900,624**

BROWN AVENUE BRIDGE

PROJECT NAME:	Brown Avenue Bridge
PROJECT DESCRIPTION:	Improvements and restructure of Brown Avenue bridge, to include lighting
BENEFIT TO THE COMMUNITY:	Improved safety and condition of bridge
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92002

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 362,306		$ 362,306
Other			
Balance Forward		$ 21,996	
TOTAL FUNDING SOURCES	**$ 362,306**	**$ 21,996**	**$ 362,306**
PROJECT COSTS			
Professional Services	$ 26,180		$ 26,180
Legal	$ 23,331		$ 23,331
Architect/Engineering			
Appraisal/Negotiations	$ 4,795		$ 4,795
Construction	$ 187,294	$ 21,996	$ 209,290
Land Acquisition	$ 98,710		$ 98,710
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 340,310**	**$ 21,996**	**$ 362,306**
BALANCE	**$ 21,996**	**$ -**	**$ -**

DECATUR STREET BRIDGE

PROJECT NAME:	Decatur St Bridge Replacement
PROJECT DESCRIPTION:	Repair/replace/reconstruct Decatur Street bridge in Columbus
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of bridge on Decatur Street
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21083 and 24018

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 1,235,000		$ 1,235,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 651	
TOTAL FUNDING SOURCES	**$ 1,235,000**	**$ 651**	**$ 1,235,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 101,516		$ 101,516
Appraisal/Negotiations			
Construction	$ 1,132,833	$ 651	$ 1,133,484
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,234,349**	**$ 651**	**$ 1,235,000**
BALANCE	**$ 651**	**$ -**	**$ -**

FORREST ROAD BRIDGE

PROJECT NAME:	Forest Rd Bridge: Bull Creek/Forest Rd Bridge: Cooper Creek
PROJECT DESCRIPTION:	Repair and reconstruction of bridges along Forest Road
BENEFIT TO THE COMMUNITY:	Improved safety and condition of bridges on Forest Rd
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0559 800 2160 0540 695 2126	**PROJECT NO:**	82053, 82054, 53027, 53028

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 7,671,621		$ 7,671,621
Sales Tax			
Sales Tax (1999 SPLOST)	$ 222,867		$ 222,867
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 7,894,488**	**$ -**	**$ 7,894,488**
PROJECT COSTS			
Professional Services	$ 27,510		$ 27,510
Legal	$ 20,185		$ 20,185
Architect/Engineering	$ 455,603		$ 455,603
Appraisal/Negotiations	$ 2,000		$ 2,000
Construction	$ 7,337,078		$ 7,337,078
Land Acquisition	$ 52,112		$ 52,112
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 7,894,488**	**$ -**	**$ 7,894,488**
BALANCE	**$ -**	**$ -**	**$ -**

MELROSE DR BRIDGE REPLACEMENT

PROJECT NAME:	Melrose Dr Bridge Replacement
PROJECT DESCRIPTION:	Design and repair/restructure bridges based on recommendations from GA DOT in bridge inspection report(s)
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of bridges
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	PLANNING/ ENGINEERING 0540 695 2126	**PROJECT TYPE:**	BRIDGE IMPROVEMENT
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	53050 and 24017

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 765,000		$ 765,000
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 813,603		$ 813,603
Other			
Balance Forward		$ (39,268)	
TOTAL FUNDING SOURCES	**$ 1,578,603**	**$ (39,268)**	**$ 1,578,603**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 99,506		$ 99,506
Appraisal/Negotiations			
Construction	$ 1,518,365	$ (39,268)	$ 1,479,097
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,617,871**	**$ (39,268)**	**$ 1,578,603**
BALANCE	**$ (39,268)**	**$ -**	**$ -**

REESE RD BRIDGE AT COOPER CREEK

PROJECT NAME:	Reese Road Bridge at Cooper Creek
PROJECT DESCRIPTION:	Repair and reconstruction of bridges along Reese Road
BENEFIT TO THE COMMUNITY:	Improved safety and condition of bridges on Reese Rd
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	BRIDGE IMPROVEMENT
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24004

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 820,000		$ 820,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 712,126	
TOTAL FUNDING SOURCES	**$ 820,000**	**$ 712,126**	**$ 820,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 107,874		$ 107,874
Appraisal/Negotiations			
Construction		$ 712,126	$ 712,126
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 107,874**	**$ 712,126**	**$ 820,000**
BALANCE	**$ 712,126**	**$ -**	**$ -**

VARIOUS STUDIES

PROJECT NAME:	Bridge Repair Design
PROJECT DESCRIPTION:	Various studies to determine feasibility and costs associated with improving certain bridges in Columbus
BENEFIT TO THE COMMUNITY:	Determine feasibility and costs associated with bridge improvements
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	**PROJECT TYPE:**	STUDIES
ACCOUNT CODE:	0109 250 9901 and 0540 695 2126	**PROJECT NO:**	50314 and 92007

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Sales Tax (2009 LOST)	$ 108,800		$ 108,800
Sales Tax (1999 SPLOST)	$ 744,662		$ 744,662
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 853,462**	**$ -**	**$ 853,462**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 853,462		$ 853,462
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 853,462**	**$ -**	**$ 853,462**
BALANCE	**$ -**	**$ -**	**$ -**

VARIOUS STUDIES

PROJECT NAME:	Buena Vista Rd Corridor/Spider Web/Passenger Rail/Blackmon Rd/ JR Allen & US 80/ Second Avenue/So Lumpkin Rd/Brennan Rd
PROJECT DESCRIPTION:	Various studies to determine feasibility and costs associated with improving certain corridors, roads and interchanges/intersections and streetscapes.
BENEFIT TO THE COMMUNITY:	Determine feasibility and costs associated with road improvements
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0109 250 9901	**PROJECT NO:**	21065, 21066, 21067, 21075, 24000, 92028, 92029, 92033, and 92034

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 640,917		$ 640,917
Bond Proceeds			
Sales Tax	$ 480,000		$ 480,000
Other			
Balance Forward		$ 447,338	
TOTAL FUNDING SOURCES	**$ 1,120,917**	**$ 447,338**	**$ 1,120,917**
PROJECT COSTS			
Professional Services	$ 397,537	$ 152,838	$ 550,375
Legal			
Architect/Engineering	$ 276,042	$ 294,500	$ 570,542
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 673,579**	**$ 447,338**	**$ 1,120,917**
BALANCE	**$ 447,338**	**$ -**	**$ -**

GIDDEN ROAD ALIGNMENT

PROJECT NAME:	Gidden Road Alignment
PROJECT DESCRIPTION:	Improvements and restructure of Gidden Road
BENEFIT TO THE COMMUNITY:	Improved safety and condition of the roadway
OPERATING BUDGET IMPACT:	No impact to operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	**PROJECT NO:**	53047

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 582,219		$ 582,219
Other			
Balance Forward		$ 1,735	
TOTAL FUNDING SOURCES	**$ 582,219**	**$ 1,735**	**$ 582,219**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 580,484	$ 1,735	$ 582,219
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 580,484**	**$ 1,735**	**$ 582,219**
BALANCE	**$ 1,735**	**$ -**	**$ -**

FT BENNING ROAD STREETSCAPES

PROJECT NAME:	Ft Benning Rd Streetscapes GDOT/ Ezone		
PROJECT DESCRIPTION:	Enhancement of major artery and throughfare leading into Fort Benning, GA		
BENEFIT TO THE COMMUNITY:	Improved accessibility and environment in and around the corridor of Ft. Benning entrance for all residents, commuters, and visitors to the area		
OPERATING BUDGET IMPACT:	No impact to operational budget		
MANAGING DEPARTMENT:	ENGINEERING/ PLANNING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000, 0508 660 3000, 0540 695 2131 and 0559 800 2160	**PROJECT NO:**	22961, 21068, 24028, 50607, and 82058

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 2,494,765		$ 2,494,765
Bond Proceeds	$ 2,109,001		$ 2,109,001
Sales Tax (1999 SPLOST)	$ 1,115,000		$ 1,115,000
Other			
Balance Forward		$ 1,109,634	
TOTAL FUNDING SOURCES	**$ 5,718,766**	**$ 1,109,634**	**$ 5,718,766**
PROJECT COSTS			
Professional Services	$ 542,990		$ 542,990
Legal	$ 58,373		$ 58,373
Architect/Engineering	$ 1,782,365		$ 1,782,365
Appraisal/Negotiations	$ 975		$ 975
Construction	$ 1,697,449	$ 1,109,634	$ 2,807,083
Land Acquisition	$ 526,980		$ 526,980
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,609,132**	**$ 1,109,634**	**$ 5,718,766**
BALANCE	**$ 1,109,634**	**$ -**	**$ -**

RAILROAD IMPROVEMENTS

PROJECT NAME:	Railroad Improvements
PROJECT DESCRIPTION:	To make improvements on railroad crossings throughout Columbus
BENEFIT TO THE COMMUNITY:	Improve the railroad intersections throughout the county from proceeds of recycling old railroad parts
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	20778

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 129,775		$ 129,775
Bond Proceeds			
Sales Tax			
Other (ARRA)			
Balance Forward		$ 88,347	
TOTAL FUNDING SOURCES	**$ 129,775**	**$ 88,347**	**$ 129,775**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 41,428	$ 88,347	$ 129,775
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 41,428**	**$ 88,347**	**$ 129,775**
BALANCE	**$ 88,347**	**$ -**	**$ -**

WYNNTON ROAD STREETSCAPE

PROJECT NAME:	Wynnton Rd Streetscapes Phase I
PROJECT DESCRIPTION:	Enhancement of Wynnton Road corridor, a major artery and throughfare in midtown Columbus
BENEFIT TO THE COMMUNITY:	Improved amenity for residents, property owners and visitors to Columbus in the midtown Columbus area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for repairs and improvements

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21045

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 2,977,776		$ 2,977,776
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 2,977,776**	**$ -**	**$ 2,977,776**
PROJECT COSTS			
Professional Services			
Legal	$ 29,266		$ 29,266
Architect/Engineering	$ 313,061		$ 313,061
Appraisal/Negotiations	$ 17,724		$ 17,724
Construction	$ 2,253,038		$ 2,253,038
Land Acquisition	$ 364,687		$ 364,687
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,977,776**	**$ -**	**$ 2,977,776**
BALANCE	**$ -**	**$ -**	**$ -**

TRADE CENTER PARKING GARAGE

PROJECT NAME:	Parking Garage - Front Avenue
PROJECT DESCRIPTION:	Construct and equip parking garage, which will be operated and maintained by the City, with spaces for approximately 300 vehicles
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses, and patrons and employees in the downtown area
OPERATING BUDGET IMPACT:	Potential operating costs should garage be staffed or require notional maintenance

MANAGING DEPARTMENT:	PARKING MANAGEMENT	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0555 200 2447	**PROJECT NO:**	40220

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 3,500,000		$ 3,500,000
Sales Tax			
Other			
Balance Forward		$ 3,499,710	
TOTAL FUNDING SOURCES	**$ 3,500,000**	**$ 3,499,710**	**$ 3,500,000**
PROJECT COSTS			
Professional Services		$ 10,000	$ 10,000
Legal		$ 10,000	$ 10,000
Architect/Engineering	$ 290	$ 500,000	$ 500,290
Appraisal/Negotiations			
Construction		$ 2,979,710	$ 2,979,710
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 290**	**$ 3,499,710**	**$ 3,500,000**
BALANCE	**$ 3,499,710**	**$ -**	**$ -**

FOLLOW ME TRAIL BRIDGE

PROJECT NAME:	Follow Me Trail Bridge
PROJECT DESCRIPTION:	Construction of pedestrian bridge at Victory Dr along Follow Me Trail
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus Compliance with Ga DOT schedule for providing safer, more efficient network
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PEDESTRIAN BRIDGES
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24005 and 24014

	Prior Years	FY20	Total
FUNDING SOURCES			
Fund Balance	$ 2,001,147		$ 2,001,147
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other			
Balance Forward		$ 30,664	
TOTAL FUNDING SOURCES	**$ 2,001,147**	**$ 30,664**	**$ 2,001,147**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 38,708	$ 4,067	$ 70,325
Appraisal/Negotiations			
Construction	$ 1,931,775	$ 26,597	$ 1,930,822
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,970,483**	**$ 30,664**	**$ 2,001,147**
BALANCE	**$ 30,664**	**$ -**	**$ -**

2009 LOST ROADS RESURFACING/REHABILITATION

PROJECT NAME:	LOST Resurfacing/Rehabilitation
PROJECT DESCRIPTION:	Funding set aside annually from the 2009 Local Option Sales Tax Infrastructure funds for road resurfacing and reconstruction costs
BENEFIT TO THE COMMUNITY:	Improved road condition, navigability and safety for all citizens, residents, property owners, commuters and visitors of Columbus
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92001

