### **CITY OF MCDONOUGH, GEORGIA**

# ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED DECEMBER 31, 2010 TOGETHER WITH INDEPENDENT AUDITOR'S REPORT

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### CITY OF McDONOUGH, GEORGIA ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED DECEMBER 31, 2010

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Member of Georgia Society of Certified Public Accountants

### **INDEPENDENT AUDITOR'S REPORT**

To the Honorable Mayor and Members of City Council City of McDonough, Georgia

Member of

The American Institute of

**Certified Public Accountants** 

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of City of McDonough, Georgia (the City) as of and for the year ended December 31, 2010, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the City of McDonough, Georgia, as of December 31, 2010 and the respective changes in financial position and, where applicable, cash flows, thereof, and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued a report dated June 6, 2011 on our consideration of City of McDonough's internal controls over financial reporting and our tests of its compliance with certain provisions of laws, regulation, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis on pages 3 through 12 is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of McDonough, Georgia's basic financial statements. The combining nonmajor fund and individual fund financial statements listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. These financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Janes L. Wlitaker, F. C.

Snellville, Georgia June 6, 2011

### CITY OF McDONOUGH MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the City of McDonough, we offer readers of the City of McDonough's financial statements this narrative overview and analysis of the financial activities of the City of McDonough for the fiscal year ended December 31, 2010. We encourage readers to consider the information presented here in conjunction with their review of the financial statements.

### Financial Highlights

- The assets of the City of McDonough exceeded its liabilities at December 31, 2010 by \$51,459,389. Of this amount unrestricted net assets of \$11,139,605 may be used to meet the government's ongoing obligations to citizens and creditors.
- The total net assets increased by \$1,338,664. Of this amount a net decrease of \$841,354 was associated with governmental activities and an increase of \$2,180,018 was associated with business-type activities.
- As of the close of the current fiscal year, the City of McDonough's governmental funds reported combined ending fund balances of \$8,631,768, a decrease of \$1,532,429 in comparison with the prior year. Of this amount \$2,479,263 is unreserved and available for spending and \$6,152,505 is reserved for capital projects and other specific future uses. The decrease of \$1,532,429 is due to the significant capital outlay in the SPLOST Funds for 2010.
- At the end of the current year, unreserved fund balance for the general fund was \$2,140,428 or 22 percent of total General Fund expenditures.
- The City of McDonough's total debt obligations (including accrued compensated absences) decreased by \$1,032,236 to a total of \$7,252,009. This is due to regular debt payments which included principal payments of \$1,036,229.

#### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City of McDonough's basic financial statements. The City of McDonough's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The government-wide financial statements are designed to provide readers with a broad overview of the City of McDonough's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the city's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the City of McDonough include general government, public safety and courts, highways and streets, parks and recreation, cemetery, community development, economic development, and code enforcement. The business-type activities of the City are water and sewer, solid waste and stormwater management.

**Fund financial statements.** A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The city, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City of McDonough can be divided into two categories: governmental funds and proprietary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between the two.

The City maintains four major governmental funds. The City's major governmental funds are the General Fund, two SPLOST Capital Project Funds and the Development Impact Fee Fund. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for all major funds.

The City of McDonough adopts an annual budget for all of its governmental funds. Budgetary comparison statements have been provided for the General Fund beginning on page 21 to demonstrate compliance with the FY 2010 budget. A project length budget has been adopted for each Capital Projects Fund and is presented in the individual fund financial statements. Non-major special revenue funds' budget comparisons are also presented in the individual fund financial statements.

**Proprietary funds.** Enterprise funds (a component of proprietary funds) are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its Water and Sewer Fund, its Solid Waste Management Fund and its Storm Water Management Fund. All of the City's enterprise funds are considered by the City to be major funds.

Proprietary funds provide the same type of information as government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for each of the City's major funds.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Other information.** In addition to the basic financial statement and accompanying notes, this report also presents certain other supplementary information which consists of individual fund financial statements with prior year comparisons.

### Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. At December 31, 2010, the City's assets exceeded liabilities by \$51,459,389. The City's net assets reflects its investment in capital assets \$33,526,849 (65 percent), less any related debt used to acquire those assets that is still outstanding. Capital assets are used to provide services to citizens and they are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. Of the total net assets, \$6,792,935 (13 percent) is restricted for capital projects and other specified activities and \$11,139,605 (22 percent) is unrestricted.

The comparative government-wide information for the years ended December 31, 2010 and 2009 is as follows:

City of McDonough's Net Assets

	Governmen	ital Activities	Business-ty	pe Activities	To	tal
	2010	2009	2010	2009	2010	2009
Current and other assets	\$ 10,516,417	\$ 11,615,218	\$ 9,666,765	\$ 9,555,292	\$ 20,183,182	\$ 21,170,510
Capital assets	26,143,728	25,497,494	14,486,629	12.864,905	40,630,357	38,362,399
Total assets	36,660,145	37,112,712	24,153,394	22,420,197	60,813,539	59,532,909
Current liabilities	1,394,575	642,761	1,414,233	1,160,096	2,808,808	1,802,857
Long-term liabilities	2,168,119	2,531,146	4,377,223	5,078,181	6,545,342	7,609,327
Total liabilities	3,562,694	3,173,907	5,791,456	6,238,277	9,354,150	9,412,184
Net assets:						
Invested in capital assets,						
net of related debt	24,124,110	23,116,565	9,402,739	7,111,806	33,526,849	30,228,371
Restricted	5,930,663	8,197,077	862,272	1,107,085	6,792,935	9,304,162
Unrestricted	3,042,678	2,625,163	8,096,927	7,963,029	11,139,605	10,588,192
Total net assets	\$ 33,097,451	\$ 33,938,805	\$ 18,361,938	\$ 16,181,920	\$ 51,459,389	\$ 50,120,725

A portion of the net assets (13 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets (\$11,139,605) may be used to meet the government's ongoing obligations to citizens and creditors.

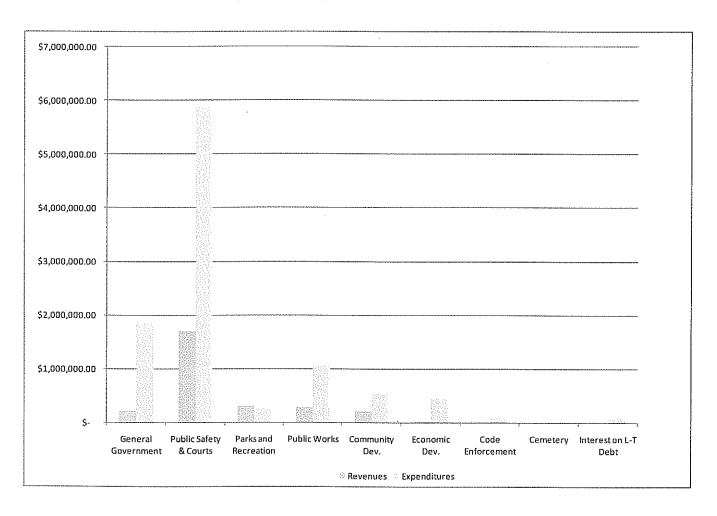
**Governmental activities.** Governmental activities decreased the City of McDonough's net assets by \$841,354 due primarily to transfer of SPLOST funding to the Water Sewer Fund to finance water and sewer system improvements.

City of McDonough's Change in Net Assets For The Years Ended December 31, 2010 and 2009

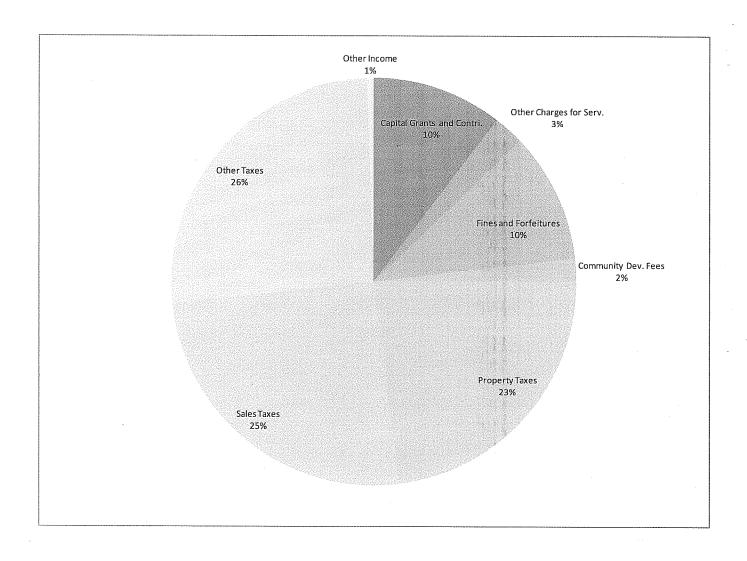
	Governmen	tal Activities	Business-ty	pe Activities	T	otal
	2010	2009	2010	2009	2010	2009
Revenues:						
Program Revenues -						
Charges for services	\$ 1,569,420	\$ 1,375,287	\$ 5,787,088	\$ 5,654,290	\$ 7,356,508	\$ 7,029,577
Operating grants and contributions	22,978	3,397	-	-	22,978	3,397
Capital grants and contributions	1,119,300	1,010,068	66,521	95,030	1,185,821	1,105,098
General Revenues-						
Property taxes	2,465,462	2,679,123		-	2,465,462	2,679,123
Sales taxes	2,727,181	2,404,074	-	-	2,727,181	2,404.074
Other taxes	2,812,946	2,860,389	-	-	2,812,946	2,860,389
Interest	3,319	63,045	23,589	26,876	26,908	89,921
Gain on disposal of capital assets	-	17,608	-	-	-	17,608
Other	33,740	24,969			33,740	24,969
	10,754,346	10,437,960	5,877,198	5,776,196	16,631,544	16,214,156
Expenses:						
General government	1,852,888	2,003,831	-	-	1,852,888	2,003,831
Public safety and courts	5,872,856	5,263,294	-	•	5,872,856	5,263,294
Public works	1,065,850	924,175	-	-	1,065,850	924,175
Cemetery	9,116	29,432	-	-	9,116	29,432
Parks and recreation	264,396	278,908	-	_	264,396	278,908
Community development	544,779	469,092	-	-	544,779	469,092
Economic development	457,045	399,288	-	-	457,045	399,288
Code enforcement	93,000	97,285	-	-	93,000	97,285
Interest on long-term debt	86,927	100,238	-	-	86,927	100,238
Water	-	-	1,756,579	1,965,741	1,756,579	1,965,741
Sewer	-	-	1,682,378	1,376,890	1,682,378	1,376,890
Solid waste	-	-	1,390,015	1,312,743	1,390,015	1,312,743
Storm Water			217,051	280,812	217,051	280,812
	10,246,857	9,565,543	5,046,023	4,936,186	15,292,880	14,501,729
Increase (decrease) in net assets						
before transfers	507,489	872,417	831,175	840,010	1,338,664	1,712,427
Transfers	(1,348,843)	(182,537)	1,348,843	182,537	-	
Increase (decrease) in net assets	(841,354)	689,880	2,180,018	1,022,547	1,338,664	1,712,427
Net assets - beginning of year	33,938,805	33,248,925	16,181,920	15,159,373	50,120,725	48,408,298
Net assets - end of year	\$ 33,097,451	\$ 33,938,805	\$ 18,361,938	<u>\$ 16,181,920</u>	<u>\$ 51,459,389</u>	\$ 50,120,725

Total revenues increased by \$316,386 or 3% from 2009 amounts. The increase can be mainly contributed to increased local option sales taxes which increased \$323,107 or 13% from 2009. At the same time expenses increased \$681,514 or 7% over the 2009 amounts. Increases were noted primarily in areas of Public Safety and Public Works. The Public Safety increase was due in large part to additional police staffing in 2010 as compared to 2009 as several officers returned to work after completing military deployment. The Public Works department added staff as well in 2010, including a newly created position of Streets Department Supervisor.

### **Expenses and Program Revenues-Governmental Activities**



### Revenue by Source-Governmental Activities

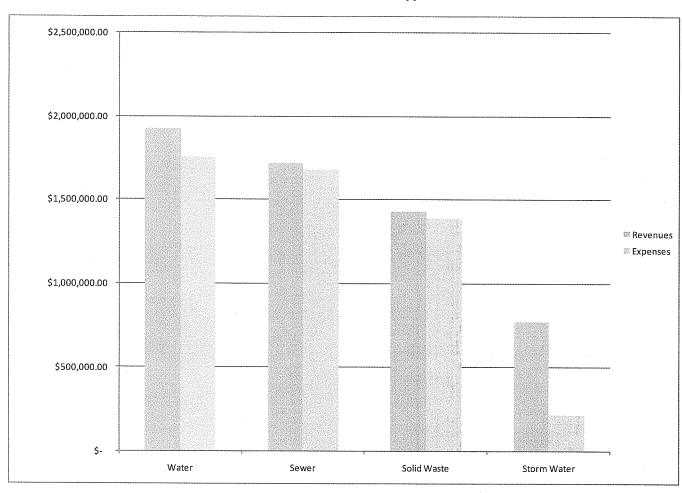


**Business-type activities.** Business-type activities increased the City's net assets by \$2,180,018 of which \$1,640,371 was from Water and Sewer activities, \$(30,541) was from Solid Waste Management Activities and \$570,188 was from Storm Water Management Activities. The Water and Sewer Fund received a capital contribution from SPLOST of \$1,670,074 in system improvements which resulted in the large increase in net assets in this fund.

The City uses an outside contractor to perform most of its solid waste services. The Solid Waste Management Fund reported a decrease in net assets for the year of \$30,541 which was due to the transfer of \$71,231 to the General Fund.

The Storm Water Management Fund was a new fund created during 2007 to account for activities related to solving existing flooding problems and prevent flood damage, maintaining and improving the system of storm water management infrastructure and preserving and protecting the beneficial functions of natural drainage systems. Storm water activities are funded through fees assessed on the square footage of impervious property. The fees are collected by the Henry County Tax Commissioner and remitted to the City.

### **Expenses and Program Revenues-Business-Type Activities**



#### Financial Analysis of the Government's Funds

As noted earlier, the City of McDonough uses fund accounting to ensure and demonstrate compliance with finance related legal requirements.

Governmental Funds. The purpose of the City's governmental fund financial statements is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the city's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At December 31, 2010 the city's governmental funds reported combined ending fund balances of \$8,631,768a decrease of \$1,532,429 in comparison to the prior year. Of this amount 2,479,263 (29 percent) is unreserved fund balance, which is available for spending at the government's discretion. The remainder of fund balance is reserved to indicate that it is not available for new spending because it has already been committed 1) to pay for capital items most of which is funded by the proceeds of the Special Purpose Local Option Sales Tax and Development Impact Fees (\$5,741,743); 2) for Perpetual Care of the City's cemetery (\$188,902); for police activities (\$18) and 3) reserved for prepaid items which are not available for the current government's spending discretion (\$221,842).

The General Fund is the City's chief operating fund. At the end of the current fiscal year, unreserved fund balance of the general fund was \$2,140,428 while the total fund balance amounted to \$2,362,270. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 22 percent of the total general fund expenditures, while total fund balance represents 25 percent of that same amount.

During the current fiscal year, the fund balance of the City's General Fund increased by \$701,200. Overall, the City's General Fund revenues increased \$806,496 from 2009 totals. The significant increases occurred in local option sales taxes which increased 13% and building permits and fees which increased 18% from 2009 totals. Fines and forfeitures also increased from \$958,929 in 2009 to \$1,101,828 in 2010, a 15% increase. At the same time, the expenditures increased \$967,307 from 2009 amounts. The main reason for the increase in expenditures was due to vehicles purchased for the police and fire departments during the year.

The City of McDonough received \$858,738 in Special Purpose Local Option Sales Taxes in 2010 compared to \$891,543 in 2009. The City started to receive its share of SPLOST proceeds under the new SPLOST III intergovernmental agreement during 2008. In addition, Henry County issued bonds in order to begin projects approved by the voters in November 2007. The City received \$7,325,000 from the County's bond issue. The projects approved by the voters in the SPLOST referendum include public safety facilities and equipment, public works facilities and equipment, park improvements and roads, bridges, sidewalks and transportation facilities. Beginning in 2009, the first proceeds from the SPLOST are used to repay the Henry County SPLOST bonds. The City spent \$1,654,032 towards a new water tank with the SPLOST III proceeds. SPLOST II spent approximately \$444,057 on park related expenditures.

