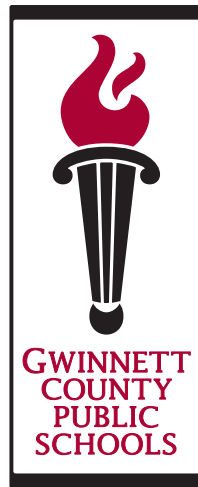


# GWINNETT COUNTY BOARD OF EDUCATION



## Comprehensive Annual Financial Report

*Fiscal Year Ended June 30, 2013*

437 Old Peachtree Road NW • Suwanee, Georgia 30024-2978

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# **Comprehensive Annual Financial Report**

*Fiscal Year Ended June 30, 2013*

**Prepared by:  
Gwinnett County Board of Education  
Division of Business and Finance  
Rick A. Cost, Chief Financial Officer**

**437 Old Peachtree Road NW • Suwanee, Georgia 30024-2978**

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## **Introductory Section**

Gwinnett County  
Public Schools

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December 31, 2013

To the Members of the Gwinnett County Board of Education and  
Citizens of Gwinnett County:

The Comprehensive Annual Financial Report (CAFR) of the Gwinnett School District (District) for the fiscal year ended June 30, 2013, is hereby submitted. It has been prepared in accordance with Generally Accepted Accounting Principles (GAAP) as applicable to governmental entities. This report was prepared by the Financial Reporting Department within the Business and Finance Division. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the management of the District.

We believe the data, as presented, is accurate in all material aspects; that it is presented in a manner designed to fairly set forth the financial position and results of operations of the District as measured overall and by the financial activity of its various funds. The data includes all disclosures and required supplementary information necessary to enable the reader to gain the maximum understanding of the District's financial activity. A comprehensive framework of internal control is in place to give reasonable assurance that the financial statements are free of material misstatements.

Readers of this report are encouraged to consider the information presented here in conjunction with additional information presented in the Management's Discussion and Analysis beginning on page 4 of this report.

The Comprehensive Annual Financial Report is presented in four sections: 1) Introductory, 2) Financial, 3) Statistical, and 4) Single Audit. The Introductory section includes this transmittal letter, a list of principal officials, and an organizational chart. The Financial section includes the basic financial statements as well as the unqualified opinion of independent public accountants on the basic financial statements. The Statistical section contains selected financial and demographic information, generally presented over a multi-year basis. The Single Audit section contains federal compliance information including schedules and auditor reports required for the District to comply with the Revised Single Audit Act of 1996 and U.S. Office of Management and Budget Circular A-133, "Audits of State and Local Governments and Non-Profit Organizations".

## PROFILE OF GWINNETT COUNTY SCHOOL DISTRICT

Gwinnett County School District is one of two public School Districts located in Gwinnett County. The District serves the entire county area with the exception of the City of Buford, which has its own independent school district. The School District provides all educational services required by State law and policies of the State Board and State Department of Education. These services include: preschool for three and four-year-old special needs students, regular and special education instructional programs at the elementary (kindergarten through 5th grade), middle (6th through 8th grade), and secondary (9th through 12th grade) levels. Additional services in community school programs, on-line educational programs and numerous others, which exceed the legal requirements, are also offered in the school system.

The Gwinnett County School District is the largest school system in the State of Georgia with approximately 169,000 students currently enrolled in 77 elementary schools, 26 middle schools, 20 high schools and 9 special entity facilities for the budget year of 2012-2013. The District is governed by a Board of Education consisting of five members elected from five county posts. Members serve a four year term and each year appoint a chairperson and vice-chairperson. The Board appoints a Superintendent to oversee the day-to-day administration of the School District.

### GWINNETT COUNTY BOARD OF EDUCATION

**Carole Boyce**  
2013 Chairman  
District I

**Daniel D. Seckinger**  
2013 Vice Chairman  
District II

**Dr. Robert McClure**  
District IV

**Dr. Mary Kay Murphy**  
District III

**Louise Radloff**  
District V

**J. Alvin Wilbanks**  
CEO/Superintendent

**THE MISSION OF  
GWINNETT COUNTY  
PUBLIC SCHOOLS**  
*is to pursue excellence  
in academic knowledge,  
skills, and behavior  
for each student,  
resulting in measured  
improvement against  
local, national, and  
world-class standards.*

437 Old Peachtree Road, NW  
Suwanee, GA 30024-2978  
678-301-6000  
[www.gwinnett.k12.ga.us](http://www.gwinnett.k12.ga.us)

It is the policy of Gwinnett County Public Schools  
not to discriminate on the basis of race, color, sex,  
religion, national origin, age, or disability in any  
employment practice, educational program, or  
any other program, activity, or service.

2010 Winner of



The District is a legally separate financial entity and is not included in any other entity's financial reports. The Gwinnett County Board of Education Retirement System ("GRS") is reported as a blended component unit of the School District because of the significance of its operational and financial relationship to the District as determined by the criteria set forth in GASB Statement No. 14, "The Reporting Entity" as amended by GASB Statement No. 39 "Determining Whether Certain Organizations are Component Units".

During fiscal year 2010, the District implemented, "The Strategic Priorities 2010-2020". These priorities help form the foundation for the District's strategic direction, linking its vision, mission and beliefs to the goals, initiatives, and operational management plans/local school plans for improvement. They communicate the direction in which the District is moving for the next five to ten years and outline the qualities and characteristics stakeholders believe are desirable for the 10 major components of the District: Students, Employees, Parents and Guardians, Governance and Leadership, Curriculum, Instruction, and Assessment, Facilities and Operations, Financial Stewardship, Information Management and Technology, Communication and Public Image and Community Pride.

## **ECONOMIC CONDITION AND OUTLOOK**

The District is located in the northeast area of metropolitan Atlanta, in one of America's fastest growing counties for the past 20 years. Gwinnett County is home to Fortune 500 and 1000 companies and led metropolitan Atlanta's job creation for the past two years. The median household income in Gwinnett is \$68,364 per year with an unemployment rate of 7.1 percent (November 2012), the lowest rate of the five core metro Atlanta counties (Clayton, Cobb, Dekalb, Fulton, and Gwinnett) and a growing population which increased from 596,296 in 2000 to 814,155 in 2011 according to U.S. Census Bureau estimates.

In fiscal year 2013, the decline in the District's property digest taxable assessed value slowed to a decrease of 5.5% over the 2012 digest as compared to a 7.7% decrease the previous year and a total decrease of 24.0% over the last four years. This was a reflection of the nationwide decrease in real estate values during the current economic downturn.

In addition to declining property tax revenue, the District also encountered another significant financial challenge in fiscal year 2013 due to austerity cuts in State funding of \$113.3 million. In response to these significant challenges, the District implemented several cost saving measures to balance the budget, including a 2 day furlough for all employees, a reduction in operating budgets of 2.5% and increased class sizes.

In summary, we expect continuing challenges into the upcoming fiscal year. Gwinnett County School District will continue to manage its resources wisely and make sound financial decisions as economic conditions begin to improve.

## **LONG-TERM FINANCIAL PLANNING**

The District anticipates meeting its projected capital improvement needs for the next five years through a combination of sales tax revenues and general obligation bonds. In November 2011, the citizens of Gwinnett County voted to renew a one-percent local option sales tax for education over a period of five years beginning July 1, 2012 and ending June 30, 2017. The sales tax and general obligation bonds will generate revenue for the District over the five year period that will be used to construct and renovate school buildings, and improve technology throughout the District. A schedule of District school buildings and their age can be found on pages 126-133 in the statistical section.

For the fiscal year 2014 budget cycle, the District will once again prepare for the significant challenges generated by continued State revenue reductions, the projected decline in the local property tax digest and the loss of federal funding. To meet those challenges, the District will plan to implement cost saving measures such as reducing operating expenses, increasing class sizes, and eliminating central office positions.

## RELEVANT FINANCIAL POLICIES

**Fund Accounting:** Gwinnett County School District reports its financial activities through the use of fund accounting. This is a system where its transactions are reported in self-balancing sets of accounts to reflect the results of activities (see Note 1 of the Notes to the Basic Financial Statements for a summary of significant accounting policies and a description of fund types ).

**Internal Control Structure:** The District's financial management officials are responsible for implementing and enforcing a system of internal controls to protect the assets of the District from loss, theft, or misuse and to ensure that reliable accounting data are available for the timely preparation of financial statements in accordance with GAAP. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of control should not exceed the benefits likely to be derived and that the valuation of costs and benefits estimates and judgments by management. No material weaknesses were disclosed as a result of the independent audit of the District's financial statements.

**Budgetary Control:** Budgetary controls are maintained to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Education. The level of budgetary control (that is the level at which expenditures cannot legally exceed the appropriated amount) is established at the function level within an individual fund. The Board of Education also maintains an encumbrance accounting system as one technique of accomplishing budgetary control.

The budget process is comprised of five phases -- planning, preparation, adoption, implementation and evaluation. These phases ensure adequate administration and control of all Board of Education funds. To maintain compliance with budget policies and State of Georgia law, a budget development calendar is adopted by the Board of Education in October of each fiscal year. The calendar outlines the budget development process for the next fiscal year.

Local School Administrators Association, Teacher Advisory Council, and Area Board meetings provide opportunities for principals, teachers, and community members to offer feedback on the budget. Five area Board meetings - one in each member's district - are held in the spring during the budget process. Two public hearings are held prior to the Board of Education adopting the budget in May.

## MAJOR INITIATIVES

Gwinnett County Public Schools' *Strategic Priorities for 2010-2020* call for technology to permeate the education of our students. eCLASS is a major school system initiative designed to make this vision a reality. eCLASS is a digital Content, Learning, Assessment, and Support System that will provide the District an integrated enterprise solution to enhance student engagement and the learning process. This robust online environment will meet the evolving needs of students and staff, facilitating teaching and learning, enhancing communication, strengthening the link between school and home, and ensuring operational and analytical excellence in the day-to-day operations of the School System.

## OTHER INFORMATION

**Independent Audit:** The financial statements have been audited by Mauldin & Jenkins, LLC, whose opinion is expressed on page 1. The District complies with the requirements of the Single Audit Act and associated reports and schedules are presented in the last section of this report.

**Financial Reporting Awards:** For the 26th consecutive year, the Gwinnett County Board of Education received the Association of School Business Officials' (ASBO) Certificate of Excellence in Financial Reporting. This award certifies that the comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2012, substantially conforms to the principles and standards of financial reporting as recommended and adopted by the Association of School Business Officials of the United States and Canada. The award is granted only after an intensive review of financial reports by an expert panel of certified public accountants and practicing school business officials. ASBO's Certificate of Excellence in Financial Reporting is valid for one year only.

**Acknowledgments:** This report could not have been prepared without the dedicated and effective help of the Departments of Financial Operations, Budgets, Financial Reporting, Grants Administration and Compliance and the entire staff of the Business and Finance Division. We wish to express our gratitude and appreciation to them for their dedicated efforts and professionalism.

Special appreciation is also expressed to the Gwinnett County Board of Education Printing Department for the layout and printing of this report and to the Department of Media and Community Relations for their assistance.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "J. Alvin Wilbanks".

J. Alvin Wilbanks  
CEO/Superintendent

A handwritten signature in blue ink, appearing to read "Rick A. Cost".

Rick A. Cost  
Chief Financial Officer

# Association of School Business Officials International



*The Certificate of Excellence in Financial Reporting Award  
is presented to*

**Gwinnett County Board of Education**

*For Its Comprehensive Annual Financial Report (CAFR)  
For the Fiscal Year Ended June 30, 2012*

The CAFR has been reviewed and met or exceeded  
ASBO International's Certificate of Excellence standards



A handwritten signature in black ink, reading "Ron McCulley", is written over a horizontal line.

Ron McCulley, CPPB, RSBO  
President

A handwritten signature in black ink, reading "John D. Musso", is written over a horizontal line.

John D. Musso, CAE, RSBA  
Executive Director

# Gwinnett County Board of Education

## Function and Composition

### June 30, 2013

All matters relating to education and operation in the Gwinnett County Board of Education schools are governed and controlled by the Board of Education (Board), as provided by Georgia Law.

The Board has the responsibility to maintain a reasonably uniform system of public schools providing quality education for all young people of Gwinnett County. With the advice of the CEO/Superintendent, it must determine the policies and prescribe the rules and regulations for the management of the School System.

The Board holds regular public meetings once a month to conduct normal business. Additional called meetings are sometimes necessary for a specific purpose.

The Board is composed of five members who are elected on a district basis. Each member resides within one of five voting districts.

The Board elects annually a Chairman and Vice Chairman from its members.

As of January 1, 2013, the members of the Board and years of expiration of their terms are as follows:

<b>TITLE</b>	<b>NAME</b>	<b>TERM EXPIRES</b>
Chairman	Ms. Carole Boyce	12-31-2016
Vice-Chairman	Mr. Daniel D. Seckinger	12-31-2014
Board Member	Dr. Robert McClure	12-31-2014
Board Member	Dr. Mary Kay Murphy	12-31-2016
Board Member	Ms. Louise Radloff	12-31-2016

#### **MISSION STATEMENT**

The mission of the Gwinnett County Board of Education is to pursue excellence in academic knowledge, skills, and behavior for each student, resulting in measured improvement against local, national, and world-class standards.

Gwinnett County Board of Education  
Elected Officials  
and  
CEO/Superintendent of Schools  
June 30, 2013



Carole Boyce  
Chairman



Daniel Seckinger  
Vice-Chairman



Robert McClure



Dr. Mary Kay Murphy



Louise Radloff



J. Alvin Wilbanks  
CEO/Superintendent

Gwinnett County Board of Education  
Executive Staff  
June 30, 2013

Superintendent's Office

Mr. Alvin Wilbanks	CEO/Superintendent
Ms. Bernadette Kirkland	Chief of Staff
Mr. Jorge Gomez	Executive Director
Ms. Sloan Roach	Executive Director

Division of School Leadership and Operations

Dr. Steven Flynt	Associate Superintendent
Dr. Calvin Watts	Assistant Superintendent
Mr. Joe Ahrens	Area Superintendent
Ms. Nancy Martin	Area Superintendent
Ms. Kelli McCain	Area Superintendent
Dr. Jonathan Patterson	Area Superintendent
Dr. Gwen Tatum	Area Superintendent
Ms. Delores Hendrix	Executive Director
Dr. James Taylor	Executive Director

Division of Teaching and Learning

Dr. Gale Hey	Associate Superintendent
Dr. Jeff Barker	Executive Director
Ms. Tricia Kennedy	Executive Director
Dr. Colin Martin	Executive Director
Ms. Paula Everett-Truppi	Executive Director

Division of Human Resources

Dr. Frances Davis	Chief Human Resources Officer
Dr. Sid Camp	Executive Director
Mr. Walt Martin	Executive Director
Ms. Nikki Mouton	Executive Director
Dr. Glenn Pethel	Executive Director

Division of Business & Finance

Mr. Rick Cost	Chief Financial Officer
Mr. Joe Heffron	Executive Director

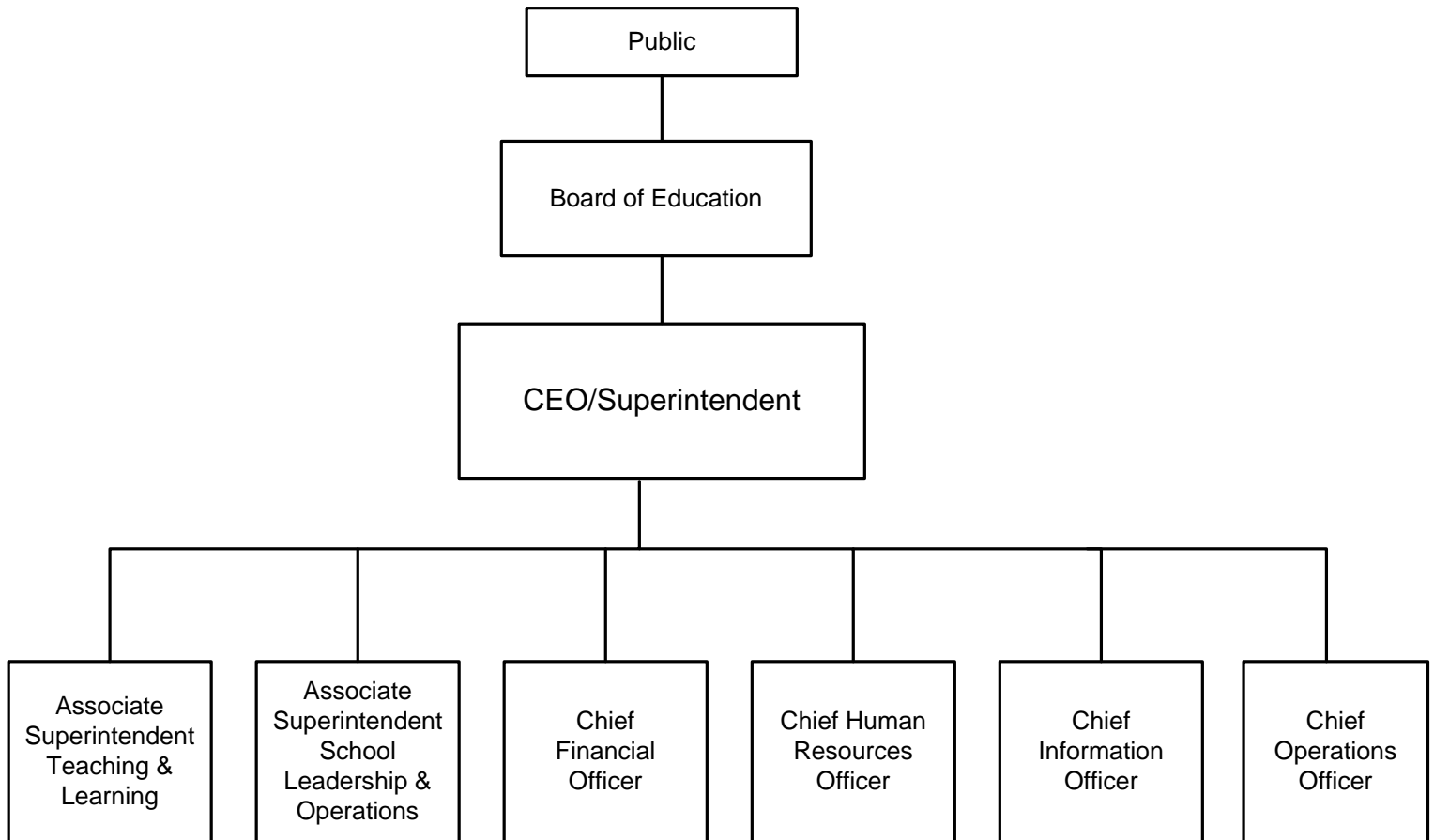
Division of Facilities & Operations

Mr. Daniel Jardine	Chief Operations Officer
Mr. Phil Duffy	Executive Director
Mr. John Hodgson	Executive Director

Division of Information Management

Mr. Scott Futrell	Chief Information Officer
Mr. Rick Overton	Executive Director
Ms. Terri Kimbrell	Executive Director

Gwinnett County Board of Education  
Organizational Chart  
June 30, 2013





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Gwinnett County  
Public Schools

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## INDEPENDENT AUDITOR'S REPORT

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**The Board of Education  
Gwinnett County, Georgia  
Suwanee, Georgia**

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Gwinnett County Board of Education (the "Board"), as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

---

## **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Gwinnett County Board of Education, as of June 30, 2013, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Emphasis of Matter**

As discussed in Notes 1 and 13, the Gwinnett County Board of Education implemented Governmental Accounting Standards Board (GASB) Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, as well as Statement No. 65, *Items Previously Reported as Assets and Liabilities*, as of July 1, 2012. Our opinions are not modified with respect to this matter.

## **Other Matters**

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Funding Progress, and budgetary comparison information of the General Fund on pages 4-18, 51, and 52, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

---

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Gwinnett County Board of Education's basic financial statements. The combining fund financial statements, as listed in the accompanying table of contents, and the schedule of expenditures of federal awards, as required by U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Government, and Non-Profit Organizations*, and the introductory and the statistical sections, as also listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining fund financial statements, as listed in the accompanying table of contents, and the schedule of expenditures of federal awards, as required by U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Government, and Non-Profit Organizations* (collectively "the supplementary information") are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated December 30, 2013 on our consideration of the Gwinnett County Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Gwinnett County Board of Education's internal control over financial reporting and compliance.

Atlanta, Georgia  
December 30, 2013





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**Management's Discussion  
and Analysis**

Gwinnett County  
Public Schools

---

## **Management's Discussion and Analysis (Unaudited)**

This section of Gwinnett County Board of Education's (the Board's) annual financial report presents its discussion and analysis of the Board's financial performance during the fiscal year ended June 30, 2013. The intent of this discussion and analysis is to examine the Board's financial performance as a whole. Readers should also review the basic financial statements and notes to the basic financial statements to enhance their understanding of the Board's financial condition.

This is the twelfth year the Board has prepared its annual financial report using the GASB 34 financial reporting model. The reporting model is a combination of both government-wide financial statements and fund financial statements. The basic financial statements contain three components:

- 1) Government-wide financial statements including the Statement of Net Position and the Statement of Activities which provide a broad, long-term view of the Board's finances.
- 2) Fund financial statements including the balance sheets that provide a greater level of detail and focus on how well the Board has performed in the short term in the most significant or major funds.
- 3) Notes to the financial statements.

This report presents the financial highlights for the fiscal year ended June 30, 2013 and other supplementary information.

### **Financial Highlights**

Key financial highlights for fiscal year 2013 are as follows:

- ❖ On the government-wide financial statements:
  - The financial status of the Board, as reflected in total net position, decreased \$30.1 million or 1.9% over fiscal year 2012. Net position of governmental activities decreased by \$31.1 million while the net position of the business-type activities increased \$1.0 million.
  - The Statement of Net Position reports a restricted amount of \$210.8 million. 86% or \$181.1 million of this restricted amount is due to the funds related to the capital program as funded by sales tax. Other amounts restricted include \$27.8 million reserved for debt service requirements.
  - The Board reported \$1.5 billion in expenses for the governmental activities. A total of \$743.4 million was offset by program specific grants, charges for services or contributions. General revenues, primarily property taxes and sales taxes were used to provide for the remaining expenses of these programs.
  - The Net position of the Board's business-type activities - food services - increased \$1.0 million. Total expenses for food service activities were \$84.4 million. Charges for services, operating grants and contributions total \$85.4 million. This

revenue, along with general revenues of interest earnings in the amount of \$4,373 resulted in total earnings for food service in the amount of \$85.4 million.

❖ On the fund financial statements:

- The General Fund (the primary operating fund), presented on a current financial resources basis, ended the fiscal year with a fund balance of \$143.7 million, an increase of \$8.2 million from June 30, 2012 fund balance of \$135.5 million.

## **Overview of the Financial Statements**

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the Board:

- The first types of statements are government-wide financial statements that provide both short-term and long-term information about the Board's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the Board, reporting the Board's operations in more detail than the government-wide statements.
  - ❖ The governmental funds statements tell how basic services such as instruction and instructional support services were financed in the short term as well as what remains for future spending.
  - ❖ Proprietary fund statements offer short and long-term financial information about the activities the Board operates like businesses, specifically the school nutrition program.
  - ❖ Fiduciary funds statements provide information about the financial relationships such as the Gwinnett Retirement System (GRS), in which the Board acts solely as a trustee or agent for the benefit of others, to whom the resources in question belong.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the Board's budget for the year.

Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

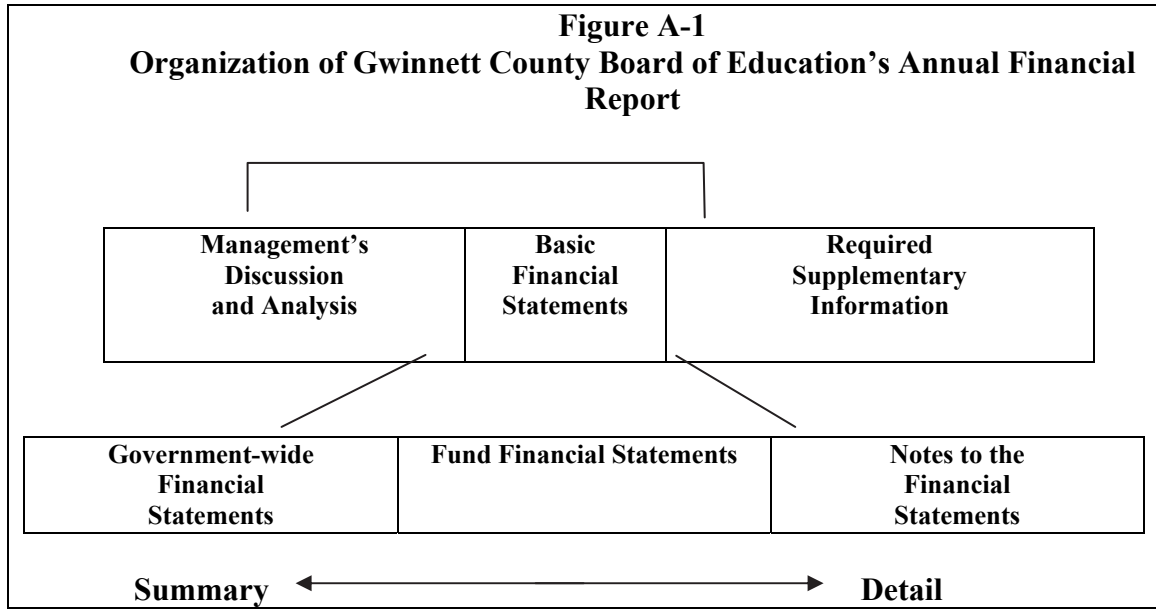


Figure A-2 summarizes the major features of the Board’s financial statements, including the portion of the Board’s activities they cover and the types of information they contain. The remainder of this overview section of management’s discussion and analysis highlights the structure and contents of each of the statements.

**Figure A-2**

**Major Features of the Government-Wide and Fund Financial Statements**

Fund Financial Statements				
	Government-wide Statements	Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire Board (except fiduciary funds)	The activities of the Board that are not proprietary or fiduciary, such as instruction, school administration, and building maintenance	Activities the Board operates similar to private businesses: food services.	Instances in which the Board administers resources on behalf of someone else, such as Gwinnett Retirement System
Required financial statements	<ul style="list-style-type: none"> <li>Statement of net position</li> <li>Statement of activities</li> </ul>	<ul style="list-style-type: none"> <li>Balance sheet</li> <li>Statement of revenues, expenditures, and changes in fund balance</li> </ul>	<ul style="list-style-type: none"> <li>Statement of net position</li> <li>Statement of revenues, expenses, and changes in fund net position</li> <li>Statement of cash flows</li> </ul>	<ul style="list-style-type: none"> <li>Statement of fiduciary net position</li> <li>Statement of changes in fiduciary net position</li> </ul>
Accounting Basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the fiscal year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term	All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can
Type of inflow/outflow information	All revenues and expenses during the fiscal year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the fiscal year; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the fiscal year, regardless of when cash is received or paid	All additions and deductions during the fiscal year, regardless of when cash is received or paid

## **Government-wide Statements**

The government-wide statements report information about the Board as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the Board's assets and liabilities. All of the current fiscal year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Board's net position and how they have changed. Net position, the difference between the Board's assets, and deferred outflows of resources, and liabilities, and deferred inflows of resources, are one way to measure the Board's financial health or position.

Over time, increases or decreases in the Board's net position are an indication of whether its financial health is improving or deteriorating, respectively.

To assess the overall health of the Board, additional non-financial factors, such as changes in the property tax base, community support for education and student achievement should be considered.

The government-wide financial statements of the Board are divided into two categories:

- Governmental activities – All of the Board's basic services are included here, such as instruction and instructional support, administration, student transportation and maintenance and operation of facilities.
- Business type activities – The Board operates a food service operation and charges fees to staff, students and visitors to help cover the cost of the food service operation.

## **Fund Financial Statements**

The Board's fund financial statements, which begin on page 21, provide detailed information about the most significant funds, not the Board as a whole. Some funds are required by State law and some by bond requirements.

*Governmental funds* – Most of the Board's activities are reported in governmental funds, which focus on the determination of financial position and change in financial position, not on income determination. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Board's operations and the services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the Board's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

*Proprietary funds* – Services for which the Board charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the government-wide statements. The Board's *enterprise funds* (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. The Board uses *internal service funds* (the other kind of proprietary fund) to report activities to provide supplies and services for its other programs and activities. The Board currently has internal service funds for warehouse activities, risk management and workers compensation, transportation and maintenance inventories and the Board's in-house print shop.

*Fiduciary funds*—The Board is the trustee, or *fiduciary*, for assets that belong to others, such as the Gwinnett Retirement System and miscellaneous funds held for specific instructional programs. The Board is responsible for ensuring that assets of these funds are used strictly for intended purposes and by those to whom the assets belong. The Board excludes these activities from the government-wide financial statements because it cannot use these assets to finance its operations.

## Financial Analysis of the Board as a Whole

Table 1, below, provides a summary of the Board's net position for the year ended June 30, 2013 compared to June 30, 2012.

Table 1 Summary of Net Position (in millions of dollars)							
	<b>Governmental Activities</b>		<b>Business-type Activities</b>		<b>Total</b>		<b>Percentage Change</b>
	<u><b>2013</b></u>	<u><b>2012</b></u>	<u><b>2013</b></u>	<u><b>2012</b></u>	<u><b>2013</b></u>	<u><b>2012</b></u>	<b>2012-2013</b>
Current and other assets and deferred outflows	\$ 611.6	868.8	13.9	11.4	625.5	880.2	(28.9%)
Net capital assets	<u>2,215.3</u>	<u>2,192.6</u>	<u>9.1</u>	<u>10.3</u>	<u>2,224.4</u>	<u>2,202.9</u>	1.0%
Total assets	2,826.9	3,061.4	23.0	21.7	2,849.9	3,083.1	(7.6%)
Long-term liabilities	1,118.2	1,164.9	-	-	1,118.2	1,164.9	(4.0%)
Other liabilities and deferred inflows	<u>216.8</u>	<u>373.5</u>	<u>4.0</u>	<u>3.7</u>	<u>220.8</u>	<u>377.2</u>	(41.5%)
Total Liabilities	1,335.0	1,538.4	4.0	3.7	1,339.0	1,542.1	(13.2%)
Net position							
Net investment in capital assets	1,155.9	1,021.3	9.1	10.3	1,165.0	1,031.6	12.9%
Restricted	210.8	371.8	-	-	210.8	371.8	(43.3%)
Unrestricted	<u>125.2</u>	<u>129.9</u>	<u>9.9</u>	<u>7.7</u>	<u>135.1</u>	<u>137.6</u>	(1.8%)
Total net position	\$ <u>1,491.9</u>	<u>1,523.0</u>	<u>19.0</u>	<u>18.0</u>	<u>1,510.9</u>	<u>1,541.0</u>	(1.9)%

The Board's combined net position decreased \$30.1 million or 1.9%. The net position of the Board's business-type activities increased \$1.0 million. This 5.6% increase can be attributed to an improved cash position and continued efforts to control operating costs.

**Table 2**  
**Changes in Net Position**  
Fiscal Year Ended June 30, 2013

Table 2 takes the information from the Statement of Activities and presents it in a format that shows total revenues first and then expenses and the resulting increase (decrease) in net position.

<p style="text-align: center;"><b>Table 2</b>  <b>Changes in Net Position from Operating Results (in millions of dollars)</b></p>							
	Governmental Activities		Business Type Activities		Total		Percentage Change
	2013	2012	2013	2012	2013	2012	2012-2013
<b>Revenues:</b>							
Program revenues:							
Charges for services	\$ 8.6	3.3	22.6	25.1	31.2	28.4	9.9%
Operating grants and contributions	731.1	678.5	62.8	58.4	793.9	736.9	7.7%
Capital grants and contributions	3.7	6.7	-	-	3.7	6.7	(44.8%)
General revenues:							
Property taxes	490.1	519.6	-	-	490.1	519.6	(5.7%)
Sales taxes	137.8	137.6	-	-	137.8	137.6	.1%
Other taxes	-	8.3	-	-	-	8.3	(100%)
Non-program specific state and federal aid	43.2	80.0	-	-	43.2	80.0	(46.0%)
Local school activity	23.8	23.3	-	-	23.8	23.3	2.1%
Interest and investment earnings	1.0	0.7	-	0.01	1.0	0.7	40.9%
Miscellaneous	35.3	28.6	-	-	35.3	28.6	23.4%
<b>Total Revenues</b>	<u>1,474.6</u>	<u>1,486.6</u>	<u>85.4</u>	<u>83.5</u>	<u>1,560.0</u>	<u>1,570.1</u>	(.6%)
<b>Expenses:</b>							
Instruction	1,020.7	1,010.7	-	-	1,020.7	1,010.7	1.0%
Pupil services	37.4	36.7	-	-	37.4	36.7	1.9%
Instructional support	32.5	35.6	-	-	32.5	35.6	(8.7%)
Educational media services	18.0	19.7	-	-	18.0	19.7	(8.6%)
General administration	6.2	8.7	-	-	6.2	8.7	(28.7%)
School administration	103.5	97.3	-	-	103.5	97.3	6.4%
Business administration	13.5	18.5	-	-	13.5	18.5	(27.0%)
Maintenance and operations	90.4	88.1	-	-	90.4	88.1	2.6%
Pupil transportation	89.1	87.0	-	-	89.1	87.0	2.4%
Support services - central	38.1	47.5	-	-	38.1	47.5	(19.8%)
Other support services	6.1	6.3	-	-	6.1	6.3	(3.2%)
Interest	50.2	51.3	-	-	50.2	51.3	(2.1%)
Food services	-	-	84.4	84.5	84.4	84.5	(0.1%)
<b>Total Expenses</b>	<u>1,505.7</u>	<u>1,507.4</u>	<u>84.4</u>	<u>84.5</u>	<u>1,590.1</u>	<u>1,591.9</u>	(0.1%)
<b>Change in net position</b>	(31.1)	(20.8)	1.0	(1.0)	(30.1)	(21.8)	(38.1)%
Net position, July 1, 2012 restated	1,523.0	1,543.8	18.0	19.0	1,541.0	1,562.8	
Net position, June 30, 2013	<u>\$ 1,491.9</u>	<u>1,523.0</u>	<u>19.0</u>	<u>18.0</u>	<u>1,510.9</u>	<u>1,541.0</u>	

Table 2 on the previous page shows that revenues from governmental activities for 2013 were \$1.47 billion, while total expenses were \$1.50 billion. Governmental activities contributed \$31.1 million to the total decrease in net position, while business-type activities increased \$1.0 million for a total decrease of \$30.1 million.

Program revenues, in the form of charges for services, operating grants and contributions and capital grants and contributions increased \$54.9 million for governmental activities. This increase is largely due to an increase in state funding related to student growth.