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 17,014,657		$ 17,014,657
Other			
Balance Forward		$ 1,940,453	
TOTAL FUNDING SOURCES	**$ 17,014,657**	**$ 1,940,453**	**$ 17,014,657**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 15,074,204	$ 1,940,453	$ 17,014,657
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 15,074,204**	**$ 1,940,453**	**$ 17,014,657**
BALANCE	**$ 1,940,453**	**$ -**	**$ -**

STEAM MILL RD SIDEWALK CONCEPT

PROJECT NAME:	Steam Mill Road Sidewalk Concept
PROJECT DESCRIPTION:	Funding for sidewalk repair on Steam Mill Rd
BENEFIT TO THE COMMUNITY:	Improved safety and condition of roads
OPERATING BUDGET IMPACT:	Reduce reliance on operating budget for repair costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92021

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 200,000		$ 200,000
Other			
Balance Forward		$ 135,055	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 135,055**	**$ 200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 50,164	$ 10,743	$ 60,907
Appraisal/Negotiations			
Construction	$ 14,781	$ 124,312	$ 139,093
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 64,945**	**$ 135,055**	**$ 200,000**
BALANCE	**$ 135,055**	**$ -**	**$ -**

PARK ADA UPGRADES

PROJECT NAME:	Park ADA Upgrades
PROJECT DESCRIPTION:	Improve ramps and curbs in parks to be ADA compliant throughout Muscogee County.
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus, Ga
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92022

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 200,000	$ 100,000	$ 300,000
Other			
Balance Forward		$ 200,000	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 300,000**	**$ 300,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 40,000	$ 40,000
Appraisal/Negotiations			
Construction		$ 260,000	$ 260,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 300,000**	**$ 300,000**
BALANCE	**$ 200,000**	**$ -**	**$ -**

CUSSETA ROAD/OLD CUSSETA ROAD

PROJECT NAME:	Cusseta Rd/Old Cusseta Rd
PROJECT DESCRIPTION:	Realign Cusseta Rd and Old Cusseta Rd with a new roundabout
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of busy intersection between Cusseta Rd and Old Cusseta Rd
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92008

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 75,025		$ 75,025
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 75,025**	**$ -**	**$ 75,025**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 75,025		$ 75,025
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 75,025**	**$ -**	**$ 75,025**
BALANCE	**$ -**	**$ -**	**$ -**

COOPER CREEK ADA

PROJECT NAME:	Cooper Creek ADA
PROJECT DESCRIPTION:	Improve ramps and curbs at Cooper Creek to be ADA compliant
BENEFIT TO THE COMMUNITY:	Improved amenity to citizens, residents, property owners and visitors to Columbus, Ga
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92020

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 30,585		$ 30,585
Sales Tax (1999 SPLOST)			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 30,585**	**$ -**	**$ 30,585**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 30,585		$ 30,585
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 30,585**	**$ -**	**$ 30,585**
BALANCE	**$ -**	**$ -**	**$ -**

FORREST RD WIDENING PROJECT

PROJECT NAME:	Forrest Rd: Macon/Woodruff Farm/ Woodruff/Floyd to Schatulga
PROJECT DESCRIPTION:	Widen and reconstruct approximately 2 miles of existing roadways from 2 lanes to 4 lanes, with turn lanes at major intersections
BENEFIT TO THE COMMUNITY:	Improves navigability and traffic flow in a heavily traveled, densely populated area of Columbus/Muscogee County
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds to improve and reconstruct roadways

MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126 and 0559 800 2160	**PROJECT NO:**	21128, 24003, 53008, 53009, 82052

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 4,356,216		$ 4,356,216
Bond Proceeds	$ 2,768,045		$ 2,768,045
Sales Tax (1999 SPLOST)	$ 2,864,352		$ 2,864,352
Other			
Balance Forward		$ 5,167	
TOTAL FUNDING SOURCES	**$ 9,988,613**	**$ 5,167**	**$ 9,988,613**
PROJECT COSTS			
Professional Services	$ 413,972		$ 413,972
Legal	$ 87,259		$ 87,259
Architect/Engineering	$ 1,776,462		$ 1,776,462
Appraisal/Negotiations	$ 35,800		$ 35,800
Construction	$ 7,466,066	$ 5,167	$ 7,471,233
Land Acquisition and RE/ROW Purchases	$ 203,887		$ 203,887
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 9,983,446**	**$ 5,167**	**$ 9,988,613**
BALANCE	**$ 5,167**	**$ -**	**$ -**

FT BENNING RD at BRENNAN ROAD

PROJECT NAME:	Ft Benning/Brennan/Ezone
PROJECT DESCRIPTION:	Road improvements in the area of Ft. Benning Rd and Brennan Rd
BENEFIT TO THE COMMUNITY:	Improved road condition, safety, and traffic flow for commuters, residents, property owners and visitors to the Ft Benning area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement and repair

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS/ PLANNING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2131, 0559 800 2160, and 0560 800 2161	**PROJECT NO:**	50606 82057 and 83001

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 2,122,947		$ 2,122,947
Sales Tax (1999 SPLOST)	$ 2,000,000		$ 2,000,000
Other			
Balance Forward		$ 41,034	
TOTAL FUNDING SOURCES	**$ 4,122,947**	**$ 41,034**	**$ 4,122,947**
PROJECT COSTS			
Professional Services	$ 126,572		$ 126,572
Legal	$ 16,135		$ 16,135
Architect/Engineering	$ 563,394		$ 563,394
Appraisal/Negotiations	$ 153,621		$ 153,621
Construction	$ 2,436,130	$ 41,034	$ 2,477,164
Land Acquisition	$ 786,061		$ 786,061
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,081,913**	**$ 41,034**	**$ 4,122,947**
BALANCE	**$ 41,034**	**$ -**	**$ -**

MARTIN LUTHER KING BLVD

PROJECT NAME:	MLK Streetscapes, Resurfacing, and Intersection Enhancements
PROJECT DESCRIPTION:	Improvements to one of the major arteries of Columbus at the intersection of Martin Luther King Blvd and Buena Vista Rd.
BENEFIT TO THE COMMUNITY:	Improved navigability of heavily trafficked, ease congested roadways and intersection
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvements

MANAGING DEPARTMENT:	ENGINEEERING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 0540 695 2126 and 0109 250 9901	**PROJECT NO:**	24006, 92013 and 92018

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 2,300,000		$ 2,300,000
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Sales Tax (2009 LOST)	$ 1,100,000		$ 1,100,000
Balance Forward		$ 453,461	
TOTAL FUNDING SOURCES	**$ 3,400,000**	**$ 453,461**	**$ 3,400,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 2,946,539	$ 453,461	$ 3,400,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,946,539**	**$ 453,461**	**$ 3,400,000**
BALANCE	**$ 453,461**	**$ -**	**$ -**

MOON ROAD PHASE I

PROJECT NAME:	Moon Rd Phase 1: Wilbur/Whittlesey
PROJECT DESCRIPTION:	Improvements and widening of Moon Road (Phase I)
BENEFIT TO THE COMMUNITY:	Improved navigability and ease of congestion in a heavily trafficked, densely populated area of Columbus/Muscogee
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126 and 0559 800 2160	**PROJECT NO:**	53023 and 82051

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds	$ 5,693,469		$ 5,693,469
Sales Tax (1999 SPLOST)	$ 1,022,374		$ 1,022,374
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 6,715,843**	**$ -**	**$ 6,715,843**
PROJECT COSTS			
Professional Services	$ 188,382		$ 188,382
Legal	$ 133,525		$ 133,525
Architect/Engineering	$ 126,617		$ 126,617
Appraisal/Negotiations	$ 30,607		$ 30,607
Construction	$ 5,744,239		$ 5,744,239
Land Acquisition	$ 492,473		$ 492,473
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 6,715,843**	**$ -**	**$ 6,715,843**
BALANCE	**$ -**	**$ -**	**$ -**

NORTHSTAR/ST MARY'S ROAD

PROJECT NAME:	Northstar/St Mary's Rd
PROJECT DESCRIPTION:	Improve roads in the Northstar corridor of St Mary's Road
BENEFIT TO THE COMMUNITY:	Improved navigability and safety of roads in this area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0540 695 2126	**PROJECT NO:**	53020

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 652,071		$ 652,071
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 652,071**	**$ -**	**$ 652,071**
PROJECT COSTS			
Professional Services			
Legal	$ 853		$ 853
Architect/Engineering	$ 14,394		$ 14,394
Appraisal/Negotiations			
Construction	$ 600,039		$ 600,039
Land Acquisition	$ 36,785		$ 36,785
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 652,071**	**$ -**	**$ 652,071**
BALANCE	**$ -**	**$ -**	**$ -**

RIVER ROAD/BRADLEY PARK/JR ALLEN PKWY

PROJECT NAME:	River Rd/Bradley Pk/JR Allen Ramp
PROJECT DESCRIPTION:	Road and on/off ramp reconstruction and reconfiguration at River Road and Bradley Park Drive off the JR Allen Parkway
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of heavily trafficked and highly congested area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds for road improvements

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS/ PLANNING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0540 695 2126	**PROJECT NO:**	21127 53018

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 1,530,468		$ 1,530,468
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 1,535,952		$ 1,535,952
Other			
Balance Forward		$ 6,687	
TOTAL FUNDING SOURCES	**$ 3,066,420**	**$ 6,687**	**$ 3,066,420**
PROJECT COSTS			
Professional Services	$ 41,525		$ 41,525
Legal	$ 2,750		$ 2,750
Architect/Engineering	$ 283,352		$ 283,352
Appraisal/Negotiations	$ 1,000		$ 1,000
Construction	$ 1,147,587	$ 6,687	$ 1,154,274
Land Acquisition	$ 1,583,519		$ 1,583,519
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 3,059,733**	**$ 6,687**	**$ 3,066,420**
BALANCE	**$ 6,687**	**$ -**	**$ -**

SIDEWALK AND BRICK PAVER

PROJECT NAME:	Sidewalk and Brick Paver
PROJECT DESCRIPTION:	Funding for sidewalk and brick repair throughout Columbus/Muscogee County
BENEFIT TO THE COMMUNITY:	Improved safety and condition of roads
OPERATING BUDGET IMPACT:	Reduce reliance on operating budget for repair costs

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92015

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 100,753		$ 100,753
Other			
Balance Forward		$ 12,449	
TOTAL FUNDING SOURCES	**$ 100,753**	**$ 12,449**	**$ 100,753**
PROJECT COSTS			
Professional Services			
Legal	$ 210		$ 210
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 88,094	$ 12,449	$ 100,543
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 88,304**	**$ 12,449**	**$ 100,753**
BALANCE	**$ 12,449**	**$ -**	**$ -**

SOUTH LUMPKIN ROAD

PROJECT NAME:	So Lumpkin Rd Roundabout LMIG FY13
PROJECT DESCRIPTION:	Improve roads in the South Lumpkin Rd area including roundabout
BENEFIT TO THE COMMUNITY:	Improved navigability and safety on roads for commuters, property owners and residents
OPERATING BUDGET IMPACT:	No impact on operational budget

MANAGING DEPARTMENT:	PLANNING/ ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 and 0109 250 9901	**PROJECT NO:**	21076 and 92010

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 1,214,890		$ 1,214,890
Bond Proceeds			
Sales Tax (2009 LOST)	$ 586,452		$ 586,452
Other			
Balance Forward			
TOTAL FUNDING SOURCES	**$ 1,801,342**	**$ -**	**$ 1,801,342**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 13,434		$ 13,434
Appraisal/Negotiations			
Construction	$ 1,787,908		$ 1,787,908
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,801,342**	**$ -**	**$ 1,801,342**
BALANCE	**$ -**	**$ -**	**$ -**

VETERANS DOUBLE CHURCHES

PROJECT NAME:	Veterans Double Churches
PROJECT DESCRIPTION:	Improvements to Veterans Parkway and Double Churches Roads
BENEFIT TO THE COMMUNITY:	Improved navigability and eased congestion in heavily trafficked, densely populated area of Columbus/Muscogee
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement costs

MANAGING DEPARTMENT:	ENGINEERING/ PLANNING/ PUBLIC WORKS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000 0540 695 2126 and 0109 250 9901	**PROJECT NO:**	21086, 53019, 92016

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 1,497,403		$ 1,497,403
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 2,880,973		$ 2,880,973
Sales Tax (2009 LOST)	$ 458,907		$ 458,907
Balance Forward		$ 35,792	
TOTAL FUNDING SOURCES	**$ 4,837,283**	**$ 35,792**	**$ 4,837,283**
PROJECT COSTS			
Professional Services	$ 44,025		$ 44,025
Legal			
Architect/Engineering	$ 409,539		$ 409,539
Appraisal/Negotiations	$ 5,131		$ 5,131
Construction	$ 4,204,326	$ 35,792	$ 4,240,118
Land Acquisition	$ 138,470		$ 138,470
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,801,491**	**$ 35,792**	**$ 4,837,283**
BALANCE	**$ 35,792**	**$ -**	**$ -**

