

**PAULDING COUNTY, GEORGIA**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**FOR THE YEAR ENDED**  
**JUNE 30, 2020**

**Prepared By:**  
**The Paulding County Finance Department**

## **INTRODUCTORY SECTION**

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**PAULDING COUNTY, GEORGIA**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
**FOR THE YEAR ENDED JUNE 30, 2020**

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# PAULDING COUNTY BOARD OF COMMISSIONER

240 Constitution Blvd. \* Dallas, Georgia 30132  
Telephone 770-505-1352 \* Fax 770-505-1353

December 7, 2020

Board of Commissioners and Citizens  
Paulding County, Georgia

The Comprehensive Annual Financial Report of Paulding County, Georgia, for the fiscal year ended June 30, 2020, is submitted herewith as mandated by local ordinances and the State of Georgia statutes. These ordinances and statutes require that Paulding County issue annually a report on its financial position and activity, and that this report be audited by an independent firm of certified public accountants. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the County. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the County. All disclosures necessary to enable the reader to gain an understanding of the County's financial activities have been included.

Management of the County is responsible for establishing and maintaining an internal control structure which is designed to ensure that the assets of the County are protected from loss, theft, or misuse; and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of the control should not exceed the benefits likely to be derived; and (2) the evaluation of costs and benefits requires estimates and judgments by management.

Georgia statutes require an annual audit by an independent firm of certified public accountants. The Board of Commissioners selected the accounting firm of Mauldin & Jenkins CPAs, LLC. The auditor's report on the basic financial statements and schedules is included in the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complement this letter of transmittal and should be read in conjunction with it.

## **Profile of Paulding County**

Paulding County, incorporated in 1832, was the 87<sup>th</sup> county created in Georgia and was named after John Paulding, a soldier in the Revolutionary War. Paulding County's rich historical resources include a number of well-preserved Civil War memorials, including the New Hope Church that was the site of the 1864 battle between General Sherman and Confederate General Johnston. The County is located approximately 29 miles northwest of Atlanta. The County has a land area of 314 square miles and a population of approximately 168,667.

Policymaking and legislative authority are vested in the governing authority, consisting of a five-member Board of Commissioners, including a full-time Chairman. The Commission Chairman is elected at large, while the four other members are elected by district. All members serve four-year, staggered terms. The commission is responsible, among other things, for adopting ordinances and budgets, appointing committees, and confirming department heads. The Chairman is the chief executive and is responsible for carrying out policies and ordinances of the commission and for appointing the heads of the County's departments. The Chairman is also responsible for the daily operations of County functions in accordance with policies of the Board of Commissioners. The governing authority of the County is empowered to levy a property tax on both real and personal property located within its boundaries.

This report includes all funds of the County, as well as its component units. Component units are either 1) legally separate entities for which the County is financially accountable; or 2) entities whose relationship with the County is of a nature and significance that exclusion would cause the County's financial statements to be misleading or incomplete. Discretely presented component units are reported in a separate column in the government-wide financial statements to emphasize that they are legally separate from the primary government and to differentiate their financial position from those of the primary government.

The County provides a full range of services which include law enforcement and fire protection; the construction and maintenance of roads, streets, bridges, and infrastructure; water and sewer; solid waste; and recreational and cultural activities. The Paulding County Board of Education and WellStar Paulding Medical Center have not met the established criteria for inclusion in the reporting entity, and accordingly, are excluded from this report.

*Budgeting Controls.* The County maintains extensive budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the County's Board of Commissioners. Activities of the general fund, special revenue funds, and debt service fund, are included in the annual appropriated budget. Annual budgets for the enterprise funds are adopted for management and control purposes. Project-length financial plans are adopted for certain capital projects. The level of budgetary control (the level at which expenditures cannot legally exceed the appropriated amount) is at the department level. The County also maintains an encumbrance accounting system as one method of maintaining budgetary control. Encumbered amounts lapse at year-end. However, outstanding encumbrances generally are re-appropriated as part of the following year's budget.

## **Local Economy**

The County's unemployment rate of 6.8% represents a slight increase from last year and is slightly below the State of Georgia rate of 7.6%. However, Paulding County is not experiencing as significant an impact on the homeownership rate as the State. Paulding County continues to hold a high home-ownership rate of 76.4% and 7.8% of the families living below the poverty level, compared to State averages of 63.1% and 16.9%, respectively.

The County's residential market has completely recovered from the 2008 recession. Commercial development did not have the same market decline as residential development in 2008; however, commercial development has also seen improvement over the past year. A positive outlook for future growth is the expansion of the WellStar Facility and the relocation of the Greystone Headquarters from Douglas County to Paulding County. In 2021, Paulding County will complete filling of the Richland Creek Reservoir and begin supplying our citizens from our own water source. The County's transition from a bedroom community into a more self-sustaining community presents significant challenges for the County as the demand for services are changing. To meet the needs of these changes the County is exploring new methods of obtaining financial resources and providing higher quality and more efficient services at less cost. The County is in its third full year of a six-year special purpose local option sales tax (SPLOST) used to fund the construction and improvement of roads, construction of recreation facilities, and public

safety capital improvements. A new SPLOST referendum was approved by the voters in May 2016 and began collections in April 2017. Since 1988, the County's voters have supported seven consecutive referendums for a special purpose local option sales tax (SPLOST) for the County, as well as, seven consecutive similar referendums for the construction of schools.

### **Long-term financial planning**

All amounts, unless otherwise indicated are expressed in thousands of dollars.

*General Fund Balance.* The fund balance of the General Fund remained stable in 2020, as a result of conservative spending policies and budget control measures. The unassigned fund balance of \$58,968 represents 299 working days of expenditures. This level of unassigned fund balance should significantly reduce the likelihood of the County entering the short-term debt market to pay current operating expenditures.

*Proprietary Operations.* The County's proprietary operations are comprised of three, separate and distinct activities: the Water and Sewer System, the Solid Waste Disposal System and the Department of Family and Children's Services (DFCS) facility. The Water and Sewer System operates with no subsidy from the County's General Fund. Revenue from the Solid Waste Disposal System generates approximately 84% of its cost to operate excluding closure and postclosure care cost. The State of Georgia leases the space for DFCS from the County, the proceeds of which provide revenue sufficient to cover the costs of operations and debt service. Paulding County's Water and Sewer System is currently constructing a reservoir to provide water to Paulding County residents.

Under the provisions of GASB Statement Number 18, the County reports an accrual of \$5,943 for landfill closure and postclosure care costs as of June 30, 2020. The Landfill is incurring an annual accrual for the anticipated postclosure care cost and monitoring the closure of the landfill.

*Debt Administration.* At June 30, 2020, the County had a number of debt issues outstanding. These issues included \$126,570 of general obligation bonds, and \$163,675 of revenue bonds. The County maintains an Aa1 rating from Moody's Investor Service and a AA rating from Standard and Poor's Rating Service on general obligation issues and for the revenue issues, an Aa3 from Moody's and AA stable from Standard and Poor's. Under current Georgia statutes, the County's general debt issuances are subject to legal limitation based on 10 percent of total assessed value of real and personal property. As of June 30, 2020, the County's net general obligation bonded debt of \$120,768 was well below the legal limit of \$507,524. General obligation debt per capita equaled \$716 (seven hundred and sixteen dollars).

*For the Future.* Paulding County's focus is currently on economic development within the County. In 2021, Paulding County will begin to supply water needs through its own Richland Creek Reservoir. Paulding County is currently focusing on infrastructure projects that will promote Paulding County within the Commercial and Industrial market. In 2021, Paulding County will adopt user-friendly revision to ordinance and development regulations. This update will create Commercial and Industrial Zoning Districts as well as attract e-commerce businesses to Paulding County.

To address the leisure and recreational needs of its family-focused community, the County has constructed five multipurpose parks. Also, the County has constructed two passive parks with walking trails along with the Silver Comet Trail to provide for recreation opportunities for all citizens. An additional park is in the planning stage to be located at the Richland Creek Reservoir to include recreational fishing and hiking.



## **Relevant financial policies**

Paulding County's financial policies were established with the primary goal to provide a sound basis for future financial planning and conservative management. These policies include (1) a balanced annual operating budget, (2) maintenance of adequate unassigned fund balance.

In developing and evaluating the County's accounting system, consideration is given to the adequacy of internal accounting controls. Internal controls are designated to provide reasonable, but not absolute, assurance regarding the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that: (1) the cost of control should not exceed the benefits likely to be derived: and (2) the evaluation of costs and benefits requires estimates and judgments by management. We believe the County's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

Budgetary control is maintained at the department level by the encumbrance of estimated purchase amounts before the release of purchase orders to vendors. Open encumbrances are reported as assigned fund balances at year-end for governmental funds.

## **Major Initiatives**

*For the Year.* In preparing the 2021 budget, the County's staff, under specific directives from the governing authority, identified several major programs necessary to meet the citizens' needs for services and to safeguard the environment. These programs reflect the County's commitment to continued improvement in the quality of life for its citizens.

Throughout the year, the County continued its improvement program for transportation, which consisted of system additions, improvements to collector roads, and major intersection improvements.

Currently, Paulding County is working closely with Georgia Department of Transportation in the construction of Highway 92 from Douglas County to Paulding County. This six lane divided highway in conjunction with Bill Carruth Parkway and East –Hiram Parkway will provide Paulding County with more Commercial and Industrial opportunities. Greystone is expected to complete construction and relocate their headquarter office to Paulding County in 2021. Paulding County is currently working on a sewer project that will provide sewer to Greystone and prepare this area of the County for commercial growth.

In 2020, Paulding County Industrial Building Authority sold the film studio to Swirl Films. The film studio is currently located within the local union's 30 mile zone which makes filming more affordable. In May 2019, the Industrial Building Authority transferred ownership of the 100 acre Class A Paulding Commerce Park to Interroll Atlanta LLC. Interroll is currently constructing a new 120,000 square foot manufacturing facility on this site. Interroll plans to develop the remainder of the park into its North American Headquarters.

During the coming years the County will be working closely with the Industrial Building Authority in an aggressive pursuit of economic development. Planned projects include the acquisition of land for the development of business park(s), as well as other development in close proximity to the County's existing and expanding sewer infrastructure. The Authority has purchased 127 acres on Bill Carruth Pkwy near the intersection of Highway 92, and is currently installing infrastructure capable of housing facilities up to 400,000 square feet.

## Awards and Acknowledgements

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the County for its comprehensive annual financial report for the year ended June 30, 2019. This was the twenty-fourth, consecutive year that the County has received this prestigious award. In order to be awarded a Certificate of Achievement, the government published an easily readable and efficiently organized comprehensive annual financial report. This report satisfied both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of the Comprehensive Annual Financial Report on a timely basis was made possible by the efficient and dedicated services of the entire staff of the Finance Department. Each member of the department has my sincere appreciation for the contributions made in the preparation of this report.

In closing, without the progressive leadership of the Board of Commissioners, preparation of this report would not have been made possible.

Respectfully submitted,



Tabitha Pollard  
Finance Director



David L. Carmichael  
County Chairman



Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Paulding County  
Georgia**

For its Comprehensive Annual  
Financial Report  
For the Fiscal Year Ended

June 30, 2019

*Christopher P. Morill*

Executive Director/CEO

PAULDING COUNTY, GEORGIA

PRINCIPAL OFFICIALS

JUNE 30, 2020

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BOARD OF COMMISSIONERS

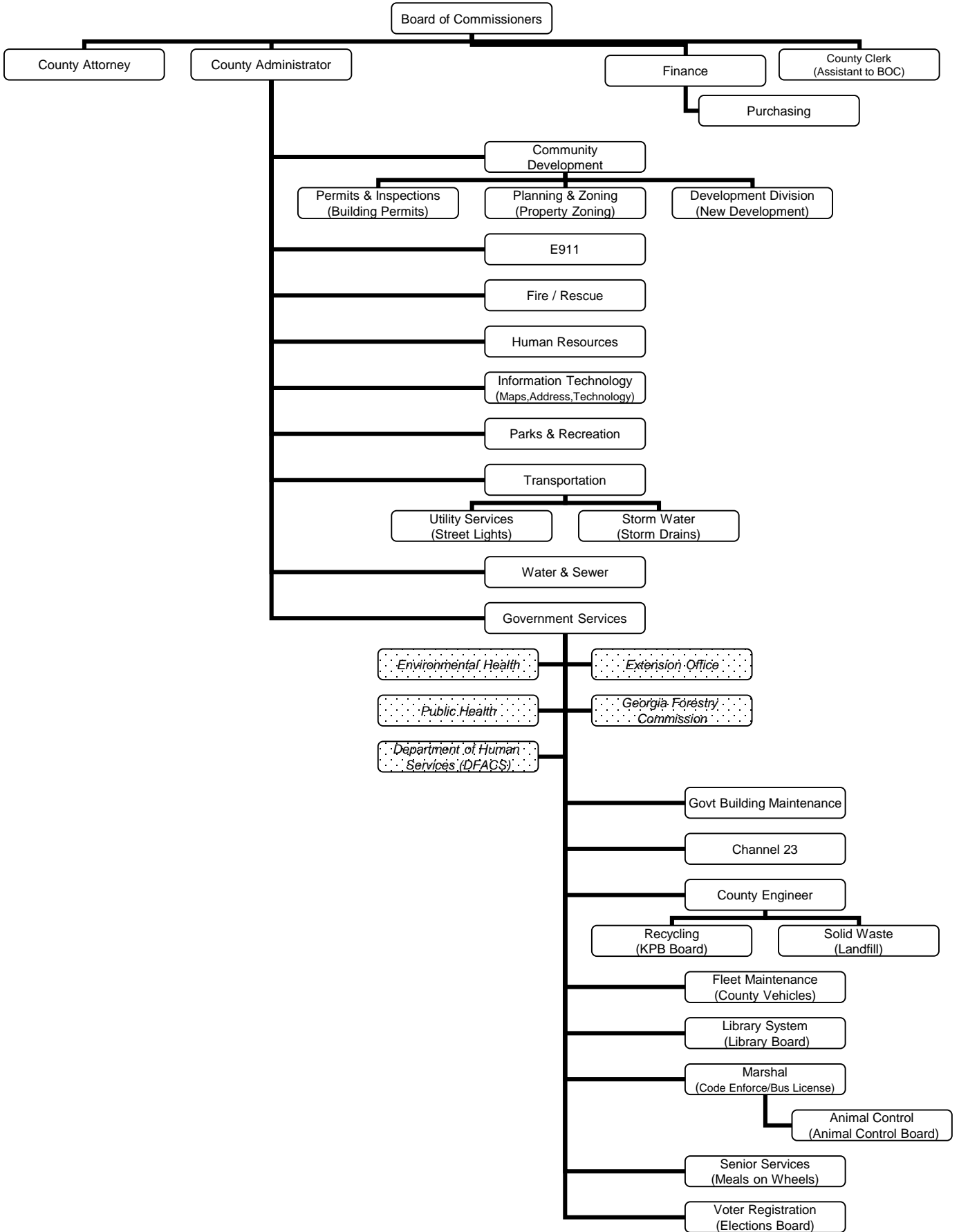
David Carmichael	Chairman
Ron D. Davis	Post 1
Sandy Kaecher	Post 2
Chuck Hart	Post 3
Brian Stover	Post 4

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OTHER ELECTED OFFICIALS

Clerk of Superior Court	Sheila Butler
District Attorney	Dick Donovan
Probate Judge	Deborah Anderson
Sheriff	Gary Gullede
Superior Court Judge	Tonny Beavers
Tax Commissioner	J. Bill Watson, III

# Paulding County, Georgia Organization Chart



## **FINANCIAL SECTION**

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## INDEPENDENT AUDITOR'S REPORT

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**Board of Commissioners  
of Paulding County, Georgia  
Dallas, Georgia**

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of **Paulding County, Georgia** (the "County"), as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise Paulding County, Georgia's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Paulding County Board of Health, which represent 14.0 percent, 2.1 percent, and 47.5 percent of the assets, net position, and revenues of the aggregate discretely presented component units. Those statements were audited by another auditor whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Paulding County Board of Health, is based solely on the report of the other auditor. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

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An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

***Opinions***

In our opinion, based on our audit and the report of the other auditor, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Paulding County, Georgia as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.



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***Other Matters******Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the budgetary comparison information for the General Fund, the budgetary comparison information for the Fire Tax Fund, the schedule of changes in the County's net pension liability and related ratios, and the schedule of County contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Paulding County, Georgia's basic financial statements. The combining and individual fund financial statements and schedules and the schedules of expenditures of special purpose local option sales tax proceeds, as required by the Official Code of Georgia 48-8-121, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The introductory and statistical sections are also presented for purposes of additional analysis and are not a required part of the basic financial statements.

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The combining and individual fund financial statements and schedules and schedules of expenditures of special purpose local option sales tax proceeds (collectively “the supplementary information”) are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 7, 2020, on our consideration of Paulding County, Georgia’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County’s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County’s internal control over financial reporting and compliance.

*Mauldin & Jenkins, LLC*

Atlanta, Georgia  
December 7, 2020

## MANAGEMENT'S DISCUSSION AND ANALYSIS

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As management of Paulding County Government, we offer readers of Paulding County's financial statements this narrative overview and analysis of the financial activities of Paulding County for the fiscal year ended June 30, 2020. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages iv through viii of this report.

All amounts, unless otherwise indicated, are expressed in thousands for dollars.

### Financial Highlights

- The assets and deferred outflows of resources of Paulding County exceeded its liabilities and deferred inflows at June 30, 2020, by \$776,606 (net position), an increase of \$41,839 from the prior year. Of this amount, \$78,089 (unrestricted net position) may be used to meet the government's ongoing obligations to citizens and creditors.
- As of June 30, 2020, Paulding County's governmental funds reported combined ending fund balances of \$161,064, an increase of \$4,417 from the prior year. Approximately \$58,968 is available for spending at the government's discretion (unassigned fund balance).
- At the fiscal year end, unassigned fund balance for the General Fund was \$58,968, or 82 percent of general fund expenditures.
- Paulding County's governmental activities bonds payable, net decreased by \$6,637 from the prior year and the total general obligation long-term debt at June 30, 2020 was \$131,325, compared to a legal debt limit of \$507,524.

### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to Paulding County's basic financial statements. Paulding County's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The government-wide financial statements are designed to provide the reader with a broad overview of Paulding County's financial position in a manner similar to private-sector business. These statements include the Statement of Net Position and the Statement of Activities and can be found on pages 15 and 16 of this report.

The Statement of Net Position presents information on all of Paulding County's assets, deferred outflows of resources, and liabilities and deferred inflows of resources, with the difference between them reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The Statement of Activities presents information showing how Paulding County's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., for uncollected taxes and earned but unused employee leave). Because the Statement of Activities separates program, or function revenue (revenue

generated by specific functions through charges for services, grants and contributions) from general revenue (revenue provided by taxes and other sources not tied to a specific function), it shows to what extent each function must rely on taxes for funding. All changes in net position are reported using the accrual basis of accounting which is similar to the method used by most private-sector enterprises. The accrual basis of accounting requires that revenues be reported when they are earned and expenses are reported when the goods and services are received, regardless of the timing of the cash flows. Items such as uncollected taxes, unpaid vendor invoices for items received during the fiscal year, and earned, but unused employee leave, are included in the Statement of Activities as revenues and expenses, even though the cash associated with these items was not received nor distributed during the fiscal year.

Paulding County has identified the Paulding County Industrial Building Authority (IBA), Paulding County Airport Authority and the Paulding County Board of Health as component units due to the significance of their operational or financial relationships with the County. The Industrial Building Authority financial statements are included with the primary government as the County is paying all of the debt for the Authority. The Airport as well as the Board of Health report separately from the financial information presented for the primary government itself.

The government-wide financial statements can be found on pages 15 and 16 of this report.

## **Fund Financial Statements**

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Paulding County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Paulding County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Governmental funds are used to account for most or all of the County's tax-supported activities. Proprietary funds are used to account for the County's business-like activities, where all or a substantial portion of the costs of activities are supported by fees and charges paid directly by users of the services. Fiduciary funds are used to account for resources that are held by the County as a trustee or agent for parties outside of County government. The resources of the fiduciary funds cannot be used to support the County's own programs.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of expendable resources, as well as on balance of expendable resources available at the end of the fiscal year. Such information may be useful in evaluating the County's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the County's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Paulding County maintains fifteen individual governmental funds. The Industrial Building Authority is presented as a blended component unit within the financial statements. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the General Fund, the Fire Tax Fund, the SPLOST V and the Capital Projects Fund all of which are considered major funds. Data from the remaining governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in this report.

Paulding County adopts an annual appropriated budget for its governmental funds, with the exception of capital projects funds for which project-length budgets are adopted. Budgetary comparison statements for these funds have been provided to demonstrate compliance with these budgets.

The basic governmental fund financial statements can be found on pages 17 through 20 of this report.

**Proprietary funds.** Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Paulding County uses enterprise funds to account for its Water and Sewer System, Solid Waste operations and the Department of Family and Children's Services building.

The enterprise fund financial statements provide separate information for the Water and Sewer System which is to be considered a major fund of Paulding County. The other two enterprise funds of the County are aggregated into a single presentation in the basic proprietary fund financial statements. Individual fund data for each of the non-major proprietary funds is provided in the form of combining statements. The proprietary fund combining statements follow the governmental fund combining statements in this report, on pages 85 through 87.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the County government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support Paulding County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The basic fiduciary fund financial statement can be found on page 24.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements are on pages 25 through 65.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning Paulding County's progress in funding its obligation to provide pension benefits and budgetary comparison information. Required supplementary information can be found on pages 66 through 67 of this report.

## **Government-wide Financial Analysis**

**Statement of Net Position.** As noted earlier, net position may serve over time as a useful indicator of the County's financial position. As of June 30, 2020, Paulding County's combined (government and business-type activities) assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$776,606. A significant portion of the County's net position, 74 percent, is its investment in capital assets (e.g., land, buildings, infrastructure, and equipment), less related outstanding debt that was used to acquire those assets. Because Paulding County uses these capital assets to provide services to its residents, these assets are not available for future spending. Although Paulding County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

**Paulding County's Net Position**

June 30,

	Governmental Activities		Business-type Activities		Total	
	2020	2019	2020	2019	2020	2019
Current and other assets	\$ 170,486	\$ 166,215	\$ 75,112	\$ 97,626	\$ 245,598	\$ 263,841
Capital Assets	534,862	519,944	408,670	379,231	943,532	899,175
Total assets	<u>705,348</u>	<u>686,159</u>	<u>483,782</u>	<u>476,857</u>	<u>1,189,130</u>	<u>1,163,016</u>
Deferred outflows of resources	<u>13,563</u>	<u>13,629</u>	<u>210</u>	<u>333</u>	<u>13,773</u>	<u>13,962</u>
Long-term liabilities outstanding	155,725	165,059	246,438	246,867	402,163	411,926
Other liabilities	10,480	9,606	11,350	20,628	21,830	30,234
Total liabilities	<u>166,205</u>	<u>174,665</u>	<u>257,788</u>	<u>267,495</u>	<u>423,993</u>	<u>442,160</u>
Deferred inflow of resources	<u>2,304</u>	<u>52</u>	<u>-</u>	<u>-</u>	<u>2,304</u>	<u>52</u>
Net position:						
Net investment in capital assets	410,409	415,094	166,812	152,845	577,221	567,939
Restricted	64,725	51,394	56,571	47,393	121,296	98,787
Unrestricted	75,268	58,584	2,821	9,457	78,089	68,041
Total net position	<u>\$ 550,402</u>	<u>\$ 525,072</u>	<u>\$ 226,204</u>	<u>\$ 209,695</u>	<u>\$ 776,606</u>	<u>\$ 734,767</u>

An additional portion of the County's net position for governmental activities, \$64,725; and for business-type activities, \$56,571, represent resources that are subject to external restrictions on how they may be used. The governmental restricted resources for capital projects represent SPLOST funds for roads, recreation and public safety capital improvements, and certain judicial expenses or activities. Restricted for capital projects in the amount of \$40,283 for business-type activities is restricted to water and sewer system improvements and \$16,288 is restricted for debt service. The remaining balances of unrestricted net position, in the amount of \$75,268 for governmental activities, and \$2,821 for business-type activities is available for spending. The County's current water and sewer rate structure is established to meet the County's ongoing obligations to its citizens and creditors.

At June 30, 2020, Paulding County Governmental Activities and Business-Type Activities are able to report positive balances in all categories of net position.

Paulding County's property taxes increased \$7,698 a 13% increase from the prior year. Sales and other taxes increased by \$6,967 or about 15% from last year. Approximately 32% of the County's total revenue from governmental activities came from sales tax and 47% from property tax. Charges for goods and services provided about 10% of governmental revenue.

The County's largest expense is for Public Safety at \$44,350 or 39% of total governmental expenses. Public Safety expense increased due to increased cost related to the move of the new law enforcement and Adult Detention Facility. These additional expenses were included in the 2020 budget. The 2<sup>nd</sup> largest expense is for Public Works at \$26,233, or 23% of total governmental expenses.

## Paulding County's Changes in Net Position

For the year ended June 30,

	Governmental Activities		Business-type Activities		Total	
	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>	<u>2020</u>	<u>2019</u>
Revenues:						
Program Revenues:						
Charges for services	\$ 14,043	\$ 15,026	\$ 44,068	\$ 41,083	\$ 58,111	\$ 56,109
Operating grants and contributions	1,127	1,055	-	-	1,127	1,055
Capital grants and contributions	3,520	9,149	14,707	16,604	18,227	25,753
General Revenues:						
Property taxes	66,609	58,911	-	-	66,609	58,911
Other taxes	54,459	47,492	-	-	54,459	47,492
Other	1,512	2,706	737	1,682	2,249	4,388
Total Revenues	<u>141,270</u>	<u>134,339</u>	<u>59,512</u>	<u>59,369</u>	<u>200,782</u>	<u>193,708</u>
Expenses:						
General government	20,903	18,864	-	-	20,903	18,864
Judicial	7,194	7,015	-	-	7,194	7,015
Public safety	44,350	40,390	-	-	44,350	40,390
Public works	26,233	24,886	-	-	26,233	24,886
Culture and recreation	1,220	4,549	-	-	1,220	4,549
Health and welfare	5,059	1,134	-	-	5,059	1,134
Housing and development	5,541	6,427	-	-	5,541	6,427
Interest on long-term debt	4,178	4,541	-	-	4,178	4,541
Water and sewer	-	-	41,667	37,634	41,667	37,634
Other programs	162	-	2,436	2,707	2,598	2,707
Total Expenses	<u>114,840</u>	<u>107,806</u>	<u>44,103</u>	<u>40,341</u>	<u>158,943</u>	<u>148,147</u>
Increase in net position before transfers	<u>26,430</u>	<u>26,533</u>	<u>15,409</u>	<u>19,028</u>	<u>41,839</u>	<u>45,561</u>
Transfers	<u>(1,100)</u>	<u>(1,732)</u>	<u>1,100</u>	<u>1,732</u>	<u>-</u>	<u>-</u>
Change in net position	25,330	24,801	16,509	20,760	41,839	45,561
Net position beginning	<u>525,072</u>	<u>500,271</u>	<u>209,695</u>	<u>188,935</u>	<u>734,767</u>	<u>689,206</u>
Net position ending	<u>\$ 550,402</u>	<u>\$ 525,072</u>	<u>\$ 226,204</u>	<u>\$ 209,695</u>	<u>\$ 776,606</u>	<u>\$ 734,767</u>

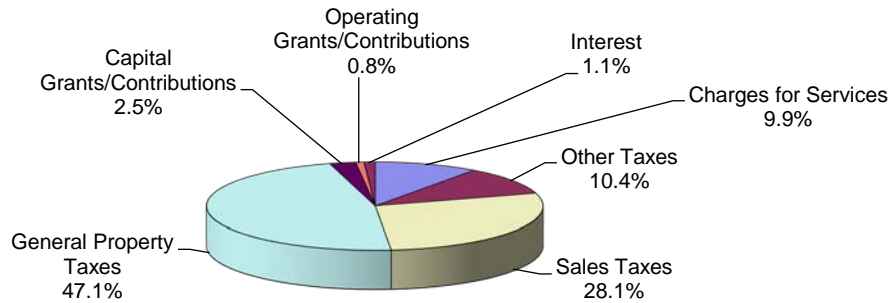
**Governmental Activities Revenues**

The County relies heavily on property taxes to support the governmental operations. Property taxes provided 47% of total revenues as compared to 44% in 2019. While the other tax collections increased by \$6,966 which consists of a number of small taxes as well as larger revenue sources such as sales tax which had an increase of \$5,604 as well as insurance premium tax which had an increase of \$587.

