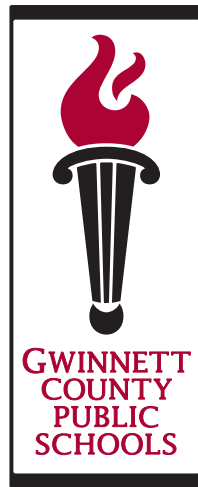


GWINNETT COUNTY BOARD OF EDUCATION



Comprehensive Annual Financial Report

Fiscal Year Ended June 30, 2016

437 Old Peachtree Road NW • Suwanee, Georgia 30024-2978



Comprehensive Annual Financial Report

Fiscal Year Ended June 30, 2016

**Prepared by:
Gwinnett County Board of Education
Division of Business and Finance
Joseph P. Heffron, Chief Financial Officer**

437 Old Peachtree Road NW • Suwanee, Georgia 30024-2978

Gwinnett County Board of Education Comprehensive Annual Financial Report Table of Contents

<u>INTRODUCTORY SECTION</u> (unaudited)	<u>PAGE</u>
Table of Contents	i
Letter of Transmittal	iii
ASBO Certificate of Excellence	vii
Gwinnett County Board of Education Function and Composition	viii
Gwinnett County Board of Education Elected Officials and CEO/Superintendent of Schools	ix
Gwinnett County Board of Education Executive Staff	x
Gwinnett County Board of Education Organizational Chart	xi
 <u>FINANCIAL SECTION</u>	
Independent Auditor's Report	1
Management's Discussion and Analysis (unaudited)	4
Basic Financial Statements:	
Government-wide Financial Statements	
Statement of Net Position	19
Statement of Activities	20
Fund Financial Statements:	
Balance Sheet - Governmental Funds	21
Reconciliation of Governmental Funds Balance Sheet with the Statement of Net Position	22
Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	23
Reconciliation of Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances with the Government-wide Statement of Activities	24
Statement of Net Position-Proprietary Funds	25
Statement of Revenues, Expenses, and Changes in Fund Net Position-Proprietary Funds	26
Statement of Cash Flows-Proprietary Funds	27
Statement of Fiduciary Net Position - Fiduciary Funds	28
Statement of Changes in Fiduciary Net Position - Fiduciary Funds	29
Notes to Basic Financial Statements	30
Required Supplementary Information (unaudited):	
Schedule of Proportionate Share of the Net Pension Liability - TRS	61
Schedule of Board Contributions - TRS	62
Notes to Required Supplementary Information - TRS	63
Schedule of Proportionate Share of the Net Pension Liability - PSERS	64
Notes to Required Supplementary Information - PSERS	65
Schedule of Changes in the Board's Net Pension Asset & Related Ratios - GRS	66
Schedule of Board Contributions - GRS	67
Notes to Required Supplementary Information - GRS	68
Schedule of Revenues, Expenditures, and Changes in fund Balances - Budget and Actual (Non-GAAP Budgetary Basis) - General Fund	69
Supplemental Information:	
Combining Fund Financial Statements:	
Combining Balance Sheet - Nonmajor Governmental Funds	70

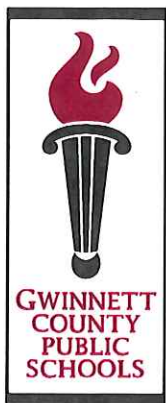
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances – Nonmajor Governmental Funds	76
Schedule of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual (Non-GAAP Budgetary Basis) - Annually Budgeted Governmental Funds	82
Combining Statement of Net Position-Internal Service Funds	104
Combining Statement of Revenues, Expenses, and Changes in Fund Net Position-Internal Service Funds	106
Combining Statement of Cash Flows-Internal Service Funds	108
Combining Statement of Fiduciary Net Position- Pension and Other Employee Benefit-Fiduciary Funds	110
Combining Statement of Changes in Fiduciary Net Position- Pension and Other Employee Benefit-Fiduciary funds	111
Local School Activity Fund Statement of Changes in Assets and Liabilities	112

STATISTICAL SECTION (unaudited)

Statistical Exhibits:	
Net Position by Component Last Ten Fiscal Years	114
Changes in Net Position Last Ten Fiscal Years	116
Fund Balances, Governmental Funds	
Last Ten Fiscal Years	118
Changes in Fund Balances, Governmental Funds	
Last Ten Fiscal Years (modified accrual basis of accounting)	120
Net Assessed Value and Estimated Actual Value of Taxable Property	
Last Ten Digest Years	122
Direct and Overlapping Property Tax Rates	
Last Ten Fiscal Years	124
Principal Property Tax Payers	
Current Year and Nine Years Ago	125
Property Tax Levies and Collections	
Last Ten Digest Years	126
Ratios of Outstanding Debt by Type	
Last Ten Fiscal Years	127
Direct and Overlapping Governmental Activities Debt	129
Ratios of Net General Bonded Debt Outstanding and Legal Debt Margin - Last Ten Fiscal Years	130
Demographic and Economic Statistics Last Ten Calendar Years	132
Principal Employers	133
Full-time Equivalent District Employees by Function	134
Operating Statistics	136
School Building Information	137
Certificated Staff Data-Number of Certificated Staff	
by Salary Level with Average Salaries-Last Ten Fiscal Years	145

SINGLE AUDIT REPORTS SECTION

Single Audit Section:	
Schedule of Expenditures of Federal Awards	146
Notes to Schedule of Expenditures of Federal Awards	148
Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	149
Independent Auditor's Report on Compliance for Each Major Federal Program and on Internal Control over Compliance Required by the Uniform Guidance	151
Schedule of Findings and Questioned Costs	153



December 31, 2016

To the Members of the Gwinnett County Board of Education and
Citizens of Gwinnett County:

The Comprehensive Annual Financial Report (CAFR) of the Gwinnett School District (District) for the fiscal year ended June 30, 2016, is hereby submitted. It has been prepared in accordance with Generally Accepted Accounting Principles (GAAP) as applicable to governmental entities. This report was prepared by the Financial Reporting and Accounting Department within the Business and Finance Division. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the management of the District.

We believe the data, as presented, is accurate in all material aspects; that it is presented in a manner designed to fairly set forth the financial position and results of operations of the District as measured overall and by the financial activity of its various funds. The data includes all disclosures and required supplementary information necessary to enable the reader to gain the maximum understanding of the District's financial activity. A comprehensive framework of internal control is in place to give reasonable assurance that the financial statements are free of material misstatements.

Readers of this report are encouraged to consider the information presented here in conjunction with additional information presented in the Management's Discussion and Analysis beginning on page 4 of this report.

The Comprehensive Annual Financial Report is presented in four sections: 1) Introductory, 2) Financial, 3) Statistical, and 4) Single Audit. The Introductory section includes this transmittal letter, a list of principal officials, and an organizational chart. The Financial section includes the basic financial statements as well as the unmodified opinion of independent public accountants on the basic financial statements. The Statistical section contains selected financial and demographic information, generally presented over a multi-year basis. The Single Audit section contains federal compliance information including schedules and auditor reports required for the District to comply with the U.S. Office of Management and Budget's Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards.

PROFILE OF GWINNETT COUNTY SCHOOL DISTRICT

Gwinnett County School District is one of two public School Districts located in Gwinnett County. The District serves the entire county area with the exception of the City of Buford, which has its own independent school district. The School District provides all educational services required by State law and policies of the State Board and State Department of Education. These services include: preschool for three and four-year-old special needs students, regular and special education instructional programs at the elementary (kindergarten through 5th grade), middle (6th through 8th grade), and secondary (9th through 12th grade) levels. Additional services in community school programs, on-line educational programs and numerous others, which exceed the legal requirements, are also offered in the school system.

The Gwinnett County School District is the largest school system in the State of Georgia with more than 178,000 students currently enrolled in 80 elementary schools, 29 middle schools, 21 high schools and 9 special entity facilities. The District is governed by a Board of Education consisting of five members elected from five county posts. Members serve a four year term and each year appoint a chairperson and vice-chairperson. The Board appoints a Superintendent to oversee the day-to-day administration of the School District.

GWINNETT COUNTY BOARD OF EDUCATION

Dr. Robert McClure
2016 Chairman
District IV

Louise Radloff
2016 Vice Chairman
District V

Carole Boyce
District I

Daniel D. Seckinger
District II

Dr. Mary Kay Murphy
District III

J. Alvin Wilbanks
CEO/Superintendent

THE MISSION OF GWINNETT COUNTY PUBLIC SCHOOLS

*is to pursue excellence
in academic knowledge,
skills, and behavior
for each student,
resulting in measured
improvement against
local, national, and
world-class standards.*

437 Old Peachtree Road, NW
Suwanee, GA 30024-2978
678-301-6000

www.gwinnett.k12.ga.us

It is the policy of Gwinnett County Public Schools
not to discriminate on the basis of race, sex,
religion, national origin, age, or disability in any
employment practice, educational program,
or any other program, activity, or service.

2010 and 2014 Winner of

the broad prize
for urban education



The District is a legally separate financial entity and is not included in any other entity's financial reports. The Gwinnett County Board of Education Retirement System ("GRS") is reported as a blended component unit of the School District because of the significance of its operational and financial relationship to the District as determined by the criteria set forth in GASB Statement No. 14, "The Reporting Entity" as amended by GASB Statement No. 39 "Determining Whether Certain Organizations are Component Units".

During fiscal year 2010, the District implemented, "The Strategic Priorities 2010-2020". These priorities help form the foundation for the District's strategic direction, linking its vision, mission and beliefs to the goals, initiatives, and operational management plans/local school plans for improvement. They communicate the direction in which the District is moving for the next five to ten years and outline the qualities and characteristics stakeholders believe are desirable for the 10 major components of the District: Students, Employees, Parents and Guardians, Governance and Leadership, Curriculum, Instruction, and Assessment, Facilities and Operations, Financial Stewardship, Information Management and Technology, Communication and Public Image and Community Pride.

ECONOMIC CONDITION AND OUTLOOK

The District is located in the northeast area of metropolitan Atlanta, in one of America's fastest growing counties for over 20 years. Gwinnett County is home to Fortune 500 and 1000 companies and is a leader in metropolitan Atlanta's job creation for the past several years. The median household income in Gwinnett is \$60,329 per year with an unemployment rate of 4.6 percent, the lowest rate since the spring of 2008 and one of the lowest of the five core metro Atlanta counties (Clayton, Cobb, Dekalb, Fulton, and Gwinnett) and a growing population which increased from 710,978 in 2005 to 895,823 in 2015 according to U.S. Census Bureau estimates.

In fiscal year 2016, the District experienced an increase of 2% in the property digest taxable assessed value, the second consecutive year of increase after 5 years of decline (2010-2014). This indicates that existing property values have stabilized and construction activity is increasing.

With property tax revenue stabilizing and beginning to grow, and austerity cuts in State funding declining for the third year in a row, the District addressed some needed salary improvements for employees including certain state-mandated increases. The District was also able to fund the most critical improvements to the district's investment plan to include the operational and start-up costs for the four new schools that opened in fiscal year 2016. Despite these considerable improvements, the District maintained several cost saving measures to help balance the budget, including maintaining operating budgets at or below prior year spending levels and freezing school staffing allocation formulas except for positions based on student growth.

Gwinnett County School District will continue to manage its resources wisely and make sound financial decisions as economic conditions improve.

LONG-TERM FINANCIAL PLANNING

The District anticipates meeting its projected capital improvement needs for the next five years through a combination of sales tax revenues and general obligation bonds. The current one percent local option sales tax for education extends through June 30, 2017. However, November 2015, the citizens of Gwinnett County voted to renew the sales tax for education program for another five years beginning July 1, 2017 and ending June 30, 2022. The sales tax and general obligation bonds will generate revenue for the District that will be used to construct and renovate school buildings, and improve technology throughout the District. A schedule of District school buildings and their age can be found on pages 139-146 in the statistical section.

The FY 2017 budget cycle will continue to offer an opportunity for growth in the area of salary improvements, instruction and operations. These improvements will allow the District to enhance its focus on the core business of teaching and learning and increasing student achievement.

RELEVANT FINANCIAL POLICIES

Fund Accounting: Gwinnett County School District reports its financial activities through the use of fund accounting. This is a system where its transactions are reported in self-balancing sets of accounts to reflect the results of activities (see Note 1 of the Notes to the Basic Financial Statements for a summary of significant accounting policies and a description of the fund types).

Internal Control Structure: The District's financial management officials are responsible for implementing and enforcing a system of internal controls to protect the assets of the District from loss, theft, or misuse and to ensure that reliable accounting data are available for the timely preparation of financial statements in accordance with GAAP. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and that the valuation of costs and benefits requires estimates and judgments by management. No material weaknesses were disclosed as a result of the independent audit of the District's financial statements.

Budgetary Control: Budgetary controls are maintained to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Education. The level of budgetary control (that is the level at which expenditures cannot legally exceed the appropriated amount) is established at the function level within an individual fund. The Board of Education also maintains an encumbrance accounting system as one technique of accomplishing budgetary control.

The budget process is comprised of five phases -- planning, preparation, adoption, implementation and evaluation. These phases ensure adequate administration and control of all Board of Education funds. To maintain compliance with budget policies and State of Georgia law, a budget development calendar is adopted by the Board of Education in October of each fiscal year. The calendar outlines the budget development process for the next fiscal year.

Local School Administrators Association, Teacher Advisory Council, and Area Board meetings provide opportunities for principals, teachers, and community members to offer feedback on the budget. Five area Board meetings - one in each member's district - are held in the spring during the budget process. Two public hearings are held prior to the Board of Education adopting the budget in May.

MAJOR INITIATIVES

Gwinnett County Public Schools' *Strategic Priorities for 2010-2020* call for technology to permeate the education of our students. eCLASS is a major school system initiative designed to make this vision a reality. eCLASS is a digital Content, Learning, Assessment, and Support System that will provide the District an integrated enterprise solution to enhance student engagement and the learning process. This robust online environment will meet the evolving needs of students and staff, facilitating teaching and learning, enhancing communication, strengthening the link between school and home, and ensuring operational and analytical excellence in the day-to-day operations of the School System.

OTHER INFORMATION

Independent Audit: The financial statements have been audited by Mauldin & Jenkins, LLC, whose opinion is expressed on page 1. The District complies with the requirements of the U.S. Office of Management and Budget's Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and the associated reports and schedules are presented in the last section of this report.

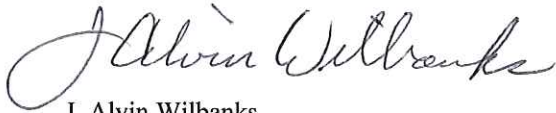
Financial Reporting Awards: For the 29th consecutive year, the Gwinnett County Board of Education received the Association of School Business Officials' (ASBO) Certificate of Excellence in Financial Reporting. This award certifies that the comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2015, substantially conforms to the principles and standards of financial reporting as recommended and adopted by the Association of School Business Officials of the United States and Canada. The award is granted only after an

intensive review of financial reports by an expert panel of certified public accountants and practicing school business officials. ASBO's Certificate of Excellence in Financial Reporting is valid for one year only.

Acknowledgments: This report could not have been prepared without the dedicated and effective help of the Departments of Financial Operations, Budgets, Financial Reporting and Accounting and the entire staff of the Business and Finance Division. We wish to express our gratitude and appreciation to them for their dedicated efforts and professionalism.

Special appreciation is also expressed to the Gwinnett County Board of Education Printing Department for the layout and printing of this report and to the Department of Media and Community Relations for their assistance.

Respectfully submitted,

A handwritten signature in black ink, reading "J. Alvin Wilbanks". The signature is fluid and cursive, with the first name "J." being particularly stylized.

J. Alvin Wilbanks
CEO/Superintendent

A handwritten signature in blue ink, reading "Joseph P. Heffron". The signature is cursive and somewhat stylized, with the first name "Joseph" being prominent.

Joseph P. Heffron
Chief Financial Officer



**ASSOCIATION OF
SCHOOL BUSINESS OFFICIALS
INTERNATIONAL**

**The Certificate of Excellence in Financial Reporting Award
is presented to**

Gwinnett County Board of Education

**for its Comprehensive Annual Financial Report (CAFR)
for the Fiscal Year Ended June 30, 2015.**

The CAFR has been reviewed and met or exceeded
ASBO International's Certificate of Excellence standards.