WHITESVILLE DOUBLE CHURCHES RD

PROJECT NAME:	Whitesville/Double Churches
PROJECT DESCRIPTION:	Road improvements at the intersection of Whitesville and Double Churches Rds
BENEFIT TO THE COMMUNITY:	Improving a high traffic intersection in a very heavily congested area
OPERATING BUDGET IMPACT:	Reduced reliance on operating funds to pay for intersection improvement

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000, 0540 695 2126 and 0559 800 2160	**PROJECT NO:**	20353, 50327, 82055

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 340,244		$ 340,244
Bond Proceeds	$ 56,164		$ 56,164
Sales Tax (1999 SPLOST)	$ 478,693		$ 478,693
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 875,101**	**$ -**	**$ 875,101**
PROJECT COSTS			
Professional Services	$ 51,250		$ 51,250
Legal	$ 13,696		$ 13,696
Architect/Engineering	$ 197,463		$ 197,463
Appraisal/Negotiations	$ 136,066		$ 136,066
Construction			
Land Acquisition	$ 475,850		$ 475,850
Furnishings & Equipment	$ 776		$ 776
BUDGETED EXPENDITURES	**$ 875,101**	**$ -**	**$ 875,101**
BALANCE	**$ -**	**$ -**	**$ -**

ROAD RESURFACING/REHABILITATION

PROJECT NAME:	Resurfacing/Rehabilitation Program		
PROJECT DESCRIPTION:	Funding set aside annually for road resurfacing and other routine road maintenance repairs, or other construction in Columbus		
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for drivers		
OPERATING BUDGET IMPACT:	Funds are leveraged with State of Georgia Department of Transportation (DOT) funds. Programmatic funding and matching reduces pressure on operating funds		
MANAGING DEPARTMENT:	PUBLIC WORKS/ ENGINEERING	**PROJECT TYPE:**	ROAD MAINTENANCE
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21023

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 19,326,577	$ 1,334,380	$ 20,660,957
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 1,501,711	
TOTAL FUNDING SOURCES	**$ 19,326,577**	**$ 2,836,091**	**$ 20,660,957**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 24,211		$ 24,211
Appraisal/Negotiations			
Construction	$ 17,800,655	$ 2,836,091	$ 20,636,746
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 17,824,866**	**$ 2,836,091**	**$ 20,660,957**
BALANCE	**$ 1,501,711**	**$ -**	**$ -**

ATMS/SIGNAL

PROJECT NAME:	ATMS Signal
PROJECT DESCRIPTION:	Field connection using primary fiber optic cable between Traffic Coordination Center (TCC) and traffic signals
BENEFIT TO THE COMMUNITY:	Improved traffic flow through use of TCC system to alert commuters regarding traffic conditions, upcoming events or to reroute traffic
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	20760

	Prior Years	FY18	Total
FUNDING SOURCES			
Fund Balance	$ 354,993		$ 354,993
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 755	
TOTAL FUNDING SOURCES	**$ 354,993**	**$ 755**	**$ 354,993**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 354,238	$ 755	$ 354,993
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 354,238**	**$ 755**	**$ 354,993**
BALANCE	**$ 755**	**$ -**	**$ -**

FIBER OPTIC INTERCONNECT

PROJECT NAME:	Fiber Optic Interconnect
PROJECT DESCRIPTION:	Conversion of existing metallic traffic signals using interconnected fiber optics
BENEFIT TO THE COMMUNITY:	Provides more efficient transportation network and complies with Ga DOT schedule
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000 0109 250 9901	**PROJECT NO:**	21033 and 92023

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 200,000		$ 200,000
Bond Proceeds			
Sales Tax (2009 LOST)	$ 300,000		$ 300,000
Other (ARRA)			
Balance Forward		$ 319,146	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 319,146**	**$ 500,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 4,565		$ 4,565
Appraisal/Negotiations			
Construction	$ 171,289	$ 319,146	$ 490,435
Land Acquisition	$ 5,000		$ 5,000
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 180,854**	**$ 319,146**	**$ 500,000**
BALANCE	**$ 319,146**	**$ -**	**$ -**

LED SIGNAL HEADS

PROJECT NAME:	LED Signal Heads
PROJECT DESCRIPTION:	Replacement of existing traffic signal heads with new high visibility L.E.D. traffic signal heads
BENEFIT TO THE COMMUNITY:	Improves roadway safety and traffic flow, while use of L.E.D. technology improves efficiency by reducing
OPERATING BUDGET IMPACT:	Reduced operating costs due to efficiency of LED

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	20759

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 162,707		$ 162,707
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 162,707**	**$ -**	**$ 162,707**
PROJECT COSTS			
Professional Services	$ 12,635		$ 12,635
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 150,072		$ 150,072
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 162,707**	**$ -**	**$ 162,707**
BALANCE	**$ -**	**$ -**	**$ -**

TRAFFIC CALMING

PROJECT NAME:	Traffic Calming
PROJECT DESCRIPTION:	Purchasing of traffic calming devices which allow City to monitor and react to problematic traffic conditions or events
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on operating budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21037

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 111,863		$ 111,863
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 10,818	
TOTAL FUNDING SOURCES	**$ 111,863**	**$ 10,818**	**$ 111,863**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 101,045	$ 10,818	$ 111,863
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 101,045**	**$ 10,818**	**$ 111,863**
BALANCE	**$ 10,818**	**$ -**	**$ -**

RAILS TO TRAILS MAINTENANCE

PROJECT NAME:	Rails to Trails Maintenance		
PROJECT DESCRIPTION:	Maintenance, repair, reconstruction, and improvements as needed for the Rails to Trails walking/running/biking trails,		
BENEFIT TO THE COMMUNITY:	Maintain and improve extensive network of walking and biking trails which are used for recreation, sport and leisure by residents, visitors and citizens.		
OPERATING BUDGET IMPACT:	No impact on operating budget		
MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	WALKING/ BIKING TRAILS
ACCOUNT CODE:	0508 660 1000	**PROJECT NO:**	22912

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 245,192		$ 245,192
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 215,547	
TOTAL FUNDING SOURCES	**$ 245,192**	**$ 215,547**	**$ 245,192**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 29,645	$ 215,547	$ 245,192
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 29,645**	**$ 215,547**	**$ 245,192**
BALANCE	**$ 215,547**	**$ -**	**$ -**

WALKING TRAILS/TROLLEY SYSTEM

PROJECT NAME:	Walking Trails / Trolley System
PROJECT DESCRIPTION:	Implement walking and biking trail systems, including crossing lights, into the existing Columbus street system
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents, citizens and visitors to Columbus
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	WALKING/ BIKING TRAILS
ACCOUNT CODE:	0508 660 1000, 0508 660 3000 and 0540 695 2126	**PROJECT NO:**	21040, 21061, 22197, 53017

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 100,000		$ 100,000
Bond Proceeds			
Sales Tax (1999 SPLOST)	$ 11,494,344		$ 11,494,344
Other (ARRA)	$ 2,181,719		$ 2,181,719
Balance Forward		$ 411,891	
TOTAL FUNDING SOURCES	**$ 13,776,063**	**$ 411,891**	**$ 13,776,063**
PROJECT COSTS			
Professional Services	$ 139,486		$ 139,486
Legal	$ 6,670		$ 6,670
Architect/Engineering	$ 2,277,491		$ 2,277,491
Appraisal/Negotiations	$ 9,056		$ 9,056
Construction	$ 10,894,499	$ 411,891	$ 11,306,390
Land Acquisition			
Furnishings & Equipment	$ 36,970		$ 36,970
BUDGETED EXPENDITURES	**$ 13,364,172**	**$ 411,891**	**$ 13,776,063**
BALANCE	**$ 411,891**	**$ -**	**$ -**

FY17 LMIG VICTORY DR/30TH AVE SIGNAL

PROJECT NAME:	FY17 LMIG Victory Dr/30th Ave Signal
PROJECT DESCRIPTION:	Improve traffic flow at Victory Dr and 30th Ave interection with a traffic signal
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24007

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 150,000		$ 150,000
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward		$ 120,000	
TOTAL FUNDING SOURCES	**$ 150,000**	**$ 120,000**	**$ 150,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 30,000		$ 30,000
Appraisal/Negotiations			
Construction		$ 120,000	$ 120,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 30,000**	**$ 120,000**	**$ 150,000**
BALANCE	**$ 120,000**	**$ -**	**$ -**

FY17 LMIG ADA AVE/WYNNTON RD SIGNAL

PROJECT NAME:	FY17 LMIG Ada Ave/Wynnton Rd Signal
PROJECT DESCRIPTION:	Improve roads in the Wynnton Rd area with a traffic signal
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24008

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 250,000		$ 250,000
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward		$ 62,800	
TOTAL FUNDING SOURCES	**$ 250,000**	**$ 62,800**	**$ 250,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 187,200	$ 62,800	$ 250,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 187,200**	**$ 62,800**	**$ 250,000**
BALANCE	**$ 62,800**	**$ -**	**$ -**

FORTSON RD/WILLIAMS RD ROUNDABOUT

PROJECT NAME:	FY17 LMIG Fortson Rd/Williams Rd Roundabout
PROJECT DESCRIPTION:	Improve roads at intersection with a roundabout
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24009, 24024, and 24033

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 3,984,050		$ 3,984,050
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward		$ 3,824,382	
TOTAL FUNDING SOURCES	**$ 3,984,050**	**$ 3,824,382**	**$ 3,984,050**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 155,618	$ 535,430	$ 691,048
Appraisal/Negotiations	$ 4,050		
Construction		$ 3,288,952	$ 3,288,952
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 159,668**	**$ 3,824,382**	**$ 3,980,000**
BALANCE	**$ 3,824,382**	**$ -**	**$ 4,050**

MOTT'S GREEN

PROJECT NAME:	Mott's Green
PROJECT DESCRIPTION:	Improve landscape and greenspace of Mott's Green property
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents, citizens and visitors to Columbus
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24012

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 814,175		$ 814,175
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward		$ 2,754	
TOTAL FUNDING SOURCES	**$ 814,175**	**$ 2,754**	**$ 814,175**
PROJECT COSTS			
Professional Services	$ 82,701		$ 82,701
Legal			
Architect/Engineering	$ 107,189	$ 2,754	$ 109,943
Appraisal/Negotiations			
Construction	$ 621,531		
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 811,421**	**$ 2,754**	**$ 192,644**
BALANCE	**$ 2,754**	**$ -**	**$ 621,531**

2ND AVENUE/18TH STREET GDOT GRANT

PROJECT NAME:	2nd Avenue/18th Street GDOT Grant
PROJECT DESCRIPTION:	Enhance roadway system with improved landscaping within corridor
BENEFIT TO THE COMMUNITY:	Enhanced streetscape for residents, citizens and visitors to Columbus
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24016

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 28,534		$ 28,534
Bond Proceeds			
Sales Tax (1999 SPLOST)			
Other (ARRA)			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 28,534**	**$ -**	**$ 28,534**
PROJECT COSTS			
Professional Services	$ 28,534		$ 28,534
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 28,534**	**$ -**	**$ 28,534**
BALANCE	**$ -**	**$ -**	**$ -**

RIVERWALK CITY MILLS PARKING

PROJECT NAME:	Riverwalk City Mills Parking
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the City
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses and restaurants
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	Engineering	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92024

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 283,000		$ 283,000
Other			
Balance Forward		$ 250,000	
TOTAL FUNDING SOURCES	**$ 283,000**	**$ 250,000**	**$ 283,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 33,000	$ 250,000	$ 283,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 33,000**	**$ 250,000**	**$ 283,000**
BALANCE	**$ 250,000**	**$ -**	**$ -**

RIVERWALK WESTVILLE PARKING

PROJECT NAME:	Riverwalk Westville Parking
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the City
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for events, attractions, businesses and restaurants
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	Engineering	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92025

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax (2009 LOST)	$ 266,960		$ 266,960
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 266,960**	**$ -**	**$ 266,960**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 266,960		$ 266,960
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 266,960**	**$ -**	**$ 266,960**
BALANCE	**$ -**	**$ -**	**$ -**

DEPARTMENT OF DRIVER SERVICES PARKING LOT

PROJECT NAME:	Department of Driver Services Parking Lot
PROJECT DESCRIPTION:	Construct parking spaces which will be available to the public and will be operated and maintained by the State
BENEFIT TO THE COMMUNITY:	Provides much needed public parking capacity for use at the Department of Driver Services
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	Engineering	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24001

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax			
Other	$ 100,000		$ 100,000
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ -**	**$ 100,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 100,000		$ 100,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 100,000**	**$ -**	**$ 100,000**
BALANCE	**$ -**	**$ -**	**$ -**

WILLIAMS ROAD PHASE I

	Williams Road Phase I
PROJECT DESCRIPTION:	Updating corridor study to determine design concept that included construction of intersection improvements
BENEFIT TO THE COMMUNITY:	Improved traffic flow and safety at the intersection
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92011