Charges for services decreased by approximately 7%. Some functions of governmental activities Charges for Services increased while others declined in 2020. Judicial increased primarily due to an increase in the Clerk of Court fees. Capital grants declined due to a reduction of developer contributed roadways to the County.

Overall, Paulding County’s economy is stable and can be seen in the revenue stream of the County. The tax digest is moving in a positive direction; however, the unemployment rate is slightly higher than last year. Although revenues are stable, COVID-19 has caused a slight change in revenues, but have not caused any significant reductions in revenues.

**Revenues by Source for Governmental Activities**



**Governmental Activities Expenses**

The following table presents the cost of each of the County’s programs, including the net cost less revenues generated by the activities). The net cost illustrates the financial burden that was placed on the County’s taxpayers by each function.

<b>Governmental Activities</b>					
	<b>Total Cost of Services</b>	<b>Percentage of Total</b>	<b>Net Cost of Services</b>	<b>Percentage of Total</b>	
General Government	\$ 20,903	18.3%	\$ 17,933	18.8%	
Judicial	7,194	6.3%	3,797	3.9%	
Public Safety	44,350	38.6%	39,652	41.2%	
Public Works	26,233	22.8%	21,077	21.9%	
Culture and Recreation	5,058	4.4%	4,629	4.8%	
Health & Welfare	1,220	1.1%	1,200	1.2%	
Housing & Development	5,541	4.8%	3,521	3.7%	
Interest on LT Debt	4,178	3.6%	4,178	4.3%	
Bond issuance costs	162	0.1%	162	0.2%	
<b>Total</b>	<b>\$ 114,839</b>	<b>100.0%</b>	<b>\$ 96,149</b>	<b>100.0%</b>	



## **Business Type Activities**

Business type activities consist of water and sewer system, solid waste as well as the rental of space to the State of Georgia to provide office space to the Department of Children's Services. The increase to charges and services is primarily due to the increase in water and sewer fees. The operating expenses for water and sewer increased by \$4,033 as a result of additional sewer plant maintenance that should reduce future maintenance cost.

## **Financial Analysis of the Government's Funds**

As noted earlier, Paulding County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of the County's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the County's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

Paulding County ended the 2020 fiscal year with positive fund balances in its governmental funds. The combined fund balance for the governmental funds is \$161,064. Of that amount, fund balances in the County's four major funds are \$86,149 in the General Fund, \$15,981 in the Fire Tax, \$37,028 in SPLOST V and \$3,433 in Capital Projects. Approximately 37 percent of total governmental fund balances, \$58,968 in the General is unassigned and available for spending in the coming year. The assigned fund balance is not available for new spending rather it is assigned to 2020 outstanding encumbrances in the amount of \$6,463, future landfill closure cost in the amount of \$1,425, obligated to the 2021 adopted budget in the amount of \$4,231, economic development infrastructure in the amount of \$1,710 and amount assigned to Library of \$108. The fund balance policy commits an amount of fund balance equal to 5% of the bond issue until the capital project is complete. The General Fund includes commitments of fund balance for the new adult detention facility (\$3,639) and the reservoir (\$8,391) until the projects are complete. The Sheriff committed the Sheriff Commissary fund (\$91) to be used for the inmates. The remainder of fund balance is restricted or nonspendable in nature. The nonspendable amount of \$1,220 indicates that it is not available for new spending because it is related to nonspendable assets. The restricted fund balances are used 1) to pay debt service (\$5,802); and 2) for other restricted purposes (\$20,075). The \$3,433 fund balance in the Capital Projects Fund will be spent to complete the construction of the new adult detention facility. The \$38,812 fund balance in SPLOST IV and V will be spent to construct a major County park facility, a fire station and other public safety facilities, as well as road improvements.

The General Fund is the primary operating fund of Paulding County. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$58,968, while total fund balance was \$86,149. As a measure of the County's liquidity, it may be useful to compare both the unassigned and total fund balance to total fund expenditures. Unassigned fund balance represents 82% of total General Fund expenditures, while total fund balance represents 120% of that same amount.

The fund balance of the General Fund increased by \$13,879. While operational revenues increased as well as tax revenue, expenditures remained lower due to the reduction measures imposed over the past few years. Changes in revenue for all governmental funds from the prior year are as follows:

- Total revenue increased by \$12,746 from the prior year.
- Property tax revenue increased by \$5,952, as a result, of an increase in residential property values along with the imposition of the motor vehicle ad valorem tax, while the local option sales tax increased by \$2,599.
- Charges for services decreased by \$615, as a result of COVID-19 and the reduction of services throughout recreation as well as public safety and judicial services.

The fund balance of the Fire Tax Fund increased by \$2,467. The Fire Tax Fund is primarily funded with property tax, and therefore the increase in property values has resulted in an increase in revenues.

SPLOST IV, SPLOST V and Capital Projects funds are all used to account for Capital Projects. The fund balance of SPLOST IV has decreased by \$2,356. The SPLOST V sales tax collections began in March 2017 and had an increase in fund balance of \$10,621. The Capital Projects fund accounts for projects funded by sources other than SPLOST revenues. The decrease in the Capital Projects fund balance in the amount of \$24,093 is primarily due to the construction of the Law Enforcement and Adult Detention Facility. General obligation bonds were issued in November 2017 to fund this construction.

### **Proprietary Funds**

Paulding County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Two of the County's Enterprise Funds, the Water and Sewer System and Solid Waste Disposal, provide services to the general public and require periodic evaluation and determination of revenues. The County also maintains an Enterprise Fund for a rental facility which is currently leased to the State of Georgia, Department of Family and Children's Services and Child Support Enforcement.

The largest, and only major Enterprise Fund is the Water and Sewer Fund. Total operating revenue from the Water and Sewer System for 2020 was \$42,386 representing an increase of 10% from 2019. The County subsequently implemented a rate increase to offset a portion of the increase in expenses; however, water and sewer expenses increased due to some additional maintenance on water and sewer lines. The cost of the County's water purchased increased 10% from 2019. This increase was due to an increase passed on to the County by the County's supplier Cobb County Marietta Water Authority.

### **General Fund Budgetary Highlights**

The legal level of control (the level at which expenditures cannot legally exceed appropriations) is at the department level. The County's primary budgeted fund is the General Fund. The Board of Commissioners is required to adopt the County's budget at their first regular meeting each August. The General Fund Budget was amended during the year for an increase in appropriations of \$1,338. The most notable expenditure amendments are as follows:

- Judicial increased by \$157 to primarily include the Accountability Courts that were funded during the year with State funds.
- Public Works increased by \$179 due to an increase in street lights projects as well as recycling projects.
- Housing and Development increased by \$735 in additional funds required to operate the airport.
- General Government increased by \$247 due to the increase in elections.

Property values increased again in 2020, the millage rate remained the same which resulted in a tax increase. Taxes other than property taxes increased by 9% with a sales tax increase of \$2,599. Total tax revenue increased by \$9,696. At June 30, 2020, General Fund revenues exceeded estimates by \$8,417, and expenditures were \$6,383 less than budget. The General Funds fund balance increased by \$13,879.

Budget versus actual amounts: Paulding County General Fund remained within the operating budget during fiscal year 2020. Taxes exceeded budget by \$4,266 due to a collection rate of 99% rather than the budgeted collection rate of 98%. Sales tax, intangible recording tax as well as insurance premium tax all exceeded budgeted revenue amounts. Intergovernmental revenue actual exceeded budgeted by \$3,061 due primarily to the Georgia Department of Transportation 2020 Local Maintenance & Improvement Grant (LMIG) Program. Charges for services exceeded budget by \$463 due to an increase in engineering fees as well as an increase in street lights collected and used to fund the street lights program.

Expenditures were evaluated throughout the year. Actual expenditures were less than budget in all functions. Primarily the functions of the general fund that were under budget are as follows: General Government, Public Safety, and Public Works. General Government actual was less than budget by \$2 million due to reductions in capital and professional service in information technology. Public Safety actual was lower than budget by \$2 million due to reduced personnel cost as well as operational cost reductions. Public Works actual was lower than budget by \$1.3 million due to asphalt contracts were approved but not completed and the storm water function was a service that was a little slower to implement than the budget anticipated. The costs are expected to increase in next year's budget.

### **Capital Assets and Debt Administration**

The County's investment in capital assets for its governmental and business-type activities as of June 30, 2020 amounts to \$943,532 (net of accumulated depreciation). This investment in capital assets includes land, buildings and systems, machinery and equipment, and construction in progress.

The total increase in Paulding County's investment in capital assets for the current fiscal year was 5 percent. Additional information on Paulding County's capital assets can be found in note 5 on pages 41 through 44 of this report.

Long-term debt: At June 30, 2020, Paulding County had a total of \$302,674 in outstanding bonded debt. That amount represents \$131,325 in General Obligation Courthouse, Jail, Administrative Building, Conservation and Government Complex Bonds, Industrial Building Authority Bonds; and \$171,349 in Water and Sewer Revenue Bonds including the Reservoir Bonds. The County also had five Georgia Environmental Finance Authority loans totaling \$68,678. These loans funded capital projects including water reuse lines (\$416), and the remaining loans (\$68,262) were for the construction of the reservoir. More information about these debts can be found on page 45. The County has entered into intergovernmental agreements with the Airport Authority and report an intergovernmental payable of \$965. Information about the intergovernmental payable can be found on page 46 for the Governmental Activities and page 50 for the Business-type activities.

Paulding County maintains an "Aa1" rating from Moody's and an "AA" rating from Standard and Poor's on its General Obligation debt and an "Aa3" rating from Moody's and an "AA" rating from Standard and Poor's on its Revenue debt.

Additional information on the County's long-term debt can be found in note 7 on pages 46 through 57.

## **Economic Factors and Next year's Budgets and Rates**

- The unemployment rate for Paulding County was up from last year, at 6.8%. This rate compared to the state's rate of 7.6%.
  - For the tax year 2019, the County's total tax digest increased by \$472,271 or 10.3%. Paulding County has sustained the millage rate to result in a tax increase.
  - Paulding County's general purpose Local Option Sales Tax enabled the County to rollback its property tax rate by 2.97 mills for the 2019 tax year.
- 

## **Requests for Information**

This financial report is designed to provide a general overview of Paulding County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial should be addressed to Paulding County Finance Department, 240 Constitution Boulevard, Dallas, Georgia 30132.

**PAULDING COUNTY, GEORGIA**  
**STATEMENT OF NET POSITION**  
**JUNE 30, 2020**

<b>ASSETS</b>	<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>	<b>Board of Health</b>	<b>Airport Authority</b>
Cash and cash equivalents	\$ 140,347,318	\$ 15,884,284	\$ 156,231,602	\$ 1,895,736	\$ 61,840
Intergovernmental receivables	3,254,937	-	3,254,937	191,149	-
Taxes receivable	4,057,120	-	4,057,120	-	-
Internal balances	11,363,794	(11,363,794)	-	-	-
Other receivables	1,435,712	9,885,308	11,321,020	-	9,374
Due from primary government	-	-	-	-	965,305
Inventory	-	481,990	481,990	48,490	-
Prepays	1,220,422	-	1,220,422	1,366	114
Restricted cash and cash equivalents	-	53,869,252	53,869,252	-	-
Restricted investments	3,710,002	6,352,987	10,062,989	-	-
Land held for development	5,095,990	-	5,095,990	-	-
Other assets	-	-	-	-	325
Prepaid bond insurance	-	2,276	2,276	-	-
Capital assets, nondepreciable	145,346,494	248,977,581	394,324,075	-	5,796,229
Capital assets, depreciable, net of accumulated depreciation	389,515,662	159,692,305	549,207,967	-	6,309,229
<b>Total assets</b>	<b>705,347,451</b>	<b>483,782,189</b>	<b>1,189,129,640</b>	<b>2,136,741</b>	<b>13,142,416</b>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>					
Deferred charges on refunding	3,282,188	210,303	3,492,491	-	-
OPEB related items	-	-	-	170,493	-
Pension related items	10,280,678	-	10,280,678	260,731	-
<b>Total deferred outflows of resources</b>	<b>13,562,866</b>	<b>210,303</b>	<b>13,773,169</b>	<b>431,224</b>	<b>-</b>
<b>LIABILITIES</b>					
Accounts payable	5,918,568	2,270,122	8,188,690	1,462	20,563
Accrued liabilities	4,561,543	813,909	5,375,452	-	9,374
Intergovernmental payables	-	-	-	71,350	-
Construction contracts payable	-	1,257,550	1,257,550	-	-
Retainage payable	-	2,514,594	2,514,594	-	-
Customer deposits payable	-	3,391,247	3,391,247	-	1,625
Unearned revenue	-	1,102,813	1,102,813	-	-
Noncurrent liabilities due within one year:					
Intergovernmental payable - component units	370,000	-	370,000	-	-
Compensated absences payable	3,483,435	203,812	3,687,247	-	-
Note payable	-	313,725	313,725	-	27,283
Landfill closure and postclosure	-	770,000	770,000	-	-
Bonds payable	7,200,000	3,425,000	10,625,000	-	370,000
Noncurrent liabilities due in more than one year:					
Intergovernmental payable - component units	595,305	-	595,305	-	-
Compensated absences payable	1,492,901	264,085	1,756,986	42,741	-
Note payable	-	68,364,746	68,364,746	-	109,805
Landfill closure and postclosure	-	5,172,784	5,172,784	-	-
Bonds payable	124,125,099	167,924,222	292,049,321	-	595,305
Due to Silver Comet Terminal Partnership	-	-	-	-	360,000
Claims payable	1,300,000	-	1,300,000	-	-
Net OPEB liability	-	-	-	328,483	-
Net pension liability	17,158,081	-	17,158,081	1,330,765	-
<b>Total liabilities</b>	<b>166,204,932</b>	<b>257,788,609</b>	<b>423,993,541</b>	<b>1,774,801</b>	<b>1,493,955</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>					
OPEB related items	-	-	-	504,619	-
Pension related items	2,303,568	-	2,303,568	41,424	-
<b>Total deferred inflows of resources</b>	<b>2,303,568</b>	<b>-</b>	<b>2,303,568</b>	<b>546,043</b>	<b>-</b>
<b>NET POSITION</b>					
Net investment in capital assets	410,408,942	166,812,137	577,221,079	-	10,643,065
Restricted for:					
Judicial services	882,386	-	882,386	-	-
Public safety services	19,402,401	-	19,402,401	-	-
Debt service	5,904,781	16,288,329	22,193,110	-	-
Capital projects	38,535,263	40,282,744	78,818,007	-	-
Unrestricted	75,268,044	2,820,673	78,088,717	247,121	1,005,396
<b>Total net position</b>	<b>\$ 550,401,817</b>	<b>\$ 226,203,883</b>	<b>\$ 776,605,700</b>	<b>\$ 247,121</b>	<b>\$ 11,648,461</b>

The accompanying notes are an integral part of these financial statements.

**PAULDING COUNTY, GEORGIA**  
**STATEMENT OF ACTIVITIES**  
**FOR THE YEAR ENDED JUNE 30, 2020**

<b>Functions/Programs</b>	<b>Expenses</b>	<b>Program Revenues</b>		
		<b>Charges for Services</b>	<b>Operating Grants and Contributions</b>	<b>Capital Grants and Contributions</b>
<b>Primary government:</b>				
Governmental activities:				
General government	\$ 20,903,054	\$ 2,969,848	\$ -	\$ -
Judicial	7,194,109	2,663,306	732,962	-
Public safety	44,350,280	4,296,060	253,372	148,682
Public works	26,232,556	1,734,886	131,859	3,288,885
Health and welfare	1,220,277	11,015	9,020	-
Culture and recreation	5,058,617	353,283	-	76,331
Housing and development	5,541,394	2,014,875	-	5,850
Interest on long-term debt	4,177,706	-	-	-
Bond issuance cost	161,614	-	-	-
<b>Total governmental activities</b>	<b>114,839,607</b>	<b>14,043,273</b>	<b>1,127,213</b>	<b>3,519,748</b>
Business-type activities:				
Water and sewer	41,667,283	42,501,018	-	14,706,523
DFACS building	104,706	357,664	-	-
Solid waste	2,331,009	1,209,404	-	-
<b>Total business-type activities</b>	<b>44,102,998</b>	<b>44,068,086</b>	<b>-</b>	<b>14,706,523</b>
<b>Total primary government</b>	<b>\$ 158,942,605</b>	<b>\$ 58,111,359</b>	<b>\$ 1,127,213</b>	<b>\$ 18,226,271</b>
<b>Component units:</b>				
Board of Health	\$ 1,735,371	\$ 781,413	\$ 974,500	\$ -
Airport Authority	1,112,811	149,457	332,000	1,848,914
<b>Total component units</b>	<b>\$ 2,848,182</b>	<b>\$ 930,870</b>	<b>\$ 1,306,500</b>	<b>\$ 1,848,914</b>

General revenues:  
Property taxes, levied for general purposes  
Property taxes, levied for debt service  
Property taxes, levied for fire services  
Intangible recording taxes  
Local option sales taxes  
Special purpose local option sales taxes  
Insurance premium taxes  
Alcoholic beverage taxes  
Cable TV franchise taxes  
Real estate transfer taxes  
Business taxes  
Unrestricted investment earnings  
Other income  
Grants not restricted to specific programs  
Transfers  
Total general revenues and transfers  
Change in net position  
Net position, beginning of year  
Net position, end of year

The accompanying notes are an integral part of these financial statements.

<b>Net (Expense) Revenue and Changes in Net Position</b>					
<b>Primary Government</b>			<b>Component Units</b>		
<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>	<b>Board of Health</b>	<b>Airport Authority</b>	
\$ (17,933,206)	\$ -	\$ (17,933,206)	\$ -	\$ -	
(3,797,841)	-	(3,797,841)	-	-	
(39,652,166)	-	(39,652,166)	-	-	
(21,076,926)	-	(21,076,926)	-	-	
(1,200,242)	-	(1,200,242)	-	-	
(4,629,003)	-	(4,629,003)	-	-	
(3,520,669)	-	(3,520,669)	-	-	
(4,177,706)	-	(4,177,706)	-	-	
(161,614)	-	(161,614)	-	-	
<u>(96,149,373)</u>	<u>-</u>	<u>(96,149,373)</u>	<u>-</u>	<u>-</u>	
-	15,540,258	15,540,258	-	-	
-	252,958	252,958	-	-	
-	(1,121,605)	(1,121,605)	-	-	
-	<u>14,671,611</u>	<u>14,671,611</u>	-	-	
<u>\$ (96,149,373)</u>	<u>\$ 14,671,611</u>	<u>\$ (81,477,762)</u>	<u>\$ -</u>	<u>\$ -</u>	
\$ -	\$ -	\$ -	\$ 20,542	\$ -	
-	-	-	-	1,217,560	
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 20,542</u>	<u>\$ 1,217,560</u>	
\$ 39,914,827	\$ -	\$ 39,914,827	\$ -	\$ -	
11,133,465	-	11,133,465	-	-	
15,560,226	-	15,560,226	-	-	
2,267,878	-	2,267,878	-	-	
18,318,739	-	18,318,739	-	-	
21,412,474	-	21,412,474	-	-	
8,783,926	-	8,783,926	-	-	
907,367	-	907,367	-	-	
1,562,503	-	1,562,503	-	-	
603,984	-	603,984	-	-	
602,151	-	602,151	-	-	
1,512,039	736,998	2,249,037	467	-	
-	-	-	9,722	-	
-	-	-	342,300	-	
(1,099,970)	1,099,970	-	-	-	
<u>121,479,609</u>	<u>1,836,968</u>	<u>123,316,577</u>	<u>352,489</u>	<u>-</u>	
25,330,236	16,508,579	41,838,815	373,031	1,217,560	
525,071,581	209,695,304	734,766,885	(125,910)	10,430,901	
<u>\$ 550,401,817</u>	<u>\$ 226,203,883</u>	<u>\$ 776,605,700</u>	<u>\$ 247,121</u>	<u>\$ 11,648,461</u>	

**PAULDING COUNTY, GEORGIA**

**BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2020**

<b>ASSETS</b>	<u>General</u>	<u>Fire Tax</u>	<u>SPLOST V</u>
Cash and cash equivalents	\$ 73,534,991	\$ 16,907,273	\$ 33,887,235
Investments	-	-	-
Accounts receivable	897,957	12,782	-
Taxes receivable	374,969	185,238	3,369,078
Intergovernmental receivables	3,254,937	-	-
Due from other funds	13,387,900	-	1,550,738
Prepaid items	1,214,152	-	-
Land held for development	-	-	-
<b>Total assets</b>	<u>\$ 92,664,906</u>	<u>\$ 17,105,293</u>	<u>\$ 38,807,051</u>
<b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES</b>			
<b>LIABILITIES</b>			
Accounts payable	\$ 3,173,325	\$ 224,160	\$ 1,333,328
Other accrued liabilities	2,459,254	-	441,349
Due to other funds	556,418	730,432	4,160
<b>Total liabilities</b>	<u>6,188,997</u>	<u>954,592</u>	<u>1,778,837</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Unavailable revenue - property taxes	326,868	169,246	-
<b>Total deferred inflows of resources</b>	<u>326,868</u>	<u>169,246</u>	<u>-</u>
<b>FUND BALANCES</b>			
Fund balances:			
Nonspendable:			
Prepays	1,214,152	-	-
Restricted:			
Judicial services	-	-	-
Public safety services	-	15,981,455	-
Capital projects	-	-	37,028,214
Debt service	-	-	-
Committed:			
Commissary purchases	-	-	-
Capital projects	12,029,959	-	-
Assigned:			
Use of reserves in subsequent budget	4,231,208	-	-
Infrastructure maintenance	4,798,639	-	-
Capital projects	1,000,000	-	-
Developer infrastructure projects	1,709,522	-	-
Supplies	664,496	-	-
Library	107,975	-	-
Landfill cost of closure	1,425,000	-	-
Unassigned	58,968,090	-	-
<b>Total fund balances</b>	<u>86,149,041</u>	<u>15,981,455</u>	<u>37,028,214</u>
<b>Total liabilities, deferred inflows of resources and fund balances</b>	<u>\$ 92,664,906</u>	<u>\$ 17,105,293</u>	<u>\$ 38,807,051</u>

The accompanying notes are an integral part of these financial statements.



<b>Capital Projects</b>	<b>Nonmajor Governmental Funds</b>	<b>Total</b>
\$ 700,272	\$ 15,317,547	\$ 140,347,318
3,710,002	-	3,710,002
-	524,973	1,435,712
-	127,835	4,057,120
-	-	3,254,937
-	123,226	15,061,864
-	6,270	1,220,422
-	5,095,990	5,095,990
<u>\$ 4,410,274</u>	<u>\$ 21,195,841</u>	<u>\$ 174,183,365</u>
\$ 142,604	\$ 1,045,151	\$ 5,918,568
-	2,503	2,903,106
<u>834,292</u>	<u>1,572,768</u>	<u>3,698,070</u>
<u>976,896</u>	<u>2,620,422</u>	<u>12,519,744</u>
-	103,051	599,165
-	103,051	599,165
-	6,270	1,220,422
-	882,386	882,386
-	3,251,700	19,233,155
3,433,378	1,783,673	42,245,265
-	5,801,730	5,801,730
-	90,790	90,790
-	-	12,029,959
-	-	4,231,208
-	-	4,798,639
-	6,655,819	7,655,819
-	-	1,709,522
-	-	664,496
-	-	107,975
-	-	1,425,000
-	-	58,968,090
<u>3,433,378</u>	<u>18,472,368</u>	<u>161,064,456</u>
<u>\$ 4,410,274</u>	<u>\$ 21,195,841</u>	<u>\$ 174,183,365</u>

**PAULDING COUNTY, GEORGIA**  
**RECONCILIATION OF THE GOVERNMENTAL FUNDS**  
**BALANCE SHEET TO THE STATEMENT OF NET POSITION**  
**JUNE 30, 2020**

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Amounts reported for governmental activities in the statement of net position are different because:

Total fund balances - governmental funds		\$ 161,064,456
Capital assets used in governmental activities are not current financial resources and, therefore, are not reported in the funds.		
Cost of capital assets	\$ 756,166,452	
Less accumulated depreciation	<u>(221,304,296)</u>	534,862,156
Other long-term assets are not available to pay for current-period expenditures and, therefore, are unavailable in the funds.		
Property taxes	<u>599,165</u>	599,165
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds.		
Bonds payable	(126,570,000)	
Bond Premium	(4,767,763)	
Bond Discount	12,664	
Unamortized deferred charge on refunding	3,282,188	
Claims payable	(1,300,000)	
Accrued interest	(1,658,437)	
Intergovernmental payable	(965,305)	
Compensated absences payable	<u>(4,976,336)</u>	(136,942,989)
The deferred outflows of resources, deferred inflows of resources, and the net pension liability related to the County's pension plan are not expected to be liquidated with expendable financial resources and, therefore, are not reported in the funds.		
Net pension liability	(17,158,081)	
Pension related deferred outflows of resources	10,280,678	
Pension related deferred inflows of resources	<u>(2,303,568)</u>	<u>(9,180,971)</u>
 Total net position - governmental activities		 <u>\$ 550,401,817</u>

**The accompanying notes are an integral part of these financial statements.**

**PAULDING COUNTY, GEORGIA**  
**STATEMENT OF REVENUES, EXPENDITURES, AND**  
**CHANGES IN FUND BALANCES**  
**GOVERNMENTAL FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2020**

	<u>General</u>	<u>Fire Tax</u>	<u>SPLOST V</u>
<b>Revenues:</b>			
Taxes	\$ 72,224,466	\$ 16,058,208	\$ 21,412,474
Licenses and permits	1,590,812	8,300	-
Intergovernmental	3,610,215	53,131	26,000
Fines and forfeitures	985,389	-	-
Charges for services	6,930,751	-	-
Interest income	806,883	214,967	361,934
Contributions	197,151	1,000	-
Miscellaneous	498,671	-	-
Total revenues	<u>86,844,338</u>	<u>16,335,606</u>	<u>21,800,408</u>
<b>Expenditures:</b>			
Current:			
General government	15,540,092	-	-
Judicial	6,877,180	-	-
Public safety	25,182,029	13,869,904	-
Public works	16,154,498	-	752,395
Health and welfare	1,124,956	-	-
Culture and recreation	4,076,008	-	-
Housing and development	2,950,156	-	-
Intergovernmental	-	-	2,805,034
Capital outlay	-	-	7,631,556
Debt service:			
Principal	-	-	-
Interest	-	-	-
Bond issuance cost	-	-	-
Total expenditures	<u>71,904,919</u>	<u>13,869,904</u>	<u>11,188,985</u>
Excess (deficiency) of revenues over expenditures	14,939,419	2,465,702	10,611,423
<b>Other financing sources (uses):</b>			
Proceeds from sale of capital assets	39,951	-	9,243
Bonds issued	-	-	-
Discount on bonds issued	-	-	-
Payment to refunded bond escrow agent	-	-	-
Transfers out	(1,099,970)	-	-
Total other financing sources (uses)	<u>(1,060,019)</u>	<u>-</u>	<u>9,243</u>
Net change in fund balances	13,879,400	2,465,702	10,620,666
<b>Fund balances, beginning of year</b>	<u>72,269,641</u>	<u>13,515,753</u>	<u>26,407,548</u>
<b>Fund balances, end of year</b>	<u>\$ 86,149,041</u>	<u>\$ 15,981,455</u>	<u>\$ 37,028,214</u>

The accompanying notes are an integral part of these financial statements.