Brenda Burkett

Brenda R. Burkett, CPA, CSBA, SFO
President

John D. Musso

John D. Musso, CAE, RSBA
Executive Director

Gwinnett County Board of Education

Function and Composition

June 30, 2016

All matters relating to education and operation in the Gwinnett County Board of Education schools are governed and controlled by the Board of Education (Board), as provided by Georgia Law.

The Board has the responsibility to maintain a reasonably uniform system of public schools providing quality education for all young people of Gwinnett County. With the advice of the CEO/Superintendent, it must determine the policies and prescribe the rules and regulations for the management of the School System.

The Board holds regular public meetings once a month to conduct normal business. Additional called meetings are sometimes necessary for a specific purpose.

The Board is composed of five members who are elected on a district basis. Each member resides within one of five voting districts.

The Board elects annually a Chairman and Vice Chairman from its members.

As of January 1, 2016, the members of the Board and years of expiration of their terms are as follows:

TITLE	NAME	TERM EXPIRES
Chairman	Dr. Robert McClure	12-31-2018
Vice-Chairman	Ms. Louise Radloff	12-31-2016
Board Member	Ms. Carole Boyce	12-31-2016
Board Member	Mr. Daniel D. Seckinger	12-31-2018
Board Member	Ms. Mary Kay Murphy	12-31-2016

MISSION STATEMENT

The mission of the Gwinnett County Board of Education is to pursue excellence in academic knowledge, skills, and behavior for each student, resulting in measured improvement against local, national, and world-class standards.

Gwinnett County Board of Education
Elected Officials
and
CEO/Superintendent of Schools
June 30, 2016



Robert McClure
Chairman



Louise Radloff
Vice-Chairman



Carole Boyce



Daniel Seckinger



Dr. Mary Kay Murphy



Alvin Wilbanks
CEO/Superintendent

Gwinnett County Board of Education
Executive Staff
June 30, 2016

Superintendent's Office

Mr. Alvin Wilbanks	CEO/Superintendent
Ms. Bernadette Kirkland	Chief of Staff
Mr. Jorge Gomez	Executive Director
Ms. Sloan Roach	Executive Director
Dr. Kevin Tashlein	Chief Strategy & Performance Officer
Mr. Aaron Lupuloff	Executive Director
Dr. Colin Martin	Executive Director

Division of School Improvement and Operations

Dr. Steve Flynt	Associate Superintendent
Mr. Joe Ahrens	Assistant Superintendent
Dr. Craig Barlow	Assistant Superintendent
Ms. Kelli McCain	Assistant Superintendent
Mr. Ed Shaddix	Assistant Superintendent
Dr. Gwen Tatum	Assistant Superintendent
Ms. Delores Hendrix	Executive Director
Mr. Eric Spoto	Executive Director
Ms. Linda Anderson	Executive Director
Ms. Peggy Goodman	Executive Director
Mr. Clay Hunter	Executive Director

Division of Curriculum and Instructional Support

Dr. Jonathan Patterson	Associate Superintendent
Dr. Debbie Durrance	Executive Director
Ms. Paula Everett-Truppi	Executive Director
Ms. Tricia Kennedy	Executive Director
Dr. Nikki Mouton	Executive Director
Ms. Jody Reeves	Executive Director

Division of Human Resources

Dr. Frances Davis	Associate Superintendent
Dr. Glenn Pethel	Assistant Superintendent
Dr. Sid Camp	Executive Director
Mr. Walt Martin	Executive Director

Division of Business & Finance

Mr. Joseph P. Heffron	Chief Financial Officer
Mr. John D. Smith	Executive Director

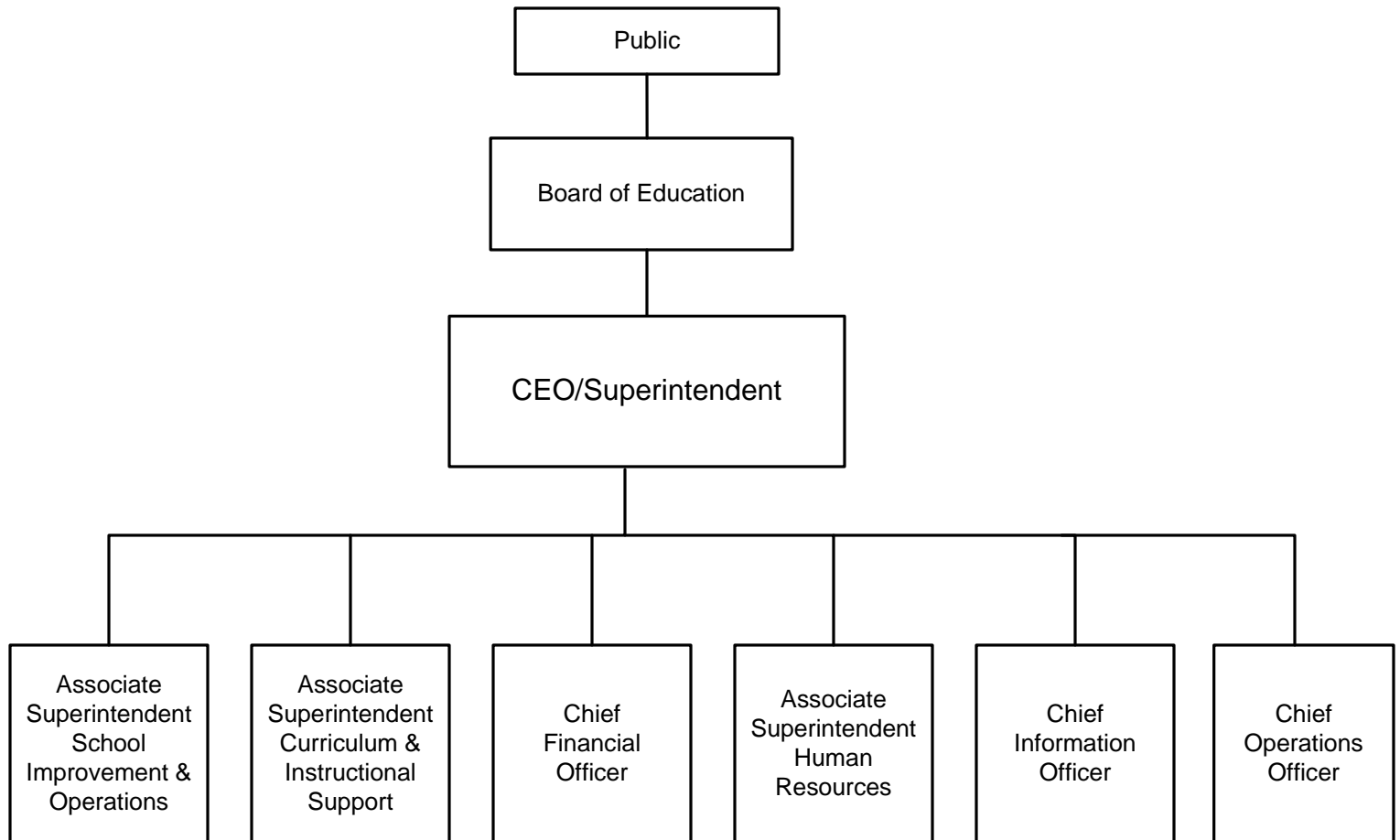
Division of Facilities & Operations

Mr. Daniel Jardine	Chief Operations Officer
Mr. Phil Duffy	Executive Director
Mr. John Hodgson	Executive Director

Division of Information Management

Mr. Frank Elmore	Chief Information Officer
Mr. Rick Overton	Executive Director
Mr. Mark Walls	Executive Director

Gwinnett County Board of Education
Organizational Chart
June 30, 2016





INDEPENDENT AUDITOR'S REPORT

**The Board of Education
Gwinnett County, Georgia
Suwanee, Georgia**

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the **Gwinnett County Board of Education** (the "Board"), as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Gwinnett County Board of Education, as of June 30, 2016, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, pension information, and budgetary comparison information of the General Fund on pages 4-18, 61-68, and 69, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Board's basic financial statements. The combining fund financial statements, as listed in the accompanying table of contents, and the schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, as well as the introductory and the statistical sections, also as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining fund financial statements and the schedule of expenditures of federal awards (collectively "the supplementary information") are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 28, 2016 on our consideration of the Board's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Board's internal control over financial reporting and compliance.

A handwritten signature in dark ink that reads "Mauldin & Jenkins, LLC". The signature is written in a cursive, flowing style.

Atlanta, Georgia
December 28, 2016

Management's Discussion and Analysis (Unaudited)

This section of Gwinnett County Board of Education's (the Board's) annual financial report presents its discussion and analysis of the Board's financial performance during the fiscal year ended June 30, 2016. The intent of this discussion and analysis is to examine the Board's financial performance as a whole. Readers should also review the basic financial statements and notes to the basic financial statements to enhance their understanding of the Board's financial condition.

This is the fifteenth year the Board has prepared its annual financial report using the GASB 34 financial reporting model. The reporting model is a combination of both government-wide financial statements and fund financial statements. The basic financial statements contain three components:

- 1) Government-wide financial statements including the Statement of Net Position and the Statement of Activities which provide a broad, long-term view of the Board's finances.
- 2) Fund financial statements including the balance sheets that provide a greater level of detail and focus on how well the Board has performed in the short term in the most significant or major funds.
- 3) Notes to the financial statements.

This report presents the financial highlights for the fiscal year ended June 30, 2016 and other supplementary information.

Financial Highlights

Key financial highlights for fiscal year 2016 are as follows:

- ❖ On the government-wide financial statements:
 - The financial status of the Board, as reflected in total net position, increased \$77 million or 15.6% over fiscal year 2015. Net position of governmental activities increased by \$74.5 million while the net position of the business-type activities increased \$2.4 million.
 - The Statement of Net Position reports a restricted amount of \$122.5 million. 97% or \$118.6 million of this restricted amount is due to the funds reserved for debt service requirements. Other amounts restricted include \$2.9 million reserved for the capital program and \$0.9 million reserved for grant programs.
 - The Board reported \$1.7 billion in expenses for the governmental activities. A total of \$900.4 million was offset by program specific grants, charges for services or contributions. General revenues, primarily property taxes and sales taxes were used to provide for the remaining expenses of these programs.
 - The Net Position of the Board's business-type activities - food services - increased \$2.4 million. Total expenses for food service activities were \$89.5 million. Charges for services, operating grants and contributions total \$91.8 million. This revenue, along with general revenues of interest earnings in the

amount of \$9,657 resulted in total earnings for food service in the amount of \$91.8 million.

❖ On the fund financial statements:

- The General Fund (the primary operating fund), presented on a current financial resources basis, ended the fiscal year with a fund balance of \$217.2 million, an increase of \$42.6 million from June 30, 2015 fund balance of \$174.6 million.

Overview of the Financial Statements

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the Board:

- The first types of statements are government-wide financial statements that provide both short-term and long-term information about the Board's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the Board, reporting the Board's operations in more detail than the government-wide statements.
 - ❖ The governmental funds statements tell how basic services such as instruction and instructional support services were financed in the short term as well as what remains for future spending.
 - ❖ Proprietary fund statements offer short and long-term financial information about the activities the Board operates like businesses, specifically the school nutrition program.
 - ❖ Fiduciary funds statements provide information about the financial relationships such as the Gwinnett Retirement System (GRS), in which the Board acts solely as a trustee or agent for the benefit of others, to whom the resources in question belong.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the Board's budget for the year.

Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

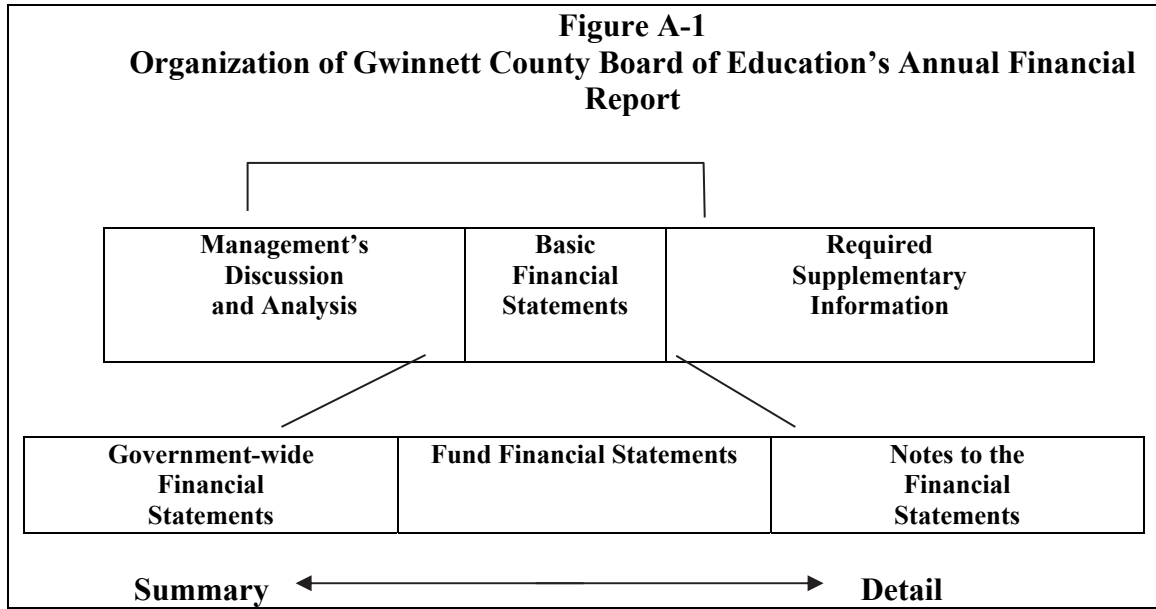


Figure A-2 summarizes the major features of the Board’s financial statements, including the portion of the Board’s activities they cover and the types of information they contain. The remainder of this overview section of management’s discussion and analysis highlights the structure and contents of each of the statements.

Figure A-2

Major Features of the Government-Wide and Fund Financial Statements

Fund Financial Statements				
	Government-wide Statements	Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire Board (except fiduciary funds)	The activities of the Board that are not proprietary or fiduciary, such as instruction, school administration, and building maintenance	Activities the Board operates similar to private businesses: food services.	Instances in which the Board administers resources on behalf of someone else, such as Gwinnett Retirement System
Required financial statements	<ul style="list-style-type: none"> Statement of net position Statement of activities 	<ul style="list-style-type: none"> Balance sheet Statement of revenues, expenditures, and changes in fund balance 	<ul style="list-style-type: none"> Statement of net position Statement of revenues, expenses, and changes in fund net position Statement of cash flows 	<ul style="list-style-type: none"> Statement of fiduciary net position Statement of changes in fiduciary net position
Accounting Basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the fiscal year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term	All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can
Type of inflow/outflow information	All revenues and expenses during the fiscal year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the fiscal year; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the fiscal year, regardless of when cash is received or paid	All additions and deductions during the fiscal year, regardless of when cash is received or paid

Government-wide Statements

The government-wide statements report information about the Board as a whole using accounting methods similar to those used by private-sector companies. The statement of Net position includes all of the Board's assets and liabilities. All of the current fiscal year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Board's net position and how they have changed. Net position, the difference between the Board's assets and liabilities, are one way to measure the Board's financial health or position.

Over time, increases or decreases in the Board's net position are an indication of whether its financial health is improving or deteriorating, respectively.

To assess the overall health of the Board, additional non-financial factors, such as changes in the property tax base, community support for education and student achievement should be considered.

The government-wide financial statements of the Board are divided into two categories:

- Governmental activities – All of the Board's basic services are included here, such as instruction and instructional support, administration, student transportation and maintenance and operation of facilities.
- Business type activities – The Board operates a food service operation and charges fees to staff, students and visitors to help cover the cost of the food service operation.

Fund Financial Statements

The Board's fund financial statements, which begin on page 21, provide detailed information about the most significant funds, not the Board as a whole. Some funds are required by State law and some by bond requirements.

Governmental funds – Most of the Board's activities are reported in governmental funds, which focus on the determination of financial position and change in financial position, not on income determination. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Board's operations and the services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the Board's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

Proprietary funds – Services for which the Board charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the government-wide statements. The Board's *enterprise funds* (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. The Board uses *internal service funds* (the other kind of proprietary fund) to report activities to provide supplies and services for its other programs and activities. The Board currently has internal service funds for warehouse activities, risk management and workers compensation, transportation and maintenance inventories and the Board's in-house print shop.