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 60,000		$ 60,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 6,109	
TOTAL FUNDING SOURCES	**$ 60,000**	**$ 6,109**	**$ 60,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 53,891	$ 6,109	$ 60,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 53,891**	**$ 6,109**	**$ 60,000**
BALANCE	**$ 6,109**	**$ -**	**$ -**

BULL CREEK GOLF COURSE PARKING LOT

PROJECT NAME:	Bull Creek Golf Course Parking Lot
PROJECT DESCRIPTION:	Repair parking lot at Bull Creek Golf Course
BENEFIT TO THE COMMUNITY:	Improved safety for employees, citizens and visitors who work and use the Bull Creek building
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	PARKING
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92026

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax	$ 98,085		$ 98,085
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 98,085**	**$ -**	**$ 98,085**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 98,085		$ 98,085
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 98,085**	**$ -**	**$ 98,085**
BALANCE	**$ -**	**$ -**	**$ -**

RIVER ROAD ROUNDABOUT

PROJECT NAME:	River Road Roundabout
PROJECT DESCRIPTION:	Realign Bradley Park Drive and River Road with a new roundabout
BENEFIT TO THE COMMUNITY:	Improved safety and navigability of busy intersection between Bradley Park Drive and River Road.
OPERATING BUDGET IMPACT:	Reduced reliance on operating budget for road improvement

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901 and 0508 660 3000	**PROJECT NO:**	92027 and 24032

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 724,603		$ 724,603
Bond Proceeds			
Sales Tax (2009 LOST)	$ 1,310,155		$ 1,310,155
Other			
Balance Forward		$ (10,944)	
TOTAL FUNDING SOURCES	**$ 2,034,758**	**$ (10,944)**	**$ 2,034,758**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 2,045,702	$ (10,944)	$ 2,034,758
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 2,045,702**	**$ (10,944)**	**$ 2,034,758**
BALANCE	**$ (10,944)**	**$ -**	**$ -**

FY18 LMIG FORREST ROAD PHASE I

PROJECT NAME:	FY18 Forrest Road Phase I
PROJECT DESCRIPTION:	Repairs and reconstruction work on Forrest Road
BENEFIT TO THE COMMUNITY:	Improved traffic flow and improvements on Forrest Road
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24021

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 800,000		$ 800,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 210,999	
TOTAL FUNDING SOURCES	**$ 800,000**	**$ 210,999**	**$ 800,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 11,596		$ 11,596
Appraisal/Negotiations			
Construction	$ 577,405	$ 210,999	$ 788,404
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 589,001**	**$ 210,999**	**$ 800,000**
BALANCE	**$ 210,999**	**$ -**	**$ -**

FY18 LMIG FT. BENNING RD/BRENNAN RD ROUNDABOUT

PROJECT NAME:	FY18 LMIG Ft. Benning Rd. & Brennan Rd. Roundabout
PROJECT DESCRIPTION:	Design and construction of a roundabout
BENEFIT TO THE COMMUNITY:	Improved traffic flow and improvements on and around Ft. Benning Road and Brennan Road
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24022 and 24029

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 3,479,906		$ 3,479,906
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 2,981,718	
TOTAL FUNDING SOURCES	**$ 3,479,906**	**$ 2,981,718**	**$ 3,479,906**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 498,188	$ 2,981,718	$ 3,479,906
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 498,188**	**$ 2,981,718**	**$ 3,479,906**
BALANCE	**$ 2,981,718**	**$ -**	**$ -**

MORRIS ROAD BRIDGE REPAIR

PROJECT NAME:	Morris Road Bridge Repair
PROJECT DESCRIPTION:	Repair of bridge on Morris Road in Columbus
BENEFIT TO THE COMMUNITY:	Improved accessibility and navigability as well as structural safety
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	BRIDGE IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24023

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 50,000		$ 50,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 50,000**	**$ -**	**$ 50,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 50,000		$ 50,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 50,000**	**$ -**	**$ 50,000**
BALANCE	**$ -**	**$ -**	**$ -**

MULTIMODAL GDOT GRANT - SPUR 22 IMPROVEMENTS

PROJECT NAME:	Multimodal GDOT Grant - Spur 22 Improvements
PROJECT DESCRIPTION:	Updating corridor study to determine design concept
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24025

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 100,000		$ 100,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 100,000	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ 100,000**	**$ 100,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering		$ 100,000	$ 100,000
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 100,000**	**$ 100,000**
BALANCE	**$ 100,000**	**$ -**	**$ -**

FY17 LMIG SAFETY ACTION PLAN - SCHOOL ZONES

PROJECT NAME:	FY17 LMIG Safety Action Plan - School Zones
PROJECT DESCRIPTION:	This project will replace and upgrade School Zone Warning Sign
BENEFIT TO THE COMMUNITY:	Improve traffic network by reducing congestion as needed
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24026

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 200,000		$ 200,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ -**	**$ 200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 200,000		$ 200,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 200,000**	**$ -**	**$ 200,000**
BALANCE	**$ -**	**$ -**	**$ -**

Riverwalk/Bibb Mill

PROJECT NAME:	Riverwalk/Bibb Mill		
PROJECT DESCRIPTION:	Project includes the connection of the Riverwalk at the North Highland Dam/Bibb Mill. Project includes 4 pedestrian bridges, observation deck, landscaping, irrigation, and storm drainage infrastructure		
BENEFIT TO THE COMMUNITY:	Riverwalk users will be able to travel from the Lake Oliver Marina to Uptown without leaving the Riverwalk		
OPERATING BUDGET IMPACT:	No impact on the operational budget		
MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	RIVERWALK IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24027

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 1,624,714		$ 1,624,714
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 259,859	
TOTAL FUNDING SOURCES	**$ 1,624,714**	**$ 259,859**	**$ 1,624,714**
PROJECT COSTS			
Professional Services	$ 3,868		$ 3,868
Legal	$ 4,089		$ 4,089
Architect/Engineering	$ 51,091		$ 51,091
Appraisal/Negotiations			
Construction	$ 1,305,806	$ 259,859	$ 1,565,665
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 1,364,854**	**$ 259,859**	**$ 1,624,714**
BALANCE	**$ 259,859**	**$ -**	**$ -**

RIVERWALK/CITY MILLS

PROJECT NAME:	Riverwalk/City Mills
PROJECT DESCRIPTION:	Installation of 1000 LF of concrete multi-use path at historic City Mills which includes landscaping and irrigation
BENEFIT TO THE COMMUNITY:	Complete the final gap in the Riverwalk and will allow users to travel from Lake Oliver Marina to Ft. Benning without leaving the Riverwalk
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	RIVERWALK IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24030

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 77,847		$ 77,847
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ (147,016)	
TOTAL FUNDING SOURCES	**$ 77,847**	**$ (147,016)**	**$ 77,847**
PROJECT COSTS			
Professional Services			
Legal			$ -
Architect/Engineering			$ -
Appraisal/Negotiations			
Construction	$ 224,862	$ (147,016)	
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 224,862**	**$ (147,016)**	**$ -**
BALANCE	**$ (147,015)**	**$ -**	**$ 77,847**

FY19 LMIG FT BENNING ROUNDABOUT & STREETSCAPES

PROJECT NAME:	FY19 Ft. Benning Roundabout & Streetscapes
PROJECT DESCRIPTION:	The project provides for streetscapes along Ft. Benning Road from Cusseta Road to Shelby Street.
BENEFIT TO THE COMMUNITY:	Provides better pedestrian access along the Ft. Benning Road corridor allowing the public to better access local businesses and schools
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24031

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 2,073,216		$ 2,073,216
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 2,073,216	
TOTAL FUNDING SOURCES	**$ 2,073,216**	**$ 2,073,216**	**$ 2,073,216**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 2,073,216	$ 2,073,216
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 2,073,216**	**$ 2,073,216**
BALANCE	**$ 2,073,216**	**$ -**	**$ -**

PAVEMENT MANAGEMENT

PROJECT NAME:	Pavement Management
PROJECT DESCRIPTION:	The project provides for managing the paving system in Columbus.
BENEFIT TO THE COMMUNITY:	Provides better access and traffic flow along roadways which will give citizens better access to local businesses and schools.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21079

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 719,144	$ 400,000	$ 1,119,144
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 719,144**	**$ 400,000**	**$ 1,119,144**
PROJECT COSTS			
Professional Services	$ 719,144	$ 400,000	$ 1,119,144
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 719,144**	**$ 400,000**	**$ 1,119,144**
BALANCE	**$ -**	**$ -**	**$ -**

6TH AVENUE TRAFFIC/STREET LIGHTING

PROJECT NAME:	6th Avenue Traffic/Street Lighting
PROJECT DESCRIPTION:	The project provides traffic light improvements along 6th Avenue.
BENEFIT TO THE COMMUNITY:	Improves visibility and roadway safety along 6th Avenue
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21085

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 69,666		$ 69,666
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ (14,500)	
TOTAL FUNDING SOURCES	**$ 69,666**	**$ (14,500)**	**$ 69,666**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 84,166	$ (14,500)	$ 69,666
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 84,166**	**$ (14,500)**	**$ 69,666**
BALANCE	**$ (14,500)**	**$ -**	**$ 0**

FRONT AVENUE RECONNECTION

PROJECT NAME:	Front Avenue Reconnection
PROJECT DESCRIPTION:	The project provides a reconnection of Front Avenue.
BENEFIT TO THE COMMUNITY:	Improves the accessibility of Front Avenue.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	21091

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 189,696		$ 189,696
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 50,105	
TOTAL FUNDING SOURCES	**$ 189,696**	**$ 50,105**	**$ 189,696**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 139,591	$ 50,105	$ 189,696
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 139,591**	**$ 50,105**	**$ 189,696**
BALANCE	**$ 50,105**	**$ -**	**$ -**

INFANTRY RD AND TRAIL

PROJECT NAME:	Infantry Rd and Trail
PROJECT DESCRIPTION:	The project provides enhances the roadway to the Infantry Museum and connects the Follow Me Trail to the Riverwalk.
BENEFIT TO THE COMMUNITY:	Improves accessibility to the Infantry Museum and the Riverwalk.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0508 660 3000	**PROJECT NO:**	24010

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 1,200,000		$ 1,200,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 938,039	
TOTAL FUNDING SOURCES	**$ 1,200,000**	**$ 938,039**	**$ 1,200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 261,961		$ 261,961
Appraisal/Negotiations			
Construction		$ 938,039	$ 938,039
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 261,961**	**$ 938,039**	**$ 1,200,000**
BALANCE	**$ 938,039**	**$ -**	**$ -**

BROADWAY REHABILITION

PROJECT NAME:	Broadway Rehabilition
PROJECT DESCRIPTION:	The project provides for enhancements of Broadway in Uptown.
BENEFIT TO THE COMMUNITY:	Improves accessibility and enhances the beautification of Uptown.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	VARIOUS	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92019

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance	$ 500,000		$ 500,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 500,000	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 500,000**	**$ 500,000**
PROJECT COSTS			
Professional Services		$ 50,000	$ 50,000
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 450,000	$ 450,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 500,000**	**$ 500,000**
BALANCE	**$ 500,000**	**$ -**	**$ -**

TRAFFIC SIGNALIZATION

PROJECT NAME:	Traffic Signalization
PROJECT DESCRIPTION:	The project provides for enhancements of traffic signals/lights.
BENEFIT TO THE COMMUNITY:	Improves accessibility and flow of traffic within the City.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TRAFFIC FLOW
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92030

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax	$ 200,000		$ 200,000
Other			
Balance Forward		$ 65,092	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 65,092**	**$ 200,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 134,908	$ 65,092	$ 200,000
BUDGETED EXPENDITURES	**$ 134,908**	**$ 65,092**	**$ 200,000**
BALANCE	**$ 65,092**	**$ -**	**$ -**

WYNNTON ROAD WALL REPAIR

PROJECT NAME:	Wynnton Road Wall Repair
PROJECT DESCRIPTION:	The project provides for the repair of a retaining wall along the Wynnton Rd. corridor
BENEFIT TO THE COMMUNITY:	Improves public safety along the Wynnton Road corridor.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	CORRIDOR IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92031

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax	$ 80,000		$ 80,000
Other			
Balance Forward		$ 1,000	
TOTAL FUNDING SOURCES	**$ 80,000**	**$ 1,000**	**$ 80,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 79,000	$ 1,000	$ 80,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 79,000**	**$ 1,000**	**$ 80,000**
BALANCE	**$ 1,000**	**$ -**	**$ -**

OLD DOUBLE CHURCHES ROAD

PROJECT NAME:	Old Double Churches Road
PROJECT DESCRIPTION:	The project provides for improvements along Old Double Churches Rd.
BENEFIT TO THE COMMUNITY:	Improves accessibility and navigation of Old Double Churches Road.
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	ROAD IMPROVEMENTS
ACCOUNT CODE:	0109 250 9901	**PROJECT NO:**	92032