<u>Capital Projects</u>	<u>Nonmajor Governmental Funds</u>	<u>Total</u>
\$ -	\$ 11,491,297	\$ 121,186,445
-	-	1,599,112
461,834	-	4,151,180
-	193,536	1,178,925
-	3,631,878	10,562,629
414,876	130,450	1,929,110
-	-	198,151
-	-	498,671
<u>876,710</u>	<u>15,447,161</u>	<u>141,304,223</u>
-	-	15,540,092
-	239,975	7,117,155
-	3,407,471	42,459,404
-	-	16,906,893
-	-	1,124,956
-	-	4,076,008
73,256	178,812	3,202,224
-	-	2,805,034
24,896,379	2,411,507	34,939,442
-	7,270,000	7,270,000
-	4,249,089	4,249,089
-	161,614	161,614
<u>24,969,635</u>	<u>17,918,468</u>	<u>139,851,911</u>
(24,092,925)	(2,471,307)	1,452,312
-	3,849,000	3,898,194
-	5,530,000	5,530,000
-	(11,959)	(11,959)
-	(5,352,052)	(5,352,052)
-	-	(1,099,970)
<u>-</u>	<u>4,014,989</u>	<u>2,964,213</u>
(24,092,925)	1,543,682	4,416,525
<u>27,526,303</u>	<u>16,928,686</u>	<u>156,647,931</u>
<u>\$ 3,433,378</u>	<u>\$ 18,472,368</u>	<u>\$ 161,064,456</u>

**PAULDING COUNTY, GEORGIA**  
**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS**  
**TO THE STATEMENT OF ACTIVITIES**  
**FOR THE YEAR ENDED JUNE 30, 2020**

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Amounts reported for governmental activities in the statement of activities are different because:

Net change in fund balances - total governmental funds	\$	4,416,525
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Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.

Capital outlays	\$	35,409,000	
Depreciation expense		<u>(16,645,002)</u>	18,763,998

The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, and donations) is to decrease net position.

Donations	\$	1,139,495	
Sale of capital assets		<u>(4,985,445)</u>	(3,845,950)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.			(118,905)
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The issuance of long-term debt provides current financial resources to government funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position.

Issuance of bonds	\$	(5,530,000)	
Discount on bonds		11,959	
Payment of refunded general obligation debt to escrow agent		5,352,052	
Repayment of principal		<u>7,270,000</u>	7,104,011

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

Amortization of bond premium	\$	305,884	
Amortization of bond discount		(1,528)	
Amortization of deferred charges on refunding		(386,299)	
Change in compensated absences		(590,624)	
Change in accrued interest		153,326	
Change in claims payable		(300,000)	
Change in net pension liability and related deferrals		<u>884,798</u>	65,557

Amounts received from the Paulding County Airport Authority. These revenues are in the governmental fund statements but reduce the receivable that is recorded on the government wide statements.			<u>(1,055,000)</u>
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Change in net position - governmental activities	\$		<u><u>25,330,236</u></u>
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**The accompanying notes are an integral part of these financial statements.**

**PAULDING COUNTY, GEORGIA**  
**STATEMENT OF NET POSITION**  
**PROPRIETARY FUNDS**  
**JUNE 30, 2020**

<b>ASSETS</b>	<b>Water &amp; Sewer Fund</b>	<b>Nonmajor Enterprise Funds</b>	<b>Total</b>
<b>Current assets:</b>			
Cash	\$ 12,846,300	\$ 3,037,984	\$ 15,884,284
Receivables	9,837,147	48,161	9,885,308
Inventory	481,990	-	481,990
<b>Restricted assets:</b>			
Cash	53,869,252	-	53,869,252
Investments	6,352,987	-	6,352,987
Total current assets	<u>83,387,676</u>	<u>3,086,145</u>	<u>86,473,821</u>
<b>Noncurrent assets:</b>			
Prepaid bond insurance	2,276	-	2,276
<b>Capital assets:</b>			
Capital assets, not being depreciated	248,365,348	612,233	248,977,581
Capital assets, being depreciated	254,446,514	5,768,354	260,214,868
Less accumulated depreciation	<u>(96,906,323)</u>	<u>(3,616,240)</u>	<u>(100,522,563)</u>
Total capital assets, net of accumulated depreciation	<u>405,905,539</u>	<u>2,764,347</u>	<u>408,669,886</u>
Total noncurrent assets	<u>405,907,815</u>	<u>2,764,347</u>	<u>408,672,162</u>
Total assets	<u>489,295,491</u>	<u>5,850,492</u>	<u>495,145,983</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Deferred charges on refunding	210,303	-	210,303
Total deferred outflows of resources	<u>210,303</u>	<u>-</u>	<u>210,303</u>
<b>LIABILITIES</b>			
<b>Current liabilities:</b>			
Accounts payable	2,172,058	98,064	2,270,122
Accrued expenses	813,909	-	813,909
Construction contracts payable	1,257,550	-	1,257,550
Retainage payable	2,514,594	-	2,514,594
Customer deposits payable	3,391,247	-	3,391,247
Due to other funds	11,363,794	-	11,363,794
Unearned revenue	1,102,813	-	1,102,813
Compensated absences, current	185,508	18,304	203,812
Notes payable, current	313,725	-	313,725
Landfill closure and postclosure, current	-	770,000	770,000
Revenue bonds payable, current	3,425,000	-	3,425,000
Total current liabilities	<u>26,540,198</u>	<u>886,368</u>	<u>27,426,566</u>
<b>Long-term liabilities:</b>			
Compensated absences	244,429	19,656	264,085
Notes payable	68,364,746	-	68,364,746
Landfill closure and postclosure	-	5,172,784	5,172,784
Revenue bonds payable	<u>167,924,222</u>	<u>-</u>	<u>167,924,222</u>
Total long-term liabilities	<u>236,533,397</u>	<u>5,192,440</u>	<u>241,725,837</u>
Total liabilities	<u>263,073,595</u>	<u>6,078,808</u>	<u>269,152,403</u>
<b>NET POSITION</b>			
Net investment in capital assets	164,047,790	2,764,347	166,812,137
<b>Restricted:</b>			
Debt Service	16,288,329	-	16,288,329
Capital Projects	40,282,744	-	40,282,744
Unrestricted	5,813,336	(2,992,663)	2,820,673
Total net position	<u>\$ 226,432,199</u>	<u>\$ (228,316)</u>	<u>\$ 226,203,883</u>

The accompanying notes are an integral part of these financial statements.

**PAULDING COUNTY, GEORGIA  
STATEMENT OF REVENUES, EXPENSES, AND  
CHANGES IN NET POSITION  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2020**

	Water & Sewer Fund	Nonmajor Enterprise Funds	Total
<b>OPERATING REVENUES</b>			
Charges for services	\$ 41,199,945	\$ -	\$ 41,199,945
Penalties	468,017	-	468,017
Miscellaneous revenues	717,629	-	717,629
Landfill and recycling fees	-	1,209,404	1,209,404
Lease income	-	357,664	357,664
Total operating revenues	<u>42,385,591</u>	<u>1,567,068</u>	<u>43,952,659</u>
<b>OPERATING EXPENSES</b>			
Salaries and benefits	4,699,195	366,171	5,065,366
Other operating expenses	9,454,371	1,913,969	11,368,340
Depreciation expense	6,338,922	155,575	6,494,497
Water purchases	15,655,199	-	15,655,199
Total operating expenses	<u>36,147,687</u>	<u>2,435,715</u>	<u>38,583,402</u>
Operating income (loss)	6,237,904	(868,647)	5,369,257
<b>NONOPERATING REVENUES (EXPENSES)</b>			
Interest income	719,482	17,516	736,998
Rent	115,427	-	115,427
Interest expense	(5,519,596)	-	(5,519,596)
Total nonoperating revenues (expenses)	<u>(4,684,687)</u>	<u>17,516</u>	<u>(4,667,171)</u>
<b>INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS</b>			
	1,553,217	(851,131)	702,086
Capital contributions	14,706,523	-	14,706,523
Transfers in	899,970	200,000	1,099,970
Total capital contributions and transfers	<u>15,606,493</u>	<u>200,000</u>	<u>15,806,493</u>
Change in net position	17,159,710	(651,131)	16,508,579
<b>NET POSITION, beginning of year</b>	<u>209,272,489</u>	<u>422,815</u>	<u>209,695,304</u>
<b>NET POSITION, end of year</b>	<u>\$ 226,432,199</u>	<u>\$ (228,316)</u>	<u>\$ 226,203,883</u>

The accompanying notes are an integral part of these financial statements.

**PAULDING COUNTY, GEORGIA**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2020**

	Water & Sewer Fund	Nonmajor Enterprise Funds	Total
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from customers	\$ 38,712,321	\$ 1,567,979	\$ 40,280,300
Payments to suppliers and service providers	(13,894,111)	(1,042,539)	(14,936,650)
Payments to employees	(4,680,917)	(360,129)	(5,041,046)
Net cash provided by operating activities	<u>20,137,293</u>	<u>165,311</u>	<u>20,302,604</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale of investments	16,774,799	-	16,774,799
Interest received	719,482	17,516	736,998
Net cash provided by investing activities	<u>17,494,281</u>	<u>17,516</u>	<u>17,511,797</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Purchases of capital assets	(39,954,944)	(48,368)	(40,003,312)
Principal payments on notes	(304,110)	-	(304,110)
Principal payments on bonds	(4,455,000)	-	(4,455,000)
Proceeds from borrowings on notes payable	4,071,281	-	4,071,281
Interest and fiscal charges paid	(5,691,373)	-	(5,691,373)
Capital contributions received	8,807,878	-	8,807,878
Net cash used in capital and related financing activities	<u>(37,526,268)</u>	<u>(48,368)</u>	<u>(37,574,636)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Rental income	115,427	-	115,427
Transfers in	899,970	200,000	1,099,970
Net cash provided by noncapital financing activities	<u>1,015,397</u>	<u>200,000</u>	<u>1,215,397</u>
Net increase in cash and cash equivalents	1,120,703	334,459	1,455,162
<b>Cash and cash equivalents:</b>			
Beginning of year	65,594,849	2,703,525	68,298,374
End of year	<u>\$ 66,715,552</u>	<u>\$ 3,037,984</u>	<u>\$ 69,753,536</u>
<b>Classified as:</b>			
Cash	\$ 12,846,300	\$ 3,037,984	\$ 15,884,284
Restricted cash	53,869,252	-	53,869,252
Total	<u>\$ 66,715,552</u>	<u>\$ 3,037,984</u>	<u>\$ 69,753,536</u>
<b>Reconciliation of operating income (loss) to net cash provided by operating activities:</b>			
Operating income (loss)	\$ 6,237,904	\$ (868,647)	\$ 5,369,257
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:			
Depreciation	6,338,922	155,575	6,494,497
(Increase) decrease in accounts receivable	(3,900,451)	911	(3,899,540)
Increase in inventories	(62,842)	-	(62,842)
Increase in accounts payable	123,538	64,413	187,951
Increase (decrease) in due to other funds	11,154,763	(2,119)	11,152,644
Increase in customer deposits payable	129,303	-	129,303
Increase in unearned revenue	97,878	-	97,878
Increase in compensated absences	18,278	6,042	24,320
Net cash provided by operating activities	<u>\$ 20,137,293</u>	<u>\$ 165,311</u>	<u>\$ 20,302,604</u>
<b>NONCASH CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Donation of capital assets from developers	\$ 5,898,645	-	5,898,645

The accompanying notes are an integral part of these financial statements.



**PAULDING COUNTY, GEORGIA**  
**STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES**  
**AGENCY FUNDS**  
**JUNE 30, 2020**

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<b>ASSETS</b>	<b>Agency Funds</b>
Cash and cash equivalents	\$ 5,937,056
Taxes receivable	<u>1,488,196</u>
Total assets	<u><u>\$ 7,425,252</u></u>
<b>LIABILITIES</b>	
Due to others	\$ 5,937,056
Uncollected taxes	<u>1,488,196</u>
Total liabilities	<u><u>\$ 7,425,252</u></u>

The accompanying notes are an integral part of these financial statements.

**PAULDING COUNTY, GEORGIA**  
**NOTES TO FINANCIAL STATEMENTS**  
**JUNE 30, 2020**

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**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of Paulding County, Georgia (the "County") have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant of the County's accounting policies are described below.

**A. Reporting Entity**

The County is a political subdivision of the State of Georgia and is governed by an elected County chairman and four elected commissioners. As required by generally accepted accounting principles, these financial statements include the principal financial activities of the County. In accordance with GASB requirements, the County considered potential component units for inclusion in its financial reporting entity. The Paulding County Health Department, Paulding County Industrial Building Authority, and Paulding County Airport Authority are included in the reporting entity because the Paulding County Board of Commissioners directly appoints a majority of component unit board members and a financial benefit/burden exists.

As required by accounting principles generally accepted in the United States of America, the financial statements of the reporting entity include those of the County and its component units. The component units discussed below are included in the County's reporting entity because of the significance of their operational or financial relationship with the County. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

**Blended Component Unit**

The Paulding County Industrial Building Authority (the "Industrial Building Authority") serves the citizens of Paulding County and is governed by a board of appointed officials. The Paulding County Board of Commissioners appoints the officials to this board. The Industrial Building Authority issued bonds to provide capital for the construction of the Industrial Building Park and a sewer plant to accommodate the park. The debt of the Industrial Building Authority is expected to be repaid entirely with County resources. The Industrial Building Authority operates on a July 1 through June 30 fiscal year. Separate financial statements are not prepared for the Industrial Building Authority.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### A. Reporting Entity (Continued)

##### Discretely Presented Component Units

The Paulding County Health Department (the “Health Department”) serves the citizens of Paulding County and is governed by a board of appointed officials. The Paulding County Board of Commissioners appoints the officials to this board. Paulding County also makes monthly contributions to the Health Department to assist in operations. The Health Department operates on a July 1 through June 30 fiscal year.

A copy of the Paulding County Health Department’s financial statements may be obtained by writing to the following address: Georgia Department of Human Resources District 1 Unit 1, 1305 Redmond Road, Building 614, Rome, GA 30165-1391.

The Paulding County Airport Authority (the “Airport Authority”) serves the citizens of Paulding County and is governed by a board of appointed officials. The Paulding County Board of Commissioners appoints the officials to this board. Paulding County acts as the fiscal agent for the Airport Authority and provides personnel to oversee the construction and development of the airport. The Airport Authority operates on a July 1 through June 30 fiscal year. Separate financial statements are not prepared for the Paulding County Airport Authority.

#### B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### C. Measurement Focus, Basis of Accounting, and Basis of Presentation

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and the fiduciary fund financial statements. Agency funds, however, have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers property taxes to be available if they are collected within 60 days of the end of the current fiscal period for which they are levied. Other revenues susceptible to accrual are considered available if they are collected within 9 months of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, alcoholic beverage taxes, licenses, sales taxes, franchise taxes, charges for services, and investment income associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the County and are recognized as revenue at that time.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### C. Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)

The County reports the following major governmental funds:

The **General Fund** is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The **Fire Tax Fund** accounts for the operations of the fire department as well as capital purchases. A tax levy is placed on all property within Paulding County. The tax levy is restricted to the operational and capital expenditures of the fire department.

The **SPLOST V Capital Projects Fund** accounts for resources which are used exclusively for roads, public safety, recreation, and economic development. The SPLOST V fund replaces SPLOST IV as the term for SPLOST IV expired in April 2017 and SPLOST V began in 2017.

The **Capital Projects Fund** accounts for the acquisition of capital assets for construction of major capital projects not being financed by proprietary funds or SPLOST funds.

The County reports the following major proprietary fund:

The **Water and Sewer Enterprise Fund** is the only major enterprise fund. This fund accounts for the operations of the water distribution and the sewer collection systems as well as related construction projects.

Additionally, the County reports the following fund types:

The **special revenue funds** account for revenue sources that are legally restricted or committed to expenditure for specific purposes (not including major capital projects).

The **Debt Service Fund** accounts for the servicing of general long-term debt not being financed by proprietary or nonexpendable trust funds.

The **capital projects funds** account for resources which are used for the acquisition of capital assets for construction of major capital projects and to issue bonds to raise funds for various capital projects to promote economic development within the County.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### C. Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)

The **agency funds** are custodial in nature and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. These funds are used to account for assets that the County holds for others in an agency capacity. The County accounts for assets held with Constitutional Officers for property taxes and fines and fees paid within the judicial system.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. However, interfund services provided and used have not been eliminated in this process.

Amounts reported as *program revenues* include: 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *non-operating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of the enterprise fund are charges to customers for sales and services provided. Operating expenses for the enterprise fund include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### D. Deposits and Investments

The County's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

The local government investment pool, "Georgia Fund 1," created by OCGA 36-83-8, is a stable asset value investment pool, which follows Standard and Poor's criteria for AAAf rated money market funds and is regulated by the Georgia Office of the State Treasurer. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1 per share value). The asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participants' shares sold and redeemed based on \$1 per share. The pool also adjusts the value of its investments to fair market value as of year-end and the County's investment in the Georgia Fund 1 is reported at fair value. The County considers amounts held in Georgia Fund 1 as cash equivalents for financial statement presentation.

The remaining investments are recorded at fair value. Increases or decreases in the fair value during the year are recognized as a component of interest income.

State statutes authorize the County to invest in obligations of the U.S. Government or its agencies and corporations, obligations fully insured or guaranteed by the U.S. Government or its agencies, prime bankers acceptances, the State of Georgia Local Government Investment Pool, obligations of other political subdivisions of the State of Georgia, and repurchase agreements.

#### E. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year as well as all other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### F. Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when acquired (purchase method). Enterprise funds' inventories are valued at cost, which approximates market, and are expensed when used (consumption method).

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. These items are accounted for using the consumption method.

#### G. Capital Assets

Capital assets, which include property, plant, equipment, intangible assets, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the County as assets with an initial, individual cost of \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. However, all additions to land and buildings are capitalized. Donated capital assets are recorded at estimated acquisition value. No depreciation is taken on the donated assets in the same year of contribution. The County has elected to capitalize all general infrastructure assets regardless of the acquisition date and has used the estimated historical cost to value these assets.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend useful lives are expensed as incurred.

Capital assets of the primary government are depreciated or amortized using the straight line method over the following useful lives:

<u>Asset Category</u>	<u>Years</u>
Buildings and improvements	30
Furniture and Fixtures	5-10
Equipment	5-10
Water distribution system	40
Sewer system	40
Infrastructure	40



## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### H. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The County has several items that qualify for reporting in this category. One is the deferred charge on refunding which is reported in the government-wide and proprietary fund statements of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded debt or the refunding debt.

The other elements that qualify for reporting in this category pertain to the recording of changes in the County's net pension liability. Certain changes in the net pension liability are recognized as pension expense over time instead of all being recognized in the year of occurrence. The County reports a deferred outflow of resources for employer contributions made to the pension plan subsequent to the measurement date as these will be recognized as a reduction to the County's net pension liability in the year ended June 30, 2021.

The County reports deferred outflows of resources for experience gains or losses and deferred outflows of resources for assumption changes which are amortized into pension expense over the expected remaining service lives of plan members. The County also reports deferred outflows of resources for the net difference between projected and actual earnings on pension investments. This item will be amortized against pension expense over a five year period.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The County has two items that qualify for reporting in this category. One item arises only under a modified accrual basis of accounting. Accordingly, the item, unavailable revenue, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from property taxes and these amounts are deferred and will be recognized as an inflow of resources in the period in which the amounts become available. Another item the County reports as a deferred inflow of resources is for experience gains or losses which is amortized into pension expense over the expected remaining service lives of plan members.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### I. Compensated Absences

It is the County's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vacation and sick pay is accrued when incurred in the government-wide and proprietary fund financial statements as these amounts will be paid to employees upon termination or retirement. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations or retirements.

#### J. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed in the year of issuance.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued and any related premiums are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs are reported as debt service expenditures.

#### K. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net position."

**Fund Balance** – Generally, fund balance represents the difference between the assets and liabilities and deferred inflows of resources under the current financial resources measurement focus of accounting. In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the County is bound to honor constraints on the specific purpose for which amounts in those funds can be spent.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### K. Fund Equity (Continued)

Fund balances are classified as follows:

*Nonspendable* – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.

*Restricted* – Fund balances are reported as restricted when they include amounts that can be spent only for the specific purposes stipulated by the constitution, external resource providers, or through enabling legislation.

*Committed* – Fund balances are reported as committed when they include amounts that can be used only for the specific purposes determined by a formal action of the County Board of Commissioners by passage of a resolution and the commitment can only be removed by a resolution of the Board.

*Assigned* – Fund balances are reported as assigned when they include amounts intended to be used by the County for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the general fund, assigned fund balance represents the remaining amount that is not restricted or committed. The Board of Commissioners has delegated, through resolution, the Finance Director or the County Administrator the authority to assign amounts to be used for specific purposes.

*Unassigned* – Fund balances are reported as unassigned as the residual classification for the County's general fund and includes all spendable amounts not contained in the other classifications. The County reports positive unassigned fund balance only in the General Fund. The County's policy is to maintain an adequate General Fund unassigned fund balance to provide liquidity in the event of an economic downturn or natural disaster. Through resolution, the Board of Commissioners has adopted a financial standard to maintain a General Fund minimum unassigned fund balance of 25 percent of budgeted expenditures.

**Flow Assumptions** – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the County's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the County's policy to use fund balance in the following order: (1) Committed, (2) Assigned, and (3) Unassigned.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### K. Fund Equity (Continued)

For the year ending June 30, 2020, the County has reported \$5,463,135 of encumbrances as assignments of fund balance in the General Fund.

**Net Position** – Net position represents the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources in reporting which utilizes the economic resources measurement focus. Net investment in capital assets, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the County has spent) for the acquisition, construction or improvement of those assets. Net position is reported as restricted using the same definition as used for restricted fund balance as described in the section above. All other net position is reported as unrestricted.

The County applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

#### L. Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from these estimates.

#### M. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Paulding County, Georgia Retirement Plan (the “Plan”) and additions to/deductions from the Plan’s fiduciary net position have been determined on the same basis as they are reported by the Plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 2. LEGAL COMPLIANCE – BUDGETS

#### A. Budgets and Budgetary Accounting

Annual appropriated budgets are adopted for the general, debt service, and special revenue funds on a basis consistent with generally accepted accounting principles. All annual appropriations lapse at fiscal year end. Project-length budgets are adopted for capital projects funds. Annual budgets for the enterprise funds are adopted for management control purposes.

Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve that portion of the applicable appropriation, is used in the governmental funds.

The County follows the following procedures in establishing the budgetary data reflected in the financial statements:

1. Prior to June 1, the Chairman submits to the Board of Commissioners a proposed operating budget for each department for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
2. A public hearing is conducted to obtain taxpayer comments, giving notice thereof at least ten days in advance by publication in the official organ of the County.
3. The budget is then reviewed and adopted or amended by the Board of Commissioners at the first meeting in August of the year to which it applies.
4. Budget amounts can be transferred between line items within any department; however, any revisions of the budget at the department level greater than \$50,000 must be amended by formal action of the Board of Commissioners in a regular meeting. No increase can be made to increase budgeted expenditures without provision also being made for financing such an increase.
5. The budgets are adopted on a basis consistent with generally accepted accounting principles (GAAP).
6. The legal level of budgetary control is at the department level.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 2. LEGAL COMPLIANCE – BUDGETS (CONTINUED)

#### B. Deficit Fund Equity

The Solid Waste Fund has deficit fund equity of \$3,769,186 at June 30, 2020. The deficit occurred due to the recognition of the landfill closure and postclosure care liability as described in Note 7. Annually, a contribution is made from the General Fund to reduce this deficit.

#### C. Excess Expenditures Over Appropriations

For the year ended June 30, 2020 expenditures exceeded the budget in the Fire Tax Fund as follows:

Fire Tax Fund	\$ 319,904
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The excess of expenditures over budget that are noted above were primarily funded by excess revenues.

### NOTE 3. DEPOSITS AND INVESTMENTS

#### A. Primary Government

**Credit risk.** State statutes authorize the County to invest in obligations of the State of Georgia or other states; obligations issued by the U.S. government; obligations fully insured or guaranteed by the U.S. government or by a government agency of the United States; obligations of any corporation of the U.S. government; prime bankers' acceptances; the local government investment pool established by state law; repurchase agreements; and obligations of other political subdivisions of the State of Georgia. As a means of limiting its exposure to credit risk of investments the County limits its investments to those types noted previously and by diversifying its investment portfolio. As a means of limiting its exposure to custodial risk securities are held by an independent third party in the name of the County.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 3. DEPOSITS AND INVESTMENTS (CONTINUED)

#### A. Primary Government (Continued)

**Custodial credit risk.** Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. State statutes require all deposits and investments (other than federal or state government instruments) amounts that exceed standard depository insurance limits are required to be collateralized either (1) individually by the financial institutions through pledged obligations of the U.S. Government, obligations backed by the full faith and credit of the U.S. Government, obligations of the State of Georgia or other states, or obligations of counties, municipalities, or public authorities of the State of Georgia at a rate of at least 110 percent of the deposit amount, or (2) participation in the State of Georgia Secure Deposit Program. As of June 30, 2020, the County had deposits at local financial institutions that were uninsured and under-collateralized by \$868,083, as defined by State statutes.

**Categorization of investments.** At June 30, 2020, the County had the following investments:

<u>Short-term Investments</u>	<u>Maturity</u>	<u>Credit Rating</u>	<u>Fair Value</u>
Fidelity Institutional Treasury MM	39 days weighted average	Aaa-mf	\$ 10,062,989
Georgia Fund 1	38 days weighted average	AAAf	102,261,062
			<u>\$ 112,324,051</u>

**Interest rate risk.** As a means of limiting its exposure to fair value losses arising from rising interest rates, the County's investment policy limits the investments with maturities greater than one year to 25%.

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## NOTES TO FINANCIAL STATEMENTS

### NOTE 3. DEPOSITS AND INVESTMENTS (CONTINUED)

#### A. Primary Government (Continued)

**Fair Value Measurements.** The County categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. The County has the following recurring fair value measurements as of June 30, 2020:

Investment	Level 2	Fair Value
Fidelity Treasury money market Mutual Fund	\$ 10,062,989	\$ 10,062,989
Total investments subject to level disclosure	\$ 10,062,989	\$ 10,062,989
Investments not subject to level disclosure:		
Georgia Fund 1		102,261,062
Total investments measured at fair value		\$ 112,324,051

The Fidelity Treasury Money Market Mutual Fund classified in Level 2 of the fair value hierarchy is valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

The Georgia Fund 1 is an investment pool which does not meet the criteria of GASB Statement No. 79 and is thus valued at fair value in accordance with GASB Statement No. 31. As a result, the County does not disclose its investment in the Georgia Fund 1 within the fair value hierarchy.