Fiduciary funds—The Board is the trustee, or *fiduciary*, for assets that belong to others, such as the Gwinnett Retirement System and miscellaneous funds held for specific instructional programs. The Board is responsible for ensuring that assets of these funds are used strictly for intended purposes and by those to whom the assets belong. The Board excludes these activities from the government-wide financial statements because it cannot use these assets to finance its operations.

Financial Analysis of the Board as a Whole

Table 1, below, provides a summary of the Board's net position for the year ended June 30, 2016 compared to June 30, 2015.

Table 1 Summary of Net Position (in millions of dollars)							
	Governmental Activities		Business-type Activities		Total		Percentage Change
	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>	<u>2015-2016</u>
Current and other assets	\$ 894.3	662.3	16.7	16.3	911.0	678.6	34.2%
Net capital assets	<u>2,355.3</u>	<u>2,350.0</u>	<u>7.7</u>	<u>8.3</u>	<u>2,363.0</u>	<u>2,358.3</u>	0.2%
Total assets	<u>3,249.6</u>	<u>3,012.3</u>	<u>24.4</u>	<u>24.6</u>	<u>3,274.0</u>	<u>3,036.9</u>	7.8%
Deferred outflow of resources	338.3	202.7	5.3	2.5	343.6	205.2	67.4%
Long-term liabilities	2,609.7	2,131.0	12.2	9.4	2,621.9	2,140.4	22.5%
Other liabilities and deferred inflows	<u>310.7</u>	<u>265.3</u>	<u>4.0</u>	<u>4.3</u>	<u>314.7</u>	<u>269.6</u>	16.7%
Total Liabilities	<u>2,920.4</u>	<u>2,396.3</u>	<u>16.2</u>	<u>13.7</u>	<u>2,936.6</u>	<u>2,410.0</u>	21.9%
Deferred inflows of resources	109.1	334.8	1.1	3.3	110.2	338.1	(67.4%)
Net position:							
Net investment in capital assets	1,240.4	1,269.5	7.7	8.3	1,248.1	1,277.8	(2.3%)
Restricted	122.4	64.8	-	-	122.4	64.8	88.9%
Unrestricted	<u>(804.3)</u>	<u>(850.4)</u>	<u>4.7</u>	<u>1.8</u>	<u>(799.6)</u>	<u>(848.6)</u>	(5.8%)
Total net position	\$ <u><u>558.5</u></u>	<u><u>483.9</u></u>	<u><u>12.4</u></u>	<u><u>10.1</u></u>	<u><u>570.9</u></u>	<u><u>494.0</u></u>	15.6%

The Board's combined net position increased \$76.9 million or 15.6%. The largest portion of the Board's net position reflects its investment in capital assets net of any related outstanding debt. School buildings comprise the largest portion (78%) of the Board's capital assets. An additional portion of the net position is restricted net assets which experienced an 89.0% increase over prior year. This improvement in financial position can be attributed to an increase in both program and general revenues of 7.9% and 5.5%, respectively while expenses increased 6.9%. The net position of the Board's business-type activities increased \$2.4 million. This 23.4% increase can be attributed to a 2.5% increase in operating revenues due operating grants and revenue increasing \$2.2 million.

Table 2
Changes in Net Position
Fiscal Year Ended June 30, 2016

Table 2 takes the information from the Statement of Activities and presents it in a format that shows total revenues first and then expenses and the resulting increase (decrease) in net position.

Table 2							
Changes in Net Position from Operating Results (in millions of dollars)							
	Governmental Activities		Business Type Activities		Total		Percentage
	2016	2015	2016	2015	2016	2015	Change
Revenues:							
Program revenues:							
Charges for services	\$ 8.3	9.0	24.4	23.9	32.7	32.9	-0.61%
Operating grants and contributions	878.9	814.8	67.5	65.8	946.4	880.6	7.47%
Capital grants and contributions	13.2	5.9	-	-	13.2	5.9	123.73%
General revenues:							
Property taxes	590.1	568.4	-	-	590.1	568.4	3.82%
Sales taxes	145.6	142.4	-	-	145.6	142.4	2.25%
Non-program specific	88.8	69.1	-	-	88.8	69.1	28.51%
state and federal aid							
Local school activity	26.3	25.2	-	-	26.3	25.2	4.37%
Interest and investment earnings	2.2	0.6	-	-	2.2	0.6	266.67%
Miscellaneous	34.6	35.3	-	-	34.6	35.3	-1.98%
Total Revenues	1,788.0	1,670.7	91.9	89.7	1,879.9	1,760.4	
Expenses:							
Instruction	1,143.7	1,076.2	-	-	1,143.7	1,076.2	6.27%
Pupil services	49.7	42.8	-	-	49.7	42.8	16.12%
Instructional support	40.9	35.7	-	-	40.9	35.7	14.57%
Educational media services	20.3	18.4	-	-	20.3	18.4	10.33%
General administration	6.6	5.4	-	-	6.6	5.4	22.22%
School administration	121.3	109.2	-	-	121.3	109.2	11.08%
Business administration	10.8	16.4	-	-	10.8	16.4	-34.15%
Maintenance and operations	111.2	99.1	-	-	111.2	99.1	12.21%
Pupil transportation	102.9	96.6	-	-	102.9	96.6	6.52%
Support services - central	52.1	46.2	-	-	52.1	46.2	12.77%
Other support services	7.1	4.7	-	-	7.1	4.7	51.06%
Interest	46.8	46.2	-	-	46.8	46.2	1.30%
Food services	-	-	89.5	89.5	89.5	89.5	0.00%
Total Expenses	1,713.4	1,596.9	89.5	89.5	1,802.9	1,686.4	6.91%
Change in Net Position	74.6	73.8	2.4	0.2	77.0	74.0	4.05%
Net position, July 1, 2015	483.9	410.1	10.1	9.9	494.0	420.0	
Net position, June 30, 2016	\$ 558.5	483.9	12.5	10.1	571.0	494.0	

Table 2 on the previous page shows that revenues from governmental activities for 2016 were \$1.79 billion, while total expenses were \$1.71 billion. Governmental activities contributed \$74.6 million to the total increase in net position, while business-type activities increased \$2.4 million for a total increase of \$77.0 million.

Program revenues, in the form of charges for services, operating grants and contributions and capital grants and contributions increased \$70.7 million for governmental activities. This increase is largely due to an increase in state funding related to student growth.

Property taxes comprise the largest percentage of the general revenues for the Board with 33.0% of total governmental activities revenues coming from this source. Property tax revenues increased 3.8% over the previous fiscal year, the result of recovering property values and decreased foreclosures in the county. Sales tax revenues increased 2.25% from fiscal year 2015 to fiscal year 2016, a good improvement over the prior year gain as the economy improves.

Total expenses increased \$116.5 million or 6.9%. Governmental activities experienced an increase of \$116.5 million, while business-type activities did not increase from the prior year. Governmental activities expenses have increased primarily in the functional areas of instruction, pupil services, and pupil transportation. This increase in expenses can be attributed to salary improvements for all district staff as well as increased benefits costs. Other expenses remained stable as the District maintained several cost saving measures to help balance the budget, allowing the district to accommodate student growth and keeping student/teacher ratios within the limits established by State law.

Table 3 summarizes the cost of the Board's activities into eight functional categories—Instruction; Pupil and Instructional support services; Media services; General and Business administration; School administration; Maintenance and Operations; Pupil Transportation; Central and Other support areas and Interest expense. The table also shows each activity's net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial burden placed on the Board's local taxpayers by each of these functions.

The total cost of net governmental activities increased 7.3% while the net cost increased 6.0%. This increase in net cost of services can be attributed to the overall increase in costs due to student growth, technological improvements and increased employer costs.

Table 3						
Net Cost of Governmental Activities						
(in millions of dollars)						
	Total Cost		Percentage	Net Cost		Percentage
	Of Services		Change	of Services		Change
	2016	2015	2015-2016	2016	2015	2015-2016
Instruction	\$ 1,143.70	1,076.20	6.27%	\$ 415	417	-0.48%
Pupil and Instructional Support	90.6	78.5	15.41%	74.1	57.1	29.77%
Educational Media	20.3	18.4	10.33%	-1.6	-3.2	-50.00%
General and Business	17.4	21.8	-20.18%	-7.1	-0.5	1320.00%
School Administration	121.3	109.2	11.08%	85.3	74.2	14.96%
Maintenance and Operations	111.2	99.1	12.21%	56.1	44.8	25.22%
Pupil Transportation	102.9	96.6	6.52%	93.2	88.3	5.55%
Central and Other	59.2	50.9	16.31%	52.2	44.2	18.10%
Interest	46.8	46.2	1.30%	45.8	45.3	1.10%
Total	\$ 1,713.4	1,596.9	7.30%	\$ 813.0	767.2	5.97%

Business Type Activities

Revenues for the Board's business-type activities were comprised of charges for services, federal and state reimbursements and investment earnings. (See Table 2).

- Total food services revenues were \$2.4 million more than expenses.
- Charges for services represent \$24.4 million of revenue. This represents amounts paid by students, teachers and other customers of the school nutrition program.
- Federal and state reimbursement for meals, including payments for free and reduced lunches, was \$67.5 million.
- Investment earnings accounted for \$9,657 in revenues.

The Statement of Revenues, Expenses, and Changes in Fund Net Position for this proprietary fund will further detail the actual results of operations.

Governmental Funds

At June 30, 2016, the Board's governmental funds reported a fund balance of \$706,278,343. This is an increase of \$349,685,404 or 98.0% from June 30, 2015. The primary reason for this increase can be attributed to the Capital Projects Fund bond proceeds that will be used to provide cash flow for construction and equipment purchases.

The fund balance of the General Fund was \$217,180,217 at June 30, 2016. This is an increase of \$42,620,174 from a June 30, 2015 fund balance of \$174,560,043. This increase in fund balance can primarily be attributed to actual operating expenditures that were lower than budgeted while experiencing an 8% overall growth in revenue.

At June 30, 2016, the fund balance of the Capital Projects Fund was \$354,222,195. This is an increase of \$247,207,289 from the balance that existed at June 30, 2015 of \$107,014,906. This increase can be attributed to the general obligation bond proceeds that will be used to finance multiple construction and technology projects during the upcoming building program.

At June 30, 2016, the fund balance of the Debt Service Fund was \$118,280,650. This is an increase of \$62,870,530 from the balance that existed at June 30, 2015 of \$55,410,120. This increase can be attributed to an increase in annual transfers that will be used to meet future obligations related to servicing outstanding debt obligations. This fund accounts for annual property tax levies and other revenues that are used for the payment of principal and interest on general obligation bonds.

At June 30, 2016, the fund balance of the Nonmajor Governmental Fund was \$16,595,281. This is a decrease of \$3,012,589 from the balance that existed at June 30, 2015 of \$19,607,807. This decrease can be attributed to Wallace Foundation Grant funds being spent as the program nears completion as well as increased expenditures in the Local School Activity Fund. This fund accounts for the District's federal, state, and local grant and local school programs.

General Fund Budgeting Highlights

The Board's budget is prepared according to Georgia State law. The most significant budgeted fund is the General Fund, funded primarily through state revenue and local property tax revenue.

During the course of the fiscal year, the Board amended its General Fund budget monthly. The most significant amendments were:

- An increase to expenditures to bring forward amounts for encumbrances from the prior fiscal year and rebudget.
- An increase to expenditures to bring forward unused budget balances for local schools from the prior fiscal year and rebudget.
- An increase in expenditures as a result of the annual mid-term salary and fringe benefit amendment. This amendment is done annually to adjust all salary and fringe benefit budgets to reflect actual rather than projected average salaries and actual numbers of positions. This amendment is necessary to bring budgets in line with the actual salary and fringe benefit costs once all employees are hired and are in place.

Although the Board's final budget for the General Fund anticipated that expenditures plus transfers would exceed revenues by \$16.0 million, the actual results for the fiscal year show that expenditures plus transfers were under revenues by \$33.7 million, a variance of \$49.7 million.

The primary reason for this variance is growth in the property tax digest, lapsed expenditures, which are those expenditures that are budgeted but do not materialize by

year-end and a smaller state “austerity” cut. These along with the District’s continued cost saving measures have allowed the District’s financial position to improve.

Capital Asset and Debt Administration

Capital Assets

At June 30, 2016, the Board had \$2,355,333,358 invested in a broad range of capital assets, including land, buildings and furniture and equipment for its governmental activities. The Board’s business-type activities had an investment of \$7,699,555 invested in equipment and furniture and is funded with revenues from its operations. The current capital improvement program for governmental activities is funded with revenue from a one-cent special purpose local option sales tax (SPLOST) with cash flow being provided from general obligation bonds issued during fiscal year 2016 for the upcoming building program in the amount of \$305,000,000 and 2012 in the amount of \$242,840,000, and \$12.9 million in state capital outlay grants. The capital improvement program is also funded with general obligation bonds issued during fiscal year 2008 in the amount of \$500,000,000 (Series 2008) and \$211,380,700 (Series 2013) and Qualified School Construction Bonds issued during fiscal years 2012 and 2013.

Capital Assets (net of depreciation) (in millions of dollars)							
	Governmental Activities		Business-type Activities		Total		Total Percentage Change 2015-2016
	2016	2015	2016	2015	2016	2015	
Land	\$ 320.0	310.5	--	--	320.0	310.5	3.1%
Construction in progress	84.6	210.6	--	--	84.6	210.6	(59.8%)
Buildings	1,832.3	1,704.9	--	--	1,832.3	1,704.9	7.5%
Equipment, vehicles, & other	118.4	124.0	7.7	8.3	126.1	132.3	(4.7%)
	<u>\$ 2,355.3</u>	<u>2,350.0</u>	<u>7.7</u>	<u>8.3</u>	<u>2,363.0</u>	<u>2,358.3</u>	0.2%

More detailed information about capital assets can be found in note 6 of the Notes to the Basic Financial Statements.

Debt Administration

At June 30, 2016, the Board had \$1,188,680,000 in general obligation bonded debt. This amount includes \$305,000,000 issued in 2016, \$205,025,000 issued in 2014 and \$137,840,000 which was issued in 2012 to provide cash flow for the capital improvement program. Proceeds from the continuation of SPLOST will be used to repay this portion

of the general obligation debt over a five year period, beginning with fiscal year 2017 and ending fiscal year 2022. The District also refunded a portion of the Series 2012A bonds and fully refunded the Series 2008 bonds during the fiscal year 2015. This refunding will provide a savings to debt service of over \$21.3 million over the next 20 years. The District also issued \$19,640,000 (2012) and \$18,985,000 (2010) in Tax Credit Bonds issued as “Qualified School Construction Bonds to provide interest free financing for the construction and renovation or repair of school facilities as part of the District’s capital improvement plan. More detailed information about long-term debt can be found in note 7 of the Notes to the Basic Financial Statements. Long term debt also includes certificates of participation. In December 2006, these certificates were refunded to take advantage of lower interest rates and now carry a balance of \$174,855,000.

The District maintains a “Aaa” rating from Moody’s and a “AAA” rating from Standard and Poor’s for general obligation debt. The certificates of participation also received an insured rating “Aaa” from Moody’s and uninsured ratings of AA by Standard and Poor’s and AA+ by Moody’s.

Outstanding Long-Term Debt (in millions of dollars)			
	2016	2015	Total Percentage Change
General obligation bonds & notes (financed with property taxes)	\$ 1,188.7	929.1	27.94%
Certificates of Participation	174.9	189.8	(7.85)%
Total	1,363.6	1,118.9	21.87%

More detailed information about long-term debt can be found in note 7 of the Notes to the Basic Financial Statements.

Economic Conditions Affecting the School System

The fiscal year 2017 budget was presented to the public and tentatively adopted by the Board of Education on April 12, 2016 with the final adoption on May 19, 2016. The budget represents an investment plan for Gwinnett County Public Schools, its students, employees, and the community as a whole. The budget is tied directly to the strategic vision and direction of the Board of Education.

The Total Budget for FY2017 is approximately \$2.0 billion, representing an increase of 4.6% from the amended FY2016 Total Budget. The budget for the general operations of the school district is reflected in the General Fund at \$1.5 billion, an increase of 2.3% over FY2016.