The City also received Development Impact Fees during the year totaling \$153,883. These funds can only be expended for the category of system improvements (public safety and parks) within the service area for which the fee was assessed and collected. The fund balance of this fund at December 31, 2010 amounted to \$1,248,950.

**Proprietary funds.** The City's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the proprietary funds at the end of the year were \$8,096,927 of which the Water and Sewer Fund had \$6,694,733, the Solid Waste Management Fund had \$(14,046) and the Storm Water Management Fund had \$1,417,140. Other factors concerning the finances of proprietary funds have already been addressed in the discussion of the City's business-type activities.

### General Fund Budgetary Highlights

The original General Fund budgeted expenditures of \$10,464,891 was amended to \$10,315,417, a difference of \$149,474. The major amendments to the budget were to decrease expenditures of various departments due to the current economic conditions. Significant variances between budgeted revenues and actual revenues include 1) local option sales taxes were under budget by \$62,819 due to the continued economic slowdown and 2) property taxes were under budget by \$149,745 which is due to the continued decline in property values and slow collections. Significant expenditure variances include 1) financial administration expenditures were under budget by approximately \$264,266 due to deferred capital purchases, a decrease in property and liability insurance expense, and lower than expected legal costs and 2) community development expenditures were under budget by approximately \$186,797 due to the overall decrease in residential and commercial building activity.

### Capital Asset and Debt Administration

**Capital assets.** The City's investment in capital assets for its governmental and business-type activities at December 31, 2010 amounts to \$40,630,357 (net of accumulated depreciation). This investment in capital assets includes land, buildings, improvements, automobiles and equipment, sidewalks, bridges and roads.

Major capital asset events during the current fiscal year included the following:

- \$321,652 of park improvements
- \$600,985 of land purchases mainly for park sites
- \$109,726 for 5 new police vehicles
- \$226,883 for police laptops and record management system
- \$44,156 for engineering and architect fees for the new police facilities
- \$1,642,532 for a water tank and related water lines

Additional information on the City's capital assets can be found in note 8.

**Long-term debt.** At the end of the current fiscal year, the City had \$7,252,009 in outstanding debt, net of bond discount and cost, consisting of the following:

### CITY OF McDONOUGH'S OUTSTANDING DEBT

	Balance
Governmental Activities: Accrued compensated absences Capital lease obligations	\$ 148,501 2,019,618
Business-Type Activities - Revenue bonds, net of discount GEFA notes	844,627 4,239,263
Total	\$ 7,252,009

The City's total debt decreased by \$1,032,236. Additional information on the City's long-term debt can be found in note 10.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current debt limitation for the City of McDonough is approximately \$72,000,000 which is significantly in excess of the City of McDonough's outstanding general obligation debt.

### Status of the City of McDonough's Economy

- The unemployment rate for the regional development center in which the City of McDonough is located was approximately 10.0 percent which is consistent with the state and national rates. Inflationary trends in the region compare favorably to national indices.
- Building permits, both commercial and residential, have shown a slight improvement subsequent to year end.
- The occupancy rate of the City's downtown area has remained consistent.
- Sales tax receipts have shown an increase in recent months.

### Requests for Information

This financial report is designed to provide a general overview of the City of McDonough's finances, comply with finance-related laws and regulations, and demonstrate the City's commitment to public accountability. Questions concerning this report or requests for additional information can be obtained by contacting the City at (770) 957-3915 or at the following address:

City of McDonough Finance Department 136 Keys Ferry Street McDonough, GA 30253

### CITY OF McDONOUGH, GEORGIA STATEMENT OF NET ASSETS DECEMBER 31, 2010

	Governmental Activities		Business-Type Activities		Total	
Assets						
Cash and cash equivalents	\$ 2,371,359	\$	1,090,456	\$	3,461,815	
Investments	-		6,110,744		6,110,744	
Receivables, net						
Taxes	1,761,510		-		1,761,510	
Intergovernmental	-		-			
Fines	212,798		-		212,798	
Accounts	-		777,775		777,775	
Other	-		-		-	
Internal balances	(816,845)		816,845		-	
Prepaid items	221,842		-		221,842	
Restricted assets					,	
Cash	855,510		862,272		1,717,782	
Investments	5,882,351		- -		5,882,351	
Interest	737		-		737	
Non-depreciable capital assets	11,524,252		2,572,344		14,096,596	
Depreciable capital assets, net	14,619,476		11,914,285		26,533,761	
Deferred loan cost, net	 27,155		8,673		35,828	
Total Assets	 36,660,145		24,153,394		60,813,539	

### CITY OF McDONOUGH, GEORGIA STATEMENT OF NET ASSETS DECEMBER 31, 2010

·	Governmental Activities		Bu	isiness-Type Activities	***	Total
Liabilities						
Accounts payable						
Trade	\$	338,050	\$	202,884	\$	540,934
Construction	4	-	Ψ	212,292	Ψ	212,292
Accrued liabilities				212,272		212,292
Salaries		147,109		34,755		181,864
Compensated absences		-		37,466		37,466
Customer deposits		_		191,773		·
Interest		_		191,773		191,773
Other		44,981		-		44.001
Unearned revenues		209,220		-		44,981
Liabilities payable from restricted assets		207,220		-		209,220
Revenue bonds				410,000		410.000
Notes payable		-		296,667		410,000
Accrued interest		-		,		296,667
Accounts payable		655,215		28,396		28,396
Long-term liabilities		055,215		-		655,215
Due within one year		274 770				274 770
Due in more than one year		374,770 1,793,349		4 277 222		374,770
Due in more than one year		1,793,349		4,377,223	***	6,170,572
Total Liabilities	PARTIE .	3,562,694		5,791,456		9,354,150
Net Assets						
Invested in capital assets, net of						
related debt		24,124,110		9,402,739		33,526,849
Restricted for		- ', ',- '		7,102,737		33,320,047
Perpetual care						
Expendable		24,802		_		24,802
Nonexpendable		164,100		_		164,100
Police activities		18		_		18
Capital projects		5,741,743				5,741,743
Debt covenants		5,711,715		862,272		862,272
Unrestricted		3,042,678		8,096,927		11,139,605
		5,012,070		0,070,921		11,139,003
Total Net Assets	\$	33,097,451	\$	18,361,938	\$	51,459,389

### CITY OF McDONOUGH, GEORGIA STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2010

		Program Revenues						
		Charges for	Operating Grants and	Capital Grants and				
Functions/Programs Expen		Services	Contributions	Contributions				
Governmental Activities								
General Government	\$ 1,852,888	\$ 205,867	\$ -	\$ 4,772				
Public Safety and Courts	5,872,856	1,112,889	-	579,845				
Public Works	1,065,850	46,245	-	231,357				
Cemetery	9,116	1,400	-	-				
Parks and Recreation	264,396	3,986	6,728	293,267				
Community Development	544,779	199,033	-	10,059				
Economic Development	457,045	-	16,250	-				
Code Enforcement	93,000	-	-	_				
Interest	86,927	-		-				
Total Governmental Activities	10,246,857	1,569,420	22,978	1,119,300				
<b>Business-Type Activities</b>								
Water	1,756,579	1,894,697	-	34,854				
Sewer	1,682,378	1,687,383	•	31,667				
Solid Waste Management	1,390,015	1,430,705	_	· <del>-</del>				
Storm Water Management	217,051	774,303	·	-				
Total Business-Type Activities	5,046,023	5,787,088	•	66,521				
Total Government	\$ 15,292,880	\$ 7,356,508	\$ 22,978	\$ 1,185,821				

### **General Revenues**

Taxes

Property

Franchise

Local option sales

Occupational

Insurance premium

Alcohol beverage

Hotel/motel

Other

Investment earnings

Other

Gain on sale of capital assets

Total General Revenues

Transfers

Total General Revenues and Transfers

Change in Net Assets

Net Assets - Beginning of Year

Net Assets - End of Year

Net (Expense) Revenue and Changes in Net Assets

		hanges in Net As Business-	sets
G	overnmental	Type	
G	Activities		Total
	Activities	Activities	Total
\$	(1,642,249)	\$ -	\$ (1,642,249)
	(4,180,122)	-	(4,180,122)
	(788,248)	-	(788,248)
	(7,716)	-	(7,716)
	39,585	- '	39,585
	(335,687)	-	(335,687)
	(440,795)	-	(440,795)
	(93,000)	-	(93,000)
	(86,927)		(86,927)
	(7,535,159)		(7,535,159)
	-	172,972	172,972
	-	36,672	36,672
	-	40,690	40,690
		557,252	557,252
	<u></u>	807,586	807,586
	(7,535,159)	807,586	(6,727,573)
	2,465,462	-	2,465,462
	1,156,039	-	1,156,039
	2,727,181	-	2,727,181
	338,593	-	338,593
	457,193	-	457,193
	430,840	-	430,840
	413,606	-	413,606
	16,675	-	16,675
	3,319	23,589	26,908
	33,740	-	33,740
	-		
	8,042,648	23,589	8,066,237
	(1,348,843)	1,348,843	
	6,693,805	1,372,432	8,066,237
	(841,354)	2,180,018	1,338,664
	33,938,805	16,181,920	50,120,725
\$	33,097,451	\$ 18,361,938	\$ 51,459,389

### CITY OF McDONOUGH, GEORGIA BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2010

	GENERAL		SPLOST II		SPLOST III	
ASSETS						
Cash and cash equivalents Investments Receivables	\$	2,047,488	\$.	518,660	\$	- 4,794,078
Taxes		1,722,724				
Intergovernmental		1,722,724		<del>-</del>		-
Interest		_		-		737
Fines		212,798		_		131
Other		,		_		_
Due from other governments		_		_		-
Due from other funds		193,192		_		9,351
Prepaid items		221,842		_		-
Total Assets	\$	4,398,044	\$	518,660	\$	4,804,166
LIABILITIES AND FUND BALANCE						
Liabilities						
Accounts payable						
Trade	\$	314,228	\$	-	\$	_
Construction		-		16,042	,	639,173
Accrued expenditures				ŕ		<b>,-</b>
Payroll		147,109		-		-
Payroll withholdings		6,191		-		-
Court Bonds		38,790		-		_
Deferred revenues		661,703		-		-
Due to other funds		867,753		9,351		165,467
Total Liabilities		2,035,774	<del></del>	25,393		804,640
Fund Balance						
Reserved for prepaid items		221,842		_		_
Reserved for capital projects		· <u>-</u>		493,267		3,999,526
Reserved for police activities		-		-		-
Reserved for perpetual care		-		-		=
Unreserved						
Special Revenue Funds		-		<u>-</u>		-
General Fund		2,140,428			11000	_
Total Fund Balance		2,362,270		493,267		3,999,526
Total Liabilities and Fund Balance	\$	4,398,044	\$	518,660	\$	4,804,166

DEVELOPMENT IMPACT FEE		GOVE	OTHER ERNMENTAL FUNDS	TOTAL			
		·					
\$	324,548 901,219	\$	336,173 187,054	\$	3,226,869 5,882,351		
			38,786		1,761,510		
	-		-		-		
	-		-		737		
	-		-		212,798		
	-		-		´-		
	-		-		-		
	23,183		-		225,726		
	-		-		221,842		
\$	1,248,950	\$	562,013	\$	11,531,833		
\$	_	\$	23,822	\$	338,050		
_	-	Ψ		Ψ	655,215		
					033,213		
	-		_		147,109		
	_		-		6,191		
	-		-		38,790		
	-		10,436		672,139		
	-		-		1,042,571		
	-		34,258		2,900,065		
	-		-		221,842		
	1,248,950		-		5,741,743		
	-		18		18		
	-		188,902		188,902		
	-		338,835		338,835		
			-		2,140,428		
	1,248,950		527,755		8,631,768		
\$	1,248,950	\$	562,013	\$	11,531,833		

### CITY OF McDONOUGH, GEORGIA RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS DECEMBER 31, 2010

Amounts reported for governmental activities in the statement of net assets are different because:

Total fund balances total governmental funds	\$ 8,631,768
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	26,143,728
Other long-term assets are not available to pay for current- period expenditures and, therefore, are deferred in the funds: Deferred revenues	462,919
Debt issuance cost are considered other financing uses in governmental funds in the year incurred but are deferred costs and are amortized over the life of the related debt in the statement of net assets.	27,155
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds:  Capital lease  Long-term portion of compensated absences	 (2,019,618) (148,501)
Net assets of governmental activities.	\$ 33,097,451

The accompanying notes are an integral part of these financial statements.

## CITY OF McDONOUGH, GEORGIA GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED DECEMBER 31, 2010

	(	GENERAL	SPLOST II		SPLOST III	
REVENUES						
Taxes	\$	7,852,632	\$	- \$	-	
Licenses and permits						
Business license		174,375		_	-	
Building permits and fees		151,570		_	-	
Intergovernmental		106,680	74,	157	858,738	
Charges for services		55,652	•	_	_	
Fines and forfeitures		1,101,828		_	_	
Interest		2,545		714	11,639	
Miscellaneous	·	262,552				
Total Revenues		9,707,834	74,	<u>871</u> _	870,377	
EXPENDITURES						
Current						
Governing Body		189,501		_	-	
Financial Administration		1,559,658		_	-	
Municipal Court		698,645		_	-	
Probation		127,529		-	· -	
Public Safety		4,486,016		_	-	
Highways & Streets		959,027		_	-	
Cemetery		4,573		_	-	
Parks and Recreation		119,751		-	-	
Community Development		544,306		-	-	
Economic Development		277,669		-	_	
Code Enforcement		87,707		-	_	
Debt service						
Principal		-	361,	311	, <del>-</del>	
Interest		-	81,4		-	
Capital outlay		486,669	23,		2,763,065	
Total Expenditures		9,541,051	466,	599	2,763,065	

IM	DEVELOPMENT IMPACT		OTHER GOVERNMENTAL		
	FEE		FUNDS		TOTAL
\$	-	\$	413,605	\$	8,266,237
	-		-		174,375
	-		-		151,570
	<u>-</u>				1,039,575
	153,883		· -		209,535
			1,092		1,102,920
	2,641		773		18,312
	-		-		262,552
	156,524		415,470		11,225,076
	-		-		189,501
	138,847		-		1,698,505
	_		_		698,645
	-		<b>-</b>		127,529
	-		3,732		4,489,748
	-		-		959,027
	-		-		4,573
	-		-		119,751
	-		-		544,306
	-		165,442		443,111
	-		-		87,707
	-		<b>.</b>		361,311
	-		-		81,496
	-		-		3,273,526
	138,847		169,174		13,078,736

# CITY OF McDONOUGH, GEORGIA GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED DECEMBER 31, 2010

	GENERAL	SPLOST II	SPLOST III	
Excess Revenues Over (Under) Expenditures Before Other Financing Sources (Uses)	\$ 166,783	\$ (391,728)	\$ (1,892,688)	
Other Financing Sources (Uses) Proceeds from disposition of assets Proceeds from Henry Co. SPLOST	-	- -	-	
bond issuance Transfers	534,417	<u>-</u>	<u>-</u>	
Total Other Financing Sources (Uses)	534,417	<u> </u>	-	
Net Change in Fund Balance	701,200	(391,728)	(1,892,688)	
Fund Balance - Beginning of Year	1,661,070	884,995	5,892,214	
Fund Balance - End of Year	\$ 2,362,270	\$ 493,267	\$ 3,999,526	

	VELOPMENT IMPACT FEE	GOV.	OTHER ERNMENTAL FUNDS	4400	TOTAL
\$	17,677	\$	246,296	\$	(1,853,660)
	· -		-		-
-1101	<del>-</del> -	_	(213,186)		321,231
	-	<u></u>	(213,186)		321,231
	17,677		33,110		(1,532,429)
	1,231,273		494,645		10,164,197
\$	1,248,950	\$	527.755	\$	8.631.768

# CITY OF McDONOUGH, GEORGIA RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2010

Net change in fund balances total governmental funds	\$ (1,532,429)
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay (\$1,593,772) exceeded depreciation (\$947,538) in the current period.	646,234
The net effect of other miscellaneous transactions involving capital assets (i.e., sales, trade-ins, and donations) is to decrease net assets. This is the net amount of capital assets donated and written off.	-
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds. This is the difference between the beginning and ending deferred revenue balances related to timing differences.	(312,754)
Proceeds from long-term debt obligations provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of long-term debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. This is the amount by which repayments (\$361,311) exceeded proceeds (\$-0-).	361,311
Bond issue cost are considered deferred cost in the statement of net assets and are amortized over the life of the related debt while they are considered other financing uses in governmental funds in the year they are incurred. This is the amount by which amortization expense (\$5,431) exceeded bond issue cost (\$-0-).	(5,431)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds:  Change in accrued interest payable  Change in long-term portion of accrued compensated absences	-
Change in net assets of governmental activities.	\$ 1,715 (841,354)

The accompanying notes are an integral part of these financial statements.