## NOTES TO FINANCIAL STATEMENTS

### NOTE 4. RECEIVABLES

#### A. Primary Government

Receivables at June 30, 2020, for the County's individual major funds and nonmajor funds in the aggregate are as follows:

	<b>General Fund</b>	<b>Fire Tax Fund</b>	<b>SPLOST V Fund</b>	<b>Nonmajor Governmental Funds</b>
Receivables:				
Taxes	\$ 675,711	\$ 338,602	\$ 3,369,078	\$ 237,921
Other governments	3,254,937	-	-	-
Accounts	897,957	12,782	-	524,973
Gross receivables	4,828,605	351,384	3,369,078	762,894
Less allowance for uncollectibles	(300,742)	(153,364)	-	(110,086)
Net receivables	\$ 4,527,863	\$ 198,020	\$ 3,369,078	\$ 652,808
	<b>Water &amp; Sewer Fund</b>	<b>Nonmajor Enterprise Funds</b>		
Receivables:				
Taxes	\$ -	\$ -		
Other governments	4,071,281	-		
Accounts	6,644,028	48,161		
Gross receivables	10,715,309	48,161		
Less allowance for uncollectibles	(878,162)	-		
Net receivables	\$ 9,837,147	\$ 48,161		

Property taxes for the 2020 fiscal year were levied on August 13, 2019, with property values assessed as of January 1, 2019. Bills are payable by the later of November 15, 2019 or sixty days from the date the property tax bills are mailed at which time the applicable property is subject to penalties and interest as assessed. Property taxes attached as an enforceable lien on property as of December 15, 2019.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 5. CAPITAL ASSETS

#### A. Primary Government

Capital asset activity for the year ended June 30, 2020 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Transfers</u>	<u>Ending Balance</u>
<b>Governmental Activities:</b>					
Capital assets, not being depreciated:					
Land	\$ 60,664,945	\$ -	\$ (464,072)	\$ -	\$ 60,200,873
Construction in progress	70,639,419	29,748,455	-	(15,242,253)	85,145,621
Total capital assets, not being depreciated	<u>131,304,364</u>	<u>29,748,455</u>	<u>(464,072)</u>	<u>(15,242,253)</u>	<u>145,346,494</u>
Capital assets, being depreciated:					
Buildings and improvements	170,310,007	2,515,005	(4,685,996)	448,555	168,587,571
Equipment	57,672,391	3,188,473	(359,638)	118,135	60,619,361
Infrastructure	365,840,901	1,096,562	-	14,675,563	381,613,026
Total capital assets, being depreciated	<u>593,823,299</u>	<u>6,800,040</u>	<u>(5,045,634)</u>	<u>15,242,253</u>	<u>610,819,958</u>
Less accumulated depreciation for:					
Buildings and improvements	54,723,803	4,420,856	(164,623)	-	58,980,036
Equipment	44,230,396	3,076,273	(359,638)	-	46,947,031
Infrastructure	106,229,356	9,147,873	-	-	115,377,229
Total accumulated depreciation	<u>205,183,555</u>	<u>16,645,002</u>	<u>(524,261)</u>	<u>-</u>	<u>221,304,296</u>
Total capital assets, being depreciated, net	<u>388,639,744</u>	<u>(9,844,962)</u>	<u>(4,521,373)</u>	<u>-</u>	<u>389,515,662</u>
Governmental activities capital assets, net	<u>\$ 519,944,108</u>	<u>\$ 19,903,493</u>	<u>\$ (4,985,445)</u>	<u>\$ -</u>	<u>\$ 534,862,156</u>

## NOTES TO FINANCIAL STATEMENTS

### NOTE 5. CAPITAL ASSETS (CONTINUED)

#### A. Primary Government (Continued)

	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
<b>Business-type Activities:</b>					
Capital assets, not being depreciated:					
Land	\$ 3,782,138	\$ -	\$ -	\$ -	\$ 3,782,138
Construction in progress	224,999,537	28,894,551	-	(8,698,645)	245,195,443
Total capital assets, not being depreciated	<u>228,781,675</u>	<u>28,894,551</u>	<u>-</u>	<u>(8,698,645)</u>	<u>248,977,581</u>
Capital assets, being depreciated:					
Buildings and improvements	14,162,028	220,252	-	-	14,382,280
Equipment	6,999,564	125,449	(19,711)	19,160	7,124,462
Infrastructure	220,835,899	6,692,742	-	8,679,485	236,208,126
Intangible assets	2,500,000	-	-	-	2,500,000
Total capital assets, being depreciated	<u>244,497,491</u>	<u>7,038,443</u>	<u>(19,711)</u>	<u>8,698,645</u>	<u>260,214,868</u>
Less accumulated depreciation for:					
Buildings and improvements	3,079,574	370,416	-	-	3,449,990
Equipment	5,794,470	312,444	(19,711)	-	6,087,203
Infrastructure	84,773,733	5,761,637	-	-	90,535,370
Intangible assets	400,000	50,000	-	-	450,000
Total accumulated depreciation	<u>94,047,777</u>	<u>6,494,497</u>	<u>(19,711)</u>	<u>-</u>	<u>100,522,563</u>
Total capital assets, being depreciated, net	<u>150,449,714</u>	<u>543,946</u>	<u>-</u>	<u>8,698,645</u>	<u>159,692,305</u>
Business-type activities capital assets, net	<u>\$ 379,231,389</u>	<u>\$ 29,438,497</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 408,669,886</u>

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 5. CAPITAL ASSETS (CONTINUED)

#### A. Primary Government (Continued)

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General government	\$ 2,525,547
Judicial	7,309
Public safety	2,502,206
Public works	9,427,829
Health and welfare	100,917
Culture and recreation	953,118
Housing and development	1,128,076
Total depreciation expense - governmental activities	<u>\$ 16,645,002</u>

Business-type activities:

Water and Sewer Fund	\$ 6,338,922
Solid Waste Fund	77,713
DFACS Building Fund	77,862
Total depreciation expense - business-type activities	<u>\$ 6,494,497</u>

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## NOTES TO FINANCIAL STATEMENTS

### NOTE 5. CAPITAL ASSETS (CONTINUED)

#### B. Discretely Presented Component Unit – Airport Authority

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Transfers</u>	<u>Ending Balance</u>
<b>Airport Authority:</b>					
Capital assets, not being depreciated:					
Land	\$ 5,748,223	\$ 48,006	\$ -	\$ -	\$ 5,796,229
Construction in progress	57,059	116,268	(74,580)	(98,747)	-
Total capital assets, not being depreciated	<u>5,805,282</u>	<u>164,274</u>	<u>(74,580)</u>	<u>(98,747)</u>	<u>5,796,229</u>
Capital assets, being depreciated:					
Buildings	2,850,003	383,335	-	98,747	3,332,085
Infrastructure	3,194,127	-	-	-	3,194,127
Equipment and vehicles	34,623	-	-	-	34,623
Land improvements	447,744	-	-	-	447,744
Total capital assets, being depreciated	<u>6,526,497</u>	<u>383,335</u>	<u>-</u>	<u>98,747</u>	<u>7,008,579</u>
Less accumulated depreciation for:					
Buildings	181,987	80,708	-	-	262,695
Infrastructure	319,415	79,853	-	-	399,268
Equipment and vehicles	5,706	3,697	-	-	9,403
Land improvements	5,597	22,387	-	-	27,984
Total accumulated depreciation	<u>512,705</u>	<u>186,645</u>	<u>-</u>	<u>-</u>	<u>699,350</u>
Total capital assets, being depreciated, net	<u>6,013,792</u>	<u>196,690</u>	<u>-</u>	<u>98,747</u>	<u>6,309,229</u>
Airport Authority capital assets, net	<u>\$ 11,819,074</u>	<u>\$ 360,964</u>	<u>\$ (74,580)</u>	<u>\$ -</u>	<u>\$ 12,105,458</u>

## NOTES TO FINANCIAL STATEMENTS

### NOTE 6. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of June 30, 2020, is as follows:

Due to/from other funds:

Receivable fund	Payable fund	Amount
General fund	Capital projects fund	\$ 834,292
General fund	Fire tax fund	730,432
General fund	Water & sewer fund	11,363,794
General fund	Nonmajor governmental funds	459,382
SPLOST V fund	General fund	437,352
SPLOST V fund	Nonmajor governmental funds	1,113,386
Nonmajor governmental funds	General fund	119,066
Nonmajor governmental funds	SPLOST V fund	4,160
		\$ 15,061,864

These balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payment between funds are made. Interfund balances are expected to be repaid within one year. The County made the decision, after year-end, to move expenditures that were allowable under the SPLOST V referendum to the General Fund and SPLOST IV fund due to excess budget in those funds. The payment between the funds were not made until after year end.

Interfund transfers for the year ended June 30, 2020, were as follows:

Transfers In	Transfers Out	Amount
Nonmajor enterprise funds	General fund	\$ 200,000
Water & sewer fund	General fund	899,970
		\$ 1,099,970

Transfers are used to move funds from the General Fund to the Solid Waste Fund to adequately meet the expenses of the Solid Waste Fund and from the General Fund to the Water & Sewer Fund to supplement capital outlay costs for various projects.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. LONG-TERM DEBT

#### A. Primary Government

The following is a summary of long-term debt activity for the year ended June 30, 2020:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
<b>Governmental Activities:</b>					
Bonds payable	\$ 73,245,000	\$ 5,530,000	\$ (6,735,000)	\$ 72,040,000	\$ 1,980,000
Direct placement bonds	59,650,000	-	(5,120,000)	54,530,000	5,220,000
Less: Discounts	(6,927)	(11,959)	6,222	(12,664)	-
Plus: Premiums	<u>5,073,647</u>	<u>-</u>	<u>(305,884)</u>	<u>4,767,763</u>	<u>-</u>
Total bonds payable	137,961,720	5,518,041	(12,154,662)	131,325,099	7,200,000
Intergovernmental payable	1,325,305	-	(360,000)	965,305	370,000
Claims payable	1,000,000	300,000	-	1,300,000	-
Net pension liability	20,386,422	10,438,190	(13,666,531)	17,158,081	-
Compensated absences	<u>4,385,712</u>	<u>3,181,069</u>	<u>(2,590,445)</u>	<u>4,976,336</u>	<u>3,483,435</u>
Governmental activities long-term liabilities	<u>\$ 165,059,159</u>	<u>\$ 19,437,300</u>	<u>\$ (28,771,638)</u>	<u>\$ 155,724,821</u>	<u>\$ 11,053,435</u>
<b>Business-type Activities:</b>					
Bonds payable	\$ 168,130,000	\$ -	\$ (4,455,000)	\$ 163,675,000	\$ 3,425,000
Plus: Premiums	<u>8,248,404</u>	<u>-</u>	<u>(574,182)</u>	<u>7,674,222</u>	<u>-</u>
Total bonds payable	176,378,404	-	(5,029,182)	171,349,222	3,425,000
Notes from direct borrowings	64,911,300	4,071,281	(304,110)	68,678,471	313,725
Landfill closure/ postclosure costs	5,133,648	809,136	-	5,942,784	770,000
Compensated absences	<u>443,577</u>	<u>294,093</u>	<u>(269,773)</u>	<u>467,897</u>	<u>203,812</u>
Business-type activities long-term liabilities	<u>\$ 246,866,929</u>	<u>\$ 5,174,510</u>	<u>\$ (5,603,065)</u>	<u>\$ 246,438,374</u>	<u>\$ 4,712,537</u>

For governmental activities, compensated absences, claims payable and the net pension liability are being liquidated primarily by the General Fund. For business-type activities, compensated absences are liquidated by the Water and Sewer and Solid Waste funds.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 7. LONG-TERM DEBT (CONTINUED)

#### A. Primary Government (Continued)

**Revenue Bonds.** On May 1, 2011, the Industrial Building Authority issued \$7,900,000 of Revenue Bonds. The Bonds were issued in two separate series for various purposes. The Series 2011A Revenue Tax exempt Bonds in the amount of \$1,100,000 were issued for the purpose of construction of the Airport and Airport Technology Park Water Tank and Fire Protection. The Series 2011B Taxable Revenue Bonds in the amount of \$6,800,000 were issued for the purpose of construction of a hangar with an approximate cost of \$1,200,000 and the construction of a Film Studio with an approximate cost of \$5,000,000 with remaining \$600,000 to cover the cost of issuing the Bonds and to capitalized interest cost during the construction period. The Series 2011A bond will be serviced through an annual payment from the County, commencing on August 1, 2013 of \$40,000 to \$80,000 through August 1, 2031 at an interest rate of 2.0% to 4.75%. The Series 2011B bond will be serviced through an annual payment from the County, commencing on August 1, 2027 of \$255,000 to \$545,000 through August 1, 2031 at an interest rate of 1.57% to 5.47%. Both Series 2011A and 2011B were partially refunded In December 2019 by the Series 2019 Refunding Revenue Bonds. As of June 30, 2020, the outstanding principal for Series 2011A and 2011B are \$105,000 and \$630,000, respectively. As of June 30, 2020, the total amount considered legally defeased for Series 2011A and 2011B is \$5,680,000.

On October 25, 2012, the Industrial Building Authority issued \$7,315,000 in Revenue Bonds for the purpose of retiring the 2003 Revenue Bonds. The Bonds were issued in two separate series for various purposes. The Series 2012A Taxable Revenue Bonds in the amount of \$2,225,000 were issued to pay off the Series 2003A Taxable Revenue Bonds. The Series 2012A bond will be serviced through an annual payment from the County, commencing on December 1, 2013 of \$180,000 to \$220,000 through December 1, 2023 at an interest rate of 1.0% to 3.0%. As of June 30, 2020, the outstanding principal amount is \$845,000.

The Series 2013 direct placement bonds were issued by the Industrial Building Authority to provide funds to finance the cost of certain road projects of the County. The Series 2013 bonds will be serviced through an annual payment from the County, commencing on February 1, 2015 of \$415,000 to \$505,000 through February 1, 2024 at an interest rate of 2.25%. As of June 30, 2020, the outstanding principal amount is \$1,960,000.



## NOTES TO FINANCIAL STATEMENTS

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### NOTE 7. LONG-TERM DEBT (CONTINUED)

#### A. Primary Government (Continued)

On December 19, 2019, the Industrial Building Authority issued \$5,530,000 in Refunding Revenue Bonds for the purpose of partially refunding the Series 2011A Revenue Bonds and fully refunding the Series 2011B Revenue Bonds. The Series 2019 bond will be serviced through an annual payment from the County, commencing on August 1, 2020 of \$135,000 to \$590,000 through August 1, 2031 at an interest rate of 1.8% to 2.75%. As of June 30, 2030, the outstanding principal amount is \$5,530,000. The refunding transaction undertaken by the County resulted in aggregate debt service savings of \$674,813 and an economic gain (net present value of the aggregate debt service savings) of \$574,121. The refunding resulted in a difference between the reacquisition price and the carrying amount of the old debt of \$411,746. This difference is reported in the accompanying financial statements as a deferred outflow of resources, and is being charged to operations through year 2032 using the straight-line method.

**General Obligation Bonds.** During fiscal year 2014, the County issued \$41,030,000 of Series 2013 direct placement general obligation bonds. The 2013 bonds were issued to refund \$35,575,000 of the \$58,230,000 in aggregate principal amount of the Series 2007B Bonds maturing February 1, 2018 through 2028. The bonds, which bear interest at a rate of 2.45%, mature February 1, 2028. As of June 30, 2020, the outstanding principal amount is \$29,295,000.

During fiscal year 2015, the County issued \$27,775,000 of Series 2015 direct placement general obligation bonds. The 2015 bonds were issued to refund \$25,345,000 of the \$30,760,000 in aggregate principal amount of the Series 2007 general obligation bonds maturing August 1, 2017 through 2022 and February 1, 2029 through 2032. The bonds bear interest rates of 1.777% and 2.601%. As of June 30, 2020, the outstanding principal amount is \$23,275,000. The refunding resulted in a difference between the reacquisition price and the carrying amount of the old debt of \$1,553,723. This difference is reported in the accompanying financial statements as a deferred outflow of resources, and is being charged to operations through year 2032 using the straight-line method. The current outstanding amount of debt considered legally defeased equals \$22,010,000 as of June 30, 2020.

During fiscal year 2018, the County issued \$67,385,000 of Series 2017 general obligation bonds. Proceeds from the bonds will be used to acquire, construct, equip and furnish a replacement Paulding County Sheriff's Office detention center and other related facilities located in the County. The bonds bear interest at rates from 3.0% to 5.0%, and will mature February 1, 2048. As of June 30, 2020, the outstanding principal amount is \$64,930,000.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. LONG-TERM DEBT (CONTINUED)

#### A. Primary Government (Continued)

The County's debt service requirements to maturity on the general obligation bonds are as follows:

<u>Year ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2021	\$ 1,980,000	\$ 2,947,894	\$ 4,927,894
2022	2,005,000	2,879,493	4,884,493
2023	2,065,000	2,536,825	4,601,825
2024	2,120,000	2,478,740	4,598,740
2025	1,970,000	2,414,065	4,384,065
2026-2030	11,175,000	10,713,603	21,888,603
2031-2035	11,935,000	8,175,588	20,110,588
2036-2040	12,815,000	6,107,550	18,922,550
2041-2045	15,275,000	3,645,088	18,920,088
2046-2048	10,700,000	653,400	11,353,400
Total	<u>\$ 72,040,000</u>	<u>\$ 42,552,246</u>	<u>\$ 114,592,246</u>

The County's debt service requirements to maturity on the direct placement bonds are as follows:

<u>Year ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2021	\$ 5,220,000	\$ 1,324,082	\$ 6,544,082
2022	5,350,000	1,205,245	6,555,245
2023	5,465,000	1,083,403	6,548,403
2024	4,255,000	970,838	5,225,838
2025	3,840,000	867,396	4,707,396
2026-2030	21,010,000	2,865,250	23,875,250
2031-2035	9,390,000	367,911	9,757,911
Total	<u>\$ 54,530,000</u>	<u>\$ 8,684,125</u>	<u>\$ 63,214,125</u>

## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. LONG-TERM DEBT (CONTINUED)

#### A. Primary Government (Continued)

**Intergovernmental payable – Airport Authority.** The County has entered into an intergovernmental agreement with the Airport Authority to pay the Paulding Northwest Atlanta Airport Project, Series 2014 in the amount of \$3,600,000, to fund the cost of acquiring, constructing, extending and improving the landing field at the Paulding Northwest Atlanta Airport. The Series 2014 Revenue Bonds were issued in the amount of \$3,600,000. The Series 2014 bonds, which bear interest at a rate of 2.35%, are payable on August 1 and February 1 of each year. The Revenue Bonds Series 2014 bonds mature on February 1, 2023.

Paulding County, Georgia and the Paulding County Airport Authority have entered into an Intergovernmental Contract dated July 1, 2014, whereby the County is obligated to make payments to the Paulding County Airport Authority sufficient in time and amount to enable the Paulding County Airport Authority to pay the principal and interest on the Bonds as they mature.

The County's debt service requirements to maturity on the intergovernmental payable are as follows:

<u>Year ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2021	\$ 370,000	\$ 26,914	\$ 396,914
2022	375,000	18,337	393,337
2023	220,305	12,173	232,478
Total	<u>\$ 965,305</u>	<u>\$ 57,424</u>	<u>\$ 1,022,729</u>

**Revenue Bonds.** Series 2009A Water and Sewer Revenue Bonds – In November 2009, the County Water and Sewer Fund issued \$17,755,000 in revenue bonds to refund the 1999 Water and Sewer Revenue Bonds. The County's obligations are payable solely from the net revenues of the Water and Sewer System. The bonds bear interest at rates from 2.0% to 5.0%, and will mature December 1, 2021. As of June 30, 2020, the outstanding principal amount is \$1,635,000. The Series 2009A bonds contain (1) a provision that in an event of default, the timing of repayment of outstanding amounts become immediately due if pledged revenues during the year are less than 110 percent of debt service coverage due in the following year and (2) a provision that if the County is unable to make payment, outstanding amounts are due immediately.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 7. LONG-TERM DEBT (CONTINUED)

#### A. Primary Government (Continued)

Series 2012 Water and Sewer Revenue Bonds – In April 2012, the County Water and Sewer Fund issued \$7,445,000 in revenue bonds to partially refund the 2004 Water and Sewer Revenue Bonds. The County's obligations are payable solely from the net revenues of the Water and Sewer System. The bonds bear interest at rates from 2.0% to 4.0%, and will mature December 1, 2021. As of June 30, 2020, the outstanding principal amount is \$2,485,000. The Series 2012 bonds contain (1) a provision that in an event of default, the timing of repayment of outstanding amounts become immediately due if pledged revenues during the year are less than 110 percent of debt service coverage due in the following year and (2) a provision that if the County is unable to make payment, outstanding amounts are due immediately.

Series 2016 Water and Sewer Revenue Improvement and Refunding Bonds – In September 2016, the County Water and Sewer Fund issued \$158,360,000 in revenue bonds to partially refund the 2009 and 2009A Water and Sewer Revenue Bonds and to provide financing for system improvements and a new reservoir. As of June 30, 2020, the outstanding principal amount is \$157,535,000. The County has determined the refunding will reduce the debt service payments by \$931,715 on an aggregate basis and a net present savings of \$860,126. The County's obligations are payable solely from the net revenues of the Water and Sewer System. The bonds bear interest at rates from 2.5% to 5.0%, and will mature December 1, 2048. The current outstanding amount of the 2009 and 2009A bonds considered legally defeased is \$8,235,000 as of June 30, 2020. The Series 2016 bonds contain (1) a provision that in an event of default, the timing of repayment of outstanding amounts become immediately due if pledged revenues during the year are less than 110 percent of debt service coverage due in the following year and (2) a provision that if the County is unable to make payment, outstanding amounts are due immediately.

The County has pledged 100% of future water customer revenues, net of specified operating expenses, to repay the water system revenue bonds noted above.

On October 25, 2012, the Industrial Building Authority issued \$7,315,000 in Revenue Bonds for the purpose of retiring the 2003 Revenue Bonds. The Bonds were issued in two separate series for various purposes. The Series 2012B Tax-Exempt Revenue Bonds in the amount of \$5,090,000 were issued to pay off the Series 2003B and 2003C Tax-Exempt Revenue bonds. The Series 2012B bond will be serviced through an annual payment from the County, commencing on December 1, 2013 of \$405,000 to \$520,000 through December 1, 2023 at an interest rate of 2.0% to 3.0%. As of June 30, 2020, the outstanding principal amount is \$2,020,000.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. LONG-TERM DEBT (CONTINUED)

#### A. Primary Government (Continued)

The County's debt service requirements to maturity on the revenue bonds are as follows:

<u>Year ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2021	\$ 3,425,000	\$ 5,449,125	\$ 8,874,125
2022	3,635,000	5,294,950	8,929,950
2023	3,815,000	5,127,925	8,942,925
2024	3,990,000	4,947,925	8,937,925
2025	3,700,000	4,763,150	8,463,150
2026-2030	21,545,000	21,277,400	42,822,400
2031-2035	25,890,000	16,879,050	42,769,050
2036-2040	30,350,000	12,428,850	42,778,850
2041-2045	35,180,000	7,522,800	42,702,800
2046-2049	32,145,000	1,964,175	34,109,175
Total	<u>\$ 163,675,000</u>	<u>\$ 85,655,350</u>	<u>\$ 249,330,350</u>

**Notes from direct borrowings.** In January 2010, the County entered into an agreement with the Georgia Environmental Finance Authority to finance the construction of water reuse lines. The agreement was originally executed for \$660,000, with an interest rate of 3.0%. The agreement is paid each month beginning September 1, 2011 through August 1, 2031. As of June 30, 2020, the outstanding principal amount is \$416,347.

In fiscal year 2013, the County entered into an agreement with the Georgia Environmental Finance Authority to finance the engineering and mitigation cost of the Reservoir project. The agreement was originally executed for \$2,860,000, with an interest rate of 3.13%. The agreement is paid each month beginning September 1, 2015 through August 1, 2025. As of June 30, 2020, the outstanding principal amount is \$1,555,874.

Also in fiscal year 2013, the County entered into an agreement with the Georgia Environmental Finance Authority to finance the construction costs of the Reservoir project. As of June 30, 2020, the loan has a balance of \$29,100,000. The loan bears an interest rate of zero percent for three years following the first draw under the loan agreement. After this period and during the construction phase interest is being paid monthly at 1.0% of the outstanding amount. Following the construction phase this note will become permanent with an interest rate of 1.82% and payable over a forty year period beginning October 1, 2021 and maturing September 1, 2061.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. LONG-TERM DEBT (CONTINUED)

#### A. Primary Government (Continued)

In fiscal year 2017, the County entered into an agreement with the Georgia Environmental Finance Authority to finance the construction costs of the Reservoir project. As of June 30, 2020, the loan has a balance of \$6,000,000. During the construction phase, this note shall bear no interest. Following the construction phase this note will become permanent with an interest rate of 2.03% and payable over a forty year period beginning October 1, 2021.

Also, in fiscal year 2017, the County entered into an agreement with the Georgia Environmental Finance Authority to finance the construction costs of the Reservoir project. As of June 30, 2020, the loan has a balance of \$21,600,000. The loan bears an interest rate of zero percent for three years following the first draw under the loan agreement. After this period and during the construction phase interest is being paid monthly at 1.0% of the outstanding amount. Following the construction phase this note will become permanent with an interest rate of 1.40% and payable over a thirty year period.

In fiscal year 2019, the County entered into an agreement with the Georgia Environmental Finance Authority to finance the construction costs of the Reservoir project. As of June 30, 2020, the loan has a balance of \$10,006,250. During the construction phase, this note shall bear no interest. Following the construction phase this note will become permanent with an interest rate of 2.03% and payable over a thirty year period beginning October 1, 2022.

The debt service requirements to maturity are as follows:

<b>Year ending June 30,</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2021	\$ 313,725	\$ 56,733	\$ 370,458
2022	1,370,822	891,841	2,262,663
2023	1,778,420	1,164,592	2,943,012
2024	1,813,720	1,129,292	2,943,012
2025	1,849,787	1,093,225	2,943,012
2026-2030	8,116,634	5,020,175	13,136,809
2031-2035	8,615,183	4,298,829	12,914,012
2036-2040	9,327,782	3,534,985	12,862,767
2041-2045	10,160,347	2,702,419	12,862,766
2046-2050	11,069,089	1,793,677	12,862,766
2051-2055	6,928,338	951,831	7,880,169
2056-2060	5,798,879	420,424	6,219,303
2061-2062	1,535,745	19,081	1,554,826
Total	<u>\$ 68,678,471</u>	<u>\$ 23,077,104</u>	<u>\$ 91,755,575</u>

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 7. LONG-TERM DEBT (CONTINUED)

#### A. Primary Government (Continued)

**Landfill postclosure costs.** State and federal laws and regulations require the County to place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. Governmental accounting standards require the County to estimate and accrue for future costs associated with the closure and postclosure care of the landfill. In addition to operating expenses related to current activities of the landfill, an expense provision and related liability are recognized based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. The recognition of these landfill closure and postclosure care costs is based on the amount of the landfill capacity used during the year. The recorded liability for landfill closure and postclosure care costs at year end totaled \$5,942,784. This amount is based on the total estimated cost of closure and postclosure costs multiplied by management's estimate of the percentage of landfill capacity used at year end (96%). The estimated total current cost of the landfill closure and postclosure care (approximately \$6,190,400) is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor, and maintain the landfill were acquired as of June 30, 2020. However, the actual cost of closure and postclosure care may be higher due to inflation, changes in technology, or changes in landfill laws and regulations. The County plans to cap a portion of the landfill in the subsequent fiscal year. As of June 30, 2020 it is estimated that the remaining life of the landfill is one year.

**Non-exchange financial guarantee.** In May 2012, Paulding County, Georgia guaranteed the 30-year, \$31,250,000 Revenue Anticipation Certificates, Series 2012A issuance of the Paulding County Hospital Authority, a legally separate entity located within Paulding County, Georgia, in accordance with the provisions of Article IX, Section III, Paragraph I (a) and (c) of the Constitution of the State of Georgia, and by the Hospital Authorities Act. The bonds mature annually through April 1, 2042, with semiannual interest payments. In the event that the Paulding County Hospital Authority is unable to make a payment, Paulding County, Georgia will be required to make that payment. The County does not currently anticipate making the debt service payments.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. LONG-TERM DEBT (CONTINUED)

#### B. Discretely Presented Component Unit – Airport Authority

The following is a summary of long-term debt activity for the year ended June 30, 2020:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Bonds payable	\$ 1,325,305	\$ -	\$ (360,000)	\$ 965,305	\$ 370,000
Notes from direct borrowings	75,387	-	(13,299)	62,088	14,088
Due to Silver Comet Terminal Partnership	360,000	-	-	360,000	-
Intergovernmental payable - Paulding County Industrial Building Authority	1,055,000	75,000	(1,055,000)	75,000	13,195
Total bonds payable	<u>\$ 2,815,692</u>	<u>\$ 75,000</u>	<u>\$ (1,428,299)</u>	<u>\$ 1,462,393</u>	<u>\$ 397,283</u>

**Revenue Bonds.** On July 30, 2014 Paulding County Airport Authority issued Paulding Northwest Atlanta Airport Project, Series 2014 Revenue Bonds in the amount of \$3,600,000, to fund the cost of acquiring, constructing, extending and improving the landing field at the Paulding Northwest Atlanta Airport.