Property taxes comprise the largest percentage of the general revenues for the Board with 33.2% of total governmental activities revenues coming from this source. Property tax revenues decreased 5.7% over the previous fiscal year, the result of declining property values and increased foreclosures in the county. Sales tax revenues increased .1% from fiscal year 2012 to fiscal year 2013, a slight improvement over the prior year gain.

Total expenses decreased 1.8 million or .1%. Governmental activities experienced a decrease of \$1.7 million, while business-type activities decreased \$.1 million. Governmental activities expenses have decreased primarily in the functional areas of business administration and support services-central. This decrease in expenses can be attributed to the District's efforts to reduce expenses during a time of continued revenue shortfalls at the state and local levels as well as a decrease in financing activities over the previous fiscal year. Although personnel allocations were also reduced, the District was still able to accommodate student growth while keeping student/teacher ratios within the limits established by State law.

Table 3 summarizes the cost of the Board's activities into eight functional categories—Instruction; Pupil and Instructional support services; Media services; General and Business administration; School administration; Maintenance and Operations; Pupil Transportation; Central and Other support areas and Interest expense. The table also shows each activity's net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial burden placed on the Board's local taxpayers by each of these functions.

The total cost of net governmental activities decreased .1%, while the net cost decreased 6.9%. This decrease in net cost of services can be attributed to the continued budget reductions/cost saving measures implemented by the District, resulting in lower expenditures for District operations.

<b>Table 3</b> <b>Net Cost of Governmental Activities</b> <b>(in millions of dollars)</b>						
	<b>Total Cost Of Services</b>		<b>Percentage Change</b>	<b>Net Cost of Services</b>		<b>Percentage Change</b>
	<b>2013</b>	<b>2012</b>	<b>2012-2013</b>	<b>2013</b>	<b>2012</b>	<b>2012-2013</b>
Instruction	\$ 1,020.7	1,010.7	1.0%	\$ 466.3	430.4	8.3%
Pupil and Instructional Support	70.0	72.3	(3.2%)	45.6	45.0	1.3%
Educational Media	18.0	19.7	(8.6%)	(4.1)	5.0	(182.0%)
General and Business	19.7	27.2	(27.6%)	(6.8)	21.8	(131.2%)
School Administration	103.5	97.3	6.4%	61.7	96.9	(36.3%)
Maintenance and Operations	90.4	88.1	2.6%	35.4	48.5	(27.0%)
Pupil Transportation	89.1	87.0	2.4%	77.4	78.6	(1.5%)
Central and Other	44.2	53.8	(17.8%)	37.7	41.4	(8.9%)
Interest	50.2	51.3	(2.1%)	49.1	51.3	(4.3%)
Total	\$ 1,505.8	1,507.4	(0.1%)	\$ 762.3	818.9	(6.9%)

### Business Type Activities

Revenues for the Board's business-type activities were comprised of charges for services, federal and state reimbursements and investment earnings. (See Table 2).

- Total food services revenues were \$1.0 million more than expenses.
- Charges for services represent \$22.6 million of revenue. This represents amounts paid by students, teachers and other customers of the school nutrition program.
- Federal and state reimbursement for meals, including payments for free and reduced lunches, was \$62.7 million.
- Investment earnings accounted for \$4,373 in revenues.

The Statement of Revenues, Expenses, and Changes in Fund Net Position for this proprietary fund will further detail the actual results of operations.

### Governmental Funds

At June 30, 2013, the Board's governmental funds reported a fund balance of \$433,780,536. This is a decrease of \$170,400,397 or 28.2% from June 30, 2012. The primary reason for this decrease can be attributed to the Capital Projects Fund bond proceeds that have been used to provide funding for construction and equipment purchases.

The fund balance of the General Fund was \$143,681,127 at June 30, 2013. This is an increase of \$8,171,787 from a June 30, 2012 fund balance of \$135,509,340. This increase in fund balance can primarily be attributed to normal growth in State QBE

revenue along with continued efforts by division and department heads to decrease non salary operating costs along with decreasing personnel allocations, but not below state standards.

At June 30, 2013, the fund balance of the Capital Projects Fund was \$244,536,947. This is a decrease of \$115,728,301 from the balance that existed at June 30, 2012 of \$360,265,248. This decrease is a result of the expenditures related to the ongoing capital improvement program for which general obligation debt was issued during fiscal year 2012. This general obligation debt will be repaid over the next five years with proceeds from the special purpose local option sales tax (SPLOST) which was extended by voters for a fourth time in an election held November 8, 2012.

At June 30, 2013, the fund balance of the Debt Service Fund was \$27,437,585. This is a decrease of \$63,132,862 from the balance that existed at June 30, 2012 of \$90,570,447. This decrease can be attributed to a reduction in sales tax proceeds collected as the third SPLOST program comes to a close. This fund accounts for annual property tax levies and other revenues that are used for the payment of principal and interest on general obligation bonds.

### **General Fund Budgeting Highlights**

The Board's budget is prepared according to Georgia State law. The most significant budgeted fund is the General Fund, funded primarily through state revenue and local property tax revenue.

During the course of the fiscal year, the Board amended its General Fund budget monthly. The most significant amendments were:

- An increase to expenditures to bring forward amounts for encumbrances from the prior fiscal year and rebudget.
- An increase to expenditures to bring forward unused budget balances for local schools from the prior fiscal year and rebudget.
- An increase in expenditures as a result of the annual mid-term salary and fringe benefit amendment. This amendment is done annually to adjust all salary and fringe benefit budgets to reflect actual rather than projected average salaries and actual numbers of positions. This amendment is necessary to bring budgets in line with the actual salary and fringe benefit costs once all employees are hired and are in place.

Although the Board's final budget for the General Fund anticipated that expenditures plus transfers would exceed revenues by almost \$18.3 million, the actual results for the fiscal year show that expenditures plus transfers were under revenues by \$2.6 million, a variance of \$20.9 million.

The District's careful implementation of significant spending cuts identified during the budget development process with the prudent management of revenues and expenditures throughout the fiscal year has left the District's financial position relatively unvaried.

## Capital Asset and Debt Administration

### Capital Assets

At June 30, 2013, the Board had \$2,215,325,347 invested in a broad range of capital assets, including land, buildings and furniture and equipment for its governmental activities. The Board's business-type activities had an investment of \$9,077,409. invested in equipment and furniture and is funded with revenues from its operations. The current capital improvement program for governmental activities is funded with revenue from a one-cent special purpose local option sales tax (SPLOST) with cash flow being provided from general obligation bonds issued during fiscal year 2012 in the amount of \$242,840,000, certificates of participation of \$284,000,000 and approximately \$6.7 million in state capital outlay grants. The capital improvement program is also funded with general obligation bonds issued during fiscal year 2008 in the amount of \$500,000,000 (Series 2008) and Qualified School Construction Bonds issued during fiscal years 2009 and 2010.

Capital Assets (net of depreciation) (in millions of dollars)							
	Governmental Activities		Business-type Activities		Total		Total Percentage Change
	2013	2012	2013	2012	2013	2012	2012-2013
Land	\$ 308.0	308.0	--	--	308.0	308.0	0.0%
Construction in progress	104.7	53.7	--	--	104.7	53.7	95.0%
Buildings	1,714.6	1,736.8	--	--	1,714.6	1,736.8	(1.3)%
Equipment, vehicles, & other	88.0	94.4	9.1	10.3	97.1	104.7	(7.3)%
	<u>\$ 2,215.3</u>	<u>2,192.9</u>	<u>9.1</u>	<u>10.3</u>	<u>2,224.4</u>	<u>2,203.2</u>	(1.0)%

More detailed information about capital assets can be found in note 6 of the Notes to the Basic Financial Statements.

### Debt Administration

At June 30, 2013, the Board had \$807,440,000 in general obligation bonded debt. Of this amount \$242,840,000 was issued to provide cash flow for the capital improvement program. Proceeds from the continuation of SPLOST will be used to repay this portion of the general obligation debt over a five year period, ending fiscal year 2017. The District also refunded a portion of the Series 2002 bonds during fiscal year 2012. The general obligation debt also includes \$500,000,000 (Series 2008) issued during fiscal year 2008 to provide additional cash flow for the capital improvement program. During

fiscal year 2010, a portion of the Series 2008 bonds was refunded to provide a savings to debt service of over \$12 million over the next 19 years. The District also issued \$19,640,000 (2010) and \$18,985,000 (2009) in Tax Credit Bonds issued as “Qualified School Construction Bonds to provide interest free financing for the construction and renovation or repair of school facilities as part of the District’s capital improvement plan. Long term debt also includes certificates of participation. In December 2006, these certificates were refunded to take advantage of lower interest rates and now carry a balance of \$217,605,000.

The District maintains a “Aaa” rating from Moody’s and a “AAA” rating from Standard and Poor’s for general obligation debt. The certificates of participation also received an insured rating “Aaa” from Moody’s and uninsured ratings of AA by Standard and Poor’s and AA+ by Moody’s.

<b>Outstanding Long-Term Debt</b> <b>(in millions of dollars)</b>			
	<b>2013</b>	<b>2012</b>	<b>Total Percentage Change</b>
General obligation bonds & notes (financed with property taxes)	\$ 807.4	912.7	(11.5%)
Certificates of Participation	217.6	230.5	(5.6)%
<b>Total</b>	<b>\$ 1,025.0</b>	<b>1,143.2</b>	<b>(10.3%)</b>

More detailed information about long-term debt can be found in note 7 of the Notes to the Basic Financial Statements.

### **Economic Conditions Affecting the School System**

The fiscal year 2014 budget was presented to the public and tentatively adopted by the Board of Education on April 16, 2013 with the final adoption on May 16, 2013. The budget represents an investment plan for Gwinnett County Public Schools, its students, employees, and the community as a whole. The budget is tied directly to the strategic vision and direction of the Board of Education.

The Total Budget for FY2014 is approximately \$1.8 billion, representing a decrease of 0.7% from the amended FY2013 Total Budget. The budget for the general operations of the school district is reflected in the General Fund at \$1.3 billion, an increase of 2.4% over FY2013.

**The General Fund** represents 71.4% of the Total Budget. Primary day-to-day operations of the school district are budgeted through the General Fund. Student achievement and the teaching and learning process are the central focus of this

budget, as evidenced by the fact that 71.0% of the General Fund budget is targeted for instructional services. The General Fund budget increased by 2.4% over the FY2013 budget. The budgeted expenditure per student increased by 1.4% to \$7,548.

The General Fund is funded with projected state revenue in the amount of \$737.4 million, federal revenue of \$0.5 million, and projected local revenue in the amount of \$520.1 million.

The millage rate to support this budget was increased from 19.25 to 19.80 mills, generating just over \$10 million in additional annual revenue. Also significantly impacting revenue estimates for FY2014 is the projected decline in the local property tax digest of 2.5%. This will be the fifth consecutive year the local property tax digest has decreased, with the decline totaling 26% over this five-year period.

State revenue budget includes the continuation of state revenue cuts made to the Quality Basic Education (QBE) funding formula – cuts that began in FY2003. The “temporary QBE reduction” for Gwinnett County Public Schools in FY2014 is approximately \$104.2 million. The cumulative effect of these reductions on the school district over the 12-year period is the loss of approximately \$735.9 million. The persistent state cuts present a formidable challenge in meeting the needs of Gwinnett’s growing school district, not only for FY2014, but for future years as well.

For FY2014 the school district once again closely scrutinized all proposed expenditures. District leaders knew early in the budget development process the significant challenges that would be generated by the continued state QBE revenue reductions and the continued projected decline in the local property tax digest. System employees will not receive a longevity-step or cost-of-living salary increase. The employer cost for health insurance premiums is increasing for over 6,100 “non-certified” personnel by \$1,800 annually per employee for the second year in a row. Additionally, the employer cost is increasing for over 9,200 “certificated” employees. These premium increases will cost Gwinnett County Public Schools approximately \$14.6 million in FY2014. Additional expenditures were budgeted for the elimination of the two furlough days -that impacted all employees (except bus drivers and school nutrition workers) in FY2013 and the addition of 18 school resource officer positions.

**The Special Revenue Fund** FY2014 budget is projected to be \$89.4 million, a decrease of \$3.3 million over FY2013. This fund accounts for federal categorical grants such as Title I, Title VI-B, Title II, and secondary vocational grants.

**The Capital Projects Fund** FY2014 budget totals \$236.8 million, an increase of \$53.2 million from the FY2013 level. This fund includes state capital outlay grants, proceeds from the 2008 General Obligation Bonds approved by the voters in February 2008, and the tax proceeds and expenses funded by the special purpose local option sales tax (SPLOST) approved by voters in November 2011. Proceeds from the 2012 Bonds were used to advance fund the projects for the SPLOST IV program.

**The Debt Service Fund** FY2014 budget is \$77.9 million, a decrease of \$94.4 million from the FY2013 budget. This decrease is due to the completion of principal and interest payments in FY2013 on the short-term bonds (Series 2007) issued to advance the SPLOST III program. This fund represents the budgeted principal and interest payments for outstanding debt associated with 1.) outstanding General Obligation bonds authorized prior to 2008, 2.) certificates of participation (COPS) issued in April 2004, 3.) General Obligation bonds approved by voters in February 2008, and 4.) short-term Series 2012 bonds issued to advance fund the SPLOST IV program. The principal and interest payments for the SPLOST IV program will be paid with accumulated sales tax proceeds and will not require a debt service property tax levy. The millage rate required for the remaining debt service on the General Obligation bonds will be adopted in June.

**The Enterprise Fund** contains the budget for the cafeteria operations for the school district. The total budget for this fund is \$89.9 million for FY2014.

**The Internal Service Fund** represents the operations of the school district's worker's compensation/risk management fund, employee short-term disability program, and the in-house print shop. The total budget for this fund is \$10.6 million for FY2014.

### **Contacting the Board's Financial Management**

This financial report is designed to provide the Board's citizens, taxpayers, customers, and investors and creditors with a general overview of the Board's finances and to demonstrate the Board's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Rick A. Cost, Chief Financial Officer, Gwinnett County Public Schools, 437 Old Peachtree Road Northwest, Suwanee, Georgia 30024-2978.



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# **Basic Financial Statements**

Gwinnett County  
Public Schools

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Net Position**  
**As of June 30, 2013**

	<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>
<b>Assets</b>			
Current assets:			
Cash and cash equivalents	\$ 42,819,202	\$ 12,028,229	\$ 54,847,431
Investments at fair value	377,865,143	1,514,114	379,379,257
Receivables:			
Interest	26,491	-	26,491
Taxes	23,263,325	-	23,263,325
Accounts	919,597	-	919,597
Internal balances	505,068	(505,068)	-
Due from other governments	143,361,174	183,341	143,544,515
Allowance for doubtful accounts	(1,290,357)	-	(1,290,357)
Inventory	5,820,996	691,391	6,512,387
Total current assets	<u>593,290,639</u>	<u>13,912,007</u>	<u>607,202,646</u>
Noncurrent assets:			
Prepaid bond insurance premium	367,053	-	367,053
Capital assets:			
Land and construction in progress	412,713,136	-	412,713,136
Depreciable assets	2,558,934,784	28,159,120	2,587,093,904
Accumulated depreciation	<u>(756,322,573)</u>	<u>(19,081,711)</u>	<u>(775,404,284)</u>
Total noncurrent assets	<u>2,215,692,400</u>	<u>9,077,409</u>	<u>2,224,769,809</u>
Total assets	<u>2,808,983,039</u>	<u>22,989,416</u>	<u>2,831,972,455</u>
<b>Deferred Outflows of Resources</b>			
Deferred loss on refunding	17,954,040	-	17,954,040
Total deferred outflows of resources	<u>17,954,040</u>	<u>-</u>	<u>17,954,040</u>
<b>Liabilities</b>			
Current liabilities:			
Cash overdrafts	10,940,433	-	10,940,433
Accounts and contracts payable	29,257,122	217,535	29,474,657
Claims payable	13,239,462	-	13,239,462
Salaries payable	78,514,031	2,375,799	80,889,830
Unearned revenue	-	1,116,137	1,116,137
Due to other governments	19,775,956	310,226	20,086,182
General obligation bonds-current	16,835,000	-	16,835,000
Certificates of participation-current	13,590,000	-	13,590,000
Accrued interest payable	31,962,600	-	31,962,600
Compensated absences-current	2,693,670	-	2,693,670
Total current liabilities	<u>216,808,274</u>	<u>4,019,697</u>	<u>220,827,971</u>
Noncurrent liabilities:			
Capital leases payable	39,135,754	-	39,135,754
General obligation bonds	852,259,632	-	852,259,632
Certificates of participation	218,938,003	-	218,938,003
Compensated absences	7,818,983	-	7,818,983
Total non-current liabilities	<u>1,118,152,372</u>	<u>-</u>	<u>1,118,152,372</u>
Total liabilities	<u>1,334,960,646</u>	<u>4,019,697</u>	<u>1,338,980,343</u>
<b>Net Position</b>			
Net investment in capital assets	1,155,947,901	9,077,409	1,165,025,310
Restricted for:			
Grant programs	1,874,744	-	1,874,744
Debt service	27,822,645	-	27,822,645
Capital projects	181,110,044	-	181,110,044
Unrestricted	125,221,099	9,892,310	135,113,409
Total net position	<u>\$ 1,491,976,433</u>	<u>\$ 18,969,719</u>	<u>\$ 1,510,946,152</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Activities**  
**For the Fiscal Year Ended June 30, 2013**

Functions	Expenses	Program Revenues			Net (Expenses) Revenues and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business - Type Activities	Total
<b>Governmental activities:</b>							
Instruction	\$ 1,020,669,878	\$ 8,621,512	\$ 543,535,347	\$ 2,220,749	\$ (466,292,270)	\$ -	\$ (466,292,270)
Pupil services	37,471,969	-	10,337,426	91,539	(27,043,004)	-	(27,043,004)
Instructional support	32,517,147	-	13,987,586	1,104	(18,528,457)	-	(18,528,457)
Educational media services	17,987,345	-	22,052,013	17,342	4,082,010	-	4,082,010
General administration	6,161,885	-	25,710,199	-	19,548,314	-	19,548,314
School administration	103,513,642	-	41,856,257	1,825	(61,655,560)	-	(61,655,560)
Business administration	13,530,059	-	770,887	2,664	(12,756,508)	-	(12,756,508)
Maintenance and operations	90,352,933	-	54,904,117	13,716	(35,435,100)	-	(35,435,100)
Pupil transportation	89,120,555	-	10,871,472	861,138	(77,387,945)	-	(77,387,945)
Support services-central	37,980,557	-	1,616,573	438,270	(35,925,714)	-	(35,925,714)
Other support services	6,154,843	-	4,429,606	1,144	(1,724,093)	-	(1,724,093)
Interest	50,170,741	-	1,031,100	-	(49,139,641)	-	(49,139,641)
Total governmental activities	<u>1,505,631,554</u>	<u>8,621,512</u>	<u>731,102,583</u>	<u>3,649,491</u>	<u>(762,257,968)</u>	<u>-</u>	<u>(762,257,968)</u>
<b>Business-type activities:</b>							
Food services	<u>84,381,065</u>	<u>22,631,105</u>	<u>62,745,079</u>	<u>-</u>	<u>-</u>	<u>995,119</u>	<u>995,119</u>
Total business-type activities	<u>84,381,065</u>	<u>22,631,105</u>	<u>62,745,079</u>	<u>-</u>	<u>-</u>	<u>995,119</u>	<u>995,119</u>
Total school district	<u>\$ 1,590,012,619</u>	<u>\$ 31,252,617</u>	<u>\$ 793,847,662</u>	<u>\$ 3,649,491</u>	<u>(762,257,968)</u>	<u>995,119</u>	<u>(761,262,849)</u>
General revenues:							
Taxes:							
Property taxes levied for general purposes					459,999,890	-	459,999,890
Property taxes levied for debt services					30,052,352	-	30,052,352
Sales tax					137,813,977	-	137,813,977
Federal and state aid not restricted to specific programs					43,223,047	-	43,223,047
Unrestricted interest and investment earnings					1,036,914	4,373	1,041,287
Unrestricted local school activity					23,760,388	-	23,760,388
Miscellaneous					<u>35,313,497</u>	<u>-</u>	<u>35,313,497</u>
Total general revenues					<u>731,200,065</u>	<u>4,373</u>	<u>731,204,438</u>
Change in net position					(31,057,903)	999,492	(30,058,411)
Net position, July 1, 2012, as restated					<u>1,523,034,336</u>	<u>17,970,227</u>	<u>1,541,004,563</u>
Net position, June 30, 2013					<u>\$ 1,491,976,433</u>	<u>\$ 18,969,719</u>	<u>\$ 1,510,946,152</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Balance Sheet**  
**Governmental Funds**  
**As of June 30, 2013**

	General Fund	Capital Projects Fund	Debt Service Fund	Nonmajor Governmental Funds	Total Governmental Funds
<b>Assets</b>					
Cash and cash equivalents	\$ 20,757,489	\$ 11,534,383	\$ 102,984	\$ 3,926,760	\$ 36,321,616
Investments at fair value	103,204,739	240,634,654	16,119,669	17,906,081	377,865,143
Receivables:					
Taxes	11,579,377	-	11,683,948	-	23,263,325
Interest	-	26,491	-	-	26,491
Due from other governments	115,193,231	17,725,106	-	10,442,670	143,361,007
Due from other funds	18,161,074	1,965	-	1,943	18,164,982
Accounts	273,497	-	-	22	273,519
Allowance for doubtful accounts	(1,206,401)	-	(83,956)	-	(1,290,357)
Total assets	<u>\$ 267,963,006</u>	<u>\$ 269,922,599</u>	<u>\$ 27,822,645</u>	<u>\$ 32,277,476</u>	<u>\$ 597,985,726</u>
<b>Liabilities, deferred inflows of resources, and fund balances</b>					
Liabilities:					
Cash overdrafts	\$ 10,615,243	\$ -	\$ -	\$ -	\$ 10,615,243
Accounts and contracts payable	7,364,048	20,955,547	-	540,154	28,859,749
Salaries and benefits payable	73,873,986	-	-	4,640,045	78,514,031
Due to other funds	6,972,586	4,430,105	-	8,972,400	20,375,091
Due to other governments	19,774,631	-	-	-	19,774,631
Total liabilities	<u>118,600,494</u>	<u>25,385,652</u>	<u>-</u>	<u>14,152,599</u>	<u>158,138,745</u>
Deferred inflows of resources:					
Unavailable revenue - property taxes	<u>5,681,385</u>	<u>-</u>	<u>385,060</u>	<u>-</u>	<u>6,066,445</u>
Total deferred inflows of resources	<u>5,681,385</u>	<u>-</u>	<u>385,060</u>	<u>-</u>	<u>6,066,445</u>
Fund balances:					
Restricted	-	244,536,947	27,437,585	1,874,744	273,849,276
Committed	-	-	-	16,250,133	16,250,133
Assigned	38,494,846	-	-	-	38,494,846
Unassigned	<u>105,186,281</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>105,186,281</u>
Total fund balances	<u>143,681,127</u>	<u>244,536,947</u>	<u>27,437,585</u>	<u>18,124,877</u>	<u>433,780,536</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 267,963,006</u>	<u>\$ 269,922,599</u>	<u>\$ 27,822,645</u>	<u>\$ 32,277,476</u>	<u>\$ 597,985,726</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Reconciliation of the Governmental Funds Balance Sheet**  
**with the Statement of Net Position**  
**June 30, 2013**

**Amounts reported for governmental activities in the statement of net position are different because:**

Total fund balance-governmental funds	\$	433,780,536
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Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds. The cost of the assets is \$2,970,870,784 and the accumulated depreciation is \$756,058,807.		2,214,811,977
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Property tax revenue that is not available to pay for current period expenditures has been deferred in the governmental funds but is recognized as revenue in the government-wide financial statements.		6,066,445
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Internal service funds are used by the Board's management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are included with governmental activities in the statement of net position.		2,230,024
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Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-term liabilities at fiscal year-end consist of:

Bonds payable	\$ (807,440,000)	
Bond issuance premium on bond refunding	(61,654,632)	
Deferred loss on bond refunding	12,255,632	
Prepaid premium for bond insurance costs	367,053	
Certificates of participation	(217,605,000)	
Certificates of participation issuance premium	(14,923,003)	
Deferred loss on certificates of participation refunding	5,698,408	
Capital lease payable	(39,135,754)	
Accrued interest payable	(31,962,600)	
Compensated absences	<u>(10,512,653)</u>	
		(1,164,912,549)

Total net position--governmental activities	\$	1,491,976,433
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See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Governmental Funds**  
**For the Fiscal Year Ended June 30, 2013**

	General Fund	Capital Projects Fund	Debt Service Fund	Nonmajor Governmental Funds	Total Governmental Funds
<b>Revenues:</b>					
Property taxes	\$ 468,395,866	\$ -	\$ 30,630,029	\$ -	\$ 499,025,895
Sales tax	-	126,092,487	11,721,490	-	137,813,977
Other local sources	31,911,577	10,317	-	27,151,991	59,073,885
State sources	709,951,132	3,346,531	-	220,961	713,518,624
Federal sources	1,325,224	-	1,031,100	70,721,685	73,078,009
Investment earnings	241,672	703,311	91,931	-	1,036,914
Total revenues	<u>1,211,825,471</u>	<u>130,152,646</u>	<u>43,474,550</u>	<u>98,094,637</u>	<u>1,483,547,304</u>
<b>Expenditures:</b>					
<b>Current:</b>					
Instruction	799,713,569	-	-	74,432,525	874,146,094
Pupil services	31,502,919	-	-	5,794,149	37,297,068
Instructional support	22,097,169	-	-	10,073,844	32,171,013
Educational media services	17,489,799	-	-	-	17,489,799
General administration	3,191,729	-	-	2,890,733	6,082,462
School administration	103,030,491	-	-	-	103,030,491
Business administration	10,208,568	-	-	417,288	10,625,856
Maintenance & operations	89,130,744	-	-	-	89,130,744
Pupil transportation	82,780,724	-	-	727,229	83,507,953
Support services-central	34,291,960	-	-	186,115	34,478,075
Other support services	1,854,457	-	-	4,271,660	6,126,117
<b>Capital outlay:</b>					
Capital outlay	1,473,476	176,015,916	-	-	177,489,392
<b>Debt service:</b>					
Debt service-principal	-	-	118,170,000	-	118,170,000
Debt service-interest	-	3,966,400	54,390,543	-	58,356,943
Total expenditures	<u>1,196,765,605</u>	<u>179,982,316</u>	<u>172,560,543</u>	<u>98,793,543</u>	<u>1,648,102,007</u>
Excess (deficiency) of revenues over (under) expenditures	<u>15,059,866</u>	<u>(49,829,670)</u>	<u>(129,085,993)</u>	<u>(698,906)</u>	<u>(164,554,703)</u>
Other financing sources (uses):					
Transfers in	-	54,500	65,953,131	987,885	66,995,516
Transfers out	<u>(6,888,079)</u>	<u>(65,953,131)</u>	<u>-</u>	<u>-</u>	<u>(72,841,210)</u>
Total other financing sources (uses)	<u>(6,888,079)</u>	<u>(65,898,631)</u>	<u>65,953,131</u>	<u>987,885</u>	<u>(5,845,694)</u>
Net change in fund balances	8,171,787	(115,728,301)	(63,132,862)	288,979	(170,400,397)
Fund balances - July 1, 2012	<u>135,509,340</u>	<u>360,265,248</u>	<u>90,570,447</u>	<u>17,835,898</u>	<u>604,180,933</u>
Fund balances - June 30, 2013	<u>\$ 143,681,127</u>	<u>\$ 244,536,947</u>	<u>\$ 27,437,585</u>	<u>\$ 18,124,877</u>	<u>\$ 433,780,536</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Reconciliation of the Governmental Funds Statement of Revenues, Expenditures,**  
**and Changes in Fund Balances with the Government-Wide Statement of Activities**  
**For the Fiscal Year Ended June 30, 2013**

Total net change in fund balances-governmental funds	\$ (170,400,397)
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Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays of \$98,904,781 were more than depreciation expense of \$69,024,305 in the current period.	29,880,476
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Disposals of capital assets are not reflected in the governmental funds, but the loss on the disposal of these assets at their net book value is reflected on the statement of activities.	(7,356,400)
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Property tax revenue that is not available to pay for current period expenditures has been deferred in the governmental funds but is recognized as revenue in the government-wide financial statements. The change in deferred revenue from prior fiscal year to the current fiscal year is recorded as revenue in the statement of activities.	(8,973,653)
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Issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, deferred losses on refundings, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The details of this difference are as follows:

Repayment of bond principal	\$	105,255,000	
Repayment of certificates of participation		12,915,000	
Amortization of premium		15,719,711	
Amortization of prepaid bond insurance		(48,643)	
Amortization of deferred loss on refunding of bonds		(1,897,616)	
			131,943,452

Interest expense reported in the statement of activities is recorded as incurred, whereas interest expenditures in the governmental fund statements is reported when paid.	(5,587,250)
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Compensated absences do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds.	(341,347)
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Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of certain internal service funds is reported with governmental activities.	(222,784)
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Change in net position of governmental activities	\$ (31,057,903)
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See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Net Position**  
**Proprietary Funds**  
**As of June 30, 2013**

	Business Type Activities:			Governmental Activities:
	Enterprise Fund School Nutrition Program	Non-major Enterprise Fund Café Operations	Total Enterprise Funds	Internal Service Funds
<b>Assets</b>				
Current assets:				
Cash and cash equivalents	\$ 12,015,256	\$ 12,973	\$ 12,028,229	\$ 6,497,586
Investments at fair value	1,514,114	-	1,514,114	-
Receivables:				
Due from other funds	-	-	-	6,966,119
Due from other governments	183,341	-	183,341	167
Inventory	685,317	6,074	691,391	5,820,996
Total current assets	<u>14,398,028</u>	<u>19,047</u>	<u>14,417,075</u>	<u>19,284,868</u>
Noncurrent assets:				
Capital assets:				
Equipment	28,159,120	-	28,159,120	777,136
Accumulated depreciation	<u>(19,081,711)</u>	<u>-</u>	<u>(19,081,711)</u>	<u>(263,766)</u>
Total noncurrent assets	<u>9,077,409</u>	<u>-</u>	<u>9,077,409</u>	<u>513,370</u>
Total assets	<u>23,475,437</u>	<u>19,047</u>	<u>23,494,484</u>	<u>19,798,238</u>
<b>Liabilities</b>				
Current liabilities:				
Cash overdrafts	-	-	-	325,190
Accounts and contracts payable	196,974	20,561	217,535	387,970
Salaries payable	2,375,799	-	2,375,799	-
Due to other funds	500,223	4,845	505,068	3,614,267
Due to other governments	310,226	-	310,226	1,325
Unearned revenue	1,113,154	2,983	1,116,137	-
Claims payable	-	-	-	13,239,462
Total liabilities	<u>4,496,376</u>	<u>28,389</u>	<u>4,524,765</u>	<u>17,568,214</u>
<b>Net Position</b>				
Net investment in capital assets	9,077,409	-	9,077,409	513,370
Unrestricted	9,901,652	(9,342)	9,892,310	1,716,654
Total net position	<u>\$ 18,979,061</u>	<u>\$ (9,342)</u>	<u>\$ 18,969,719</u>	<u>\$ 2,230,024</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Revenues, Expenses, and Changes in Fund Net Position**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2013**

	Business-Type Activities:			Governmental Activities:
	Enterprise Fund School Nutrition Program	Non-major Enterprise Fund Café Operations	Total Enterprise Funds	Internal Service Funds
<b>Operating revenues:</b>				
Charges for services	\$ 22,341,753	\$ 289,352	\$ 22,631,105	\$ 18,147,027
Total operating revenues	<u>22,341,753</u>	<u>289,352</u>	<u>22,631,105</u>	<u>18,147,027</u>
<b>Operating expenses:</b>				
Salaries and employee benefits	31,445,769	-	31,445,769	988,195
Food and supplies	42,807,011	317,237	43,124,248	12,150,769
USDA commodities	890,738	-	890,738	-
Purchased services	2,469,136	21,614	2,490,750	965,288
Travel	31,498	-	31,498	166
Depreciation	1,727,253	-	1,727,253	90,251
Claims expense	-	-	-	8,336,259
Insurance premiums	-	-	-	1,682,454
Other expenses	4,670,809	-	4,670,809	2,123
Total operating expenses	<u>84,042,214</u>	<u>338,851</u>	<u>84,381,065</u>	<u>24,215,505</u>
Operating income (loss)	<u>(61,700,461)</u>	<u>(49,499)</u>	<u>(61,749,960)</u>	<u>(6,068,478)</u>
<b>Nonoperating revenues</b>				
Investment earnings	4,373	-	4,373	-
State grants	2,327,078	-	2,327,078	-
Federal grants	60,418,001	-	60,418,001	-
Total nonoperating revenues	<u>62,749,452</u>	<u>-</u>	<u>62,749,452</u>	<u>-</u>
Income (loss) before transfers	<u>1,048,991</u>	<u>(49,499)</u>	<u>999,492</u>	<u>(6,068,478)</u>
Transfers in	-	-	-	5,845,694
Change in net position	<u>1,048,991</u>	<u>(49,499)</u>	<u>999,492</u>	<u>(222,784)</u>
Total net position-July 1, 2012	<u>17,930,070</u>	<u>40,157</u>	<u>17,970,227</u>	<u>2,452,808</u>
Total net position-June 30, 2013	<u>\$ 18,979,061</u>	<u>\$ (9,342)</u>	<u>\$ 18,969,719</u>	<u>\$ 2,230,024</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2013**

	Business Type Activities:			Governmental Activities:
	Enterprise Fund School Nutrition Program	Non-major Enterprise Fund Café Operations	Total Enterprise Funds	Internal Service Funds
<b>Cash flows from operating activities</b>				
Cash received from user charges	\$ 22,530,809	\$ 297,941	\$ 22,828,750	\$ 23,238,307
Cash payments to employees for services	(31,387,602)	-	(31,387,602)	(988,195)
Cash payments for insurance claims	-	-	-	(6,991,797)
Cash payments to suppliers for goods and services	(42,499,617)	(294,366)	(42,793,983)	(35,463,039)
Cash payments for other operating expenses	(7,144,441)	(21,019)	(7,165,460)	(2,650,031)
Net cash (used for) operating activities	(58,500,851)	(17,444)	(58,518,295)	(22,854,755)
<b>Cash flows from noncapital financing activities</b>				
State and federal grants	61,854,341	-	61,854,341	-
Transfers in	-	-	-	5,845,694
Other	-	-	-	148,391
Net cash provided by noncapital financing activities	61,854,341	-	61,854,341	5,994,085
<b>Cash flows from capital and related financing activities</b>				
Acquisition of equipment	(504,650)	-	(504,650)	-
Net cash (used for) capital and related financing activities	(504,650)	-	(504,650)	-
<b>Cash flows from investing activities</b>				
Interest on investments	4,373	-	4,373	-
Net cash provided by investing activities	4,373	-	4,373	-
Net increase (decrease) in cash and cash equivalents	2,853,213	(17,444)	2,835,769	(16,860,670)
Cash and cash equivalents--beginning	10,676,157	30,417	10,706,574	23,358,256
Cash and cash equivalents--ending	\$ 13,529,370	\$ 12,973	\$ 13,542,343	\$ 6,497,586
Reconciliation of operating income (loss) to net cash provided by (used) for operating activities:				
Operating income (loss)	\$ (61,700,461)	\$ (49,499)	\$ (61,749,960)	\$ (6,068,478)
Adjustments to reconcile operating income (loss) to net cash (used for) operating activities:				
Depreciation	1,727,253	-	1,727,253	90,251
Changes in assets and liabilities:				
Receivables	228,279	-	228,279	-
Due from other governments	(39,539)	-	(39,539)	-
Due from other funds	316	8,589	8,905	5,088,822
Inventories	927,287	1,212	928,499	169,881
Unearned revenue	27,002	595	27,597	-
Accounts and other payables	148,884	16,814	165,698	(87,826)
Claims payable	-	-	-	1,344,462
Salaries payable	58,167	-	58,167	-
Due to other funds	121,961	4,845	126,806	(23,391,867)
Net cash (used for) operating activities	\$ (58,500,851)	\$ (17,444)	\$ (58,518,295)	\$ (22,854,755)

**Noncash noncapital financing activities**

During the fiscal year, the Board received \$890,738, in the School Nutrition Program, of grants and commodities from the US Department of Agriculture.