### CITY OF McDONOUGH, GEORGIA GENERAL FUND

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2010

	Budget Amounts			
	<u>Original</u>	Final	Actual	Variance
REVENUES				
Taxes	\$ 8,472,503	\$ 7,988,635	\$ 7,852,632	\$ (136,003)
Licenses and permits				
Business license	103,000	60,675	174,375	113,700
Building permits and fees	198,350	169,550	151,570	(17,980)
Intergovernmental	117,538	111,968	106,680	(5,288)
Charges for services	4,000	3,050	55,652	52,602
Fines and forfeitures	1,000,000	1,055,000	1,101,828	46,828
Interest	17,000	6,000	2,545	(3,455)
Miscellaneous	69,500	437,539	262,552	(174,987)
Total Revenues	9,981,891	9,832,417	9,707,834	(124,583)
EXPENDITURES				
Current				
Governing Body	182,439	182,439	189,501	(7,062)
Financial Administration	1,981,255	1,823,924	1,559,658	264,266
Municipal Court	813,400	813,400	698,645	114,755
Legal	-	• • • • • • • • • • • • • • • • • • •	-	
Probation	145,283	145,283	127,529	17,754
Public Safety	4,647,671	4,647,671	4,486,016	161,655
Highways & Streets	874,081	903,668	959,027	(55,359)
Cemetery	30,687	1,100	4,573	(3,473)
Parks and Recreation	135,118	135,118	119,751	15,367
Community Development	743,246	731,103	544,306	186,797
Economic Development	267,563	287,563	277,669	9,894
Code Enforcement	122,574	122,574	87,707	34,867
Debt Service	_		-	54,607
Capital outlay	521,574	521,574	486,669	34,905
Total Expenditures	10,464,891	10,315,417	9,541,051	774,366

### CITY OF McDONOUGH, GEORGIA GENERAL FUND

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2010

	Budget	Amounts		
Evenes Personal Control	Original	Final	Actual	Variance
Excess Revenues Over (Under) Expenditures Before Other Financing Sources (Uses)	\$ (483,000)	\$ (483,000)	\$ 166,783	\$ 649,783
Other Financing Sources and (Uses) Proceeds from capital leases Proceeds from disposition of assets	<del>-</del>	-	-	-
Transfers	483,000	483,000	534,417	51,417
Total Other Financing Sources (Uses)	483,000	483,000	534,417	51,417
Net Change in Fund Balance	-	-	701,200	701,200
Fund Balance - Beginning of Year	1,661,070	1,661,070	1,661,070	<u> </u>
Fund Balance - End of Year	\$ 1,661,070	\$ 1,661,070	\$ 2,362,270	\$ 701,200

### CITY OF McDONOUGH, GEORGIA STATEMENT OF NET ASSETS PROPRIETARY FUNDS DECEMBER 31, 2010

	Water and Sewer	Solid Waste Management	Storm Water Management	Total
ASSETS				
Current Assets				
Cash	\$ 522,934	\$ -	\$ 567,522	\$ 1,090,456
Investments	5,231,019	_	879,725	6,110,744
Receivables				
Accounts (net)	440,431	95,786	241,558	777,775
Accrued interest	_	_	-	-
Due from other funds	844,570	. <b>-</b>	-	844,570
Prepaid expenses	-	_	_	-
Restricted Assets				
Cash	862,272			862,272
Total Current Assets	7,901,226	95,786	1,688,805	9,685,817
Noncurrent Assets				
Bond issue costs, net of amortization Capital assets	8,673	-	-	8,673
Land	1,112,054	-	_	1,112,054
Buildings	902,744	_	-	902,744
Improvements other than buildings	18,820,034	-	511,462	19,331,496
Machinery and equipment	881,824	52,608	227,782	1,162,214
Autos and trucks	427,115	_	<u>.</u>	427,115
Construction in progress	1,460,290	_	-	1,460,290
Accumulated depreciation	(9,806,371)	(52,608)	(50,305)	(9,909,284)
Capital assets (net of depreciation)	13,797,690	-	688,939	14,486,629
Total Noncurrent Assets	13,806,363		688,939	14,495,302
Total Assets	21,707,589	95,786	2,377,744	24,181,119

### CITY OF McDONOUGH, GEORGIA STATEMENT OF NET ASSETS PROPRIETARY FUNDS DECEMBER 31, 2010

LIADH ITIEC	Water and Sewer	Solid Waste Management	Storm Water Management	Total
LIABILITIES				
Current Liabilities				
Accounts payable				
Trade	\$ 68,336	\$ 105,607	\$ 28,941	\$ 202,884
Construction	<u>.</u>	-	212,292	212,292
Accrued liabilities			,	,
Deposits	191,773	-	-	191,773
Accrued compensated absences	33,805	3,113	548	37,466
Accrued salaries	30,584	2,012	2,159	34,755
Due to other funds	-	-	27,725	27,725
Current liabilities payable from restricted assets				
Revenue bonds	410,000	-	_	410,000
Loans	296,667	-	_	296,667
Accrued interest	28,396	-	-	28,396
Total Current Liabilities	1,059,561	110,732	271,665	1,441,958
Noncurrent Liabilities				
Revenue bonds	434,627	-	· •	434,627
Notes payable	3,942,596	-	_	3,942,596
Total Noncurrent Liabilities	4,377,223	-	VIII	4,377,223
Total Liabilities	5,436,784	110,732	271,665	5,819,181
NET ASSETS				
Investment in capital assets, net of related debt	8,713,800	_	688,939	9,402,739
Restricted under debt ordinance	862,272	_	-	862,272
Unrestricted	6,694,733	(14,946)	1,417,140	8,096,927
Total Net Assets	\$ 16,270,805	\$ (14,946)	\$ 2,106,079	\$ 18,361,938

### CITY OF McDONOUGH, GEORGIA PROPRIETARY FUNDS

### STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2010

	Water and Sewer	Solid Waste Management	Storm Water Management	Total
OPERATING REVENUES				
Charges for services				
Water sales	\$ 1,805,537	\$ -	\$ -	\$ 1,805,537
Sewer charges	1,602,302		-	1,602,302
Sanitation fees	<u>.</u>	1,430,705	-	1,430,705
Storm water fees	_	-	774,303	774,303
Connection fees				
Water	4,080	-	-	4,080
Sewer	· •	-	-	-
Penalties and reconnect fees	144,289	-	-	144,289
Miscellaneous	25,872	.==	-	25,872
Total Operating Revenues	3,582,080	1,430,705	774,303	5,787,088
OPERATING EXPENSES				
Purchased products / services	_	1,233,070	_	1,233,070
Personal services and benefits	1,269,541	100,128	82,473	1,452,142
Purchased / contracted services	376,104	2,087	89,912	468,103
Supplies	718,903	20	6,266	725,189
Cost allocations	106,976	43,710	15,120	165,806
Depreciation and amortization	660,148	_	23,280	683,428
Other	67,000	11,000		78,000
Total Operating Expenses	3,198,672	1,390,015	217,051	4,805,738
Total Operating Expenses	3,170,072	1,570,015	217,031	4,003,738
Operating Income (Loss)	383,408	40,690	557,252	981,350
NON OPERATING INCOME (EXPENSE)				
NON-OPERATING INCOME (EXPENSE)				
Gain (loss) on disposal of assets	10.652	-	-	-
Interest earned	10,653	-	12,936	23,589
Interest expense	(240,285)	-	-	(240,285)
Total Non-Operating Income (Expense)	(229,632)	-	12,936	(216,696)
Net Income before Transfers and				
Capital Contributions	153,776	40,690	570,188	764,654
Capital Contributions				
Water	1,704,928	_	_	1,704,928
Sewer	31,667	_		31,667
Transfers	(250,000)	(71,231)	_	(321,231)
				(321,331)
Change in Net Assets	1,640,371	(30,541)	570,188	2,180,018
Net Assets - Beginning of Year	14,630,434	15,595	1,535,891	16,181,920
Net Assets - End of Year	\$ 16,270,805	\$ (14,946)	\$ 2,106,079	\$ 18,361,938
See accompanying notes to the basic financial statement	nts.			

# CITY OF McDONOUGH, GEORGIA PROPRIETARY FUNDS STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2010

	Water and Sewer	Solid Waste Management	Storm Water Management	Total
Cash flows from operating activities:				
Cash received from customers and users	\$ 3,585,587	\$ 1,468,991	\$ 766,941	\$ 5,821,519
Cash paid to suppliers for goods	(1,626,735)	(1,332,718)	(127,745)	(3,087,198)
Cash paid to employees	(915,174)	(65,042)	(58,288)	(1,038,504)
Net Cash Flows from Operating Activities	1,043,678	71,231	580,908	1,695,817
Cash flows from investing activities:				
Interest received	10,653	_	12,936	23,589
(Purchase) / redemption of investments	_ (1,901,198)	-	(879,725)	(2,780,923)
Net Cash Flows from Investing Activities	(1,890,545)	-	(866,789)	(2,757,334)
Cash flows from non-capital financing activities:				
Transfers	(250,000)	(71,231)	_	(321,231)
Change in due to/from other funds	1,775,209	-	(322,536)	1,452,673
Net Cash Flows from Non-Capital				
Financing Activities	1,525,209	(71,231)	(322,536)	1,131,442
Cash flows from capital financing activities:				
Purchases / construction of capital assets	(117,974)	_	(304,812)	(422,786)
Capital contributions	66,521	-	-	66,521
Principal payments on long-term debt	(674,918)	-	-	(674,918)
Proceeds from long-term debt Interest paid	(221.006)		-	-
•	(231,806)			(231,806)
Net Cash Flows from Capital				
Financing Activities	(958,177)		(304,812)	(1,262,989)
Net Change in Cash and Cash Equivalents	(279,835)	-	(913,229)	(1,193,064)
Cash and Cash Equivalents - Beginning	1,665,041	-	1,480,751	3,145,792
Cash and Cash Equivalents - Ending	\$ 1,385,206	\$ -	\$ 567,522	\$ 1,952,728

### CITY OF McDONOUGH, GEORGIA PROPRIETARY FUNDS STATEMENT OF CASH FLOWS

### RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES

	Water and Sewer	Solid Waste Management	Storm Water Management	Total
Operating Income (Loss)	\$ 383,408	\$ 40,690	\$ 557,252	\$ 981,350
Adjustments to reconcile operating income to net cash provided by operating activities:  Depreciation and amortization  Off-set of amount due from Henry County  (Increase) decrease in -	660,148	· - -	23,280	683,428 -
Accounts receivable Prepaid expense Increase (Decrease) in -	(11,349)	38,286	(7,362)	19,575 -
Accounts payable Deposits Accrued liabilities	(3,963) 14,856 578	(8,635) - 890	9,829 - (2,091)	(2,769) 14,856 (623)
Total Adjustments	660,270	30,541	23,656	714,467
Net Cash Flows from Operating Activities	\$ 1,043,678	\$ 71,231	\$ 580,908	\$ 1,695,817
NON-CASH TRANSACTIONS				
Construction of sewer system improvements paid for by the SPLOST Capital Projects Fund considered capital contributions by the Water and Sewer Fund	\$ 1,670,074	\$ <u> </u>	\$	\$ 1,670,074

### CITY OF McDONOUGH, GEORGIA NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2010

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

#### A. Basis of Presentation

The City's financial statements are prepared in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board (FASB) issued through November 30, 1989, when applicable, that do not conflict with or contradict GASB pronouncements. Although the City has the option to apply FASB pronouncements issued after that date to its business-type activities, if applicable, the City has chosen not to do so. The more significant accounting policies established in GAAP and used by the City are discussed below.

#### B. The Reporting Entity

The City of McDonough, Georgia (the City) was incorporated on December 18, 1823 and is located in Henry County about 30 miles south of Atlanta. The City provides a full range of services to approximately 19,000 residents. These services are provided in whole by the City. These services include police and fire protection, community development, highways and streets, water and sewer, storm water, sanitation, public improvements, planning and zoning, economic development, parks and recreation and general administrative services.

Governmental Accounting Standards Board Statement No. 14 defines the reporting entity for determining which potential component units should be included in a primary government's financial statements. Inclusion is based on financial accountability or the fact that exclusion would make the financial statements misleading or incomplete. The criteria for determining financial accountability includes appointing a voting majority of an organization's governing body and (1) the ability of the City to impose its will on that organization or (2) the potential for the organization to provide specific financial benefits or to impose specific financial burdens on the City. Using the above criteria, the City of McDonough Downtown Development Authority is a component unit of the City but did not have any financial transactions for the year and therefore is not included in this financial report. The City Council appoints all members of the Development Authority's Board of Directors and pays from the City's budget expenditures, if any, related to the Authority. In addition, the City has excluded from the City's financial report the McDonough Housing Authority, a related party, since the City is not responsible for the Authority's financial burdens.

(See Independent Auditor's Report)

### <u>CITY OF McDONOUGH, GEORGIA</u> NOTES TO FINANCIAL STATEMENTS – (Continued)

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (Continued):

#### C. Basic Financial Statements—Government-Wide Statements

The City's basic financial statements include both government-wide (reporting the City as a whole) and fund financial statements (reporting the City's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business type.

The government-wide Statement of Net Assets presents the financial condition of the governmental and business-type activities of the City at year end. The statement is presented on a consolidated basis and is reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The City's net assets are reported in three parts—invested in capital assets, net of related debt; restricted net assets; and unrestricted net assets. The City first utilizes restricted resources to finance qualifying activities.

The government-wide Statement of Activities presents a comparison between direct expenses and program revenues for each program or function of the City's governmental activities and for business-type activities of the City. Direct expenses are those that are specifically associated with a service, program, or department and therefore clearly identifiable to a particular function. The City does not allocate indirect cost. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program, and interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the City, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental program or business activity self-financing or draws from the general revenues of the City.

The net costs (by function) are normally covered by general revenue (property, sales or use taxes, interest income, etc.).

This government-wide focus is more on the sustainability of the City as an entity and the change in the City's net assets resulting from the current year's activities.

#### D. Basic Financial Statements-Fund Financial Statements

The financial transactions of the City are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises it assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. Fund financial statements are designed to present financial information of the City at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

(See Independent Auditor's Report)

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (Continued):

#### D. Basic Financial Statements-Fund Financial Statements - Continued

Governmental Fund Types – Governmental funds are those through which most governmental functions of the City are financed. Governmental fund reporting focuses on the sources, uses, and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the City's major governmental funds:

**General Fund** – The General Fund is the primary operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

The SPLOST Capital Projects Funds – These funds are used by the City to account for acquisition and construction of major capital facilities that were approved by the voters of Henry County, Georgia through the special purpose local option sales tax referenda.

The Development Impact Fee Capital Projects Fund – This fund is used to account for monies collected under the City's Development Impact Fee Ordinance as adopted in July, 2003. Monies collected under this ordinance can only be expended for the category of system improvements within the service area (City limits of McDonough) for which the development impact fee was assessed and collected.

**Proprietary Fund Type** – Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position, and cash flows. The City's proprietary funds are classified as enterprise funds. Enterprise funds may be used to account for any activity for which a fee is charged to external users for goods or services. All of the City's enterprise funds are considered major funds.

The Water and Sewer Enterprise Fund – This fund is used to account for activities connected with the development, operation and maintenance of water and sewer in the City of McDonough and parts of Henry County.

Solid Waste Management Enterprise Fund - The Solid Waste Management Enterprise Fund is used to account for the revenues generated from the charges for sanitation and recycling services provided to the residential and commercial users of the City.

**Storm Water Management Fund** – This fund is used to account for activities related to solving existing flooding problems and prevent future flood damage, maintaining and improving the system of storm water management infrastructure and preserving and protecting the beneficial functions of natural drainage systems.

The City applies all applicable FASB pronouncements issued on or before November 30, 1989, in accounting and reporting for its proprietary funds.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (Continued):

#### E. Measurement Focus

Government-wide Financial Statements – The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of the City are included on the statement of net assets.

Fund Financial Statements – All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures, and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of government-wide financial statements are prepared. Therefore, governmental fund financial statements include a reconciliation with brief explanations to better identify the relationship between the government-wide and the statements for governmental funds.

Like the government-wide statements, all proprietary funds are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of fund net assets. The statement of changes in revenues, expenses, and changes in fund net assets presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the City finances and meets the cash flow needs of its proprietary activities.