The General Fund represents 75.8% of the Total Budget. Primary day-to-day operations of the school district are budgeted through the General Fund. Student achievement and the teaching and learning process are the central focus of this budget, as evidenced by the fact that 71.1% of the General Fund budget is targeted for instructional services. The General Fund budget increased by 2.3% over the FY2016 budget. The budgeted expenditure per student increased by 1.2% to \$8,466.

The General Fund is funded with projected state revenue in the amount of \$910.6 million, federal revenue of \$0.5 million, and projected local revenue in the amount of \$602.2 million.

The millage rate to support this budget is projected to remain unchanged from the previous year rate of 19.8 mills. Also, positively impacting revenue estimates for FY2017 is the projected growth in the local property tax digest. For the third year in a row, the county's property tax digest is expected to grow. Property tax revenue is budgeted at \$23.3 million, a 5.0% increase.

State revenue budget includes the continuation of state revenue cuts made to the Quality Basic Education (QBE) funding formula – cuts that began in FY2003. The “temporary QBE reduction” for Gwinnett County Public Schools in FY2017 is approximately \$17.9 million. The cumulative effect of these reductions on the school district over the 15-year period is the loss of approximately \$881.7 million.

For FY2017 the school district once again closely scrutinized all proposed expenditures. For the third consecutive year, the FY2017 budget offers the opportunity to fund salary improvements for employees, as well as a number of critical improvements in the areas of instruction and operations. The budget includes a longevity-step salary increase for all eligible employees at a cost of approximately \$15.8 million. Also included is a cost of living salary increase for all employees at cost of \$30.9 million. An increase in employer benefit costs will add approximately \$10.0 million in expenses for the District. Then employer contribution rates for the health insurance premiums will cost the school district approximately \$9 million and the employer contribution rates for the Gwinnett Retirement System will increase by \$1.0 million.

The Special Revenue Fund FY2017 budget is projected to be \$76.8 million, a decrease of \$16.5 million over FY2016. This fund accounts for federal categorical grants such as Title I, Title VI-B, Title II, and secondary vocational grants as well as state and local grants.

The Capital Projects Fund FY2017 budget totals \$149.1 million, an increase of \$27.8 million from the FY2016 level. This fund includes state capital outlay grants, proceeds from the 2008 General Obligation Bonds and the 2013 General Obligation Bonds approved by the voters in February 2008, and the tax proceeds and expenses funded by the special purpose local option sales tax (SPLOST) approved by voters in November 2011 and 2015. Proceeds from the 2012 Bonds were used to advance

fund the projects for the SPLOST IV program. Proceeds from the 2016 Bonds will be used to fund projects for the SPLOST V program.

The Debt Service Fund FY2017 budget is \$152.5 million, an increase of \$41.6 million from the FY2016 budget. This fund represents the budgeted principal and interest payments for the District's outstanding debt (See note 7 in the Notes to the Basic Financial Statements for more detailed information). The principal and interest payments on the short-term bonds (2012 and 2016) will be paid with accumulated sales tax proceeds and will not require a debt service property tax levy. The millage rate required for the remaining debt service on the General Obligation bonds remained unchanged from the FY2016 rate of 2.05 mills.

The Enterprise Fund contains the budget for the cafeteria operations for the school district. The total budget for this fund is \$93.0 million for FY2017.

The Internal Service Fund represents the operations of the school district's worker's compensation/risk management fund, employee short-term disability program, and the in-house print shop. The total budget for this fund is \$10.8 million for FY2017.

Contacting the Board's Financial Management

This financial report is designed to provide the Board's citizens, taxpayers, customers, and investors and creditors with a general overview of the Board's finances and to demonstrate the Board's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Joseph P. Heffron, Chief Financial Officer, Gwinnett County Public Schools, 437 Old Peachtree Road Northwest, Suwanee, Georgia 30024-2978.

GWINNETT COUNTY BOARD OF EDUCATION
Statement of Net Position
As of June 30, 2016

	Governmental Activities	Business-type Activities	Total
Assets			
Current assets:			
Cash and cash equivalents	\$ 97,343,219	\$ 8,856,650	\$ 106,199,869
Investments at fair value	617,210,034	7,531,898	624,741,932
Receivables:			
Interest	618,467	-	618,467
Taxes	23,589,260	-	23,589,260
Accounts	1,874,758	6,111	1,880,869
Internal balances	472,677	(472,677)	-
Due from other governments	146,731,415	259,021	146,990,436
Allowance for doubtful accounts	(857,362)	-	(857,362)
Other	16,440	-	16,440
Inventory	7,084,514	529,010	7,613,524
Total current assets	<u>894,083,422</u>	<u>16,710,013</u>	<u>910,793,435</u>
Noncurrent assets:			
Prepaid bond insurance premium	221,124	-	221,124
Capital assets:			
Land and construction in progress	404,596,299	-	404,596,299
Depreciable assets	2,918,942,175	29,298,237	2,948,240,412
Accumulated depreciation	<u>(968,205,116)</u>	<u>(21,598,682)</u>	<u>(989,803,798)</u>
Total noncurrent assets	<u>2,355,554,482</u>	<u>7,699,555</u>	<u>2,363,254,037</u>
Total assets	<u>3,249,637,904</u>	<u>24,409,568</u>	<u>3,274,047,472</u>
Deferred Outflows of Resources			
Deferred loss on refunding	30,857,670	-	30,857,670
Pension related items	<u>307,489,032</u>	<u>5,280,524</u>	<u>312,769,556</u>
Total deferred outflows of resources	<u>338,346,702</u>	<u>5,280,524</u>	<u>343,627,226</u>
Liabilities			
Current liabilities:			
Cash overdrafts	9,912,823	-	9,912,823
Accounts and contracts payable	26,932,494	151,693	27,084,187
Claims payable	14,940,405	-	14,940,405
Salaries payable	126,453,655	2,193,647	128,647,302
Unearned revenue	-	1,427,132	1,427,132
Due to other governments	8,563	220,765	229,328
General obligation bonds-current	88,425,000	-	88,425,000
Certificates of participation-current	15,700,000	-	15,700,000
Accrued interest payable	25,978,166	-	25,978,166
Compensated absences-current	<u>2,384,778</u>	<u>-</u>	<u>2,384,778</u>
Total current liabilities	<u>310,735,884</u>	<u>3,993,237</u>	<u>314,729,121</u>
Noncurrent liabilities:			
General obligation bonds	1,224,901,366	-	1,224,901,366
Certificates of participation	168,152,211	-	168,152,211
Net pension liability	1,205,688,214	12,198,152	1,217,886,366
Compensated absences	<u>10,924,796</u>	<u>-</u>	<u>10,924,796</u>
Total non-current liabilities	<u>2,609,666,587</u>	<u>12,198,152</u>	<u>2,621,864,739</u>
Total liabilities	<u>2,920,402,471</u>	<u>16,191,389</u>	<u>2,936,593,860</u>
Deferred Inflows of Resources			
Pension related items	<u>109,101,539</u>	<u>1,083,409</u>	<u>110,184,948</u>
Total deferred inflows of resources	<u>109,101,539</u>	<u>1,083,409</u>	<u>110,184,948</u>
Net Position			
Net investment in capital assets	1,240,361,862	7,699,555	1,248,061,417
Restricted for:			
Grant programs	944,837	-	944,837
Debt service	118,644,174	-	118,644,174
Capital projects	2,872,784	-	2,872,784
Unrestricted	<u>(804,343,061)</u>	<u>4,715,739</u>	<u>(799,627,322)</u>
Total net position	<u>\$ 558,480,596</u>	<u>\$ 12,415,294</u>	<u>\$ 570,895,890</u>

See accompanying notes to basic financial statements.

GWINNETT COUNTY BOARD OF EDUCATION
Statement of Activities
For the Fiscal Year Ended June 30, 2016

Functions	Expenses	Program Revenues			Net (Expenses) Revenues and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business - Type Activities	Total
Governmental activities:							
Instruction	\$ 1,143,745,730	\$ 8,292,935	\$ 713,434,595	\$ 6,993,429	\$ (415,024,771)	\$ -	\$ (415,024,771)
Pupil services	49,696,169	-	4,680,825	56,120	(44,959,224)	-	(44,959,224)
Instructional support	40,865,048	-	11,759,861	6,653	(29,098,534)	-	(29,098,534)
Educational media services	20,312,287	-	21,925,008	5,811	1,618,532	-	1,618,532
General administration	6,555,315	-	23,709,950	-	17,154,635	-	17,154,635
School administration	121,296,633	-	35,955,562	5,240	(85,335,831)	-	(85,335,831)
Business administration	10,812,731	-	131,002	528,124	(10,153,605)	-	(10,153,605)
Maintenance and operations	111,213,739	-	55,009,268	84,276	(56,120,195)	-	(56,120,195)
Pupil transportation	102,930,214	-	7,029,142	2,739,025	(93,162,047)	-	(93,162,047)
Support services-central	52,135,342	-	815,367	2,752,850	(48,567,125)	-	(48,567,125)
Other support services	7,128,386	-	3,512,932	6,746	(3,608,708)	-	(3,608,708)
Interest and issuance costs	46,767,438	-	958,407	-	(45,809,031)	-	(45,809,031)
Total governmental activities	1,713,459,032	8,292,935	878,921,919	13,178,274	(813,065,904)	-	(813,065,904)
Business-type activities:							
Food services	89,505,686	24,378,187	67,468,883	-	-	2,341,384	2,341,384
Total business-type activities	89,505,686	24,378,187	67,468,883	-	-	2,341,384	2,341,384
Total school district	\$ 1,802,964,718	\$ 32,671,122	\$ 946,390,802	\$ 13,178,274	(813,065,904)	2,341,384	(810,724,520)
General revenues:							
Taxes:							
Property taxes levied for general purposes							
					537,014,298	-	537,014,298
Property taxes levied for debt services							
					53,105,314	-	53,105,314
Sales taxes							
					145,564,983	-	145,564,983
Federal and state aid not restricted to specific programs							
					88,818,100	-	88,818,100
Unrestricted interest and investment earnings							
					2,199,118	9,657	2,208,775
Unrestricted local school activity							
					26,321,561	-	26,321,561
Miscellaneous							
					34,587,967	-	34,587,967
Total general revenues							
					887,611,341	9,657	887,620,998
Change in net position							
					74,545,437	2,351,041	76,896,478
Net position, July 1, 2015							
					483,935,159	10,064,253	493,999,412
Net position, June 30, 2016							
					\$ 558,480,596	\$ 12,415,294	\$ 570,895,890

See accompanying notes to basic financial statements.

GWINNETT COUNTY BOARD OF EDUCATION
Balance Sheet
Governmental Funds
As of June 30, 2016

	General Fund	Capital Projects Fund	Debt Service Fund	Nonmajor Governmental Funds	Total Governmental Funds
Assets					
Cash and cash equivalents	\$ 86,398,633	\$ 7,166,716	\$ 105,136	\$ 2,643,634	\$ 96,314,119
Investments at fair value	125,235,591	356,270,334	117,903,285	17,800,824	617,210,034
Receivables:					
Taxes	10,356,759	12,564,444	668,057	-	23,589,260
Interest	370	599,497	18,600	-	618,467
Due from other governments	126,931,349	11,764,610	-	8,035,289	146,731,248
Due from other funds	33,504,292	2,667	-	2,444,693	35,951,652
Accounts	1,443,789	-	-	7,929	1,451,718
Other	-	2,848	13,592	-	16,440
Allowance for doubtful accounts	(792,866)	-	(64,496)	-	(857,362)
Total assets	<u>\$ 383,077,917</u>	<u>\$ 388,371,116</u>	<u>\$ 118,644,174</u>	<u>\$ 30,932,369</u>	<u>\$ 921,025,576</u>
Liabilities, deferred inflows of resources, and fund balances					
Liabilities:					
Cash overdrafts	\$ 9,663,129	\$ -	\$ -	\$ -	\$ 9,663,129
Accounts and contracts payable	9,797,038	15,502,150	-	253,403	25,552,591
Salaries and benefits payable	121,442,466	-	-	5,011,189	126,453,655
Due to other funds	21,297,794	18,646,771	-	9,072,359	49,016,924
Due to other governments	8,153	-	-	137	8,290
Total liabilities	<u>162,208,580</u>	<u>34,148,921</u>	<u>-</u>	<u>14,337,088</u>	<u>210,694,589</u>
Deferred inflows of resources:					
Unavailable revenue - property taxes	<u>3,689,120</u>	<u>-</u>	<u>363,524</u>	<u>-</u>	<u>4,052,644</u>
Total deferred inflows of resources	<u>3,689,120</u>	<u>-</u>	<u>363,524</u>	<u>-</u>	<u>4,052,644</u>
Fund balances:					
Restricted	-	354,222,195	118,280,650	944,837	473,447,682
Committed	-	-	-	15,650,444	15,650,444
Assigned	70,405,045	-	-	-	70,405,045
Unassigned	<u>146,775,172</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>146,775,172</u>
Total fund balances	<u>217,180,217</u>	<u>354,222,195</u>	<u>118,280,650</u>	<u>16,595,281</u>	<u>706,278,343</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 383,077,917</u>	<u>\$ 388,371,116</u>	<u>\$ 118,644,174</u>	<u>\$ 30,932,369</u>	<u>\$ 921,025,576</u>

See accompanying notes to basic financial statements.

GWINNETT COUNTY BOARD OF EDUCATION
Reconciliation of the Governmental Funds Balance Sheet
with the Statement of Net Position
As of June 30, 2016

Amounts reported for governmental activities in the statement of net position are different because:

Total fund balance-governmental funds	\$	706,278,343
Capital assets used in governmental activities are not current financial resources and, therefore, are not reported as assets in governmental funds. The cost of the assets is \$3,322,742,072 and the accumulated depreciation is \$967,682,998.		2,355,059,074
Property tax revenue that is not available to pay for current period expenditures has been deferred in the governmental funds but is recognized as revenue in the government-wide financial statements.		4,052,644
Internal service funds are used by the Board's management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are included with governmental activities in the statement of net position.		5,013,685
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental funds. Long-term liabilities and related amounts at fiscal year-end consist of:		
Bonds payable	\$ (1,188,680,000)	
Bond issuance premium on bond refunding	(124,646,366)	
Deferred loss on bond refunding	27,864,934	
Net pension liability	(1,204,751,350)	
Deferred outflows pension related items	307,238,853	
Deferred inflows pension related items	(109,023,130)	
Prepaid premium for bond insurance costs	221,124	
Certificates of participation	(174,855,000)	
Certificates of participation issuance premium	(8,997,211)	
Deferred loss on certificates of participation refunding	2,992,736	
Accrued interest payable	(25,978,166)	
Compensated absences	(13,309,574)	
		(2,511,923,150)
Total net position--governmental activities	\$	558,480,596

See accompanying notes to basic financial statements.