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance			
Bond Proceeds			
Sales Tax	$ 100,000		$ 100,000
Other			
Balance Forward		$ 100,000	
TOTAL FUNDING SOURCES	**$ 100,000**	**$ 100,000**	**$ 100,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction		$ 100,000	$ 100,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ -**	**$ 100,000**	**$ 100,000**
BALANCE	**$ 100,000**	**$ -**	**$ -**

TSPLOST FUNDED: TRANSPORTATION SUMMARY

FIVE YEAR FORECAST
TRANSPORTATION CAPITAL IMPROVEMENT PROJECTS
T-SPLOST FUNDED PROJECTS

		Prior Years:	Carryforward	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES								
Paving Fund								$ -
Bond Proceeds								$ -
Sales Tax (2009 LOST)								$ -
Sales Tax (1999 SPLOST)								$ -
Sales Tax (TSPLOST)			$ 55,143,546		$ 2,500,000	$ 2,500,000	$ 2,500,000	$ 62,643,546
TOTAL FUNDING			**$ 55,143,546**	**$ -**	**$ 2,500,000**	**$ 2,500,000**	**$ 2,500,000**	**$ 62,643,546**
PROJECT COSTS								
Chattahoochee Riverwalk (TSPL)		TSPLOST	$ 10,387,904	**$ 224,176**	**$ -**	**$ -**	**$ -**	**$ 10,612,080**
So Lumpkin Rd Multiuse Facility		TSPLOST	$ 3,495,075	**$ 4,925**	**$ -**	**$ -**	**$ -**	**$ 3,500,000**
US Hwy 27/Custer Rd Interchange		TSPLOST	$ 1,512,562	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,512,562**
Buena Vista Road Improvements		TSPLOST	$ 13,778,964	**$ 4,125,000**	$ 12,000,000	$ 9,000,000	$ 1,096,036	**$ 40,000,000**
Intercity Express Bus Park n Ride		TSPLOST	$ 6,102,526	**$ 4,600,000**	$ 3,600,000	$ 4,600,000	$ 3,497,474	**$ 22,400,000**
Boxwood Blvd Bridge		TSPLOST-Discretionary	$ 1,260,000	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,260,000**
Victory Drive Improvements		TSPLOST-Discretionary	$ 409,048	**$ -**	**$ -**	**$ -**	**$ -**	**$ 409,048**
Resurfacing		TSPLOST-Discretionary	$ 4,627,060	**$ 834,302**	**$ -**	**$ -**	**$ -**	**$ 5,461,362**
Psalmond Road Signal		TSPLOST-Discretionary	$ 43,362	**$ 96,765**	**$ -**	**$ -**	**$ -**	**$ 140,127**
Linwood/6th Avenue Bridge		TSPLOST-Discretionary	$ 13,600	**$ 486,400**	**$ -**	**$ -**	**$ -**	**$ 500,000**
Benning Drive Bridge		TSPLOST-Discretionary	$ 152,430	**$ 1,247,570**	**$ -**	**$ -**	**$ -**	**$ 1,400,000**
Double Churches Park Parking		TSPLOST-Discretionary	$ 244,035	**$ 10,428**	**$ -**	**$ -**	**$ -**	**$ 254,463**
Traffic Calming		TSPLOST-Discretionary	$ 36,787	**$ 88,213**	**$ 125,000**	**$ 125,000**	**$ 125,000**	**$ 500,000**
Reese Rd Bridge at Cooper Creek		TSPLOST-Discretionary	$ -	**$ 480,000**	**$ 400,000**	**$ 400,000**	**$ 400,000**	**$ 1,680,000**
Claradon Bridge		TSPLOST-Discretionary	$ 74,750	**$ 625,250**	**$ -**	**$ -**	**$ -**	**$ 700,000**

MLK Trail		TSPLOST-Discretionary	$ 115,202	**$ 34,798**	**$ -**	**$ -**	**$ -**	**$ 150,000**
Infantry Rd and Trail		TSPLOST-Discretionary	$ 232,509	**$ 67,491**	**$ -**	**$ -**	**$ -**	**$ 300,000**
10th Street Plaza M230 Match		TSPLOST-Discretionary	$ -	**$ 260,000**	**$ -**	**$ -**	**$ -**	**$ 260,000**
Mott's Green M230 Match		TSPLOST-Discretionary	$ 199,014	**$ 986**	**$ -**	**$ -**	**$ -**	**$ 200,000**
Flat Rock/Beaver Run Traffic Software M230 Match		TSPLOST-Discretionary	$ -	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ 25,000**
Sidewalks/ADA		TSPLOST-Discretionary	$ 186,268	**$ 55,000**	$ 55,000	$ 55,000	$ 48,732	**$ 400,000**
Guardrails		TSPLOST-Discretionary	$ -	**$ 400,000**	$ -	$ -	$ -	**$ 400,000**
Brown Ave/Cusseta Rd/Andrews Rd Roundabout Z230 Match		TSPLOST-Discretionary	$ -	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 300,000**
Cusseta Rd/23rd Ave/N Lumpkin Roundabout Z203 Match		TSPLOST-Discretionary	$ -	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 300,000**
Levy Road Cul-de-Sac		TSPLOST-Discretionary	$ -	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ 200,000**
Morris Road Bridge		TSPLOST-Discretionary	$ -	**$ 650,000**	**$ 450,000**	**$ 400,000**	**$ -**	**$ 1,500,000**
Trail Extension (TBD)		TSPLOST-Discretionary	$ -	**$ 100,000**	**$ 375,000**	**$ 375,000**	**$ -**	**$ 850,000**
TSPLOST Discretionary Funds		TSPLOST-Discretionary	$ -	**$ 2,800,000**	**$ -**	**$ -**	**$ -**	**$ 2,800,000**
								$ -
TOTAL PROJECT COSTS			**$ 42,871,096**	**$ 18,016,304**	**$ 17,005,000**	**$ 14,955,000**	**$ 5,167,242**	**$ 98,014,642**

**Please note this schedule presumes that TSPLOST projects will take up to 5 years to complete, although for the FY20 budget, most costs are included in FY20*

TSPLOST: CHATTAHOOCHEE RIVERWALK

PROJECT NAME:	TSPLOST Riverwalk Projects
PROJECT DESCRIPTION:	Enhance, repair, maintain and revitalize the Riverwalk development along the Columbus banks of the Chattahoochee River
BENEFIT TO THE COMMUNITY:	Enhanced amenity for residents and visitors to Columbus who use the Riverwalk for walking, biking, recreation and educational purposes
OPERATING BUDGET IMPACT:	Reduced burden on operating budget for costs to repair and maintain Riverwalk

MANAGING DEPARTMENT:	ENGINEERING/ PUBLIC WORKS	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	60001

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 10,612,080					$ 10,612,080
Other						
Balance Forward		$ 224,176				
TOTAL FUNDING SOURCES	**$ 10,612,080**	**$ 224,176**	**$ -**	**$ -**	**$ -**	**$ 10,612,080**
PROJECT COSTS						
Professional Services	$ 32,687					$ 32,687
Legal	$ 24,948					$ 24,948
Architect/Engineering	$ 1,377,153					$ 1,377,153
Appraisal/Negotiations	$ 13,465					$ 13,465
Construction	$ 8,326,660	$ 224,176				$ 8,550,836
Land Acquisition	$ 612,991					$ 612,991
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 10,387,904**	**$ 224,176**	**$ -**	**$ -**	**$ -**	**$ 10,612,080**
BALANCE	**$ 224,176**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: SO LUMPKIN RD MULTIUSE FACILITY/TRAIL

PROJECT NAME:	S Lumpkin Multiuse Facility		
PROJECT DESCRIPTION:	Construct facility along former railway line as part of conversion project		
BENEFIT TO THE COMMUNITY:	Converts unusable railway line to enhanced amenity for citizens, residents and visitors to Columbus who use the trail for walking, running and biking		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	60002

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 3,500,000					$ 3,500,000
Other						
Balance Forward		$ 4,925				
TOTAL FUNDING SOURCES	**$ 3,500,000**	**$ 4,925**	**$ -**	**$ -**	**$ -**	**$ 3,500,000**
PROJECT COSTS						
Professional Services	$ 20,728					$ 20,728
Legal	$ 2,934					$ 2,934
Architect/Engineering	$ 485,857					$ 485,857
Appraisal/Negotiations	$ -					
Construction	$ 2,985,556	$ 4,925				$ 2,990,481
Land Acquisition	$ -					
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 3,495,075**	**$ 4,925**	**$ -**	**$ -**	**$ -**	**$ 3,500,000**
BALANCE	**$ 4,925**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: US HWY 27/CUSTER RD INTERCHANGE

PROJECT NAME:	U S 27 Custer Rd Interchange
PROJECT DESCRIPTION:	Reconstruction of roadway interchange at US Hwy 27 and Custer Road
BENEFIT TO THE COMMUNITY:	Improved navigability through interchange benefits all commuters in that area
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	60003

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 1,512,562					$ 1,512,562
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 1,512,562**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,512,562**
PROJECT COSTS						
Professional Services	$ 4,000					$ 4,000
Legal	$ 250					$ 250
Architect/Engineering	$ 1,508,312					$ 1,508,312
Appraisal/Negotiations						
Construction						
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 1,512,562**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,512,562**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: BUENA VISTA ROAD IMPROVEMENTS

PROJECT NAME:	Buena Vista Rd Improvements
PROJECT DESCRIPTION:	Reconstruction of roadway at Buena Vista Rd.
BENEFIT TO THE COMMUNITY:	Improved navigability through Buena Vista Rd. benefits all commuters in that area
OPERATING BUDGET IMPACT:	No impact on the operational budget

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	60004

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 40,000,000					$ 40,000,000
Other						
Balance Forward		$ 26,221,036	$ 22,096,036	$ 10,096,036	$ 1,096,036	
TOTAL FUNDING SOURCES	**$ 40,000,000**	**$ 26,221,036**	**$ 22,096,036**	**$ 10,096,036**	**$ 1,096,036**	**$ 40,000,000**
PROJECT COSTS						
Professional Services	$ 100,053	$ 50,000				$ 150,053
Legal	$ 78,638	$ 50,000				$ 128,638
Architect/Engineering	$ 3,821,437	$ 2,000,000				$ 5,821,437
Appraisal/Negotiations	$ 66,263	$ 25,000				$ 91,263
Construction	$ 5,285,606		$ 12,000,000	$ 9,000,000	$ 1,096,036	$ 27,381,642
Land Acquisition	$ 4,426,967	$ 2,000,000				$ 6,426,967
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 13,778,964**	**$ 4,125,000**	**$ 12,000,000**	**$ 9,000,000**	**$ 1,096,036**	**$ 40,000,000**
BALANCE	**$ 26,221,036**	**$ 22,096,036**	**$ 10,096,036**	**$ 1,096,036**	**$ -**	**$ -**

TSPLOST: INTER-CITY EXPRESS BUS PARK AND RIDE

PROJECT NAME:	Intercity Bus Park N Ride/ Bus Route Study		
PROJECT DESCRIPTION:	Construction of three (3) Express Bus Park-n-Ride locations		
BENEFIT TO THE COMMUNITY:	Improved accessibility for commuters within, to and from Columbus/Muscogee County		
OPERATING BUDGET IMPACT:	No impact on operational budget		
MANAGING DEPARTMENT:	METRA	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0751 610 2500	**PROJECT NO:**	68000, 68001

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 22,400,000					$ 22,400,000
Other						
Balance Forward		$ 16,297,474	$ 11,697,474	$ 8,097,474	$ 3,497,474	
TOTAL FUNDING SOURCES	**$ 22,400,000**	**$ 16,297,474**	**$ 11,697,474**	**$ 8,097,474**	**$ 3,497,474**	**$ 22,400,000**
PROJECT COSTS						
Professional Services	$ 343,140	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 743,140
Legal						
Architect/Engineering						
Operating	$ 5,759,386	$ 4,500,000	$ 3,500,000	$ 4,500,000	$ 3,397,474	$ 21,656,860
Construction						
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 6,102,526**	**$ 4,600,000**	**$ 3,600,000**	**$ 4,600,000**	**$ 3,497,474**	**$ 22,400,000**
BALANCE	**$ 16,297,474**	**$ 11,697,474**	**$ 8,097,474**	**$ 3,497,474**	**$ -**	**$ -**

TSPLOST: BOXWOOD BLVD BRIDGE REPLACEMENT

PROJECT NAME:	Boxwood Boulevard Bridge Replacement		
PROJECT DESCRIPTION:	Repair/replacement of bridge on Boxwood Blvd in Columbus		
BENEFIT TO THE COMMUNITY:	Improved accessibility and navigability as well as structural safety		
OPERATING BUDGET IMPACT:	Reduced burden on operational funds for bridge repair and construction		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65001