See accompanying notes to basic financial statements.



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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Fiduciary Net Position**  
**Fiduciary Funds**  
**As of June 30, 2013**

	Agency Fund- Local School Activity	Private Purpose Trust Fund Miscellaneous Instructional Programs	Pension and Other Employee Benefits Trust Funds
<b>Assets</b>			
Cash and cash equivalents	\$ -	\$ 222,455	\$ 1,595,123
Investments at fair value	3,797,887	138,319	1,520,513,962
Receivables	-	-	13,074,996
Due from other funds	-	-	9,403
Capital assets, net	-	-	3,471
Total assets	<u>3,797,887</u>	<u>360,774</u>	<u>1,535,196,955</u>
<b>Liabilities</b>			
Accounts payable	3,797,887	54	34,094,678
Due to other funds	-	93,254	552,824
Total liabilities	<u>3,797,887</u>	<u>93,308</u>	<u>34,647,502</u>
<b>Net Position</b>			
Held in trust for:			
Employees' pension benefits	-	-	1,499,505,965
Employees' disability insurance benefits	-	-	1,043,488
Individual, organizations, and other governments	-	267,466	-
Total net position	<u>\$ -</u>	<u>\$ 267,466</u>	<u>\$ 1,500,549,453</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Changes in Fiduciary Net Position**  
**Fiduciary Funds**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Private Purpose Trust Fund-Miscellaneous Instructional Programs</b>	<b>Pension and Other Employee Benefits Trust Funds</b>
<b>Additions</b>		
Contributions:		
Employer	\$ -	\$ 33,676,174
Members	-	10,921,300
Other	123,631	-
Total contributions	<u>123,631</u>	<u>44,597,474</u>
Investment income:		
From investment activities:		
Net appreciation in fair value of investments	-	149,028,458
Interest income and dividends	158	13,195,195
Other investment income	-	18,595
Less: Investment expenses	-	(2,629,438)
Net income from investing activities	<u>158</u>	<u>159,612,810</u>
From security lending activities:		
Security lending income	-	73,188
Security lending expenses	-	(4,646)
Net depreciation in fair value of short-term collateral investment pool	-	(7,954)
Net income from security lending activities	<u>-</u>	<u>60,588</u>
Net investment income	<u>158</u>	<u>159,673,398</u>
Total additions	<u>123,789</u>	<u>204,270,872</u>
<b>Deductions</b>		
Benefits paid to participants	-	48,797,450
Other expenses	97,976	1,459,862
Total deductions	<u>97,976</u>	<u>50,257,312</u>
Change in net position held in trust for:		
Employees' pension benefits	-	154,028,692
Employees' disability insurance benefits	-	(15,132)
Individuals, organizations, and other governments	25,813	-
Net position-July 1, 2012	<u>241,653</u>	<u>1,346,535,893</u>
Net position-June 30, 2013	<u>\$ 267,466</u>	<u>\$ 1,500,549,453</u>

See accompanying notes to basic financial statements.



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**Notes to Basic Financial Statements**

Gwinnett County  
Public Schools

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## GWINNETT COUNTY BOARD OF EDUCATION

### NOTES TO BASIC FINANCIAL STATEMENTS FISCAL YEAR ENDED JUNE 30, 2013

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#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Gwinnett County Board of Education (the "Board") operates under a Board-Superintendent form of government and provides public educational services to the citizenry of Gwinnett County, Georgia, except for the area within the corporate limits of the City of Buford, Georgia. The Board receives funding from local, state, and federal government sources and must comply with the commitment or compliance requirements of these funding source entities.

The accounting policies of the Board conform to accounting principles generally accepted in the United States of America which are applicable to governmental entities. The Governmental Accounting Standards Board ("GASB") is the accepted standards-setting body for establishing governmental accounting and financial reporting principles.

The following is a summary of the Board's more significant accounting policies:

- a. Reporting Entity - In evaluating how to define the reporting entity of the Board, management has considered all potential component units. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth by GASB Statement No. 14, "The Reporting Entity" as amended by GASB Statement No. 39 "Determining Whether Certain Organizations are Component Units" and GASB Statement No. 61. The concept underlying the definition of the reporting entity is that of the financial accountability criteria: that elected officials of the primary government can impose their will on the potential component unit or based on the general significance of the operational or financial relationship between the primary government and the potential component unit. Based on this criteria, the Board is not financially accountable for any legally separate organization. However, the blended component unit discussed below is included because of the significance of their operational or financial relationships with the Board.

#### Blended Component Unit

The Gwinnett County Board of Education Retirement System ("GRS") is governed by a separate board of directors. Although GRS is legally separate from the Board, GRS is reported as part of the primary government because its primary purpose is to provide services to the Board. The financial statements of GRS are reported as a pension trust fund. The financial data for GRS is presented as of and for the year ended December 31, 2012, the date of the latest available financial statements. Financial statements can be obtained at 437 Old Peachtree Road, Suwanee, GA 30024.

Based on the above criteria, the Board is not considered a component unit of any other governmental reporting entity.

- b. Government-wide and fund financial statements -The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds (General Fund, Capital Projects Fund, and Debt Service Fund) and major enterprise funds (School Nutrition Program) are reported as separate columns in the fund financial statements.

- c. Measurement focus, basis of accounting, and financial statement presentation - The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Agency funds do not measure the results of operations and thus do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Board's governmental and business-type activities. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. With this measurement focus, operating statements present increases and decreases in net current assets and fund balance as a measure of available resources. This means that only current assets and liabilities are generally included on their balance sheets. Revenues are recognized as soon as they are both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period, or soon enough thereafter, to pay liabilities of the current period. Revenues are considered to be available if collected within 60 days after the fiscal year-end. Property taxes are reported as receivables and unavailable revenue when levied and as revenues when due for collection in the following fiscal year and determined to be available. Grants and entitlement revenues are recognized when compliance with all applicable eligibility requirements are met. A receivable is established when the related expenditures exceed revenue receipts. Major revenue sources which are susceptible to accrual are property tax, sales tax, and intergovernmental revenue. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The Board reports the following major governmental funds:

- General Fund - The general fund is the primary operating fund of the Board. It is used to account for all financial resources of the Board, except those required to be accounted for in another fund.
- Capital Projects Fund - The capital projects fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).
- Debt Service Fund – The debt service fund is used to account for the payment of principal and interest on all long-term general obligation debts. The debt service fund is used to accumulate resources over the outstanding life of the bond issue in an amount equal to the maturity value. Cash of the debt service fund may be invested in income producing securities which are converted back into cash at the maturity date for use in retiring bonds. This fund is also used to account for interest payments related to the certificates of participation.

The Board reports the following major enterprise fund:

- School Nutrition Program - An enterprise fund is used to account for operations similar to those found in private business enterprises and (a) that are financed primarily through user charges, or (b) where the governing body has decided the determination of net income is appropriate. The School Nutrition Program fund provides meals to the students and faculty of the Board.

Additionally, the Board reports the following fund types:

- Internal Service Funds - Internal service funds are used to account for goods or services provided by one department to other departments of the Board on a cost-reimbursement basis.
- Agency Fund- the agency fund is used to account for local school funds held strictly on-behalf of school organizations.
- Private-Purpose Trust Fund- the private purpose trust fund is used to account for resources held in trust for various student organizations.
- Pension Trust and Other Employee Benefits Fund- the pension trust and other employee benefits fund accounts for the activities of the Gwinnett County Board of Education Retirement System, a single-employer defined benefit combination retirement and disability plan. Also accounted for in this fund is a short-term disability benefit plan for employees.

Operating revenues and expenses of the proprietary funds are reported for exchange and exchange like transactions associated with the principal activity of that function. All other transactions are considered nonoperating. When both restricted and unrestricted resources are available for use, it is the Board's policy to use restricted resources first, then unrestricted resources as they are needed.

- d. Encumbrances – Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded in order to reserve that portion of the applicable appropriation, is employed in the governmental funds. Open encumbrances at fiscal year-end are reported as assigned fund balance and do not constitute expenditures or liabilities because the related goods and/or services have not been received. Unencumbered appropriations lapse at the end of the fiscal year, except for amounts related to local school allotments and capital projects, which are carried forward to the next fiscal year. Encumbered appropriations are rebudgeted in the following fiscal year.

As of June 30, 2013, the Board has encumbered \$8,590,447 in the General Fund.

- e. Investments - Investments of all funds are carried at fair value, as determined by quoted market prices. Interest income on investments is accrued as earned. At June 30, 2013, the Board's investments included funds on deposit in the Georgia Fund 1, the State of Georgia investment pool. The Georgia Fund 1 is an external investment pool that is not registered with the Securities and Exchange Commission ("SEC") but does operate in a manner consistent with SEC's Rule 2a7 of the Investment Company Act of 1940. Accordingly, the Board's investments in the Georgia Fund 1 have been determined based on the pool's share price.

The credit risk associated with the Board's investments is primarily due to its reliance upon securities of the U.S. government and its agencies. As with any fixed income portfolio, there exists market price risk in a changing interest rate environment, and some of the Board's investments are subject to decline in market value as interest rates increase.

- f. Inventories and prepaid items – Inventories in governmental funds are reported at cost (first in – first out). The Board uses the consumption method to account for inventories. Under this method, inventory purchased is initially recorded as an asset and recognized as an expenditure in the period in which the inventories are actually consumed. Inventories in proprietary funds are valued at the lower of cost (first-in, first-out) or market. Within the enterprise fund, commodity inventory received but not used at fiscal year end is classified as restricted net position.

Payments made to vendors for services that will benefit periods beyond the balance sheet are recorded as prepaid items and accounted for using the consumption method.

- g. Capital Assets and Depreciation -Capital assets, which include property, vehicles, equipment and major information systems, are utilized for general school operations and are capitalized at actual or estimated cost. Donations of such assets are recorded at estimated fair value at the time of donation. Capital assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements.

Maintenance, repairs, and minor renovations are recorded as expenses and expenditures when incurred. Major additions and improvements are capitalized. When assets in the operation of the governmental fund types are sold, the proceeds of the sale are recorded as revenues in the appropriate fund. The Board does not capitalize interest on the construction of capital assets in governmental activities.

The Board's capital assets are depreciated using the straight-line method over the estimated useful lives of the capital assets. Land and construction in progress are not depreciated. Depreciation of all other capital assets is charged as an expense against their operations in the Statement of Activities and the proprietary fund financial statements. Capitalization thresholds and estimated useful lives of capital assets reported in the District-wide statements are as follows:

	Capitalization <u>Threshold</u>	Useful <u>Life</u>
Motor vehicles (car and trucks)	\$5,000	12 years
Motor vehicles (buses)	5,000	15 years
Computer equipment	5,000	4-7 years (varies according to type)
Equipment	5,000	3-15 years (varies according to type)
Information Systems	1,000,000	5-7 years
Buildings and Improvements	100,000	7-50 years
Mobile Classrooms	5,000	20 years

- h. Compensated Absences - Board employees earn annual vacation leave based on length of service, up to a maximum of 23 days after 20 years of service. Sick leave is accrued at 1.25 days per month, and may be accumulated up to a maximum of 150 days. When an employee retires, the unused sick leave days may be applied towards State retirement for additional benefits.

Accrued vacation and sick leave bank compensated absences are shown as long-term liabilities on the statement of net position except for the portion expected to become due within one year. Those amounts are shown as current liabilities. The sick leave bank liability represents the amount of available leave associated with those employees who elect to participate in this benefit by contributing a portion of their accrued sick leave into a pool that can be accessed by members of the bank who experience a catastrophic illness that results in the use of all of their accrued leave. The sick leave bank committee can approve an additional 60 days of sick leave for members based on their demonstrated need. A fund liability is accrued only for the matured portion of compensated absences at fiscal year end. All other accrued sick leave is predominately applied towards retirement so no accrual is made for this type of accrued sick leave.

- i. Deferred Compensation Plan - The Board sponsors a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Plan, available to all Board employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or an unforeseeable emergency.

All amounts of compensation deferred under the Plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are held in custodial accounts for the exclusive benefit of the Plan participants and their beneficiaries, and are therefore not included in the Board's financial statements.

- j. Self-Insurance – The Board is exposed to various risks of loss related to torts; damage to and destruction of assets; errors and omissions; and natural disasters for which the Board carries commercial insurance. In addition, the Board has chosen to establish a risk financing fund for risks associated with workers' compensation and general liability. This fund is accounted for as an internal service fund. For workers' compensation, a premium is charged to each user fund on the basis of the percentage of that fund's payroll to total payroll. The total workers' compensation charge which is allocated among the funds is calculated using an actuarial analysis. Liabilities of this fund are reported when it is probable a loss has occurred and the amount can be reasonably estimated including amounts for claims incurred but not yet reported. The Board has not experienced any significant reduction in insurance coverage from the previous fiscal year nor has it paid any settlements in excess of insurance coverage in the past three fiscal years.

The Board also self insures fleet and general liability claims. The expense associated with general liability and fleet is funded by a charge to the general fund. Changes in the balances of claims liabilities for the workers' compensation/risk management fund for each of the fiscal years in the two fiscal year periods ended June 30, 2013 and 2012 are shown below.

Fiscal Year	Beginning of Fiscal Year Liability	Current Fiscal Year and Changes in Estimates	Claims Payments	Balance at Fiscal Year-End
2012	\$10,322,354	9,184,101	(7,611,455)	11,895,000
2013	\$11,895,000	8,336,259	(6,991,797)	13,239,462

- k. Liabilities - In the government-wide financial statements, and proprietary fund types in the fund financial statements, long term debt and other long-term obligations are reported as liabilities in the applicable government activities, business-type activities, or proprietary fund type statement of net position. The Board records long-term debt of governmental funds at face value as another financing source. The Board's general obligation bonds are serviced from property taxes and other revenue of the Debt Service Fund. The long-term accumulated unpaid vacation, accrued sick and personal leave and estimated liability for insurance claims ( see note 1.j. above) are serviced from property taxes and other revenues of the respective fund type.
- l. Fund Equity - In accordance with Government Accounting Standards Board Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions", the Board classifies governmental fund balances as follows:

Non-spendable - includes fund balance amounts that cannot be spent either because it is not in spendable form or because of legal or contractual constraints.

Restricted – includes fund balance amounts that are constrained for specific purposes which are externally imposed by providers, such as creditors or amounts constrained due to constitutional provisions or enabling legislation.

Committed – includes fund balance amounts that are constrained for specific purposes that are internally imposed by formal action of the Board through the adoption of a resolution. Only the Board may modify or rescind the commitment, also through a resolution.

Assigned – includes fund balance amounts that are intended to be used for specific purposes that are neither considered restricted or committed. The Board has approved that fund balance may be assigned by the Chief Financial Officer.

Unassigned - includes positive fund balance within the General Fund which has not been classified within the above mentioned categories and negative fund balances in other governmental funds.

Flow Assumptions – When both restricted and unrestricted amounts of fund balance are available for use of expenditures incurred, it is the Board's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the Board's policy to use fund balance in the following order:

- Committed
- Assigned
- Unassigned

Net Position- Net position represents the difference between assets, and deferred outflows of resources, and liabilities, and deferred inflows of resources, in reporting which utilizes the economic resources measurement focus. The net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the Board has spent) for the acquisition, construction or improvement of those assets. Net position is reported as restricted using the same definition as used for restricted fund balance as described in the section above. All other net position is reported as unrestricted.

Fund Balances:

Restricted – The following fund balances are restricted for:

Non-major Governmental Funds:	
The Wallace Foundation	\$1,874,744
Total	\$1,874,744

Debt Service Fund:	
Debt Service Fund – used to account for the payment of principal and interest on all long term general obligation debts.	\$27,437,585

Capital Projects Fund:	
Special Purpose Local Option Sales Tax (SPLOST) Fund – used to account for capital projects financed with one cent sales tax.	\$181,110,044
2008 Bond Fund - used to account for capital projects financed with general obligation bond funds.	63,426,903
Total	\$244,536,947

Committed-the following fund balances are committed to:

Non-major Governmental Funds:	
Department of Administrative Services Fund-used to account for local funds that provide staff development and other opportunities for business and finance staff.	\$ 370,765
Local School Activity Fund-used to account for funds generated at the local schools through donations, ticket sales, fundraising and other activities.	15,879,368
Total	\$16,250,133

Assigned-the following fund balances are assigned to:

General Fund:	
Subsequent Fiscal Year's Budget-used to account for the portion of the fiscal year-end fund balance which is to be appropriated in subsequent years' budget.	\$ 15,000,000
Direct Instruction	53,977
Media	79,633
Pupil Services	1,753,314
Staff/Professional Development	527,735
Business Administration	524,068
Maintenance & Operations	1,665,531
Pupil Transportation	547,622
Support Services – Central	3,910,100
Local School Allotments	11,791,897
Misc Programs	4,419
Optional Employee Benefits	2,636,550
Total	\$ 38,494,846

Unassigned – The Board's policy is to plan and manage annual revenue and expenditures that provide an unassigned general fund balance in the range of 5% - 10% of the General Fund operating expenditures (excluding transfers).

- m. Interfund Transactions - Transactions between funds that would be treated as revenues, expenditures, or expenses if they involved organizations external to the Board are accounted for as revenues, expenditures, or expenses of the funds involved. Transactions that constitute reimbursements to a fund for expenditures/expenses initially made from it that are properly applicable to another fund are recorded as expenditures/expenses in the reimbursing fund and as reductions of expenditures/expenses in the fund that is reimbursed. All other interfund transactions are reported as transfers. To the extent that certain transactions between funds had not been paid or received as of June 30, 2013, balances of interfund amounts receivable or payable have been recorded. For presentation in the government-wide financial statements, most interfund activity has been eliminated.
- n. Grants from Other Governmental Units - Federal and State governmental units represent an important source of supplementary funding used to finance educational and construction programs and other activities beneficial to the community. This funding, primarily in the form of grants, is recorded in the general fund, special revenue funds, capital projects fund and enterprise fund. For all funds, a grant receivable is recorded when the Board has a right to reimbursement under the related grant or all applicable eligibility requirements have been met.
- o. Statement of Cash Flows - For purposes of the statement of cash flows, deposits in the Georgia Fund I - state investment pool and short-term investments purchased with an original maturity of three months or less are considered to be cash equivalents.
- p. Management Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.
- q. Deferred Outflows/Inflows of Resources  
The Board implemented GASB Statements No. 63, "Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position" and No. 65, "Items Previously Reported as Assets and Liabilities", as of July 1, 2012. These new standards establish accounting and financial reporting for deferred outflows / inflows of resources and the concept of net position as the residual of all other elements presented in a statement of net position.

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense / expenditure) until then. The Board has one type of item that qualifies for reporting in this category, which is the deferred loss on refunding reported in the government-wide statement of net position. A deferred loss on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded debt or the refunding debt.

In addition to liabilities, the financial statements will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Board has only one of these items, which arise only under a modified accrual basis of accounting, that qualify for reporting in this category. Unavailable revenue is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from property taxes as these amounts are deferred and will be recognized as an inflow of resources in the period in which the amounts become available.

## 2. CASH, CASH EQUIVALENTS, AND INVESTMENTS

### **Investments**

The investment program of Gwinnett County Public Schools (GCPS) is operated in compliance with the investment policy adopted by the Gwinnett County Board of Education, (The Board). The investment policy applies to all funds under budgetary control or fiduciary responsibility of the Board with the exception of the Gwinnett Retirement System, which is administered separately by the Plan Administrative Committee and explained in more detail below. GCPS investment officials execute the investment policy of the Board within the framework of official investment procedures approved by the Superintendent's cabinet.

Safety of principal is the foremost objective of the investment program. The portfolio is designed to achieve a market rate of return while seeking to avoid capital loss and remaining sufficiently liquid to meet the operating requirements of the Board.

As a political subdivision of the State of Georgia, the investment policy procedures and practices of GCPS are governed by Georgia Code Section 36-83-4 and 36-80-3. The Code limits governments to a prescribed set of investments. The investment policy of the Board further limits investments within the prescribed investments to:

- Obligations of the U.S. Government
- Obligations Fully Insured by the U.S. Government
- Obligations of any corporation of the U.S. Government
- The Local Government Investment Pool
- Repurchase Agreements
- Certificates of Deposits and Demand Deposit Accounts

The Board is responsible for the overall management of assets of the retirement system. The Board has established a Plan Administrative Committee to carry out the terms of the Plan, including responsibility for the investment of funds. The Administrative Committee is responsible for establishing the investment policy, hiring and firing of advisers, providing professional services to the Plan and in general directing the Plan's investments in a manner most appropriate to meeting Plan goals.

The primary investment objective of the Plan is better than average returns over the long term. The Administrative Committee has established the below investment goals.

*Expected Return:* Over a five year period, the total return should be at least 3% above the rate of inflation and rank in the top half of a peer group of large public pension plans.

*Expected Risk:* Over a five year period, the standard deviation of the returns for the total fund should be less than 13% and less than that for a peer group of large public plans.

In addition, as a local retirement system maintained by a political subdivision of the State of Georgia, Investments made by the Plan are subject to the official Code of Georgia Annotated. Every two years, the plan must certify to the State Auditor that it has complied with the investment practices outlined in Public Retirement Systems Investment Authority Law (O.C.G.A 47-20-80ET seq) at all times.

The GCPS investments are subject to various risks that have the potential to result in losses. These risks are custodial credit risk, credit risk, concentration of credit risk, interest rate risk, and foreign currency risk. Each risk is described in detail below.

### **Custodial Credit Risk**

Custodial credit risk for investments is the risk that, in the event of a failure of counterparty to a transaction, the Board will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party.

GCPS manages custodial credit risk by requiring all bank deposits to be collateralized at 110% and all securities held in a safekeeping account at the Board's bank. In addition, GCPS must conform to Georgia Code Section 42-8-12 and 50-17-50, which governs the collateralization of public funds. At fiscal year end, GCPS was in compliance with collateralization and safekeeping requirements in accordance with the investment policy and was therefore exposed to minimal custodial credit risk.

### **Concentration of Credit Risk**

Concentration of credit risk is defined as the risk of loss attributed to the magnitude of a government's investment in a single issuer. The Board manages concentration of credit risk by limiting the amount which may be invested in any one financial institution to 50% of the total portfolio.

As of June 30, 2013, no investments exceeded 5% of entity investments (with the exception of US Treasury securities, mutual funds, external investment pools and repurchase agreements).

### **Credit Risk**

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligation.

The Board manages credit risk by requiring counterparty banks to maintain a Senior Bond Rating of A/A1 or higher. Broker dealers authorized to conduct business with the Board must certify financial status, NASD certification and senior bond rating of A/A1 or higher to the Board on an annual basis. The investment policy limits investments by instrument to 75% of the portfolio for Certificates of Deposit, Repurchase Agreements Demand Deposit Accounts, and Obligation of U.S. Government Sponsored Corporations.

The table below discloses the credit risk of the fixed income investments of the Board by rating categories as rated by Moody's.

**Ratings Dispersion Table**

Moody's Rating	GA Fund 1	Mutual & Commingled Funds	Money Mkt Funds & S/T CP	Corporate Bonds	U.S Treasury Inflation Protected Securities	Asset Backed Securities	Repurchase Agreement	Total
AAAf	\$ 265,839,540	-	-	-	-	-	-	265,839,540
AAA	-	-	-	3,188,620	123,071,506	10,185	-	126,270,311
AA2	-	-	-	1,821,145	-	-	-	1,821,145
AA3	-	-	-	5,890,952	-	-	-	5,890,952
A1	-	-	-	7,135,842	-	-	117,475,923	124,611,765
A2	-	-	-	16,588,309	-	-	-	16,588,309
A3	-	-	-	11,479,888	-	-	-	11,479,888
BAA1	-	-	-	8,019,804	-	-	-	8,019,804
BAA2	-	-	-	18,027,196	-	-	-	18,027,196
BAA3	-	-	-	20,314,362	-	-	-	20,314,362
BA1	-	-	-	1,661,325	-	-	-	1,661,325
Not rated	-	406,437,608	24,203,633	829,139	-	779,937	-	432,250,317
<b>Total</b>	<b>\$ 265,839,540</b>	<b>406,437,608</b>	<b>24,203,633</b>	<b>94,956,582</b>	<b>123,071,506</b>	<b>790,122</b>	<b>117,475,923</b>	<b>1,032,774,914</b>

## Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of investments.

The Board manages interest rate risk by limiting portfolio maturities to three years. The table below discloses interest rate information.

## Interest Rate Disclosure

Asset Category	Market Value	Disclosure Method	WAM/Duration
GA Fund I	\$ 265,839,540	WAM	43 days
Mutual/commingled funds	406,437,608	Duration	Not available
Corporate bonds	94,956,582	Duration	6.13
Money market funds	24,203,633	Duration	0.08
U. S. treasury inflation protected securities	123,071,506	Duration	9.06
Asset-backed securities	790,122	Duration	.28
Repurchase agreements	117,475,923	Duration	.59
Total	\$1,032,774,914		

## Foreign currency risk

Foreign currency risk is the risk that changes in exchange rates will adversely affect the fair value of an investment. Foreign investments are both prohibited under the Board investment policy and by State Statute. The Board is therefore not subject to foreign currency exposure.

### 3. PROPERTY TAXES

The Gwinnett County Board of Commissioners fixed the property tax levy for the 2012 tax digest year (calendar year) based on property values as of January 1, 2012. Taxes were due on October 15, 2012. Unpaid balances will accrue a 10% penalty. Beginning October 16, 2012, a 1% interest charge is added each month the balance is delinquent. Property taxes, however, become an enforceable lien on the first day after the date payment is due. The Gwinnett County Tax Commissioner bills and collects the property taxes for the District and withholds 1.5% of taxes collected as a fee for tax collection and remits the balance of taxes collected to the District. Taxes collected within the current fiscal year or within 60 days after fiscal year-end on the calendar year 2012 digest are reported as revenue in the governmental funds for fiscal year 2013.

The Board of Education levied taxes on the fiscal year 2013 property tax digest at a rate of 19.25 mills for maintenance and operations and 1.30 mills for debt service on school bonds. State law limits the Board's tax levy for maintenance and operations to 20 mills (one mill equals \$1 per thousand dollars of assessed value). The property tax digest consisted of the assessed value (40% of the estimated market value) of all real and personal property, utilities, mobile homes and motor vehicles located in the County, excluding the City of Buford.

### 4. BUDGETS AND BUDGETARY ACCOUNTING

- a. Budgets and Budgetary Accounting - A budget is legally adopted each year for the general, certain special revenue, debt service, and capital projects funds. A budget is adopted for the enterprise funds for management control purposes only. Budgetary amounts shown on the budget-to-actual comparison in the accompanying required supplementary information include both the budget as originally adopted and as amended as of June 30, 2013. Budget amendments (other than for additional revenue or involving new positions) less than \$50,000 may be approved by the Superintendent or his designee; amendments greater than \$50,000 and all revenue and new position amendments require Board approval. During the fiscal year ended June 30, 2013, no significant supplemental appropriations were adopted. Amendments to the original budget were made during the fiscal year, however these amendments were immaterial in amount.

The Board follows these procedures in establishing the budgetary data reflected in the accompanying financial statements:

- i The proposed budget was prepared in April, based on budget requests submitted by the various division heads, and submitted to the Board of Education.
- ii During May, the proposed budget was reviewed by the Board, and a tentative budget was adopted. Two public hearings were held, and a final budget was adopted. The adopted budget was then forwarded to the State Department of Education.
- iii The level of legal budgetary control (the level at which expenditures may not exceed appropriations) is at the function level.

Budgets are adopted on a basis other than accounting principles generally accepted in the United States of America (GAAP) as allowed by the State of Georgia. The primary differences between the budget basis and GAAP for fund financial statements include:

- a. Encumbrances are recorded as expenditures (budget) as opposed to an assignment or commitment of fund balance (GAAP).

- b. Tax revenue received 60 days subsequent to fiscal year-end is recorded when received (budget) rather than when susceptible to accrual (GAAP).
- c. Certain expenditures are recorded when paid (budget) rather than when the liability is incurred (GAAP).
- d. Certain intergovernmental and local revenues are recorded when received (budget) rather than when earned (GAAP).

For the fiscal year ended June 30, 2013, General Fund expenditures exceeded appropriations in the following functional area:

<b>Function</b>	<b>Overexpenditure</b>
Instruction	\$10,849,158
General administration	151,393
Pupil Transportation	1,864,045
Capital outlay	1,469,865

These overexpenditures were offset by underexpenditures in other functional areas within the same fund.

#### 5. DUE FROM OTHER GOVERNMENTS

The due from other governments' amount includes \$113,549,673 due from the State of Georgia under the Quality Basic Education Act. The State of Georgia reimburses the School System for teachers' salaries and operating costs through the Quality Basic Education (QBE) Formula Earnings program. State of Georgia law defines the formula driven grant that determines the cost of an academic school year and the State of Georgia's share in this cost. Generally teachers are contracted for the school year (July 1 – June 30) and paid over a twelve month contract period, generally September 1 through August 31. In accordance with the requirements of the enabling legislation of the QBE program, the State of Georgia reimburses the School System over the same twelve month period in which teachers are paid, funding the academic school year expenditures. At June 30, the amount of teachers' salaries incurred but not paid until July and August of the subsequent fiscal year are accrued as the State of Georgia has only postponed the final payment of their share of the cost until the subsequent appropriations for cash management purposes. By June 30 of each fiscal year, the State of Georgia has a signed appropriation that includes this final amount, which represents the State of Georgia's intent to fund this final payment. Based on guidance in Government Accounting Standards Board (GASB) Statement No. 33, paragraph 74, the State of Georgia recognizes its QBE liability for the July and August salaries at June 30, and the School System recognizes the same QBE as a receivable and revenue, consistent with symmetrical recognition.

The due from other governments' amount also includes \$17,725,106 and \$10,442,670 due from the State of Georgia, Department of Education for capital projects and special revenue grants.

## 6. CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2013 was as follows:

	<b>Balance</b>		<b>Deletions and</b>	<b>Balance</b>
	<b><u>6/30/2012</u></b>	<b><u>Additions</u></b>	<b><u>Transfers to</u></b>	<b><u>6/30/2013</u></b>
			<b><u>In-service</u></b>	
<b>Non-depreciable assets:</b>				
Land	\$ 308,012,121	-	-	308,012,121
Construction in Progress	<u>53,739,373</u>	<u>84,569,408</u>	<u>(33,607,766)</u>	<u>104,701,015</u>
Total non-depreciable assets	361,751,494	84,569,408	(33,607,766)	412,713,136
<b>Depreciable Assets:</b>				
Buildings and Site Improvements	2,280,277,285	27,422,218	(325,395)	2,307,374,108
Equipment	65,681,745	11,177,003	(3,228,699)	73,630,049
Information Systems	46,889,932	-	-	46,889,932
Mobile Classrooms	25,632,195	-	(23,341)	25,608,854
Buses and Other Vehicles	<u>102,320,975</u>	<u>3,158,370</u>	<u>(47,504)</u>	<u>105,431,841</u>
Total depreciable assets	2,520,802,132	41,757,591	(3,624,939)	2,558,934,784
<b>Less Accumulated Depreciation:</b>				
Buildings and Site Improvements	(543,465,891)	(49,335,750)	74,371	(592,727,270)
Equipment	(39,965,679)	(9,344,460)	2,328,051	(46,982,088)
Information Systems	(20,766,060)	(4,116,940)	-	(24,883,000)
Mobile Classrooms	(17,986,264)	(1,126,021)	17,678	(19,094,608)
Buses and Other Vehicles	<u>(67,475,752)</u>	<u>(5,191,385)</u>	<u>31,530</u>	<u>(72,635,607)</u>
Total accumulated depreciation:	(689,659,646)	(69,114,556)	2,451,629	(756,322,573)
Total capital assets, being depreciated, net	<u>1,831,142,486</u>	<u>(27,356,965)</u>	<u>(1,173,310)</u>	<u>1,802,612,211</u>
Total capital assets, net	\$ <u>2,192,893,980</u>	<u>57,212,443</u>	<u>(34,781,076)</u>	<u>2,215,325,347</u>

	<b>Balance</b>		<b>Balance</b>
	<b><u>6/30/2012</u></b>	<b><u>Additions</u></b>	<b><u>6/30/2013</u></b>
		<b><u>Deletions</u></b>	
Business-type Activities:			
Food service equipment	\$ 28,330,007	504,650	28,159,120
Accumulated depreciation	<u>(18,029,995)</u>	<u>(1,727,253)</u>	<u>(19,081,711)</u>
Business-type Activities			
Capital Assets, Net	\$ <u>10,300,012</u>	<u>(1,222,603)</u>	<u>9,077,409</u>

Depreciation expense was charged to governmental functions as follows:

Instruction	\$56,142,210
Instructional Support	195,271
Media Services	415,529
General Administration	50,900
Business Administration	2,854,374
Maintenance and Operations	804,220
Pupil Transportation	5,221,000
Support Services - Central	<u>3,431,052</u>
Total	<u>\$69,114,556</u>

## 7. LONG-TERM DEBT AND OTHER LONG-TERM LIABILITIES

Changes in long-term liabilities during the fiscal year were as follows:

	Balance June 30, 2012	Additions	Reductions	Balance June 30, 2013	Amounts Due Within One Year
General obligation bonds payable	\$ 912,695,000	-	(105,255,000)	807,440,000	16,835,000
	75,169,581			61,654,632	
Premium		-	(13,514,949 )		-
Certificates of participation	230,520,000	-	(12,915,000)	217,605,000	13,590,000
Premium on certificates of participation	17,127,765	-	(2,204,762)	14,923,003	-
Capital Lease	39,135,754	-	-	39,135,754	-
Accrued Compensated Absences	10,171,306	6,285,544	(5,944,197)	10,512,653	2,693,670
Total	<u>\$1,284,819,406</u>	<u>6,285,544</u>	<u>(139,833,908)</u>	<u>1,151,271,042</u>	<u>33,118,670</u>

Due to the implementation of GASB Statements No. 63 and 65 in 2013, the deferred loss on refunding of bonds is no longer reported net of bonds payable. Therefore, the value of the deferred loss on refunding has been removed from the above table. The General Fund has typically funded the majority of the compensated absence liability.