GWINNETT COUNTY BOARD OF EDUCATION
Statement of Revenues, Expenditures, and Changes in Fund Balances
Governmental Funds
For the Fiscal Year Ended June 30, 2016

	General Fund	Capital Projects Fund	Debt Service Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues:					
Property taxes	\$ 537,697,119	\$ -	\$ 53,076,255	\$ -	\$ 590,773,374
Sales tax	-	145,564,983	-	-	145,564,983
Other local sources	32,514,683	89,000	-	28,305,845	60,909,528
State sources	900,165,925	12,922,852	-	1,009,752	914,098,529
Federal sources	554,728	-	958,408	76,124,606	77,637,742
Investment earnings	560,473	1,452,349	186,296	-	2,199,118
Total revenues	<u>1,471,492,928</u>	<u>160,029,184</u>	<u>54,220,959</u>	<u>105,440,203</u>	<u>1,791,183,274</u>
Expenditures:					
Current:					
Instruction	929,826,543	-	-	93,549,908	1,023,376,451
Pupil services	46,679,463	-	-	1,338,644	48,018,107
Instructional support	30,286,609	-	-	9,423,944	39,710,553
Educational media services	19,395,371	-	-	5,574	19,400,945
General administration	3,096,600	-	-	3,072,111	6,168,711
School administration	121,030,728	-	-	185,017	121,215,745
Business administration	10,100,505	-	-	89,093	10,189,598
Maintenance & operations	104,607,887	-	-	-	104,607,887
Pupil transportation	96,303,309	-	-	485,073	96,788,382
Support services-central	48,540,072	-	-	514,247	49,054,319
Other support services	3,428,641	-	-	3,688,474	7,117,115
Capital outlay:					
Capital outlay	3,747,478	143,161,208	-	-	146,908,686
Debt service:					
Debt service-principal	-	-	60,325,000	-	60,325,000
Debt service-interest	-	-	50,538,066	-	50,538,066
Issuance costs	-	1,811,922	-	-	1,811,922
Total expenditures	<u>1,417,043,206</u>	<u>144,973,130</u>	<u>110,863,066</u>	<u>112,352,085</u>	<u>1,785,231,487</u>
Excess (deficiency) of revenues over (under) expenditures	<u>54,449,722</u>	<u>15,056,054</u>	<u>(56,642,107)</u>	<u>(6,911,882)</u>	<u>5,951,787</u>
Other financing sources (uses):					
Issuance of bond financing	-	305,000,000	-	-	305,000,000
Premium from bond financing	-	46,663,872	-	-	46,663,872
Sale of capital assets	11,443	-	-	-	11,443
Transfers in	-	-	119,512,637	3,899,293	123,411,930
Transfers out	(11,840,991)	(119,512,637)	-	-	(131,353,628)
Total other financing sources (uses)	<u>(11,829,548)</u>	<u>232,151,235</u>	<u>119,512,637</u>	<u>3,899,293</u>	<u>343,733,617</u>
Net change in fund balances	42,620,174	247,207,289	62,870,530	(3,012,589)	349,685,404
Fund balances - July 1, 2015	<u>174,560,043</u>	<u>107,014,906</u>	<u>55,410,120</u>	<u>19,607,870</u>	<u>356,592,939</u>
Fund balances - June 30, 2016	<u>\$ 217,180,217</u>	<u>\$ 354,222,195</u>	<u>\$ 118,280,650</u>	<u>\$ 16,595,281</u>	<u>\$ 706,278,343</u>

See accompanying notes to basic financial statements.

GWINNETT COUNTY BOARD OF EDUCATION
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures,
and Changes in Fund Balances with the Government-Wide Statement of Activities
For the Fiscal Year Ended June 30, 2016

Total net change in fund balances-governmental funds	\$	349,685,404
--	----	-------------

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays of \$105,925,210 were more than depreciation expense of \$82,154,421 in the current period.		23,770,789
--	--	------------

Disposals of capital assets are not reflected in the governmental funds, but the loss on the disposal of these assets at their net book value is reflected on the statement of activities.		(18,382,734)
--	--	--------------

Property tax revenue that is not available to pay for current period expenditures has been deferred in the governmental funds but is recognized as revenue in the government-wide financial statements. The change in unavailable revenue from prior fiscal year to the current fiscal year is recorded as revenue in the statement of activities.		(653,762)
--	--	-----------

Issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction; however, has any effect on net position. Also, governmental funds report the effect of premiums, deferred losses on refundings, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. Additionally the net pension liability and related amounts are not accrued in the governmental funds. The details of this difference are as follows:

Repayment of bond principal	\$	45,405,000	
Repayment of certificates of participation		14,920,000	
Issuance of bonds		(305,000,000)	
Premium on issuance of bonds		(46,663,872)	
Amortization of premium on bonds and certificates of participation		14,128,983	
Amortization of prepaid bond insurance		(48,643)	
Amortization of deferred loss on refunding of bonds		(3,066,431)	
Change in net pension asset, net pension liability and related items		2,696,903	
			(277,628,060)

Interest expense reported in the statement of activities is recorded as incurred, whereas interest expenditures in the governmental fund statements is reported when due.		(5,431,359)
---	--	-------------

Compensated absences do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.		(432,633)
--	--	-----------

Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of the internal service funds is reported with governmental activities.		3,617,792
--	--	-----------

Change in net position of governmental activities	\$	<u>74,545,437</u>
---	----	-------------------

See accompanying notes to basic financial statements.

GWINNETT COUNTY BOARD OF EDUCATION
Statement of Net Position
Proprietary Funds
As of June 30, 2016

	Business Type Activities:			Governmental Activities:
	Enterprise Fund School Nutrition Program	Non-major Enterprise Fund Café Operations	Total Enterprise Funds	Internal Service Funds
Assets				
Current assets:				
Cash and cash equivalents	\$ 8,829,167	\$ 27,483	\$ 8,856,650	\$ 1,029,100
Investments at fair value	7,531,898	-	7,531,898	-
Receivables:				
Due from other funds	-	-	-	18,824,890
Due from other governments	259,021	-	259,021	167
Accounts receivable	6,111	-	6,111	-
Inventory	522,622	6,388	529,010	7,084,514
Total current assets	17,148,819	33,871	17,182,690	26,938,671
Noncurrent assets:				
Capital assets:				
Equipment	29,298,237	-	29,298,237	796,402
Accumulated depreciation	(21,598,682)	-	(21,598,682)	(522,118)
Total noncurrent assets	7,699,555	-	7,699,555	274,284
Total assets	24,848,374	33,871	24,882,245	27,212,955
Deferred outflows of resources				
Pension related items	5,280,524	-	5,280,524	250,179
Liabilities				
Current liabilities:				
Cash overdrafts	-	-	-	249,694
Accounts and contracts payable	145,025	6,668	151,693	1,108,723
Salaries payable	2,193,647	-	2,193,647	-
Due to other funds	458,467	14,210	472,677	5,135,081
Due to other governments	220,765	-	220,765	273
Unearned revenue	1,424,360	2,772	1,427,132	-
Claims payable	-	-	-	14,940,405
Total current liabilities	4,442,264	23,650	4,465,914	21,434,176
Noncurrent liabilities:				
Net pension liability	12,198,152	-	12,198,152	936,864
Total liabilities	16,640,416	23,650	16,664,066	22,371,040
Deferred inflows of resources				
Pension related items	1,083,409	-	1,083,409	78,409
Net Position				
Investment in capital assets	7,699,555	-	7,699,555	274,284
Unrestricted	4,705,518	10,221	4,715,739	4,739,401
Total net position	\$ 12,405,073	\$ 10,221	\$ 12,415,294	\$ 5,013,685

See accompanying notes to basic financial statements.

GWINNETT COUNTY BOARD OF EDUCATION
Statement of Revenues, Expenses, and Changes in Fund Net Position
Proprietary Funds
For the Fiscal Year Ended June 30, 2016

	Business-Type Activities:			Governmental Activities:
	Enterprise Fund School Nutrition Program	Non-major Enterprise Fund Café Operations	Total Enterprise Funds	Internal Service Funds
Operating revenues:				
Charges for services	\$ 24,091,493	\$ 286,694	\$ 24,378,187	\$ 24,179,089
Total operating revenues	<u>24,091,493</u>	<u>286,694</u>	<u>24,378,187</u>	<u>24,179,089</u>
Operating expenses:				
Salaries and employee benefits	30,769,927	-	30,769,927	1,082,403
Food and supplies	45,302,880	257,803	45,560,683	16,803,266
USDA commodities	77,939	-	77,939	-
Purchased services	7,717,454	24,319	7,741,773	1,019,212
Travel	28,326	-	28,326	643
Depreciation	1,486,160	-	1,486,160	78,698
Claims expense	-	-	-	7,602,242
Insurance premiums	-	-	-	1,908,557
Other expenses	3,840,878	-	3,840,878	7,974
Total operating expenses	<u>89,223,564</u>	<u>282,122</u>	<u>89,505,686</u>	<u>28,502,995</u>
Operating income (loss)	<u>(65,132,071)</u>	<u>4,572</u>	<u>(65,127,499)</u>	<u>(4,323,906)</u>
Nonoperating revenues				
Investment earnings	9,657	-	9,657	-
State grants	2,299,544	-	2,299,544	-
Federal grants	65,169,339	-	65,169,339	-
Total nonoperating revenues	<u>67,478,540</u>	<u>-</u>	<u>67,478,540</u>	<u>-</u>
Income (loss) before transfers	<u>2,346,469</u>	<u>4,572</u>	<u>2,351,041</u>	<u>(4,323,906)</u>
Transfers in	-	-	-	7,941,698
Change in net position	<u>2,346,469</u>	<u>4,572</u>	<u>2,351,041</u>	<u>3,617,792</u>
Total net position-July 1, 2015	<u>10,058,604</u>	<u>5,649</u>	<u>10,064,253</u>	<u>1,395,893</u>
Total net position-June 30, 2016	<u>\$ 12,405,073</u>	<u>\$ 10,221</u>	<u>\$ 12,415,294</u>	<u>\$ 5,013,685</u>

See accompanying notes to basic financial statements.

GWINNETT COUNTY BOARD OF EDUCATION
Statement of Cash Flows
Proprietary Funds
For the Fiscal Year Ended June 30, 2016

	Business Type Activities:			Governmental Activities:
	Enterprise Fund School Nutrition Program	Non-major Enterprise Fund Café Operations	Total Enterprise Funds	Internal Service Funds
Cash flows from operating activities				
Cash received from user charges	\$ 24,026,907	\$ 286,694	\$ 24,313,601	\$ 20,497,094
Cash payments to employees for services	(30,154,629)	-	(30,154,629)	(1,082,534)
Cash payments for insurance claims	-	-	-	(6,704,072)
Cash payments to suppliers for goods and services	(45,201,225)	(262,772)	(45,463,997)	(17,052,342)
Cash payments for other operating expenses	(11,584,539)	(24,387)	(11,608,926)	(2,936,386)
Net cash (used for) operating activities	(62,913,486)	(465)	(62,913,951)	(7,278,240)
Cash flows from noncapital financing activities				
State and federal grants	67,390,944	-	67,390,944	-
Transfers in	-	-	-	7,941,698
Other	-	-	-	(337,025)
Net cash provided by noncapital financing activities	67,390,944	-	67,390,944	7,604,673
Cash flows from capital and related financing activities				
Acquisition of equipment	(877,076)	-	(877,076)	(3,283)
Net cash (used for) capital and related financing activities	(877,076)	-	(877,076)	(3,283)
Cash flows from investing activities				
Interest on investments	9,657	-	9,657	-
Net cash provided by investing activities	9,657	-	9,657	-
Net increase (decrease) in cash and cash equivalents	3,610,039	(465)	3,609,574	323,150
Cash and cash equivalents--beginning	12,751,026	27,948	12,778,974	705,950
Cash and cash equivalents--ending	\$ 16,361,065	\$ 27,483	\$ 16,388,548	\$ 1,029,100
Reconciliation of operating income (loss) to net cash (used for) operating activities:.				
Operating income (loss)	\$ (65,132,071)	\$ 4,572	\$ (65,127,499)	\$ (4,323,906)
Adjustments to reconcile operating income (loss) to net cash (used for) operating activities:				
Depreciation	1,486,160	-	1,486,160	78,698
Changes in assets and liabilities:				
Due from other governments	(58,475)	-	(58,475)	-
Due from other funds	-	-	-	(3,703,123)
Accounts receivable	(6,111)	-	(6,111)	-
Net pension asset	2,792,764	-	2,792,764	98,679
Deferred outflows for pension	(2,828,716)	-	(2,828,716)	(115,739)
Inventories	243,250	3,256	246,506	352,980
Net pension liability	2,767,262	-	2,767,262	196,593
Deferred inflows for pension	(2,204,399)	-	(2,204,399)	(179,665)
Unearned revenue	2,119	(68)	2,051	-
Accounts and other payables	(421,377)	(5,844)	(427,221)	(55,360)
Claims payable	-	-	-	898,170
Salaries payable	88,387	-	88,387	-
Due to other funds	357,721	(2,381)	355,340	(525,567)
Net cash (used for) operating activities	\$ (62,913,486)	\$ (465)	\$ (62,913,951)	\$ (7,278,240)

Noncash noncapital financing activities

During the fiscal year, the Board received \$77,939, in the School Nutrition Program, of grants and commodities from the US Department of Agriculture.

See accompanying notes to basic financial statements.

GWINNETT COUNTY BOARD OF EDUCATION
Statement of Fiduciary Net Position
Fiduciary Funds
As of June 30, 2016

	Agency Fund- Local School Activity	Private Purpose Trust Fund Miscellaneous Instructional Programs	Pension and Other Employee Benefits Trust Funds
Assets			
Cash and cash equivalents	\$ -	\$ 591,162	\$ 1,595,123
Investments at fair value:			
Local Government Investment Pool	4,487,168	147,171	-
Common stocks	-	-	267,063,903
Preferred stocks	-	-	1,522,053
Mutual and commingled funds	-	-	1,190,193,361
Corporate bonds	-	-	126,185,872
Money market funds	-	-	21,223,431
Private equity	-	-	12,372,306
U.S. treasury inflation protected securities	-	-	117,696,404
Securities lending short-term collateral investment pool	-	-	64,932,886
Receivables	-	-	2,218,694
Due from other funds	-	-	271,180
Total assets	<u>4,487,168</u>	<u>738,333</u>	<u>1,805,275,213</u>
Liabilities			
Cash overdraft	-	134,126	-
Accounts payable	4,487,168	-	66,476,061
Due to other funds	-	287,450	135,590
Total liabilities	<u>4,487,168</u>	<u>421,576</u>	<u>66,611,651</u>
Net Position			
Restricted for:			
Employees' pension benefits	-	-	1,736,932,857
Employees' disability insurance benefits	-	-	1,730,705
Individual, organizations, and other governments	-	316,757	-
Total net position	<u>\$ -</u>	<u>\$ 316,757</u>	<u>\$ 1,738,663,562</u>

See accompanying notes to basic financial statements.

GWINNETT COUNTY BOARD OF EDUCATION
Statement of Changes in Fiduciary Net Position
Fiduciary Funds
For the Fiscal Year Ended June 30, 2016

	Private Purpose Trust Fund-Miscellaneous Instructional Programs	Pension and Other Employee Benefits Trust Funds
Additions		
Contributions:		
Employer	\$ -	\$ 35,216,379
Members	-	11,587,751
Other	212,014	-
Total contributions	<u>212,014</u>	<u>46,804,130</u>
Investment income:		
From investment activities:		
Net appreciation in fair value of investments	-	(18,502,709)
Interest income and dividends	340	12,788,703
Other investment income	-	7,178
Less: Investment expenses	-	(3,584,324)
Net income from investing activities	<u>340</u>	<u>(9,291,152)</u>
From security lending activities:		
Security lending income	-	228,568
Security lending expenses	-	(12,749)
Net appreciation in fair value of short-term collateral investment pool	-	(211)
Net income from security lending activities	<u>-</u>	<u>215,608</u>
Net investment income	<u>340</u>	<u>(9,075,544)</u>
Total additions	<u>212,354</u>	<u>37,728,586</u>
Deductions		
Benefits paid to participants	-	67,700,538
Other expenses	199,802	1,682,068
Total deductions	<u>199,802</u>	<u>69,382,606</u>
Change in net position restricted for:		
Employees' pension benefits	-	(31,972,482)
Employees' disability insurance benefits	-	318,462
Individuals, organizations, and other governments	12,552	-
Net position-July 1, 2015	<u>304,205</u>	<u>1,770,317,582</u>
Net position-June 30, 2016	<u>\$ 316,757</u>	<u>\$ 1,738,663,562</u>

See accompanying notes to basic financial statements.

GWINNETT COUNTY BOARD OF EDUCATION

NOTES TO BASIC FINANCIAL STATEMENTS FISCAL YEAR ENDED JUNE 30, 2016

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Gwinnett County Board of Education (the “Board”) operates under a Board-Superintendent form of government and provides public educational services to the citizenry of Gwinnett County, Georgia, except for the area within the corporate limits of the City of Buford, Georgia. The Board receives funding from local, state, and federal government sources and must comply with the commitment or compliance requirements of these funding source entities.

The accounting policies of the Board conform to accounting principles generally accepted in the United States of America which are applicable to governmental entities. The Governmental Accounting Standards Board (“GASB”) is the accepted standards-setting body for establishing governmental accounting and financial reporting principles.

The following is a summary of the Board's more significant accounting policies:

- a. Reporting Entity - In evaluating how to define the reporting entity of the Board, management has considered all potential component units. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth by GASB Statement No. 14, “The Reporting Entity” as amended by GASB Statement No. 39 “Determining Whether Certain Organizations are Component Units” and GASB Statement No. 61 “The Financial Reporting Entity”. The concept underlying the definition of the reporting entity is that of the financial accountability criteria: that elected officials of the primary government can impose their will on the potential component unit or based on the general significance of the operational or financial relationship between the primary government and the potential component unit. Based on this criteria, the Board is not financially accountable for any legally separate organization. However, the blended component unit discussed below is included because of the significance of their operational or financial relationships with the Board.