Paulding County, Georgia and the Authority have entered into an Intergovernmental Contract Dated July 1, 2014, whereby the County is obligated to make payments to the Authority sufficient in time and amount to enable the Authority to pay the principal and interest on the Bonds as they mature.

The Airport Authority's debt service requirements to maturity on the bonds are as follows:

<u>Year ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2021	\$ 370,000	\$ 22,684	\$ 392,684
2022	375,000	13,990	388,990
2023	220,305	5,178	225,483
Total	<u>\$ 965,305</u>	<u>\$ 41,852</u>	<u>\$ 1,007,157</u>



## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. LONG-TERM DEBT (CONTINUED)

#### B. Discretely Presented Component Unit – Airport Authority (Continued)

**Due to Silver Comet Terminal Partnership.** On October 7, 2013, the Authority entered into an agreement with Silver Comet Terminal Partners, LLC (the “Company”), whereby the Company will pay the Authority annual amounts equal to the bonded indebtedness for the Paulding County Airport Authority issued Paulding Northwest Atlanta Airport Project, Series 2014 Revenue Bonds. To the extent the Authority receives any reimbursement from a grant for the costs associated with the project funded by the debt issuance, the Authority will repay the Company any amounts associated with the principal portion of the payments made by the Company under the agreement, reduce the remaining principal outstanding, and repay the interest paid by the Company. If the grant reimbursement is insufficient to repay interest paid to date, the Authority will not be responsible for repaying the interest portion of the payments made by the Company. The Authority anticipates a reimbursement from a grant for the project costs but does not expect this reimbursement to occur within the next fiscal year. The total debt service requirements on the bonds is \$4,035,220 (Principal: \$3,600,000, Interest: \$435,220). A liability of \$360,000 to the Company for the principal payment made during fiscal year ending June 30, 2015 has been reflected in the accompanying financial statements. During the fiscal year ending June 30, 2016, the Company ceased making payments to the Authority to cover the debt service requirements. The County has entered into an intergovernmental contract with the Paulding County Airport Authority to pay the remaining Series 2014 Revenue bond payments.

**Notes from direct borrowings.** During fiscal year 2017, Paulding County Airport Authority entered into a note payable with Prime Contractors in the amount of \$100,000. This note payable is payable in equal monthly installments of \$1,000 for 100 months with no interest due.

During the fiscal year 2017, Paulding County Airport Authority also entered into a note payable with John Deere in the amount of \$10,033. This note payable is payable in equal monthly installments of \$209 for 48 months with no interest due.

<u>Year ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2021	\$ 14,088	\$ -	\$ 14,088
2022	12,000	-	12,000
2023	12,000	-	12,000
2024	12,000	-	12,000
2025	12,000	-	12,000
Total	<u>\$ 62,088</u>	<u>\$ -</u>	<u>\$ 62,088</u>

## NOTES TO FINANCIAL STATEMENTS

### NOTE 7. LONG-TERM DEBT (CONTINUED)

#### B. Discretely Presented Component Unit – Airport Authority (Continued)

**Intergovernmental payable – Industrial Building Authority.** Pursuant to an agreement dated December 30, 2016 between the Paulding County Industrial Building Authority and the Paulding County Airport Authority, the Paulding County Industrial Building Authority has issued a no-interest loan to the Paulding County Airport Authority in the amount of \$1,200,000 to provide financing for various capital improvements and miscellaneous expenses. Payments in the amount of \$5,000 are due monthly beginning February 10, 2017 and maturing January 10, 2037. Pursuant to the Airport Authority's Intergovernmental Contract with the County dated September 18, 2019, the County assumed this debt and cancelled the loan. Therefore, the loan has no remaining balance as of June 30, 2020.

On June 17, 2020, the Airport Authority entered into a loan agreement with the Paulding County Industrial Building Authority in the amount of \$75,000 to provide financing for various capital improvements and miscellaneous expenses. The note bears interest of 2% annually, and principal and interest payments are due monthly beginning August 1, 2020 and maturing July 1, 2025. The loan has an outstanding balance of \$75,000 as of June 30, 2020.

The Airport Authority's debt service requirements to maturity on the loan are as follows:

<b>Year ending June 30,</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2021	\$ 13,195	\$ 1,265	\$ 14,460
2022	14,673	1,102	15,775
2023	14,969	806	15,775
2024	15,271	504	15,775
2025	15,579	196	15,775
2026	1,313	2	1,315
<b>Total</b>	<b>\$ 75,000</b>	<b>\$ 3,875</b>	<b>\$ 78,875</b>

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 8. DEFINED BENEFIT PLAN

#### A. Primary Government

##### Plan Description

The County, as authorized by the County Commission, has established a non-contributory defined benefit pension plan, The Paulding County Defined Benefit Plan (the "Plan"), covering substantially all of the County's employees. The County's pension plan is administered through the Association County Commissioners of Georgia Third Restated Defined Benefit Plan (the ACCG Plan), an agent multiple-employer pension plan administered by GEBCorp and affiliated with the Association of County Commissioners of Georgia (ACCG). The Plan provides retirement, disability, and death benefits to plan members and beneficiaries. Plan benefits are provided for Plan participants who were participants in the Plan before January 1, 2004 whereby retirees receive between 1% and 1.75% multiplied by the average of the highest five consecutive years of earnings multiplied by the total credited years of service. Plan benefits are provided for Plan participants who were participants in the Plan on or after January 1, 2004 whereby retirees receive 1% multiplied by the average of the highest five consecutive years of earnings multiplied by the total credited years of service. The ACCG, in its role as the Plan sponsor, has the sole authority to establish and amend the benefit provisions and the contribution rates of the County related to the Plan, as provided in Section 19.03 of the ACCG Plan document. The County has the authority to amend the adoption agreement, which defines the specific benefit provisions of the Plan, as provided in Section 19.02 of the ACCG Plan document. The County Commission retains this authority. The ACCG Plan issues a publicly available financial report that includes financial statements and required supplementary information for the pension trust. That report may be obtained at [www.gebcorp.com](http://www.gebcorp.com) or by writing to the Association County Commissioners of Georgia, Retirement Services, 191 Peachtree Street, NE, Atlanta, Georgia 30303 or by calling (800) 736-7166.

Plan membership. As of January 1, 2019, pension plan membership consisted of the following:

Retirees, Beneficiaries and Disabled receiving benefits	220
Terminated plan participants entitled to but not yet receiving benefits	392
Active employees participating in the Plan	<u>614</u>
Total number of Plan participants	<u><u>1,226</u></u>

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 8. DEFINED BENEFIT PLAN (CONTINUED)

#### A. Primary Government (Continued)

**Contributions.** The Plan is subject to minimum funding standards of the Georgia Public Retirement Systems Standards law. The Board of Trustees of the ACCG Plan has adopted a recommended actuarial funding policy for the plan which meets state minimum requirements and will accumulate sufficient funds to provide the benefits under the plan. The funding policy for the Plan, as adopted by the County Commission, is to contribute an amount equal to or greater than the actuarially recommended contribution rate. This rate is based on the estimated amount necessary to finance the costs of benefits earned by plan members during the year, with an additional amount to finance any unfunded accrued liability. No contributions are made by plan participants. For class two employees make pre-tax employee payroll contributions to the Plan equal to four percent (4%) of Compensation, and not to exceed eight percent (8%) of compensation. For the year ended June 30, 2020, the County's contribution rate was 11.0% of annual payroll. County contributions to the Plan were \$3,125,120 for the year ended June 30, 2020.

#### Net Pension Liability of the County

The County's net pension liability was measured as of December 31, 2019. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as January 1, 2019 with update procedures performed by the actuary to roll forward to the total pension liability measured as of December 31, 2019.

Actuarial assumptions. The total pension liability in the January 1, 2019 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.00%
Salary increases	4.0% - 5.5%, including inflation
Investment rate of return	7.00%, net of pension plan investment expense, including inflation

Mortality rates for were based on the Pub-2010 Amount weighted Mortality Table with a blend of 50% of the General Employees Table and 50% of the Public Safety Employees with Scale AA projection to year 2019.

The actuarial assumptions used in the January 1, 2019 valuation were based on the results of an actuarial experience study for through December 31, 2018.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 8. DEFINED BENEFIT PLAN (CONTINUED)

#### A. Primary Government (Continued)

##### Net Pension Liability of the County (Continued)

The long-term expected rate of return on pension plan investments was determined through a blend of using a building-block method based on 20-year benchmarks (25%) and 30-year benchmarks (25%), as well as forward-looking capital market assumptions for a moderate asset allocation (50%), as determined by UBS. Expected future rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of December 31, 2019 are summarized in the following table:

Asset class	Target allocation	Long-term expected real rate of return*
Fixed income	30%	6.08%
Large Cap equity	30%	9.07
International equity	15%	5.01
Other equity	20%	8.62
Real estate	5%	10.62
Total	<u>100%</u>	

\* Rates shown are net of the 2.00% assumed rate of inflation

**Discount rate.** The discount rate of 7.00% has not changed since the prior measurement date. The projection of cash flows used to determine the discount rate assumed that County contributions will be made based on the average County contribution made to the Plan over the prior five years. Based on this assumption, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all of the projected benefit payments to determine the total pension liability. As of December 31, 2019 the expected long-term rate of return was 7.00%.

## NOTES TO FINANCIAL STATEMENTS

### NOTE 8. DEFINED BENEFIT PLAN (CONTINUED)

#### A. Primary Government (Continued)

**Changes in the Net Pension Liability of the County.** The changes in the components of the net pension liability of the County for the year ended June 30, 2020, were as follows:

	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a) - (b)
<b>Balances at 6/30/19</b>	\$ 57,796,280	\$ 37,409,858	\$ 20,386,422
<b>Changes for the year:</b>			
Service cost	1,302,802	-	1,302,802
Interest	4,071,472	-	4,071,472
Differences between expected and actual differences	1,814,065	-	1,814,065
Assumption changes	3,116,715	-	3,116,715
Contributions—employer	-	5,706,711	(5,706,711)
Net investment income	-	7,959,820	(7,959,820)
Benefit payments, including refunds of employee contributions	(1,866,518)	(1,866,518)	-
Administrative expense	-	(133,136)	133,136
<b>Net changes</b>	<b>8,438,536</b>	<b>11,666,877</b>	<b>(3,228,341)</b>
<b>Balances at 6/30/20</b>	<b>\$ 66,234,816</b>	<b>\$ 49,076,735</b>	<b>\$ 17,158,081</b>

The required schedule of changes in the County's net pension liability and related ratios immediately following the notes to the financial statements presents multiyear trend information about whether the value of plan assets is increasing or decreasing over time relative to the total pension liability.

Sensitivity of the net pension liability to changes in the discount rate. The following presents the net pension liability of the County, calculated using the discount rate of 7.00 percent, as well as what the County's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00 percent) or 1-percentage-point higher (8.00 percent) than the current rate:

	1% Decrease (6.00%)	Current Discount Rate (7.00%)	1% Increase (8.00%)
County's net pension liability	\$ 27,701,096	\$ 17,158,081	\$ 8,571,631

## NOTES TO FINANCIAL STATEMENTS

### NOTE 8. DEFINED BENEFIT PLAN (CONTINUED)

#### A. Primary Government (Continued)

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of December 31, 2019 and the current sharing pattern of costs between employer and employee.

#### Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2020, the County recognized pension expense of \$5,123,576. At June 30, 2020, the County reported deferred outflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Plan contributions made subsequent to the measurement period	\$ 1,805,458	\$ -
Differences between expected and actual experience	3,041,787	37,054
Assumption changes	5,433,433	-
Net difference between projected and actual earnings on pension plan investments	-	2,266,514
Total	\$ 10,280,678	\$ 2,303,568

County contributions subsequent to the measurement date of \$1,805,458 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the fiscal year ending June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ending June 30:	
2021	\$ 1,904,914
2022	1,792,507
2023	1,838,829
2024	270,159
2025	365,243
Total	\$ 6,171,652

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 9. DEFINED CONTRIBUTION PLAN

The County adopted the Paulding County Supplemental Retirement Plan on June 1, 2004. This plan is administered by AIG VALIC. The 401 (a) is a defined contribution plan that covers substantially all employees.

The County will match any contribution made by an employee to the deferred compensation plan on a 1 to 1 basis up to a maximum contribution by the County of 1% of employee's annual salary. Contributions are calculated and made on a biweekly payroll basis. Forfeitures are used to reduce future employer contributions under the plan. Employees are eligible and fully vested immediately upon entering the Plan. The Board of Commissioners establishes required contribution and matching percentages.

Employees become eligible for the plan on the date of hire provided they are full-time and work a minimum of 30 hours per week. Actual participation in the plan begins with the first payroll following their date of hire. Participants are fully vested in the plan after five years of service. The plan was established by resolution of the Board of Commissioners. It may also be amended by resolution of same.

The County has made the following contributions to the plan:

<b>Year ending <u>June 30,</u></b>	<b><u>County Contributions</u></b>	<b><u>Employee Contributions</u></b>	<b><u>Total Contributions</u></b>
2019	\$ 493,713	\$ 1,276,501	\$ 1,770,214
2020	515,641	1,372,373	1,888,014



## NOTES TO FINANCIAL STATEMENTS

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### **NOTE 10. RISK MANAGEMENT**

The County is exposed to various risks of loss related to torts; thefts of, damage to, and destruction of assets; errors and omissions; natural disasters; injuries to employees; and losses resulting from providing accident and health benefits to employees and their dependents.

The County participates in the Association of County Commissioners of Georgia (ACCG) Workers' Compensation Self Insurance Fund and the Interlocal Risk Management Agency (IRMA), a public entity risk pool currently operating as a common risk management and insurance program for member local governments.

As part of the risk pool, the County is obligated to pay all contributions and assessments as prescribed by the pool, to cooperate with the pool's agents and attorneys, to follow loss reduction procedures established by the funds, and to report as promptly as possible, and in accordance with any coverage descriptions issued, all incidents which could result in the funds being required to pay any claim of loss. The County is also to allow the pool's agents and attorneys to represent the County in investigation, settlement discussions and all levels of litigation arising out of any claim made against the County within the scope of loss protection furnished by the funds.

The funds are to defend and protect the members of the funds against liability or loss as prescribed in the member government contract and in accordance with the workers' compensation law of Georgia. The funds are to pay all costs taxed against members in any legal proceeding defended by the members, all interest accruing after entry of judgment, and all expenses incurred for investigation, negotiation or defense.

Settled claims have not exceeded insurance coverage in any of the last three years. There have been no significant reductions of insurance coverage from the prior year.

### **NOTE 11. COMMITMENTS AND CONTINGENCIES**

#### **Contractual Commitments**

In addition to the liabilities enumerated in the balance sheet, at June 30, 2020, the County has contractual commitments on uncompleted contracts of approximately \$13,042,483 consisting of Water Reservoir contracts of \$3,887,770, Department of Transportation contracts of \$6,579,795, and Public Safety contracts of \$2,574,918.

## NOTES TO FINANCIAL STATEMENTS

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### NOTE 11. COMMITMENTS AND CONTINGENCIES (CONTINUED)

#### Other Commitments

In December 2016, Paulding County transferred a total of 163.84 acres to Paulding County Airport Authority with a net book value of \$815,000. During the fiscal year ended June 30, 2018, Paulding County and the Paulding County Airport Authority entered into an agreement, approved by the Federal Aviation Administration, whereby the Paulding County Airport Authority would transfer back to Paulding County approximately 123 acres of the original 163.84 acres. Additionally, the Paulding County Airport Authority will transfer to the County approximately 40 acres of property in the general vicinity of the General Aviation Terminal Area Expansion project. This transfer has not occurred as of June 30, 2020.

#### Litigation

The County is a defendant in certain legal actions in the nature of claims for alleged damages to persons and property and other similar types of actions arising in the course of County operations. The County has determined some of these cases are probable of a loss. The County has recorded a liability of \$1,300,000 for contingent liabilities that are probable of loss.

#### Grant Contingencies

The County has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to the disallowance of certain expenditures previously reimbursed by those agencies. Based upon prior experience, County management believes such disallowances, if any, will not be significant.

### NOTE 12. JOINT VENTURE

Under Georgia law, the County, in conjunction with other cities and counties in the area, is a member of the Northwest Georgia Regional Commission and is required to pay annual dues thereto. During the year ended June 30, 2020, the County paid \$146,335 in such dues. Membership in the Commission is required by the Official Code of Georgia Annotated (OCGA) Section 50-8-34 which provides for the organizational structure of the Commission in Georgia.

The Commission Board membership includes the chief elected official of each county and municipality of the area. OCGA 50-8-39.1 provides that the member governments are liable for any debts or obligations of the Commission. Separate financial statements may be obtained from:

Northwest Georgia Regional Commission  
P.O. Box 1798  
Rome, GA 30162-1798

**REQUIRED SUPPLEMENTARY INFORMATION**

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**PAULDING COUNTY, GEORGIA**  
**GENERAL FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCES - BUDGET AND ACTUAL**  
**FOR THE YEAR ENDED JUNE 30, 2020**

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
<b>Revenues:</b>				
Taxes	\$ 64,496,000	\$ 67,958,700	\$ 72,224,466	\$ 4,265,766
Licenses and permits	1,533,000	1,533,000	1,590,812	57,812
Intergovernmental	549,100	549,100	3,610,215	3,061,115
Fines and forfeitures	855,000	855,000	985,389	130,389
Charges for services	6,467,800	6,467,800	6,930,751	462,951
Interest income	1,000,000	800,000	806,883	6,883
Contributions and donations	15,000	15,000	197,151	182,151
Miscellaneous	249,000	249,000	498,671	249,671
Total revenues	<u>75,164,900</u>	<u>78,427,600</u>	<u>86,844,338</u>	<u>8,416,738</u>
<b>Expenditures:</b>				
<b>Current:</b>				
General government:				
Legislative	794,000	794,000	772,367	21,633
Public information	216,400	216,400	141,038	75,362
Executive	412,050	412,000	383,963	28,037
Elections	653,150	900,000	895,294	4,706
Finance	615,300	615,300	611,952	3,348
Information technology	2,241,000	2,241,000	1,858,577	382,423
Human resources	479,490	479,400	394,573	84,827
Government facilities	1,906,000	1,906,000	1,792,860	113,140
Tax assessors	1,788,900	1,788,900	1,620,550	168,350
Tax commissioners	1,294,100	1,294,100	1,290,365	3,735
General appropriations	<u>6,929,982</u>	<u>6,930,000</u>	<u>5,778,553</u>	<u>1,151,447</u>
Total general government	<u>17,330,372</u>	<u>17,577,100</u>	<u>15,540,092</u>	<u>2,037,008</u>
Judicial:				
Superior court	918,900	1,015,800	928,371	87,429
Clerk superior court	1,244,594	1,244,500	1,095,394	149,106
Probate court	904,300	950,000	943,954	6,046
Magistrate court	628,900	628,900	599,066	29,834
District attorney	1,763,250	1,763,000	1,706,792	56,208
Juvenile court	774,892	790,000	784,149	5,851
Public defender	838,800	838,800	819,454	19,346
Total judicial	<u>7,073,636</u>	<u>7,231,000</u>	<u>6,877,180</u>	<u>353,820</u>
Public safety:				
Coroner	134,000	134,000	131,453	2,547
Sheriff	17,682,500	17,682,500	16,976,192	706,308
Jail	7,678,800	7,678,800	6,489,842	1,188,958
Marshal	726,800	740,000	736,361	3,639
Animal control	893,100	893,100	825,681	67,419
General appropriations	<u>26,000</u>	<u>26,000</u>	<u>22,500</u>	<u>3,500</u>
Total public safety	<u>27,141,200</u>	<u>27,154,400</u>	<u>25,182,029</u>	<u>1,972,371</u>
Public works:				
Roads and bridges	14,235,400	14,235,400	13,483,498	751,902
Stormwater	915,700	915,700	545,569	370,131
Utility coordinator	1,000,000	1,110,000	1,104,417	5,583
Maintenance shop	851,865	851,800	724,254	127,546
Recycling	<u>231,200</u>	<u>300,000</u>	<u>296,760</u>	<u>3,240</u>
Total public works	<u>17,234,165</u>	<u>17,412,900</u>	<u>16,154,498</u>	<u>1,258,402</u>

(Continued)

**PAULDING COUNTY, GEORGIA**  
**GENERAL FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCES - BUDGET AND ACTUAL**  
**FOR THE YEAR ENDED JUNE 30, 2020**

	Budgeted Amounts		Actual	Variance with Final Budget
	Original	Final		
<b>Expenditures: (Continued)</b>				
<b>Current: (Continued)</b>				
Health and welfare:				
Mental health grant	\$ 50,000	\$ 50,000	\$ 48,980	\$ 1,020
General health grant	342,300	342,300	341,811	489
General welfare grant	25,000	25,000	17,193	7,807
Senior citizens center	278,900	278,900	271,595	7,305
Senior citizens van	157,500	157,500	110,509	46,991
Bus service	264,700	264,700	253,170	11,530
General appropriations	76,000	82,700	81,698	1,002
Total health and welfare	<u>1,194,400</u>	<u>1,201,100</u>	<u>1,124,956</u>	<u>76,144</u>
Culture and recreation:				
Library	1,445,300	1,445,300	1,366,496	78,804
Recreation	2,948,400	2,948,400	2,701,827	246,573
General appropriations	9,000	9,000	7,685	1,315
Total culture and recreation	<u>4,402,700</u>	<u>4,402,700</u>	<u>4,076,008</u>	<u>326,692</u>
Housing and development:				
County extension service	90,600	90,600	63,314	27,286
Community development	2,067,800	2,067,800	1,784,302	283,498
Airport	-	650,000	613,070	36,930
General appropriations	415,000	500,000	489,470	10,530
Total housing and development	<u>2,573,400</u>	<u>3,308,400</u>	<u>2,950,156</u>	<u>358,244</u>
Total expenditures	<u>76,949,873</u>	<u>78,287,600</u>	<u>71,904,919</u>	<u>6,382,681</u>
Excess (deficiency) of revenues over expenditures	<u>(1,784,973)</u>	<u>140,000</u>	<u>14,939,419</u>	<u>14,799,419</u>
<b>Other financing sources (uses):</b>				
Proceeds from sale of capital assets	60,000	60,000	39,951	(20,049)
Transfers out	-	(200,000)	(1,099,970)	(899,970)
Total other financing sources (uses)	<u>60,000</u>	<u>(140,000)</u>	<u>(1,060,019)</u>	<u>(920,019)</u>
Net change in fund balances	(1,724,973)	-	13,879,400	13,879,400
Fund balances, beginning of year	<u>72,269,641</u>	<u>72,269,641</u>	<u>72,269,641</u>	<u>-</u>
Fund balances, end of year	<u>\$ 70,544,668</u>	<u>\$ 72,269,641</u>	<u>\$ 86,149,041</u>	<u>\$ 13,879,400</u>

**PAULDING COUNTY, GEORGIA  
FIRE TAX FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2020**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues:</b>				
Taxes	\$ 15,800,000	\$ 15,800,000	\$ 16,058,208	\$ 258,208
Licenses and permits	5,000	5,000	8,300	3,300
Intergovernmental revenue	-	-	53,131	53,131
Investment income	150,000	150,000	214,967	64,967
Donations	-	-	1,000	1,000
Total revenues	<u>15,955,000</u>	<u>15,955,000</u>	<u>16,335,606</u>	<u>380,606</u>
<b>Expenditures:</b>				
Current:				
Public safety	13,550,000	13,550,000	13,869,904	(319,904)
Total expenditures	<u>13,550,000</u>	<u>13,550,000</u>	<u>13,869,904</u>	<u>(319,904)</u>
Net changes in fund balances	2,405,000	2,405,000	2,465,702	60,702
<b>Fund balances, beginning of year</b>	<u>13,515,753</u>	<u>13,515,753</u>	<u>13,515,753</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u>\$ 15,920,753</u>	<u>\$ 15,920,753</u>	<u>\$ 15,981,455</u>	<u>\$ 60,702</u>

**PAULDING COUNTY, GEORGIA**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULE OF CHANGES IN THE COUNTY'S NET PENSION LIABILITY**  
**AND RELATED RATIOS**  
**FOR THE YEAR ENDED JUNE 30,**

	<u>2015</u>	<u>2016</u>	<u>2017</u>
<b>Total pension liability</b>			
Service cost	\$ 935,935	\$ 912,802	\$ 939,349
Interest on total pension liability	2,565,038	2,854,196	3,257,612
Assumption change	-	1,614,968	1,709,675
Benefit payments, including refunds of employee contributions	(1,152,809)	(1,359,894)	(1,417,535)
Experience (Gain)/Loss	-	1,274,958	(96,338)
<b>Net change in total pension liability</b>	<u>2,348,164</u>	<u>5,297,030</u>	<u>4,392,763</u>
<b>Total pension liability - beginning</b>	<u>34,776,907</u>	<u>37,125,071</u>	<u>42,422,101</u>
<b>Total pension liability - ending (a)</b>	<u>\$ 37,125,071</u>	<u>\$ 42,422,101</u>	<u>\$ 46,814,864</u>
<b>Plan fiduciary net position</b>			
Contributions - employer	\$ 1,198,002	\$ 1,152,078	\$ 1,879,341
Net investment income	1,897,270	65,189	2,209,040
Benefit payments, including refunds of employee contributions	(1,152,809)	(1,359,894)	(1,417,535)
Administrative expenses	(99,561)	(104,931)	(104,886)
Other	(2,493)	(54,592)	-
<b>Net change in plan fiduciary net position</b>	<u>1,840,409</u>	<u>(302,150)</u>	<u>2,565,960</u>
<b>Plan fiduciary net position - beginning</b>	<u>28,626,090</u>	<u>30,466,499</u>	<u>30,164,349</u>
<b>Plan fiduciary net position - ending (b)</b>	<u>\$ 30,466,499</u>	<u>\$ 30,164,349</u>	<u>\$ 32,730,309</u>
<b>County's net pension liability - ending (a) - (b)</b>	<u>\$ 6,658,572</u>	<u>\$ 12,257,752</u>	<u>\$ 14,084,555</u>
<b>Plan fiduciary net position as a percentage of the total pension liability</b>	82.1%	71.1%	69.9%
<b>Covered payroll</b>	\$ 24,261,213	\$ 24,283,073	\$ 24,248,412
<b>County's net pension liability as a percentage of covered payroll</b>	27.4%	50.5%	58.1%
	<u>2018</u>	<u>2019</u>	<u>2020</u>
<b>Total pension liability</b>			
Service cost	\$ 1,009,288	\$ 1,109,950	\$ 1,302,802
Interest on total pension liability	3,423,882	3,633,019	4,071,472
Assumption change	109,113	2,766,237	3,116,715
Benefit payments, including refunds of employee contributions	(1,493,984)	(1,634,452)	(1,866,518)
Experience (Gain)/Loss	436,119	1,622,244	1,814,065
<b>Net change in total pension liability</b>	<u>3,484,418</u>	<u>7,496,998</u>	<u>8,438,536</u>
<b>Total pension liability - beginning</b>	<u>46,814,864</u>	<u>50,299,282</u>	<u>57,796,280</u>
<b>Total pension liability - ending (a)</b>	<u>\$ 50,299,282</u>	<u>\$ 57,796,280</u>	<u>\$ 66,234,816</u>
<b>Plan fiduciary net position</b>			
Contributions - employer	\$ 2,287,071	\$ 2,504,007	\$ 5,706,711
Net investment income	5,335,551	(2,098,568)	7,959,820
Benefit payments, including refunds of employee contributions	(1,493,984)	(1,634,452)	(1,866,518)
Administrative expenses	(106,368)	(113,708)	(133,136)
Other	-	-	-
<b>Net change in plan fiduciary net position</b>	<u>6,022,270</u>	<u>(1,342,721)</u>	<u>11,666,877</u>
<b>Plan fiduciary net position - beginning</b>	<u>32,730,309</u>	<u>38,752,579</u>	<u>37,409,858</u>
<b>Plan fiduciary net position - ending (b)</b>	<u>\$ 38,752,579</u>	<u>\$ 37,409,858</u>	<u>\$ 49,076,735</u>
<b>County's net pension liability - ending (a) - (b)</b>	<u>\$ 11,546,703</u>	<u>\$ 20,386,422</u>	<u>\$ 17,158,081</u>
<b>Plan fiduciary net position as a percentage of the total pension liability</b>	77.0%	64.7%	74.1%
<b>Covered payroll</b>	25,344,624	\$ 27,558,981	\$ 29,286,201
<b>County's net pension liability as a percentage of covered payroll</b>	45.6%	74.0%	58.6%

**Notes to the Schedule**

Schedule is intended to show information for the last 10 fiscal years. Additional years will be displayed as they become available.