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST-DISCRETIONARY)	$ 1,260,000					$ 1,260,000
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 1,260,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,260,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 165,901					$ 165,901
Appraisal/Negotiations						
Construction	$ 1,094,099					$ 1,094,099
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 1,260,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,260,000**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: VICTORY DRIVE IMPROVEMENTS

PROJECT NAME:	Victory Drive Improvements
PROJECT DESCRIPTION:	Reconstruction of roadway at Victory Drive.
BENEFIT TO THE COMMUNITY:	Improved navigability through Victory Drive. benefits all commuters in that area
OPERATING BUDGET IMPACT:	No impact on the operational budget
MANAGING DEPARTMENT:	ENGINEERING
ACCOUNT CODE:	0510 660 7000
PROJECT TYPE:	TSPLOST-DISCRETIONARY
PROJECT NO:	65002

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 409,048					$ 409,048
Other						
Balance Forward						
TOTAL FUNDING SOURCES	**$ 409,048**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 409,048**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 1,079					$ 1,079
Appraisal/Negotiations						
Construction	$ 407,969					$ 407,969
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 409,048**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 409,048**
BALANCE	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: RESURFACING

PROJECT NAME:	Resurfacing
PROJECT DESCRIPTION:	Funding set aside annually for road resurfacing and other routine road maintenance repairs, or other construction in Columbus/Muscogee County
BENEFIT TO THE COMMUNITY:	Provides a safer and more efficient roadway system for citizens, commuters, property owners and residents
OPERATING BUDGET IMPACT:	Programmatic funding reduces pressure on operating funds

MANAGING DEPARTMENT:	PUBLIC WORKS/ ENGINEERING	**PROJECT TYPE:**	TSPLOST
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65003

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST)	$ 5,461,362					$ 5,461,362
Other						
Balance Forward		$ 834,302				
TOTAL FUNDING SOURCES	**$ 5,461,362**	**$ 834,302**	**$ -**	**$ -**	**$ -**	**$ 5,461,362**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 4,627,060	$ 834,302				$ 5,461,362
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 4,627,060**	**$ 834,302**	**$ -**	**$ -**	**$ -**	**$ 5,461,362**
BALANCE	**$ 834,302**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: PSALMOND ROAD SIGNAL

PROJECT NAME:	TSPLOST Psalmond Road Signal
PROJECT DESCRIPTION:	Signal improvements at Psalmond Road
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects
MANAGING DEPARTMENT:	ENGINEERING
ACCOUNT CODE:	0510 660 7000
PROJECT TYPE:	TSPLOST-DISCRETIONARY
PROJECT NO:	65004

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 140,127					$ 140,127
Other						
Balance Forward		$ 96,765				
TOTAL FUNDING SOURCES	**$ 140,127**	**$ 96,765**	**$ -**	**$ -**	**$ -**	**$ 140,127**
PROJECT COSTS						
Professional Services	$ 343					$ 343
Legal						
Architect/Engineering	$ 43,019	$ 96,765				$ 139,784
Appraisal/Negotiations						
Construction						
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 43,362**	**$ 96,765**	**$ -**	**$ -**	**$ -**	**$ 140,127**
BALANCE	**$ 96,765**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: LINWOOD/6TH AVENUE BRIDGE

PROJECT NAME:	TSPLOST Linwood/6th Avenue Bridge
PROJECT DESCRIPTION:	Infrastructure improvements to the bridge on Linwood & 6th Avenue
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65005

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 500,000					$ 500,000
Other						
Balance Forward		$ 486,400				
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 486,400**	**$ -**	**$ -**	**$ -**	**$ 500,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 13,600	$ 51,400				$ 65,000
Appraisal/Negotiations						
Construction		$ 435,000				$ 435,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 13,600**	**$ 486,400**	**$ -**	**$ -**	**$ -**	**$ 500,000**
BALANCE	**$ 486,400**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: BENNING DRIVE BRIDGE

PROJECT NAME:	TSPLOST Benning Drive Bridge
PROJECT DESCRIPTION:	Infrastructure improvements to the pedestrian bridge on Benning Drive.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65006

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 1,400,000					$ 1,400,000
Other						
Balance Forward		$ 1,247,570				
TOTAL FUNDING SOURCES	**$ 1,400,000**	**$ 1,247,570**	**$ -**	**$ -**	**$ -**	**$ 1,400,000**
PROJECT COSTS						
Professional Services	$ 23,730					$ 23,730
Legal	$ 840					$ 840
Architect/Engineering	$ 57,000	$ 110,000				$ 167,000
Appraisal/Negotiations	$ 535					$ 535
Construction	$ 1,260					$ 1,260
Land Acquisition	$ 69,065	$ 1,137,570				$ 1,206,635
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 152,430**	**$ 1,247,570**	**$ -**	**$ -**	**$ -**	**$ 1,400,000**
BALANCE	**$ 1,247,570**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: DOUBLE CHURCHES PARK PARKING

PROJECT NAME:	TSPLOST Double Churches Park Parking
PROJECT DESCRIPTION:	Enhancements to the parking lot at Double Churches Park
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65007

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 254,463					$ 254,463
Other						
Balance Forward		$ 10,428				
TOTAL FUNDING SOURCES	**$ 254,463**	**$ 10,428**	**$ -**	**$ -**	**$ -**	**$ 254,463**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 42,247					$ 42,247
Appraisal/Negotiations						
Construction	$ 201,788	$ 10,428				$ 212,216
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 244,035**	**$ 10,428**	**$ -**	**$ -**	**$ -**	**$ 254,463**
BALANCE	**$ 10,428**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: TRAFFIC CALMING

PROJECT NAME:	TSPLOST Traffic Calming
PROJECT DESCRIPTION:	Conduct traffic studies and purchase traffic calming devices which will allow the City to monitor traffic conditions.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65008

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 500,000					$ 500,000
Other						
Balance Forward		$ 463,213	$ 375,000	$ 250,000	$ 125,000	
TOTAL FUNDING SOURCES	**$ 500,000**	**$ 463,213**	**$ 375,000**	**$ 250,000**	**$ 125,000**	**$ 500,000**
PROJECT COSTS						
Professional Services		$ 50,000				$ 50,000
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 36,787	$ 38,213	$ 125,000	$ 125,000	$ 125,000	$ 450,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 36,787**	**$ 88,213**	**$ 125,000**	**$ 125,000**	**$ 125,000**	**$ 500,000**
BALANCE	**$ 463,213**	**$ 375,000**	**$ 250,000**	**$ 125,000**	**$ -**	**$ -**

TSPLOST: REESE RD BRIDGE AT COOPER CREEK

PROJECT NAME:	TSPLOST Reese Rd Bridge at Cooper Creek
PROJECT DESCRIPTION:	Infrastructure improvements to the bridge on Reese Road near Cooper Creek Park.
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65009

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 1,680,000					$ 1,680,000
Other						
Balance Forward		$ 1,680,000	$ 1,200,000	$ 800,000	$ 400,000	
TOTAL FUNDING SOURCES	**$ 1,680,000**	**$ 1,680,000**	**$ 1,200,000**	**$ 800,000**	**$ 400,000**	**$ 1,680,000**
PROJECT COSTS						
Professional Services		$ 100,000				$ 100,000
Legal						
Architect/Engineering		$ 50,000				$ 50,000
Appraisal/Negotiations						
Construction		$ 330,000	$ 400,000	$ 400,000	$ 400,000	$ 1,530,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 480,000**	**$ 400,000**	**$ 400,000**	**$ 400,000**	**$ 1,680,000**
BALANCE	**$ 1,680,000**	**$ 1,200,000**	**$ 800,000**	**$ 400,000**	**$ -**	**$ -**

TSPLOST: CLARADON BRIDGE

PROJECT NAME:	TSPLOST Claradon Bridge		
PROJECT DESCRIPTION:	Infrastructure improvements to the bridge on Claradon Drive		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65010

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 700,000					$ 700,000
Other						
Balance Forward		$ 625,250	$ -	$ -	$ -	
TOTAL FUNDING SOURCES	**$ 700,000**	**$ 625,250**	**$ -**	**$ -**	**$ -**	**$ 700,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 74,750					$ 74,750
Appraisal/Negotiations						
Construction		$ 625,250				$ 625,250
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 74,750**	**$ 625,250**	**$ -**	**$ -**	**$ -**	**$ 700,000**
BALANCE	**$ 625,250**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: MLK TRAIL

PROJECT NAME:	TSPLOST MLK Trail		
PROJECT DESCRIPTION:	Infrastructure improvements to the bike/pedestrian trail on MLK Boulevard		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65011

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 150,000					$ 150,000
Other						
Balance Forward		$ 34,798	$ -	$ -	$ -	
TOTAL FUNDING SOURCES	**$ 150,000**	**$ 34,798**	**$ -**	**$ -**	**$ -**	**$ 150,000**
PROJECT COSTS						
Professional Services	$ 375					$ 375
Legal						
Architect/Engineering	$ 11,225					$ 11,225
Appraisal/Negotiations						
Construction	$ 70,902	$ 34,798				$ 105,700
Land Acquisition	$ 32,700					$ 32,700
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 115,202**	**$ 34,798**	**$ -**	**$ -**	**$ -**	**$ 150,000**
BALANCE	**$ 34,798**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: INFANTRY RD AND TRAIL M230 MATCH

PROJECT NAME:	TSPLOST Infantry Rd and Trail
PROJECT DESCRIPTION:	To provide project matching funds to gain accessibility from the Infantry Museum to the Riverwalk
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65012

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 300,000					$ 300,000
Other						
Balance Forward		$ 67,491	$ -	$ -	$ -	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 67,491**	**$ -**	**$ -**	**$ -**	**$ 300,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 232,509					$ 232,509
Appraisal/Negotiations						
Construction		$ 67,491				$ 67,491
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 232,509**	**$ 67,491**	**$ -**	**$ -**	**$ -**	**$ 300,000**
BALANCE	**$ 67,491**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: 10TH STREET PLAZA M230 MATCH

PROJECT NAME:	TSPLOST 10th Street Plaza M230 Match
PROJECT DESCRIPTION:	To provide project matching funds for improvements to the 10th Street Plaza
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65013

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 260,000					$ 260,000
Other						
Balance Forward		$ 260,000	$ -	$ -	$ -	
TOTAL FUNDING SOURCES	**$ 260,000**	**$ 260,000**	**$ -**	**$ -**	**$ -**	**$ 260,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering		$ 60,000				$ 60,000
Appraisal/Negotiations						
Construction		$ 200,000				$ 200,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 260,000**	**$ -**	**$ -**	**$ -**	**$ 260,000**
BALANCE	**$ 260,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: MOTT'S GREEN M230 MATCH

PROJECT NAME:	TSPLOST Mott's Green M230 Match
PROJECT DESCRIPTION:	To provide project matching funds for improvements to Mott's Green
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65014

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 200,000					$ 200,000
Other						
Balance Forward		$ 986	$ -	$ -	$ -	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 986**	**$ -**	**$ -**	**$ -**	**$ 200,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering	$ 149,440					$ 149,440
Appraisal/Negotiations						
Construction	$ 49,574	$ 986				$ 50,560
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 199,014**	**$ 986**	**$ -**	**$ -**	**$ -**	**$ 200,000**
BALANCE	**$ 986**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: FLAT ROCK/BEAVER RUN TRAFFIC SOFTWARE M230 MATCH

PROJECT NAME:	TSPLOSTFlat Rock/Beaver Run Traffic Software M230 Match
PROJECT DESCRIPTION:	To provide project matching funds for traffic signal software to improve traffic flow at Flat Rock/Beaver Run Rd
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65015

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 25,000					$ 25,000
Other						
Balance Forward		$ 25,000	$ -	$ -	$ -	
TOTAL FUNDING SOURCES	**$ 25,000**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ 25,000**
PROJECT COSTS						
Professional Services		$ 25,000				$ 25,000
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction						
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ 25,000**
BALANCE	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: SIDEWALKS/ADA

PROJECT NAME:	TSPLOST Sidewalks/ADA		
PROJECT DESCRIPTION:	Infrastructure and ADA improvements to sidewalks and other facilities.		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65016

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 400,000					$ 400,000
Other						
Balance Forward		$ 213,732	$ 158,732	$ 103,732	$ 48,732	
TOTAL FUNDING SOURCES	**$ 400,000**	**$ 213,732**	**$ 158,732**	**$ 103,732**	**$ 48,732**	**$ 400,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction	$ 186,268	$ 55,000	$ 55,000	$ 55,000	$ 48,732	$ 400,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ 186,268**	**$ 55,000**	**$ 55,000**	**$ 55,000**	**$ 48,732**	**$ 400,000**
BALANCE	**$ 213,732**	**$ 158,732**	**$ 103,732**	**$ 48,732**	**$ -**	**$ -**

TSPLOST: GUARDRAILS

PROJECT NAME:	TSPLOST Guardrails		
PROJECT DESCRIPTION:	Infrastructure improvements to guardrails along major roadways.		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65017