Blended Component Unit

The Gwinnett County Board of Education Retirement System (“GRS”) is governed by a separate board of directors. Although GRS is legally separate from the Board, GRS is reported as part of the primary government because its primary purpose is to provide services to the Board. The financial statements of GRS are reported as a pension trust fund. The financial data for GRS is presented as of and for the year ended December 31, 2015, the date of the latest available financial statements. Financial statements can be obtained at 437 Old Peachtree Road, Suwanee, GA 30024.

Based on the above criteria, the Board is not considered a component unit of any other governmental reporting entity.

- b. Government-wide and fund financial statements - The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital

requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds (General Fund, Capital Projects Fund, and Debt Service Fund) and major enterprise funds (School Nutrition Program) are reported as separate columns in the fund financial statements.

- c. Measurement focus, basis of accounting, and financial statement presentation - The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Agency funds do not measure the results of operations and thus do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Board's governmental and business-type activities. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. With this measurement focus, operating statements present increases and decreases in net current assets and fund balance as a measure of available resources. This means that only current assets and liabilities are generally included on their balance sheets. Revenues are recognized as soon as they are both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period, or soon enough thereafter, to pay liabilities of the current period. Revenues are considered to be available if collected within 60 days after the fiscal year-end. Property taxes are reported as receivables and unavailable revenue when levied and as revenues when due for collection in the following fiscal year and determined to be available. Grants and entitlement revenues are recognized when compliance with all applicable eligibility requirements are met. A receivable is established when the related expenditures exceed revenue receipts. Major revenue sources which are susceptible to accrual are property tax, sales tax, and intergovernmental revenue. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The Board reports the following major governmental funds:

- General Fund - The general fund is the primary operating fund of the Board. It is used to account for all financial resources of the Board, except those required to be accounted for in another fund.
- Capital Projects Fund - The capital projects fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).
- Debt Service Fund - The debt service fund is used to account for the payment of principal and interest on all long-term general obligation debts. The debt service fund is used to accumulate resources over the outstanding life of the bond issue in an amount equal to the maturity value. Cash of the debt service fund may be invested in income producing securities which are converted back into cash at the maturity date for use in retiring bonds. This fund is also used to account for interest payments related to the certificates of participation.

The Board reports the following major enterprise fund:

- School Nutrition Program - An enterprise fund is used to account for operations similar to those found in private business enterprises and (a) that are financed primarily through user charges, or (b) where the governing body has decided the determination of net income is appropriate. The School Nutrition Program fund provides meals to the students and faculty of the Board.

Additionally, the Board reports the following fund types:

- Internal Service Funds - Internal service funds are used to account for goods or services provided by one department to other departments of the Board on a cost-reimbursement basis.
- Agency Fund - the agency fund is used to account for local school funds held strictly on-behalf of school organizations.
- Private-Purpose Trust Fund - the private purpose trust fund is used to account for resources held in trust for various student organizations.
- Pension Trust and Other Employee Benefits Fund - the pension trust and other employee benefits fund accounts for the activities of the Gwinnett County Board of Education Retirement System, a single-employer defined benefit combination retirement and disability plan. Also accounted for in this fund is a short-term disability benefit plan for employees.

Operating revenues and expenses of the proprietary funds are reported for exchange and exchange like transactions associated with the principal activity of that function. All other transactions are considered nonoperating. When both restricted and unrestricted resources are available for use, it is the Board's policy to use restricted resources first, then unrestricted resources as they are needed.

- d. Encumbrances – Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded in order to reserve that portion of the applicable appropriation, is employed in the governmental funds. Open encumbrances at fiscal year-end are reported as assigned fund balance and do not constitute expenditures or liabilities because the related goods and/or services have not been received. Unencumbered appropriations lapse at the end of the fiscal year, except for amounts related to local school allotments and capital projects, which are carried forward to the next fiscal year. Encumbered appropriations are rebudgeted in the following fiscal year.

As of June 30, 2016, the Board has encumbered \$10,216,914 in the General Fund.

- e. Investments - Investments of all funds are carried at fair value. Interest income on investments is accrued as earned. At June 30, 2016, the Board's investments included funds on deposit in the Georgia Fund 1, the State of Georgia investment pool created by OCGA 36-83-8, which is a stable asset value investment pool which follows Standard and Poor's criteria for AAAs rated money market funds and is regulated by the Georgia Office of the State Treasurer. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1 per share value). The asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participants' shares sold and redeemed based on \$1 per share. The pool also adjusts the value of its investments to fair market value as of year-end and the Board's investment in the Georgia Fund 1 is reported at fair value.

The credit risk associated with the Board's investments is primarily due to its reliance upon securities of the U.S. government and its agencies. As with any fixed income portfolio, there exists market price risk in a changing interest rate environment, and some of the Board's investments are subject to decline in market value as interest rates increase.

- f. Inventories and prepaid items – Inventories in governmental funds are reported at cost (first-in, first-out). The Board uses the consumption method to account for inventories. Under this method, inventory purchased is initially recorded as an asset and recognized as an expenditure in the period in which the inventories are actually consumed. Inventories in proprietary funds are valued at the lower of cost (first-in, first-out) or market. Within the enterprise fund, commodity inventory received but not used at fiscal year end is classified as restricted net position.

Payments made to vendors for services that will benefit periods beyond the balance sheet are recorded as prepaid items and accounted for using the consumption method.

- g. Capital Assets and Depreciation - Capital assets, which include property, vehicles, equipment and major information systems, are utilized for general school operations and are capitalized at actual or estimated cost. Donations of such assets are recorded at estimated acquisition value at the time of donation. Capital assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements.

Maintenance, repairs, and minor renovations are recorded as expenses and expenditures when incurred. Major additions and improvements are capitalized. When assets in the operation of the governmental fund types are sold, the proceeds of the sale are recorded as revenues in the appropriate fund. The Board does not capitalize interest on the construction of capital assets in governmental activities.

The Board's capital assets are depreciated using the straight-line method over the estimated useful lives of the capital assets. Land and construction in progress are not depreciated. Depreciation of all other capital assets is charged as an expense against their operations in the Statement of Activities and the proprietary fund financial statements. Capitalization thresholds and estimated useful lives of capital assets reported in the District-wide statements are as follows:

	Capitalization <u>Threshold</u>	Useful <u>Life</u>
Motor vehicles (car and trucks)	\$5,000	12 years
Motor vehicles (buses)	5,000	15 years
Computer equipment	5,000	4-7 years (varies according to type)
Equipment	5,000	3-15 years (varies according to type)
Information Systems	1,000,000	5-7 years
Buildings and Improvements	100,000	7-50 years
Mobile Classrooms	5,000	20 years

- h. Compensated Absences - Board employees earn annual vacation leave based on length of service, up to a maximum of 23 days after 20 years of service. Sick leave is accrued at 1.25 days per month, and may be accumulated up to a maximum of 150 days. When an employee retires, the unused sick leave days may be applied towards State retirement for additional benefits.

Accrued vacation and sick leave bank compensated absences are shown as long-term liabilities on the statement of net position except for the portion expected to become due within one year. Those amounts are shown as current liabilities. The sick leave bank liability represents the amount of available leave associated with those employees who elect to participate in this benefit by contributing a portion of their accrued sick leave into a pool that can be accessed by members of the bank who experience a catastrophic illness that results in the use of all of their accrued leave. The sick leave bank committee can approve an additional 60 days of sick leave for members based on their demonstrated need. A fund liability is accrued only for the matured portion of compensated absences at fiscal year end. All other accrued sick leave is predominately applied towards retirement so no accrual is made for this type of accrued sick leave.

- i. Deferred Compensation Plan - The Board sponsors a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Plan, available to all Board employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or an unforeseeable emergency.

All amounts of compensation deferred under the Plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are held in custodial accounts for the exclusive benefit of the Plan participants and their beneficiaries, and are therefore not included in the Board's financial statements.

- j. Self-Insurance - The Board is exposed to various risks of loss related to torts; damage to and destruction of assets; errors and omissions; and natural disasters for which the Board carries commercial insurance. In addition, the Board has chosen to establish a risk financing fund for risks associated with workers' compensation and general liability. This fund is accounted for as an internal service fund. For workers' compensation, a premium is charged to each user fund on the basis of the percentage of that fund's payroll to total payroll. The total workers' compensation charge which is allocated among the funds is calculated using an actuarial analysis. Liabilities of this fund are reported when it is probable a loss has occurred and the amount can be reasonably estimated including amounts for claims incurred but not yet reported. The Board has not experienced any significant reduction in insurance coverage from the previous fiscal year nor has it paid any settlements in excess of insurance coverage in the past three fiscal years.

The Board also self insures fleet and general liability claims. The expense associated with general liability and fleet is funded by a charge to the general fund. Changes in the balances of claims liabilities for the workers' compensation/risk management fund for each of the fiscal years in the two fiscal year periods ended June 30, 2015 and 2016 are shown below.

Fiscal Year	Beginning of Fiscal Year Liability	Current Fiscal Year and Changes in Estimates	Claims Payments	Balance at Fiscal Year-End
2015	\$14,081,000	7,367,023	(7,405,788)	14,042,235
2016	\$14,042,235	8,500,412	(7,602,242)	14,940,405

- k. Liabilities - In the government-wide financial statements, and proprietary fund types in the fund financial statements, long term debt and other long-term obligations are reported as liabilities in the applicable government activities, business-type activities, or proprietary fund type statement of net position. The Board records long-term debt of governmental funds at face value as another financing source. The Board's general obligation bonds are serviced from property taxes and other revenue of the Debt Service Fund. The long-term accumulated unpaid vacation, accrued sick and personal leave and estimated liability for insurance claims (see note 1.j. above) are serviced from property taxes and other revenues of the respective fund type.
- l. Fund Equity - In accordance with Government Accounting Standards Board Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions", the Board classifies governmental fund balances as follows:

Non-spendable - includes fund balance amounts that cannot be spent either because it is not in spendable form or because of legal or contractual constraints.

Restricted - includes fund balance amounts that are constrained for specific purposes which are externally imposed by providers, such as creditors or amounts constrained due to constitutional provisions or enabling legislation.

Committed - includes fund balance amounts that are constrained for specific purposes that are internally imposed by formal action of the Board through the adoption of a resolution. Only the Board may modify or rescind the commitment, also through a resolution.

Assigned - includes fund balance amounts that are intended to be used for specific purposes that are neither considered restricted or committed. The Board has approved that fund balance may be assigned by the Chief Financial Officer.

Unassigned - includes positive fund balance within the General Fund which has not been classified within the above mentioned categories and negative fund balances in other governmental funds.

Flow Assumptions - When both restricted and unrestricted amounts of fund balance are available for use of expenditures incurred, it is the Board's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the Board's policy to use fund balance in the following order:

Committed
Assigned
Unassigned

Net Position - Net position represents the difference between assets, deferred outflows of resources, liabilities, and deferred inflows of resources, in reporting which utilizes the economic resources measurement focus. The net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the Board has spent) for the acquisition, construction or improvement of those assets. Net position is reported as restricted using the same definition as used for restricted fund balance as described in the section above. All other net position is reported as unrestricted.

Fund Balances:

Restricted - The following fund balances are restricted for:

Non-major Governmental Funds:	
The Wallace Foundation	\$944,837
Total	\$944,837

Debt Service Fund:	
Debt Service Fund - used to account for the payment of principal and interest on all long term general obligation debts.	\$118,280,650

Capital Projects Fund:	
Capital Fund - Used to account for capital projects financed with proceeds from assets sold.	\$ 2,872,784
Special Purpose Local Option Sales Tax (SPLOST) Fund - used to account for capital projects financed with one cent sales tax including the Series 2016 Bonds.	317,341,269
2008 Bond Fund - used to account for capital projects financed with general obligation bond funds.	430,102
2013 Bond Fund - used to account for additional capital projects financed with general obligation bond funds.	33,578,040
Total	\$354,222,195

Committed-the following fund balances are committed to:

Non-major Governmental Funds:	
GoSTEM Initiative Technology Fund - used to account for local funds that provide technology.	83,000
Local School Activity Fund - used to account for funds generated at the local schools through donations, ticket sales, fundraising and other activities.	15,567,444
Total	\$15,650,444

Assigned - the following fund balances are assigned to:

General Fund:	
Subsequent Fiscal Year's Budget - used to account for the portion of the fiscal year-end fund balance which is to be appropriated in subsequent year's budget.	\$ 45,000,000
Direct Instruction	33,610
Media	158,121
Pupil Services	303,054
Staff/Professional Development	8,178
Maintenance & Operations	2,570,488
Pupil Transportation	1,811,433
Support Services - Central	6,449,699
Business Administration	137,422
Local School Allotments	11,491,896
Misc Programs	2,963
Optional Employee Benefits	2,438,181
Total	\$ 70,405,045

Unassigned - The Board's policy is to plan and manage annual revenue and expenditures that provide an unassigned general fund balance in the range of 5% - 10% of the General Fund operating expenditures (excluding transfers).

- m. Interfund Transactions - Transactions between funds that would be treated as revenues, expenditures, or expenses if they involved organizations external to the Board are accounted for as revenues, expenditures, or expenses of the funds involved. Transactions that constitute reimbursements to a fund for expenditures/expenses initially made from it that are properly applicable to another fund are recorded as expenditures/expenses in the reimbursing fund and as reductions of expenditures/expenses in the fund that is reimbursed. All other interfund transactions are reported as transfers. To the extent that certain transactions between funds had not been paid or received as of June 30, 2016, balances of interfund amounts receivable or payable have been recorded. For presentation in the government-wide financial statements, most interfund activity has been eliminated.
- n. Grants from Other Governmental Units - Federal and State governmental units represent an important source of supplementary funding used to finance educational and construction programs and other activities beneficial to the community. This funding, primarily in the form of grants, is recorded in the general fund, special revenue funds, capital projects fund and enterprise fund. For all funds, a grant receivable is recorded when the Board has a right to reimbursement under the related grant or all applicable eligibility requirements have been met.
- o. Statement of Cash Flows - For purposes of the statement of cash flows, deposits in the Georgia Fund I - state investment pool and short-term investments purchased with an original maturity of three months or less are considered to be cash equivalents.

- p. Management Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

q. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Board has several items that qualify for reporting in this category. The first type of deferred outflow of resources is the deferred loss on refunding reported in the government-wide statement of net position. A deferred loss on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded debt or the refunding debt. The Board also has several deferred outflows of resources related to pensions which are described in more detail below.

In addition to liabilities, the financial statements will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Board also has several of these items, one of which arises only under a modified accrual basis of accounting. Unavailable revenue is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from property taxes as these amounts are deferred and will be recognized as an inflow of resources in the period in which the amounts become available. The Board also has several deferred inflows of resources related to pensions which are described in more detail below.

As mentioned above, the Board has deferred inflows and outflows of resources related to the recording of changes in its net pension liability. Certain changes in the net pension liability are recognized as pension expense over time instead of all being recognized in the year of occurrence. Experience gains or losses result from periodic studies by the Board's actuary which adjust the net pension liability for actual experience for certain trend information that was previously assumed, for example the assumed dates of retirement of plan members. These experience gains or losses are recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense over the expected remaining service lives of plan members. Changes in actuarial assumptions which adjust the net pension liability are also recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense over the expected remaining service lives of plan members. The difference between projected investment return on pension investments and actual return on those investments is also deferred and amortized against pension expense over a five year period. For their participation in a cost-sharing plan the Board is also subject to changes in the proportion of the collective liability and differences between the actual Board contributions and the proportionate share of contributions. These differences are recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense over the expected remaining service lives of plan members. Additionally, any contributions made by the Board to the pension plans before year end but subsequent to the measurement date of the related net pension asset or liability are reported as deferred outflows of resources.

r. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Retirement System of Georgia (TRS), the Public School Employees' Retirement System (PSERS), and the Gwinnett County Board of Education Retirement System (GRS) and additions to/deductions from TRS's, PSERS's, and GRS's fiduciary net position have been determined on the same basis as they are reported by TRS, PSERS, and GRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

2. CASH, CASH EQUIVALENTS, AND INVESTMENTS

Investments

The investment program of Gwinnett County Public Schools (GCPS) is operated in compliance with the investment policy adopted by the Gwinnett County Board of Education, (the Board). The investment policy applies to all funds under budgetary control or fiduciary responsibility of the Board with the exception of the Gwinnett Retirement System, which is administered separately by the Plan Administrative Committee and explained in more detail below. GCPS investment officials execute the investment policy of the Board within the framework of official investment procedures approved by the Superintendent's cabinet.