- a. General Obligation Bonds - The following is a summary of the Board's outstanding general obligation bond issues which all relate to governmental activities:

Series	Interest Rate (%)	Payment Dates	Issue Date	Maturity Date	Outstanding
2008	4.00-5.00	2/1;8/1	05/28/08	02/01/36	\$ 236,035,000
2009 (QSCB)	1.189	2/1;8/1	12/17/09	02/01/25	18,980,000
2010 (QSCB)	5.25	2/1;8/1	11/18/10	02/01/29	19,640,000
2010	3.00-5.00	2/1;8/1	02/04/10	02/01/29	255,080,000
2012a	1.00-4.50	4/1;10/1	2/22/12	10/01/17	242,840,000
2012b1	2.00-5.00	2/1;8/1	2/22/12	02/01/15	10,865,000
2012b2	0.64-.085	2/1;8/1	2/22/12	02/01/15	24,000,000
Total					\$ 807,440,000

The following presents debt service requirements to maturity as of June 30, 2013:

Fiscal Year Payable	Principal	Interest	Total
2014	\$ 16,835,000	\$ 36,140,585	\$ 52,975,585
2015	68,030,000	34,944,301	102,974,301
2016	60,325,000	32,485,373	92,810,373
2017	81,920,000	29,775,123	111,695,123
2018	81,220,000	26,331,623	107,551,623
2019-2023	89,350,000	112,917,915	202,267,915
2024-2028	140,285,000	87,353,410	227,643,410
2029-2033	161,220,000	50,669,350	211,889,350
2034-2037	108,255,000	11,018,000	119,273,000
	<u>\$ 807,440,000</u>	<u>\$421,635,680</u>	<u>\$1,229,075,680</u>

The Board believes it is in compliance with all significant limitations and covenant restrictions contained in the various bond indentures.

#### Series 2012 General Obligation Bonds

In February 2012, the Board issued \$10,865,000 in Series 2012B-1 and \$24,000,000 in Series 2012B-2 General Obligation Refunding Bonds. The proceeds from these bonds were used to partially refund the Series 2002 Bonds. As a result of the issuance, net proceeds of \$35.6 million (including premium and after payment of underwriting fees and other costs) were placed in an irrevocable trust account with an escrow agent to provide for all future debt service payments on the \$33,955,000 of refunded bonds. As a result, these refunded bonds are considered defeased and the liability for these bonds, along with the asset in the escrow agent account, have been removed from the Board's statement of net position, although the balance of the defeased bonds at June 30, 2013 is \$33,955,000.

The Board also issued \$242,840,000 in Series 2012A General Obligation Bonds. The Bonds were issued in accordance with the Constitution of the State of Georgia and pursuant to the authority granted by the laws of the State of Georgia, including particularly (i) a joint resolution of the Board and the Board of Education of the City of Buford adopted on July 28, 2011, calling an election to authorize the issuance of the Bonds; (ii) an election of the qualified voters of Gwinnett County on November 8, 2011, and (iii) a resolution of the Board authorizing the issuance of the Bonds adopted on January 26, 2012.

The proceeds of the Series 2012A bonds will be used to pay the costs of (i) acquiring, constructing, installing and equipping certain capital projects of the School District and (ii) paying expenses incident thereto.

#### Qualified School Construction Bonds (Series 2010)

On November 2010, the Board issued \$19,640,000 in Tax Credit Bonds issued as "Qualified School Construction Bonds (Series 2010)". The proceeds from these bonds are being used to finance the construction, renovation or repair of school facilities as part of the District's Capital Improvement Plan and to pay the costs of issuance of the bonds. As a result of the issuance, the Board recorded net proceeds of \$19,378,888. As of June 30, 2013, the balance of these bonds is \$19,640,000.

#### Series 2010 General Obligation Bonds

In February 2010, the Board issued \$255,080,000 in Series 2010 General Obligation Refunding Bonds ("Series 2010 Bonds"). The proceeds from these bonds were used to partially refund the Series 2008 Bonds. As a result of the issuance, net proceeds of \$289.9 million (including premium and after payment of underwriting fees and other costs) were placed in an irrevocable trust account with an escrow agent to provide for all future debt service payments on the \$263,965,000 of refunded bonds. As a result, these refunded bonds are considered defeased and the liability for

these bonds, along with the asset in the escrow agent account, have been removed from the Board's statement of net position, although the balance of the defeased bonds at June 30, 2013 is \$263,965,000.

b. Certificates of Participation - During fiscal year 2004, the Board issued \$284,400,000 in certificates of participation, (the "2004 certificates") to finance the acquisition, construction and equipping of additions to certain existing elementary schools, middle schools, high schools and support facilities in the district. The certificates of participation's interest rates range from 3.0%-5.25% and the last maturity is during fiscal year ending June 30, 2025.

In December 2006, the Board issued \$204,195,000 in Series 2006 Certificates of Participation, (the "2006 Certificates"). The proceeds from the 2006 Certificates were used to defease a portion of the 2004 Certifications of Participation.

As a result of the issuance, net proceeds of \$228.5 million (including premium and after payment of underwriting fees, insurance, and other issuance costs) were used to purchase securities. Those securities were deposited in an irrevocable trust fund with an escrow agent to provide for all future debt service payments \$208,820,000 of the Series 2004 Certificates of Participation. As a result, these refunded certificates are considered to be defeased and the liability for those certificates has been removed from the Board's liabilities in the statement of net position, although the balance of the defeased certificates at June 30, 2013 is \$204,015,000.

The following is a schedule of future minimum principal and interest payments:

Fiscal Year Ending, June 30	Principal	Interest	Total
2014	\$ 13,590,000	\$ 11,999,694	\$ 25,589,694
2015	14,240,000	10,624,888	24,864,888
2016	14,920,000	9,912,888	24,832,888
2017	15,700,000	8,355,638	24,055,638
2018	16,515,000	7,488,600	24,003,600
2019-2023	96,515,000	11,379,901	107,894,901
2024-2025	46,125,000	620,156	46,745,156
Total	\$ 217,605,000	\$ 60,381,765	\$ 277,986,765

c. Capital Leases –The following is a summary of the Board's outstanding capital lease activity which all relate to governmental activities.

On November 22, 2005 and as amended May 29, 2010, the Board entered into a sale-leaseback agreement pursuant to which the Board sold the Instructional Support Facility (ISC) for \$17,000,000, representing the original purchase price of \$12,500,000 plus \$4,500,000 of renovation costs incurred by the Board through the sale date. Additionally, the purchaser agreed to fund the remaining renovation costs for a total sales price of \$43,000,000. The Board as lessee and the purchaser as lessor, entered into a Lease Agreement ("RSC Lease"), subject to annual appropriation through January 1, 2031. Pursuant to the lease, the Board remains responsible for all costs of maintaining and operating the ISC facility. Beginning July 1, 2013 and each July 1 thereafter, the Board has the option to purchase the facility for a predetermined price at \$52,038,916. Currently, the Board intends to repurchase the ISC July 1, 2014. The value of the capital lease and related asset were limited to the building's fair value at the time of the sale, \$43,000,000. The Board intends to use the Capital Projects fund to liquidate the liability.

The following table sets forth for each lease year the annual lease payment requirements under the RSC Lease which is expected to be repaid at the beginning of fiscal year 2015 or interest will continue to be accrued until paid:

Fiscal Year Ending June 30	Principal	Interest	Total
2014	\$ -	\$ 4,301,054	\$ 4,301,054
2015	\$ 39,135,754	\$ 4,301,054	\$ 43,436,808
Total	\$ 39,135,754	\$ 8,602,108	\$ 47,737,862

#### 8. INTERFUND BALANCES AND TRANSFERS

Due to/from other funds:

Receivable Fund	Amount	Payable Fund	Amount
General	\$18,161,074	Capital	\$ 4,423,261
		Non-major governmental funds	8,972,400
		Internal service funds	3,614,267
		School Nutrition Fund	500,223
		Non-major enterprise fund	4,845
		Fiduciary	646,078
Capital	1,965	General	1,965
Internal service funds	6,966,119	General	6,959,275
		Capital	6,844
Non-major governmental funds	1,943	General	1,943
Fiduciary	9,403	General	9,403
Total	\$ 25,140,504		\$25,140,504

Interfund balances represent loans between the borrower fund and the lender fund. These balances resulted from the time lag between the dates that 1) interfund goods and services are provided or reimbursable expenditures occur, 2) transactions are recorded in the accounting system, and 3) payments between funds are made. Interfund receivables and payables are reported in the fund financial statements. However, they are eliminated in the district-wide financials statements if the interfund loan is between governmental funds. Interfund receivables and payables are expected to be repaid within one fiscal year.

Interfund Transfers:

<u>Transfer Out:</u>	<u>Transfer In:</u>	<u>Amount</u>
General	Nonmajor governmental funds	\$ 987,885
	Internal service funds	5,845,694
	Capital projects	54,500
Capital projects	Debt service	65,953,131

General Fund transfers are for the support of programs that are partially funded by grants but need additional resources to support their operations. The general fund transfer supported the IDEA Flowthrough and the Harvard Strategic Data Project grants. The general fund transfer also supported the Risk Management/Worker's Compensation Fund. Capital Projects transfers are for the debt service requirements of the certificates of participation and general obligation bonds.

## 9. RETIREMENT PLANS

Teachers Retirement System - The Board is a participating member of the Teachers Retirement System of Georgia ("TRS"), a cost-sharing multiple-employer defined benefit Public Employee Retirement System ("PERS"). The participation of all teachers and certain other designated employees is mandated by State statute. Benefits are established by State statute and may be amended by the TRS Board of Trustees. TRS is funded through a combination of employee, employer, and State of Georgia contributions. Employer contributions become fully vested after ten years of service. In addition to providing pension benefits, TRS provides certain health care and life insurance benefits for retired employees. The cost of providing such benefits to the Board's retirees is not separable from the cost of providing benefits to all retirees covered by the Teachers Retirement System. The TRS issues a publicly available financial report which includes its financial statements and required supplementary information. That report may be obtained by writing to Teachers Retirement System of Georgia, Two Northside 75, Suite 400, Atlanta, Georgia 30381.

Plan members are required to contribute 6.00% of their annual covered salary and the Board is required to contribute an actuarially determined rate. The current rate is 11.41% of covered payroll. The contribution requirements of plan members and the Board are established and may be amended by the TRS Board of Trustees. The Board's contribution to the TRS for the fiscal years ending June 30, 2013, 2012, and 2011 were \$88,092,004, \$81,585,678, and \$83,580,510, respectively, equal to the required contribution for each fiscal year.

Public School Employees' Retirement System - Bus drivers, lunchroom personnel, and maintenance and custodial personnel are members of the Public School Employees' Retirement System of Georgia. The System is funded by contributions by the employees and by the State of Georgia. The Board makes no contribution to this Plan.

### Gwinnett County Board of Education Retirement System

Plan Description - Effective January 1, 1983, the Board formed the Gwinnett County Board of Education Retirement System (the "System"), a single-employer defined benefit combination retirement and disability plan. Participation in the System is mandatory and is in lieu of participation in the social security system. The System covers all full-time employees except student, seasonal, and intermittent workers of the Gwinnett County Board of Education. Participants are also participants in either the TRS or the Public School Employees' Retirement System. The funding method and determination of benefits payable are provided in or authorized by various acts of the Georgia Legislature. The System issues a publicly available financial report which includes its financial statements and required supplementary information. That report can be obtained by writing the Gwinnett County Board of Education, Gwinnett Retirement System, 437 old Peachtree Street, N.W., Suwanee, Georgia 30024.

Funding Policy - Employees contribute 1% of gross salaries to the System. These contributions are placed in the Disability Fund. The Gwinnett County Board of Education is required to contribute the remaining amounts necessary to fund the Plan using the actuarial basis specified by the Plan, which for 2013 was 2.57% of covered payroll.

Annual Pension Cost and Net Pension Obligation - The Board's annual pension cost and net pension obligation to the System for the current fiscal year were as follows (in thousands):

Annual required contribution	\$ 33,667
and annual pension cost	
Contributions made	<u>33,667</u>
Increase in net pension obligation	-
Net pension obligation, beginning of	-
fiscal year	
Net pension obligation, end of fiscal year	<u><u>\$ -</u></u>

The annual required contribution for the current year was determined as part of the January 1, 2013 actuarial valuation using the entry age method. The actuarial assumptions included (a) 8.0% investment rate of return (net of administrative expenses) and (b) projected salary increases ranging from 1.5% to 4.5% from 2013-2020 and 4.5% to 8.0% from 2020 and beyond for TRS members and 1% to 4.5% for the same periods, respectively for Non-TRS members. Both (a) and (b) included an inflation component of 3.5%. The assumptions also allow for post-retirement benefit increases limited to 3% per year. The amortization method used was level percent, open period. The actuarial value of assets was equal to the 5-year smoothed market. No investment in any one organization represents 5% or more of the net assets held in trust for pension benefits. The Schedule of Funding Progress shown below uses the entry age cost method.

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of January 1, 2013.

**Three-Year Trend Information**  
(dollars in thousands)

<b>Fiscal Year Ending</b>	<b>Annual Pension Cost</b>	<b>Percentage of APC Contributed</b>	<b>Net Pension Obligation</b>
06/30/11	\$ 39,586	100	-
06/30/12	\$ 44,519	100	-
06/30/13	\$ 33,667	100	-

**Schedule of Funding Progress**  
(dollars in thousands)

<b>Actuarial valuation date</b>	<b>Net assets available for benefits</b>	<b>Actuarial accrued liability</b>	<b>Overfunded (Unfunded) actuarial accrued liability (UAAL)</b>	<b>Funded ratio</b>	<b>Annual covered payroll</b>	<b>UAAL as a percentage of covered payroll</b>
1/1/13	\$1,470,599	\$1,458,472	\$ 12,127	100.8	\$ 841,255	1.4

10. CONTINGENCIES AND COMMITMENTS

Legal Matters - The Board is involved in a number of legal matters which either have or could result in litigation. In the opinion of Board management, after consultation with legal counsel, the ultimate outcome of these contingencies is not expected to have a material adverse effect on the financial position of the Board.

Federal Financial Assistance - The Board participates in a number of federal financial assistance programs, the most significant of which are the National School Food Breakfast and Lunch program, the IDEA Flowthrough program, and the Title I program. Although the Board's grant programs have been audited in accordance with the provisions of the Single Audit Act through June 30, 2013, these programs are still subject to financial and compliance audits by federal granting agencies. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Board expects such amounts, if any, to be immaterial.

Construction Commitments - A construction commitment is defined as the difference between the contract price and the amount paid on that contract. At June 30, 2013, Governmental Funds had construction commitments in the amount of \$93,482,531.

#### 11. ON-BEHALF PAYMENTS

During the fiscal year ended June 30, 2013, the State of Georgia incurred expenditures for the Board's benefit for payments in the amount of \$2,367,833 for contributions to the Public School Employee's Retirement System, and \$403,415 for contributions to the Teachers' Retirement System. These amounts are recorded as revenue from state sources and in the appropriate functional expenditures and funds based on the funding of the related salaries.

#### 12. GEORGIA RETIREE HEALTH BENEFIT FUND

Plan Description. The Georgia School Personnel Post-employment Health Benefit Fund (School OPEB Fund) is a cost-sharing multiple-employer defined benefit postemployment healthcare plan that covers eligible former employees of public school systems, libraries and regional educational service agencies. The School OPEB Fund provides health insurance benefits to eligible former employees and their qualified beneficiaries through the State Employees Health Insurance Plan administered by the Department of Community Health. The Official Code of Georgia Annotated (OCGA) assigns the authority to establish and amend the benefit provisions of the group health plans, including benefits for retirees, to the Board of Community Health (Board). The Department of Community Health issues a publicly available financial report that includes financial statements and required supplementary information for the School OPEB Fund. That report may be obtained from the Department of Community Health at 2 Peachtree Street, Atlanta, Georgia 30303.

Funding Policy. The contribution requirements of Plan members and participating employers are established by the Board in accordance with the current Appropriations Act and may be amended by the Board. Contributions of Plan members or beneficiaries receiving benefits vary based on Plan election, dependent coverage, and Medicare eligibility and election. On average, Plan members pay approximately 25 percent of the cost of the health insurance coverage.

Participating employers are statutorily required to contribute in accordance with the employer contribution rates established by the Board. The contribution rates are established to fund all benefits due under the health insurance plans for both active and retired employees based on projected "pay-as-you-go" financing requirements. Contributions are not based on the actuarially calculated annual required contribution (ARC) which represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each fiscal year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The combined active and retiree contribution rates established by the Board for employers participating in the School OPEB Fund were as follows for the fiscal year ended June 30, 2013:

For certificated teachers, librarians and regional educational service agencies:

July 2012 – February 2013	\$912.34 per member per month
March 2013 - June 2013	\$937.34 per member per month

For non-certificated school personnel:

July 2012 – June 2013                      \$446.20 per member per month

No additional contribution was required by the Board for fiscal year 2013 nor contributed to the State OPEB Fund to prefund retiree benefits. Such additional contribution amounts are determined annually by the Board in accordance with the State plan for other postemployment benefits and are subject to appropriation.

The School District's combined active and retiree contributions to the health insurance plans, which equaled the required contribution, for the current fiscal year and the preceding two fiscal years were as follows:

<u>Fiscal Year</u>	<u>Required Contribution</u>	<u>Percent Contributed</u>
2013	\$181,861,262	100%
2012	\$169,263,876	100%
2011	\$159,947,790	100%

### 13. PRIOR PERIOD RESTATEMENT

In conjunction with the early implementation of Governmental Accounting Standards Board (GASB) Statement No. 65, "Items Previously Reported as Assets and Liabilities", the Board is required to change its accounting treatment of debt issuance costs. The new standard requires that debt issuance costs be recognized as an expense in the period incurred rather than capitalized and recognized as an expense (amortized) in a systematic and rational manner over the duration of the related debt as was the required treatment in prior reporting periods.

Therefore, in conjunction with the early implementation of Statement No. 65, the following restatement was required to the beginning net position of the Governmental Activities to properly recognize debt issuance costs as expenses in the periods in which they were incurred:

Net Position, beginning of year, as previously reported	\$1,528,807,373
Recognition of bond issuance costs in accordance with GASB 65	<u>(5,773,037)</u>
Net Position, beginning of year, restated	<u><u>\$1,523,034,336</u></u>



## **Required Supplementary Information**

Gwinnett County  
Public Schools

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Funding Progress**  
**For the Fiscal Year Ended June 30, 2013**

**Gwinnett County Board of Education Retirement System Schedule of Funding Progress**  
**(Dollars in Thousands)**  
**(unaudited)**

	(1)	(2)	(3)	(4)	(5)	(6)
Actuarial	Actuarial	Actuarial	Funded	(Unfunded) /	Annual	UAAL as a
Valuation	Value	Accrued	Ratio	Surplus AAL	Covered	Percentage of
Date	of Assets	Liability (AAL)	(1)/(2)	(1)-(2)	Payroll	Covered
						Payroll
1/1/2011	1,350,956	1,347,784	100.2%	3,172	888,707	0.4%
1/1/2012	1,404,227	1,337,367	105.0%	66,860	866,197	7.7%
1/1/2013	1,470,599	1,458,472	100.8%	12,127	841,255	1.4%

Note: See assumptions used for these schedules disclosed in the notes to the financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2013**  
**(unaudited)**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 506,394,871	\$ 529,829,601	\$ 507,415,392	\$ (22,414,209)
State sources	698,512,342	702,034,570	707,299,029	5,264,459
Federal sources	340,000	402,486	1,325,224	922,738
Total revenues	<u>1,205,247,213</u>	<u>1,232,266,657</u>	<u>1,216,039,645</u>	<u>(16,227,012)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	791,710,456	790,162,162	801,011,320	(10,849,158)
Pupil services	33,258,328	40,705,559	33,256,233	7,449,326
Instructional support	24,976,368	27,208,046	22,153,370	5,054,676
Educational media services	20,420,589	18,675,426	17,569,432	1,105,994
General administration	3,171,701	3,040,336	3,191,729	(151,393)
School administration	83,333,418	107,926,283	103,030,491	4,895,792
Business administration	35,065,613	35,129,784	10,732,636	24,397,148
Maintenance and operations	90,859,692	95,743,535	90,796,275	4,947,260
Pupil transportation	78,655,574	81,464,301	83,328,346	(1,864,045)
Support services - central	35,653,948	38,306,389	38,202,061	104,328
Other support services	8,078,915	5,229,799	1,854,457	3,375,342
<b>Capital outlay:</b>				
Capital outlay	62,611	3,611	1,473,476	(1,469,865)
Total expenditures	<u>1,205,247,213</u>	<u>1,243,595,231</u>	<u>1,206,599,826</u>	<u>36,995,405</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>(11,328,574)</u>	<u>9,439,819</u>	<u>20,768,393</u>
<b>Other financing sources (uses):</b>				
Transfers out	-	(6,997,030)	(6,888,079)	108,951
Total other financing sources (uses)	<u>-</u>	<u>(6,997,030)</u>	<u>(6,888,079)</u>	<u>108,951</u>
Net change in fund balances	<u>-</u>	<u>(18,325,604)</u>	<u>2,551,740</u>	<u>20,877,344</u>
Fund balance, July 1, 2012	<u>95,897,412</u>	<u>117,507,050</u>	<u>117,507,050</u>	<u>-</u>
Fund balance, June 30, 2013	<u>\$ 95,897,412</u>	<u>\$ 99,181,446</u>	<u>\$ 120,058,790</u>	<u>\$ 20,877,344</u>

**Reconciliation of GAAP to Budget Basis:**

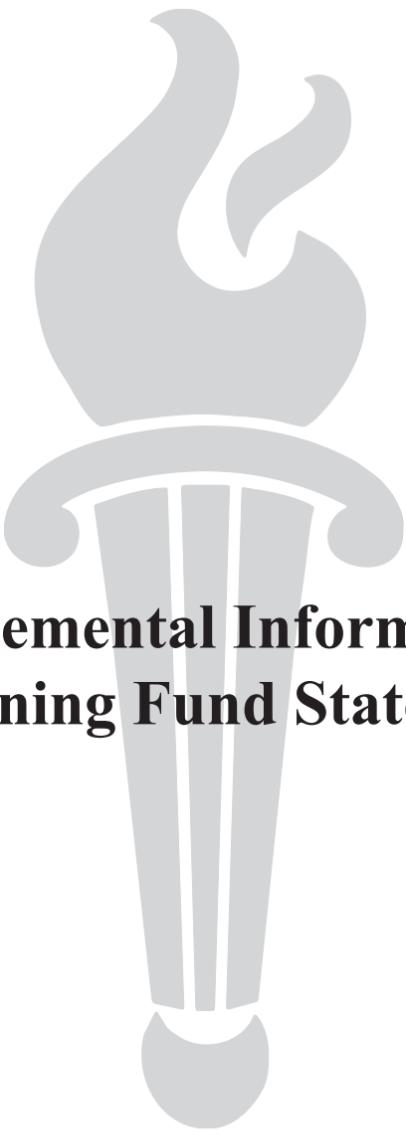
Net change in fund balance, GAAP basis	\$ 8,171,787
Encumbrances	(8,590,447)
Adjustments to accruals:	
Tax Revenues	6,866,277
Intergovernmental Revenue	(2,652,103)
Expenditures	<u>(1,243,774)</u>
Net change in fund balance, budget basis	<u>\$ 2,551,740</u>

See Note 4 to the financial statements for information on the preparation of this schedule.



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**Supplemental Information  
Combining Fund Statements**

Gwinnett County  
Public Schools

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# Nonmajor Governmental Funds

## **Special Revenue**

Special revenue funds are used to account for revenues received from other governmental agencies that are legally restricted or committed to expenditures for specified purposes. These funds also account for receipt and expenditure of resources transferred from the general fund when such revenues are inadequate to finance the specified activities. The following funds are included in the special revenue funds category:

Title I Programs:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of improving proficiency and achievement in basic and more advanced skills in reading and/or math.
Title I Part C Migrant:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of supporting high quality education programs (including supportive services) for migratory children.
Title II Part A:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of increasing student academic achievement through strategies such as improving teacher and principal quality and increasing the number of highly qualified teachers and principals.
Title II AP Teacher Training:	This fund is established to provide accounting of federal grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing professional learning opportunities for teachers teaching advanced placement courses in high schools.
Title II Part B:	This fund is established to provide accounting of federal grant funds flowing through the Department of Education, State of Georgia, for the purpose of supporting partnerships between high needs school districts and institutions of higher learning in order to advance the instructional skills of math and science teachers in grades 4-12 to improve student achievement.
IDEA Preschool:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing a special education program for pre-kindergarten age children.
IDEA Flowthrough:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing special education programs for students age 3 through 21.
Race to the Top Innovation:	This fund is established to provide accounting of federal grant funds flowing through the Office of Planning & Budget, State of Georgia, for the purpose of increasing student achievement and providing reform opportunities through unique and challenging educational programs.

Race to the Top:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of implementing coherent, compelling, and comprehensive education reform.
Perkins:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing secondary vocational education programs of instruction throughout the school district.
Title III Limited English Proficient:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing a curriculum program to foreign students in grades 9-12 who have English as a second language.
The Wallace Foundation:	This fund is established to provide accounting of local grant funds from the Wallace Foundation to support the “Principal Pipeline Initiative” which seeks to develop and test how urban school districts and their principal training providers can better train and support effective novice principals and assistant principals who can improvement student achievement, especially in low-performing schools.
Students Against Destructive Decisions (SADD):	This fund is established to provide accounting of federal grant funds flowing through the Georgia Department of Highway Safety for the purpose of providing students with prevention and intervention tools possible to deal with the issues of underage drinking, other drug use, impaired driving, and other destructive decisions.
Department of Administrative Services:	This fund is established to provide accounting of local funds committed for the purpose of providing staff development opportunities for business and finance staff.
Teaching American History:	This fund is established to provide accounting of federal grant funds from the U.S. Department of Education for the purpose of raising student achievement by improving teachers’ knowledge, understanding, and appreciation for traditional American history.
Title II, Part D:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of increasing student achievement through the use of technology.
Charter Schools Implementation Grant:	This fund is established to provide accounting of federal grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing support for the planning, program design, and initial implementation of charter schools.
Bright from the Start:	This fund is established to provide accounting of state funds for the purpose of operating a Pre-K program.

21 <sup>st</sup> Century Community Learning Centers:	This fund is established to provide accounting of federal grant funds from the Georgia Department of Education for the purpose of providing academic enrichment opportunities during after-school hours to support those academically at-risk students in high-poverty low performing schools.
Advanced Placement Incentive Program:	This fund is established to provide accounting of federal grant funds from the U.S. Department of Education for the purpose of increasing access to advanced placement classes and tests for low-income students.
Education for Homeless Children:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of supporting the educational successes of homeless children by providing school supplies, tutoring, and other services.
Education Research and Development – Math Study	This fund is established to provide accounting of federal grant funds flowing through Harvard University for the purpose of identifying effective practices for teaching elementary mathematics, as well as characteristics of teachers who are identified as being more effective in mathematics instruction-
School Administrative Manager Program:	This fund is established to provide accounting of state funds from the University System of Georgia Foundation for the purpose of developing and testing methods for training and supporting education leaders so that they are capable of improving student achievement.
GSU – Teacher Quality Partnership:	This fund is established to provide accounting of federal grant funds flowing through Georgia State University for the purpose of increasing the quality and number of highly qualified teachers who are committed to high needs schools.
Local School Activity Fund:	This fund is established to provide accounting of funds generated through donations, ticket sales, fundraising and other activities and committed for use by the local schools for programs.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Balance Sheet**  
**Nonmajor Governmental Funds**  
**As of June 30, 2013**

	Special Revenue		
	Title 1 Programs	Title I Part C Migrant	Title II Part A
<b>Assets</b>			
Cash and cash equivalents	\$ -	\$ -	\$ -
Investments at fair value	-	-	-
Receivables:			
Due from other governments	4,450,441	2,936	510,116
Due from other funds	-	-	-
Accounts	-	22	-
Total assets	<u>\$ 4,450,441</u>	<u>\$ 2,958</u>	<u>\$ 510,116</u>
<b>Liabilities and fund balances</b>			
Liabilities:			
Accounts payable	\$ 158,841	\$ -	\$ 10,503
Salaries payable	2,288,396	-	53,786
Due to other funds	<u>2,003,204</u>	<u>2,958</u>	<u>445,827</u>
Total liabilities	<u>4,450,441</u>	<u>2,958</u>	<u>510,116</u>
Fund balances:			
Restricted	-	-	-
Committed	<u>-</u>	<u>-</u>	<u>-</u>
Total fund balances	<u>-</u>	<u>-</u>	<u>-</u>
Total liabilities and fund balances	<u>\$ 4,450,441</u>	<u>\$ 2,958</u>	<u>\$ 510,116</u>

**Special Revenue**

<b>Title II AP Teacher Training</b>		<b>Title II Part B</b>		<b>IDEA Preschool</b>		<b>IDEA Flowthrough</b>		<b>Race to the Top Innovation</b>	
\$	-	\$	-	\$	-	\$	-	\$	-
	-		-		-		-		-
	2,870		136,475		57,902		3,211,433		20,736
	-		-		1,943		-		-
	-		-		-		-		-
\$	<u>2,870</u>	\$	<u>136,475</u>	\$	<u>59,845</u>	\$	<u>3,211,433</u>	\$	<u>20,736</u>
\$	-	\$	43,860	\$	-	\$	4,947	\$	4,039
	-		-		59,845		2,006,886		-
	<u>2,870</u>		<u>92,615</u>		<u>-</u>		<u>1,199,600</u>		<u>16,697</u>
	<u>2,870</u>		<u>136,475</u>		<u>59,845</u>		<u>3,211,433</u>		<u>20,736</u>
	-		-		-		-		-
	-		-		-		-		-
	-		-		-		-		-
\$	<u>2,870</u>	\$	<u>136,475</u>	\$	<u>59,845</u>	\$	<u>3,211,433</u>	\$	<u>20,736</u>

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Balance Sheet**  
**Nonmajor Governmental Funds**  
**As of June 30, 2013**

	Special Revenue		
	Race to the Top	Perkins	Title III Limited English Proficient
<b>Assets</b>			
Cash and cash equivalents	\$ -	\$ -	\$ -
Investments at fair value	-	-	-
Receivables:			
Due from other governments	980,912	377,443	314,955
Due from other funds	-	-	-
Accounts	-	-	-
Total assets	<u>\$ 980,912</u>	<u>\$ 377,443</u>	<u>\$ 314,955</u>
<b>Liabilities and fund balances</b>			
Liabilities:			
Accounts payable	\$ -	\$ 39,411	\$ -
Salaries payable	60,854	-	148,909
Due to other funds	<u>920,058</u>	<u>338,032</u>	<u>166,046</u>
Total liabilities	<u>980,912</u>	<u>377,443</u>	<u>314,955</u>
Fund balances:			
Restricted	-	-	-
Committed	<u>-</u>	<u>-</u>	<u>-</u>
Total fund balances	<u>-</u>	<u>-</u>	<u>-</u>
Total liabilities and fund balances	<u>\$ 980,912</u>	<u>\$ 377,443</u>	<u>\$ 314,955</u>

Special Revenue				
The Wallace Foundation	Students Against Destructive Decisions (SADD)	Department of Administrative Services	Teaching American History	Title II Part D
\$ 2,074,032	\$ -	\$ 548,486	\$ -	\$ -
-	-	-	-	-
-	-	-	46,218	-
-	-	-	-	-
-	-	-	-	-
<u>\$ 2,074,032</u>	<u>\$ -</u>	<u>\$ 548,486</u>	<u>\$ 46,218</u>	<u>\$ -</u>
\$ 171,119	\$ -	\$ -	\$ 1,000	\$ -
-	-	-	-	-
<u>28,169</u>	<u>-</u>	<u>177,721</u>	<u>45,218</u>	<u>-</u>
<u>199,288</u>	<u>-</u>	<u>177,721</u>	<u>46,218</u>	<u>-</u>
1,874,744	-	-	-	-
-	-	370,765	-	-
<u>1,874,744</u>	<u>-</u>	<u>370,765</u>	<u>-</u>	<u>-</u>
<u>\$ 2,074,032</u>	<u>\$ -</u>	<u>\$ 548,486</u>	<u>\$ 46,218</u>	<u>\$ -</u>

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Balance Sheet**  
**Nonmajor Governmental Funds**  
**As of June 30, 2013**

	Special Revenue		
	Charter Schools Implementation Grant	Bright from the Start	21st Century Community Learning Centers
<b>Assets</b>			
Cash and cash equivalents	\$ -	\$ 33,812	\$ -
Investments at fair value	-	-	-
Receivables:			
Due from other governments	106,735	-	57,858
Due from other funds	-	-	-
Accounts	-	-	-
Total assets	<u>\$ 106,735</u>	<u>\$ 33,812</u>	<u>\$ 57,858</u>
<b>Liabilities and fund balances</b>			
Liabilities:			
Accounts payable	\$ 89,429	\$ -	\$ -
Salaries payable	-	20,059	-
Due to other funds	17,306	13,753	57,858
Total liabilities	<u>106,735</u>	<u>33,812</u>	<u>57,858</u>
Fund balances:			
Restricted	-	-	-
Committed	-	-	-
Total fund balances	<u>-</u>	<u>-</u>	<u>-</u>
Total liabilities and fund balances	<u>\$ 106,735</u>	<u>\$ 33,812</u>	<u>\$ 57,858</u>

Special Revenue				
Advanced Placement Incentive Program	Education for Homeless Children	Education Research and Development Math Study	School Administrative Manager Program	GSU-Teacher Quality Partnership
\$ -	\$ -	\$ -	\$ 76,371	\$ -
	-	-	-	-
-	6,697	34,333	-	124,610
-	-	-	-	-
-	-	-	-	-
<u>\$ -</u>	<u>\$ 6,697</u>	<u>\$ 34,333</u>	<u>\$ 76,371</u>	<u>\$ 124,610</u>