On the proprietary funds financial statements, operating revenues are those that flow directly from the operations of the activity, i.e. charges to customers or users who purchase or use the goods or services of that activity. Operating expenses are those that are incurred to provide the goods or services. Non-operating revenues and expenses are items such as investment income and interest expense that are not a result of the direct operations of the activity.

#### F. Basis of Accounting

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

#### 1. Accrual

Government-wide financial statements are presented on the accrual basis of accounting. Proprietary funds also use the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

#### 2. Modified Accrual:

The governmental funds financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or within 60 days after year end. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt, if any, is recognized when due.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (Continued):

#### F. Basis of Accounting, continued

Those revenues susceptible to accrual are taxes, state and federal grants, fines, interest revenue and charges for services. Major revenues that are determined not to be susceptible to accrual because they are either not available soon enough to pay liabilities of the current period or are not objectively measurable include licenses, penalties and miscellaneous revenues which are recorded as revenues when received in cash. Those revenues that are measurable but are not collected within 60 days after year end are recorded as deferred revenues.

#### G. Cash and Investments

Cash includes amounts in demand deposits as well as short-term investments with a maturity date within three months of the date acquired by the City. For purposes of the statement of cash flows, the Enterprise Funds consider all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased to be cash equivalents.

The City's investments reported in the governmental and proprietary funds consist of the State of Georgia Local Government Investment Pool, common stock and certificates of deposit with a maturity date greater than three months from the date of purchase. For reporting purposes, all investments are recorded at fair value.

In applying GASB Statement No. 31, the City utilized the following methods and assumptions as of December 31, 2010:

- 1. Fair value is based on quoted market prices as of the valuation date;
- 2. The investment portfolio did not hold investments in any of the following: a) items required to be reported at amortized costs; b) items subject to involuntary participation in an external pool; and, c) items associated with a fund other than the fund to which the income is assigned.

The City's policy is to hold investments until maturity.

#### H. Inventory

Inventory is valued at the lower of cost (first-in, first-out) or market. Inventory, if any, in the General Fund consists of expendable supplies held for consumption. The cost is recorded as expenditure at the time individual inventory items are used, rather than in the period purchased. Reported inventories are equally offset by a fund balance reserve, which indicates that they do not constitute "available spendable resources" even though they are a component of net current assets. Inventories of the Water and Sewer Fund, if any, consist of various repair parts and supplies.

#### I. Prepaid Expenses

Payments made to vendors for service that will benefit periods beyond December 31, 2010 are recorded as prepaid items and are expensed during the period benefited

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (Continued):

#### J. Restricted Assets

Certain proceeds from the Water and Sewer Enterprise Fund revenue bond, as well as certain resources set aside for their repayment, are classified as restricted assets on the balance sheet because they are maintained in separate bank accounts and their use is limited by applicable bond covenants. The "revenue bond current debt service" account is used to segregate resources accumulated for debt service payments over the next twelve months. The "debt service reserve fund" account is used to report resources set aside to make up potential future deficiencies in the revenue bond current debt service account.

#### K. Capital Assets

General capital assets are capital assets which are associated with and generally arise from governmental activities. They generally result from expenditures in governmental funds. General capital assets are reported in the governmental activities column of the government-wide statement of net assets but are not reported in the fund financial statements. Capital assets utilized by the proprietary funds are reported both in the business-type activities column of the government-wide statement of net assets and in the respective funds.

Capital assets purchased or acquired with an original cost of \$3,500 or more are reported at historical cost or estimated historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed. No interest was capitalized during fiscal year ended December 31, 2010. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings and improvements	30-50 years
Improvement other than buildings	25-50 years
Furniture and fixtures	10-20 years
Vehicles	5-10 years
Machinery and equipment	5-10 years

The City only reports infrastructure assets purchased subsequent to December 31, 2003.

#### L. Bond Premiums, Discounts and Issuance Cost

For governmental fund types, bond premiums and discounts, as well as issuance costs, are recognized during the current period. Bond proceeds are reported as other financing source net of the applicable premium or discount. Issuance costs, even if withheld from the actual net proceeds received, are reported as debt service expenditures. For proprietary fund types, bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight line method. Bonds payable are reported net of the applicable bond premium or discount. Issuance costs are reported as deferred charges.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (Continued):

#### M. Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements. All payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments and compensated absences that will be paid from governmental funds are reported as liability in the fund financial statements only to the extent that they are due for payment during the current year. Long-term loans are recognized as a liability on the governmental fund financial statements when due.

#### N. Revenues

Substantially all governmental fund revenues are accrued. When applicable, property taxes are billed and collected within the same period in which the taxes are levied. In applying GASBS No. 33 to grant revenues, the provider recognizes liabilities and expenses and the recipient recognizes receivables and revenue when the applicable eligibility requirements, including time requirements, are met. Resources transmitted before the eligibility requirements are met are reported as advances by the provider and deferred revenue by the recipient.

#### O. Expenditures

Expenditures are recognized when the related fund liability is incurred. Inventory costs are reported in the period when inventory items are used, rather than in the period purchased.

#### P. Compensated Absences

The City accrues accumulated unpaid vacation and sick leave benefits, which will be paid to employees upon separation from service, when earned (or estimated to be earned) by the employee. The noncurrent portion (the amount estimated to be used in subsequent fiscal years) for governmental funds is maintained separately and represents a reconciling item between the fund and government-wide presentations. During 2006, the City implemented a sick leave policy whereby the City will pay one half of an employee's accrued sick leave upon retirement from the City. However, during 2008 the sick leave policy was amended where no payment is made for accumulated sick leave upon retirement from the City.

#### Q. Interfund Activity

Interfund activity is reported as loans, services provided, reimbursements or transfers. Loans are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation. Services provided, deemed to be at market or near market rates, are treated as revenues and expenditures/expenses. Reimbursements are when one fund incurs a cost, charges the appropriate benefiting fund and reduces its related cost as a reimbursement. All other interfund transactions are treated as transfers. Transfers between governmental funds are netted as part of the reconciliation to the government-wide financial statements.

#### R. Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditures of monies are recorded in order to reserve that portion of the applicable appropriation, is not employed by the City.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (Continued):

#### S. Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction, or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through constitutional provisions or enabling legislation or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. The City's government-wide statement of net assets reports \$6,792,935 in restricted net assets, of which \$5,741,761 is restricted by enabling legislation.

The City applies restricted resources first when an expense is incurred for which both restricted and unrestricted net assets are available.

#### T. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### U. Contributions of Capital

Contributions of capital in the proprietary fund financial statements arise from outside contributions of capital assets, tap-on fees to the extent they exceed the cost of connection to the system, or from grants or outside contributions of resources restricted to capital acquisition and construction.

#### V. Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

#### W. Budgets and Budgetary Accounting

The City Council adopts an annual budget for all of the City's funds. Public hearings are conducted to obtain taxpayer comments. The operating budget includes proposed expenditures and the means of financing them. The budget is legally enacted by the passage of a resolution. Any revisions that alter the total expenditures of any department must be approved by City Council. Formal budgetary integration is employed as a management control device during the year.

Governmental fund type budgets are adopted on a basis consistent with generally accepted accounting principles (GAAP) at the legal level of budgetary control which is the department level. Expenditures may not exceed the appropriations within a department. Budgets, as reported in the financial statements, are as amended in December 2010. All annual appropriations lapse at year end.

#### 2. CASH AND INVESTMENTS

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The City's financial policies require all deposits in excess of Federal Deposit Insurance be collateralized by securities equal to at least 110% of the excess deposits. As of December 31, 2010, \$4,347,864 of the government's bank balance of \$5,374,693 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$	_
Collateralized with securities held by the pledging financial		
institution or its agent		4,347,864
Total	<u>\$</u>	4,347,864

#### **Investments**

Investments - Statutes authorize the City to invest in obligations of the United States and of its agencies and instrumentalities, bonds of the State of Georgia and its agencies, instrumentalities and political subdivisions, and certificates of deposit of national or state banks that are fully insured or collateralized by United States obligations.

The City's investments are classified as follows at December 31, 2010:

Investment	Fair Value	Maturities	Rating	Organization
All Funds With Investments - Georgia Fund 1	\$11,993,095	48 days avo	AAAm	S&P

"Georgia Fund 1", created by OCGA 36-83-8, is a stable net asset value investment pool which follows Standards and Poor's criteria for AAAm rated money market funds. However, Georgia Fund 1 operates in manner consistent with Rule 2a-7 of the Investment Company Act of 1940 and is considered to be a 2a-7 like pool. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1.00 per share value). Net asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on monthly basis and determines participants' shares sold and redeemed on \$1.00 per share. The fund is managed by the Georgia Office of the Treasury and Fiscal Services (OFTS). OFTS is guided by the policies of the State Depository Board and OCGA 55-17-2 and 50-17-63.

#### 3. PROPERTY TAX

Property taxes were levied on July 28, 2010 and are due 60 days after the receipt of the tax notice. Property taxes attach as an enforceable lien on the property as of January 1. A local option sales tax is in force. Proceeds from this tax are remitted to the City has obtained the service of Henry County to bill and collect the City's property taxes. The County remits monies collected to the City on a semi-monthly basis. Property taxes receivable at December 31, 2010 amounted to \$485,948.

#### 4. INTERGOVERNMENTAL REVENUES AND RECEIVABLES

Intergovernmental revenues reported in the fund financial statements for the year ended December 31, 2010 consist of the following:

General Fund -		
U. S. Department of Justice - Edward Byrne Grant	\$	106,680
SPLOST II		
Georgia Department of Natural Resources - Trail Program		74,157
SPLOST III Fund		
Henry County - SPLOST	·	858,738
	\$	1,039,575

#### 5. <u>RECEIVABLES</u>

Receivables as of year end, including the applicable allowances for uncollectible accounts, are as follows:

Governmental Funds				
			Other Governmental	
	General	SPLOST III	Funds	Total
Taxes Intergovernmental	\$1,722,724 -	\$ -	\$ 38,786	\$ 1,761,510
Fines	424,798	-	-	424,798
Accounts Interest	<u>-</u>	737		737
Gross Receivables Less: Allowance for	2,147,522	737	38,786	2,187,045
Uncollectibles	(212,000)			(212,000)
Net Total Receivables	\$1,935,522	\$ 737	\$ 38,786	\$1,975,045
Proprietary Funds				
	Water and	Solid Waste	Storm Water	
	Sewer	Management	Management	Total
Accounts Interest	\$ 739,431	\$ 186,786	\$ 241,558	\$ 1,167,775
Gross Receivable Less: Allowance for	739,431	186,786	241,558	1,167,775
Uncollectibles	(299,000)	(91,000)	-	(390,000)
Net Total Receivable	\$ 440,431	\$ 95,786	\$ 241,558	\$ 777,775

#### 6. INTER-FUND TRANSACTIONS

Individual fund interfund receivable and payable balances at December 31, 2010 were as follows:

	 		Payable	Froi	m .	 	
Payable To	 General	SP	LOST II	SP	LOST III	Storm Water	 Totals
General Water & Sewer Devel. Impact SPLOST III	\$ 844,570 23,183	\$	- - - 9,351	\$	165,467 - -	\$ 27,725 - - -	\$ 193,192 844,570 23,183 9,351
Totals	\$ 867,753	\$	9,351	\$	165,467	\$ 27,725	\$ 1,070,296

The City's General Fund's operating bank account receives all deposits from the general fund and water and sewer fund operations. All monies collected for the Water and Sewer Fund and all expenditures paid for the Water and Sewer Fund are made through the General Fund's operating bank account. The cumulative net amount over the years (receipts over expenditures) of \$844,570 is due to the Water and Sewer Fund. During 2010 the General Fund paid for expenses that qualified under the SPLOST III referendum in the amount of \$165,467. The Development Impact Fee Fund is due \$23,183 from General Fund for overpayment of administrative fees. The amount due from Storm Water to the General Fund of \$27,725 is for expenses paid by the General Fund which the Storm Water Fund has not yet repaid. The SPLOST II Fund owed the SPLOST III Fund \$9,351 for a deposit that was made to the SPLOST II Fund in error.

Individual fund interfund transfers for the year ended December 31, 2010 were as follows:

		Transfer From							
				Hotel /					
Transfer				Motel	7	Water &	So	lid Waste	
То	G	eneral		Tax		Sewer	Ma	nagement	 Totals
General Conf. Assets	\$	-	\$	220,036	\$	250,000	\$	71,231	\$ 541,267
Colli. Assets		6,850							 6,850
	\$	6,850	\$	220,036	\$	250,000	\$	71,231	\$ 548,117

During the fiscal year ended December 31, 2010, the Solid Waste Management Fund transferred \$71,231 to the General Fund which is the net cash transactions of the Solid Waste Management Fund. The Solid Waste Management Fund uses the General Fund's bank account in the same manner as mentioned above. The Water and Sewer Fund transferred \$250,000 to the General Fund to help finance operations. The General Fund also transferred \$6,850 to the Confiscated Assets Fund to subsidize a negative fund balance in the Confiscated Assets Fund.

The City created the Hotel / Motel Tax Fund during 2006 in order to comply with state law. The City reports the income from hotel / motel taxes in this fund along with the required 40% payment to the McDonough Hospitality and Tourism Board. The remaining monies are transferred to the General Fund to help fund the General Fund budgetary appropriations.

#### 6. <u>INTER-FUND TRANSACTIONS – (Continued)</u>

In the Statement of Changes in Net Assets, an additional transfer was recognized in the amount of \$1,670,074 from the SPLOST Capital Projects Funds to the Water and Sewer Fund. This netted the total transfers in the Statement of Changes in Net Assets to \$1,348,843. The transfer was for system improvements financed with SPLOST proceeds. This transaction was recognized as a capital outlay expenditure in the SPLOST Funds and as a capital contribution in the Water and Sewer Fund.

#### 7. DEFERRED COST

Deferred cost as of December 31, 2010 consists of the following:

		Business-
	Governmental	Туре
	_Activities_	Activities
Debt issuance cost	\$ 54,310	\$ 153,542
Accumulated amortization	(27,155)	(144,869)
Net	\$ 27,155	\$ 8,673

Debt issuance cost are considered other financing uses in governmental funds in the year incurred but are deferred costs and are amortized over the life of the related debt in the Statement of Net Assets and Proprietary Fund Statements. Debt issuance costs are being amortized using the straight line method over the life of the related debt issue. The debt issue cost reported in the business-type activities is related to notes payable in the Water and Sewer Fund.

#### 8. PROPERTY, PLANT AND EQUIPMENT

Capital asset activity for the year ended December 31, 2010 was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental Activities: Capital assets, not being depreciated:				
Land	\$ 10,286,252	\$ 600,986	\$ -	¢ 10 007 320
Construction in progress	255,443	2,051,645	(1,670,074)	\$ 10,887,238 637,014
Total	10,541,695	2,652,631	(1,670,074)	11,524,252
Capital assets being depreciated:				
Buildings	8,364,822	14,119	_	8,378,941
Improvements other than buildings	6,625,847	73,998	_	6,699,845
Vehicles, including related equipment	4,012,577	132,197	_	4,144,774
Machinery and equipment	2,629,944	385,434	-	3,015,378
Furniture and fixtures	333,695	5,467	-	339,162
Total capital assets being depreciated	21,966,885	611,215	_	22,578,100
Less accumulated depreciation for:				
Buildings	1,647,271	208,952	-	1,856,223
Improvements other than buildings	1,224,097	165,998	-	1,390,095
Vehicles, including related equipment	2,424,296	354,200	-	2,778,496
Machinery and equipment	1,485,816	204,654	-	1,690,470
Furniture and fixtures	229,606	13,734		243,340
Total accumulated depreciation	7,011,086	947,538		7,958,624
Total capital assets being depreciated, net	14,955,799	(336,323)	Man	14,619,476
Governmental capital assets, net	\$ 25,497,494	\$ 2,316,308	\$ (1,670,074)	\$ 26,143,728

Depreciation expense was charged to functions/programs of the primary government as follows:

Administrative	\$ 133,461
Public Safety and Courts	530,406
Highways and Streets	110,915
Cemetery	4,543
Code Enforcement	5,857
Parks and Recreation	143,074
Community Development	6,749
Economic Development	 12,533
Total depreciation expense	\$ 947,538

#### 8. PROPERTY, PLANT AND EQUIPMENT – (Continued)

	Beginning Balance	Increases	Decreases	Ending Balance		
Business-Type Activities						
Capital assets, not being depreciated:	<b>A</b> 4000					
Land Construction in progress	\$ 1,089,554	\$ 22,500	\$ -	\$ 1,112,054		
Construction in progress	55,527	1,404,763	-	1,460,290		
Total	1,145,081	1,427,263	-	2,572,344		
Capital assets being depreciated:						
Buildings	877,743	25,001	-	902,744		
Improvements other than buildings	18,556,330	775,166	-	19,331,496		
Machinery and equipment	1,118,759	43,455	-	1,162,214		
Vehicles	392,848	34,267		427,115		
Total capital assets being depreciated	20,945,680	877,889		21,823,569		
Less accumulated depreciation for:						
Buildings	745,672	17,068		760 740		
Improvements other than buildings	7,420,645	581,464	-	762,740		
Machinery and equipment	665,875	74,126	-	8,002,109		
Vehicles	393,664	10,770	<u>-</u>	740,001 404,434		
Total capital assets being depreciated	9,225,856	683,428		***		
roun capital assets being depreciated		003,420		9,909,284		
Total capital assets being depreciated, net	11,719,824	194,461		11,914,285		
Business-Type Activities capital assets, net	\$ 12,864,905	\$ 1,621,724	\$	\$ 14,486,629		
Depreciation expense was charged to functions/programs as follows:						
Water			\$ 258,958			
Sewer			401,190			
Storm Water			23,280			
Solid Waste Manager	nent		-			
_						

(See Independent Auditor's Report)

683,428

Total depreciation expense

#### 8. PROPERTY, PLANT AND EQUIPMENT – (Continued)

The City is in the process of constructing a water tank on the south side of the City. Total land and construction costs are estimated to be \$2,000,000. Costs incurred through December 31, 2010 amounted to \$1,654,032.