Safety of principal is the foremost objective of the investment program. The portfolio is designed to achieve a market rate of return while seeking to avoid capital loss and remaining sufficiently liquid to meet the operating requirements of the Board.

As a political subdivision of the State of Georgia, the investment policy procedures and practices of GCPS are governed by Georgia Code Section 36-83-4 and 36-80-3. The Code limits governments to a prescribed set of investments. The investment policy of the Board further limits investments within the prescribed investments to:

- Obligations of the U.S. Government
- Obligations Fully Insured by the U.S. Government
- Obligations of any corporation of the U.S. Government
- The Local Government Investment Pool
- Repurchase Agreements
- Certificates of Deposits and Demand Deposit Accounts

The Board is responsible for the overall management of assets of the retirement system. The Board has established a Plan Administrative Committee to carry out the terms of the Plan, including responsibility for the investment of funds. The Administrative Committee is responsible for establishing the investment policy, hiring and firing of advisers, providing professional services to the Plan and in general directing the Plan's investments in a manner most appropriate to meeting Plan goals.

The primary investment objective of the Plan is better than average returns over the long term. The Administrative Committee has established the below investment goals.

Expected Return: Over a five year period, the total return should be at least 3% above the rate of inflation and rank in the top half of a peer group of large public pension plans.

Expected Risk: Over a five year period, the standard deviation of the returns for the total fund should be less than 13% and less than that for a peer group of large public plans.

In addition, as a local retirement system maintained by a political subdivision of the State of Georgia, Investments made by the Plan are subject to the official Code of Georgia Annotated. Every two years, the plan must certify to the State Auditor that it has complied with the investment practices outlined in Public Retirement Systems Investment Authority Law (O.C.G.A 47-20-80ET seq) at all times.

The GCPS investments are subject to various risks that have the potential to result in losses. These risks are custodial credit risk, credit risk, concentration of credit risk, interest rate risk, and foreign currency risk. Each risk is described in detail below.

Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of a failure of counterparty to a transaction, the Board will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party.

GCPS manages custodial credit risk by requiring all bank deposits to be collateralized at 110% and all securities held in a safekeeping account at the Board's bank. In addition, GCPS must conform to Georgia Code Section 42-8-12 and 50-17-50, which governs the collateralization of public funds. At fiscal year end, GCPS was in compliance with collateralization and safekeeping requirements in accordance with the investment policy and was therefore exposed to minimal custodial credit risk.

Concentration of Credit Risk

Concentration of credit risk is defined as the risk of loss attributed to the magnitude of a government's investment in a single issuer. The Board manages concentration of credit risk by limiting the amount which may be invested in any one financial institution to 50% of the total portfolio.

As of June 30, 2016, no investments exceeded 5% of entity investments (with the exception of US Treasury securities, mutual funds, external investment pools and repurchase agreements).

Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligation.

The Board manages credit risk by requiring counterparty banks to maintain a Senior Bond Rating of A/A1 or higher. Broker dealers authorized to conduct business with the Board must certify financial status, NASD certification and senior bond rating of A/A1 or higher to the Board on an annual basis. The investment policy limits investments by instrument to 75% of the portfolio for Certificates of Deposit, Repurchase Agreements Demand Deposit Accounts, and Obligation of U.S. Government Sponsored Corporations.

The table that follows discloses the credit risk of the fixed income investments of the Board by rating categories as rated by Moody's.

Ratings Dispersion Table for General Government

Moody's Rating	Georgia Fund 1	U.S. Government Agency Obligations	Total
Aaa	\$ -	\$ 220,421,231	\$ 220,421,231
AAAf	408,955,040	-	408,955,040
Total	\$ 408,955,040	\$ 220,421,231	\$ 629,376,271

Ratings Dispersion Table for Retirement System Investments (as of 12/31/15)

Moody's Rating	Mutual and Commingled Funds	Money Market Funds and Short-Term Commercial Paper	Corporate Bonds	U.S. Treasury Inflation Protected Securities	Total
Aaa	\$ -	\$ -	\$ 2,202,956	\$ 117,696,404	\$ 119,899,360
Aa1	-	-	2,168,289	-	2,168,289
Aa2	-	-	2,585,740	-	2,585,740
Aa3	-	999,860	3,054,780	-	4,054,640
A1	-	-	11,398,848	-	11,398,848
A2	-	-	9,042,069	-	9,042,069
A3	-	-	12,989,063	-	12,989,063
Baa1	-	-	16,667,808	-	16,667,808
Baa2	-	-	22,009,839	-	22,009,839
Baa3	-	-	12,859,053	-	12,859,053
Ba1	-	-	641,200	-	641,200
Ba2	-	-	1,302,078	-	1,302,078
Not rated	386,357,069	20,223,571	29,264,149	-	435,844,789
Total	\$ 386,357,069	\$ 21,223,431	\$ 126,185,872	\$ 117,696,404	\$ 651,462,776

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of investments. The Board manages interest rate risk by limiting portfolio maturities to three years. The table below discloses interest rate information.

Interest Rate Disclosure

Asset Category	Market Value	Disclosure Method	WAM/Duration
General Government:			
GA Fund I	\$ 408,955,040	WAM	42 days
U.S. Agency Obligations	220,421,231	WAM	1.22 years
Total	629,376,271		
Retirement System:			
Mutual/commingled funds	386,357,069	Duration	Not available
Corporate bonds	126,185,872	Duration	4.40 years
Money market funds	21,223,431	Duration	0.08 years
U. S. treasury inflation protected securities	117,696,404	Duration	5.14 years
Total	\$ 651,462,776		

Foreign currency risk

Foreign currency risk is the risk that changes in exchange rates will adversely affect the fair value of an investment. Foreign investments are both prohibited under the Board investment policy and by State Statute. The Board is therefore not subject to foreign currency exposure.

Fair Value Measurement

The Board categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. The Board has the following recurring fair value measurements as of June 30, 2016:

Investment	Level 1	Level 2	Level 3	Fair Value
United States Agency Obligations	\$ -	\$ 220,421,231	\$ -	\$ 220,421,231
Total investments measured at fair value	\$ -	\$ 220,421,231	\$ -	\$ 220,421,231
Investments not subject to level disclosure:				
Georgia Fund 1				408,955,040
Total investments				\$ 629,376,271

The investment in United States Agency Obligations classified as Level 2 of the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

The Georgia Fund 1 is an investment pool which does not meet the criteria of GASB Statement No. 79 and is thus valued at fair value in accordance with GASB Statement No. 31. As a result, the Board does not disclose the investment in the Georgia Fund 1 within the fair value hierarchy.

The investments of the Gwinnett Retirement System are valued as of December 31, 2015 which is prior to the implementation of GASB 72 and thus the fair value hierarchy will be presented in the Board's financial statement for the year ended June 30, 2017.

3. PROPERTY TAXES

The Gwinnett County Board of Commissioners fixed the property tax levy for the 2015 tax digest year (calendar year) based on property values as of January 1, 2015. Taxes were due on October 15, 2015. Unpaid balances will accrue a 10% penalty. Beginning October 16, 2015, a 1% interest charge is added each month the balance is delinquent. Property taxes, however, become an enforceable lien on the first day after the date payment is due. The Gwinnett County Tax Commissioner bills and collects the property taxes for the District and withholds 1.5% of taxes collected as a fee for tax collection and remits the balance of taxes collected to the District. Taxes collected within the current fiscal year or within 60 days after fiscal year-end on the calendar year 2015 digest are reported as revenue in the governmental funds for fiscal year 2016.

The Board of Education levied taxes on the fiscal year 2016 property tax digest at a rate of 19.80 mills for maintenance and operations and 2.05 mills for debt service on school bonds. State law limits the Board's tax levy for maintenance and operations to 20 mills (one mill equals \$1 per thousand dollars of assessed value). The property tax digest consisted of the assessed value (40% of the estimated market value) of all real and personal property, utilities, mobile homes and motor vehicles located in the County, excluding the City of Buford.

4. BUDGETS AND BUDGETARY ACCOUNTING

- a. Budgets and Budgetary Accounting - A budget is legally adopted each year for the general, certain special revenue, debt service, and capital projects funds. A budget is adopted for the enterprise funds for management control purposes only. Budgetary amounts shown on the budget-to-actual comparison in the accompanying required supplementary information include both the budget as originally adopted and as amended as of June 30, 2016. Budget amendments (other than for additional revenue or involving new positions) less than \$50,000 may be approved by the Superintendent or his designee; amendments greater than \$50,000 and all revenue and new position amendments require Board approval. During the fiscal year ended June 30, 2016, no significant supplemental appropriations were adopted. Amendments to the original budget were made during the fiscal year; however, these amendments were immaterial in amount.

The Board follows these procedures in establishing the budgetary data reflected in the accompanying financial statements:

- i. The proposed budget was prepared in April, based on budget requests submitted by the various division heads, and submitted to the Board of Education.
- ii. During May, the proposed budget was reviewed by the Board, and a tentative budget was adopted. Two public hearings were held, and a final budget was adopted. The adopted budget was then forwarded to the State Department of Education.
- iii. The level of legal budgetary control (the level at which expenditures may not exceed appropriations) is at the function level.

Budgets are adopted on a basis other than accounting principles generally accepted in the United States of America (GAAP) as allowed by the State of Georgia. The primary differences between the budget basis and GAAP for fund financial statements include:

- a. Encumbrances are recorded as expenditures (budget) as opposed to an assignment or commitment of fund balance (GAAP).
- b. Tax revenue received 60 days subsequent to fiscal year-end is recorded when received (budget) rather than when susceptible to accrual (GAAP).
- c. Certain expenditures are recorded when paid (budget) rather than when the liability is incurred (GAAP).
- d. Certain intergovernmental and local revenues are recorded when received (budget) rather than when earned (GAAP).

For the fiscal year ended June 30, 2016, General Fund expenditures exceeded appropriations in the following functional areas:

Function	Overexpenditure
Transfers out	\$4,136,222

These overexpenditures were offset by underexpenditures in other functional areas within the same fund.

5. DUE FROM OTHER GOVERNMENTS

The due from other governments' amount includes \$125,274,087 due from the State of Georgia under the Quality Basic Education Act. The State of Georgia reimburses the School System for teachers' salaries and operating costs through the Quality Basic Education (QBE) Formula Earnings program. State of Georgia law defines the formula driven grant that determines the cost of an academic school year and the State of Georgia's share in this cost. Generally teachers are contracted for the school year (July 1 – June 30) and paid over a twelve month contract period, generally September 1 through August 31. In accordance with the requirements of the enabling legislation of the QBE program, the State of Georgia reimburses the School System over the same twelve month period in which teachers are paid, funding the academic school year expenditures. At June 30, the amount of teachers' salaries incurred but not paid until July and August of the subsequent fiscal year are accrued as the State of Georgia has only postponed the final payment of their share of the cost until the subsequent appropriations for cash management purposes.

By June 30 of each fiscal year, the State of Georgia has a signed appropriation that includes this final amount, which represents the State of Georgia's intent to fund this final payment. Based on guidance in Government Accounting Standards Board (GASB) Statement No. 33, paragraph 74, the State of Georgia recognizes its QBE liability for the July and August salaries at June 30, and the School System recognizes the same QBE as a receivable and revenue, consistent with symmetrical recognition.

The due from other governments' amount also includes \$11,764,610 and \$8,035,289 due from the State of Georgia, Department of Education for capital projects and special revenue grants.

6. CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2016 was as follows:

	Balance 6/30/2015	Additions	Deletions and Transfers to In-service	Balance 6/30/2016
Governmental Activities:				
Non-depreciable assets:				
Land	\$ 310,525,079	9,453,960	-	319,979,039
Construction in Progress	210,605,566	71,097,712	(197,086,018)	84,617,260
Total non-depreciable assets	<u>521,130,645</u>	<u>80,551,672</u>	<u>(197,086,018)</u>	<u>404,596,299</u>
Depreciable Assets:				
Buildings and Site Improvements	2,393,876,453	165,475	179,598,623	2,573,640,551
Equipment	83,969,192	5,489,146	(7,767,054)	81,691,284
Information Systems	110,819,771	14,279,999	-	125,099,770
Mobile Classrooms	25,279,908	-	(76,398)	25,203,510
Buses and Other Vehicles	108,647,259	5,442,201	(782,400)	113,307,060
Total depreciable assets	<u>2,722,592,583</u>	<u>25,376,821</u>	<u>170,972,771</u>	<u>2,918,942,175</u>
Less Accumulated Depreciation:				
Buildings and Site Improvements	(689,019,444)	(52,311,474)	-	(741,330,918)
Equipment	(55,441,354)	(9,109,356)	7,113,798	(57,436,912)
Information Systems	(47,777,066)	(14,439,774)	-	(62,216,840)
Mobile Classrooms	(20,835,103)	(931,379)	65,071	(21,701,411)
Buses and Other Vehicles	(80,629,543)	(5,441,136)	551,644	(85,519,035)
Total accumulated depreciation	<u>(893,702,510)</u>	<u>(82,233,119)</u>	<u>7,730,513</u>	<u>(968,205,116)</u>
Total capital assets, being depreciated, net	<u>1,828,890,073</u>	<u>(56,856,298)</u>	<u>178,703,284</u>	<u>1,950,737,059</u>
Total capital assets, net	\$ <u>2,350,020,718</u>	<u>23,695,374</u>	<u>(18,382,734)</u>	<u>2,355,333,358</u>
Business-type Activities:				
Food service equipment	29,549,956	978,249	(1,229,968)	29,298,237
Accumulated depreciation	<u>(21,241,315)</u>	<u>(1,459,085)</u>	<u>1,101,718</u>	<u>(21,598,682)</u>
Total capital assets, net	\$ <u>8,308,641</u>	<u>(480,836)</u>	<u>(128,250)</u>	<u>7,699,555</u>

Depreciation expense was charged to governmental functions as follows:

Instruction	\$62,388,857
Instructional Support	2,417,850
Media Services	1,181,262
General Administration	375,593
Business Administration	620,412
Maintenance and Operations	6,369,244
Pupil Transportation	5,893,139
Support Services - Central	<u>2,986,762</u>
Total	<u>\$82,233,119</u>

7. LONG-TERM DEBT AND OTHER LONG-TERM LIABILITIES

Changes in long-term liabilities of the governmental activities during the fiscal year were as follows:

	Balance June 30, 2015	Additions	Reductions	Balance June 30, 2016	Amounts Due Within One Year
General obligation bonds payable	\$ 929,085,000	305,000,000	(45,405,000)	1,188,680,000	88,425,000
Premium	90,291,723	46,663,872	(12,309,229)	124,646,366	-
Certificates of participation	189,775,000	-	(14,920,000)	174,855,000	15,700,000
Premium on certificates of participation	10,816,965	-	(1,819,754)	8,997,211	-
Net pension liability	960,404,621	408,513,301	(160,462,446)	1,205,688,214	-
Accrued Compensated Absences	12,876,941	7,766,350	(7,333,717)	13,309,574	2,384,778
Total	<u>\$2,193,250,250</u>	<u>767,943,523</u>	<u>(242,250,146)</u>	<u>2,716,176,365</u>	<u>106,509,778</u>

Changes in long-term liabilities of the business-type activities during the fiscal year were as follows:

	Balance June 30, 2015	Additions	Reductions	Balance June 30, 2016	Amounts Due Within One Year
Net pension liability	\$ 9,430,890	4,924,241	(2,156,978)	12,198,152	-
Total	<u>\$ 9,430,890</u>	<u>4,924,241</u>	<u>(2,156,978)</u>	<u>12,198,152</u>	<u>-</u>

For governmental activities, the General Fund has typically funded the majority of the compensated absence liability and the net pension liability.