**PAULDING COUNTY, GEORGIA**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULE OF COUNTY CONTRIBUTIONS**  
**FOR THE YEAR ENDED JUNE 30,**

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Actuarially determined contribution	\$ 1,319,662	\$ 1,077,797	\$ 1,267,071	\$ 1,173,863
Contributions in relation to the actuarially determined contribution	<u>3,125,120</u>	<u>2,581,591</u>	<u>2,504,007</u>	<u>2,287,071</u>
Contribution deficiency (excess)	<u>\$ (1,805,458)</u>	<u>\$ (1,503,794)</u>	<u>\$ (1,236,936)</u>	<u>\$ (1,113,208)</u>
Covered payroll	28,422,591	26,451,803	24,796,518	24,265,743
Contributions as a percentage of Covered payroll	11.0%	9.8%	10.1%	9.4%
	<u>2016</u>	<u>2015</u>	<u>2014</u>	
Actuarially determined contribution	\$ 1,152,078	\$ 1,198,002	\$ 1,505,262	
Contributions in relation to the actuarially determined contribution	<u>2,142,433</u>	<u>2,086,988</u>	<u>2,271,702</u>	
Contribution deficiency (excess)	<u>\$ (990,355)</u>	<u>\$ (888,986)</u>	<u>\$ (766,440)</u>	
Covered payroll	24,272,143	24,058,931	23,562,608	
Contributions as a percentage of Covered payroll	8.8%	8.7%	9.6%	

Schedule is intended to show information for the last 10 fiscal years. Additional years will be displayed as they become available.



## NONMAJOR GOVERNMENTAL FUNDS

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### Special Revenue Funds

Special revenue funds are used to account for specific revenues that are legally restricted or committed to expenditures for particular purposes.

**Victims-Witness Assistance Fund** - to account for five percent additional fee placed on fines and used for victim witness services.

**Emergency 911 Fund** - to account for the fee collection and the operation of the Emergency 911 system within the County.

**Jail Fund** - to account for a portion of fine money received from the court system and expended on outside services within the juvenile court system.

**Supplemental Juvenile Fund** - to account for a portion of fines within the juvenile court and expended on outside services within the juvenile court system.

**Drug Use Treatment Fund** - to account for a portion of fine money received from the court system and expended on drug treatment or education.

**Clerk's Technology Fund** - to account for money received from the state. This fee is assessed every time a deed is purchased on-line. This money is expended on technology in the clerk of superior court's office.

**Law Library Fund** - to account for the operation and maintenance of the County's law library.

**Sheriff Commissary Fund** - to account for the receipts and purchases inmates incur while they are incarcerated.

**Drug Confiscation Fund** - to account for the resources public safety officers confiscate during a drug charge and expended in the fight against drugs.

### Debt Service Fund

**Debt Service Fund** - to account for the servicing of general long-term debt not being financed by proprietary funds.

### Capital Projects Funds

**SPLOST IV Fund** - accounts for resources which are used exclusively for roads, public safety, recreation, and economic development. The SPLOST IV fund replaced SPLOST III as the term for SPLOST III expired in April 2011 and SPLOST IV began in 2011.

**Industrial Building Authority** – a blended component unit of the County used to account for the economic development projects of the County.

**PAULDING COUNTY, GEORGIA**  
**COMBINING BALANCE SHEET**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**JUNE 30, 2020**

	Special Revenue Funds					
	Victims- Witness Assistance Fund	Emergency 911 Fund	Jail Fund	Supplemental Juvenile Fund	Drug Use Treatment Fund	Clerk's Technology Fund
<b>ASSETS</b>						
Cash and cash equivalents	\$ 17,772	\$ 1,738,625	\$ 430,753	\$ 147,487	\$ 332,380	\$ 847,640
Accounts receivable	-	523,454	-	1,240	279	-
Taxes receivable	-	-	-	-	-	-
Due from other funds	-	105,426	17,800	-	-	-
Prepaid items	-	-	-	-	-	-
Land held for development	-	-	-	-	-	-
Total assets	<u>\$ 17,772</u>	<u>\$ 2,367,505</u>	<u>\$ 448,553</u>	<u>\$ 148,727</u>	<u>\$ 332,659</u>	<u>\$ 847,640</u>
<b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES</b>						
<b>LIABILITIES</b>						
Accounts payable	\$ -	\$ 6,529	\$ 39,681	\$ -	\$ 1,800	\$ 6,262
Accrued expenses	-	-	-	-	-	-
Due to other funds	-	-	-	-	-	-
Total liabilities	<u>-</u>	<u>6,529</u>	<u>39,681</u>	<u>-</u>	<u>1,800</u>	<u>6,262</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>						
Unavailable revenue - property taxes	-	-	-	-	-	-
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>FUND BALANCES</b>						
Nonspendable:						
Prepays	-	-	-	-	-	-
Restricted:						
Capital projects	-	-	-	-	-	-
Debt service	-	-	-	-	-	-
Judicial services	17,772	-	-	-	-	841,378
Public safety services	-	2,360,976	408,872	148,727	330,859	-
Committed:						
Commissary purchases	-	-	-	-	-	-
Assigned:						
Capital projects	-	-	-	-	-	-
Total fund balances	<u>17,772</u>	<u>2,360,976</u>	<u>408,872</u>	<u>148,727</u>	<u>330,859</u>	<u>841,378</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 17,772</u>	<u>\$ 2,367,505</u>	<u>\$ 448,553</u>	<u>\$ 148,727</u>	<u>\$ 332,659</u>	<u>\$ 847,640</u>

Special Revenue Funds				Capital Projects		Total Nonmajor Governmental Funds
Law Library Fund	Sheriff Commissary Fund	Drug Confiscation Fund	Debt Service Fund	SPLOST IV Fund	Industrial Building Authority	
\$ 23,236	\$ 90,790	\$ 2,266	\$ 5,999,247	\$ 4,125,019	\$ 1,562,332	\$ 15,317,547
-	-	-	-	-	-	524,973
-	-	-	127,835	-	-	127,835
-	-	-	-	-	-	123,226
-	-	-	-	-	6,270	6,270
-	-	-	-	-	5,095,990	5,095,990
<u>\$ 23,236</u>	<u>\$ 90,790</u>	<u>\$ 2,266</u>	<u>\$ 6,127,082</u>	<u>\$ 4,125,019</u>	<u>\$ 6,664,592</u>	<u>\$ 21,195,841</u>
\$ -	\$ -	\$ -	\$ -	\$ 990,879	\$ -	\$ 1,045,151
-	-	-	-	-	2,503	2,503
-	-	-	222,301	1,350,467	-	1,572,768
-	-	-	222,301	2,341,346	2,503	2,620,422
-	-	-	103,051	-	-	103,051
-	-	-	103,051	-	-	103,051
-	-	-	-	-	6,270	6,270
-	-	-	-	1,783,673	-	1,783,673
-	-	-	5,801,730	-	-	5,801,730
23,236	-	-	-	-	-	882,386
-	-	2,266	-	-	-	3,251,700
-	90,790	-	-	-	-	90,790
-	-	-	-	-	6,655,819	6,655,819
<u>23,236</u>	<u>90,790</u>	<u>2,266</u>	<u>5,801,730</u>	<u>1,783,673</u>	<u>6,662,089</u>	<u>18,472,368</u>
<u>\$ 23,236</u>	<u>\$ 90,790</u>	<u>\$ 2,266</u>	<u>\$ 6,127,082</u>	<u>\$ 4,125,019</u>	<u>\$ 6,664,592</u>	<u>\$ 21,195,841</u>

**PAULDING COUNTY, GEORGIA**  
**COMBINING STATEMENT OF REVENUES, EXPENDITURES,**  
**AND CHANGES IN FUND BALANCES**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2020**

	Special Revenue Funds					
	Victims- Witness Assistance Fund	Emergency 911 Fund	Jail Fund	Supplemental Juvenile Fund	Drug Use Treatment Fund	Clerk's Technology Fund
<b>Revenues:</b>						
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fines and forfeitures	88,376	-	82,556	13,350	-	-
Charges for services	-	3,122,085	-	-	56,086	169,778
Investment income	-	12,058	325	1,227	-	6,648
Total revenues	<u>88,376</u>	<u>3,134,143</u>	<u>82,881</u>	<u>14,577</u>	<u>56,086</u>	<u>176,426</u>
<b>Expenditures:</b>						
Current:						
Judicial	91,051	-	-	-	-	90,846
Public safety	-	2,767,837	282,628	9,400	17,760	-
Housing and development	-	-	-	-	-	-
Capital outlay	-	-	-	-	-	-
Debt Service:						
Principal	-	-	-	-	-	-
Interest and fees	-	-	-	-	-	-
Bond issuance cost	-	-	-	-	-	-
Total expenditures	<u>91,051</u>	<u>2,767,837</u>	<u>282,628</u>	<u>9,400</u>	<u>17,760</u>	<u>90,846</u>
Excess (deficiency) of revenues over expenditures	(2,675)	366,306	(199,747)	5,177	38,326	85,580
<b>Other financing sources (uses):</b>						
Proceeds from sale of capital assets	-	-	-	-	-	-
Bonds issued	-	-	-	-	-	-
Discount on bonds issued	-	-	-	-	-	-
Payment to refunded bond escrow agent	-	-	-	-	-	-
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	(2,675)	366,306	(199,747)	5,177	38,326	85,580
<b>Fund balances, beginning of year</b>	<u>20,447</u>	<u>1,994,670</u>	<u>608,619</u>	<u>143,550</u>	<u>292,533</u>	<u>755,798</u>
<b>Fund balances, end of year</b>	<u>\$ 17,772</u>	<u>\$ 2,360,976</u>	<u>\$ 408,872</u>	<u>\$ 148,727</u>	<u>\$ 330,859</u>	<u>\$ 841,378</u>

Special Revenue Funds				Capital Projects		Total Nonmajor Governmental Funds
Law Library Fund	Sheriff Commissary Fund	Drug Confiscation Fund	Debt Service Fund	SPLOST IV Fund	Industrial Building Authority	
\$ -	\$ -	\$ -	\$ 11,491,297	\$ -	\$ -	\$ 11,491,297
-	-	9,254	-	-	-	193,536
60,949	212,980	-	-	-	10,000	3,631,878
-	-	-	50,036	55,137	5,019	130,450
<u>60,949</u>	<u>212,980</u>	<u>9,254</u>	<u>11,541,333</u>	<u>55,137</u>	<u>15,019</u>	<u>15,447,161</u>
58,078	-	-	-	-	-	239,975
-	316,219	13,627	-	-	-	3,407,471
-	-	-	-	-	178,812	178,812
-	-	-	-	2,411,507	-	2,411,507
-	-	-	7,270,000	-	-	7,270,000
-	-	-	4,249,089	-	-	4,249,089
-	-	-	-	-	161,614	161,614
<u>58,078</u>	<u>316,219</u>	<u>13,627</u>	<u>11,519,089</u>	<u>2,411,507</u>	<u>340,426</u>	<u>17,918,468</u>
2,871	(103,239)	(4,373)	22,244	(2,356,370)	(325,407)	(2,471,307)
-	-	-	-	-	3,849,000	3,849,000
-	-	-	-	-	5,530,000	5,530,000
-	-	-	-	-	(11,959)	(11,959)
-	-	-	-	-	(5,352,052)	(5,352,052)
-	-	-	-	-	4,014,989	4,014,989
<u>2,871</u>	<u>(103,239)</u>	<u>(4,373)</u>	<u>22,244</u>	<u>(2,356,370)</u>	<u>3,689,582</u>	<u>1,543,682</u>
<u>20,365</u>	<u>194,029</u>	<u>6,639</u>	<u>5,779,486</u>	<u>4,140,043</u>	<u>2,972,507</u>	<u>16,928,686</u>
<u>\$ 23,236</u>	<u>\$ 90,790</u>	<u>\$ 2,266</u>	<u>\$ 5,801,730</u>	<u>\$ 1,783,673</u>	<u>\$ 6,662,089</u>	<u>\$ 18,472,368</u>

**PAULDING COUNTY, GEORGIA  
VICTIMS-WITNESS ASSISTANCE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2020**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues:</b>				
Fines and forfeitures	\$ 100,000	\$ 100,000	\$ 88,376	\$ (11,624)
Total revenues	<u>100,000</u>	<u>100,000</u>	<u>88,376</u>	<u>(11,624)</u>
<b>Expenditures:</b>				
Current:				
Judicial	100,000	100,000	91,051	8,949
Total expenditures	<u>100,000</u>	<u>100,000</u>	<u>91,051</u>	<u>8,949</u>
Net changes in fund balances	-	-	(2,675)	(2,675)
<b>Fund balances, beginning of year</b>	<u>20,447</u>	<u>20,447</u>	<u>20,447</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u>\$ 20,447</u>	<u>\$ 20,447</u>	<u>\$ 17,772</u>	<u>\$ (2,675)</u>

**PAULDING COUNTY, GEORGIA  
EMERGENCY 911 FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2020**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues:</b>				
Charges for services	\$ 2,800,000	\$ 2,800,000	\$ 3,122,085	\$ 322,085
Interest income	-	-	12,058	12,058
Total revenues	<u>2,800,000</u>	<u>2,800,000</u>	<u>3,134,143</u>	<u>334,143</u>
<b>Expenditures:</b>				
Current:				
Public safety	3,335,100	3,335,100	2,767,837	567,263
Total expenditures	<u>3,335,100</u>	<u>3,335,100</u>	<u>2,767,837</u>	<u>567,263</u>
Net changes in fund balances	(535,100)	(535,100)	366,306	901,406
<b>Fund balances, beginning of year</b>	<u>1,994,670</u>	<u>1,994,670</u>	<u>1,994,670</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u>\$ 1,459,570</u>	<u>\$ 1,459,570</u>	<u>\$ 2,360,976</u>	<u>\$ 901,406</u>

**PAULDING COUNTY, GEORGIA  
JAIL FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2020**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues:</b>				
Fines and forfeitures	\$ 85,000	\$ 85,000	\$ 82,556	\$ (2,444)
Investment income	-	-	325	325
Total revenues	<u>85,000</u>	<u>85,000</u>	<u>82,881</u>	<u>(2,119)</u>
<b>Expenditures:</b>				
Current:				
Public safety	285,000	285,000	282,628	2,372
Total expenditures	<u>285,000</u>	<u>285,000</u>	<u>282,628</u>	<u>2,372</u>
Net changes in fund balances	(200,000)	(200,000)	(199,747)	253
<b>Fund balances, beginning of year</b>	<u>608,619</u>	<u>608,619</u>	<u>608,619</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u>\$ 408,619</u>	<u>\$ 408,619</u>	<u>\$ 408,872</u>	<u>\$ 253</u>



**PAULDING COUNTY, GEORGIA  
SUPPLEMENTAL JUVENILE FUND**

**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2020**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues:</b>				
Fines and forfeitures	\$ -	\$ -	\$ 13,350	\$ 13,350
Investment income	12,000	12,000	1,227	(10,773)
Total revenues	<u>12,000</u>	<u>12,000</u>	<u>14,577</u>	<u>2,577</u>
<b>Expenditures:</b>				
Current:				
Public safety	12,000	12,000	9,400	2,600
Total expenditures	<u>12,000</u>	<u>12,000</u>	<u>9,400</u>	<u>2,600</u>
Net changes in fund balances	-	-	5,177	5,177
<b>Fund balances, beginning of year</b>	<u>143,550</u>	<u>143,550</u>	<u>143,550</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u>\$ 143,550</u>	<u>\$ 143,550</u>	<u>\$ 148,727</u>	<u>\$ 5,177</u>

**PAULDING COUNTY, GEORGIA  
DRUG USE TREATMENT FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2020**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues:</b>				
Charges for services	\$ 50,000	\$ 50,000	\$ 56,086	\$ 6,086
Total revenues	<u>50,000</u>	<u>50,000</u>	<u>56,086</u>	<u>6,086</u>
<b>Expenditures:</b>				
Current:				
Public safety	50,000	50,000	17,760	32,240
Total expenditures	<u>50,000</u>	<u>50,000</u>	<u>17,760</u>	<u>32,240</u>
Net changes in fund balances	-	-	38,326	38,326
<b>Fund balances, beginning of year</b>	<u>292,533</u>	<u>292,533</u>	<u>292,533</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u><u>\$ 292,533</u></u>	<u><u>\$ 292,533</u></u>	<u><u>\$ 330,859</u></u>	<u><u>\$ 38,326</u></u>

**PAULDING COUNTY, GEORGIA  
CLERK'S TECHNOLOGY FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2020**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues:</b>				
Charges for services	\$ 120,000	\$ 120,000	\$ 169,778	\$ 49,778
Interest income	-	-	6,648	6,648
Total revenues	<u>120,000</u>	<u>120,000</u>	<u>176,426</u>	<u>56,426</u>
<b>Expenditures:</b>				
Current:				
Judicial	<u>120,000</u>	<u>120,000</u>	<u>90,846</u>	<u>29,154</u>
Total expenditures	<u>120,000</u>	<u>120,000</u>	<u>90,846</u>	<u>29,154</u>
Net changes in fund balances	-	-	85,580	85,580
<b>Fund balances, beginning of year</b>	<u>755,798</u>	<u>755,798</u>	<u>755,798</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u>\$ 755,798</u>	<u>\$ 755,798</u>	<u>\$ 841,378</u>	<u>\$ 85,580</u>

**PAULDING COUNTY, GEORGIA  
LAW LIBRARY FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2020**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues:</b>				
Charges for services	\$ 50,000	\$ 60,000	\$ 60,949	\$ 949
Total revenues	<u>50,000</u>	<u>60,000</u>	<u>60,949</u>	<u>949</u>
<b>Expenditures:</b>				
Current:				
Judicial	50,000	60,000	58,078	1,922
Total expenditures	<u>50,000</u>	<u>60,000</u>	<u>58,078</u>	<u>1,922</u>
Net changes in fund balances	-	-	2,871	2,871
<b>Fund balances, beginning of year</b>	<u>20,365</u>	<u>20,365</u>	<u>20,365</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u>\$ 20,365</u>	<u>\$ 20,365</u>	<u>\$ 23,236</u>	<u>\$ 2,871</u>

**PAULDING COUNTY, GEORGIA**  
**SHERIFF COMMISSARY FUND**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCES - BUDGET AND ACTUAL**  
**FOR THE YEAR ENDED JUNE 30, 2020**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues:</b>				
Charges for services	\$ 120,000	\$ 212,980	\$ 212,980	\$ -
Total revenues	<u>120,000</u>	<u>212,980</u>	<u>212,980</u>	<u>-</u>
<b>Expenditures:</b>				
Current:				
Public safety	120,000	316,219	316,219	-
Total expenditures	<u>120,000</u>	<u>316,219</u>	<u>316,219</u>	<u>-</u>
Net changes in fund balances	-	(103,239)	(103,239)	-
<b>Fund balances, beginning of year</b>	<u>194,029</u>	<u>194,029</u>	<u>194,029</u>	<u>-</u>
<b>Fund balances, end of year</b>	<u><u>\$ 194,029</u></u>	<u><u>\$ 90,790</u></u>	<u><u>\$ 90,790</u></u>	<u><u>\$ -</u></u>

**PAULDING COUNTY, GEORGIA  
DRUG CONFISCATION FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2020**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues:</b>				
Fines and forfeitures	\$ 110,000	\$ 9,254	\$ 9,254	\$ -
Total revenues	110,000	9,254	9,254	-
<b>Expenditures:</b>				
Current:				
Public safety	110,000	13,627	13,627	-
Total expenditures	110,000	13,627	13,627	-
Net changes in fund balances	-	(4,373)	(4,373)	-
<b>Fund balances, beginning of year</b>	6,639	6,639	6,639	-
<b>Fund balances, end of year</b>	<u>\$ 6,639</u>	<u>\$ 2,266</u>	<u>\$ 2,266</u>	<u>\$ -</u>

**PAULDING COUNTY, GEORGIA  
DEBT SERVICE FUND  
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES  
IN FUND BALANCES - BUDGET AND ACTUAL  
FOR THE YEAR ENDED JUNE 30, 2020**

	Budget		Actual	Variance With Final Budget
	Original	Final		
<b>Revenues:</b>				
Taxes	\$ 11,530,000	\$ 11,430,000	\$ 11,491,297	\$ 61,297
Investment income	-	50,000	50,036	36
Total revenues	<u>11,530,000</u>	<u>11,480,000</u>	<u>11,541,333</u>	<u>61,333</u>
<b>Expenditures:</b>				
Debt service:				
Principal	6,260,000	6,260,000	7,270,000	(1,010,000)
Interest and fees	5,379,562	5,320,000	4,249,089	1,070,911
Total expenditures	<u>11,639,562</u>	<u>11,580,000</u>	<u>11,519,089</u>	<u>60,911</u>
 Net changes in fund balances	 (109,562)	 (100,000)	 22,244	 122,244
 <b>Fund balances, beginning of year</b>	 <u>5,779,486</u>	 <u>5,779,486</u>	 <u>5,779,486</u>	 <u>-</u>
 <b>Fund balances, end of year</b>	 <u>\$ 5,669,924</u>	 <u>\$ 5,679,486</u>	 <u>\$ 5,801,730</u>	 <u>\$ 122,244</u>

**PAULDING COUNTY, GEORGIA**

**SCHEDULE OF EXPENDITURES OF SPECIAL PURPOSE LOCAL  
OPTION SALES TAX PROCEEDS  
FOR THE YEAR ENDED JUNE 30, 2020**

Project	Estimated Cost		Expenditures		Total
	Original	Current	Prior Years	Current Year	
<b>SPLOST IV</b>					
Roads, streets and bridges	\$ 47,528,348	\$ 44,350,000	\$ 44,341,462	\$ -	\$ 44,341,462
Public safety and fire protection facilities and equipment	17,554,024	16,260,000	16,258,343	-	16,258,343
Recreation	16,560,400	15,700,000	11,965,829	2,411,507	14,377,336
Economic Development: Fiber Optic Communications	1,159,228	1,100,000	609,249	-	609,249
Payments to City of Dallas	6,840,000	6,413,927	6,413,927	-	6,413,927
Payments to City of Hiram	5,358,000	5,024,244	5,024,244	-	5,024,244
Total SPLOST IV expenditures	<u>\$ 95,000,000</u>	<u>\$ 88,848,171</u>	<u>\$ 84,613,054</u>	<u>\$ 2,411,507</u>	<u>\$ 87,024,561</u>
<b>Non-SPLOST expenditures*</b>					
Roads, streets and bridges			\$ 1,280,346	\$ -	
Public safety and fire protection facilities and equipment			1,310,510	-	
Total non-SPLOST expenditures			<u>2,590,856</u>	<u>-</u>	
Total Project expenditures			<u>\$ 87,203,910</u>	<u>\$ 2,411,507</u>	

\*Paulding County uses Intergovernmental Revenues as well as contributions from other parties to expand our SPLOST projects. Contributions to the SPLOST Projects are as follows:

State Department of Transportation	\$ 307,255	\$ -
Georgia Emergency Management Agency	176,000	-
Federal Emergency Management Agency	934,091	-
Developers	503,800	-
Sale of surplus property	469,291	-
City of Dallas	56,994	-
City of Hiram	64,639	-
West Metro	590	-
Paulding County Board of Education	78,196	-
	<u>\$ 2,590,856</u>	<u>\$ -</u>



**PAULDING COUNTY, GEORGIA**  
**SCHEDULE OF EXPENDITURES OF SPECIAL PURPOSE LOCAL**  
**OPTION SALES TAX PROCEEDS**  
**FOR THE YEAR ENDED JUNE 30, 2020**

<u>Project</u>	<u>Estimated Cost</u>		<u>Expenditures</u>		<u>Total</u>
	<u>Original</u>	<u>Current</u>	<u>Prior Years</u>	<u>Current Year</u>	
<b>SPLOST V</b>					
Roads, streets and bridges	\$ 54,868,660	\$ 54,868,660	\$ 3,952,913	\$ 5,416,223	\$ 9,369,136
Public safety and fire protection facilities and equipment	22,176,880	22,176,880	3,132,445	2,650,523	5,782,968
Recreation	17,206,200	17,206,200	932,371	18,285	950,656
Economic Development: Fiber Optic Communications	1,338,260	1,338,260	-	263,677	263,677
Payments to City of Dallas	8,030,000	8,030,000	2,753,995	1,563,111	4,317,106
Payments to City of Hiram	6,380,000	6,380,000	2,188,104	1,241,923	3,430,027
Total SPLOST V expenditures	<u>\$ 110,000,000</u>	<u>\$ 110,000,000</u>	<u>\$ 12,959,828</u>	<u>\$ 11,153,742</u>	<u>\$ 24,113,570</u>
<b>Non-SPLOST expenditures*</b>					
Roads, streets and bridges			\$ 327,363	\$ 35,243	
Public safety and fire protection facilities and equipment			310,000	-	
Total non-SPLOST expenditures			<u>637,363</u>	<u>35,243</u>	
Total Project expenditures			<u>\$ 13,597,191</u>	<u>\$ 11,188,985</u>	
*Paulding County uses Intergovernmental Revenues as well as contributions from other parties to expand our SPLOST projects. Contributions to the SPLOST Projects are as follows:					
Proceeds from sale of capital assets			\$ 2,363	\$ 9,243	
Cobb County			310,000	-	
Georgia Nature Conservancy			325,000	-	
Paulding County Board of Education			-	26,000	
			<u>\$ 637,363</u>	<u>\$ 35,243</u>	

## ENTERPRISE FUNDS

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Enterprise funds are used to account for external activities that are usually self-sustaining, primarily through user charges for services rendered.