#### 9. **DEFERRED REVENUES**

Deferred revenues as of December 31, 2010, reported in the Governmental Fund's balance sheet, consisted of the following revenue items which had been earned and were measurable but were not received within 60 days after year end and therefore were not considered available:

Fines and forfeitures	\$ 110,750
Property taxes	352,169
Amounts received from occupational taxes, grants and confiscated assets	,
but not yet earned as of December 31, 2010. Reported in	
Governmental Fund's balance sheet and the Statement of Net Assets.	 209,220
Total deferred revenues - Governmental Funds	\$ 672,139

#### 10. LONG-TERM DEBT

#### Changes in Long-Term Debt

The following is a summary of changes in long-term liabilities reported in the government-wide financial statements for the year ended December 31, 2010:

	Beginning Balance	Increases	Increases Decreases		Current Portion
Governmental Activities					
Accrued Compensated Absences	\$ 150,217	\$ 319,482	\$ (321,198)	\$ 148,501	\$ -
Capital Leases	2,380,929		(361,311)	2,019,618	374,770
Total Governmental Activity					
Long-Term Debt	\$ 2,531,146	\$ 319,482	\$ (682,509)	\$ 2,168,119	\$ 374,770
<b>Business-Type Activities</b>					
Revenue Bonds	\$ 1,235,000	\$ -	\$ (390,000)	\$ 845,000	\$ 410,000
Bond Discount and Cost	(6,082)	-	5,709	(373)	-
GEFA Notes Payable	4,524,181	-	(284,918)	4,239,263	296,667
Total Business-Type Activity					
Long-Term Debt	\$ 5,753,099	\$ -	\$ (669,209)	\$ 5,083,890	\$ 706,667

The City's General Fund is typically used to liquidate governmental activity accrued compensated absences while the SPLOST Funds will be used to liquidate the capital lease which is associated with the purchase of park land.

The Water and Sewer Enterprise Fund is used to liquidate all of the business-type activity long-term liabilities.

#### Governmental Activities Long-Term Obligations -

Governmental activities long-term obligations as of December 31, 2010 consist of the following:

Capital Lease Obligation - See Note 11

\$2,019,618

#### 10. LONG-TERM DEBT - (Continued)

#### Governmental Activities Long-Term Obligations - Continued

Annual repayment requirements under the certificates of participation and the capital lease obligation agreements are as follows:

Year	CAPI	CAPITAL LEASES				
Ending 12/31	Principa	I Interest		Total		
2011	\$ 374,7	70 \$ 68,0	37 \$	442,807		
2012	388,7	96 54,0	10	442,806		
2013	403,3	48 39,4	.59	442,807		
2014	418,4	44 24,3	63	442,807		
2015	434,2	8,5	46 _	442,806		
Totals	\$ 2,019,6	18 \$ 194,4	15 \$	2,214,033		

#### Water and Sewer Long-Term Debt -

The City issues revenue bonds and enters into construction note agreements with the Georgia Environmental Facilities Authority where in both types of debt the government pledges income derived from the acquired or constructed assets to pay debt service. Amounts outstanding at the end of the current fiscal year related to bonds and notes issued in prior years to finance construction projects to improve the City's water distribution and wastewater treatment facilities.

Water and Sewer Enterprise Fund long-term liabilities outstanding at year end are as follow:

Various notes payable to the Georgia Environmental Facilities Authority, in the total amount of \$6,175,184, interest from 2% to 5.12%, matures in 2026.

\$4,239,263

#### 10. LONG-TERM DEBT - (Continued)

#### Water and Sewer Long-Term Debt - Continued

Revenue Bonds Payable, Series 1996, in the amount of \$5,055,000, interest from 3.1% to 5.0%, due in annual installments of up to \$445,000 with varying maturity dates through July, 2012, reported net of discounts and deferred cost totaling \$373 in the Statement of Net Assets.

\$ 845,000

Annual repayment requirements to amortize all long-term obligations as they mature are as follows:

		NOTES P	ΑY	ABLE		REVENU	ЕВ	ONDS	
Year Ending 12/31	ŗ	Principal		Interest	T.	Principal		Interest	Total
12/31		rmerpar	_	mercst	1	тистрат	_	Interest	 Total
2011	\$	296,667	\$	168,222	\$	410,000	\$	31,795	\$ 906,684
2012		308,921		155,969		435,000		10,875	910,765
2013		321,699		143,191		_		-	464,890
2014		335,027		129,862		-		-	464,889
2015		333,176		115,953		-		_	449,129
2016		314,282		101,968		-		-	416,250
2017		275,031		89,716		_		-	364,747
2018		286,448		78,298		-		-	364,746
2019		298,340		66,406		<del></del>		-	364,746
2020		277,774		54,365		-		_	332,139
2021		188,284		44,650		_		-	232,934
2022		195,890		37,044		-		_	232,934
2023		203,804		29,131		-		-	232,935
2024		212,037		20,897		-		-	232,934
2025		220,603		12,331		-		_	232,934
2026		171,280		3,420		-		_	174,700
						-			 
Totals	\$	4,239,263	\$	1,251,423	\$	845,000	\$	42,670	\$ 6,378,356

#### 11. CAPITAL LEASE OBLIGATION

The City has entered into a lease-purchase and security agreement with RBC Centura for the purchase of parkland with a total cost of approximately \$3,700,000. The City intends to continue to abide by the terms of the lease agreement and eventually own the parkland. The parkland and the related liability is recorded at the present value of the future payments due under the lease. Interest rate is at 3.68%

The following is a schedule by year of the remaining minimum lease payments under the terms of the lease agreement together with the present value of the net minimum lease payments as of December 31, 2010:

Fiscal	
<u>Year</u>	 Amount
2011	\$ 442,807
2012	442,806
2013	442,807
2014	442,807
2015	442,806
Less the amount representing interest	(194,415)
	· · · · · · · · · · · · · · · · · · ·
Present value of minimum lease payments	\$ 2,019,618
r	 _,015,010

#### 12. RISK MANAGEMENT

The City of McDonough is exposed to various risks of loss related to torts, theft of, damage to and destruction of assets, errors and omissions, injuries to employees, and natural disasters. The City is a member of Georgia Interlocal Risk Management Agency. This membership allows the City to share liability, crime, motor vehicle and property damage risks.

Coverages are as follows:

Coverage Description – Property:	
Buildings and contents – (Blanket)	\$31,318,809
Automobile physical damage	Per Application on file with GIRMA
Coverage Description – Casualty:	
Comprehensive general liability	\$3,000,000
Automobile liability	\$3,000,000
Errors and omissions (Public Officials)	\$3,000,000
Employee benefits liability	\$3,000,000
Pollution liability	\$3,000,000
Coverage Description – Crime:	
Blanket bond – employees required to be bonded	\$500,000
Blanket bond – all other employees	\$500,000
Depositors forgery	\$500,000
Money and securities – loss inside and outside premises	\$500,000
Deductible:	
All coverages are subject to a per occurrence deductible of	\$1,000

Coverage Exceptions:

Coverage Subject to a Retroactive Date:

Public officials, pollution and employee benefits liability coverages are subject to a retroactive date of 12/31/87.

Chapter 85 Title 36 of the Official Code of Georgia Annotated authorizes Georgia municipalities to form interlocal risk management agencies. The Georgia Interlocal Risk Management Agency (GIRMA) is a municipal interlocal risk management agency to function as an unincorporated non-profit instrumentality of its member municipalities – GIRMA establishes and administers one or more group self insurance funds and a risk management service to prevent or lessen the incidence and severity of casualty and property losses occurring in the operation of municipal government.

During the year ended December 31, 2010, the City paid no claims. The City has not compiled a record of the claims paid up to the \$1,000 deductible for the prior years. The City is not aware of any claims which the City is liable for (up to the \$1,000) which were outstanding and unpaid at December 31, 2010. No provisions have been made in the financial statements for the year ended December 31, 2010 for any estimate of potential unpaid claims.

In May 2010 the City reduced its coverage of up to \$5,000,000 to \$3,000,000.

#### 12. Risk Management (continued)

Pursuant to Title 34, Chapter 9, Article 5 of the Official Code of Georgia Annotated, the City of McDonough became a member of the Georgia Municipal Associated Workers' Compensation Self Insurance Fund. The liability of the fund to the employees of any employer (City of McDonough) is specifically limited to such obligations as are imposed by applicable state laws against the employer for workers' compensation and / or employer's liability.

As part of these risk pools, the City is obligated to pay all contributions and assessments as prescribed by the pools, to cooperate with the pool's agents and attorneys, to follow loss reduction procedures established by the funds, and to report as promptly as possible, in the funds being required to pay any claim of loss. The City is also to allow the pool's agents and attorneys to represent the City in investigation, settlement discussions and all levels of litigation arising out of any claim made against the City within the scope of loss protection furnished by the funds.

The funds are to defend and protect the members of the funds against liability or loss as prescribed in the member government contract and in accordance with the worker's compensation law of Georgia. The funds are to pay all cost taxed against members in any legal proceeding defended by the members, all interest accruing after entry of judgment, and all expenses incurred for investigation, negotiation or defense.

#### 13. HOTEL/MOTEL TAX

The City levies a 5% hotel/motel tax in accordance with the provisions of OCGA 48-13-51. In order to comply with the expenditure requirements of this code section, the City remits 40% of the monies collected under this provision to the McDonough Tourism and Hospitality Organization, a not-for-profit entity. The following is a summary of the collections and expenditures for the year ended December 31, 2010:

		Percent	
Total Collected	\$	413,605	100.0%
Amount remitted to the McDonough Tourism			
and Hospitality Organization	\$	165,442	40.0%

#### 14. RELATED ORGANIZATION

Related organizations are excluded from the financial reporting entity because the City's accountability does not extend beyond making appointments. Audited financial statements are available from the respective organizations.

The City of McDonough Housing Authority is considered a related organization. The Authority operates a multi-family housing facility which is located within the city limits. The citizens who serve as the governing board are appointed by the Mayor and Council. The City has no significant influence over the management budget or policies of the Authority.

#### 15. JOINT VENTURES

#### **Atlanta Regional Commission**

Under Georgia law, the City, in conjunction with other cities and counties in the Metro Atlanta area, is a member of the Atlanta Regional Commission (ARC). Membership in this organization is required by the Official Code of Georgia Annotated (OCGA) Section 50-8-34, which provides for the organizational structure of the Commission in Georgia. The ARC Board membership includes the chief elected official of each county, one representative for all the cities in a member county and 15 citizen representatives. OCGA 50-8-39.1 provides that the member governments are liable for any debts or obligations of the ARC. Management believes that ARC is accumulating sufficient financial resources to meet its financial obligations. Separate financial statements may be obtained from:

Atlanta Regional Commission 3715 Northside Parkway Building 200, Suite 300 Atlanta, Georgia 30327

#### Flint Circuit Drug Task Force

The City has entered into an intergovernmental agreement with the two other cities and Henry County, Georgia to provide personnel and the necessary assets to the Flint Circuit Drug Task Force, a joint venture among the cities, in order to carry on investigations into illegal drug activities. The governing authority consists of a board made up of the District Attorney of Henry County and the Police Chiefs of each member City. The City contributes two full time personnel and the necessary equipment to perform such investigations. Management believes that the task force will soon obtain sufficient funds from confiscations that it will be able to meet its own financial obligations. Separate financial statements may be obtained from the City of McDonough.

#### 16. CONTINGENCIES AND COMMITMENTS

Amounts received or receivable from grant agencies are subject to audit and adjustments by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the government expects such amounts, if any, to be immaterial.

As of December 31, 2007, the City was a defendant in a law suit alleging that the City violated the terms of an employment contract. This is one of eleven employment contracts that were entered into by a previous administration. All the employment contracts have been nullified by the current administration. During 2008 the City did receive an unfavorable outcome related to this suit and was ordered to pay the defendant approximately \$75,000. This case is still under appeal.

The City is a defendant in a law suit claiming that fees collected while the City was contemplating the adoption of an impact fee ordinance was illegal. This claim has been denied coverage by the City's insurance carrier. The outcome of this case cannot be determined at this time and no provision has been recorded in the financial statements for any liability that may or may not be assessed against the City. The claimant is seeking damages and attorney fees of approximately \$800,000.

#### 16. CONTINGENCIES AND COMMITMENTS - Continued

**Development impact fee credits** – During the year ended December 31, 2007, the City received from a private developer in the amount of \$6,812,407 Public Safety and Park improvements. As part of a development agreement with the developer, the developer contributed these improvements in exchange for Development impact fee credits prior to being issued a building permit, which is when the fees are actually due. As of December 31, 2010, the developer had actually used approximately \$2,502,306 of its impact fee credits which leaves a balance of impact fee credits to the developer, along with other such credits, of \$4,314,101. The City recognizes impact fees as revenues when received.

Henry County SPLOST Bond Issue - In 2007 the citizens of Henry County voted to approve a special purpose local option sales tax to help finance the acquisition and construction of major capital equipment and facilities. In relation to this, the City entered into an intergovernmental agreement with Henry County and the other cities inside the County whereby Henry County would issue revenue bonds to finance some of the SPLOST projects in advance of the SPLOST tax collections. City of McDonough received \$7,325,000 from the County under this agreement.

The revenue bonds are in the name of Henry County and are not a direct liability of the City of McDonough. However, under the terms of the intergovernmental agreement the County will retain all of the first SPLOST revenue collections for each year in amounts that will satisfy the annual debt service requirements. The agreement also requires the City of McDonough to pay its share of debt service requirements should the SPLOST revenue collections not be sufficient to satisfy the debt service requirements under the bond issue. Management believes the SPLOST revenue collections will be sufficient to satisfy all debt service requirements under the bond ordinance.

#### 17. EMPLOYEE BENEFIT PENSION PLANS

#### **Deferred Compensation Plan-**

Under the terms of the deferred compensation plan, any employee can voluntarily defer receipt of up to 25% of gross compensation per year. Each participant selects one of three options to administer the investment of the deferred funds. All administration costs of the plan are deducted from the participants' accounts. The deferred amounts may be distributed to the employee upon retirement or other termination of employment, disability, death, or financial hardship (as defined). Total amounts deferred by employees during 2010 amounted to \$111,197.

#### Mayor and Council Retirement Plan-

In 1999, the City created the City of McDonough Exclusive Benefit Governmental 401(a) Nontrusteed Retirement Plan, a defined contribution plan, for the retirement benefit of the Mayor and Council. The plan is administered by the Security Benefit Group. The plan provides that the City should contribute the amount of compensation allowed under IRS regulations for each participant's account. The balance in the account shall become distributable in accordance with the payout options in the annuity contract. Annual contributions to the plan are determined by the City Council and can be up to 100% of eligible salaries. For the year ended December 31, 2010, contributions to this plan amounted to \$40,000, 44.4% of eligible salaries. The amount of payroll covered under the plan for the year amounted to \$90,000. This plan was established by an adoption agreement executed by the City Council.