\$ -	\$ -	\$ -	\$ -	\$ -
-	1,310	-	-	-
-	5,387	34,333	76,371	124,610
<u>-</u>	<u>6,697</u>	<u>34,333</u>	<u>76,371</u>	<u>124,610</u>
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
<u>\$ -</u>	<u>\$ 6,697</u>	<u>\$ 34,333</u>	<u>\$ 76,371</u>	<u>\$ 124,610</u>

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Balance Sheet**  
**Nonmajor Governmental Funds**  
**As of June 30, 2013**

	<u>Special Revenue</u>	
	<u>Local School Activity Fund</u>	<u>Total Special Revenue Funds</u>
<b>Assets</b>		
Cash and cash equivalents	\$ 1,194,059	\$ 3,926,760
Investments at fair value	17,906,081	17,906,081
Receivables:		
Due from other governments	-	10,442,670
Due from other funds	-	1,943
Accounts	-	22
Total assets	<u>\$ 19,100,140</u>	<u>\$ 32,277,476</u>
 <b>Liabilities and fund balances</b>		
Liabilities:		
Accounts payable	\$ 17,005	\$ 540,154
Salaries payable	-	4,640,045
Due to other funds	<u>3,203,767</u>	<u>8,972,400</u>
Total liabilities	<u>3,220,772</u>	<u>14,152,599</u>
 Fund balances:		
Restricted	-	1,874,744
Committed	<u>15,879,368</u>	<u>16,250,133</u>
Total fund balances	<u>15,879,368</u>	<u>18,124,877</u>
 Total liabilities and fund balances	<u>\$ 19,100,140</u>	<u>\$ 32,277,476</u>



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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Nonmajor Governmental Funds**  
**For the Fiscal Year Ended June 30, 2013**

	Special Revenue		
	Title I Programs	Title I Part C Migrant	Title II Part A
<b>Revenues:</b>			
Other local sources	\$ -	\$ -	\$ -
State sources	-	-	-
Federal sources	33,243,560	8,039	2,660,763
Total revenues	33,243,560	8,039	2,660,763
<b>Expenditures:</b>			
Instruction	24,580,265	7,406	-
Pupil services	553	-	-
Instructional support	1,129,235	-	2,578,033
General administration	2,624,556	563	82,730
Business administration	-	-	-
Pupil transportation	655,062	-	-
Support services - central	-	-	-
Other support services	4,253,889	70	-
Total expenditures	33,243,560	8,039	2,660,763
Excess (deficiency) of revenues over (under) expenditures	-	-	-
Other financing sources:			
Transfers in	-	-	-
Total other financing sources	-	-	-
Net change in fund balances	-	-	-
Fund balances - July 1, 2012	-	-	-
Fund balances - June 30, 2013	\$ -	\$ -	\$ -

**Special Revenue**

<b>Title II AP Teacher Training</b>	<b>Title II Part B</b>	<b>IDEA Preschool</b>	<b>IDEA Flowthrough</b>	<b>Race to the Top Innovation</b>
\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-
<u>14,829</u>	<u>330,841</u>	<u>614,866</u>	<u>26,301,746</u>	<u>371,378</u>
<u>14,829</u>	<u>330,841</u>	<u>614,866</u>	<u>26,301,746</u>	<u>371,378</u>
-	-	614,866	23,693,433	-
-	-	-	3,167,774	-
14,829	314,727	-	413,097	371,378
-	16,114	-	-	-
-	-	-	-	-
-	-	-	6,406	-
-	-	-	-	-
-	-	-	-	-
<u>14,829</u>	<u>330,841</u>	<u>614,866</u>	<u>27,280,710</u>	<u>371,378</u>
-	-	-	(978,964)	-
-	-	-	978,964	-
<u>-</u>	<u>-</u>	<u>-</u>	<u>978,964</u>	<u>-</u>
-	-	-	-	-
-	-	-	-	-
\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Nonmajor Governmental Funds**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Special Revenue</b>		
	<b>Race to the Top</b>	<b>Perkins</b>	<b>Title III Limited English Proficient</b>
<b>Revenues:</b>			
Other local sources	\$ -	\$ -	\$ -
State sources	-	-	-
Federal sources	1,968,120	1,136,300	2,658,463
Total revenues	<u>1,968,120</u>	<u>1,136,300</u>	<u>2,658,463</u>
<b>Expenditures:</b>			
Instruction	949,287	442,553	414,558
Pupil services	832,718	-	1,745,333
Instructional support	-	693,747	435,521
General administration	-	-	53,647
Business administration	-	-	-
Pupil transportation	-	-	5,411
Support services - central	186,115	-	-
Other support services	-	-	3,993
Total expenditures	<u>1,968,120</u>	<u>1,136,300</u>	<u>2,658,463</u>
Excess (deficiency) of revenues over (under) expenditures	-	-	-
Other financing sources:			
Transfers in	-	-	-
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	-	-	-
Fund balances - July 1, 2012	-	-	-
Fund balances - June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Special Revenue				
The Wallace Foundation	Students Against Destructive Decisions (SADD)	Department of Administrative Services	Teaching American History	Title II Part D
\$ 3,155,617	\$ -	\$ 235,986	\$ -	\$ -
-	-	-	-	-
-	1,604	-	297,149	819
<u>3,155,617</u>	<u>1,604</u>	<u>235,986</u>	<u>297,149</u>	<u>819</u>
-	-	-	-	819
-	-	-	-	-
3,158,202	-	-	289,865	-
57,475	-	-	7,284	-
-	-	413,708	-	-
-	-	-	-	-
-	-	-	-	-
-	1,604	-	-	-
<u>3,215,677</u>	<u>1,604</u>	<u>413,708</u>	<u>297,149</u>	<u>819</u>
(60,060)	-	(177,722)	-	-
-	-	-	-	-
-	-	-	-	-
(60,060)	-	(177,722)	-	-
1,934,804	-	548,487	-	-
<u>\$ 1,874,744</u>	<u>\$ -</u>	<u>\$ 370,765</u>	<u>\$ -</u>	<u>\$ -</u>

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Nonmajor Governmental Funds**  
**For the Fiscal Year Ended June 30, 2013**

	Special Revenue		
	Charter Schools Implementation Grant	Bright from the Start	21st Century Community Learning Centers
<b>Revenues:</b>			
Other local sources	\$ -	\$ -	\$ -
State sources	-	220,961	-
Federal sources	459,226	-	200,225
Total revenues	<u>459,226</u>	<u>220,961</u>	<u>200,225</u>
<b>Expenditures:</b>			
Instruction	183,645	244,533	106,850
Pupil services	-	-	15,052
Instructional support	269,880	-	4,377
General administration	-	-	18,505
Business administration	3,580	-	-
Pupil transportation	-	-	55,395
Support services - central	-	-	-
Other support services	2,121	-	46
Total expenditures	<u>459,226</u>	<u>244,533</u>	<u>200,225</u>
Excess (deficiency) of revenues over (under) expenditures	-	(23,572)	-
Other financing sources:			
Transfers in	-	8,921	-
Total other financing sources	<u>-</u>	<u>8,921</u>	<u>-</u>
Net change in fund balances	-	(14,651)	-
Fund balances - July 1, 2012	-	14,651	-
Fund balances - June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Special Revenue				
Advanced Placement Incentive Program	Education for Homeless Children	Education Research and Development Math Study	School Administrative Manager Program	GSU-Teacher Quality Partnership
\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-
174,387	40,489	82,382	-	156,499
<u>174,387</u>	<u>40,489</u>	<u>82,382</u>	<u>-</u>	<u>156,499</u>
51,473	80	-	-	-
32,719	-	-	-	-
89,865	-	78,370	76,219	156,499
-	25,847	4,012	-	-
-	-	-	-	-
330	4,625	-	-	-
-	-	-	-	-
-	9,937	-	-	-
<u>174,387</u>	<u>40,489</u>	<u>82,382</u>	<u>76,219</u>	<u>156,499</u>
-	-	-	(76,219)	-
-	-	-	-	-
<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
-	-	-	(76,219)	-
-	-	-	76,219	-
\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Nonmajor Governmental Funds**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Special Revenue</b>	
	<b>Local School Activity Fund</b>	<b>Total Special Revenue Funds</b>
<b>Revenues:</b>		
Other local sources	\$ 23,760,388	\$ 27,151,991
State sources	-	220,961
Federal sources	-	70,721,685
Total revenues	<u>23,760,388</u>	<u>98,094,637</u>
 <b>Expenditures:</b>		
Instruction	23,142,757	74,432,525
Pupil services	-	5,794,149
Instructional support	-	10,073,844
General administration	-	2,890,733
Business administration	-	417,288
Pupil transportation	-	727,229
Support services - central	-	186,115
Other support services	-	4,271,660
Total expenditures	<u>23,142,757</u>	<u>98,793,543</u>
 Excess (deficiency) of revenues over (under) expenditures	617,631	(698,906)
 Other financing sources:		
Transfers in	-	987,885
Total other financing sources	<u>-</u>	<u>987,885</u>
 Net change in fund balances	617,631	288,979
 Fund balances - July 1, 2012	15,261,737	17,835,898
Fund balances - June 30, 2013	<u>\$ 15,879,368</u>	<u>\$ 18,124,877</u>



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# Budgetary Compliance

## **Nonmajor Governmental Funds**

Schedule of revenues, expenditures, and changes in fund balance – budget and actual

## **Capital Projects Fund**

Schedule of revenues, expenditures, and changes in fund balance – budget and actual

## **Debt Service Fund**

Schedule of revenues, expenditures, and changes in fund balance – budget and actual

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title I Programs**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 33,963,125	\$ 53,564,801	\$ 33,243,560	\$ (20,321,241)
Total revenues	<u>33,963,125</u>	<u>53,564,801</u>	<u>33,243,560</u>	<u>(20,321,241)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	30,275,714	34,865,960	24,580,265	10,285,695
Pupil services	333,122	115,633	553	115,080
Instructional support	11,080	4,162,513	1,129,235	3,033,278
General administration	2,774,597	4,820,348	2,624,556	2,195,792
Pupil transportation	508,120	3,873,688	655,062	3,218,626
Other support services	60,492	5,726,659	4,253,889	1,472,770
Total expenditures	<u>33,963,125</u>	<u>53,564,801</u>	<u>33,243,560</u>	<u>20,321,241</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title I Part C Migrant**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 28,974	\$ 28,974	\$ 8,039	\$ (20,935)
Total revenues	<u>28,974</u>	<u>28,974</u>	<u>8,039</u>	<u>(20,935)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	25,625	25,625	7,406	18,219
General administration	728	728	563	165
Pupil transportation	2,000	2,000	-	2,000
Other support services	621	621	70	551
Total expenditures	<u>28,974</u>	<u>28,974</u>	<u>8,039</u>	<u>20,935</u>
 Net change in fund balance	 -	 -	 -	 -
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title II Part A**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 3,313,248	\$ 4,665,305	\$ 2,660,763	\$ (2,004,542)
Total revenues	<u>3,313,248</u>	<u>4,665,305</u>	<u>2,660,763</u>	<u>(2,004,542)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	3,310,248	4,539,341	2,578,033	1,961,308
General administration	<u>3,000</u>	<u>125,964</u>	<u>82,730</u>	<u>43,234</u>
Total expenditures	<u>3,313,248</u>	<u>4,665,305</u>	<u>2,660,763</u>	<u>2,004,542</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title II AP Teacher Training**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 23,109	\$ 23,109	\$ 14,829	\$ (8,280)
Total revenues	<u>23,109</u>	<u>23,109</u>	<u>14,829</u>	<u>(8,280)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	23,109	23,109	14,829	8,280
Total expenditures	<u>23,109</u>	<u>23,109</u>	<u>14,829</u>	<u>8,280</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title II Part B**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 232,014	\$ 750,215	\$ 330,841	\$ (419,374)
Total revenues	<u>232,014</u>	<u>750,215</u>	<u>330,841</u>	<u>(419,374)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	221,539	717,535	314,727	402,808
General administration	10,475	32,680	16,114	16,566
Total expenditures	<u>232,014</u>	<u>750,215</u>	<u>330,841</u>	<u>419,374</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - IDEA Preschool**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 611,071	\$ 614,866	\$ 614,866	\$ -
Total revenues	611,071	614,866	614,866	-
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	611,071	614,866	614,866	-
Total expenditures	611,071	614,866	614,866	-
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	\$ -	\$ -	\$ -	\$ -

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - IDEA Flowthrough**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 24,272,061	\$ 26,333,409	\$ 26,301,746	\$ (31,663)
Total revenues	<u>24,272,061</u>	<u>26,333,409</u>	<u>26,301,746</u>	<u>(31,663)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	19,286,626	23,772,181	23,693,433	78,748
Pupil services	4,681,682	3,172,324	3,167,774	4,550
Instructional support	303,753	413,128	413,097	31
Pupil transportation	-	6,406	6,406	-
Total expenditures	<u>24,272,061</u>	<u>27,364,039</u>	<u>27,280,710</u>	<u>83,329</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>(1,030,630)</u>	<u>(978,964)</u>	<u>51,666</u>
<b>Other financing sources:</b>				
Transfers in	-	1,030,630	978,964	(51,666)
Total other financing sources	<u>-</u>	<u>1,030,630</u>	<u>978,964</u>	<u>(51,666)</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Race to the Top Innovation**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 698,873	\$ 698,873	\$ 371,378	\$ (327,495)
Total revenues	<u>698,873</u>	<u>698,873</u>	<u>371,378</u>	<u>(327,495)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	698,873	698,873	371,378	327,495
Total expenditures	<u>698,873</u>	<u>698,873</u>	<u>371,378</u>	<u>327,495</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Race to the Top**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 3,623,119	\$ 4,755,154	\$ 1,968,120	\$ (2,787,034)
Total revenues	<u>3,623,119</u>	<u>4,755,154</u>	<u>1,968,120</u>	<u>(2,787,034)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	722,116	1,322,981	949,287	373,694
Pupil services	1,132,448	1,067,062	832,718	234,344
Support services - central	1,768,555	2,365,111	186,115	2,178,996
Total expenditures	<u>3,623,119</u>	<u>4,755,154</u>	<u>1,968,120</u>	<u>2,787,034</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Perkins**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 1,018,298	\$ 1,145,679	\$ 1,136,300	\$ (9,379)
Total revenues	<u>1,018,298</u>	<u>1,145,679</u>	<u>1,136,300</u>	<u>(9,379)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	481,829	457,551	442,553	14,998
Instructional support	<u>503,469</u>	<u>688,128</u>	<u>693,747</u>	<u>(5,619)</u>
Total expenditures	<u>985,298</u>	<u>1,145,679</u>	<u>1,136,300</u>	<u>9,379</u>
Net change in fund balance	<u>33,000</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u>\$ 33,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title III Limited English Proficient**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 4,660,631	\$ 5,047,773	\$ 2,658,463	\$ (2,389,310)
Total revenues	<u>4,660,631</u>	<u>5,047,773</u>	<u>2,658,463</u>	<u>(2,389,310)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	964,102	1,370,397	414,558	955,839
Pupil services	2,307,195	2,050,170	1,745,333	304,837
Instructional support	1,289,116	1,437,848	435,521	1,002,327
General administration	77,218	102,033	53,647	48,386
Pupil transportation	16,000	34,605	5,411	29,194
Other support services	7,000	52,720	3,993	48,727
Total expenditures	<u>4,660,631</u>	<u>5,047,773</u>	<u>2,658,463</u>	<u>2,389,310</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - The Wallace Foundation**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 3,586,573	\$ 3,155,467	\$ 3,155,617	\$ 150
Total revenues	<u>3,586,573</u>	<u>3,155,467</u>	<u>3,155,617</u>	<u>150</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	3,455,583	4,915,608	3,158,202	1,757,406
General administration	130,990	174,663	57,475	117,188
Total expenditures	<u>3,586,573</u>	<u>5,090,271</u>	<u>3,215,677</u>	<u>1,874,594</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>(1,934,804)</u>	<u>(60,060)</u>	<u>1,874,744</u>
Net change in fund balance	<u>-</u>	<u>(1,934,804)</u>	<u>(60,060)</u>	<u>1,874,744</u>
Fund balance, July 1, 2012	-	1,934,804	1,934,804	-
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,874,744</u>	<u>\$ 1,874,744</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Students Against Destructive Decisions (SADD)**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 5,500	\$ 5,500	\$ 1,604	\$ (3,896)
Total revenues	5,500	5,500	1,604	(3,896)
<b>Expenditures:</b>				
<b>Current:</b>				
Other support services	4,650	4,650	1,604	3,046
Total expenditures	4,650	4,650	1,604	3,046
Net change in fund balance	850	850	-	(850)
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	\$ 850	\$ 850	\$ -	\$ (850)

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Department of Administrative Services**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 362,000	\$ 362,000	\$ 235,986	\$ (126,014)
Total revenues	<u>362,000</u>	<u>362,000</u>	<u>235,986</u>	<u>(126,014)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Business administration	432,371	452,374	413,708	38,666
Total expenditures	<u>432,371</u>	<u>452,374</u>	<u>413,708</u>	<u>38,666</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(70,371)</u>	<u>(90,374)</u>	<u>(177,722)</u>	<u>(87,348)</u>
Net change in fund balance	<u>(70,371)</u>	<u>(90,374)</u>	<u>(177,722)</u>	<u>(87,348)</u>
Fund balance, July 1, 2012	468,144	536,742	548,487	11,745
Fund balance, June 30, 2013	<u>\$ 397,773</u>	<u>\$ 446,368</u>	<u>\$ 370,765</u>	<u>\$ (75,603)</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Teaching American History**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 642,759	\$ 428,063	\$ 297,149	\$ (130,914)
Total revenues	<u>642,759</u>	<u>428,063</u>	<u>297,149</u>	<u>(130,914)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	635,475	420,779	289,865	130,914
General administration	<u>7,284</u>	<u>7,284</u>	<u>7,284</u>	<u>-</u>
Total expenditures	<u>642,759</u>	<u>428,063</u>	<u>297,149</u>	<u>130,914</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title II D**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 866	\$ 866	\$ 819	\$ (47)
Total revenues	866	866	819	(47)
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	866	866	819	47
Total expenditures	866	866	819	47
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	\$ -	\$ -	\$ -	\$ -

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Charter Schools Implementation Program**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 825,254	\$ 825,254	\$ 459,226	\$ (366,028)
Total revenues	825,254	825,254	459,226	(366,028)
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	249,843	249,843	183,645	66,198
Instructional support	525,261	525,261	269,880	255,381
Business administration	37,150	37,150	3,580	33,570
Other support services	13,000	13,000	2,121	10,879
Total expenditures	825,254	825,254	459,226	366,028
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	\$ -	\$ -	\$ -	\$ -

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Bright From the Start**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
State sources	\$ 190,053	\$ 220,962	\$ 220,961	\$ (1)
Total revenues	<u>190,053</u>	<u>220,962</u>	<u>220,961</u>	<u>(1)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	<u>190,053</u>	<u>245,513</u>	<u>244,533</u>	<u>980</u>
Total expenditures	<u>190,053</u>	<u>245,513</u>	<u>244,533</u>	<u>980</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>(24,551)</u>	<u>(23,572)</u>	<u>979</u>
Other financing sources:				
Transfers in	<u>-</u>	<u>9,900</u>	<u>8,921</u>	<u>(979)</u>
Total other financing sources	<u>-</u>	<u>9,900</u>	<u>8,921</u>	<u>-</u>
Net change in fund balance	<u>-</u>	<u>(14,651)</u>	<u>(14,651)</u>	<u>-</u>
Fund balance, July 1, 2012	<u>-</u>	<u>14,651</u>	<u>14,651</u>	<u>-</u>
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - 21st Century Community Learning Centers**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 347,633	\$ 347,633	\$ 200,225	\$ (147,408)
Total revenues	<u>347,633</u>	<u>347,633</u>	<u>200,225</u>	<u>(147,408)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	200,018	200,018	106,850	93,168
Pupil services	28,352	28,352	15,052	13,300
Instructional support	9,649	9,649	4,377	5,272
General administration	38,339	38,339	18,505	19,834
Pupil transportation	65,425	65,425	55,395	10,030
Other support services	5,850	5,850	46	5,804
Total expenditures	<u>347,633</u>	<u>347,633</u>	<u>200,225</u>	<u>147,408</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Advanced Placement Incentive Program**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 279,248	\$ 279,248	\$ 174,387	\$ (104,861)
Total revenues	<u>279,248</u>	<u>279,248</u>	<u>174,387</u>	<u>(104,861)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	52,388	52,388	51,473	915
Pupil services	43,440	43,440	32,719	10,721
Instructional support	183,090	183,090	89,865	93,225
Pupil transportation	330	330	330	-
Total expenditures	<u>279,248</u>	<u>279,248</u>	<u>174,387</u>	<u>104,861</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Education for Homeless Children**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 65,735	\$ 66,783	\$ 40,489	\$ (26,294)
Total revenues	65,735	66,783	40,489	(26,294)
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	-	2,550	80	2,470
General administration	16,533	35,807	25,847	9,960
Pupil transportation	44,093	15,870	4,625	11,245
Other support services	5,109	12,556	9,937	2,619
Total expenditures	65,735	66,783	40,489	26,294
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	\$ -	\$ -	\$ -	\$ -

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Education Research and Development Math Study**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 112,493	\$ 112,493	\$ 82,382	\$ (30,111)
Total revenues	<u>112,493</u>	<u>112,493</u>	<u>82,382</u>	<u>(30,111)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	101,519	101,519	78,370	23,149
General administration	<u>10,974</u>	<u>10,974</u>	<u>4,012</u>	<u>6,962</u>
Total expenditures	<u>112,493</u>	<u>112,493</u>	<u>82,382</u>	<u>30,111</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - School Administrative Manager Program**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
State sources	\$ 45,000	\$ -	\$ -	\$ -
Total revenues	45,000	-	-	-
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	45,000	76,219	76,219	-
Total expenditures	45,000	76,219	76,219	-
Excess (deficiency) of revenues over (under) expenditures	-	(76,219)	(76,219)	-
Net change in fund balance	-	(76,219)	(76,219)	-
Fund balance, July 1, 2012	-	76,219	76,219	-
Fund balance, June 30, 2013	\$ -	\$ -	\$ -	\$ -

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - GSU Teacher Quality Partnership**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 134,070	\$ 340,219	\$ 156,499	\$ (183,720)
Total revenues	134,070	340,219	156,499	(183,720)
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	134,070	340,219	156,499	183,720
Total expenditures	134,070	340,219	156,499	183,720
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2012	-	-	-	-
Fund balance, June 30, 2013	\$ -	\$ -	\$ -	\$ -

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Local School Activity Fund**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 19,017,127	\$ 23,362,685	\$ 23,760,388	\$ 397,703
Total revenues	<u>19,017,127</u>	<u>23,362,685</u>	<u>23,760,388</u>	<u>397,703</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	19,017,127	23,362,685	23,142,757	219,928
Total expenditures	<u>19,017,127</u>	<u>23,362,685</u>	<u>23,142,757</u>	<u>219,928</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>-</u>	<u>617,631</u>	<u>617,631</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>617,631</u>	<u>617,631</u>
Fund balance, July 1, 2012	-	-	15,261,737	15,261,737
Fund balance, June 30, 2013	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 15,879,368</u>	<u>\$ 15,879,368</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Capital Projects Fund**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 112,065,000	\$ 118,206,849	\$ 126,806,115	\$ 8,599,266
State sources	-	1,080,701	3,346,531	2,265,830
Total revenues	<u>112,065,000</u>	<u>119,287,550</u>	<u>130,152,646</u>	<u>10,865,096</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Capital projects	<u>215,729,957</u>	<u>249,707,958</u>	<u>179,982,316</u>	<u>69,725,642</u>
Total expenditures	<u>215,729,957</u>	<u>249,707,958</u>	<u>179,982,316</u>	<u>69,725,642</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(103,664,957)</u>	<u>(130,420,408)</u>	<u>(49,829,670)</u>	<u>80,590,738</u>
<b>Other financing sources (uses):</b>				
Transfers in	2,836,792	3,281,793	54,500	(3,227,293)
Transfers out	-	-	(65,953,131)	(65,953,131)
Total other financing sources (uses)	<u>2,836,792</u>	<u>3,281,793</u>	<u>(65,898,631)</u>	<u>(3,227,293)</u>
Net change in fund balance	<u>(100,828,165)</u>	<u>(127,138,615)</u>	<u>(115,728,301)</u>	<u>77,363,445</u>
Fund balance, July 1, 2012	305,926,258	361,133,217	361,133,217	-
Fund balance, June 30, 2013	<u>\$ 205,098,093</u>	<u>\$ 233,994,602</u>	<u>\$ 245,404,916</u>	<u>\$ 11,410,314</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Debt Service Fund**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 69,775,339	\$ 43,153,630	\$ 43,382,619	\$ 228,989
Federal sources	1,031,100	1,031,100	91,931	(939,169)
Total revenues	<u>70,806,439</u>	<u>44,184,730</u>	<u>43,474,550</u>	<u>(710,180)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Debt Service	172,337,664	172,564,736	172,560,543	4,193
Total expenditures	<u>172,337,664</u>	<u>172,564,736</u>	<u>172,560,543</u>	<u>4,193</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(101,531,225)</u>	<u>(128,380,006)</u>	<u>(129,085,993)</u>	<u>(705,987)</u>
<b>Other financing sources:</b>				
Transfers in	35,953,473	61,314,144	65,953,131	4,638,987
Total other financing sources	<u>35,953,473</u>	<u>61,314,144</u>	<u>65,953,131</u>	<u>4,638,987</u>
Net change in fund balance	<u>(65,577,752)</u>	<u>(67,065,862)</u>	<u>(63,132,862)</u>	<u>3,933,000</u>
Fund balance, July 1, 2012	77,224,760	78,126,397	78,126,397	-
Fund balance, June 30, 2013	<u>\$ 11,647,008</u>	<u>\$ 11,060,535</u>	<u>\$ 14,993,535</u>	<u>\$ 3,933,000</u>



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# Internal Service Funds

Internal service funds are used to account for services and commodities furnished by a designated department or program to other departments and programs within the School System. Amounts expended by the fund are restored to it either from operating earnings or by transfers from other funds, so that the original fund equity is kept intact.

The Board of Education has five internal service funds:

Maintenance Fund:	This fund was established to provide accounting for the inventory of the maintenance parts and supplies and for the services provided by the Maintenance Department.
Warehouse Fund:	This fund was established to provide accounting for the inventories of textbooks and supplies and materials purchased for and issued to local schools and programs.
Print Shop Fund:	This fund was established to provide accounting for the printing supplies and services utilized by the local schools and programs.
Transportation Fund:	This fund was established to provide accounting for the inventories of transportation parts and supplies for all vehicles in the Board of Education fleet.
Risk Management/ Worker's Comp Fund:	This fund was established to provide accounting for workers compensation, general liability, and fleet claims made against the Board of Education.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Net Position**  
**Internal Service Funds**  
**As of June 30, 2013**

	<b>Maintenance Fund</b>	<b>Warehouse Fund</b>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 35,410	\$ -
Due from other governments	-	32
Due from other funds	-	6,844
Inventory	2,509,139	2,076,669
Total current assets	<u>2,544,549</u>	<u>2,083,545</u>
Noncurrent assets:		
Capital assets:		
Equipment	-	-
Accumulated depreciation	<u>-</u>	<u>-</u>
Total noncurrent assets	<u>-</u>	<u>-</u>
Total assets	<u>2,544,549</u>	<u>2,083,545</u>
<b>Liabilities</b>		
Current liabilities:		
Cash overdrafts	-	148,391
Accounts and contracts payable	47,777	218,497
Due to other governments	-	-
Due to other funds	2,199,969	949,901
Claims payable	<u>-</u>	<u>-</u>
Total liabilities	<u>2,247,746</u>	<u>1,316,789</u>
<b>Net Position</b>		
Net investment in capital assets	-	-
Unrestricted	296,803	766,756
Total net position	<u>\$ 296,803</u>	<u>\$ 766,756</u>

<b>Print Shop Fund</b>	<b>Transportation Fund</b>	<b>Risk Management Worker's Comp Fund</b>	<b>Total Governmental Activities - Internal Service Funds</b>
\$ -	\$ -	\$ 6,462,176	\$ 6,497,586
135	-	-	167
-	-	6,959,275	6,966,119
-	1,235,188	-	5,820,996
<u>135</u>	<u>1,235,188</u>	<u>13,421,451</u>	<u>19,284,868</u>
777,136	-	-	777,136
(263,766)	-	-	(263,766)
<u>513,370</u>	<u>-</u>	<u>-</u>	<u>513,370</u>
<u>513,505</u>	<u>1,235,188</u>	<u>13,421,451</u>	<u>19,798,238</u>
-	-	176,799	325,190
18,398	80,034	23,264	387,970
-	-	1,325	1,325
34,475	429,922	-	3,614,267
-	-	13,239,462	13,239,462
<u>52,873</u>	<u>509,956</u>	<u>13,440,850</u>	<u>17,568,214</u>
513,370	-	-	513,370
(52,738)	725,232	(19,399)	1,716,654
<u>\$ 460,632</u>	<u>\$ 725,232</u>	<u>\$ (19,399)</u>	<u>\$ 2,230,024</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Revenues, Expenses, and Changes in Fund Net Position**  
**Internal Service Funds**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Maintenance Fund</b>	<b>Warehouse Fund</b>
<b>Operating revenues:</b>		
Charges for services	\$ 1,081,354	\$ 7,955,823
Total operating revenues	<u>1,081,354</u>	<u>7,955,823</u>
<b>Operating expenses:</b>		
Salaries and employee benefits	-	-
Supplies	1,308,000	7,899,565
Purchased services	-	-
Travel	-	-
Claims expense	-	-
Insurance premiums	-	-
Other expenses	-	-
Depreciation expense	-	-
Total operating expenses	<u>1,308,000</u>	<u>7,899,565</u>
Operating income (loss)	<u>(226,646)</u>	<u>56,258</u>
Income (loss) before transfers	(226,646)	56,258
Transfers in	<u>-</u>	<u>-</u>
Change in net position	(226,646)	56,258
Total net position-July 1, 2012	523,449	710,498
Total net position-June 30, 2013	<u>\$ 296,803</u>	<u>\$ 766,756</u>

<b>Print Shop Fund</b>	<b>Transportation Fund</b>	<b>Risk Management Worker's Comp Fund</b>	<b>Total Governmental Activities - Internal Service Funds</b>
\$ 1,513,854	\$ 2,565,323	\$ 5,030,673	\$ 18,147,027
1,513,854	2,565,323	5,030,673	18,147,027
462,777	-	525,418	988,195
370,274	2,565,323	7,607	12,150,769
623,549	-	341,739	965,288
-	-	166	166
-	-	8,336,259	8,336,259
-	-	1,682,454	1,682,454
-	-	2,123	2,123
90,251	-	-	90,251
1,546,851	2,565,323	10,895,766	24,215,505
(32,997)	-	(5,865,093)	(6,068,478)
(32,997)	-	(5,865,093)	(6,068,478)
-	-	5,845,694	5,845,694
(32,997)	-	(19,399)	(222,784)
493,629	725,232	-	2,452,808
\$ 460,632	\$ 725,232	\$ (19,399)	\$ 2,230,024

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Cash Flows**  
**Internal Service Funds**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Maintenance Fund</b>	<b>Warehouse Fund</b>
<b>Cash flows from operating activities</b>		
Cash received from user charges	\$ 1,081,354	\$ 7,980,191
Cash payments to employees for services	-	-
Cash payments for insurance claims	-	-
Cash payments to suppliers for goods and services	(1,081,354)	(30,595,894)
Cash payments for other operating expenses	-	-
Net cash provided by (used for) operating activities	<u>-</u>	<u>(22,615,703)</u>
<b>Cash flows from noncapital financing activities</b>		
Transfers in	-	-
Other	-	148,391
Net cash provided by noncapital financing activities	<u>-</u>	<u>148,391</u>
 Net increase (decrease) in cash and cash equivalents	 -	 (22,467,312)
Cash and cash equivalents--Beginning	<u>35,410</u>	<u>22,467,312</u>
Cash and cash equivalents--Ending	\$ <u><u>35,410</u></u>	\$ <u><u>-</u></u>
 Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:		
Operating income (loss)	\$ (226,646)	56,258
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:		
Depreciation	-	-
Changes in assets and liabilities:		
Due from other funds	-	24,368
Inventories	110,089	9,631
Accounts and other payables	(32,457)	(14,268)
Claims payable	-	-
Due to other funds	149,014	(22,691,692)
Net cash provided by (used for) operating activities	\$ <u><u>-</u></u>	\$ <u><u>(22,615,703)</u></u>

<b>Print Shop Fund</b>	<b>Transportation Fund</b>	<b>Risk Management Worker's Comp Fund</b>	<b>Total Governmental Activities - Internal Service Funds</b>
\$ 1,516,312	\$ 2,565,323	\$ 10,095,127	\$ 23,238,307
(462,777)	-	(525,418)	(988,195)
-	-	(6,991,797)	(6,991,797)
(1,225,853)	(2,565,323)	5,385	(35,463,039)
(623,549)	-	(2,026,482)	(2,650,031)
<u>(795,867)</u>	<u>-</u>	<u>556,815</u>	<u>(22,854,755)</u>
-	-	5,845,694	5,845,694
<u>-</u>	<u>-</u>	<u>-</u>	<u>148,391</u>
<u>-</u>	<u>-</u>	<u>5,845,694</u>	<u>5,994,085</u>
(795,867)	-	6,402,509	(16,860,670)
<u>795,867</u>	<u>-</u>	<u>59,667</u>	<u>23,358,256</u>
\$ <u>-</u>	\$ <u>-</u>	\$ <u>6,462,176</u>	\$ <u>6,497,586</u>
\$ (32,997)	-	(5,865,093)	(6,068,478)
90,251	-	-	90,251
-	-	5,064,454	5,088,822
-	50,161	-	169,881
(18,460)	(35,633)	12,992	(87,826)
-	-	1,344,462	1,344,462
<u>(834,661)</u>	<u>(14,528)</u>	<u>-</u>	<u>(23,391,867)</u>
\$ <u>(795,867)</u>	\$ <u>-</u>	\$ <u>556,815</u>	\$ <u>(22,854,755)</u>



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# Fiduciary Funds

Fiduciary funds are used to account for assets held by the Board of Education on behalf of outside parties, including other governments.

The Board of Education has the following pension and other employee benefits trust funds.