**Solid Waste Fund**- to account for the operation of the County's landfill.

**DFACS Building Fund** - to account for activity related to the lease of the DFACS building.

**PAULDING COUNTY, GEORGIA**  
**COMBINING STATEMENT OF NET POSITION**  
**PROPRIETARY FUNDS**  
**JUNE 30, 2020**

<b>ASSETS</b>	<b>Solid Waste Fund</b>	<b>DFACS Building Fund</b>	<b>Total Nonmajor Enterprise Funds</b>
Current assets:			
Cash	\$ 1,183,632	\$ 1,854,352	\$ 3,037,984
Receivables	48,161	-	48,161
Total current assets	<u>1,231,793</u>	<u>1,854,352</u>	<u>3,086,145</u>
Noncurrent assets:			
Capital assets:			
Capital assets, not being depreciated	612,233	-	612,233
Capital assets, being depreciated	2,653,859	3,114,495	5,768,354
Less accumulated depreciation	(2,195,258)	(1,420,982)	(3,616,240)
Total capital assets, net of accumulated depreciation	<u>1,070,834</u>	<u>1,693,513</u>	<u>2,764,347</u>
Total noncurrent assets	<u>1,070,834</u>	<u>1,693,513</u>	<u>2,764,347</u>
Total assets	<u>2,302,627</u>	<u>3,547,865</u>	<u>5,850,492</u>
<b>LIABILITIES</b>			
Current liabilities:			
Accounts payable	91,069	6,995	98,064
Compensated absences, current	18,304	-	18,304
Postclosure care cost, current	770,000	-	770,000
Total current liabilities	<u>879,373</u>	<u>6,995</u>	<u>886,368</u>
Long-term liabilities:			
Compensated absences	19,656	-	19,656
Postclosure care cost	5,172,784	-	5,172,784
Total long-term liabilities	<u>5,192,440</u>	<u>-</u>	<u>5,192,440</u>
Total liabilities	<u>6,071,813</u>	<u>6,995</u>	<u>6,078,808</u>
<b>NET POSITION</b>			
Investment in capital assets	1,070,834	1,693,513	2,764,347
Unrestricted	(4,840,020)	1,847,357	(2,992,663)
Total net position	<u>\$ (3,769,186)</u>	<u>\$ 3,540,870</u>	<u>\$ (228,316)</u>

**PAULDING COUNTY, GEORGIA  
COMBINING STATEMENT OF REVENUES, EXPENSES,  
AND CHANGES IN NET POSITION  
PROPRIETARY FUNDS  
FOR THE YEAR ENDED JUNE 30, 2020**

	<u>Solid Waste Fund</u>	<u>DFACS Building Fund</u>	<u>Total Nonmajor Enterprise Funds</u>
<b>OPERATING REVENUES</b>			
Landfill and recycling fees	\$ 1,209,404	\$ -	\$ 1,209,404
Lease income	-	357,664	357,664
Total operating revenues	<u>1,209,404</u>	<u>357,664</u>	<u>1,567,068</u>
<b>OPERATING EXPENSES</b>			
Salaries and benefits	366,171	-	366,171
Other operating expenses	1,887,125	26,844	1,913,969
Depreciation expense	77,713	77,862	155,575
Total operating expenses	<u>2,331,009</u>	<u>104,706</u>	<u>2,435,715</u>
Operating income (loss)	(1,121,605)	252,958	(868,647)
<b>NONOPERATING REVENUES</b>			
Interest income	17,516	-	17,516
Total nonoperating revenues	<u>17,516</u>	<u>-</u>	<u>17,516</u>
<b>INCOME (LOSS) BEFORE TRANSFERS</b>	(1,104,089)	252,958	(851,131)
Transfers in	200,000	-	200,000
Total transfers	<u>200,000</u>	<u>-</u>	<u>200,000</u>
Change in net position	(904,089)	252,958	(651,131)
<b>NET POSITION, beginning of year</b>	<u>(2,865,097)</u>	<u>3,287,912</u>	<u>422,815</u>
<b>NET POSITION, end of year</b>	<u>\$ (3,769,186)</u>	<u>\$ 3,540,870</u>	<u>\$ (228,316)</u>

**PAULDING COUNTY, GEORGIA**  
**COMBINING STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2020**

	Solid Waste Fund	DFACS Building Fund	Total Nonmajor Enterprise Funds
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from customers	\$ 1,210,315	\$ 357,664	\$ 1,567,979
Payments to suppliers and service providers	(1,020,162)	(22,377)	(1,042,539)
Payments to employees	(360,129)	-	(360,129)
Net cash provided by (used in) operating activities	(169,976)	335,287	165,311
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest received	17,516	-	17,516
Net cash provided by investing activities	17,516	-	17,516
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Purchases of capital assets	(48,368)	-	(48,368)
Net cash used in capital and related financing activities	(48,368)	-	(48,368)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers in	200,000	-	200,000
Net cash provided by noncapital financing activities	200,000	-	200,000
Net increase (decrease) in cash and cash equivalents	(828)	335,287	334,459
<b>Cash and cash equivalents:</b>			
Beginning of year	1,184,460	1,519,065	2,703,525
End of year	<u>\$ 1,183,632</u>	<u>\$ 1,854,352</u>	<u>\$ 3,037,984</u>
<b>Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:</b>			
Operating income (loss)	\$ (1,121,605)	\$ 252,958	\$ (868,647)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:			
Depreciation	77,713	77,862	155,575
Decrease in accounts receivable	911	-	911
Increase in accounts payable	57,827	6,586	64,413
Decrease in due to other funds	-	(2,119)	(2,119)
Increase in compensated absences	6,042	-	6,042
Net cash provided by (used in) operating activities	<u>\$ (169,976)</u>	<u>\$ 335,287</u>	<u>\$ 165,311</u>

## **AGENCY FUNDS**

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Agency funds are used to account for assets held by the government as an agent for individuals, private organizations, and other governments.

**Tax Commissioner** - to account for the collection of all property taxes which are disbursed to other taxing units.

**Sheriff** - to account for collection of cash bonds, fines, forfeitures and other fees which are disbursed to other parties.

The following agency funds are used to account for fines, fees and other moneys collected by the courts and remitted to other parties in accordance with court orders and state law:

**Clerk of Superior Court**  
**Probate Court**  
**Court Administration**

**PAULDING COUNTY, GEORGIA**  
**COMBINING STATEMENT OF ASSETS AND LIABILITIES**  
**AGENCY FUNDS**  
**JUNE 30, 2020**

<u>ASSETS</u>	<u>Tax Commissioner</u>	<u>Sheriff</u>	<u>Clerk of Superior Court</u>	<u>Probate Court</u>	<u>Court Administration</u>	<u>Total</u>
Cash	\$ 1,929,394	\$ 290,574	\$ 3,531,010	\$ 160,706	\$ 25,372	\$ 5,937,056
Taxes receivable	1,488,196	-	-	-	-	1,488,196
Total assets	<u>\$ 3,417,590</u>	<u>\$ 290,574</u>	<u>\$ 3,531,010</u>	<u>\$ 160,706</u>	<u>\$ 25,372</u>	<u>\$ 7,425,252</u>
<u>LIABILITIES</u>						
Due to others	\$ 1,929,394	\$ 290,574	\$ 3,531,010	\$ 160,706	\$ 25,372	\$ 5,937,056
Uncollected taxes	1,488,196	-	-	-	-	1,488,196
Total liabilities	<u>\$ 3,417,590</u>	<u>\$ 290,574</u>	<u>\$ 3,531,010</u>	<u>\$ 160,706</u>	<u>\$ 25,372</u>	<u>\$ 7,425,252</u>

**PAULDING COUNTY, GEORGIA**  
**STATEMENT OF CHANGES IN ASSETS AND LIABILITIES**  
**AGENCY FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2020**

	<u>Balance July 1, 2019</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance June 30, 2020</u>
<b><u>Tax Commissioner</u></b>				
<b>ASSETS</b>				
Cash	\$ 1,945,657	\$ 175,283,915	\$ (175,300,178)	\$ 1,929,394
Taxes receivable	1,262,812	138,918,188	(138,692,804)	1,488,196
Total assets	<u>\$ 3,208,469</u>	<u>\$ 314,202,103</u>	<u>\$ (313,992,982)</u>	<u>\$ 3,417,590</u>
<b>LIABILITIES</b>				
Due to others	\$ 1,945,657	\$ 175,283,915	\$ (175,300,178)	\$ 1,929,394
Uncollected taxes	1,262,812	138,918,188	(138,692,804)	1,488,196
Total liabilities	<u>\$ 3,208,469</u>	<u>\$ 314,202,103</u>	<u>\$ (313,992,982)</u>	<u>\$ 3,417,590</u>
<b><u>Sheriff</u></b>				
<b>ASSETS</b>				
Cash	\$ 242,316	\$ 983,687	\$ (935,429)	\$ 290,574
Total assets	<u>\$ 242,316</u>	<u>\$ 983,687</u>	<u>\$ (935,429)</u>	<u>\$ 290,574</u>
<b>LIABILITIES</b>				
Due to others	\$ 242,316	\$ 983,687	\$ (935,429)	\$ 290,574
Total liabilities	<u>\$ 242,316</u>	<u>\$ 983,687</u>	<u>\$ (935,429)</u>	<u>\$ 290,574</u>
<b><u>Clerk of Superior Court</u></b>				
<b>ASSETS</b>				
Cash	\$ 2,576,260	\$ 11,668,156	\$ (10,713,406)	\$ 3,531,010
Total assets	<u>\$ 2,576,260</u>	<u>\$ 11,668,156</u>	<u>\$ (10,713,406)</u>	<u>\$ 3,531,010</u>
<b>LIABILITIES</b>				
Due to others	\$ 2,576,260	\$ 11,668,156	\$ (10,713,406)	\$ 3,531,010
Total liabilities	<u>\$ 2,576,260</u>	<u>\$ 11,668,156</u>	<u>\$ (10,713,406)</u>	<u>\$ 3,531,010</u>

(Continued)



**PAULDING COUNTY, GEORGIA**  
**STATEMENT OF CHANGES IN ASSETS AND LIABILITIES**  
**AGENCY FUNDS**  
**FOR THE YEAR ENDED JUNE 30, 2020**

	<u>Balance July 1, 2019</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance June 30, 2020</u>
<b><u>Probate Court</u></b>				
<b>ASSETS</b>				
Cash	\$ 111,737	\$ 1,617,288	\$ (1,568,319)	\$ 160,706
Total assets	<u>\$ 111,737</u>	<u>\$ 1,617,288</u>	<u>\$ (1,568,319)</u>	<u>\$ 160,706</u>
<b>LIABILITIES</b>				
Due to others	\$ 111,737	\$ 1,617,288	\$ (1,568,319)	\$ 160,706
Total liabilities	<u>\$ 111,737</u>	<u>\$ 1,617,288</u>	<u>\$ (1,568,319)</u>	<u>\$ 160,706</u>
<b><u>Court Administration</u></b>				
<b>ASSETS</b>				
Cash	\$ 23,355	\$ 666,332	\$ (664,315)	\$ 25,372
Total assets	<u>\$ 23,355</u>	<u>\$ 666,332</u>	<u>\$ (664,315)</u>	<u>\$ 25,372</u>
<b>LIABILITIES</b>				
Due to others	\$ 23,355	\$ 666,332	\$ (664,315)	\$ 25,372
Total liabilities	<u>\$ 23,355</u>	<u>\$ 666,332</u>	<u>\$ (664,315)</u>	<u>\$ 25,372</u>
<b><u>Total Agency Funds</u></b>				
<b>ASSETS</b>				
Cash	\$ 4,899,325	\$ 190,219,378	\$ (189,181,647)	\$ 5,937,056
Taxes receivable	<u>1,262,812</u>	<u>138,918,188</u>	<u>(138,692,804)</u>	<u>1,488,196</u>
Total assets	<u>\$ 6,162,137</u>	<u>\$ 329,137,566</u>	<u>\$ (327,874,451)</u>	<u>\$ 7,425,252</u>
<b>LIABILITIES</b>				
Due to others	\$ 4,899,325	\$ 190,219,378	\$ (189,181,647)	\$ 5,937,056
Uncollected taxes	<u>1,262,812</u>	<u>138,918,188</u>	<u>(138,692,804)</u>	<u>1,488,196</u>
Total liabilities	<u>\$ 6,162,137</u>	<u>\$ 329,137,566</u>	<u>\$ (327,874,451)</u>	<u>\$ 7,425,252</u>

**PAULDING COUNTY, GEORGIA**  
**STATEMENT OF CASH FLOWS**  
**COMPONENT UNIT - PAULDING COUNTY AIRPORT AUTHORITY**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 2020**

<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Receipts from customers	\$ 202,942
Payments to suppliers and service providers	(530,703)
Payments to employees for salaries and benefits	(260,019)
Net cash used in operating activities	<u>(587,780)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
Operating grants from Paulding County	<u>960,312</u>
Net cash provided by noncapital financing activities	<u>960,312</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>	
Purchases of capital assets	(547,609)
Principal payments received from Paulding County	360,000
Interest payments received from Paulding County	31,066
Issuance of notes payable	75,000
Other funding received from Paulding County	138,059
Principal payments on notes payable	(13,299)
Principal payments on revenue bonds	(360,000)
Interest payments on revenue bonds	(31,066)
Net cash used in capital and related financing activities	<u>(347,849)</u>
Net increase in cash	24,683
<b>Cash:</b>	
Beginning of year	<u>37,157</u>
End of year	<u>\$ 61,840</u>
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH USED IN OPERATING ACTIVITIES</b>	
Operating loss	\$ (861,231)
Adjustments to reconcile operating loss to net cash used in operating activities	
Depreciation	186,645
Changes in assets and liabilities:	
Decrease in other receivable	53,484
Decrease in prepaids	18,992
Increase in accounts payable	13,908
Increase in accrued liabilities	422
Net cash used in operating activities	<u>\$ (587,780)</u>

# STATISTICAL SECTION

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This part of Paulding County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

	<u>Page</u>
<b>Financial Trends .....</b>	<b>92-96</b>
<b>These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.</b>	
<b>Revenue Capacity.....</b>	<b>97-100</b>
<b>These schedules contain information to help the reader assess the government's most significant local revenue source, property tax.</b>	
<b>Debt Capacity.....</b>	<b>101-105</b>
<b>These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.</b>	
<b>Demographic and Economic Information .....</b>	<b>106 and 107</b>
<b>These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.</b>	
<b>Operating Information.....</b>	<b>108-110</b>
<b>These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.</b>	

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

**PAULDING COUNTY, GEORGIA**  
**NET POSITION BY COMPONENT**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**  
**(amounts expressed in thousands)**

	Fiscal Year									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>GOVERNMENTAL ACTIVITIES</b>										
Net investment in capital assets	\$ 309,392	\$ 317,191	\$ 323,994	\$ 348,388	\$ 352,136	\$ 353,602	\$ 378,740	\$ 392,645	\$ 415,094	\$ 410,409
Restricted:	33,998	38,480	40,181	40,910	43,627	50,425	44,813	46,140	51,394	64,725
Unrestricted:	24,187	27,326	36,275	37,004	38,231	40,480	51,155	53,800	58,584	75,268
Total governmental activities net position	\$ 367,577	\$ 382,997	\$ 400,450	\$ 426,302	\$ 433,994	\$ 444,508	\$ 474,708	\$ 492,585	\$ 525,072	\$ 550,402
<b>BUSINESS-TYPE ACTIVITIES</b>										
Net investment in capital assets	\$ 110,693	\$ 109,919	\$ 109,324	\$ 109,486	\$ 109,802	\$ 115,440	\$ 131,297	\$ 136,087	\$ 152,845	\$ 166,812
Restricted	20,760	18,101	17,573	16,337	25,633	32,292	33,702	45,061	47,393	56,571
Unrestricted	5,811	10,533	13,141	19,199	15,779	14,780	9,156	7,787	9,457	2,821
Total business-type activities net position	\$ 137,264	\$ 138,553	\$ 140,038	\$ 145,022	\$ 151,214	\$ 162,512	\$ 174,155	\$ 188,935	\$ 209,695	\$ 226,204
<b>PRIMARY GOVERNMENT</b>										
Net investment in capital assets	\$ 420,085	\$ 427,110	\$ 433,318	\$ 457,874	\$ 461,938	\$ 469,042	\$ 510,038	\$ 528,731	\$ 567,939	\$ 577,221
Restricted	54,758	56,581	57,754	57,247	69,260	82,718	78,514	91,201	98,787	121,296
Unrestricted	29,998	37,859	49,416	56,203	54,010	55,261	60,311	61,588	68,041	78,089
Total primary government net position	\$ 504,841	\$ 521,550	\$ 540,488	\$ 571,324	\$ 585,208	\$ 607,020	\$ 648,863	\$ 681,520	\$ 734,767	\$ 776,606
Restatements	\$ -	\$ (1,263)	\$ -	\$ (5,798)	\$ 1,684	\$ -	\$ -	\$ 7,686	\$ -	\$ -
Total primary government net position, after restatements	\$ 504,841	\$ 520,287	\$ 540,488	\$ 565,526	\$ 586,892	\$ 607,020	\$ 648,863	\$ 689,206	\$ 734,767	\$ 776,606

# PAULDING COUNTY, GEORGIA

## CHANGES IN NET POSITION Last Ten Fiscal Years (accrual basis of accounting)

Expenses	Fiscal Year									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Governmental activities:</b>										
General government	\$ 13,857,914	\$ 12,828,690	\$ 13,486,082	\$ 16,161,698	\$ 13,467,900	\$ 17,912,892	\$ 16,900,789	\$ 16,929,301	\$ 18,864,128	\$ 20,903,054
Judicial	5,110,368	4,968,486	4,950,952	4,988,519	5,369,441	6,159,356	5,891,909	6,439,003	7,015,410	7,194,109
Public safety	30,212,938	30,727,439	31,408,123	32,541,547	34,910,648	35,793,907	37,680,165	38,810,813	40,389,831	44,350,280
Public works	18,359,434	20,546,641	17,230,240	15,932,680	16,861,667	21,218,229	19,507,720	22,481,048	24,885,808	26,232,556
Health and welfare	1,902,239	1,720,419	1,572,223	1,101,925	1,090,330	1,101,180	1,112,089	1,131,064	1,134,005	1,220,277
Culture and recreation	3,575,759	3,338,955	3,035,558	3,887,285	4,119,985	4,210,910	4,297,563	4,930,312	4,548,677	5,058,617
Housing and development	3,373,239	2,905,201	7,009,854	3,494,755	3,115,861	6,660,286	2,839,882	3,093,355	6,426,825	5,541,394
Interest on long term debt	3,174,633	3,434,916	3,252,729	3,228,459	3,054,321	2,614,976	2,510,741	4,730,793	4,540,907	4,177,706
Bond issuance costs	-	-	-	-	-	-	-	-	-	161,614
Intergovernmental	-	-	-	-	9,217,651	-	-	-	-	-
<b>Total governmental activities expenses</b>	<b>79,566,524</b>	<b>80,470,747</b>	<b>81,945,761</b>	<b>81,336,868</b>	<b>91,207,804</b>	<b>95,671,736</b>	<b>90,740,858</b>	<b>98,545,689</b>	<b>107,805,591</b>	<b>114,839,607</b>
<b>Business-type activities:</b>										
Water and sewer	23,625,349	24,760,061	25,298,500	25,070,543	26,610,733	28,389,824	31,639,600	36,941,935	37,634,160	41,667,283
DFACS building	145,342	136,802	133,435	129,039	206,940	133,476	87,167	82,235	93,953	104,706
Solid waste	920,355	859,441	935,999	845,047	899,740	1,318,065	1,604,773	1,377,194	2,612,556	2,331,009
<b>Total business-type activities expense</b>	<b>24,691,046</b>	<b>25,756,304</b>	<b>26,367,934</b>	<b>26,044,629</b>	<b>27,717,413</b>	<b>29,841,365</b>	<b>33,331,540</b>	<b>38,401,364</b>	<b>40,340,669</b>	<b>44,102,998</b>
<b>Total primary government expense</b>	<b>\$ 104,257,570</b>	<b>\$ 106,227,051</b>	<b>\$ 108,313,695</b>	<b>\$ 107,381,497</b>	<b>\$ 118,925,217</b>	<b>\$ 125,513,101</b>	<b>\$ 124,072,398</b>	<b>\$ 136,947,053</b>	<b>\$ 148,146,260</b>	<b>\$ 158,942,605</b>
<b>Program Revenues</b>										
<b>Governmental activities:</b>										
Charges for services										
General government	\$ 2,132,286	\$ 1,864,262	\$ 1,977,998	\$ 2,045,515	\$ 2,209,102	\$ 2,359,472	\$ 2,630,665	\$ 2,868,199	\$ 3,044,998	\$ 2,969,848
Judicial	3,403,827	3,346,870	3,351,315	2,656,769	2,475,097	2,614,298	2,796,435	2,714,496	2,577,208	2,663,306
Public safety	3,074,576	2,654,077	2,867,671	3,412,588	3,610,189	3,521,329	4,282,488	3,853,697	4,736,047	4,296,060
Public works	1,181,796	1,084,215	1,114,756	1,199,716	1,205,856	1,256,622	1,356,297	1,282,100	1,638,226	1,734,886
Housing and development	269,317	283,264	539,051	810,710	859,955	833,725	1,549,347	2,346,564	2,402,326	2,014,875
Other activities	372,423	452,223	476,720	504,372	517,190	600,916	641,921	617,179	626,603	364,298
Operating grants and contributions	726,533	866,016	618,866	350,281	361,075	422,534	331,296	562,905	1,054,507	1,127,213
Capital grants and contributions	11,522,537	12,311,297	13,268,828	17,904,480	10,840,920	9,267,047	17,056,632	3,361,004	9,148,655	3,519,748
<b>Total governmental activities program revenues</b>	<b>\$ 22,683,295</b>	<b>\$ 22,862,224</b>	<b>\$ 24,215,205</b>	<b>\$ 28,884,431</b>	<b>\$ 22,079,384</b>	<b>\$ 20,875,943</b>	<b>\$ 30,645,081</b>	<b>\$ 17,606,144</b>	<b>\$ 25,228,570</b>	<b>\$ 18,690,234</b>

continued

# PAULDING COUNTY, GEORGIA

## CHANGES IN NET POSITION Last Ten Fiscal Years (accrual basis of accounting)

### General Revenues and Other Changes in Net Position

	Fiscal Year									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Business-type activities:</b>										
Charges for services										
Water and sewer	\$ 23,586,071	\$ 24,930,836	\$ 25,563,847	\$ 26,599,779	\$ 28,566,440	\$ 30,458,757	\$ 34,403,385	\$ 36,278,944	\$ 38,711,999	\$ 42,501,018
DFACS building	333,315	343,280	343,971	343,569	371,466	342,978	342,989	343,094	343,757	357,664
Solid waste	742,281	764,696	572,032	749,898	786,626	1,152,120	1,536,372	1,114,735	1,184,767	1,209,404
Capital grants and contributions	836,962	762,232	1,677,562	3,095,368	3,954,969	6,419,862	8,402,225	13,046,445	17,445,938	14,706,523
Total business-type activities program revenues	25,498,629	26,801,044	28,157,412	30,788,614	33,679,501	38,373,717	44,684,971	50,783,218	57,686,461	58,774,609
Total primary government program revenues	\$ 48,181,924	\$ 49,663,268	\$ 52,372,617	\$ 59,673,045	\$ 55,758,885	\$ 59,249,660	\$ 75,330,052	\$ 68,389,362	\$ 82,915,031	\$ 77,464,843
<b>Net (expense)/revenue</b>										
Governmental activities	\$ (56,883,229)	\$ (57,608,523)	\$ (57,730,556)	\$ (52,452,437)	\$ (69,128,420)	\$ (74,795,793)	\$ (60,095,777)	\$ (80,939,545)	\$ (82,577,021)	\$ (96,149,373)
Business-type activities	807,583	1,044,740	1,789,478	4,743,985	5,962,088	8,532,352	11,353,431	12,381,854	17,345,792	14,671,611
Total primary government net (expense) revenue	\$ (56,075,646)	\$ (56,563,783)	\$ (55,941,078)	\$ (47,708,452)	\$ (63,166,332)	\$ (66,263,441)	\$ (48,742,346)	\$ (68,557,691)	\$ (65,231,229)	\$ (81,477,762)
<b>Governmental activities:</b>										
Taxes										
Property taxes, levied for general purposes	\$ 27,199,533	\$ 25,592,760	\$ 25,594,931	\$ 27,837,664	\$ 27,923,398	\$ 27,834,758	\$ 27,654,274	\$ 32,189,827	\$ 34,388,677	\$ 39,914,827
Property taxes, levied for debt service	6,340,442	6,025,724	5,870,760	6,383,258	7,348,110	8,203,298	8,317,260	9,184,256	9,995,403	11,133,465
Property taxes, levied for fire service	6,922,416	6,354,045	8,490,192	8,561,817	9,876,468	11,093,884	12,067,843	13,314,305	14,527,396	15,560,226
Intangible recording tax	618,349	669,945	1,206,286	941,803	1,018,672	1,352,739	1,538,672	1,600,911	1,670,646	2,267,878
Local option sales tax	11,700,037	12,514,606	12,365,806	12,085,054	12,723,171	12,905,919	13,251,618	14,348,628	15,720,051	18,318,739
Special local option sales tax	13,422,530	14,357,398	14,322,252	14,129,720	14,896,039	15,108,307	15,510,716	16,781,606	18,407,285	21,412,474
Insurance premium tax	3,585,518	5,311,731	5,674,609	5,897,844	6,222,989	6,663,849	7,091,400	7,593,509	8,196,485	8,783,926
Alcoholic beverage tax	669,278	669,606	684,498	690,005	644,953	733,214	790,732	848,245	870,228	907,367
Cable TV franchise tax	1,047,225	1,226,183	1,305,951	1,359,280	1,458,951	1,553,825	1,530,011	1,578,821	1,544,285	1,562,503
Real estate transfer tax	95,218	92,049	141,348	234,686	308,685	363,140	435,857	547,278	582,585	603,984
Business tax	292,780	317,596	347,367	300,165	330,013	462,836	616,319	618,233	500,958	602,151
Energy excise tax	-	-	717	5,925	3,028	-	-	-	-	-
Interest earned on investments	96,630	82,470	54,858	47,075	51,874	82,275	231,967	892,488	2,667,673	1,512,039
Gain on sale of capital assets	-	14,488	22,877	30,530	11,125	-	1,459,167	68,162	37,882	-
Miscellaneous	2,408	-	-	-	-	-	-	-	-	-
Transfers	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(2,731,528)	(200,000)	(750,000)	(1,732,017)	(1,099,970)
Total governmental activities	71,792,364	73,028,601	75,882,452	78,304,826	82,617,476	83,626,516	90,295,836	98,816,269	107,377,537	121,479,609
Business-type activities	281,978	244,214	260,256	239,630	230,659	2,765,400	289,503	2,398,345	3,414,225	1,836,968
Total primary government	\$ 72,074,342	\$ 73,272,815	\$ 76,142,708	\$ 78,544,456	\$ 82,848,135	\$ 86,391,916	\$ 90,585,339	\$ 101,214,614	\$ 110,791,762	\$ 123,316,577
<b>Changes in Net Position</b>										
Governmental activities	\$ 14,909,136	\$ 15,420,078	\$ 18,151,896	\$ 25,852,389	\$ 13,489,056	\$ 8,830,723	\$ 30,200,059	\$ 17,876,724	\$ 24,800,516	\$ 25,330,236
Business-type activities	1,089,561	1,288,954	2,049,734	4,983,615	6,192,747	11,297,752	11,642,934	14,780,199	20,760,017	16,508,579
Total primary government	\$ 15,998,697	\$ 16,709,032	\$ 20,201,630	\$ 30,836,004	\$ 19,681,803	\$ 20,128,475	\$ 41,842,993	\$ 32,656,923	\$ 45,560,533	\$ 41,838,815