#### 17. EMPLOYEE BENEFIT PENSION PLANS - Continued

#### Defined Benefit Plan - GMA Administered

During the year ended December 31, 2008 the City terminated its Single Employer Defined Benefit Plan and transferred it assets to the City's new defined benefit plan that is affiliated with the Georgia Municipal Employees Benefit System (GMEBS). The new plan's effective date is October 1, 2008. The following information is a summary of the new plan.

#### **Plan Description**

The City's defined benefit pension plan, City of McDonough Retirement Plan (MRP), provides retirement, disability and death benefits to plan members and beneficiaries. These retirement provisions were established by an adoption agreement executed by the City Council. MRP is affiliated with the Georgia Municipal Employees Benefit System (GMEBS), an agent multiple-employer pension plan administered by the Georgia Municipal Association. The Georgia Municipal Association issues a publicly available financial report on GMEBS that includes financial statements and required supplementary information. That report may be obtained by writing to Georgia Municipal Association, 201 Pryor Street, Atlanta, Georgia, 30303.

#### **Funding Policy**

MRP members are not required to contribute to the plan. The City is required to contribute at an actuarially determined rate; the current rate for 2010 is 13.22% of annual covered payroll based on the preliminary actuarially valuation as of July 1, 2009. The contribution requirements of the City are established and may be amended by the GMEBS Board of Trustees.

#### **Annual Pension Cost**

For 2010, the City's annual pension cost of \$623,531 for MRP was equal to the City's required and actual contributions. The required contribution was determined as part of the July 1, 2009 preliminary actuarial valuation using the projected unit credit actuarial cost method. The actuarial assumptions included (a) 7.75% investment rate of return (net of administrative expenses), and (b) projected salary increases of 3.50% per year plus age and service merit increases. The actuarial value of MRP assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a ten-year period.

MRP's unfunded actuarial accrued liability is being amortized over a 30 year period from 2008 and current changes in the unfunded actuarial liability over 15 years for actuarial gains and losses, 20 years for plan provisions and 30 years for actuarial assumptions and cost methods as a level dollar amount. The remaining period at December 31, 2010 was 28 years. These amortization periods, if applicable, are closed for this plan year.

#### 17. EMPLOYEE BENEFIT PENSION PLANS - Continued

#### **Annual Pension Cost - Continued**

	Three-Year Trend Information for MRP								
						Net			
	Fiscal		Annual	Percentage of	J	Pension			
	Year	Pension		Pension APC		oligation			
I	Ending	Cost (APC)		Contributed	(Asset)				
12	/31/2010	\$	623,531	100.0%	\$	-			
12	/31/2009	\$	496,485	100.0%	\$	-			

Actuarial Valuation Date As of July 1,	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ( (b-a)/c )	
2010	\$2,830,725	\$ 6,953,007	\$ 4,122,282	40.7%	\$ 4,724,570	87.3%	
2009	\$2,488,088	\$ 6,452,530	\$ 3,964,442	38.6%	\$ 4,714,947	84.1%	
*2008	\$2,195,760	\$ 4,329,391	\$ 2,133,631	50.7%	\$ 4,982,357	42.8%	

<sup>\*</sup> Preliminary actuarial valuation as of January 1, 2008.

#### **Trend Information**

Annual trend information reveals the progress made in accumulating sufficient assets to pay benefits when due.

#### 18. BOND REFUNDING AND ISSUANCE

In March, 1996, the City issued \$5,055,000 in revenue bonds with an average interest rate of 4.59%. The net proceeds of \$4,883,520 (after bond discount of \$15,225 and \$134,233 in underwriting fees and other issuance cost) were used for the following purpose:

1.	To advance refund \$2,865,000 in series 1986	
	and series 1989 revenue bonds.	\$ 2,883,238
2.	To retire \$1,141,925 of notes payable to the	
	Georgia Environmental Facilities Authority.	1,129,990
3.	Deposited into the City's construction fund to	
	be used for improvements to the City's water and	
	sewer system.	750,584
4.	To fund the City's debt service reserve fund.	 119,708
		\$ 4,883,520

The \$2,883,238 of bond proceeds used for the advance refunding was combined with \$169,091 from the City's sinking fund and used to purchase U.S. Government Securities. Those securities were deposited in an irrevocable trust with an escrow agent to provide all future debt service payments on the 1986 and 1989 series bonds being refunded. As a result, the 1986 and 1989 series bonds refunded are considered to be defeased and the liability for those bonds has been removed from the Water and Sewer Enterprise Fund.

The advance refunding resulted in a difference between the reacquisition price and the net carrying amount of the old debt of \$220,925. This difference, reported in the accompanying financial statements as a deduction from bonds payable, is being charged to operations through the year 2011 using the effective-interest method. Since the City included \$750,000 in the bond issue for constructive purposes, the 1996 series issue increased the debt service payments over the next 12 years by \$292,036. The City also incurred an economic loss of \$152,770 in connection with the advance refunding of the 1986 and 1989 series bonds.

#### 19. RESTRICTED ASSETS

Pursuant to the Water and Sewer Revenue Bonds Series 1996, the City was required to create various funds and accounts. Balances in these bond restricted funds and other various restricted funds and accounts as of December 31, 2010 are as follows:

Revenue Bond Restricted Assets -	
Debt service account	\$ 46,840
Debt service reserve fund	689,823
Renewal and extension fund	77,367
Gefa debt service fund	48,242
Capital projects-	
Special purpose local option sales funds	5,312,738
Development impact fee funds	1,225,767
Confiscated asset funds	10,454
Cemetery perpetual care funds	188,902
	\$ 7,600,133

#### 20. CONDUIT DEBT OBLIGATIONS

The Downtown Development Authority of City of McDonough has obtained loans from the Georgia Cities Foundation, Inc. and the Georgia Department of Community Affairs Revolving Loan Fund to provide financial assistance to a private-sector entity for the acquisition and rehabilitation of a commercial facility deemed to be in the public interest. The loans are secured by the property financed and are payable solely from payments received on the underlying mortgage loans. Neither the Downtown Development Authority nor the City is obligated in any manner for repayment of the loans. Accordingly, the loans are not reported as liabilities in the accompanying financial statements.

As of December 31, 2010 the aggregate principal amount outstanding under the loan agreements amounted to \$171,534.

#### 21. OTHER REQUIRED INDIVIDUAL FUND DISCLOSURES

Generally accepted accounting principles require disclosures, as a part of the combined statements - overview, of certain information concerning individual funds including-

- A) Deficit fund balances of net asset balances of individual funds As of December 31, 2010, the Solid Waste Management Fund had a deficit net asset balance of \$14,946. The City will fund this deficit with General Fund transfers.
- B) Excess expenditures over budget The following departments had material excesses (if over 5 percent and greater than \$5,000) of expenditures over appropriations at the department level (the legal level of control).

	Budget		Actual		<u>Variance</u>	
General Fund  Highways and streets  Other Economic Development	\$	908,668	\$	959,027 83,792	\$	(50,359) (9,692)
Hotel / Motel Tax Fund		154,000		165,442		(11,442)

Management will closely monitor budgets for all funds in the future.

#### CITY OF McDONOUGH, GEORGIA COMBINING BALANCE SHEET NON-MAJOR GOVERNMENTAL FUNDS DECEMBER 31, 2010

	Special Revenue Funds			Pemanent Fund		Total		
	Hote Motel		Hotel / Confiscated Motel Tax Assets Fund Fund		Cemetery Perpetual Care Fund		Non-Major Governmental Funds	
ASSETS								
Cash	\$	323,871	\$	10,454	\$	1,848	\$	336,173
Investments		_		-		187,054		187,054
Receivables								
Taxes		38,786		-		-		38,786
Accounts		-		-		-		-
Interest		-		-		-		-
Total Assets	\$	362,657	\$	10,454	\$	188,902	\$	562,013
LIABILITIES AND FUND BALANCE Liabilities								
Accounts payable	\$	23,822	\$	_	\$	<u>.</u>	\$	23,822
Due to other funds		, -	,	_	,	_		,
Deferred revenue		***		10,436		-		10,436
Total Liabilities		23,822		10,436		-		34,258
Fund Balance								
Reserved for specified				10		100.000		100.000
purposes Unreserved		220 925		18		188,902		188,920
Unreserved	w	338,835					***************************************	338,835
Total Fund Balance		338,835		18		188,902		527,755
Total Liabilities and								
Fund Balance	\$	362,657	\$	10,454	\$	188,902	\$	562,013

# CITY OF McDONOUGH, GEORGIA COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NON-MAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2010

		Special Rev	enue Fu	nds		manent Fund		Total
	IV	Hotel / Iotel Tax Fund	Confi As	scated sets ind	Perpe	emetery etual Care Fund	Gov	n-Major ernmental Funds
REVENUES								
Taxes	\$	413,605	\$	-	\$	-	\$	413,605
Forfeitures		-		1,092		-		1,092
Interest		460		6		307		773
Contributions		-		-		-		-
Reimbursements	*		W	-		<del>-</del>		-
Total Revenues		414,065		1,098		307		415,470
EXPENDITURES								
Current								
Purchased / contracted services		-		520		-		520
Supplies		-		3,212		-		3,212
Payments to others		165,442		-		-		165,442
Capital outlay						<u></u>		-
Total Expenditures		165,442		3,732		-		169,174
Excess Revenues Over (Under) Expenditures Before Other Financing Sources (Uses)		248,623		(2,634)		307		246,296
		***************************************						
Other Financing Sources (Uses) Transfers		(220,036)		6,850		_		(213,186)
Total Other Financing Sources (Uses)		(220,036)		6,850		<del></del>		(213,186)
Excess Revenues Over (Under) Expenditures and Other Financing Sources (Uses)		28,587		4,216		307		33,110
Fund Balance - Beginning of Year		310,248		(4,198)		188,595		494,645
Fund Balance - End of Year	<u>\$</u>	338,835	\$	18	\$	188,902	<u>\$</u>	527,755

#### CITY OF McDONOUGH, GEORGIA GENERAL FUND COMPARATIVE BALANCE SHEET DECEMBER 31, 2010 AND 2009

	2010	2009
ASSETS		
Cash and cash equivalents	\$ 2,047,488	\$ 2,634,965
Investments	-	355,229
Receivables		
Taxes	1,722,724	1,810,806
Interest	-	1,102
Fines	212,798	170,697
Other	-	-
Due from other funds	193,192	359,177
Prepaid items	221,842	233,045
Total Assets	\$ 4,398,044	\$ 5,565,021
LIABILITIES AND FUND BALANCE		
Liabilities		
Accounts payable Trade	\$ 314,228	th 176 212
Accrued expenditures	\$ 314,228	\$ 176,313
Payroll	147,109	100.012
Other	44,981	122,813 32,137
Deferred revenues	661,703	952,909
Due to other funds	867,753	2,619,779
2 00 00 00000 00000		2,017,777
Total Liabilities	2,035,774	3,903,951
Fund Balance		
Reserved for prepaid items	221,842	233,045
Unreserved	2,140,428	1,428,025
Total Fund Balance	2,362,270	1,661,070
Total Liabilities and Fund Balance	\$ 4,398,044	\$ 5,565,021

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2010

## WITH COMPARATIVE AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2009

		2010		
REVENUES	Final Budget	Actual	Variance	2009 Actual
Taxes			- difference	rictual
Local option sales	\$ 2,790,000	\$ 2,727,181	\$ (62,819)	\$ 2,404,074
Property	2,745,135	2,595,390	(149,745)	2,625,152
Intangible	-	9,500	9,500	7,531
Transfer	8,000	1,887	(6,113)	1,708
Insurance premium	457,000	457,193	193	470,878
Franchise	1,100,000	1,156,039	56,039	1,032,038
Alcohol beverage	331,500	430,840	99,340	409,709
Vehicle	125,000	130,721	5,721	131,523
Hotel	-	· -	-	-
Occupation	432,000	338,593	(93,407)	403,620
Payment in lieu of taxes	5,288	5,288	-	5,769
Licenses and permits		,		3,707
Business license	60,675	174,375	113,700	153,865
Building permits and fees	169,550	151,570	(17,980)	128,134
Intergovernmental	106,680	106,680	(17,500)	120,154
Charges for services	3,050	55,652	52,602	58,342
Fines and forfeitures	1,055,000	1,101,828	46,828	958,929
Interest	6,000	2,545	(3,455)	17,497
Miscellaneous	437,539	262,552	(174,987)	92,569
Total Revenues	9,832,417	9,707,834	(124,583)	8,901,338
EXPENDITURES				
Current				
Governing Body	182,439	189,501	(7,062)	145,144
Financial Administration	1,823,924	1,559,658	264,266	
Municipal Court	813,400	698,645	114,755	1,706,742 658,435
Legal	-	-	-	050,455
Probation	145,283	127,529	17,754	125,656
Public Safety	4,647,671	4,486,016	161,655	4,094,347
Highways & Streets	903,668	959,027	(55,359)	818,130
Cemetery	1,100	4,573	(3,473)	
Parks and Recreation	135,118	119,751	15,367	23,099
Community Development	731,103	544,306	186,797	139,080
Economic Development	287,563	277,669	9,894	470,206
Code Enforcement	122,574	87,707	9,894 34,867	228,157
Debt service	122,5 / 1	-	34,007	95,433
Capital outlay	521,574	486,669	34,905	60.215
Total Expenditures	10,315,417			69,315
Tomi Expenditures	10,313,417	9,541,051	774,366	8,573,744

Continued

## SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

## FOR THE YEAR ENDED DECEMBER 31, 2010 WITH COMPARATIVE AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2009

	2010				
Excess Revenues Over	Final Budget	Actual	Variance	2009 Actual	
(Under) Expenditures Before Other Financing Sources (Uses)	\$ (483,000)	\$ 166,783	\$ 649,783	\$ 327,594	
Other Financing Sources (Uses) Proceeds from capital leases Proceeds from disposition of assets Transfers	483,000	534,417	- - 51,417	30,108 134,726	
Total Other Financing Sources (Uses)	483,000	534,417	51,417	164,834	
Net Change in Fund Balance	-	701,200	701,200	492,428	
Fund Balance - Beginning of Year	1,661,070	1,661,070		1,168,642	
Fund Balance - End of Year	\$ 1,661,070	\$ 2,362,270	\$ 701,200	\$ 1,661,070	

#### SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (GAAP BASIS) FOR THE YEAR ENDED DECEMBER 31, 2010 WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2009

	2010			
	Final Budget	Actual	Variance	2009 Actual
Governing Body				
Personal services and benefits Purchased / contracted services	\$ 136,889 42,550	\$ 149,679 35,071	\$ (12,790) 7,479	\$ 121,020 22,199
Supplies	3,000	4,751	(1,751)	1,925
Total Governing Body	182,439	189,501	(7,062)	145,144
Financial Administration				
Personal services and benefits	723,469	731,022	(7,553)	640,207
Purchased / contracted services	1,042,505	881,898	160,607	948,731
Supplies	57,950	112,544	(54,594)	117,804
Cost allocations	_	(165,806)	165,806	<del>-</del>
Total Operating	1,823,924	1,559,658	264,266	1,706,742
Capital Outlay	71,400	15,255	56,145	36,116
Total Financial Administration	1,895,324	1,574,913	320,411	1,742,858
Municipal Court				
Personal services and benefits	292,900	250,485	42,415	255,338
Purchased / contracted services	160,500	158,784	1,716	137,505
Supplies	38,500	33,758	4,742	26,021
Other	321,500	255,618	65,882	239,571
Total Operating	813,400	698,645	114,755	658,435
Capital Outlay	20,000	24,151	(4,151)	20,475
Total Municipal Court	833,400	722,796	110,604	678,910

## CITY OF McDONOUGH, GEORGIA

#### GENERAL FUND

#### SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (GAAP BASIS) FOR THE YEAR ENDED DECEMBER 31, 2010

#### WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2009

	2010				
	Final Budget	Actual	Variance	2009 Actual	
Legal					
Personal services and benefits	\$ -	\$ -	\$ -	\$ -	
Purchased / contracted services	**	-	-	-	
Supplies					
Total Operating			_	_	
Capital Outlay	·				
Total Legal	<u>-</u>		-	<del>-</del>	
Probation					
Personal services and benefits	96,283	89,012	7,271	91,672	
Purchased / contracted services	5,300	1,202	4,098	1,005	
Supplies	18,700	8,912	9,788	11,877	
Other	25,000	28,403	(3,403)	21,102	
Total Operating	145,283	127,529	17,754	125,656	
Capital Outlay	500		500		
Total Probation	145,783	127,529	18,254	125,656	

#### SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (GAAP BASIS) FOR THE YEAR ENDED DECEMBER 31, 2010

#### WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2009

	Final Budget	Actual	Variance	2009 Actual
Public Safety Police Services				
Crime Control				
Personal services and benefits	\$ -	\$ -	\$ -	\$ -
Purchased / contracted services	-	· -	· -	-
Supplies			<u></u>	-
Total Operating	490001100001101111111111111111111111111		· ·	_
Capital Outlay		<del>-</del>	-	
Total Crime Control	-		<u> </u>	-
Traffic Control				
Personal services and benefits	2,800,923	2,703,787	97,136	2,454,671
Purchased / contracted services	157,300	129,260	28,040	118,461
Supplies	214,500	235,014	(20,514)	199,299
Total Operating	3,172,723	3,068,061	104,662	2,772,431
Capital Outlay	346,174	432,665	(86,491)	_
Total Traffic Control	3,518,897	3,500,726	18,171	2,772,431
Total Police Services	3,518,897	3,500,726	18,171	2,772,431

### CITY OF McDONOUGH, GEORGIA

#### GENERAL FUND

#### SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (GAAP BASIS) FOR THE YEAR ENDED DECEMBER 31, 2010

#### WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2009

	2010				
	Final Budget	Actual	Variance	2009 Actual	
Fire Fighting Personal services and benefits Purchased / contracted services Supplies Other	\$ 1,315,048 64,400 95,500	\$ 1,264,983 63,387 89,585	\$ 50,065 1,013 5,915	\$ 1,179,348 60,684 81,884	
Total Operating	1,474,948	1,417,955	56,993	1,321,916	
Capital Outlay	44,000	6,966	37,034		
Total Fire Fighting	1,518,948	1,424,921	94,027	1,321,916	
Total Public Safety	5,037,845	4,925,647	112,198	4,094,347	
Highways & Streets Personal services and benefits Purchased / contracted services Supplies	515,568 29,350 358,750	453,092 93,573 412,362	62,476 (64,223) (53,612)	447,865 28,327 341,938	
Total Operating	903,668	959,027	(55,359)	818,130	
Capital Outlay	5,000		5,000		
Total Highway & Streets	908,668	959,027	(50,359)	818,130	
Cemetery Personal services and benefits Purchased / contracted services Supplies	1,100	4,405 168	(4,405) (168) 1,100	23,099	
Total Operating	1,100	4,573	(3,473)	23,099	
Capital Outlay	2,500		2,500	6,425	
Total Cemetery	3,600	4,573	(973)	29,524	

#### CITY OF McDONOUGH, GEORGIA

#### GENERAL FUND

#### SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (GAAP BASIS) FOR THE YEAR ENDED DECEMBER 31, 2010

#### WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2009

		2010		
	Final Budget	Actual	Variance	2009 Actual
Parks and Recreation Personal services and benefits Purchased / contracted services Supplies	\$ 4,518 6,100 124,500	\$ 821 5,773 113,157	\$ 3,697 327 11,343	\$ 2,812 35,031 101,237
Total Operating	135,118	119,751	15,367	139,080
Capital Outlay	23,000	1,571	21,429	3,651
Total Parks and Recreation	158,118	121,322	36,796	142,731
Community Development Planning & Zoning				
Personal services and benefits Purchased / contracted services	249,625 113,357	180,201 81,859	69,424 31,498	145,011
Supplies	12,950	5,925	7,025	61,734 3,529
Total Operating	375,932	267,985	107,947	210,274
Capital Outlay	2,250	6,061	(3,811)	
Total Planning & Zoning	378,182	274,046	104,136	210,274
Building Inspections				
Personal services and benefits	258,421	254,497	3,924	238,425
Purchased / contracted services Supplies	78,000 18,750	16,406 5,418	61,594 13,332	14,036 7,471
Total Operating	355,171	276,321	78,850	259,932
Capital Outlay	4,500	<del>-</del>	4,500	-
Total Building Inspections	359,671	276,321	83,350	259,932
Total Community Development	737,853	550,367	187,486	470,206

Continued

### CITY OF McDONOUGH, GEORGIA GENERAL FUND

### SCHEDULE OF EXPENDITURES COMPARED TO BUDGET (GAAP BASIS) FOR THE YEAR ENDED DECEMBER 31, 2010

### WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2009

	2010			-				
		nal dget		Actual	·V	ariance		2009 Actual
Economic Development								
Main Street Program								
Personal services and benefits		102,363	\$	94,186	\$	8,177	\$	91,337
Purchased / contracted services		104,100		89,166		14,934		79,048
Supplies		7,000		10,525		(3,525)		11,447
Payments to others				-		-		
Total Operating		213,463		193,877		19,586		181,832
Capital Outlay		_		<del>-</del>		_		2,648
					<del></del>			2,040
Total Main Street Program		213,463		193,877		19,586		184,480
Other Economic Development								
Personal services and benefits		_		_		_		
Purchased / contracted services		44,500		55,294		(10,794)		46,325
Supplies		4,600		500		4,100		40,523
Summer youth program		25,000		27,998		(2,998)		
Total Operating		74,100		83,792	Processor I	(9,692)		46,325
Capital Outlay		-		-		-	-	-
Total Other Economic Development		74,100		83,792		(9,692)		46,325
Code Enforcement								
Personal services and benefits		110,224		81,750		20 474		01.200
Purchased / contracted services		6,800		4,472		28,474 2,328		91,398
Supplies		5,550		1,485		2,328 4,065		1,529
54pp.105	****	3,330		1,405	-	4,003		2,506
Total Operating	-	122,574	*********	87,707		34,867	_	95,433
Capital Outlay		2,250		***		2,250	B00-14	-
Total Code Enforcement		124,824		87,707		37,117		95,433
Total Expenditures	\$ 10,3	315,417	\$	9,541,051	\$	774,366	<u>\$</u>	8,573,744

### CITY OF McDONOUGH, GEORGIA HOTEL / MOTEL TAX FUND BALANCE SHEET DECEMBER 31, 2010 AND 2009

	2010	2009
ASSETS Cash Receivables	\$ 323,871	\$ 288,395
Taxes Accounts Interest	38,786	39,053
Total Assets	\$ 362,657	\$ 327,448
LIABILITIES AND FUND BALANCE Liabilities		
Accounts Payable	\$ 23,822	\$ 17,200
Total Liabilities	23,822	17,200
Fund Balance Unreserved	338,835	310,248
Total Fund Balance	338,835	310,248
Total Liabilities and Fund Balance	\$ 362,657	\$ 327,448

#### CITY OF McDONOUGH, GEORGIA SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET (GAAP BASIS) AND ACTUAL HOTEL / MOTEL TAX FUND

### FOR THE YEAR ENDED DECEMBER 31, 2010 WITH COMPARATIVE AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2009

		2010		
REVENUES	Original and Final Budget	Actual	Variance	2009 Actual
Taxes	\$ 385,000	\$ 413,605	\$ 28,605	\$ 397,612
Interest	2,000	•	(1,540)	\$ 397,612 546
Reimbursements		-	(1,5 10)	-
Total Revenue	387,000	414,065	27,065	398,158
EXPENDITURES Current				
Tourism and Hospitality	154,000	165 440	(11.440)	
Tourish and Hospitality	154,000	165,442	(11,442)	159,045
Total Expenditures	154,000	165,442	(11,442)	159,045
·			(11,442)	139,043
Excess Revenues Over (Under)				
Expenditures  Expenditures	233,000	248,623	15 (22	020.112
Expenditures	233,000	248,023	15,623	239,113
Other Financing Sources (Uses)				
Transfers	(233,000)	(220,036)	12,964	(137,527)
Total Other Financing				
Sources (Uses)	(233,000)	(220,036)	12,964	(137,527)
Net Change in Fund Balance		28,587	20.507	101 506
, we change in Fana Balance	-	20,307	28,587	101,586
Fund Balance - Beginning of Year	310,248	310,248	-	208,662
Fund Balance - End of Year	\$ 310,248	\$ 338,835	\$ 28,587	\$ 310,248

### CITY OF McDONOUGH, GEORGIA CONFISCATED ASSETS SPECIAL REVENUE FUND BALANCE SHEET DECEMBER 31, 2010 AND 2009

	2010	2009
ASSETS Cash	\$ 10,454	\$ 13,218
Total Assets	\$ 10,454	\$ 13,218
LIABILITIES AND FUND BALANCE Liabilities		
Accounts payable	\$ -	\$ 130
Due to other funds	-	6,850
Deferred revenue	10,436	10,436
Total Liabilities	10,436	17,416
Fund Balance		
Reserved for specified		
purposes	18	(4,198)
Total Fund Balance	18	(4,198)
Total Liabilities and Fund Balance	<u>\$ 10,454</u>	\$ 13,218

## CITY OF McDONOUGH, GEORGIA SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

## BUDGET (GAAP BASIS) AND ACTUAL CONFISCATED ASSETS SPECIAL REVENUE FUND

### FOR THE YEAR ENDED DECEMBER 31, 2010

### WITH COMPARATIVE AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2009

		2010				
REVENUES	iginal & Final Budget	 Actual		Variance		2009 Actual
Forfeitures Sales of confiscated property Interest Contributions	\$ 15,000 500 100 -	\$ 1,092	\$	(13,908) (500) (94)	\$	1,335 310 5 1,000
Total Revenue	 15,600	 1,098	····	(14,502)		2,650
<b>EXPENDITURES</b> Current						
Purchased / contracted services Supplies Miscellaneous Capital Outlay	 3,650 11,950 -	 520 3,212 - -		3,130 8,738 -	-	5,594 7,369 -
Total Expenditures	 15,600	 3,732	No.	11,868		12,963
Excess Revenues Over (Under) Expenditures	 <del>-</del>	 (2,634)		(2,634)		(10,313)
Other Financing Sources (Uses) Transfers	 <u>-</u>	 6,850		6,850		-
Total Other Financing Sources (Uses)	<u>-</u>	 6,850		6,850		_
Net Change in Fund Balance	-	4,216		4,216		(10,313)
Fund Balance - Beginning of Year	 (4,198)	 (4,198)		-		6,115
Fund Balance - End of Year	\$ (4,198)	\$ 18	\$	4,216	\$	(4,198)

### CITY OF McDONOUGH, GEORGIA SPECIAL PURPOSE LOCAL OPTION SALES TAX II FUND BALANCE SHEET DECEMBER 31, 2010 AND 2009

		2010		2009
ASSETS				
Cash	\$	518,660	\$	532,628
Receivables		,	*	202,020
Interest		_		
Due from other governments		· -		74,157
Due from other funds		-		352,367
				332,307
Total Assets	\$	518,660	\$	959,152
	<del></del>			
LIABILITIES AND FUND BALANCE				
Liabilities				
Accounts payable	\$	16,042	\$	-
Due to other funds		9,351		-
Deferred grant revenue		-	-	74,157
Total Liabilities		25,393		74,157
Fund Balance				
Reserved for capital projects				884,995
				304,773
Total Fund Balance		493,267		884,995
		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		001,773
Total Liabilities and Fund Balance	\$	518,660	\$	959,152

# CITY OF McDONOUGH, GEORGIA SPECIAL PURPOSE LOCAL OPTION SALES TAX II FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - PROJECT LENGTH BUDGET (GAAP BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2010

	Prior Years	Current Year	Total to  Date	Project Authorization
REVENUES				
Intergovernmental - SPLOST	\$ 6,637,436	\$ -	\$ 6,637,436	\$ 6,637,436
Intergovernmental - other	201,086	74,157	275,243	-
Interest	280,712	714	281,426	_
Total Revenues	7,117,609	74,871	7,194,105	6,637,436
EXPENDITURES				
Capital Outlay				
General government - including				
debt service	2,615,020	-	2,615,020	2,600,000
Public safety - including				
debt service	1,099,710	-	1,099,710	1,500,000
Highways and streets Water and sewer improvements	1,534,451	6,500	1,540,951	2,000,000
Parks - including debt service	214,884	16,042	230,926	237,436
r arks - merading debt service	770,074	444,057	1,214,131	300,000
Total Expenditures	6,036,761	466,599	6,700,738	6,637,436
Excess Revenues Over (Under)				
Expenditures	1,080,848	(391,728)	493,367	· •
Other Financing Uses (Sources)				
Transfers	-			_
Net Change in Fund Balance	\$ 1,080,848	(391,728)	\$ 493,367	<u> </u>
Fund Balance - Beginning of Year		884,995		
Fund Balance - End of Year		\$ 493,267		

# CITY OF McDONOUGH, GEORGIA SPECIAL PURPOSE LOCAL OPTION SALES TAX III FUND BALANCE SHEET DECEMBER 31, 2010 AND 2009

	2010	2009
	·	
ASSETS		
Cash	\$ -	\$ 9,409
Investments	4,794,078	6,313,271
Receivables		
Taxes	-	-
Interest	737	1,312
Due from other funds	9,351	
Total Assets	\$ 4,804,166	\$ 6,323,992
LIABILITIES AND FUND BALANCE		
Liabilities		
Accounts payable	\$ 639,173	\$ 32,338
Due to other funds	165,467	399,440
Total Liabilities	804,640	431,778
Fund Balance		
Reserved for capital projects	3,999,526	5,892,214
Total Fund Balance	3,999,526	5,892,214
Total Liabilities and Fund Balance	\$ 4,804,166	\$ 6,323,992

# CITY OF McDONOUGH, GEORGIA SPLOST III CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - PROJECT LENGTH BUDGET (GAAP BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2010

	Prior Years	Current Year	Total to  Date	Project Authorization
REVENUES Intergovernmental - SPLOST	\$ 2,371,106	\$ 858,738	\$ 3,229,844	\$ 26,842,500
Interest	49,227	11,639	60,866	
Total Revenues	1,494,680	870,377	3,290,710	26,842,500
EXPENDITURES				
Current				
Capital Outlay Community development facilities	3,108	165,467	168,575	250,000
Public safety facilities and equipment	1,589,039	44,157	1,633,196	8,342,500
Roads, bridges, sidewalks & facilities	47,073	73,998	121,071	2,500,000
Public works facilities and equipment	6,944	68,240	75,184	3,250,000
Parks and recreation	1,178,506	757,171	1,935,677	7,000,000
Water storage tank	179,736	1,654,032	1,833,768	-
Repayment of public debt associated			•	
with above projects or previously	0.40.710			
issued G.O. debt	848,713	-	848,713	5,500,000
Total Expenditures	1,816,139	2,763,065	6,616,184	26,842,500
Excess Revenues Over (Under)				
Expenditures	(321,459)	(1,892,688)	(3,325,474)	
Other Financing Sources (Uses) Proceeds from bond issuance	7 225 000		7 205 000	
Transfers	7,325,000	-	7,325,000	
Total Other Financing				
Sources (Uses)	7,325,000		7,325,000	
Net Change in Fund Balance	\$ 7,003,541	(1,892,688)	\$ 3,999,526	<u> -                                   </u>
Fund Balance - Beginning of Year		5,892,214		
Fund Balance - End of Year		\$ 3,999,526		

### CITY OF McDONOUGH, GEORGIA DEVELOPMENT IMPACT FEE FUND BALANCE SHEET DECEMBER 31, 2010 AND 2009

	2010	2009
ASSETS		
Cash	\$ 324,548	\$ 1,186,266
Investments	901,219	-
Due from other funds Accrued interest	23,183	47,073
Accrued interest	-	
Total Assets	\$ 1,248,950	\$ 1,233,339
LIABILITIES AND FUND BALANCE Liabilities		
Accounts payable	\$ -	\$ -
Due to other funds		2,066
Total Liabilities	-	2,066
Fund Balance		
Reserved for capital projects	1,248,950	1,231,273
Total Fund Balance	1,248,950	1,231,273
Total Liabilities and Fund Balance	\$ 1,248,950	\$ 1,233,339