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 400,000					$ 400,000
Other						
Balance Forward		$ 400,000	$ -	$ -	$ -	
TOTAL FUNDING SOURCES	**$ 400,000**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ 400,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction		$ 400,000				$ 400,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ 400,000**
BALANCE	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: BROWN AVE/CUSSETA RD/ANDREWS RD ROUNDABOUT Z230 MATCH

PROJECT NAME:	TSPLOST Brown Ave/Cusseta Rd/Andrews Rd Roundabout Z230 Match
PROJECT DESCRIPTION:	Infrastructure improvements at the intersection of Brown Avenue, Cusseta Rd, and Andrews Rd
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65018

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 300,000					$ 300,000
Other						
Balance Forward		$ 300,000	$ -	$ -	$ -	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 300,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction		$ 300,000				$ 300,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 300,000**
BALANCE	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: CUSSETA RD/ 23RD AVE/ N LUMPKIN ROUNDABOUT Z230 MATCH

PROJECT NAME:	TSPLOST Cusseta Rd/23rd Ave/N Lumpkin Roundabout Z230 Match		
PROJECT DESCRIPTION:	Infrastructure improvements at the intersection of Cusseta Rd, 23rd Avenue, and North Lumpkin Rd		
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus		
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects		
MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65019

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 300,000					$ 300,000
Other						
Balance Forward		$ 300,000	$ -	$ -	$ -	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 300,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction		$ 300,000				$ 300,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 300,000**
BALANCE	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: LEVY ROAD CUL-DE-SAC

PROJECT NAME:	TSPLOST Levy Road Cul-de-Sac
PROJECT DESCRIPTION:	Infrastructure improvements required to convert Levy Road from a two lane roadway to a Cul-de-Sac
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65020

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 200,000					$ 200,000
Other						
Balance Forward		$ 200,000	$ -	$ -	$ -	
TOTAL FUNDING SOURCES	**$ 200,000**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ 200,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering						
Appraisal/Negotiations						
Construction		$ 200,000				$ 200,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ 200,000**
BALANCE	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

TSPLOST: MORRIS ROAD BRIDGE

PROJECT NAME:	TSPLOST Morris Road Bridge
PROJECT DESCRIPTION:	Infrastructure improvements to provide safety enhancements to the Bridge on Morris Road
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65021

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 1,500,000					$ 1,500,000
Other						
Balance Forward		$ 1,500,000	$ 850,000	$ 400,000	$ -	
TOTAL FUNDING SOURCES	**$ 1,500,000**	**$ 1,500,000**	**$ 850,000**	**$ 400,000**	**$ -**	**$ 1,500,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering		$ 200,000				$ 200,000
Appraisal/Negotiations						
Construction		$ 450,000	$ 450,000	$ 400,000		$ 1,300,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 650,000**	**$ 450,000**	**$ 400,000**	**$ -**	**$ 1,500,000**
BALANCE	**$ 1,500,000**	**$ 850,000**	**$ 400,000**	**$ -**	**$ -**	**$ -**

TSPLOST: TRAIL EXTENSION (TBD)

PROJECT NAME:	TSPLOST Trail Extension (TBD)
PROJECT DESCRIPTION:	To provide funding to extend the walking/biking trails within the City
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	ENGINEERING	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	65022

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 850,000					$ 850,000
Other						
Balance Forward		$ 850,000	$ 750,000	$ 375,000	$ -	
TOTAL FUNDING SOURCES	**$ 850,000**	**$ 850,000**	**$ 750,000**	**$ 375,000**	**$ -**	**$ 850,000**
PROJECT COSTS						
Professional Services						
Legal						
Architect/Engineering		$ 100,000				$ 100,000
Appraisal/Negotiations						
Construction			$ 375,000	$ 375,000		$ 750,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 100,000**	**$ 375,000**	**$ 375,000**	**$ -**	**$ 850,000**
BALANCE	**$ 850,000**	**$ 750,000**	**$ 375,000**	**$ -**	**$ -**	**$ -**

TSPLOST: DISCRETIONARY FUNDED PROJECTS

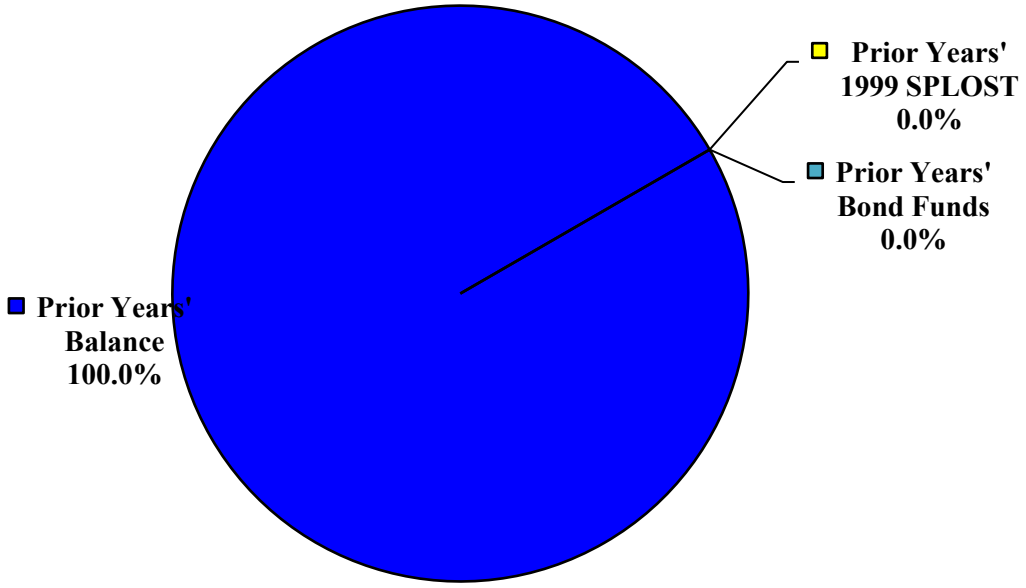
PROJECT NAME:	TSPLOST Discretionary Funds
PROJECT DESCRIPTION:	As directed by Council discretion, these funds are utilized out of the discretionary portion of the TSPLOST Distribution for appropriate projects
BENEFIT TO THE COMMUNITY:	Transportation improvements improve navigability and accessibility for all residents, citizens, property owners, and visitors to Columbus
OPERATING BUDGET IMPACT:	Reduced burden on operational budget for investment in transportation projects

MANAGING DEPARTMENT:	FINANCE	**PROJECT TYPE:**	TSPLOST-DISCRETIONARY
ACCOUNT CODE:	0510 660 7000	**PROJECT NO:**	TBD

	Prior Years	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES						
Fund Balance						
Bond Proceeds						
Sales Tax (TSPLOST DISCRETIONARY)	$ 2,800,000					$ 2,800,000
Other						
Balance Forward		$ 2,800,000				
TOTAL FUNDING SOURCES	**$ 2,800,000**	**$ 2,800,000**	**$ -**	**$ -**	**$ -**	**$ 2,800,000**
PROJECT COSTS						
Professional Services		$ 10,000				$ 10,000
Legal		$ 10,000				$ 10,000
Architect/Engineering		$ 480,000				$ 480,000
Appraisal/Negotiations						
Construction		$ 2,300,000				$ 2,300,000
Land Acquisition						
Furnishings & Equipment						
BUDGETED EXPENDITURES	**$ -**	**$ 2,800,000**	**$ -**	**$ -**	**$ -**	**$ 2,800,000**
BALANCE	**$ 2,800,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

ENVIRONMENTAL SUMMARY

FY21 FINANCING METHOD
$2,870,029

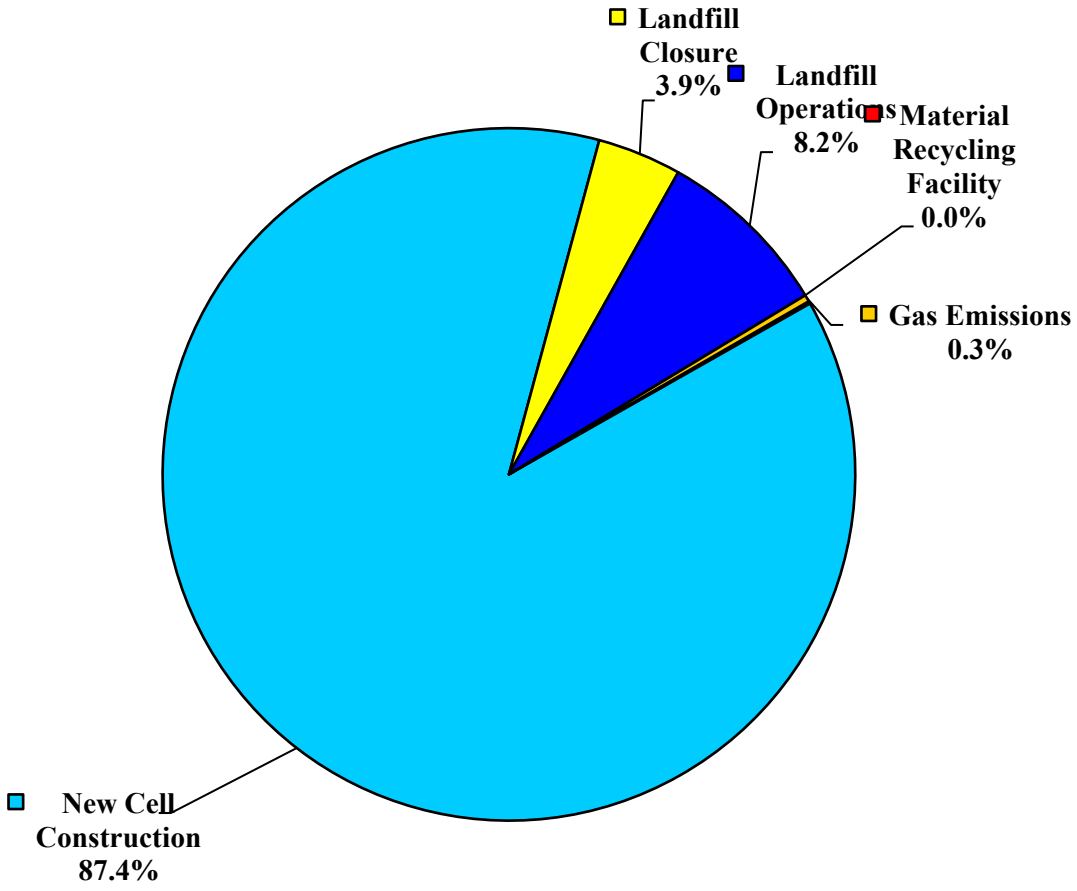


FY21 FINANCING FOR ENVIRONMENTAL PROJECTS

METHOD/SOURCE	AMOUNT
Fund Balance	$ -
1999 SPLOST	-
Prior Years' 1999 SPLOST	-
Prior Years' Balance	2,870,029
Prior Years' Bond Funds	-
FY21 TOTAL	$ 2,870,029

ENVIRONMENTAL SUMMARY

FY21 PROJECT COSTS
$2,870,029



FY21 ENVIRONMENTAL PROJECTS

TYPE OF PROJECT	AMOUNT
Integrated Waste / Various	$ 3,399
New Cell Construction	2,508,939
Landfill Closure	112,729
Landfill Operations	235,835
Material Recycling Facility	-
Gas Emissions	9,127
FY21 TOTAL	**$ 2,870,029**

ENVIRONMENTAL/INTEGRATED WASTE SUMMARY

FIVE YEAR FORECAST
INTEGRATED WASTE FUND CAPITAL IMPROVEMENT PROJECTS

			Carryforward	FY21	FY22	FY23	FY24	Total
FUNDING SOURCES								
INTEGRATED WASTE FUND			**$ 2,870,029**	**$ -**	$ 850,000	$ 850,000	$ 850,000	**$ 5,420,029**
Bond Proceeds								**$ -**
Sales Tax (2009 LOST)								**$ -**
Sales Tax (1999 SPLOST)								**$ -**
Balance Forward								**$ -**
TOTAL FUNDING			**$ 2,870,029**	**$ -**	**$ 850,000**	**$ 850,000**	**$ 850,000**	**$ 5,420,029**
				$ 2,870,029				
PROJECT COSTS								
Oxbow Methane Monitoring Well #8		Gas Emission	$ 38,577	**$ -**				**$ 38,577**
Greenhouse Gas		Gas Emission	$ 64,141	**$ 9,127**				**$ 73,268**
Pine Grove Landfill Closure		Landfill Closure	$ 253,680	**$ 71,056**	$ 50,000	$ 50,000	$ 50,000	**$ 474,736**
Wilson Camp/Satilla Closure		Landfill Closure	$ 235,858	**$ 18,636**				**$ 254,494**
Pine Grove Operation Software		Landfill Operations	$ 19,689	**$ -**				**$ 19,689**
New Cell Construction		New Cell Construction	$ 4,698,607	**$ 2,508,939**	$ 800,000	$ 800,000	$ 800,000	**$ 9,607,546**
Recycling Sustainability Center		Recycling	$ 8,596,947	**$ -**				**$ 8,596,947**
Oxbow Meadows Inert Landfill Closure		Landfill Closure	$ 101,243	**$ 23,037**				**$ 124,280**
Schatulga Rd Landfill Well Replacements		Landfill Closure	$ 31,601	**$ 3,399**				**$ 35,000**
Granite Bluff Revised Development Plan		Landfill Operations	$ 36,189	**$ 3,811**				**$ 40,000**
Pinegrove Landfill Slope Design/Modification		Landfill Operations	$ -	**$ 232,024**				**$ 232,024**
TOTAL PROJECT COSTS			**$ 14,076,532**	**$ 2,870,029**	**$ 850,000**	**$ 850,000**	**$ 850,000**	**$ 19,496,561**