Gwinnett Retirement System:	This fund was established to provide accounting for the retirement system plan that was designed to replace social security.
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Disability Insurance Trust Fund:	This fund was established to provide accounting for a short term disability insurance plan.
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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Fiduciary Net Position**  
**Pension and Other Employee Benefits-Fiduciary Funds**  
**As of June 30, 2013**

	<b>Gwinnett Retirement System</b>	<b>Disability Insurance Trust Fund</b>	<b>Total</b>
<b>Assets</b>			
Cash and cash equivalents	\$ -	\$ 1,595,123	\$ 1,595,123
Due from other funds	-	9,403	9,403
Investments at fair value	1,520,513,962	-	1,520,513,962
Receivables	13,074,996	-	13,074,996
Capital assets, net	3,471	-	3,471
Total assets	<u>1,533,592,429</u>	<u>1,604,526</u>	<u>1,535,196,955</u>
<b>Liabilities</b>			
Accounts payable	34,086,464	8,214	34,094,678
Due to other funds	-	552,824	552,824
Total liabilities	<u>34,086,464</u>	<u>561,038</u>	<u>34,647,502</u>
<b>Net Position</b>			
Held in trust for:			
Employees' pension benefits	1,499,505,965	-	1,499,505,965
Employees' disability insurance benefits	-	1,043,488	1,043,488
Total net position	<u>\$ 1,499,505,965</u>	<u>\$ 1,043,488</u>	<u>\$ 1,500,549,453</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Changes in Fiduciary Net Position**  
**Pension and Other Employee Benefits-Fiduciary Funds**  
**For the Fiscal Year Ended June 30, 2013**

	<b>Gwinnett Retirement System</b>	<b>Disability Insurance Trust Fund</b>	<b>Total</b>
<b>Additions</b>			
Contributions:			
Employer	\$ 33,666,341	\$ 9,833	\$ 33,676,174
Members	8,593,220	2,328,080	10,921,300
Total contributions	<u>42,259,561</u>	<u>2,337,913</u>	<u>44,597,474</u>
Investment income:			
From investment activities:			
Net appreciation in fair value of investments	149,028,458	-	149,028,458
Interest income and dividends	13,195,195	-	13,195,195
Other investment income	18,595	-	18,595
Less: Investment expenses	(2,629,438)	-	(2,629,438)
Net income from investing activities	<u>159,612,810</u>	<u>-</u>	<u>159,612,810</u>
From security lending activities:			
Security lending income	73,188	-	73,188
Security lending expenses	(4,646)	-	(4,646)
Net depreciation in fair value of short-term collateral investment pool	(7,954)	-	(7,954)
Net income from security lending activities	<u>60,588</u>	<u>-</u>	<u>60,588</u>
Net investment income	<u>159,673,398</u>	<u>-</u>	<u>159,673,398</u>
Total additions	<u>201,932,959</u>	<u>2,337,913</u>	<u>204,270,872</u>
<b>Deductions</b>			
Benefits paid to participants	46,491,795	2,305,655	48,797,450
Other expenses	1,412,472	47,390	1,459,862
Total deductions	<u>47,904,267</u>	<u>2,353,045</u>	<u>50,257,312</u>
Change in net position held in trust for:			
Employees' pension benefits	154,028,692	-	154,028,692
Employees' disability insurance benefits	-	(15,132)	(15,132)
Net position-July 1, 2012	<u>1,345,477,273</u>	<u>1,058,620</u>	<u>1,346,535,893</u>
Net position-June 30, 2013	<u>\$ 1,499,505,965</u>	<u>\$ 1,043,488</u>	<u>\$ 1,500,549,453</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Local School Activity Fund**  
**Statement of Changes in Assets and Liabilities**  
**For the Fiscal Year Ended June 30, 2013**

	<u>Balance</u> <u>July 1, 2012</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2013</u>
<b>Assets</b>				
Investments	\$ 3,665,374	\$ 8,205,550	\$ 8,073,037	\$ 3,797,887
Total assets	<u>\$ 3,665,374</u>	<u>\$ 8,205,550</u>	<u>\$ 8,073,037</u>	<u>\$ 3,797,887</u>
<b>Liabilities</b>				
Accounts payable	\$ 3,665,374	\$ 8,205,550	\$ 8,073,037	\$ 3,797,887
Total liabilities	<u>\$ 3,665,374</u>	<u>\$ 8,205,550</u>	<u>\$ 8,073,037</u>	<u>\$ 3,797,887</u>

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**Statistical Section**

Gwinnett County  
Public Schools

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# Statistical Section

(unaudited)

The statistical section presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Board's overall financial position.

## Contents:

Financial Trends	These schedules contain trend information to help the reader understand how the Board's financial position has changed over time.
Revenue Capacity	These schedules contain information to help the reader assess the Board's major revenue sources.
Debt Capacity	These schedules present information to help the reader assess the affordability of the Board's current levels of outstanding debt and the Board's ability to issue additional debt in the future.
Demographic and Economic Information	These schedules offer demographic and economic indicators to help the reader understand the environment within which the Board's financial activities take place.
Operating Information	These schedules contain staffing, key operating statistics comparisons and capital asset data to help the reader understand how the information in the Board's financial report relates to the services the Board provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports and budget documents for the relevant fiscal year.

**Financial Trend Schedule 1**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Net Position by Component,**  
**Last Ten Fiscal Years**  
(accrual basis of accounting)

	<b>Fiscal Year</b>			
	<u><b>2004</b></u>	<u><b>2005</b></u>	<u><b>2006</b></u>	<u><b>2007</b></u>
Governmental activities				
Net investment in capital assets	\$ 579,332,469	\$ 780,648,651	\$ 956,506,320	\$ 681,283,128
Restricted	143,009,322	97,071,489	80,525,290	435,946,907
Unrestricted	<u>258,055,367</u>	<u>173,892,416</u>	<u>104,159,613</u>	<u>170,794,144</u>
Total governmental activities net position	<u>\$ 980,397,158</u>	<u>\$ 1,051,612,556</u>	<u>\$ 1,141,191,223</u>	<u>\$ 1,288,024,179</u>
Business-type activities				
Net investment in capital assets	\$ 7,792,427	\$ 8,987,788	\$ 9,172,318	\$ 10,136,331
Restricted	1,028,062	1,411,270	334,585	-
Unrestricted	<u>19,431,979</u>	<u>22,346,633</u>	<u>28,365,480</u>	<u>25,393,361</u>
Total business-type activities net position	<u>\$ 28,252,468</u>	<u>\$ 32,745,691</u>	<u>\$ 37,872,383</u>	<u>\$ 35,529,692</u>
Primary government				
Net investment in capital assets	\$ 587,124,896	\$ 789,636,439	\$ 965,678,638	\$ 691,419,459
Restricted	144,037,384	98,482,759	80,859,875	435,946,907
Unrestricted	<u>277,487,346</u>	<u>196,239,049</u>	<u>132,525,093</u>	<u>196,187,505</u>
Total primary government activities net position	<u>\$ 1,008,649,626</u>	<u>\$ 1,084,358,247</u>	<u>\$ 1,179,063,606</u>	<u>\$ 1,323,553,871</u>

<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
\$ 479,160,277	\$ 747,776,927	\$ 953,026,920	\$ 1,198,440,344	\$ 1,021,334,861	\$ 1,155,947,901
810,926,450	603,288,805	395,918,436	171,589,733	371,745,196	210,807,433
<u>179,018,512</u>	<u>145,847,823</u>	<u>158,880,201</u>	<u>178,704,571</u>	<u>135,727,316</u>	<u>125,221,099</u>
<u>\$ 1,469,105,239</u>	<u>\$ 1,496,913,555</u>	<u>\$ 1,507,825,557</u>	<u>\$ 1,548,734,648</u>	<u>\$ 1,528,807,373</u>	<u>\$ 1,491,976,433</u>
\$ 12,256,703	\$ 9,964,682	\$ 12,391,514	\$ 11,553,816	\$ 10,300,012	\$ 9,077,409
-	-	-	-	-	-
<u>23,796,962</u>	<u>19,022,561</u>	<u>14,509,596</u>	<u>7,420,803</u>	<u>7,670,215</u>	<u>9,892,310</u>
<u>\$ 36,053,665</u>	<u>\$ 28,987,243</u>	<u>\$ 26,901,110</u>	<u>\$ 18,974,619</u>	<u>\$ 17,970,227</u>	<u>\$ 18,969,719</u>
\$ 491,416,980	\$ 757,741,609	\$ 965,418,434	\$ 1,209,994,160	\$ 1,031,634,873	\$ 1,165,025,310
810,926,450	603,288,805	395,918,436	171,589,733	371,745,196	210,807,433
<u>202,815,474</u>	<u>164,870,384</u>	<u>173,389,797</u>	<u>186,125,374</u>	<u>143,397,531</u>	<u>135,113,409</u>
<u>\$ 1,505,158,904</u>	<u>\$ 1,525,900,798</u>	<u>\$ 1,534,726,667</u>	<u>\$ 1,567,709,267</u>	<u>\$ 1,546,777,600</u>	<u>\$ 1,510,946,152</u>

**Financial Trend Schedule 2**  
**WINNETT COUNTY BOARD OF EDUCATION**  
**Changes in Net Position,**  
**Last Ten Fiscal Years**  
(accrual basis of accounting)

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Expenses</b>										
Governmental activities										
Instruction	\$ 814,105,656	\$ 824,257,543	\$ 882,190,656	\$ 963,789,955	\$ 1,084,588,097	\$ 1,062,901,896	\$ 1,052,356,189	\$ 1,044,285,388	\$ 1,010,660,993	\$ 1,020,669,878
Pupil services	19,721,248	22,645,595	24,083,103	26,513,297	29,095,497	31,840,714	32,158,331	33,802,040	36,716,044	37,471,969
Instructional support	27,522,992	22,803,557	25,027,876	28,121,557	32,078,668	33,794,478	31,372,234	31,690,054	35,628,735	32,517,147
Educational media services	14,692,406	15,948,219	16,581,910	16,982,284	20,397,786	20,372,223	20,703,223	20,477,842	19,690,822	17,987,345
General administration	2,491,913	3,136,576	3,189,944	3,835,334	4,220,024	4,267,636	9,254,414	11,393,705	8,743,375	6,161,865
School administration	60,636,546	69,211,022	73,437,557	81,848,268	93,126,517	94,307,834	96,262,004	98,932,388	97,296,371	103,513,642
Business administration	3,866,453	8,348,537	14,629,622	15,264,137	14,734,991	15,054,883	15,222,063	17,719,725	18,459,577	13,530,059
Maintenance and operations	56,460,896	57,819,507	65,572,815	71,415,769	76,863,434	82,700,682	85,433,432	88,222,936	88,133,534	90,592,933
Pupil transportation	50,208,238	54,892,654	64,259,647	72,587,496	82,134,914	84,625,268	80,613,479	84,959,484	87,005,173	89,120,555
Support services-central	23,846,575	34,279,008	34,880,433	35,871,383	34,459,674	37,672,359	38,779,640	42,405,004	47,469,609	37,980,557
Other support services	3,911,876	5,004,570	2,152,348	4,323,109	7,381,309	7,848,436	9,671,744	9,637,149	6,291,532	6,154,843
Non-instructional services	4,944,700	(a)	-	-	-	-	-	-	-	-
Community services	32,750	-	-	-	-	-	-	-	-	-
School nutrition program	-	-	-	-	-	-	-	-	-	-
Interest	17,738,440	25,295,936	33,323,420	43,994,311	43,415,679	62,236,751	59,063,155	45,850,899	50,395,756	50,170,741
Bond issuance cost	217,873	-	-	-	-	-	-	-	-	-
Total governmental activities expenses	<u>1,100,368,562</u>	<u>1,143,642,724</u>	<u>1,239,329,331</u>	<u>1,364,546,900</u>	<u>1,521,424,748</u>	<u>1,537,648,520</u>	<u>1,530,889,906</u>	<u>1,529,444,804</u>	<u>1,506,490,521</u>	<u>1,505,631,554</u>
Business-type activities										
Food services	43,376,588	49,959,325	56,042,535	62,959,185	72,983,710	81,109,461	80,987,144	89,065,768	84,533,938	84,381,065
Total business-type activities expenses	<u>43,376,588</u>	<u>49,959,325</u>	<u>56,042,535</u>	<u>62,959,185</u>	<u>72,983,710</u>	<u>81,109,461</u>	<u>80,987,144</u>	<u>89,065,768</u>	<u>84,533,938</u>	<u>84,381,065</u>
Total primary government expenses	<u>\$ 1,143,775,150</u>	<u>\$ 1,193,602,049</u>	<u>\$ 1,295,371,866</u>	<u>\$ 1,427,506,085</u>	<u>\$ 1,594,388,458</u>	<u>\$ 1,618,757,981</u>	<u>\$ 1,611,877,052</u>	<u>\$ 1,618,510,372</u>	<u>\$ 1,591,024,459</u>	<u>\$ 1,590,012,619</u>
<b>Program Revenues</b>										
Governmental activities										
Charges for services:										
Instruction	\$ 1,834,930	\$ 1,787,625	\$ 2,817,275	\$ 2,225,169	\$ 2,223,924	\$ 2,318,052	\$ 2,373,494	\$ 2,125,137	\$ 2,196,190	\$ 8,621,512
Instructional support	12,360	-	-	86,525	79,810	106,483	173,962	238,943	450,173	-
Business administration	1,700	-	-	-	-	-	-	-	-	-
School administration	-	-	-	-	-	-	-	1,830	-	-
Pupil transportation	-	-	-	-	-	-	-	-	-	-
Support services-central	36,059	-	-	-	-	-	-	-	-	-
Other support services	-	-	-	-	-	-	-	588,943	619,511	-
Operating grants and contributions:										
Instruction	373,174,607	410,254,433	479,303,249	558,399,234	598,058,969	524,192,708	575,616,339	600,595,806	571,334,342	543,535,347
Pupil services	7,053,787	8,220,355	8,442,241	9,189,280	9,216,449	8,765,046	10,272,977	10,393,196	11,080,327	10,337,426
Instructional support	12,169,683	10,748,459	11,280,378	12,676,597	14,885,289	13,425,098	15,381,620	15,779,553	15,789,484	13,987,586
Educational media services	10,887,030	11,323,740	12,149,483	14,577,957	15,855,885	14,728,219	16,143,339	16,946,867	14,638,199	22,052,013
General administration	645,170	818,847	489,137	1,118,080	1,451,545	747,761	5,476,476	7,055,210	5,140,833	25,710,199
School administration	741,083	1,924,335	264,732	2,506,565	5,086,438	3,286,400	704,500	500,911	413,155	41,656,257
Business administration	1,369,646	-	-	133,707	388,511	450,063	382,343	357,962	267,786	770,887
Maintenance and operations	32,753,805	32,817,648	35,213,162	38,872,870	39,931,556	37,909,428	39,392,785	40,181,518	39,668,623	54,904,117
Pupil transportation	6,775,875	5,825,652	6,556,445	10,692,506	9,043,752	6,599,854	6,409,114	8,439,106	8,439,106	10,871,472
Support services-central	849,677	-	260,187	260,187	352,181	-	40,174	9,650	7,542,933	1,616,573
Other support services	2,438,144	-	1,533,282	1,727,777	4,275,366	3,659,592	4,136,892	4,259,818	4,200,693	4,429,606
Interest	-	-	-	-	-	-	-	-	-	1,031,100
School nutrition program	-	-	-	-	-	-	-	67,990	-	-
Non-instructional services	4,944,700	925,832	-	-	-	-	-	-	-	-
Capital grants and contributions:										
All	53,932,432	23,584,827	10,575,695	23,638,046	108,168,555	56,745,233	6,146,798	45,542,246	6,882,604	3,649,491
Total governmental activities program revenues	<u>509,640,888</u>	<u>508,231,553</u>	<u>568,605,079</u>	<u>676,104,500</u>	<u>806,998,240</u>	<u>672,943,937</u>	<u>683,074,307</u>	<u>751,054,694</u>	<u>688,463,959</u>	<u>743,373,586</u>
Business-type activities										
Charges for services:										
Food services	21,107,784	22,878,294	23,416,810	25,270,753	26,199,916	28,886,346	27,562,338	25,550,333	24,575,751	22,631,105
Operating grants and contributions:										
Food services	19,937,657	24,666,115	29,406,220	34,333,576	38,842,112	43,644,631	48,711,050	53,091,306	56,539,916	62,745,079
Capital grants and contributions:										
Food services	34,440	1,771,415	1,127,720	480,273	124,892	-	-	-	-	-
Total business-type activities program revenues	<u>41,079,881</u>	<u>49,315,824</u>	<u>53,950,750</u>	<u>60,084,602</u>	<u>65,166,920</u>	<u>72,530,977</u>	<u>76,273,388</u>	<u>78,641,639</u>	<u>81,115,667</u>	<u>85,376,184</u>
Total primary government program revenues	<u>\$ 550,720,769</u>	<u>\$ 557,547,377</u>	<u>\$ 622,555,829</u>	<u>\$ 736,189,102</u>	<u>\$ 872,165,160</u>	<u>\$ 745,474,914</u>	<u>\$ 759,287,696</u>	<u>\$ 829,696,333</u>	<u>\$ 769,579,626</u>	<u>\$ 828,749,770</u>
Net (Expense)/Revenue										
Governmental activities	\$ (590,757,674)	\$ (635,411,171)	\$ (670,724,252)	\$ (688,442,400)	\$ (714,426,508)	\$ (684,704,586)	\$ (847,875,601)	\$ (778,389,910)	\$ (818,026,562)	\$ (762,257,968)
Business-type activities	(2,296,707)	(643,501)	(2,091,765)	(2,874,583)	(7,796,790)	(6,578,484)	(4,713,756)	(10,424,129)	(3,418,271)	995,119
Total primary government net expense	<u>\$ (593,054,381)</u>	<u>\$ (636,054,672)</u>	<u>\$ (672,816,037)</u>	<u>\$ (691,316,983)</u>	<u>\$ (722,223,298)</u>	<u>\$ (691,283,070)</u>	<u>\$ (852,589,357)</u>	<u>\$ (788,814,039)</u>	<u>\$ (821,444,833)</u>	<u>\$ (761,262,849)</u>

**Financial Trend Schedule 2**  
**WINNETT COUNTY BOARD OF EDUCATION**  
**Changes in Net Position,**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**

	Fiscal Year									
	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General revenues and other changes in net position										
Taxes										
Property taxes levied for general purposes	\$ 294,567,166	\$ 314,456,187	\$ 329,777,328	\$ 366,659,883	\$ 401,878,333	\$ 708,974,309	\$ 740,115,136	\$ 720,977,072	\$ 665,419,990	\$ 459,869,890
Property taxes levied for debt services	36,657,647	34,087,689	34,391,387	32,523,294	35,430,097	38,438,071	40,434,293	38,772,139	36,021,733	30,062,352
Property taxes levied for 5-mill buy in	88,295,593	107,805,523	116,167,360	122,684,739	132,057,674	(140,379,743)	(152,685,121)	(153,447,361)	(147,860,534)	-
Sales tax	81,543,371	147,645,631	133,371,467	146,203,207	149,448,619	145,958,092	124,160,214	125,870,235	125,794,590	137,813,977
Other taxes	3,618,478	5,022,342	5,064,573	1,208,922	1,062,934	16,454,155	10,888,788	6,818,801	7,137,420	-
Federal and state aid not restricted to specific programs	28,313,734	30,537,374	32,137,228	32,278,545	36,778,274	46,100,505	67,677,229	65,991,936	79,765,631	43,223,047
Unrestricted interest and investment earnings	6,772,283	6,459,846	21,734,217	15,268,598	25,192,464	25,253,836	15,260,125	4,902,984	1,070,737	1,036,914
Local school activity	80,415,026	93,344,090	17,366,799	23,751,411	26,090,602	32,175,956	22,157,285	22,646,466	22,852,318	23,760,388
Miscellaneous	9,917,576	11,349,368	16,626,190	19,676,078	21,192,263	22,472,387	24,524,953	26,255,331	29,097,116	35,313,497
Gain on sale of assets	-	-	-	48,242	-	-	-	-	-	-
Transfers in (out)	-	-	-	-	6,123,896	-	-	-	-	-
Total governmental activities	640,100,874	750,708,050	706,626,569	760,302,919	835,275,366	895,507,568	892,512,902	858,767,603	819,289,001	731,200,065
Business-type activities:										
Interest and investment earnings	215,817	194,589	501,798	1,084,625	1,573,470	956,706	237,368	259,372	23,610	4,373
Transfers out	-	-	-	-	(6,123,896)	-	-	-	-	-
Total business-type activities	215,817	194,589	501,798	1,084,625	(4,550,426)	956,706	237,368	259,372	23,610	4,373
Total primary government	\$ 640,316,691	\$ 750,902,639	\$ 707,128,367	\$ 761,387,544	\$ 830,724,930	\$ 896,464,274	\$ 892,750,270	\$ 859,046,975	\$ 819,322,611	\$ 731,204,438
Change in net position	\$ 49,343,200	\$ 115,296,979	\$ 35,902,317	\$ 71,860,519	\$ 120,848,848	\$ 30,802,982	\$ 44,637,301	\$ 80,397,693	\$ 1,272,439	\$ (31,057,903)
Governmental activities	(2,080,800)	(448,912)	(1,589,987)	(1,789,958)	(12,347,216)	(7,621,778)	(4,476,388)	(10,154,757)	(3,394,661)	969,492
Business-type activities	47,262,310	114,847,967	34,312,330	70,070,561	108,501,632	23,181,204	40,160,913	70,232,936	(2,122,222)	(30,058,411)
Total primary government										

**Notes:**

(a) FY 2005 change in reporting entity. Gwinnett Technical College's operations are combined with the Department of Technical & Adult Education, State of Georgia.

**Financial Trend Schedule 3**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Fund Balances, Governmental Funds,**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**

	Fiscal Year			
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
General fund(e)				
Nonspendable	\$ -	\$ -	\$ -	\$ -
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Unassigned	-	-	-	-
Reserved	15,641,712	14,680,225	15,607,461	6,945,210
Unreserved	114,777,500	96,757,118	95,304,878	124,014,175
Total general fund	<u>\$ 130,419,212</u>	<u>\$ 111,437,343</u>	<u>\$ 110,912,339</u>	<u>\$ 130,959,385</u>
All other governmental funds(e)				
Nonspendable	\$ -	\$ -	\$ -	\$ -
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Unassigned	-	-	-	-
Reserved ( c),(d)	234,878,315	160,547,475	76,636,682	492,288,239
Unreserved, reported in:				
Capital project funds (a)	-	-	-	-
Special revenue funds (b)	7,809,579	3,662,310	4,566,159	6,472,875
Total all other governmental funds	<u>\$ 242,687,894</u>	<u>\$ 164,209,785</u>	<u>\$ 81,202,841</u>	<u>\$ 498,761,114</u>

**Notes:**

- (a) The deficit fund balance is the result of the District's contractual commitments related to the building program.  
In FY 2004 certificates of participation were issued to provide cashflow for the building program.
- (b) In FY 2002 local school activity is included as a special revenue fund.  
In FY 2005 the governance of Gwinnett Technical College (a local school activity fund) is transferred to the Department of Technical and Adult Education, State of Georgia.
- (c) In March 2007 \$425 million in general obligation bonds were issued to provide cash flow for the capital improvement program.
- (d) In May 2008 \$500 million in general obligation bonds were issued to provide cash flow for the capital improvement program.
- (e) Governmental fund balances are classified as Nonspendable, Restricted, Committed, Assigned and Unassigned in accordance with Government Accounting Standards Board 54, Fund Balance Reporting and Governmental Fund Type Definitions, effective for financial statement periods beginning after June 15, 2010.

<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
\$ -	-	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	77,269,485	30,120,144	38,494,846
-	-	-	99,999,353	105,389,196	105,186,281
12,796,505	9,061,703	8,698,497	-	-	-
135,735,576	145,043,607	140,266,858	-	-	-
<u>\$ 148,532,081</u>	<u>\$ 154,105,310</u>	<u>\$ 148,965,355</u>	<u>\$ 177,268,838</u>	<u>\$ 135,509,340</u>	<u>\$ 143,681,127</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	300,546,570	452,710,962	273,849,276
-	-	-	14,961,726	15,810,224	16,250,133
-	-	-	-	-	-
-	-	-	-	-	-
838,732,650	603,288,805	395,918,436	-	-	-
-	-	-	-	-	-
15,430,856	14,505,771	19,656,443	-	-	-
<u>\$ 854,163,506</u>	<u>\$ 617,794,576</u>	<u>\$ 415,574,879</u>	<u>\$ 315,508,296</u>	<u>\$ 468,521,186</u>	<u>\$ 290,099,409</u>

**Financial Trend Schedule 4**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Changes in Fund Balances, Governmental Funds**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**

	Fiscal Year				
	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>
Revenues					
Taxes	\$ 603,484,585	\$ 611,709,870	\$ 663,038,218	\$ 708,327,921	\$ 743,572,866
Intergovernmental	649,894,062	535,747,304	594,430,800	705,908,409	845,297,545
Investment earnings	6,459,846	21,734,217	15,268,598	25,192,464	25,253,836
Other	-	43,669,039	51,089,235	61,191,347	78,903,698
Total revenues	<u>1,259,838,493</u>	<u>1,212,860,430</u>	<u>1,323,826,851</u>	<u>1,500,620,141</u>	<u>1,693,027,945</u>
Expenditures					
Instruction	785,070,114	770,991,706	838,173,512	925,432,688	1,042,129,217
Pupil services	19,699,344	22,658,105	23,939,703	26,520,875	29,012,611
Instructional support	27,514,597	22,702,697	24,793,682	28,032,270	31,844,186
Educational media services	14,474,271	15,699,178	16,287,067	16,770,035	18,981,551
General administration	2,471,590	3,106,256	3,157,337	3,811,294	4,180,684
School administration	60,309,390	69,204,254	72,955,262	81,853,781	92,686,243
Business administration	10,272,482	10,694,781	13,609,285	17,739,838	13,685,708
Maintenance and operations	56,018,896	57,238,673	64,920,366	70,956,642	76,016,318
Pupil transportation	45,591,537	50,262,469	59,201,653	67,829,205	76,641,109
Support services-central	22,854,543	31,600,658	33,077,598	33,520,987	31,804,531
Other support services	3,888,375	5,003,569	2,125,173	4,324,254	7,353,349
School nutrition program	-	-	-	-	-
Community services	32,750	-	-	-	-
Non-Instructional	4,944,700	-	-	-	-
Capital outlay	177,779,057	200,962,434	291,752,488	185,159,265	328,356,748
Debt service					
Principal	23,160,000	24,250,000	25,404,371	27,388,323	37,487,234
Interest	13,113,329	25,945,668	30,134,886	20,362,471	42,690,247
Bond issuance costs	4,010,884	179,666	-	4,763,364	2,761,220
Total expenditures	<u>1,271,205,859</u>	<u>1,310,500,114</u>	<u>1,499,532,383</u>	<u>1,514,465,292</u>	<u>1,835,630,956</u>
Excess (deficiency) of revenues over (under) expenditures	(11,367,366)	(97,639,684)	(175,705,532)	(13,845,151)	(142,603,011)
Other financing sources (uses)					
Proceeds from capital lease	-	-	48,078,839	-	-
Proceeds from sale of asset	-	-	43,048,242	-	-
Proceeds from bond refunding	-	13,635,000	-	-	-
Premium received on refunding bonds	-	562,191	-	-	-
Proceeds from bond financing	-	-	-	425,000,000	500,000,000
Premium from bond financing	-	-	-	22,476,689	21,751,096
Proceeds from COPS refunding	-	-	-	204,195,000	-
Premium from COPS refunding	-	-	-	26,584,606	-
Payments to refunding escrow agents	-	(14,017,525)	-	(228,463,992)	-
Proceeds from certificates of participation	284,400,000	-	-	-	-
Premium from certificates of participation	16,040,778	-	-	-	-
Transfers in	24,218,365	20,692,074	21,005,603	30,294,998	29,852,932
Transfers out	(24,218,365)	(20,692,074)	(27,155,421)	(28,636,831)	(36,025,929)
Total other financing sources	<u>300,440,778</u>	<u>179,666</u>	<u>84,977,263</u>	<u>451,450,470</u>	<u>515,578,099</u>
Net change in fund balances	<u>\$ 289,073,412</u>	<u>\$ (97,460,018)</u>	<u>\$ (90,728,269)</u>	<u>\$ 437,605,319</u>	<u>\$ 372,975,088</u>
Debt service as a percentage of noncapital expenditures	3.83%	4.76%	4.82%	4.11%	5.82%

<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
\$ 750,520,033	\$ 727,448,997	\$ 683,837,873	\$ 667,874,030	\$ 636,839,872
736,867,812	744,860,483	828,417,555	759,991,312	786,596,633
15,262,037	4,902,984	1,070,736	763,072	1,036,914
61,322,468	59,866,358	61,589,625	60,352,608	59,073,885
<u>1,563,972,350</u>	<u>1,537,078,822</u>	<u>1,574,915,789</u>	<u>1,488,981,022</u>	<u>1,483,547,304</u>
1,019,833,450	944,255,632	918,464,981	910,375,975	874,146,094
31,908,939	32,170,796	33,594,980	35,162,862	37,297,068
33,646,753	31,135,012	31,299,247	34,884,566	32,171,013
20,037,505	20,188,132	19,910,928	19,383,045	17,489,799
4,223,936	9,191,483	11,296,146	8,642,336	6,082,462
94,319,228	96,268,916	98,371,203	96,790,649	103,030,491
13,561,430	13,399,067	14,816,850	15,766,357	10,625,856
82,023,178	84,318,326	87,190,891	87,775,995	89,130,744
79,008,430	75,322,725	78,609,287	81,347,194	83,507,953
35,019,833	35,319,907	38,550,364	44,139,790	34,478,075
7,851,365	9,673,890	9,574,902	5,996,177	6,126,117
-	-	67,990	-	-
-	-	-	-	-
-	-	-	-	-
282,298,185	208,783,903	121,073,379	95,716,912	177,489,392
31,265,017	128,646,682	141,225,000	155,620,000	118,170,000
59,770,802	68,013,185	61,911,629	55,874,064	58,356,943
-	1,730,017	261,112	1,725,996	-
<u>1,794,768,051</u>	<u>1,758,417,673</u>	<u>1,666,218,889</u>	<u>1,649,201,918</u>	<u>1,648,102,007</u>
(230,795,701)	(221,338,851)	(91,303,100)	(160,220,896)	(164,554,703)
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
-	274,065,000	19,640,000	277,705,000	-
-	36,320,725	-	34,648,038	-
-	-	-	-	-
-	-	-	-	-
-	(289,906,865)	-	(35,619,787)	-
-	-	-	-	-
-	-	-	-	-
42,085,770	67,396,961	39,081,181	25,302,546	66,995,516
<u>(42,085,770)</u>	<u>(73,896,622)</u>	<u>(39,181,181)</u>	<u>(30,411,102)</u>	<u>(72,841,210)</u>
<u>-</u>	<u>13,979,199</u>	<u>19,540,000</u>	<u>271,624,695</u>	<u>(5,845,694)</u>
<u>\$ (230,795,701)</u>	<u>\$ (207,359,652)</u>	<u>\$ (71,763,100)</u>	<u>\$ 111,403,799</u>	<u>\$ (170,400,397)</u>
6.40%	14.68%	15.16%	15.91%	13.64%

**Revenue Capacity Schedule 5**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Net Assessed Value and Estimated Actual Value of Taxable Property**  
**Last Ten Digest Years**  
**(in thousands)**

Digest Year	Fiscal Year Ended June 30,	Real Property	Personal Property	Heavy Duty Equipment	Timber	Public Utilities
2003	2004	17,222,379	2,182,087	1,075	109	362,295
2004	2005	18,673,591	2,077,306	2,292	154	391,494
2005	2006	19,859,580	2,189,913	3,488	78	432,275
2006	2007	22,043,037	2,308,695	246	74	409,587
2007	2008	24,461,078	2,416,264	-	-	421,389
2008	2009	25,946,948	2,456,556	-	-	431,327
2009	2010	25,063,518	2,456,718	1,347	74	441,763
2010	2011	23,050,525	2,272,602	244	-	447,243
2011	2012	20,024,432	3,172,260	241	65	401,325
2012	2013	18,431,262	3,343,184	1,113	29	421,946

Note: Assessment ratio of total value to total estimated actual value, set by state law, is 40%  
Source: Gwinnett County Government

Motor Vehicles	Mobile Homes	Total Taxable Assessed Value	Estimated Actual Taxable Value	Mill Levy General Fund and Bond	Taxable Assessed Value as a Percentage of Estimated Actual Value
1,931,920	17,923	21,717,788	54,294,470	20.30	40%
1,932,592	17,319	23,094,748	57,736,870	20.55	40%
1,906,738	17,099	24,409,171	61,022,927	20.55	40%
1,869,796	17,909	26,649,343	66,623,359	20.55	40%
2,077,118	18,859	29,394,707	73,486,768	20.55	40%
2,175,824	18,031	31,028,687	77,571,717	20.55	40%
2,217,468	17,901	30,198,788	75,496,971	20.55	40%
1,924,598	17,087	27,112,283	67,780,708	20.55	40%
1,991,583	14,263	25,013,550	62,533,875	20.55	40%
2,002,179	13,951	24,213,664	60,534,160	20.55	40%

**Revenue Capacity Schedule 6  
 GWINNETT COUNTY BOARD OF EDUCATION  
 Direct and Overlapping Property Tax Rates  
 Last Ten Fiscal Years  
 (rate per \$1,000 of assessed value)**

<b>Fiscal Year</b>	<b>School District Rates</b>			<b>Overlapping Rates</b>	
	<b>Maintenance and Operations *</b>	<b>Debt Service</b>	<b>Total</b>	<b>Gwinnett County</b>	<b>State of Georgia</b>
2004	18.87	1.43	20.30	11.50	0.25
2005	18.87	1.43	20.30	11.47	0.25
2006	19.25	1.30	20.55	11.47	0.25
2007	19.25	1.30	20.55	11.30	0.25
2008	19.25	1.30	20.55	11.08	0.25
2009	19.25	1.30	20.55	10.97	0.25
2010	19.25	1.30	20.55	13.25	0.25
2011	19.25	1.30	20.55	13.25	0.25
2012	19.25	1.30	20.55	13.02	0.25
2013	19.25	1.30	20.55	13.02	0.20

\* NOTE: The maintenance and operations tax for schools has a cap of 20.00 mills.