**PAULDING COUNTY, GEORGIA**  
**FUND BALANCES OF GOVERNMENTAL FUNDS**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>General Fund</b>										
Non-spendable fund balance	\$ 369,532	\$ 401,964	\$ 479,709	\$ 515,676	\$ 134,263	\$ 154,717	\$ 130,037	\$ 709,604	\$ 1,130,327	\$ 1,214,152
Restricted	351,717	-	-	-	-	-	-	-	-	-
Committed	-	-	-	-	-	-	-	-	12,029,959	12,029,959
Assigned	3,647,117	2,820,546	7,014,545	9,143,060	7,153,172	6,077,143	12,017,200	11,216,994	15,819,742	13,936,840
Unassigned	18,359,367	23,264,808	28,007,092	30,845,409	37,771,468	41,927,160	47,747,071	52,535,197	43,289,613	58,968,090
<b>Total General Fund</b>	<u>\$ 22,727,733</u>	<u>\$ 26,487,318</u>	<u>\$ 35,501,346</u>	<u>\$ 40,504,145</u>	<u>\$ 45,058,903</u>	<u>\$ 48,159,020</u>	<u>\$ 59,894,308</u>	<u>\$ 64,461,795</u>	<u>\$ 72,269,641</u>	<u>\$ 86,149,041</u>
<b>All other governmental funds</b>										
Non-spendable fund balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,039	\$ 6,270
Restricted	35,488,805	39,231,507	40,768,217	40,289,627	42,976,052	49,807,071	44,361,945	115,534,125	81,211,754	68,162,536
Committed	166,972	195,566	190,787	201,105	197,478	180,058	213,677	202,180	194,029	90,790
Assigned fund	733,069	429,034	1,104,093	133,769	-	-	-	-	2,955,468	6,655,819
<b>Total all other governmental funds</b>	<u>\$ 36,388,846</u>	<u>\$ 39,856,107</u>	<u>\$ 42,063,097</u>	<u>\$ 40,624,501</u>	<u>\$ 43,173,530</u>	<u>\$ 49,987,129</u>	<u>\$ 44,575,622</u>	<u>\$ 115,736,305</u>	<u>\$ 84,378,290</u>	<u>\$ 74,915,415</u>

\*Paulding County implemented GASB 54 in 2011

# PAULDING COUNTY, GEORGIA

## CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS Last Ten Fiscal Years (modified accrual basis of accounting)

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
<b>Revenues</b>										
Taxes	\$ 71,902,947	\$ 72,726,010	\$ 76,420,730	\$ 78,530,992	\$ 83,052,074	\$ 86,457,235	\$ 89,263,548	\$ 99,129,094	\$ 106,211,697	\$ 121,186,445
Licenses and permits	396,477	401,286	583,840	700,449	799,445	866,137	1,035,364	1,724,697	1,669,202	1,599,112
Intergovernmental*	12,863,115	8,602,078	13,438,765	8,478,505	2,745,819	4,058,427	5,163,802	2,843,444	3,975,672	4,151,180
Fines and forfeitures	1,916,401	1,809,874	1,790,623	1,665,816	1,393,119	1,371,176	1,443,550	1,392,996	1,332,382	1,178,925
Charges for services	7,721,805	7,086,883	7,518,179	7,822,728	8,193,060	8,584,244	10,030,752	9,956,301	11,177,745	10,562,629
Investment earnings	182,125	158,175	147,622	104,227	92,462	155,505	377,639	1,119,509	3,193,464	1,929,110
Contributions and donations	596,635	202,237	357,199	270,244	322,073	1,021,920	338,273	53,888	265,596	198,151
Miscellaneous	314,047	384,871	433,835	349,094	381,653	514,840	582,910	559,681	732,734	498,671
<b>Total revenues</b>	<b>95,893,552</b>	<b>91,371,414</b>	<b>100,690,793</b>	<b>97,922,055</b>	<b>96,979,705</b>	<b>103,029,484</b>	<b>108,235,838</b>	<b>116,779,610</b>	<b>128,558,492</b>	<b>141,304,223</b>
<b>Expenditures</b>										
General government	11,256,783	10,233,219	11,010,598	11,954,367	12,176,378	12,632,078	11,360,379	12,485,009	13,205,815	15,540,092
Judicial	5,008,761	5,005,183	4,927,934	4,978,802	5,321,765	6,122,941	5,861,159	6,444,890	7,042,888	7,117,155
Public Safety	28,182,770	29,174,642	29,683,023	31,055,954	33,174,672	33,815,083	35,872,195	37,834,655	40,193,634	42,459,404
Public works	10,695,703	11,866,358	8,537,966	9,485,961	10,282,390	13,343,685	12,434,833	16,532,068	16,661,466	16,906,893
Health and welfare	1,856,781	1,692,810	1,012,845	1,057,318	1,062,506	1,046,380	1,032,947	1,107,254	1,135,986	1,124,956
Culture and recreation	2,866,307	2,600,661	2,799,616	3,335,714	3,367,942	3,451,854	3,562,865	4,098,989	4,297,968	4,076,008
Housing and development	2,600,816	2,048,471	1,943,792	2,715,439	2,331,184	2,051,360	2,107,320	2,047,652	5,202,246	3,202,224
Capital outlay	22,910,133	13,348,602	18,158,525	26,934,285	18,466,921	12,757,654	22,386,818	21,667,575	53,494,731	34,939,442
Debt service										
Principal	2,395,000	2,545,000	2,970,000	3,470,000	4,155,000	5,130,000	5,340,000	5,555,000	7,090,000	7,270,000
Interest	3,693,609	3,600,576	3,504,287	2,864,914	2,709,634	2,314,268	2,280,938	2,643,073	4,549,345	4,249,089
Issuance costs	-	-	-	550,005	328,665	-	-	770,580	-	161,614
Intergovernmental	1,439,814	1,843,534	5,512,556	1,813,713	1,912,651	1,939,884	1,997,490	2,412,726	2,411,354	2,805,034
<b>Total expenditures</b>	<b>92,906,477</b>	<b>83,959,056</b>	<b>90,061,142</b>	<b>100,216,472</b>	<b>95,289,708</b>	<b>94,605,187</b>	<b>104,236,944</b>	<b>113,599,471</b>	<b>155,285,433</b>	<b>139,851,911</b>
Excess (deficiency) of revenues over (under) expenditures	2,987,075	7,412,358	10,629,651	(2,294,417)	1,689,997	8,424,297	3,998,894	3,180,139	(26,726,941)	1,452,312
<b>Other financing sources (uses)</b>										
Transfers in	-	-	665,836	436,954	553,237	-	2,058,806	2,200,000	-	-
Transfers out	(200,000)	(200,000)	(865,836)	(636,954)	(753,237)	(200,000)	(2,258,806)	(2,950,000)	(1,732,017)	(1,099,970)
Refunding bonds issued	-	-	-	46,591,069	33,049,000	-	-	-	-	-
Bonds issued	-	-	-	-	-	-	-	67,385,000	-	5,530,000
Loans issued	-	-	768,490	-	-	-	-	-	-	-
Premium on bonds issued	-	-	-	-	-	-	-	5,385,580	-	(5,352,052)
Discount on bonds issued	-	-	-	-	-	-	-	-	-	(11,959)
Payments to refunded bond escrow agent	-	-	-	(40,562,979)	(27,446,335)	-	-	-	-	-
Sale of capital assets	35,163	14,488	22,877	30,530	11,125	5,540	2,524,887	527,451	-	3,898,194
<b>Total other financing sources (uses)</b>	<b>(164,837)</b>	<b>(185,512)</b>	<b>591,367</b>	<b>5,858,620</b>	<b>5,413,790</b>	<b>(194,460)</b>	<b>2,324,887</b>	<b>72,548,031</b>	<b>(1,732,017)</b>	<b>2,964,213</b>
<b>Net change in fund balances</b>	<b>\$ 2,822,238</b>	<b>\$ 7,226,846</b>	<b>\$ 11,221,018</b>	<b>\$ 3,564,203</b>	<b>\$ 7,103,787</b>	<b>\$ 8,229,837</b>	<b>\$ 6,323,781</b>	<b>\$ 75,728,170</b>	<b>\$ (28,458,958)</b>	<b>\$ 4,416,525</b>
Debt service as a percentage of noncapital expenditures	9.75%	9.81%	8.87%	8.66%	9.11%	9.17%	9.46%	10.33%	10.33%	11.18%

\* Intergovernmental revenue varies according to the grants received.



## PAULDING COUNTY, GEORGIA

### ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY Last Ten Fiscal Years (in thousands)

Digest Year	Real Property	Privately Owned Public Utilities	Personal and Business	Total Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value
2010	\$ 2,660,186	\$ 88,174	\$ 838,063	\$ 3,586,423	11.47	\$ 8,966,058
2011	2,401,829	88,174	782,267	3,272,271	11.47	8,180,677
2012	2,139,438	88,174	784,480	3,012,091	13.44	7,530,228
2013	2,159,641	88,138	806,351	3,054,131	13.54	7,635,326
2014	2,545,886	103,722	768,704	3,418,312	12.57	8,545,780
2015	2,965,322	107,620	692,974	3,765,916	11.85	9,414,790
2016	3,218,186	106,898	668,763	3,993,847	11.36	9,984,618
2017	3,622,035	116,084	642,600	4,380,719	11.67	10,951,798
2018	4,013,976	121,766	646,349	4,782,091	11.25	11,955,228
2019	4,489,366	121,766	657,232	5,268,364	11.38	13,170,910

Source: Paulding County Tax Assessors

Note: Property in the county is reassessed annually. The County assesses property at approximately 40 percent of actual value.

A regular \$2,000 Homestead Exemption is allowed on all owner-occupied homes except for purposes of bond tax levies. A special \$4,000 Homestead Exemption (from all state and county ad valorem taxes) is allowed on owner-occupied residences of persons who meet age and income requirements. A special \$10,000 Homestead Exemption is allowed on owner-occupied residences of persons who meet age and income requirements. This exemption applies to all Paulding County school ad valorem taxes except to pay interest on and retire bond indebtedness. Other special exemptions apply as to school ad valorem taxes based on age and income levels which entitle the taxpayer to credits of 50% to 100% of the tax due.

Note: In 2010 Paulding County's property digest began to decline due to the housing market.

# PAULDING COUNTY, GEORGIA

## PROPERTY TAX RATES DIRECT AND OVERLAPPING GOVERNMENTS Last Ten Fiscal Years

Digest Year	Paulding County					Overlapping Rates					Total Direct & Overlapping Rates	
	Operating Millage		Debt Service Millage	Fire Tax Millage	Total County Millage	Board of Education		Total School Millage	State of Georgia	City of Dallas		City of Hiram
	Incorporated	Unincorporated				Operating Millage	Debt Service Millage					
2010	7.60	7.60	1.87	2.00	11.47	18.91	2.96	21.87	0.25	3.79	-	37.38
2011	7.60	7.60	1.87	2.00	11.47	18.91	0.00	18.91	0.25	3.79	-	34.42
2012	8.29	8.29	2.05	3.10	13.44	18.91	0.00	18.91	0.20	4.17	-	36.72
2013	8.22	8.22	2.22	3.10	13.54	18.88	0.00	18.88	0.15	4.17	-	36.74
2014	7.25	7.25	2.22	3.10	12.57	18.88	0.00	18.88	0.10	4.17	-	35.72
2015	6.53	6.53	2.22	3.10	11.85	18.88	0.00	18.88	0.05	4.17	-	34.95
2016	6.19	6.19	2.07	3.10	11.36	18.88	0.00	18.88	0.00	4.17	-	34.41
2017	6.50	6.50	2.07	3.10	11.67	18.88	0.00	18.88	0.00	4.17	-	34.72
2018	6.08	6.08	2.07	3.10	11.25	18.88	0.00	18.88	0.00	4.17	-	34.30
2019	6.08	6.08	2.20	3.10	11.38	18.88	0.00	18.88	0.00	4.17	-	34.43

Source: Paulding County Board of Commissioners Minutes

**PAULDING COUNTY, GEORGIA**  
**PRINCIPAL PROPERTY TAXPAYERS**  
**Current Year and Nine Years Ago**  
**June 30, 2020**

Taxpayer	2020			2011		
	Taxes Levied	Rank	Percentage of Total Tax Levy	Taxes Levied	Rank	Percentage of Total Tax Levy
Greystone Power	\$ 1,026,505	1	1.82%	\$ 910,364	1	2.64%
Georgia Transmission Corp.	632,427	2	1.12%			
Dogwood Enterprise	555,011	3	0.98%			
Progress Residential Borrower	518,224	4	0.92%			
IA Hiram Smith L.L.C.	426,536	5	0.76%	385,670	4	1.12%
Georgia Power Company	393,232	6	0.70%	266,331	8	0.77%
Norfolk Southern	357,323	7	0.63%	333,856	5	0.97%
American Homes 4 Rent	331,002	8	0.59%			
Ocean Harris Bridge	320,293	9	0.57%			
Comcast of the South	314,890	10	0.56%			
Jones Co. Ltd.				489,817	2	1.42%
City of Atlanta				448,640	3	1.30%
Temco and Associates				320,416	6	0.93%
BellSouth Communications				318,170	7	0.92%
Suntrust Bank				258,947	9	0.75%
MRP Paulding				243,921	10	0.71%

Source: Paulding County Tax Commissioner

## PAULDING COUNTY, GEORGIA

### PROPERTY TAX LEVIES AND COLLECTIONS Last Ten Years

Fiscal Year Ending June 30,	Total Tax Levy	Current Tax Collection	Percent of Levy Collected	Collections in Subsequent Years	Total Tax Collections	Total Collections as Percent of Current Levy
2011	\$ 34,436,345	\$ 34,274,232	99.53%	\$ 121,081	\$ 34,395,313	99.80%
2012	31,632,338	30,571,901	96.65%	1,001,693	31,573,594	99.67%
2013	33,377,150	32,582,693	97.62%	684,434	33,267,127	99.54%
2014	34,080,208	33,383,040	97.95%	650,241	34,033,281	99.16%
2015	37,024,551	36,426,765	98.39%	554,769	36,981,534	99.88%
2016	39,689,214	39,032,168	98.34%	629,413	39,661,581	99.93%
2017	41,203,536	40,678,769	98.73%	493,380	41,172,149	99.92%
2018	47,071,245	46,544,359	98.88%	443,244	46,987,603	99.82%
2019	50,238,396	49,692,390	98.91%	372,179	50,064,569	99.65%
2020	56,394,415	55,703,755	98.78%	-	55,703,755	98.78%

Source: Paulding County Tax Commissioner

# PAULDING COUNTY, GEORGIA

## RATIOS OF OUTSTANDING DEBT BY TYPE Last Ten Fiscal Years

Fiscal Year	Governmental Activities			Business-Type Activities			Total Primary Government	Percentage of Personal Income	Per Capita
	General Obligation Bonds	Intergovernmental Payable	Notes Payable	Revenue Bonds	Notes Payable	Intergovernmental Payable			
2011	\$ 82,160,679	\$ -	\$ -	\$ 47,072,085	\$ 6,438,771	\$ 1,092,852	\$ 136,764,387	2.86%	\$ 961
2012	79,387,554	-	-	43,856,877	1,569,321	5,360,000	130,173,752	2.66%	907
2013	76,213,797	-	768,490	41,466,200	1,372,790	5,090,000	124,911,277	2.36%	863
2014	76,691,519	4,590,000	1,739,559	37,850,544	1,166,964	4,685,000	126,723,586	2.26%	862
2015	74,670,176	11,480,000	7,013,559	34,076,056	951,393	4,265,000	132,456,184	2.80%	889
2016	70,518,668	13,665,000	-	30,212,710	16,394,166	3,835,000	134,625,544	2.68%	884
2017	66,215,000	12,020,305	-	182,964,358	59,556,877	3,395,000	324,151,540	6.09%	2,080
2018	134,468,727	10,910,305	-	178,454,859	59,271,122	2,945,000	386,050,013	7.09%	2,421
2019	137,961,720	1,325,305	-	176,378,404	64,911,300	-	380,576,729	6.59%	2,320
2020	131,325,099	965,305	-	171,349,222	68,678,471	-	372,318,097	5.85%	2,207

Note: Details regarding the County's debt can be found in the notes to the financial statements.  
See the Demographic Statistics for personal income and population data.

## PAULDING COUNTY, GEORGIA

### RATIOS OF GENERAL BONDED DEBT OUTSTANDING Last Ten Fiscal Years

Fiscal Year	Population	Assessed Value (thousands)	Gross Bonded Debt	Less: Amount Available in Debt Service Fund	Net Bonded Debt	Ratio of Net bonded Debt to Assessed Value	Net Bonded Debt per Capita
2011	142,324	\$ 3,586,423	\$ 82,160,679	\$ 1,313,563	\$ 80,847,116	2.25%	\$ 568
2012	143,542	3,272,271	79,387,554	1,232,569	78,154,985	2.39%	544
2013	144,800	3,012,091	76,213,737	1,515,862	74,697,875	2.48%	516
2014	146,950	3,054,131	76,691,519	2,146,542	74,544,977	2.44%	507
2015	148,987	3,418,312	74,670,176	3,370,229	71,299,947	2.09%	479
2016	152,238	3,765,916	70,518,668	5,125,839	65,392,829	1.74%	430
2017	155,825	3,993,847	66,215,000	6,096,361	60,118,639	1.51%	386
2018	159,445	4,380,719	129,155,000	7,138,204	122,016,796	2.79%	765
2019	164,044	4,782,091	132,895,000	5,779,486	127,115,514	2.66%	775
2020	168,667	5,268,364	126,570,000	5,801,730	120,768,270	2.29%	716

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

## PAULDING COUNTY, GEORGIA

### DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT As of June 30, 2020

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated* Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
Direct:			
General Obligation Bonds	\$ 131,325,099	100%	\$ 131,325,099
Intergovernmental Payable	<u>965,305</u>	100%	<u>965,305</u>
Total Direct	132,290,404		132,290,404
Overlapping:			
Paulding County School District:			
General Obligation Bonds	81,700,000	100%	81,700,000
Capital Leases	-	100%	-
City of Dallas:			
Intergovernmental Contracts	6,270,000	6%	376,200
GEFA Loans	<u>27,893,818</u>	6%	<u>1,673,629</u>
Total Overlapping	115,863,818		83,749,829
Total Direct and Overlapping	<u>\$ 248,154,222</u>		<u>\$ 216,040,233</u>

\* Estimated percentage applicable is calculated based on assessed property value.

# PAULDING COUNTY, GEORGIA

## LEGAL DEBT MARGIN INFORMATION Last Ten Fiscal Years

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Assessed Value of Property	\$ 3,586,423,135	\$ 3,272,270,626	\$ 3,012,091,356	\$ 3,054,130,546	\$ 3,418,312,210	\$ 3,765,916,177	\$ 3,993,847,069	\$ 4,380,718,757	\$ 4,782,091,272	\$ 5,268,363,722
Less: Special Homestead Exemption	(188,756,893)	(225,191,114)	(224,685,721)	(221,222,794)	(204,932,223)	(216,990,163)	(224,776,729)	(228,530,047)	(235,807,356)	(193,120,258)
Assessed Value for Bond Purposes	<u>\$ 3,397,666,242</u>	<u>\$ 3,047,079,512</u>	<u>\$ 2,787,405,635</u>	<u>\$ 2,832,907,752</u>	<u>\$ 3,213,379,987</u>	<u>\$ 3,548,926,014</u>	<u>\$ 3,769,070,340</u>	<u>\$ 4,152,188,710</u>	<u>\$ 4,546,283,916</u>	<u>\$ 5,075,243,464</u>
Debt Limit - 10% of Assessed Value	<u>\$ 339,766,624</u>	<u>\$ 304,707,951</u>	<u>\$ 278,740,564</u>	<u>\$ 283,290,775</u>	<u>\$ 321,337,999</u>	<u>\$ 354,892,601</u>	<u>\$ 376,907,034</u>	<u>\$ 415,218,871</u>	<u>\$ 454,628,392</u>	<u>\$ 507,524,346</u>
Amount of Debt Applicable to Debt Limit:										
General Obligation Bonds	\$ 82,160,679	\$ 79,387,554	\$ 76,213,797	\$ 76,691,519	\$ 74,670,176	\$ 70,518,668	\$ 66,215,000	\$ 134,468,727	\$ 132,895,000	\$ 126,570,000
Less: Available in Debt Service Fund	(1,313,563)	(1,232,569)	(1,515,862)	(2,146,542)	(3,370,229)	(5,125,839)	(6,096,361)	(7,138,204)	(5,779,486)	(5,801,730)
Net Debt Applicable to Debt Limit	<u>\$ 80,720,272</u>	<u>\$ 78,071,437</u>	<u>\$ 75,607,431</u>	<u>\$ 72,354,138</u>	<u>\$ 71,299,947</u>	<u>\$ 65,392,829</u>	<u>\$ 60,118,639</u>	<u>\$ 127,330,523</u>	<u>\$ 127,115,514</u>	<u>\$ 120,768,270</u>
Legal Debt Margin	<u>\$ 329,516,025</u>	<u>\$ 261,695,187</u>	<u>\$ 229,100,520</u>	<u>\$ 206,386,426</u>	<u>\$ 250,038,052</u>	<u>\$ 289,499,772</u>	<u>\$ 316,788,395</u>	<u>\$ 287,888,348</u>	<u>\$ 327,512,878</u>	<u>\$ 386,756,076</u>
Total net debt applicable to the limit as a percentage of debt limit	23.76%	25.62%	27.12%	25.54%	22.19%	18.43%	15.95%	30.67%	27.96%	23.80%

NOTE: The Constitutional debt limit for direct general obligation tax bonds which may be issued by the Commissioners of Paulding County is 10% of the assessed valuation of taxable property within the County.



## PAULDING COUNTY, GEORGIA

### PLEDGED REVENUE COVERAGE Last Ten Fiscal Years

Fiscal Year	Operating Revenues (1)	Operating Expenses (2)	Net Revenue Available for Debt Services	Debt Service Requirements (3)			Coverage
				Principal	Interest	Total	
2011	\$ 23,486,640	\$ 16,135,691	\$ 7,350,949	\$ 2,860,000	\$ 2,003,118	\$ 4,863,118	1.51
2012	24,829,896	16,961,111	7,868,785	3,000,000	1,883,644	4,883,644	1.61
2013	25,296,030	17,938,024	7,358,006	3,130,000	1,746,914	4,876,914	1.51
2014	26,046,079	18,174,022	7,872,057	3,285,000	1,495,281	4,780,281	1.65
2015	27,812,318	19,835,391	7,976,927	3,455,000	1,369,619	4,824,619	1.65
2016	29,639,875	21,573,430	8,066,445	3,570,000	1,264,944	4,834,944	1.67
2017	33,474,887	23,559,698	9,915,189	3,670,000	4,345,109	8,015,109	1.24
2018	36,811,934	25,333,340	11,478,594	3,820,000	5,859,725	9,679,725	1.19
2019	40,381,413	25,776,375	14,605,038	4,390,000	5,865,421	10,255,421	1.42
2020	43,105,073	29,808,765	13,296,308	4,455,000	5,609,375	10,064,375	1.32

- (1) Total operating revenues inclusive of interest revenue.  
(2) Total operating expenses exclusive of depreciation.  
(3) Includes principal and interest of revenue bonds only. It does not include the GEFA loans reported in the Water and Sewer Department.

## PAULDING COUNTY, GEORGIA

### DEMOGRAPHIC STATISTICS Last Ten Fiscal Years

Fiscal Year	Population (1)	Personal Income (amounts expressed in thousands)	Per Capita Income (2)	Unemployment Rate (3)
2011	142,324	\$ 4,773,974	\$ 33,543	10.5%
2012	143,542	4,902,246	34,152	8.7%
2013	144,800	5,283,028	36,485	8.3%
2014	146,950	5,596,003	38,081	7.8%
2015	148,987	4,724,825	31,713	5.5%
2016	152,238	5,025,529	33,011	4.8%
2017	155,825	5,324,088	34,167	4.9%
2018	159,445	5,447,757	34,167	4.9%
2019	164,044	5,778,837	35,227	3.7%
2020	168,667	6,363,300	37,727	6.8%

(1) Source: U. S. Census Bureau estimate

(2) Source: Bureau of Economic Accounts

(3) Source: Georgia Department of Labor

## PAULDING COUNTY, GEORGIA

### PRINCIPAL EMPLOYERS Current Year and Nine Years Ago

<u>Employer</u>	<u>2020</u>			<u>2011</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Paulding County Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Paulding County Employment</u>
Paulding County Board of Education	3617	1	4.41%	3808	1	6.37%
WellStar Health System Inc	1600	2	1.95%	3789	2	6.34%
Paulding County Government	1052	3	1.28%	777	4	1.30%
Wal-mart Associates Inc.	750	4	0.91%	1008	3	1.69%
Kroger	500	5	0.61%	671	5	1.12%
Publix Super Markets	375	6	0.46%	221	6	0.37%
Chick Fil A	250	7	0.30%			
Metromont Presstress Company	212	8	0.26%	162	7	0.27%
Learning Bridge	200	9	0.24%			
McDonalds	199	10	0.24%			
Target Corporation				160	8	0.25%
Home Depot				150	9	0.22%
Jim-N-Nicks				130	10	0.05%

Source: Georgia Department of Labor  
Number of employees are estimated

## PAULDING COUNTY, GEORGIA

### FULL-TIME EQUIVALENT COUNTY GOVERNMENT EMPLOYEES BY FUNCTION Last Ten Fiscal Years

Function	Full-time Equivalent Employees as of June 30									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Government	74	74	74	76	76	75	75	77	96	107
Judicial	62	62	67	76	76	77	77	74	95	98
Public Safety	47	48	49	51	51	54	58	66	58	72
Firefighters	129	129	138	140	140	158	153	167	169	187
Sheriff	268	272	282	276	276	280	294	289	304	332
Public Works	80	80	81	81	81	87	87	88	112	105
Department of Transportation	55	55	58	58	58	63	63	63	67	68
Health and welfare	7	7	8	7	7	8	8	8	9	9
Culture and recreation	35	35	35	38	38	43	43	43	46	46
Housing and development	14	13	14	17	17	17	17	24	23	28
<b>Total</b>	<b>771</b>	<b>775</b>	<b>806</b>	<b>820</b>	<b>820</b>	<b>862</b>	<b>875</b>	<b>899</b>	<b>979</b>	<b>1052</b>

Source: Paulding County Finance Department - Budget Documents

## PAULDING COUNTY, GEORGIA

### OPERATING INDICATORS BY FUNCTION Last Ten Fiscal Years

Function	Fiscal Year									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Public Safety										
Animal Control cases	4,983	3,868	3,636	3,368	3,241	3,102	3,282	3,124	2,980	2,878
Emergency 911 call volume	218,627	285,813	285,813	286,846	283,326	294,814	327,625	327,634	405,270	374,718
Marshal call volume	1,725	3,133	2,834	2,861	2,246	2,259	3,303	2,562	3,968	1,394
Fire call volume	10,379	10,772	10,772	11,865	12,667	13,613	14,740	15,006	15,481	16,060
Sheriff call volume	71,925	64,197	64,405	59,871	57,456	66,907	68,029	64,904	46,481	55,681
Health and welfare										
Senior Programs	1,080	1,085	1,085	1,085	1,282	1,309	1,512	1,470	1,424	23
Transit Trips	43,520	43,200	43,200	43,200	33,414	27,965	17,749	15,990	15,907	12,748
Meals on Wheels	29,200	29,150	29,150	29,150	26,009	28,293	18,871	24,811	23,278	22,480
Culture and recreation										
Recreation programs	121	180	180	180	168	209	271	304	299	135
Housing and development										
Permits issued	536	474	725	1,086	2,725	3,030	3,612	3,898	3,802	3,749

Source: Paulding County Departments

## PAULDING COUNTY, GEORGIA

### CAPITAL ASSET STATISTICS BY FUNCTION Last Ten Fiscal Years

Function	Fiscal Year									
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Government										
Buildings	52	52	52	52	52	52	53	53	55	56
Public Safety										
Fire stations	12	12	12	12	13	13	13	13	13	14
Culture and recreation										
Acreage	1197.6	1197.6	1197.6	1204.6	1381.6	1381.6	1381.6	1381.6	1381.6	1413.6
Parks	11	11	11	12	12	12	13	13	13	14

Source: Paulding County Government asset records