OXBOW METHANE MONITORING WELL #8

PROJECT NAME:	Oxbow Methane Monitoring Well #8
PROJECT DESCRIPTION:	Funds the installation of mechanism to collect and recycle methane gas from Oxbow landfill
BENEFIT TO THE COMMUNITY:	Removes hazardous methane gas material from landfill and provides for recycling of methane
OPERATING BUDGET IMPACT:	Reduced dependency on bond or other funding sources to cover landfill closure costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20725

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 38,577		$ 38,577
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 38,577**	**$ -**	**$ 38,577**
PROJECT COSTS			
Professional Services	$ 11,519		$ 11,519
Legal			
Architect/Engineering	$ 27,058		$ 27,058
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 38,577**	**$ -**	**$ 38,577**
BALANCE	**$ -**	**$ -**	**$ -**

GREENHOUSE GAS PROJECT

PROJECT NAME:	Greenhouse Gas and Landfill Gas Utilization RFP and Evaluation
PROJECT DESCRIPTION:	Funding for implementation of greenhouse gas emission system
BENEFIT TO THE COMMUNITY:	Improve environmental quality, protect neighbhoring communities
OPERATING BUDGET IMPACT:	Reduced risk of exposure for costs associated with gas emissions collection and containment

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20722 and 20730

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 73,268		$ 73,268
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 9,127	
TOTAL FUNDING SOURCES	**$ 73,268**	**$ 9,127**	**$ 73,268**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 64,141	$ 9,127	$ 73,268
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 64,141**	**$ 9,127**	**$ 73,268**
BALANCE	**$ 9,127**	**$ -**	**$ -**

PINE GROVE LANDFILL CLOSURE

PROJECT NAME:	Landfill Closeout
PROJECT DESCRIPTION:	Funding for the closure and post-closure costs for Pine Grove Landfill in accordance with State and Federal specifications and mandates.
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20711

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 324,736		$ 324,736
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 71,056	
TOTAL FUNDING SOURCES	**$ 324,736**	**$ 71,056**	**$ 324,736**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 49,800	$ 45,856	$ 95,656
Appraisal/Negotiations			
Construction	$ 203,880	$ 25,200	$ 229,080
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 253,680**	**$ 71,056**	**$ 324,736**
BALANCE	**$ 71,056**	**$ -**	**$ -**

WILSON CAMP/SATILLA CLOSURE

PROJECT NAME:	Wilson Camp/Satilla Closure		
PROJECT DESCRIPTION:	Funding for closure of Wilson Camp/Satilla landfill		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20719

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 254,494		$ 254,494
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 18,636	
TOTAL FUNDING SOURCES	**$ 254,494**	**$ 18,636**	**$ 254,494**
PROJECT COSTS			
Professional Services	$ 110,046	$ 18,636	$ 128,682
Legal			
Architect/Engineering	$ 125,812		$ 125,812
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 235,858**	**$ 18,636**	**$ 254,494**
BALANCE	**$ 18,636**	**$ -**	**$ -**

PINE GROVE LANDFILL OPERATION SOFTWARE

PROJECT NAME:	Landfill Operation Software
PROJECT DESCRIPTION:	Funding for the implementation of software system to manage operations at Pine Grove landfill
BENEFIT TO THE COMMUNITY:	Provide enhanced operational efficiencies at landfill and improve process for weighing and invoicing customers for landfill patronage
OPERATING BUDGET IMPACT:	Reduced dependency on bond funds or other funding sources for landfill operating costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20716 and 20731

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 19,689		$ 19,689
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 19,689**	**$ -**	**$ 19,689**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment	$ 19,689		$ 19,689
BUDGETED EXPENDITURES	**$ 19,689**	**$ -**	**$ 19,689**
BALANCE	**$ -**	**$ -**	**$ -**

NEW CELL CONSTRUCTION

PROJECT NAME:	New Cell Constr./Pump No. 1 Upgrade/Pump #1 Constr. Upgrade/ Constr. & Demo Expansion
PROJECT DESCRIPTION:	Funding for construction of new cells for putrescible waste at the Pine Grove Landfill.
BENEFIT TO THE COMMUNITY:	Disposal of waste in accordance with State and Federal requirements
OPERATING BUDGET IMPACT:	Reduced exposure to risk of non-compliance with State and Federal mandates

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	NEW CELL CONSTRUCTION
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20709, 20729, 20732, 20733,20734

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance-INTEGRATED WASTE FUND	$ 7,207,546		$ 7,207,546
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 2,508,939	
TOTAL FUNDING SOURCES	**$ 7,207,546**	**$ 2,508,939**	**$ 7,207,546**
PROJECT COSTS			
Professional Services	$ 2,024,053		
Legal		$ 76,484	$ 76,484
Architect/Engineering	$ 1,671,383	$ 1,234,458	$ 2,905,841
Appraisal/Negotiations			
Construction	$ 3,027,224	$ 1,197,997	$ 4,225,221
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 4,698,607**	**$ 2,508,939**	**$ 7,207,546**
BALANCE	**$ 2,508,939**	**$ 0**	**$ -**

RECYCLING SUSTAINABILITY CENTER

PROJECT NAME:	Recycling Sustainability Center
PROJECT DESCRIPTION:	Construct and equip material recycling and environmental sustainability resource center
BENEFIT TO THE COMMUNITY:	Facilitates comprehensive recycling program for all citizens
OPERATING BUDGET IMPACT:	Reduced dependency on bond or other funding sources to cover landfill closure costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	RECYCLING
ACCOUNT CODE:	0559 800 2150	**PROJECT NO:**	20717 and 82005

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 102,460		$ 102,460
Bond Proceeds	$ 8,494,487		$ 8,494,487
Sales Tax			
Other			
Balance Forward		$ -	
TOTAL FUNDING SOURCES	**$ 8,596,947**	**$ -**	**$ 8,596,947**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 1,372,881		$ 1,372,881
Appraisal/Negotiations			
Construction	$ 6,346,861		$ 6,346,861
Land Acquisition			
Furnishings & Equipment	$ 877,205		$ 877,205
BUDGETED EXPENDITURES	**$ 8,596,947**	**$ -**	**$ 8,596,947**
BALANCE	**$ -**	**$ -**	**$ -**

OXBOW MEADOWS INERT LANDFILL CLOSURE

PROJECT NAME:	Oxbow Meadows Inert Landfill Closure		
PROJECT DESCRIPTION:	Funding for the closure and post-closure costs for Oxbow Meadows accordance with State and Federal specifications and mandates.		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20735

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 124,280		$ 124,280
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 23,037	
TOTAL FUNDING SOURCES	**$ 124,280**	**$ 23,037**	**$ 124,280**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 101,243	$ 23,037	$ 124,280
Appraisal/Negotiations			
Construction			
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 101,243**	**$ 23,037**	**$ 124,280**
BALANCE	**$ 23,037**	**$ -**	**$ -**

SCHATULGA RD LANDFILL WELL REPLACEMENTS

PROJECT NAME:	Schatulga Rd Landfill Well Replacements		
PROJECT DESCRIPTION:	Funding to replace 2 ground water wells at the Schatulga Rd Landfill as a part of post care corrective action		
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for landfill closure		
OPERATING BUDGET IMPACT:	Reduced dependency on bond funding or other fund sources for closure costs		
MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20736

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 35,000		$ 35,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 3,399	
TOTAL FUNDING SOURCES	**$ 35,000**	**$ 3,399**	**$ 35,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 31,601	$ 3,399	$ 35,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 31,601**	**$ 3,399**	**$ 35,000**
BALANCE	**$ 3,399**	**$ -**	**$ -**

GRANITE BLUFF REVISED DEVELOPMENT PLAN

PROJECT NAME:	Granite Bluff Revised Development Plan
PROJECT DESCRIPTION:	Revise the site development plan for Granite Bluff Inert Landfill in regards to the disposal of inert waste
BENEFIT TO THE COMMUNITY:	Ensure compliance with State and Federal requirements for inert waste disposal
OPERATING BUDGET IMPACT:	Reduced risk of exposure for non-compliance with state and federal mandates

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL CLOSURE
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20737

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 40,000		$ 40,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 3,811	
TOTAL FUNDING SOURCES	**$ 40,000**	**$ 3,811**	**$ 40,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering			
Appraisal/Negotiations			
Construction	$ 36,189	$ 3,811	$ 40,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 36,189**	**$ 3,811**	**$ 40,000**
BALANCE	**$ 3,811**	**$ -**	**$ -**

PINEGROVE LANDFILL SLOPE DESIGN/MODIFICATION

PROJECT NAME:	Pinegrove Landfill Slope Design/Modification
PROJECT DESCRIPTION:	Redesigning landfill from having terraced sides to side slopes
BENEFIT TO THE COMMUNITY:	Pro-long the life span of Pine Grove Landfill by 25 years and new design will give employees more space to pack trash
OPERATING BUDGET IMPACT:	Reduced dependency on bond funds or other funding sources for landfill operating costs

MANAGING DEPARTMENT:	PUBLIC WORKS	**PROJECT TYPE:**	LANDFILL OPERATIONS
ACCOUNT CODE:	0207 660 4000	**PROJECT NO:**	20738

	Prior Years	FY21	Total
FUNDING SOURCES			
Fund Balance- INTEGRATED WASTE FUND	$ 300,000		$ 300,000
Bond Proceeds			
Sales Tax			
Other			
Balance Forward		$ 232,024	
TOTAL FUNDING SOURCES	**$ 300,000**	**$ 232,024**	**$ 300,000**
PROJECT COSTS			
Professional Services			
Legal			
Architect/Engineering	$ 67,976	$ 52,024	$ 120,000
Appraisal/Negotiations			
Construction		$ 180,000	$ 180,000
Land Acquisition			
Furnishings & Equipment			
BUDGETED EXPENDITURES	**$ 67,976**	**$ 232,024**	**$ 300,000**
BALANCE	**$ 232,024**	**$ -**	**$ -**

CITY OF COLUMBUS – ACKNOWLEDGEMENTS

Departments & Elected Offices

Mayor/Chief Executive – B.H. "Skip" Henderson III
Legislative – Sandra Davis
Legal – Clifton Fay
City Manager/Chief Administrator – Isaiah Hugley
Deputy City Manager – Lisa Goodwin
Deputy City Manager – Pamela Hodge
Finance – Angelica Alexander
Internal Auditor- John Redmond
Information Technology – Dr. Forrest Toelle
Human Resources – Reather Hollowell
Codes and Inspections – Ryan Pruett
Planning – Rick Jones
Community Reinvestment – Robert Scott
Engineering – Donna Newman
Public Works – Michael Criddle
Parks & Recreation – Holli Browder
Cooperative Extension Service – Rhea Bentley
Board of Tax Assessors – Suzanne Widenhouse
Board of Elections & Registrations - Nancy Boren
Crime Prevention Office- Seth Brown
Police Services – Ricky Boren
Fire & Emergency Medical Services – Sal Scarpa
Muscogee County Prison – Dwight Hamrick
Superior Courts of Muscogee County – Chief Judge Gil McBride
District Attorney – Julia Slater
Clerk of Superior Courts of Muscogee County – Danielle Forte'
State Courts of Muscogee County – Judges Andy Prather & Ben Richardson
State Court Solicitor – Suzanne Goddard
Public Defender – Moffett Flournoy
Magistrate and Municipal Court – Steven Smith
Clerk of Municipal Court - Vivian Creighton-Bishop
Municipal Court Marshal – Greg Countryman
Probate Court – Judge Marc D'Antonio
Sheriff's Office – Donna Tompkins
Tax Commissioner - Lula Huff
Coroner – Buddy Bryan
Recorder's Court – Judge Julius Hunter
Columbus Transit System (METRA) – Rosa Evans
Bull Creek Golf Course and Oxbow Creek Golf Course – Jim Arendt
Columbus Convention & Trade Center – Hayley Henderson
Columbus Civic Center – Robert Landers
Workforce Investment Act - Howard Pendleton

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