#### CITY OF McDONOUGH, GEORGIA DEVELOPMENT IMPACT FEE FUND

### SCHEDULE OF REVENUES, EXPENDITURES, AND

## CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2010

### WITH COMPARATIVE AMOUNTS FOR THE YEAR ENDED DECEMBER 31, 2009

	Final Budget	Actual	Variance	2009 Actual
REVENUES				
Impact fees Interest	\$ 42,426	\$ 153,883 2,641	\$ 111,457 	\$ 44,368 3,223
Total Revenues	42,426	156,524	114,098	47,591
EXPENDITURES				
Current Administration Capital outlay Public Safety	-	138,847	(138,847)	- -
Police		_	_	**
Fire	-	-	-	727,481
Parks Debt service - Parks	75,000	-	75,000	-
Principal Interest	1,150,915	-	1,150,915	-
Total Expenditures	1,225,915	138,847	1,087,068	727,481
Excess Revenues Over (Under) Expenditures	(1,183,489)	17,677	1,201,166	(679,890)
Other Financing Sources (Uses) Transfers	-			
Net Change in Fund Balance	(1,183,489)	17,677	1,201,166	(679,890)
Fund Balance - Beginning of Year	1,231,273	1,231,273	-	1,911,163
Fund Balance - End of Year	\$ 47,784	\$ 1,248,950	\$ 1,201,166	\$ 1,231,273

# CITY OF McDONOUGH, GEORGIA CEMETERY PERPETUAL CARE PERMANENT FUND BALANCE SHEET DECEMBER 31, 2010 AND 2009

	2010	2009
ASSETS Cash Interest receivable Investments	\$ 1,848 - 187,054	\$ 1,849 -
Total Assets	\$ 188,902	<u>186,746</u> <u>\$ 188,595</u>
LIABILITIES AND FUND EQUITY Liabilities Accounts payable	\$ -	\$ -
Total Liabilities		
Fund Balance Reserved for perpetual care	188,902	188,595
Total Fund Balance	188,902	188,595
Total Liabilities and Fund Balance	\$ 188,902	\$ 188,595

# CITY OF McDONOUGH, GEORGIA CEMETERY PERPETUAL CARE PERMANENT FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE FOR THE YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009
REVENUES		
Contributions and bequests	\$ -	\$ -
Interest	307	6,139
Total Revenues	307	6,139
EXPENDITURES		
Current		
Purchased services	-	154
Capital Outlay		
Improvements		
Total Expenditures		154
Excess Revenues Over		
(Under) Expenditures	307	5,985
Fund Balance - Beginning of Year	188,595	182,610
Fund Balance - End of Year	\$ 188,902	\$ 188,595

### CITY OF McDONOUGH, GEORGIA WATER AND SEWER FUND STATEMENT OF NET ASSETS DECEMBER 31, 2010 AND 2009

	2010	2009
ASSETS		
Current Assets		
Cash	\$ 522,934	\$ 557,956
Investments	5,231,019	3,329,821
Receivables		, ,
Accounts, (net of allowance for		
doubtful accounts of \$299,000 in 2010		
and \$232,000 in 2009)	440,431	429,082
Interest	· -	•
Due from other funds	844,570	2,619,779
Prepaid expenses	<u>-</u>	-
Restricted assets		
Cash	862,272	1,107,085
Total Current Assets	7,901,226	8,043,723
Noncurrent Assets		
Bond issue costs, net of amortization	8,673	12,811
Capital assets		
Land	1,112,054	1,089,554
Buildings	902,744	877,743
Improvements	18,820,034	18,556,330
Machinery and equipment	881,824	844,011
Autos and trucks	427,115	392,848
Construction in progress	1,460,290	55,527
Accumulated depreciation	(9,806,371)	(9,146,223)
Total capital assets (net of depreciation)	13,797,690	12,669,790
Total Noncurrent Assets	13,806,363	12,682,601
		- · · · · · · · · · · · · · · · · · · ·
Total Assets	21,707,589	20,726,324

### CITY OF McDONOUGH, GEORGIA WATER AND SEWER FUND STATEMENT OF NET ASSETS DECEMBER 31, 2010 AND 2009

	2010	2009
LIABILITIES		
Current Liabilities		
Accounts payable		
Trade	\$ 68,336	\$ 72,299
Construction	-	
Accrued liabilities		
Customer deposits	152,523	137,346
Compensated absences	33,805	34,414
Salaries and wages	30,584	29,397
Meter deposits	39,250	39,571
Liabilities payable from restricted assets		
Revenue bonds	410,000	390,000
Loans	296,667	284,918
Accrued interest	28,396	29,764
Total Current Liabilities	1,059,561	1,017,709
Noncurrent Liabilities		
Revenue bonds	434,627	838,918
Loan payable	3,942,596	4,239,263
Total Noncurrent Liabilities	4,377,223	5,078,181
Total Profession Enterthies		3,070,101
Total Liabilities	5,436,784	6,095,890
NET ASSETS		8
Invested in capital assets	8,713,800	6,916,691
Restricted under debt ordinance	862,272	1,107,085
Unrestricted	6,694,733	6,606,658
Total Net Assets	\$ 16,270,805	\$ 14,630,434

# CITY OF McDONOUGH, GEORGIA WATER AND SEWER FUND STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009
OPERATING REVENUES		
Charges for services	\$ 3,407,839	\$ 3,379,375
Connection fees	4,080	6,522
Penalties and reconnect fees	144,289	151,103
Miscellaneous	25,872	11,606
Total Operating Revenues	3,582,080	3,548,606
OPERATING EXPENSES		
Personal services and benefits	1,269,541	1,230,463
Purchased / contracted services	376,104	393,706
Supplies	718,903	697,775
Cost allocation	106,976	<u>-</u>
Depreciation and amortization	660,148	665,926
Other costs	67,000	82,199
Total Operating Expenses	3,198,672	3,070,069
Operating Income (Loss)	383,408	478,537
NON-OPERATING INCOME (EXPENSE)		
Gain (loss) on disposal of assets	<u>.</u>	<del>-</del>
Interest revenue	10,653	17,701
Interest expense	(240,285)	(272,562)
Total Non-Operating Income (Expense)	(229,632)	(254,861)
Net Income before Transfers and Capital		
Contributions	153,776	223,676
Capital Contributions		
SPLOST	1,670,074	179,736
Developers	24.254	
Water	34,854	55,885
Sewer Transfers	31,667	39,145
Transfers	(250,000)	
Change in Net Assets	1,640,371	498,442
Net Assets - Beginning of Year	14,630,434	14,131,992
Net Assets - End of Year	\$ 16,270,805	\$ 14,630,434

# CITY OF McDONOUGH, GEORGIA WATER AND SEWER FUND STATEMENT OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009
Cash flows from operating activities:		
Cash received from customers and users	\$ 3,585,587	\$ 3,532,684
Cash paid to suppliers	(1,626,735)	(1,485,002)
Cash paid to employees	(915,174)	(937,849)
Net Cash Flows From Operating Activities	1,043,678	1,109,833
. Vot Cash Flows From Operating Flourities	1,045,070	
Cash flows from investing activities:		
Purchase of investments	(1,901,198)	(1,065,209)
Interest received	10,653	18,148
Net Cash Flows From Investing Activities	(1,890,545)	(1,047,061)
Cash flows from non-capital		
financing activities:		
Transfers to other funds	(250,000)	
Increase (decrease) in due to		
other funds	1,775,209	493,960
Net Cash Flows From Non-		
Capital Financing Activities	1,525,209	493,960
Cash flows from capital financing activities:		
Purchases / construction of capital assets	(117,974)	(68,251)
Capital contributions	66,521	95,030
Principal payments on long-term debt	(674,918)	(643,640)
Proceeds from long-term debt	(071,510)	(045,040)
Interest paid	(231,806)	(261,378)
Net Cash Flows From	(231,000)	(201,570)
Capital Financing Activities	(958,177)	(979 220)
Capital I mancing Activities	(936,177)	(878,239)
Net change in cash and cash equivalents	(279,835)	(321,507)
Cash and cash equivalents - Beginning	1,665,041	1,986,548
Cash and cash equivalents - Ending	\$ 1,385,206	\$ 1,665,041

### CITY OF McDONOUGH, GEORGIA STATEMENT OF CASH FLOWS WATER AND SEWER FUND - (Continued)

### RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES

	2010	2009	
Operating income (loss)	\$ 383,408	\$ 478,537	
Adjustments to reconcile			
operating income to net			
cash provided by operating			
activities:			
Depreciation and amortization	660,148	665,926	
Write-off of deferred engineering cost	<del>-</del>	, _	
(Increase) decrease in-			
Accounts receivable	(11,349)	(29,870)	
Prepaid expense	-	-	
Increase (decrease) in-			
Accounts payable	(3,963)	3,389	
Deposits	14,856	13,948	
Accrued liabilities	578	(22,097)	
Total Adjustments	660,270	631,296	
Net Cash Flows From			
Operating Activities	\$ 1,043,678	\$ 1,109,833	
NON-CASH TRANSACTIONS:			
Construction of sewer system improvements paid for by the SPLOST Capital Projects Fund considered capital contributions by the Water and Sewer Fund.	\$ 1,670,074	\$ 179,736	

#### CITY OF McDONOUGH, GEORGIA SOLID WASTE MANAGEMENT FUND STATEMENT OF NET ASSETS DECEMBER 31, 2010 AND 2009

	2010	2009	
ASSETS			
Current Assets			
Accounts receivable (net of allowance			
for doubtful accounts of \$91,000			
in 2010 and \$80,000 in 2009)	\$ 95,786	\$ 134,072	
Prepaid expenses	φ <i>)</i> 5,700	Φ 154,072	
repara expenses	-		
Total Current Assets	95,786	134,072	
Noncurrent Assets			
Capital assets			
Machinery and equipment	52,608	52,608	
Accumulated depreciation	(52,608)	(52,608)	
Total capital assets (net of depreciation)	-	<u></u>	
Total Noncurrent Assets	-		
Total Assets	95,786	134,072	
I I A DIL ITALIA			
LIABILITIES			
Current Liabilities	407.507		
Accounts payable	105,607	114,242	
Accrued expenses	5,125	4,235	
Total Ļiabilities	110,732	118,477	
NET ASSETS			
Invested in capital assets	· · · · · · · · · · · · · · · · · · ·	. <u>-</u>	
Restricted	<u> </u>	_	
Unrestricted	(14,946)	15,595	
Total Net Assets	\$ (14,946)	\$ 15,595	
1 Otti 1 10t 1 1000to	ψ (14,940)	\$ 15,595	

### CITY OF McDONOUGH, GEORGIA SOLID WASTE MANAGEMENT FUND STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009
OPERATING REVENUES		
Charges for services	\$ 1,430,705	\$ 1,336,333
Total Operating Revenues	1,430,705	1,336,333
OPERATING EXPENSES		
Purchased products and services		
Waste collection	1,233,070	1,177,970
Personal services and benefits	100,128	94,903
Purchased / contracted services	2,087	12,710
Supplies	20	2,166
Cost allocations	43,710	- ·
Other costs	11,000	24,994
Total Operating Expenses	1,390,015	1,312,743
Operating Income (Loss)	40,690	23,590
Transfers	(71,231)	2,801
Change in Net Assets	(30,541)	26,391
Net Assets - Beginning of Year	15,595	(10,796)
Net Assets - End of Year	\$ (14,946)	\$ 15,595

### CITY OF McDONOUGH, GEORGIA SOLID WASTE MANAGEMENT FUND STATEMENT OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009
Cash flows from operating activities: Cash received from customers Cash paid to suppliers Cash paid to employees	\$ 1,468,991 (1,332,718) (65,042)	\$ 1,294,184 (1,233,860) (63,125)
Net Cash Flows From Operating Activities	71,231	(2,801)
Cash flows from investing activities:	·	· -
Cash flows from non-capital financing activities: Transfers	(71,231)	2,801
Cash flows from capital financing activities:  Proceeds from sale of equipment		·
Net change in cash and cash equivalents	-	-
Cash and cash equivalents - Beginning	<u> </u>	
Cash and cash equivalents - Ending	<u>\$</u>	\$ -

### CITY OF McDONOUGH, GEORGIA STATEMENT OF CASH FLOWS SOLID WASTE MANAGEMENT FUND - (Continued):

### RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES

	2	2010	 2009
Operating income (loss)	\$	40,690	\$ 23,590
Adjustments to reconcile operating income			
to net cash provided by operating			
activities:			
Depreciation and amortization		-	_
(Increase) decrease in-			
Receivables		38,286	(42,149)
Prepaid insurance		- -	-
Increase (decrease) in-			
Accounts payable		(8,635)	17,347
Accrued expenses		890	 (1,589)
Total Adjustments		30,541	 (26,391)
Net Cash Flows From Operating Activities	\$	71,231	\$ (2,801)

### CITY OF McDONOUGH, GEORGIA STORM WATER MANAGEMENT FUND STATEMENT OF NET ASSETS DECEMBER 31, 2010 AND 2009

	2010	2009
ASSETS		
Current Assets		
Cash	\$ 567,522	\$ 1,480,751
Investments	879,725	-
Receivables	0.41.550	224.107
Accounts	241,558	234,196
Total Current Assets	1,688,805	1,714,947
Noncurrent Assets		
Machinery and equipment	227,782	222,140
Infrastructure	511,462	-
Accumulated depreciation	(50,305)	(27,025)
Total Noncurrent Assets	688,939	195,115
Total Assets	2,377,744	1,910,062
LIABILITIES  Current Liabilities		
Accounts payable		
Trade	28,941	19,112
Construction	212,292	19,112
Accrued liabilities	212,272	-
Salaries and wages	2,159	2,125
Compensated absences	548	2,673
Due to other funds	27,725	350,261
Total Current Liabilities	271.665	254 151
Total Current Liabilities	271,665	374,171
Total Liabilities	271,665	374,171
NET ASSETS		
NET ASSETS Investment in capital assets	688,939	195,115
Unrestricted	1,417,140	1,340,776
Total Net Assets	\$ 2,106,079	\$ 1,535,891

### CITY OF McDONOUGH, GEORGIA STORM WATER MANAGEMENT FUND STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009	
OPERATING REVENUES			
Charges for services	\$ 774,303	\$ 769,351	
Penalties			
Total Operating Revenues	774,303	769,351	
OPERATING EXPENSES			
Personal services and benefits	82,473	120,332	
Purchased / contracted services	89,912	130,795	
Supplies	6,266	10,092	
Cost allocations	15,120	-	
Depreciation	23,280	19,593	
Total Operating Expenses	217,051	280,812	
Operating Income (Loss)	557,252	488,539	
NON-OPERATING INCOME (EXPENSE)			
Interest revenue	12,936	9,175	
Total Non-Operating Income (Expense)	12,936	9,175	
Net Income before Transfers and Capital			
Contributions	570,188	497,714	
Capital Contributions	-	-	
Transfers			
Change in Net Assets	570,188	497,714	
Net Assets - Beginning of Year	1,535,891	1,038,177	
Net Assets - End of Year	\$ 2,106,079	\$ 1,535,891	

### CITY OF McDONOUGH, GEORGIA STORM WATER MANAGEMENT FUND STATEMENT OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2010 AND 2009

	2010	2009
Cash flows from operating activities:		
Cash received from customers and users	\$ 766,941	\$ 704,608
Cash paid to suppliers	(127,745)	(153,833)
Cash paid to employees	(58,288)	(90,440)
		()0,440)
Net Cash Flows From Operating Activities	580,908	460,335
Cash flows from investing activities:	<i>i</i> .	
(Purchase) redemption of investments	(879,725)	· _
Interest received	12,936	9,175
Net Cash Flows From Investing Activities	(866,789)	9,175
		7,175
Cash flows from non-capital		
financing activities:		
Increase (decrease) in due to		
other funds	(322,536)	122,329
Net Cash Flows From Non-		
Capital Financing Activities	(322,536)	122,329
Cash flows from capital financing activities:		
Purchases / construction of capital assets	(304,812)	(52,417)
Net Cash Flows From		
Capital Financing Activities	(304,812)	(52,417)
		(0.43,117)
Net change in cash and cash equivalents	(913,229)	539,422
	• , ,	,
Cash and cash equivalents - Beginning	1,480,751	941,329
	***	1.00
Cash and cash equivalents - Ending	\$ 567,522	\$ 1,480,751

### CITY OF McDONOUGH, GEORGIA STATEMENT OF CASH FLOWS STORM WATER MANAGEMENT FUND - (Continued)

### RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES

	2010	2009
Operating income (loss)	\$ 557,252	\$ 488,539
Adjustments to reconcile operating income to net cash provided by operating		
activities: Depreciation and amortization	23,280	19,593
(Increase) decrease in- Accounts receivable Prepaid expense	(7,362)	(64,743)
Increase (decrease) in- Accounts payable	9,829	16,784
Increase (decrease) in- Accrued liabilities	(2,091)	162
Total Adjustments	23,656	(28,204)
Net Cash Flows From Operating Activities	\$ 580,908	\$ 460,335