Source: Gwinnett County Budget Division - Tax Levy Resolution

**Revenue Capacity Schedule 7**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Principal Property Tax Payers**  
**Current Year and Nine Years Ago**

Taxpayer	2013			2004		
	Taxable Assessed Value	Rank	Percentage of Total District Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total District Taxable Assessed Value
Georgia Power	\$ 134,366,440	1	0.56 %	\$ 75,254,800	3	0.34 %
Publix	118,583,150	2	0.50 %	60,843,260	4	0.27 %
AT & T Communications	109,867,400	3	0.46 %	118,446,129	1	0.52 %
Wal-Mart	101,235,870	4	0.42 %	-	-	- %
Ciosco, formerly Scientific Atlanta, Inc.,	83,342,020	5	0.35 %	60,665,190	5	0.27 %
Mall of Georgia LLC	81,140,200	6	0.34 %	81,002,400	2	0.36 %
Jackson EMC	68,608,120	7	0.29 %	53,126,200	7	0.24 %
Atlanta Gas Light	41,285,840	8	0.17 %	-	-	- %
Georgia Transmisstion Corporation	39,200,360	9	0.16 %	-	-	- %
LA Forum Peachtree LLC	39,000,000	10	0.16 %	-	-	- %
Sugarloaf Mills LTD Partnership				53,128,600	6	0.24 %
Weeks Realty, LP				48,778,360	8	0.22 %
Gwinnett Prado LP				38,598,970	9	0.17 %
OFS, formerly Lucent Technologies				38,396,230	10	0.17 %
	<u>\$ 816,629,400</u>		<u>3.41 %</u>	<u>\$ 628,240,139</u>		<u>2.80 %</u>
Total						

Source: Gwinnett County CAFR, fiscal year ended 12/31/2012

**Revenue Capacity Schedule 8  
GWINNETT COUNTY BOARD OF EDUCATION  
Property Tax Levies and Collections  
Last Ten Digest Years**

<b>Fiscal Year</b>	<b>Taxes Levied for the Fiscal Year</b>	<b>Collected within the Fiscal Year of the Levy</b>		<b>Collections in Subsequent Years</b>	<b>Total Collections to Date</b>	
		<b>Amount</b>	<b>Percentage of Levy</b>		<b>Amount</b>	<b>Percentage of Levy</b>
2004	441,662,369	440,767,793	99.80	890,310	441,658,103	100.00%
2005	469,640,999	468,431,396	99.74	1,041,801	469,473,197	99.96%
2006	502,366,106	499,157,150	99.36	3,088,930	502,246,080	99.98%
2007	548,431,810	539,229,402	98.32	8,988,481	548,217,883	99.96%
2008	604,856,386	595,083,174	98.38	9,551,367	604,634,541	99.96%
2009	638,424,459	625,290,643	97.94	12,846,152	638,136,795	99.95%
2010	621,370,608	604,917,789	97.35	15,753,683	620,671,472	99.89%
2011	557,937,443	546,765,535	98.00	9,801,368	556,566,903	99.75%
2012	514,796,259	506,878,451	98.46	6,399,162	513,277,613	99.71%
2013	486,499,980	482,469,973	99.17	-	482,469,973	99.17%

Source: Gwinnett County Tax Assessor's Office and District records



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**Revenue Capacity Schedule 9  
GWINNETT COUNTY BOARD OF EDUCATION  
Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years**

<b>Governmental Activities</b>			
<b>Fiscal Year</b>	<b>General Obligation Bonds</b>	<b>Certificates of Participation</b>	<b>Capital Leases</b>
2004	\$ 226,725,000	284,400,000	-
2005	\$ 202,460,000	284,400,000	-
2006	\$ 177,675,000	284,400,000	48,043,010
2007	\$ 576,160,000	279,775,000	47,169,687
2008	\$ 1,047,655,000	273,045,000	44,917,453
2009	\$ 1,030,355,000	264,490,000	39,507,436
2010	\$ 922,125,000	254,545,000	39,135,754
2011	\$ 812,265,000	242,820,000	39,135,754
2012	\$ 912,695,000	230,520,000	39,135,754
2013	\$ 807,440,000	217,605,000	39,135,754

**Notes:**

- (a) Details regarding the Board's outstanding debt can be found in the notes to the financial statements.
- (b) See schedule 12 for personal income and population data.

	<b><u>Total Primary Government (a)</u></b>	<b><u>Percentage of Estimated Actual Taxable Value</u></b>	<b><u>Percentage of Personal Income (b)</u></b>	<b><u>Per Capita (b)</u></b>
\$	511,125,000	0.94%	2.46%	770
\$	486,860,000	0.84%	2.24%	708
\$	510,118,010	0.84%	2.17%	717
\$	903,104,687	1.36%	3.59%	1,220
\$	1,365,617,453	1.86%	5.20%	1,787
\$	1,334,352,436	1.72%	5.00%	1,709
\$	1,215,805,754	1.61%	4.83%	1,527
\$	1,094,220,754	1.61%	4.25%	1,354
\$	1,182,350,754	1.89%	4.36%	1,433
\$	1,064,180,754	1.76%	not available	1,270

**Revenue Capacity Schedule 10**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Direct and Overlapping Governmental Activities Debt**  
**As of June 30, 2013**

	<u>Estimated Outstanding General Obligation Debt</u>	<u>Percentage Applicable to Gwinnett County Board of Education</u>	<u>Amount Applicable to Gwinnett County Board of Education</u>
<u>Direct Debt</u>			
Gwinnett County Board of Education	\$ 807,440,000	100 %	\$ 807,440,000
<u>Overlapping Debt</u>			
Gwinnett County General Obligation Bonds	46,385,000	100 %	46,385,000
City of Berkeley Lake	2,028,000	100 %	2,028,000
City of Suwanee	14,465,000	100 %	14,465,000
Total Overlapping Debt	<u>62,878,000</u>		<u>62,878,000</u>
Total Direct and Overlapping Debt	<u><u>\$ 870,318,000</u></u>		<u><u>\$ 870,318,000</u></u>

**Source:** Gwinnett County CAFR, fiscal year ended 12/31/2012  
City of Suwanee Financial Services Department  
June 30, 2013 City of Berkeley Lake Financial Report

**Note:** Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the geographic area. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.



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**Debt Capacity Schedule 11**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Ratios of Net General Bonded Debt Outstanding and Legal Debt Margin,**  
**Last Ten Fiscal Years**

	Fiscal Year			
	2004	2005	2006	2007
General bonded debt outstanding				
General obligation debt	\$ 226,725,000	\$ 202,460,000	\$ 177,675,000	\$ 576,160,000
Percentage of taxable assessed value (a)	1.04%	0.88%	0.73%	2.16%
Per capita (b)	330	285	240	754
Less: Amounts set aside to repay general debt	<u>(8,634,670)</u>	<u>(7,961,351)</u>	<u>(14,265,424)</u>	<u>(23,893,868)</u>
Total net debt applicable to debt limit	218,090,330	194,498,649	163,409,576	552,266,132
Legal debt limit ( c)	2,171,778,800	2,309,474,800	2,440,917,100	2,664,934,300
Legal debt margin (d)	<u>\$ 1,953,688,470</u>	<u>\$ 2,114,976,151</u>	<u>\$ 2,277,507,524</u>	<u>\$ 2,112,668,168</u>
Legal debt margin as a percentage of the debt limit	89.96%	91.58%	93.31%	79.28%

NOTE: Details regarding outstanding debt can be found in the notes to the financial statements.

(a) Property value data can be found in Schedule 5: Taxable Assessed and Estimated Full Value of Property.

(b) Population data can be found in Schedule 12: Demographic and Economic Statistics

(c) Georgia Statute Article IX, Section V, Paragraph I states any district shall never exceed 10% of the assessed value of all taxable property.

(d) The legal debt margin is the Gwinnett County Board of Education's available borrowing authority calculated by subtracting the net debt applicable to the legal debt from the debt limit.

	2008	2009	2010	2011	2012	2013
\$	1,047,655,000	\$ 1,030,355,000	\$ 922,125,000	\$ 812,265,000	\$ 912,695,000	\$ 807,440,000
	3.56%	3.32%	3.05%	2.93%	3.56%	3.33%
	1,342	1,294	1,141	985	1,089	-
	<u>(40,001,076)</u>	<u>(84,682,702)</u>	<u>(100,258,281)</u>	<u>(101,305,861)</u>	<u>(90,570,447)</u>	<u>(27,437,585)</u>
	1,007,653,924	945,672,298	821,866,719	710,959,139	822,124,553	780,002,415
	2,939,470,700	3,103,868,700	3,019,878,800	2,771,229,971	2,560,416,956	2,421,366,397
\$	<u><u>1,931,816,776</u></u>	<u><u>2,158,196,402</u></u>	<u><u>2,198,012,081</u></u>	<u><u>2,060,270,832</u></u>	<u><u>1,738,292,403</u></u>	<u><u>1,641,363,982</u></u>
	65.72%	69.53%	72.78%	74.34%	67.89%	67.79%

**Demographic and Economic Information Schedule 12**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Demographic and Economic Statistics**  
**Last Ten Calendar Years**

<b>Year</b>	<b>Population</b>	<b>Personal Income</b> (amounts expressed in thousands)	<b>Per Capita Personal Income</b>	<b>School Enrollment</b>	<b>Unemployment Rate</b>
2003	663,391	20,808,229	31,366	122,570	4.4%
2004	687,468	21,749,048	31,636	129,014	4.2%
2005	710,978	23,470,205	33,011	135,392	4.6%
2006	740,267	25,147,545	33,971	144,598	4.2%
2007	764,129	26,268,514	34,377	152,044	4.1%
2008	780,721	26,697,771	34,196	155,618	5.6%
2009	796,276	25,156,449	31,593	157,219	8.9%
2010	808,291	25,716,187	31,816	159,298	9.0%
2011	824,941	27,108,076	32,861	160,744	8.5%
2012	837,873	Not available	Not available	162,370	7.8%

Sources: Gwinnett County CAFR, fiscal year ended 12/31/2012.  
State of Georgia Student Full-time Equivalent Data Collection System Enrollment by Grade Report.

**Demographic and Economic Information Schedule 13**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Principal Employers**  
**Current Year and Nine Years Ago**

<b>EMPLOYER</b>	<b>2013</b>			<b>2004</b>		
	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Total Employment</b>	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Total Employment</b>
Gwinnett County Public Schools	19,477	1	4.8 %	16,825	1	4.7 %
Gwinnett County Government	4,812	2	1.2 %	4,152	2	1.2 %
Gwinnett Health Care System	3,426	3	0.8 %	4,000	3	1.1 %
Wal-Mart	2850	4	0.7 %	3,067	4	0.9 %
Publix	2,545	5	0.6 %	1,788	7	0.5 %
State of Georgia	2,345	6	0.6 %	1,760	8	0.5 %
Kroger Company	2208	7	0.5 %			%
Cisco, previously Scientific Atlanta	1,917	8	0.5 %	1,525	9	0.4
Primerica Financial Services	1,569	9	0.4 %	1,800	6	0.5 %
US Post Office	1,568	10	0.4 %	2,440	5	0.7
Home Depot				1,190	10	0.3 %
						%
<b>Total</b>	<b>42,717</b>		<b>10.5 %</b>	<b>38,547</b>		<b>10.8 %</b>

Source: 2013 Gwinnett County Comprehensive Annual Financial Report, as of 12/31/2012.  
2004 Gwinnett County Comprehensive Annual Financial Report, as of 12/31/2003.

**Operating Information Schedule 14**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Full-time Equivalent District Employees by Function**

<b>Employee Category</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
<b>Instructional</b>								
Teachers	9,762	10,328	11,038	11,081	10,872	10,606	10,285	10,054
Parapros	1,801	1,910	1,867	1,806	1,765	1,708	1,640	1,561
Interpreters	24	25	22	23	25	24	24	24
Technology support specialists	216	223	227	234	241	215	239	229
Counselors	295	301	309	314	302	281	305	301
Graduation specialist	-	-	-	-	41	42	-	-
Total instructional	<u>12,098</u>	<u>12,787</u>	<u>13,463</u>	<u>13,458</u>	<u>13,246</u>	<u>12,876</u>	<u>12,492</u>	<u>12,169</u>
<b>Media services</b>								
Secretaries/clerical	113	111	118	122	124	129	117	104
Library media specialists	120	117	123	126	132	134	133	130
Directors	2	2	2	2	1	1	1	1
Coordinators/managers	5	5	8	7	9	9	10	12
Total media services	<u>240</u>	<u>235</u>	<u>251</u>	<u>257</u>	<u>266</u>	<u>273</u>	<u>261</u>	<u>248</u>
<b>Pupil services</b>								
Secretaries/clerical	137	143	150	158	167	172	171	171
Nurses	13	13	12	13	12	12	13	13
Therapists	55	57	66	69	71	71	69	71
Psychologists	39	42	44	48	52	52	52	54
Social workers	28	31	30	28	27	27	29	29
Directors	4	6	5	7	7	7	7	7
Coordinators	12	16	17	20	21	21	21	23
Total pupil services	<u>288</u>	<u>308</u>	<u>324</u>	<u>343</u>	<u>357</u>	<u>362</u>	<u>363</u>	<u>368</u>
<b>Instructional support</b>								
Associate superintendent	1	2	2	2	2	2	2	3
Chief academic officer	1	-	-	1	-	-	-	-
Secretaries/clerical	48	53	58	49	46	40	42	43
Graduation coaches	-	16	37	39	-	-	-	-
Area superintendents/directors	15	28	30	30	30	28	39	34
Coordinators	96	88	90	94	98	98	165	105
Total instructional support	<u>161</u>	<u>187</u>	<u>217</u>	<u>215</u>	<u>176</u>	<u>168</u>	<u>248</u>	<u>185</u>
<b>General administration</b>								
Superintendent/technical school director	1	1	1	1	1	1	1	1
Executive directors	2	2	2	2	2	2	2	2
Secretaries/clerical	3	5	5	5	5	5	5	5
Coordinators	-	-	-	2	1	1	1	1
Total general administration	<u>6</u>	<u>8</u>	<u>8</u>	<u>10</u>	<u>9</u>	<u>9</u>	<u>9</u>	<u>9</u>

**Operating Information Schedule 14**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Full-time Equivalent District Employees by Function**

<b>Employee Category</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
<b>School administration</b>								
Principals	101	103	108	111	121	128	130	130
Assistant principals	354	392	414	433	437	442	386	462
Secretaries/clerical/bookkeepers	659	697	744	766	804	836	801	798
Other	8	9	9	9	9	9	8	8
Total school administration	1,122	1,201	1,275	1,319	1,371	1,415	1,325	1,398
<b>Employee Category</b>	<b>2,006</b>	<b>2,007</b>	<b>2,008</b>	<b>2,009</b>	<b>2,010</b>	<b>2,011</b>	<b>2,012</b>	<b>2,013</b>
<b>Business administration</b>								
Chief financial officer	1	1	1	1	1	1	1	1
Secretarial/clerical	69	63	67	68	69	67	63	63
Accountants	9	12	14	14	14	15	13	13
Warehouse personnel	39	37	40	39	39	39	38	38
Directors	7	7	8	7	7	7	8	7
Coordinators/managers/auditors	13	16	17	20	18	18	19	19
Total business administration	138	136	147	149	148	147	142	141
<b>Maintenance and operations</b>								
Chief operations officer	1	1	1	1	1	1	1	1
Secretaries /clerical	22	22	23	24	21	20	19	20
Maintenance and security personnel	144	149	149	150	163	159	154	158
Custodians	733	745	776	842	906	936	958	961
Directors	5	4	4	4	4	4	4	5
Coordinators	6	7	7	8	8	7	8	9
Total maintenance and operations	911	928	960	1,029	1,103	1,127	1,144	1,154
<b>Transportation</b>								
Secretaries/clerical	36	32	43	42	44	43	44	45
Bus drivers	1,253	1,395	1,449	1,556	1,553	1,572	1,568	1,567
Bus monitors	177	188	197	205	204	203	201	204
Director	1	1	1	1	1	1	1	1
Supervisors/managers	46	77	53	55	54	55	53	56
Total transportation	1,513	1,693	1,743	1,859	1,856	1,874	1,867	1,873
<b>Support service-central</b>								
Chief human resources officer	1	1	1	1	1	1	1	1
Chief information officer	1	1	1	1	1	1	1	1
Secretaries/clerical	52	53	57	69	67	64	63	58
Research and planning personnel	6	6	7	7	7	7	9	9
Directors	25	25	23	26	26	24	23	23
Coordinators	66	78	77	77	84	110	75	80
Total support service-central	151	164	166	181	186	207	172	173
<b>Other support services</b>								
Community school directors	15	15	14	14	17	16	18	18
Other	30	34	46	48	58	63	62	69
Total other support services	45	49	60	62	75	79	80	87
<b>School nutrition program</b>								
Secretarial/clerical	5	5	7	9	8	7	6	7
Food service managers	102	105	107	112	120	127	128	128
Food service workers	1,160	1,232	1,264	1,378	1,400	1,439	1,423	1,337
Director	1	1	1	1	1	1	1	1
Coordinators	8	9	9	10	11	12	11	11
Total school nutrition program	1,276	1,352	1,388	1,510	1,540	1,586	1,570	1,485
Grand total	17,949	19,048	20,002	20,392	20,333	20,123	19,672	19,289

Source: The district's human resources management system.

**Operating Information Schedule 15**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Operating Statistics**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<b>Fiscal Year</b>	<b>Expenditures (1)</b>	<b>Enrollment (2)</b>	<b>Cost per Pupil</b>	<b>Percentage Change</b>	<b>Teaching Staff (3)</b>	<b>Pupil Teacher Ratio</b>	<b>Graduation Rate (4)</b>	<b>Percent of Free and Reduced Students in the Lunch Program (5)</b>
2004	860,104,192	129,014	6,667	(4.66)	8,545	15.10	71.9	30.75%
2005	963,411,515	135,392	7,116	6.73	9,074	14.92	74.8	34.00%
2006	1,053,362,847	144,598	7,285	8.54	9,762	14.81	73.8	37.17%
2007	1,173,775,136	152,043	7,720	10.26	10,328	14.72	77.3	39.59%
2008	1,273,671,983	155,618	8,185	7.84	11,038	14.10	79.1	41.31%
2009	1,238,263,293	157,219	7,876	(2.86)	11,081	14.19	82.0	45.65%
2010	1,240,755,274	159,296	7,789	0.20	10,871	14.65	84.7	49.89%
2011	1,236,972,334	160,744	7,695	(0.31)	10,606	15.16	67.6	52.37%
2012	1,236,028,779	162,370	7,612	(0.08)	10,285	15.79	71.0 **	53.73%
2013	1,196,765,605	164,976	7,254	(3.28)	10,059	16.40	0.0 **	55.67%

**Notes:**

(1) Expenditures from Statement of Revenues, Expenditures, and Changes in Fund Balances for General Fund.

(2) State of Georgia Student Full-time Equivalent Data Collection System Enrollment by Grade Report.

(3) District's human resources management system. Full time equivalent teaching staff only.

(4) State of Georgia Governor's Office of Student Achievement.

(5) State of Georgia Free and Reduced Price Lunch Eligibility Report.

\*Beginning with the 2010-2011 school year, the high school graduation rate was calculated using the cohort calculation method.

\*\*At the time of publication, the 2012-2013 rate had not been finalized and upon finalization may differ from rate now published.



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**Operating Information Schedule 16**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**School Building Information**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<b>SCHOOL</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
<b>Elementary</b>										
Alcova (2005)										
Square feet	-	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453
Capacity	-	769	769	769	769	769	750	750	750	750
Enrollment	-	720	767	879	1,004	1,029	1,017	1,049	1,023	1,012
Anderson Livsey (2011)										
Square feet	-	-	-	-	-	-	-	143,106	143,106	143,106
Capacity	-	-	-	-	-	-	-	950	950	950
Enrollment	-	-	-	-	-	-	-	767	705	744
J.A. Alford (2004)										
Square feet	90,453	90,453	90,453	134,078	134,078	134,078	134,078	134,078	134,078	134,078
Capacity	769	769	769	769	769	1,164	1,150	1,150	1,150	1,150
Enrollment	826	875	884	963	973	1,021	1,011	964	1,003	966
Annistown (1981)										
Square feet	70,516	70,516	70,516	70,516	70,516	70,516	70,516	70,516	70,516	70,516
Capacity	728	728	728	728	728	728	675	675	675	675
Enrollment	523	496	533	554	553	558	563	613	518	530
Arcado (1981)										
Square feet	69,444	72,044	72,044	101,800	101,800	101,800	101,800	101,800	101,800	101,800
Capacity	582	582	582	582	582	790	750	750	750	750
Enrollment	776	799	856	880	875	963	972	992	1,051	1,134
Beaver Ridge (1979)										
Square feet	80,894	80,894	129,108	129,108	129,108	129,108	129,108	129,108	129,108	129,108
Capacity	873	873	873	1,102	1,102	1,102	950	950	950	950
Enrollment	982	975	979	1,083	1,101	1,142	1,199	1,262	1,261	1,263
Benefield (1982)										
Square feet	78,481	78,481	78,481	78,481	78,481	103,555	103,555	103,555	103,555	143,710
Capacity	894	894	894	894	894	1,102	950	950	950	950
Enrollment	910	1,052	1,121	1,238	1,272	1,348	1,389	1,235	1,263	1,330
Berkeley Lake (1983)										
Square feet	102,142	102,142	102,142	102,142	102,142	102,142	102,142	102,142	102,142	102,142
Capacity	1,019	1,019	1,019	1,019	1,019	1,019	1,000	1,000	1,000	1,000
Enrollment	1,207	1,098	1,147	1,165	1,078	1,107	1,121	1,138	1,176	1,143
Bethesda (1905)										
Square feet	136,162	136,162	136,162	136,162	136,162	136,162	136,162	136,162	136,162	136,162
Capacity	1,019	1,019	1,019	1,019	1,019	1,019	1,150	1,150	1,150	1,150
Enrollment	999	1,002	1,113	1,102	1,132	1,181	1,187	1,214	1,263	1,291
W.C. Britt (1969)										
Square feet	70,110	70,110	70,110	70,110	70,110	70,110	70,110	70,110	70,110	70,110
Capacity	665	665	665	665	665	665	675	675	675	675
Enrollment	974	1,054	1,068	1,046	970	952	952	569	596	567
Brookwood (1985)										
Square feet	75,856	85,456	140,636	140,636	140,636	140,636	140,636	140,636	140,636	140,636
Capacity	1,019	1,019	1,019	1,310	1,310	1,310	1,275	1,275	1,275	1,275
Enrollment	1,009	977	995	1,129	1,070	1,061	1,036	1,083	1,099	1,083
Burnette (2011)										
Square feet	-	-	-	-	-	-	-	115,768	115,768	115,768
Capacity	-	-	-	-	-	-	-	750	750	750
Enrollment	-	-	-	-	-	-	-	696	712	702
Camp Creek (1972)										
Square feet	80,688	80,688	112,225	112,225	112,225	112,225	112,225	112,225	112,225	112,225
Capacity	790	790	790	977	977	977	950	950	950	950
Enrollment	949	968	991	1,041	1,040	1,009	969	979	982	1,005
Cedar Hill (1988)										
Square feet	112,979	112,979	112,979	112,979	112,979	112,979	112,979	112,979	112,979	112,979
Capacity	1,206	1,206	1,206	1,206	1,206	1,206	1,050	1,050	1,050	1,050
Enrollment	1,227	1,216	1,267	1,300	1,372	1,349	1,372	1,344	1,341	1,365
Centerville (1973)										
Square feet	82,214	82,214	82,214	82,214	82,214	82,214	82,214	82,214	82,214	82,214
Capacity	769	769	769	769	769	769	800	800	800	800
Enrollment	764	767	863	836	842	848	850	777	736	714
Chattahoochee (1988)										
Square feet	120,737	145,642	145,642	145,642	145,642	145,642	145,642	145,642	145,642	145,642
Capacity	1,185	1,185	1,393	1,393	1,393	1,393	1,400	1,400	1,400	1,400
Enrollment	1,183	1,187	1,164	1,197	1,138	1,161	1,140	1,154	1,195	1,167

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Charles B. Chesney (2004)										
Square feet	-	90,453	90,453	90,453	90,453	90,453	134,078	134,078	134,078	134,078
Capacity	-	769	769	769	769	769	1,150	1,150	1,150	1,150
Enrollment	-	715	796	803	811	853	859	896	1,063	1,131
W. J. Cooper (2003)										
Square feet	90,453	90,453	90,453	189,893	189,893	189,893	189,893	189,893	189,893	189,893
Capacity	769	769	769	769	769	1,705	1,600	1,600	1,600	1,600
Enrollment	1,218	1,398	1,581	1,783	1,402	1,157	1,176	1,176	1,170	1,161
Corley (2003)										
Square feet	90,453	90,453	90,453	134,078	134,078	134,078	134,078	134,078	134,078	134,078
Capacity	769	769	769	769	769	1,164	1,150	1,150	1,150	1,150
Enrollment	924	1,138	1,276	1,253	1,239	1,296	1,352	1,270	1,350	1,348
Craig (1993)										
Square feet	88,750	149,491	149,491	149,491	149,491	149,491	149,491	149,491	149,491	149,491
Capacity	769	769	1,393	1,393	1,393	1,393	1,375	1,375	1,375	1,375
Enrollment	925	910	997	1,189	1,233	1,157	1,129	1,075	1,047	1,008
Dacula (1990)										
Square feet	102,301	176,761	176,761	192,540	192,540	192,540	192,540	192,540	192,540	192,540
Capacity	1,019	1,019	1,705	1,705	1,705	1,705	1,500	1,500	1,500	1,500
Enrollment	1,364	1,511	1,757	2,076	1,686	1,732	1,413	1,338	1,324	1,329
Duncan Creek (2003)										
Square feet	90,453	90,453	90,453	162,135	162,135	162,135	162,135	162,135	162,135	162,135
Capacity	769	769	769	769	769	1,393	1,325	1,325	1,325	1,325
Enrollment	934	1,186	1,426	1,612	1,671	1,127	1,144	1,187	1,169	1,113
J.G. Dyer (1970)										
Square feet	85,991	85,991	85,991	85,991	85,991	85,991	153,318	153,318	153,318	153,318
Capacity	748	748	748	748	748	748	1,250	1,250	1,250	1,250
Enrollment	688	618	676	641	639	613	797	835	816	785
Ferguson (2011)										
Square feet	-	-	-	-	-	-	-	143,106	143,106	143,106
Capacity	-	-	-	-	-	-	-	950	950	950
Enrollment	-	-	-	-	-	-	-	919	953	955
Fort Daniel (1994)										
Square feet	103,472	103,472	103,472	103,472	103,472	103,472	103,472	103,472	103,472	103,472
Capacity	1,019	1,019	1,019	1,019	1,019	1,019	1,000	1,000	1,000	1,000
Enrollment	985	1,072	1,179	1,203	1,200	1,002	660	624	625	625
Freeman's Mill (1999)										
Square feet	109,410	109,410	109,410	109,410	109,410	109,410	109,410	109,410	109,410	109,410
Capacity	1,019	1,019	1,019	1,019	1,019	1,019	1,000	1,000	1,000	1,000
Enrollment	1,129	1,177	1,152	1,167	1,118	1,152	926	924	883	946
Grayson (1940)										
Square feet	106,543	106,543	106,543	106,543	106,543	106,543	106,543	106,543	106,543	106,543
Capacity	1,019	1,019	1,019	1,019	1,019	1,019	950	950	950	950
Enrollment	1,133	1,273	1,375	1,488	1,561	1,266	733	795	795	809
Gwin Oaks (1976)										
Square feet	87,766	87,766	87,766	87,766	87,766	87,766	87,766	87,766	87,766	87,766
Capacity	977	977	977	977	977	977	875	875	875	875
Enrollment	1,127	1,122	1,149	957	1,019	1,006	1,004	947	912	990
Harbins (1995)										
Square feet	105,600	152,460	152,460	152,460	152,460	152,460	152,460	152,460	152,460	152,460
Capacity	852	852	1,352	1,352	1,352	1,352	1,300	1,300	1,300	1,300
Enrollment	1,542	956	977	979	983	1,028	865	819	831	850
Harmony (1957)										
Square feet	98,242	98,242	98,242	98,242	98,242	98,242	98,242	98,242	98,242	98,242
Capacity	728	728	728	728	728	728	675	675	675	675
Enrollment	829	956	1,151	1,340	657	646	652	651	597	592
Harris (1967)										
Square feet	75,860	75,860	75,860	75,860	75,860	75,860	75,860	75,860	75,860	75,860
Capacity	936	936	936	936	936	936	875	875	875	875
Enrollment	1,158	690	675	709	729	698	696	666	757	783
Head (1979)										
Square feet	64,357	64,357	64,357	64,357	64,357	64,357	64,357	64,357	64,357	64,357
Capacity	582	582	582	582	582	582	625	625	625	625
Enrollment	685	655	670	642	646	626	600	572	540	561

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Hopkins (1984)										
Square feet	85,035	175,098	175,098	175,098	175,098	175,098	175,098	175,098	175,098	175,098
Capacity	915	915	1,601	1,601	1,601	1,601	1,500	1,500	1,500	1,500
Enrollment	1,182	1,135	1,705	1,781	1,774	1,735	1,838	1,756	1,729	1,858
Ivy Creek (2004)										
Square feet	-	90,453	90,453	162,135	162,135	162,135	162,135	162,135	162,135	162,135
Capacity	769	769	769	769	769	1,393	1,325	1,325	1,325	1,325
Enrollment	852	1,011	1,186	1,315	1,356	911	896	900	870	882
Jackson (1995)										
Square feet	128,050	167,895	167,895	167,895	167,895	167,895	167,895	167,895	167,895	167,895
Capacity	1,393	1,393	1,643	1,643	1,643	1,643	1,500	1,500	1,500	1,500
Enrollment	1,691	1,809	1,780	1,814	1,810	1,792	1,768	1,725	1,652	1,608
Jenkins (2011)										
Square feet	-	-	-	-	-	-	-	131,656	131,656	131,656
Capacity	-	-	-	-	-	-	-	1,050	1,050	1,050
Enrollment	-	-	-	-	-	-	-	973	956	996
Kanoheda (1995)										
Square feet	114,514	114,514	114,514	114,514	114,514	114,514	114,514	114,514	114,514	114,514
Capacity	1,310	1,310	1,310	1,310	1,310	1,310	1,175	1,175	1,175	1,175
Enrollment	1,132	1,055	1,092	1,134	1,156	1,199	1,186	1,012	1,052	1,118
Knight (1975)										
Square feet	52,007	52,007	52,007	52,007	52,007	110,596	110,596	110,665	110,665	110,665
Capacity	520	520	520	520	520	873	850	850	850	850
Enrollment	687	672	677	691	704	713	718	747	785	736
Lawrenceville (1963)										
Square feet	104,972	104,972	104,972	104,972	104,972	104,972	104,972	104,972	104,972	104,972
Capacity	1,019	1,019	1,019	1,019	1,019	1,019	995	995	995	995
Enrollment	1,203	977	1,022	1,034	991	985	942	733	732	768
Level Creek (2004)										
Square feet	-	131,656	131,656	131,656	131,656	131,656	131,656	131,656	131,656	131,656
Capacity	-	1,102	1,102	1,102	1,102	1,102	1,050	1,050	1,050	1,050
Enrollment	-	949	1,067	1,147	1,122	1,126	1,130	1,007	966	919
Lilburn (1970)										
Square feet	123,537	176,787	176,787	176,787	176,787	176,787	176,787	176,787	176,787	176,787
Capacity	1,206	1,206	1,518	1,518	1,518	1,518	1,300	1,300	1,300	1,300
Enrollment	1,088	1,111	1,169	1,297	1,325	1,284	1,323	1,299	1,311	1,406
Lovin (2008)										
Square feet	-	-	-	-	146,680	146,680	146,680	146,680	146,680	146,680
Capacity	-	-	-	-	950	1,102	1,050	1,050	1,050	1,050
Enrollment	-	-	-	-	502	546	789	813	779	805
Magill (1996)										
Square feet	107,415	180,416	180,416	180,416	180,416	180,416	180,416	180,416	180,416	180,416
Capacity	1,019	1,019	1,643	1,643	1,643	1,643	1,500	1,500	1,500	1,500
Enrollment	1,322	1,458	1,592	1,736	1,696	1,399	1,407	1,393	1,300	1,299
Mason (1997)										
Square feet	132,940	132,940	132,940	132,940	132,940	132,940	132,940	132,940	132,940	132,940
Capacity	1,289	1,289	1,289	1,289	1,289	1,289	1,200	1,200	1,200	1,200
Enrollment	1,169	1,199	1,332	1,381	1,397	1,393	1,385	1,139	884	898
Mckendree (1988)										
Square feet	135,806	135,806	135,806	135,806	135,806	135,806	135,806	135,806	135,806	135,806
Capacity	1,310	1,310	1,310	1,310	1,310	1,310	1,250	1,250	1,250	1,250
Enrollment	1,128	1,147	1,129	1,114	1,108	1,096	1,174	1,158	1,127	1,118
Meadowcreek (1998)										
Square feet	115,679	115,679	115,679	115,679	115,679	115,679	115,679	115,679	115,679	115,679
Capacity	956	956	956	956	956	956	950	950	950	950
Enrollment	1,313	1,391	931	991	1,031	1,075	1,104	1,117	1,145	1,211
Minor (1987)										
Square feet	121,129	121,129	121,129	121,129	121,129	121,129	121,129	121,129	121,129	121,129
Capacity	1,164	1,164	1,164	1,164	1,164	1,164	1,150	1,150	1,150	1,150
Enrollment	928	894	1,064	1,129	1,205	1,203	1,295	1,110	1,105	1,113
Mountain Park (1966)										
Square feet	70,928	70,928	70,928	70,928	70,928	70,928	70,928	70,928	70,928	70,928
Capacity	499	499	499	499	499	499	550	550	550	550
Enrollment	608	602	650	654	646	631	596	568	585	577

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Mulberry (2008)										
Square feet	-	-	-	-	134,452	134,452	134,452	134,452	134,452	134,452
Capacity	-	-	-	-	950	102	950	950	950	950
Enrollment	-	-	-	-	536	557	557	586	573	546
Nesbit (1993)										
Square feet	108,272	108,272	165,792	165,792	165,792	165,792	165,792	165,792	165,792	165,792
Capacity	1,040	1,040	1,040	1,518	1,518	1,300	1,300	1,300	1,300	1,300
Enrollment	1,123	1,169	1,222	1,452	1,504	1,520	1,563	1,657	1,686	1,795
Norcross (1972)										
Square feet	91,082	91,082	91,082	91,082	91,082	91,082	91,082	91,926	91,926	140,106
Capacity	832	832	832	832	832	832	1,050	1,050	1,050	1,050
Enrollment	910	944	956	985	1,026	1,003	1,006	1,027	1,073	1,140
Norton (1986)										
Square feet	73,746	83,346	149,511	149,511	149,511	149,511	149,511	149,511	149,511	149,511
Capacity	873	873	873	1,248	1,248	1,248	1,200	1,200	1,200	1,200
Enrollment	1,182	1,366	1,667	1,928	1,954	1,224	1,211	1,120	1,074	1,071
Parsons (2003)										
Square feet	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453
Capacity	769	769	769	769	769	769	750	750	750	750
Enrollment	796	843	951	1,037	1,129	1,148	1,188	781	774	796
Partee (1997)										
Square feet	100,036	100,036	100,036	100,036	100,036	100,036	100,036	100,036	100,036	100,036
Capacity	852	852	852	852	852	852	875	875	875	875
Enrollment	613	634	676	703	714	755	741	495	583	609
Patrick (2008)										
Square feet	-	-	-	-	131,843	131,843	131,843	131,843	131,843	131,843
Capacity	-	-	-	-	950	1,102	1,050	1,050	1,050	1,050
Enrollment	-	-	-	-	793	872	839	854	862	844
Peachtree (1970)										
Square feet	130,241	130,241	130,241	130,241	130,241	130,241	130,241	130,241	130,241	130,241
Capacity	1,352	1,352	1,352	1,352	1,352	1,352	1,300	1,300	1,300	1,300
Enrollment	1,194	1,218	1,322	1,366	1,388	1,475	1,527	1,648	1,722	1,761
Pharr (1990)										
Square feet	106,994	106,994	106,994	106,994	106,994	106,994	106,994	106,994	106,994	106,994
Capacity	1,081	1,081	1,081	1,081	1,081	1,081	950	950	950	950
Enrollment	1,225	1,314	1,342	1,422	1,397	1,122	807	782	748	720
Puckett's Mill (2009)										
Square feet	-	-	-	-	-	162,227	162,227	162,227	162,227	162,227
Capacity	-	-	-	-	-	1,331	1,250	1,250	1,250	1,250
Enrollment	-	-	-	-	-	1,172	1,178	1,143	1,093	1,048
Riverside (1999)										
Square feet	132,127	132,127	132,127	132,127	132,127	132,127	132,127	132,127	132,127	132,127
Capacity	1,289	1,289	1,289	1,289	1,289	1,289	1,200	1,200	1,200	1,200
Enrollment	1,560	1,203	1,289	1,397	1,464	1,557	1,577	1,169	1,141	1,120
Roberts (2011)										
Square feet	-	-	-	-	-	-	-	149,699	149,699	149,699
Capacity	-	-	-	-	-	-	-	1,050	1,050	1,050
Enrollment	-	-	-	-	-	-	-	733	721	773
Rock Springs (1999)										
Square feet	109,410	152,891	152,891	152,891	152,891	152,891	152,891	152,891	152,891	152,891
Capacity	1,019	1,019	1,476	1,476	1,476	1,476	1,450	1,450	1,450	1,450
Enrollment	1,134	1,096	1,103	1,132	1,127	1,081	922	895	887	842
Rockbridge (1966)										
Square feet	82,574	82,574	82,574	82,574	82,574	82,574	82,574	82,574	82,574	82,574
Capacity	977	977	977	977	977	977	875	875	875	875
Enrollment	942	944	972	826	869	901	869	991	1,002	1,038
Rosebud (2009)										
Square feet	-	-	-	-	-	156,467	156,467	156,467	156,467	156,467
Capacity	-	-	-	-	-	1,331	1,250	1,250	1,250	1,250
Enrollment	-	-	-	-	-	1,069	1,027	1,046	993	1,009
Shiloh (1990)										
Square feet	87,157	87,157	87,157	87,157	87,157	87,157	87,157	87,157	87,157	87,157
Capacity	852	852	852	852	852	852	875	875	875	875
Enrollment	778	776	820	808	780	753	739	670	661	660

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Simonton (1992)										
Square feet	134,500	134,500	134,500	134,500	134,500	134,500	134,500	134,500	134,500	134,500
Capacity	1,206	1,206	1,206	1,206	1,206	1,206	1,050	1,050	1,050	1,050
Enrollment	2,074	1,377	1,479	1,525	1,535	1,519	1,305	863	819	818
Simpson (1993)										
Square feet	108,746	108,746	144,772	144,772	144,772	144,772	144,772	144,772	144,772	144,772
Capacity	1,019	1,019	1,019	1,289	1,289	1,289	1,200	1,200	1,200	1,200
Enrollment	1,123	1,052	1,016	975	951	925	927	896	889	843
Starling (2010)										
Square feet	-	-	-	-	-	-	156,467	156,467	156,467	156,467
Capacity	-	-	-	-	-	-	1,250	1,250	1,250	1,250
Enrollment	-	-	-	-	-	-	995	963	970	988
Stripling (1999)										
Square feet	110,282	110,282	110,282	128,122	128,122	128,122	128,122	128,122	128,122	128,122
Capacity	811	811	811	811	811	1,040	900	900	900	900
Enrollment	886	906	917	1,013	1,005	986	1,009	1,078	1,109	1,157
Sugar Hill (1995)										
Square feet	113,970	113,970	113,970	113,970	113,970	115,636	115,636	115,636	115,636	135,111
Capacity	1,019	1,019	1,019	1,019	1,019	1,019	1,175	1,175	1,175	1,175
Enrollment	960	992	1,049	1,094	1,100	1,128	1,128	1,168	1,209	1,213
Suwanee (1988)										
Square feet	82,997	82,997	82,997	82,997	82,997	82,997	82,997	82,997	82,997	82,997
Capacity	894	894	894	894	894	894	800	800	800	800
Enrollment	1,152	835	927	932	958	995	972	752	730	701
Sycamore (2003)										
Square feet	90,453	90,453	90,453	125,973	125,973	125,973	125,973	125,973	125,973	125,973
Capacity	769	769	769	769	769	1,081	950	950	950	950
Enrollment	808	928	1,031	1,204	1,324	1,350	688	694	725	734
Taylor (1997)										
Square feet	141,376	141,376	141,376	141,376	141,376	141,376	141,376	141,376	141,376	141,376
Capacity	1,393	1,393	1,393	1,393	1,393	1,393	1,300	1,300	1,300	1,300
Enrollment	1,263	1,240	1,200	1,164	1,104	1,044	1,042	1,005	938	915
Trip (2009)										
Square feet	-	-	-	-	-	156,467	156,467	156,467	156,467	156,467
Capacity	-	-	-	-	-	1,331	1,250	1,250	1,250	1,250
Enrollment	-	-	-	-	-	831	874	866	897	869
Walnut Grove (1992)										
Square feet	120,725	120,725	152,076	152,076	152,076	152,076	152,076	152,076	152,076	152,076
Capacity	1,248	1,248	1,248	1,352	1,352	1,352	1,225	1,225	1,225	1,225
Enrollment	1,081	1,040	1,010	955	998	1,003	1,014	918	926	905
White Oak (2010)										
Square feet	-	-	-	-	-	-	134,452	134,452	134,452	134,452
Capacity	-	-	-	-	-	-	950	950	950	950
Enrollment	-	-	-	-	-	-	672	732	769	787
Winn-Holt (2004)										
Square feet	-	150,871	150,871	150,871	150,871	150,871	150,871	150,871	150,871	150,871
Capacity	-	1,331	1,331	1,331	1,331	1,331	1,250	1,250	1,250	1,250
Enrollment	-	1,296	1,460	1,514	1,552	1,548	1,462	1,139	1,155	1,168
Woodward Mill (2010)										
Square feet	-	-	-	-	-	-	162,227	162,227	162,227	162,227
Capacity	-	-	-	-	-	-	1,250	1,250	1,250	1,250
Enrollment	-	-	-	-	-	-	929	912	870	892
<b>Middle</b>										
Bay Creek (2010)										
Square feet	-	-	-	-	-	-	180,834	180,834	180,834	180,834
Capacity	-	-	-	-	-	-	1,100	1,100	1,100	1,100
Enrollment	-	-	-	-	-	-	921	973	977	1,019
Berkmar (2004)										
Square feet	-	160,018	160,018	160,018	160,018	160,018	160,018	160,018	160,018	160,018
Capacity	-	1,125	1,125	1,125	1,125	1,125	1,050	1,050	1,050	1,050
Enrollment	-	916	1,002	1,032	1,020	988	1,050	968	998	1,065
Couch (2010)										
Square feet	-	-	-	-	-	-	180,834	180,834	180,834	180,834
Capacity	-	-	-	-	-	-	1,100	1,100	1,100	1,100
Enrollment	-	-	-	-	-	-	973	1,021	1,002	989
Creekland (1996)										
Square feet	275,904	275,904	275,904	275,904	275,904	275,904	275,904	275,904	275,904	275,904
Capacity	2,500	2,500	2,500	2,500	2,500	2,500	2,400	2,400	2,400	2,400
Enrollment	2,740	2,760	2,770	2,882	2,824	2,732	2,291	2,292	2,263	2,237
Crews (1997)										
Square feet	140,037	140,037	140,037	140,037	140,037	154,552	154,552	154,552	154,552	154,552
Capacity	1,150	1,150	1,150	1,150	1,150	1,400	1,150	1,150	1,150	1,150
Enrollment	1,277	1,274	1,285	1,324	1,344	1,299	1,277	1,199	1,173	1,228
Dacula (1940)										
Square feet	167,289	315,821	315,821	315,821	315,821	315,821	315,821	315,821	315,821	315,821
Capacity	1,525	1,525	2,325	2,325	2,325	2,325	2,325	2,325	2,325	2,325
Enrollment	2,927	1,616	1,722	1,940	2,162	2,227	1,652	1,566	1,558	1,462
Duluth (1973)										
Square feet	126,564	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537
Capacity	1,075	2,000	2,000	2,000	2,000	2,000	1,775	1,775	1,775	1,775
Enrollment	1,173	1,716	1,786	1,922	1,913	1,897	1,769	1,765	1,924	2,051

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<b>SCHOOL</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
Five Forks Middle (1979)										
Square feet	130,472	130,472	130,472	130,472	130,472	130,472	130,472	130,472	130,472	130,472
Capacity	1,150	1,150	1,150	1,150	1,150	1,150	1,100	1,100	1,100	1,100
Enrollment	1,134	1,071	1,233	1,217	1,174	1,046	1,054	1,060	1,064	1,061
Hull (1996)										
Square feet	202,800	202,800	202,800	202,800	202,800	202,800	202,800	202,800	202,800	202,800
Capacity	2,050	2,050	2,050	2,050	2,050	2,050	1,750	1,750	1,750	1,750
Enrollment	1,996	1,951	2,116	2,227	2,271	2,298	2,369	2,406	2,305	2,245
Jones (2004)										
Square feet	-	153,154	153,154	153,154	153,154	153,154	153,154	153,154	153,154	153,154
Capacity	-	1,125	1,125	1,125	1,125	1,125	1,075	1,075	1,075	1,075
Enrollment	-	858	1,059	1,242	1,389	1,494	1,243	1,280	1,278	1,290
Lanier (1973)										
Square feet	189,148	189,148	189,148	189,148	189,148	189,148	241,350	241,350	241,350	241,350
Capacity	2,000	2,000	2,000	2,000	2,000	1,800	1,662	1,662	1,662	1,662
Enrollment	2,905	2,102	2,372	2,464	2,577	2,717	1,154	1,115	1,225	1,299
Lilburn (1955)										
Square feet	208,449	208,449	208,449	208,449	208,449	208,449	208,449	208,449	208,449	208,449
Capacity	2,000	2,000	2,000	2,000	2,000	2,000	1,700	1,700	1,700	1,700
Enrollment	2,193	1,225	1,302	1,344	1,244	1,257	1,250	1,329	1,424	1,555
McConnell (1996)										
Square feet	141,200	198,019	198,019	198,019	198,019	198,019	198,019	198,019	198,019	200,035
Capacity	1,150	1,150	2,125	2,125	2,125	2,125	1,820	1,820	1,820	1,820
Enrollment	2,005	2,141	2,368	2,471	2,546	2,538	1,368	1,446	1,476	1,552
Moore (2012)										
Square feet	-	-	-	-	-	-	-	-	193,107	193,107
Capacity	-	-	-	-	-	-	-	-	-	-
Enrollment	-	-	-	-	-	-	-	-	878	1,025
North Gwinnett (2010)										
Square feet	-	-	-	-	-	-	241,350	241,350	241,350	241,350
Capacity	-	-	-	-	-	-	1,800	1,800	1,800	1,800
Enrollment	-	-	-	-	-	-	1,793	1,900	1,953	2,000
Osborne (2004)										
Square feet	-	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537
Capacity	-	1,800	1,800	1,800	1,800	1,800	1,662	1,662	1,662	1,662
Enrollment	-	1,657	1,864	1,976	2,005	2,037	1,531	1,602	1,638	1,672
Pinckneyville (1986)										
Square feet	156,665	156,665	156,665	156,665	156,665	156,626	156,626	156,626	156,626	156,626
Capacity	1,375	1,375	1,375	1,375	1,375	1,375	1,275	1,275	1,275	1,275
Enrollment	1,287	1,336	1,207	1,177	1,293	1,313	1,361	1,289	1,323	1,310
Radloff (2004)										
Square feet	-	177,380	177,380	177,380	177,380	177,380	177,380	259,692	259,692	259,692
Capacity	-	1,125	1,125	1,125	1,125	1,125	1,650	1,650	1,650	1,650
Enrollment	-	1,112	1,082	1,137	1,087	1,113	1,118	1,496	1,658	1,748
Richards (1987)										
Square feet	160,861	215,575	215,575	215,575	215,575	215,575	215,575	215,575	215,575	215,575
Capacity	1,650	1,650	2,150	2,150	2,150	2,150	1,825	1,825	1,825	1,825
Enrollment	2,166	2,275	2,409	2,525	2,502	2,425	2,164	2,194	1,423	1,407
Shiloh (1982)										
Square feet	164,888	164,888	164,888	164,888	164,888	164,888	187,108	187,108	187,108	187,108
Capacity	1,775	1,775	1,775	1,775	1,775	1,775	1,800	1,800	1,800	1,800
Enrollment	1,571	1,602	1,695	1,674	1,644	1,559	1,474	1,608	1,671	1,793

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<b>SCHOOL</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
Snell (2011)										
Square feet	-	-	-	-	-	-	-	187,912	187,912	187,912
Capacity	-	-	-	-	-	-	-	1,275	1,275	1,275
Enrollment	-	-	-	-	-	-	-	1,233	1,192	1,130
Snellville (1974)										
Square feet	121,512	191,586	191,586	191,586	191,586	191,524	191,524	191,524	191,524	191,524
Capacity	1,400	1,400	1,800	1,800	1,800	1,800	1,662	1,662	1,662	1,662
Enrollment	1,808	1,901	2,066	2,222	2,270	2,234	2,232	835	865	894
Summerour (1963)										
Square feet	127,335	129,270	129,270	129,270	129,270	129,270	129,270	129,270	129,270	129,270
Capacity	1,100	1,100	1,100	1,100	1,100	1,100	1,000	1,000	1,000	1,000
Enrollment	1,054	1,056	1,064	1,029	1,078	1,125	1,129	1,172	1,204	1,317
Sweetwater (1976)										
Square feet	209,725	209,725	209,725	209,725	209,725	209,725	209,725	209,725	209,725	209,725
Capacity	1,850	1,850	1,850	1,850	1,850	1,850	1,700	1,700	1,700	1,700
Enrollment	2,477	1,708	1,767	1,711	1,760	1,821	1,888	1,788	1,680	1,776
Trickum (1975)										
Square feet	121,607	121,607	121,607	121,607	121,607	241,350	241,350	241,350	241,350	241,350
Capacity	1,300	1,300	1,800	1,800	1,800	1,800	1,662	1,662	1,662	1,662
Enrollment	1,747	1,773	1,784	1,839	1,888	1,876	1,906	1,874	1,922	1,911
Twin Rivers (2010)										
Square feet	-	-	-	-	-	-	231,728	231,728	231,728	231,728
Capacity	-	-	-	-	-	-	1,662	1,662	1,662	1,662
Enrollment	-	-	-	-	-	-	1,422	1,443	1,491	1,458
<b>High</b>										
Archer (2010)										
Square feet	-	-	-	-	-	-	462,795	462,795	462,795	462,795
Capacity	-	-	-	-	-	-	2,800	2,800	2,800	2,800
Enrollment	-	-	-	-	-	-	1,360	1,684	1,911	2,102
Berkmar (1967)										
Square feet	431,704	431,704	431,704	431,704	431,704	455,339	455,339	455,339	453,339	453,339
Capacity	3,000	3,000	3,000	3,000	3,000	3,000	2,800	2,800	2,800	2,800
Enrollment	2,577	2,751	2,908	3,025	3,095	3,177	3,342	3,005	2,953	3,236
Brookwood (1981)										
Square feet	349,803	349,803	405,538	405,538	428,068	428,068	428,068	428,068	426,068	426,068
Capacity	2,450	2,450	2,450	3,000	3,000	3,000	2,800	2,800	2,800	2,800
Enrollment	3,136	3,159	3,272	3,423	3,455	3,494	3,420	3,403	3,331	3,343
Central Gwinnett (1957)										
Square feet	247,182	354,939	354,939	354,939	371,818	371,818	371,818	371,818	368,546	368,546
Capacity	1,600	1,600	2,650	2,650	2,650	2,650	2,375	2,375	2,375	2,375
Enrollment	2,277	2,415	2,606	2,758	2,761	2,832	2,672	2,559	2,563	2,525
Collins Hill (1994)										
Square feet	375,560	375,560	375,560	397,986	419,068	419,068	419,068	419,068	415,068	415,068
Capacity	3,000	3,000	3,000	3,000	3,000	3,000	2,800	2,800	2,800	2,800
Enrollment	3,556	3,476	3,581	3,657	3,720	3,689	3,482	3,333	3,215	3,113
Dacula (1973)										
Square feet	244,383	249,939	249,939	393,539	393,539	427,041	427,041	427,041	427,041	428,118
Capacity	1,475	1,475	1,475	1,475	1,475	3,000	2,800	2,800	2,800	2,800
Enrollment	2,923	1,806	1,953	2,169	2,332	2,414	2,039	1,946	1,822	1,854
Duluth (1959)										
Square feet	291,613	413,563	413,563	413,563	428,498	428,498	428,498	428,498	427,198	427,198
Capacity	1,975	1,975	3,000	3,000	3,000	2,400	2,800	2,800	2,800	2,800
Enrollment	2,099	1,996	2,015	2,084	2,203	2,308	2,359	2,403	2,512	2,510
Grayson (2000)										
Square feet	459,317	459,317	459,317	459,317	459,317	489,617	489,617	489,617	483,787	483,787
Capacity	1,900	1,900	2,500	2,500	2,500	2,500	2,350	2,350	2,350	2,350
Enrollment	2,253	2,577	2,838	3,127	3,230	3,331	2,804	2,668	2,571	2,611
Gwinnett School of Mathematics, Science & Technology (2008)										
Square feet	-	-	-	-	-	-	-	364,750	364,750	364,750
Capacity	-	-	-	-	-	-	1,200	1,200	1,200	1,200
Enrollment	-	-	-	-	192	327	404	596	696	851
Lanier (2011)										
Square feet	-	-	-	-	-	-	-	457,222	457,222	457,222
Capacity	-	-	-	-	-	-	-	1,800	1,800	1,800
Enrollment	-	-	-	-	-	-	-	865	1,162	1,449

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SCHOOL	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Meadowcreek (1986)										
Square feet	471,138	471,138	471,138	471,138	480,309	480,309	480,309	480,309	478,509	478,509
Capacity	3,000	3,000	3,000	3,000	3,000	3,000	2,800	2,800	2,800	2,800
Enrollment	2,103	2,103	2,269	2,237	2,366	2,348	2,391	2,675	2,732	2,858
Mill Creek (2004)										
Square feet	-	443,310	443,310	443,310	460,470	460,470	460,470	460,470	460,470	460,470
Capacity	-	3,250	3,250	3,250	3,250	3,250	3,050	3,050	3,050	3,050
Enrollment	-	2,351	3,005	3,644	3,997	4,116	3,469	3,495	3,479	3,578
Mountain View (2010)										
Square feet	-	-	-	-	-	-	475,470	475,470	462,795	462,795
Capacity	-	-	-	-	-	-	2,350	2,350	2,350	2,350
Enrollment	-	-	-	-	-	-	1,359	1,731	1,890	1,998
Norcross (1957)										
Square feet	440,329	440,329	440,329	440,329	449,828	449,828	449,828	449,828	448,028	448,028
Capacity	3,000	3,000	3,000	3,000	3,000	3,000	2,800	2,800	2,800	2,800
Enrollment	2,594	2,677	2,736	2,833	2,884	3,036	2,959	3,139	3,272	3,397
North Gwinnett (1954)										
Square feet	271,441	341,241	341,241	341,241	362,176	362,176	362,176	362,176	360,676	360,676
Capacity	1,900	1,900	2,500	2,500	2,500	2,500	2,350	2,350	2,350	2,350
Enrollment	2,770	2,362	2,555	2,870	3,027	3,176	3,350	2,665	2,521	2,481
Parkview (1976)										
Square feet	271,222	271,222	309,937	309,937	454,664	454,664	454,664	454,664	453,364	453,364
Capacity	2,000	2,000	2,000	2,000	2,000	2,700	2,625	2,625	2,625	2,625
Enrollment	2,640	2,607	2,634	2,675	2,628	2,648	2,712	2,685	2,696	2,715
Peachtree Ridge (2003)										
Square feet	433,570	433,570	433,570	433,570	437,882	437,882	437,882	437,882	437,882	437,882
Capacity	3,000	3,000	3,000	3,000	3,000	3,000	2,800	2,800	2,800	2,800
Enrollment	1,890	2,350	2,794	2,979	3,118	3,167	3,170	3,225	3,182	3,208
Phoenix (1997)										
Square feet	94,862	94,862	94,862	94,862	94,862	94,862	101,647	101,647	101,647	101,647
Capacity	775	775	775	775	775	775	775	775	775	775
Enrollment	735	688	601	583	560	503	490	449	607	576
Shiloh (1984)										
Square feet	295,063	295,063	295,063	314,663	337,649	337,649	337,649	394,225	410,202	410,202
Capacity	1,900	1,900	1,900	1,900	1,900	1,900	2,375	2,375	2,375	2,375
Enrollment	2,122	2,134	2,182	2,137	2,051	1,954	1,925	2,106	2,046	2,085
South Gwinnett (1957)										
Square feet	286,863	289,238	384,781	384,781	402,747	402,747	402,747	467,022	467,022	467,022
Capacity	1,925	1,925	1,925	2,400	2,400	2,400	2,800	2,800	2,800	2,800
Enrollment	2,065	2,210	2,524	2,795	2,817	2,778	2,756	2,405	2,386	2,417
<b>Other</b>										
T. Carl Buice School (1957)										
Square feet	55,747	55,747	55,747	55,747	55,747	55,747	55,747	55,747	55,747	55,747
Capacity	380	380	380	380	380	380	380	380	380	380
Enrollment	118	84	84	130	172	157	167	82	59	50
Gwinnett Intervention Education Center (1994)										
Square feet	29,796	29,796	29,796	29,796	29,796	29,796	29,796	29,796	29,796	29,796
Capacity	150	150	150	150	150	150	650	650	650	650
Enrollment	294	409	506	491	520	514	533	569	493	522
Gwinnett Online (2012)										
Square feet	-	-	-	-	-	-	-	-	66,805	66,805
Capacity	-	-	-	-	-	-	-	-	-	-
Enrollment	-	-	-	-	-	-	-	-	107	180
Oakland Meadow School (1978)**										
Square feet	25,274	25,274	25,274	25,274	114,088	114,088	114,088	114,088	114,088	114,088
Capacity	125	125	125	125	210	210	210	210	210	210
Enrollment	237	39	121	110	133	133	118	128	138	123
Buchanan (2002)										
Square feet	218,456	-	-	-	-	-	-	-	-	-
Capacity	200	200	-	-	-	-	-	-	-	-
Enrollment	88	-	-	-	-	-	-	-	-	-
Monarch School (2005)										
Square feet	-	126,564	126,564	126,564	126,564	126,564	126,564	126,564	126,564	126,564
Capacity	-	*	*	*	*	*	200	200	200	200
Enrollment	-	2	71	56	103	124	140	60	50	47
Ivy Preparatory Academy School										
Square feet	-	-	-	-	-	-	-	-	*	*
Capacity	-	-	-	-	-	-	-	-	-	-
Enrollment	-	-	-	-	-	-	-	-	506	-
New Life Academy of Excellence (2008)										
Square feet	-	-	-	-	*	*	*	*	*	*
Capacity	-	-	-	-	*	*	420	420	420	420
Enrollment	-	-	-	-	218	283	383	451	572	577

**Source:** District records.

Notes: Renovated/rebuilt schools include information before and after renovation.

FY2010 Capacity revised to reflect updated calculations.

\*Not available.

\*\*Name changed during FY 2008 with the opening of a new school location.

**Operating Information Schedule 17**  
**WINNETT COUNTY BOARD OF EDUCATION**  
**Certificated Staff Data - Number of Certificated Staff by Salary Level with Average Salaries**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<b>FISCAL YEAR</b>	<b>B-4</b>	<b>T-4</b>	<b>B-5</b>	<b>T-5</b>	<b>T-6</b>	<b>T-7</b>	<b>SALARY RANGES</b>	<b>AVERAGE SALARY</b>
2004	208.75	3,150.37	48.25	3,575.01	808.70	130.40	\$31,138 - \$74,593	\$47,607
2005	263.88	3,583.67	68.03	4,363.52	1,132.28	166.30	\$31,583 - \$77,287	\$49,962
2006	292.63	3,507.43	80.05	4,950.26	1,318.40	182.07	\$32,426 - \$79,008	\$50,552
2007	336.50	3,585.66	104.30	5,217.54	1,478.57	198.81	\$33,723 - \$82,168	\$52,317
2008	412.78	3,489.92	117.00	5,420.37	1,683.94	249.06	\$34,735 - \$84,633	\$53,694
2009	358.50	3,326.03	95.60	5,468.70	1,917.55	268.14	\$35,603 - \$86,749	\$54,875
2010	261.50	2,979.85	64.75	5,460.00	2,248.11	283.25	\$35,603 - \$86,749	\$55,795
2011	161.75	2,743.55	28.50	5,541.24	2,368.80	308.41	\$35,603 - \$86,749	\$55,795
2012	144.00	2,518.60	24.25	5,307.85	2,469.13	315.04	\$35,603 - \$86,749	\$55,795
2013	94.65	2,434.37	23.75	5,130.32	2,548.63	326.90	\$35,603 - \$86,749	\$55,795

B-4 - Provisional Certificate (Bachelors)  
T-4 - Clear Renewable Certificate (Bachelors)  
B-5 - Provisional Certificate (Masters)  
T-5 - Clear Renewable Certificate (Masters)  
T-6 - Clear Renewable Certificate (Specialist)  
T-7 - Clear Renewable Certificate (Doctorate)

**Source:** District records.



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**Single Audit Reports Section**

Gwinnett County  
Public Schools

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## Single Audit Section

The Board is required to comply with the Single Audit Act and U.S. Office of Management and Budget Circular A-133, "Audits of States, Governments, and Non-Profit Organizations." The Schedule of Expenditures of Federal Awards and the auditors' reports on internal control structure and compliance with applicable laws and regulations are included in this section.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**  
**YEAR ENDED JUNE 30, 2013**

<b>Federal Grantor/Pass-Through Grantor/Program Title</b>	<b>Grantor/ Pass-Through Number</b>	<b>Federal CFDA Number</b>	<b>Federal Expenditures</b>
<b>Defense, U.S. Department of:</b>			
Direct - ROTC Programs	**	12.000	\$ 489,141
<b>Transportation, U.S. Department of:</b>			
<u>Passed Through Georgia Department of Natural Resources:</u>			
CMAQ Georgia Diesel Retrofit Program	**	20.205	773,597
<u>Passed through Georgia Department of Highway Safety:</u>			
Students Against Destructive Decisions (SADD)	**	20.601	1,604
<b>Education, U.S. Department: Passed Through Georgia Department of Education:</b>			
Title I Grants to Local Education Agencies:			
School Improvement	**	84.010	433,225
Improving the Academic Achievement of the Disadvantaged	**	84.010	32,411,874
Improving the Academic Achievement of the Disadvantaged - ARRA	**	84.389	371,467
Reward Schools	**	84.010	26,993
Subtotal: Title I Cluster			<u>33,243,559</u>
Migrant Education	**	84.011	8,039
Special Education Grants to Local Education Agencies:			
IDEA Part B Flowthrough	**	84.027	25,715,440
IDEA High Cost Fund Pool	**	84.027	586,306
IDEA-Preschool Grant	**	84.173	614,866
Subtotal: Special Education Grants Cluster			<u>26,916,612</u>
Vocational Education Grants to Local Education Agencies			
Perkins IV Grants - Program Improvement	**	84.048	1,136,300
Title III Grants to Local Education Agencies			
Limited English Proficient	**	84.365	2,658,463
Title II Part D, Enhancing Education Through Technology	**	84.318	819
Title II B Math & Science Partnerships	**	84.366	330,841

**(Continued)**

Title II A Grants to Local Education Agencies			
Improving Teacher Quality	**	84.367	2,660,763
Advanced Placement Grants	**	84.367	14,829
Education for Homeless Children and Youth	**	84.196	40,489
Education Jobs Fund	**	84.410	62,486
Race to the Top	**	84.395	2,339,499
Charter Schools Implementation Grant	**	84.282	459,226
21st CCLC	**	84.287	<u>200,225</u>
<u>Education, U.S. Department: Passed</u> <u>Through Georgia Department of Education:</u>			<u>70,072,150</u>
<u>Education, U.S. Department: Passed</u> <u>Through Georgia State University:</u>			
Teacher Quality Partnership	**	84.336	156,499
<u>Education, U.S. Department: Passed</u> <u>Through Harvard University:</u>			
Education Research and Development Centers	**	84.305C	82,382
<u>Education, U.S. Department</u>			
Direct - Advanced Placement Incentive Program		84.330C	174,387
Direct - Teaching American History		84.215X	297,149
Total U.S. Department of Education			<u>70,782,567</u>
<b>Agriculture, U.S. Department of - Passed Through</b> <b>Georgia Department of Education and Nutrition Program</b>			
<u>School Food Nutrition Program Cluster</u>			
2013 School Breakfast Program	**	10.553	16,343,476
2013 National School Lunch Program	**	10.555	43,121,921
2013 After School Snack Program	**	10.555	<u>61,866</u>
Total U.S. Department of Agriculture			<u>59,527,263</u>
<b>Total Expenditures of Federal Awards</b>			<b>\$ <u><u>131,574,172</u></u></b>

\*\* Pass-through grantor number not available.

See accompanying notes to Schedule of Expenditures of Federal Awards.

**GWINNETT COUNTY BOARD OF EDUCATION, GEORGIA**

**Notes to the Schedule of Expenditures of Federal Awards  
For the Fiscal Year Ended June 30, 2013**

**(1) Summary of Significant Accounting Policies**

***Basis of Presentation and Accounting***

The accompanying Schedule of Expenditures of Federal Awards is presented using the modified accrual basis of accounting. Under the modified accrual basis of accounting, expenditures are recognized when the related Fund liability is incurred.

In instances where the grant agreement requires the Board to match grant awards with Board funds, such matching funds are excluded in the accompanying Schedule of Expenditures of Federal Awards.

Federal grant programs which are administered through State agencies (pass-through awards) have been included in this report. These programs are operated according to Federal regulations promulgated by the Federal agency providing the funding.

**(2) Pass-Through Awards**

The Gwinnett County Board of Education receives certain federal financial assistance from pass-through awards of the State of Georgia. Only the federal portion of such pass-through awards is included in the accompanying Schedule of Expenditures of Federal Awards.

**(3) Noncash Awards**

The Board receives a noncash award from a Department of Agriculture federal financial assistance program. The Board uses the value of commodities distributed as a basis for determining amounts to be reported as program expenditures. The program includes donated commodities as follows:

Department of Agriculture, Pass-Through the Georgia Department of Agriculture

Donated commodities

- Value of commodities distributed -	\$	890,738
- Value of commodities on hand -	\$	0

**(4) Other Federal Assistance**

Certain CFDA numbers were omitted from the Schedule of Expenditures of Federal Awards because they were not available. Pass-through grants are indicated as such on the schedule; however, pass-through grantor numbers were not available.

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

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**The Board of Education  
Gwinnett County, Georgia  
Suwanee, Georgia**

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the **Gwinnett County Board of Education** (the Board) as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements and have issued our report thereon dated December 30, 2013.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Board's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying schedule of findings and questioned costs, we identified a certain deficiency in internal control that we consider to be a material weakness.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiency described in the accompanying schedule of findings and questioned costs, as item 2013-001, to be a material weakness.

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## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **The Board's Response to Finding**

The Board's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. The Board's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in dark ink that reads "Mauldin & Jenkins, LLC". The signature is written in a cursive, flowing style.

Atlanta, Georgia  
December 30, 2013

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND  
REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133**

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**The Board of Education  
Gwinnett County, Georgia  
Suwanee, Georgia**

**Report on Compliance for Each Major Federal Program**

We have audited the Gwinnett County Board of Education's (the Board) compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the Board's major federal programs for the year ended June 30, 2013. The Board's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the Board's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Board's compliance.

***Opinion on Each Major Federal Program***

In our opinion, the Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2013.

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## Report on Internal Control Over Compliance

Management of the Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Board's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

A handwritten signature in black ink that reads "Mauldin & Jenkins, LLC". The signature is written in a cursive, flowing style.

Atlanta, Georgia  
December 30, 2013

# GWINNETT COUNTY BOARD OF EDUCATION

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2013

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### (1) Summary of Auditor's Results

#### Financial Statements

(a) The type of report issued on the financial statements: **Unmodified opinion**

(b) Internal control over financial reporting:

Material weaknesses identified: **yes**

Significant deficiencies identified: **none reported**

(c) Noncompliance material to the financial statements noted: **no**

#### Federal Awards

(d) Internal control over major programs:

Material weaknesses identified: **no**

Significant deficiencies identified: **none reported**

(e) The type of report issued on compliance for major programs: **Unmodified**

(f) Any audit findings which are required to be reported under Section .510(a) of OMB Circular A-133: **no**

(g) Major Programs:

**Title I Cluster, CFDA #84.010, 84.389**

(h) Dollar threshold to distinguish between Type A and Type B programs: **\$3,000,000**

(i) Auditee qualified as a low-risk auditee under Section .530 of OMB Circular A-133: **yes**

# GWINNETT COUNTY BOARD OF EDUCATION

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2013

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### (2) Findings Relating to the Financial Statements Reported in Accordance with *Government Auditing Standards*

#### Finding 2013-001 – Expenditure recognition and related liabilities

**Criteria:** Generally accepted accounting principles ("GAAP") call for liabilities in governmental funds to be reported when goods or services have been received and payment is expected to be made from current and available resources.

**Condition:** Internal controls did not detect a misstatement in the reporting of certain of the Board's liability and expenditure/expense accounts.

**Context/Cause:** During our testing of liabilities and expenditures, an audit adjustment was required for accounts and retainage payable and resulting expenditure in the amount of \$1,677,439 in the Capital Projects fund. These amounts had not been recorded, although services had been provided.

**Effects:** An audit adjustment with a value of \$1,677,439 was needed as detailed above.

**Recommendation:** We recommend the Board ensure that liabilities are reported when goods and services have been provided.

**Views of Responsible Officials and Planned Corrective Action:** Management agrees with the recommendation. The Financial Operations and Budget departments will work to determine that liabilities are posted when goods and services have been provided.

### (3) Federal Award Findings and Questioned Costs

None reported.

### (4) Status of Prior Fiscal Year Findings

None reported.