- a. General Obligation Bonds - The following is a summary of the Board's outstanding general obligation bond issues which all relate to governmental activities:

Series	Interest Rate (%)	Payment Dates	Issue Date	Maturity Date	Outstanding
2009 (QSCB)	1.189	2/1;8/1	12/17/09	02/01/25	18,980,000
2010 (QSCB)	5.25	2/1;8/1	11/18/10	02/01/29	19,640,000
2010	3.00-5.00	2/1;8/1	02/04/10	02/01/29	249,755,000
2012a	1.00-4.50	4/1;10/1	2/22/12	10/01/17	137,840,000
2013	2.00-5.00	2/1;8/1	10/30/13	02/01/36	205,025,000
2015	1.50-5.00	2/1;8/1	02/12/15	02/01/36	252,440,000
2016	1.50-5.00	2/1;8/1	02/09/16	02/01/21	305,000,000
Total					\$1,188,680,000

The following presents debt service requirements to maturity as of June 30, 2016:

Fiscal Year Payable	Principal	Interest	Total
2017	\$ 88,425,000	\$ 51,933,913	\$ 140,358,913
2018	88,520,000	48,488,423	137,008,423
2019	69,290,000	45,916,073	115,206,073
2020	96,390,000	43,004,573	139,394,573
2021	107,695,000	38,809,273	146,504,273
2022-2026	271,045,000	136,664,206	407,709,206
2027-2031	206,395,000	90,079,450	296,474,450
2032-2036	260,920,000	37,049,300	297,969,300
	<u>\$ 1,188,680,000</u>	<u>\$491,945,211</u>	<u>\$1,680,625,211</u>

The Board believes it is in compliance with all significant limitations and covenant restrictions contained in the various bond indentures.

Series 2016 General Obligation Bonds

In February 2016, the Board issued \$305,000,000 in Series 2016 General Obligation Bonds. The proceeds from these bonds were used to fund capital projects. The bonds interest rates range from 1.5% to 5% and are payable annually. The bonds mature on February 1, 2021.

Series 2015 General Obligation Bonds

In February 2015, the Board issued \$252,440,000 in Series General Obligation Refunding Bonds. The proceeds from these bonds were used to partially refund the Series 2012A Bonds and fully refund the Series 2008 bonds. As a result of the issuance, net proceeds of \$283.4 million (including premium and after payment of issuance costs) were placed in an irrevocable trust account with an escrow agent to provide for all future debt service payments on the \$255,000,000 of refunded bonds. As a result, these refunded bonds are considered defeased and the liability for these bonds, along with the asset in the escrow agent account, have been removed from the Board's statement of net position, although the balance of the defeased bonds at June 30, 2016 is \$236,035,000.

Series 2013 General Obligation Bonds

In October 2013, the Board issued \$211,380,000 in Series 2013 General Obligation Bonds. The proceeds from these bonds were used to fund capital projects. The bonds interest rates range from 2% to 5% and are payable annually. The bonds mature on February 1, 2036.

Series 2012 General Obligation Bonds

In February 2012, the Board issued \$10,865,000 in Series 2012B-1 and \$24,000,000 in Series 2012B-2 General Obligation Refunding Bonds. The proceeds from these bonds were used to partially refund the Series 2002 Bonds.

The Board also issued \$242,840,000 in Series 2012A General Obligation Bonds. The Bonds were issued in accordance with the Constitution of the State of Georgia and pursuant to the authority granted by the laws of the State of Georgia, including particularly (i) a joint resolution of the Board and the Board of Education of the City of Buford adopted on July 28, 2011, calling an election to authorize the issuance of the Bonds; (ii) an election of the qualified voters of Gwinnett County on November 8, 2011, and (iii) a resolution of the Board authorizing the issuance of the Bonds adopted on January 26, 2012.

The proceeds of the Series 2012A bonds will be used to pay the costs of (i) acquiring, constructing, installing and equipping certain capital projects of the School District and (ii) paying expenses incident thereto.

Qualified School Construction Bonds (Series 2010)

In November 2010, the Board issued \$19,640,000 in Tax Credit Bonds issued as “Qualified School Construction Bonds (Series 2010)”. The proceeds from these bonds are being used to finance the construction, renovation or repair of school facilities as part of the District’s Capital Improvement Plan and to pay the costs of issuance of the bonds.

Series 2010 General Obligation Bonds

In February 2010, the Board issued \$255,080,000 in Series 2010 General Obligation Refunding Bonds (“Series 2010 Bonds”). The proceeds from these bonds were used to partially refund the Series 2008 Bonds. As a result of the issuance, net proceeds of \$289.9 million (including premium and after payment of underwriting fees and other costs) were placed in an irrevocable trust account with an escrow agent to provide for all future debt service payments on the \$263,965,000 of refunded bonds. As a result, these refunded bonds are considered defeased and the liability for these bonds, along with the asset in the escrow agent account, have been removed from the Board’s statement of net position, although the balance of the defeased bonds at June 30, 2016 is \$249,775,000.

b. Certificates of Participation - During fiscal year 2004, the Board issued \$284,400,000 in certificates of participation, (the “2004 certificates”) to finance the acquisition, construction and equipping of additions to certain existing elementary schools, middle schools, high schools and support facilities in the district. The certificates of participation’s interest rates range from 3.0%-5.25% and the last maturity is during fiscal year ending June 30, 2025.

In December 2006, the Board issued \$204,195,000 in Series 2006 Certificates of Participation, (the “2006 Certificates”). The proceeds from the 2006 Certificates were used to defease a portion of the 2004 Certifications of Participation. The remaining recorded balance of the 2004 Certificates of Participation was paid during fiscal year 2014.

The following is a schedule of future minimum principal and interest payments:

Fiscal Year Ending, June 30	Principal	Interest	Total
2017	\$ 15,700,000	\$ 9,166,888	\$ 24,866,888
2018	16,515,000	8,355,638	24,870,638
2019	17,380,000	7,488,600	24,868,600
2020	18,290,000	6,576,150	24,866,150
2021	19,255,000	5,615,926	24,870,926
2022-2025	87,715,000	11,808,038	99,523,038
Total	\$ 174,855,000	\$ 49,011,240	\$ 223,866,240

8. INTERFUND BALANCES AND TRANSFERS

Due to/from other funds:

Receivable Fund	Amount	Payable Fund	Amount
General	\$33,504,292	Capital	\$18,536,725
		Non-major governmental funds	9,072,359
		School Food Nutrition	458,467
		Internal service funds	5,135,081
		Non-major enterprise fund	14,210
		Fiduciary	287,450
Capital	2,667	General	2,667
Internal service funds	18,824,890	General	18,714,844
		Capital	110,046
Non-major governmental funds	2,444,693	General	2,444,693
Fiduciary	271,180	General	135,590
		Fiduciary	135,590
Total	\$ 55,047,722		\$55,047,722

Interfund balances represent loans between the borrower fund and the lender fund. These balances resulted from the time lag between the dates that 1) interfund goods and services are provided or reimbursable expenditures occur, 2) transactions are recorded in the accounting system, and 3) payments between funds are made. Interfund receivables and payables are reported in the fund financial statements. However, they are eliminated in the district-wide financials statements if the interfund loan is between governmental funds. Interfund receivables and payables are expected to be repaid within one fiscal year.

Interfund Transfers:

<u>Transfer Out:</u>	<u>Transfer In:</u>	<u>Amount</u>
General	Nonmajor governmental funds	\$ 3,899,293
General	Internal service funds	7,941,698
Capital projects	Debt service	119,512,637

General Fund transfers are for the support of programs that are partially funded by grants but need additional resources to support their operations. The general fund transfer supported the IDEA Flowthrough and Bright from the Start grants. The general fund transfer also supported the Risk Management/Worker's Compensation Fund. Capital Projects transfers are for the debt service requirements of the certificates of participation and general obligation bonds.

9. RETIREMENT PLANS

The Board participates in three defined benefit pension plans: the Teachers Retirement System of Georgia (“TRS”), the Public School Employees’ Retirement System (“PSERS”), and the Gwinnett County Board of Education Retirement System (“GRS”). The net pension liability, and related deferred outflows of resources, and deferred inflows of resources for the plans are summarized below.

	TRS	GRS	PSERS	Total
Net pension liability	\$ 1,182,919,955	\$ 34,966,411	\$ -	\$ 1,217,886,366
Deferred outflows of resources related to pensions	143,304,136	169,465,420	-	312,769,556
Deferred inflows of resources related to pensions	110,184,948	-	-	110,184,948

Teachers Retirement System

Plan description: All teachers of the Board as defined in §47-3-60 of the *Official Code of Georgia Annotated* (O.C.G.A.) and certain other support personnel as defined by §47-3-63 are provided a pension through the Teachers Retirement System of Georgia (TRS). TRS, a cost-sharing multiple-employer defined benefit pension plan, is administered by the TRS Board of Trustees (TRS Board). Title 47 of the O.C.G.A. assigns the authority to establish and amend the benefit provisions to the State Legislature. TRS issues a publicly available financial report that can be obtained at www.trsga.com/publications.

Benefits provided: TRS provides service retirement, disability retirement, and death benefits. Normal retirement benefits are determined as 2% of the average of the employee’s two highest paid consecutive years of service, multiplied by the number of years of creditable service up to 40 years. An employee is eligible for normal service retirement after 30 years of creditable service, regardless of age, or after 10 years of service and attainment of age 60. Ten years of service is required for disability and death benefits eligibility. Disability benefits are based on the employee’s creditable service and compensation up to the time of disability. Death benefits equal the amount that would be payable to the employee’s beneficiary had the employee retired on the date of death. Death benefits are based on the employee’s creditable service and compensation up to the date of death.

Contributions: Per Title 47 of the O.C.G.A., contribution requirements of active employees and participating employers, as actuarially determined, are established and may be amended by the TRS Board. Pursuant to O.C.G.A. §47-3-63, the employer contributions for certain full-time public school support personnel are funded on behalf of the employer by the State of Georgia. Contributions are expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Employees were required to contribute 6.00 % of their annual pay during fiscal year 2016. The Board’s contractually required contribution rate for the year ended June 30, 2016 was 14.27% of annual Board payroll (excluding payroll attributable to those personnel funded on behalf of the Board by the State). Board contributions to TRS (excluding contributions funded by the State on behalf of the Board) were \$126,092,955 for the year ended June 30, 2016.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2016, the Board reported a liability for its proportionate share of the net pension liability that reflected a reduction for support attributable to those personnel funded on behalf of the Board by the State. The amount recognized by the Board as its proportionate share of the net pension liability, the related State of Georgia support, and the total portion of the net pension liability that was associated with the Board were as follows:

District's proportionate share of the net pension liability	\$	1,182,919,955
State of Georgia's proportionate share of the net pension liability associated with the Board		<u>4,629,925</u>
Total	\$	<u>1,187,549,880</u>

The net pension liability was measured as of June 30, 2015. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of June 30, 2014. An expected total pension liability as of June 30, 2015 was determined using standard roll-forward techniques. The Board's proportion of the net pension liability was based on contributions to TRS during the fiscal year ended June 30, 2015. At June 30, 2015, the Board's proportion was 7.770096%, which was an increase of .094% from its proportion measured as of June 30, 2014.

For the year ended June 30, 2016, the Board recognized pension expense of \$81,562,069 and revenue of \$134,872 for support provided by the State of Georgia for certain support personnel. At June 30, 2016, the Board reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Net difference between projected and actual earnings on pension plan investments	\$ -	\$ 99,780,550
Differences between expected and actual experience	-	10,404,398
Changes in proportion and differences between Board contributions and proportionate share of contributions	17,211,181	-
Board contributions subsequent to the measurement date	<u>126,092,955</u>	<u>-</u>
Total	<u>\$ 143,304,136</u>	<u>\$ 110,184,948</u>

Board contributions subsequent to the measurement date of \$126,092,955 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30:

2017	\$ (44,470,139)
2018	(44,470,139)
2019	(44,470,223)
2020	40,319,302
2021	117,432

Actuarial assumptions: The total pension liability as of June 30, 2015 was determined by an actuarial valuation as of June 30, 2014 using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.00%
Salary increases	3.75 – 7.00%, average, including inflation
Investment rate of return	7.50%, net of pension plan investment expense, including inflation

Mortality rates were based on the RP-2000 Combined Mortality Table for Males or Females set back two years for males and set back three years for females.

The actuarial assumptions used in the June 30, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2004 – June 30, 2009.

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected nominal returns, net of pension plan investment expense and the assumed rate of inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset class	Target allocation	Long-term expected real rate of return*
Fixed income	30.00%	3.00%
Domestic large equities	39.70	6.50
Domestic mid equities	3.70	10.00
Domestic small equities	1.60	13.00
International developed market equities	18.90	6.50
International emerging market equities	6.10	11.00
Total	100.00%	

* Rates shown are net of the 3.00% assumed rate of inflation

Discount rate: The discount rate used to measure the total pension liability was 7.50%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer and State of Georgia contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Board's proportionate share of the net pension liability to changes in the discount rate:

The following presents the Board's proportionate share of the net pension liability calculated using the discount rate of 7.50%, as well as what the Board's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.50%) or 1-percentage-point higher (8.50%) than the current rate:

	1% Decrease (6.50%)	Current discount rate (7.50%)	1% Increase (8.50%)
Board's proportionate share of the net pension liability	\$ 2,032,759,821	\$ 1,182,919,955	\$ 482,451,088

Pension plan fiduciary net position: Detailed information about the pension plan's fiduciary net position is available in the separately issued TRS financial report which is publically available at www.trsga.com/publications.

Public School Employees' Retirement System

Plan description: PSERS is a cost-sharing multiple-employer defined benefit pension plan established by the Georgia General Assembly in 1969 for the purpose of providing retirement allowances for public school employees who are not eligible for membership in the Teachers Retirement System of Georgia. The ERS Board of Trustees, plus two additional trustees, administers PSERS. Title 47 of the O.C.G.A. assigns the authority to establish and amend the benefit provisions to the State Legislature. PSERS issues a publicly available financial report that can be obtained at www.ers.ga.gov/formspubs/formspubs.

Benefits provided: A member may retire and elect to receive normal monthly retirement benefits after completion of ten years of creditable service and attainment of age 65. A member may choose to receive reduced benefits after age 60 and upon completion of ten years of service.

Upon retirement, the member will receive a monthly benefit of \$14.75, multiplied by the number of years of creditable service. Death and disability benefits are also available through PSERS. Additionally, PSERS may make periodic cost-of-living adjustments to the monthly benefits. Upon termination of employment, member contributions with accumulated interest are refundable upon request by the member. However, if an otherwise vested member terminates and withdraws his/her member contribution, the member forfeits all rights to retirement benefits.

Contributions: The general assembly makes an annual appropriation to cover the employer contribution to PSERS on behalf of local school employees (bus drivers, cafeteria workers, and maintenance staff). The annual employer contribution required by statute is actuarially determined and paid directly to PSERS by the State Treasurer in accordance with O.C.G.A. §47-4-29(a) and 60(b). Contributions are expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

Individuals who became members prior to July 1, 2012 contribute \$4 per month for nine months each fiscal year. Individuals who became members on or after July 1, 2012 contribute \$10 per month for nine months each fiscal year. The State of Georgia, although not the employer of PSERS members, is required by statute to make employer contributions actuarially determined and approved and certified by the PSERS Board of Trustees.

Pension Liabilities and Pension Expense

At June 30, 2016, the Board did not have a liability for a proportionate share of the net pension liability because of the related State of Georgia support. The amount of the State's proportionate share of the net pension liability associated with the Board is as follows:

State of Georgia's proportionate share of the Net Pension Liability associated with the Board	\$ <u>12,410,760</u>
--	----------------------

The net pension liability was measured as of June 30, 2015. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of June 30, 2014. An expected total pension liability as of June 30, 2015 was determined using standard roll-forward techniques. The State's proportion of the net pension liability associated with the Board was based on actuarially determined contributions paid by the State during the fiscal year ended June 30, 2015.

For the year ended June 30, 2016, the Board recognized pension expense of \$740,104 and revenue of \$740,104 for support provided by the State of Georgia.

Actuarial assumptions: The total pension liability was determined by an actuarial valuation as of June 30, 2014, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.0%
Salary increase	N/A
Investment rate of return	7.50%, net of pension plan investment expense, including inflation

Mortality rates were based on the RP-2000 Combined Mortality Table set forward one year for males for the period after service retirement, for dependent beneficiaries, and for deaths in active service, and the RP-2000 Disabled Mortality Table set back two years for males and set forward one year for females for the period after disability retirement.

The actuarial assumptions used in the June 30, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2004 – June 30, 2009.

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset class	Target allocation	Long-term expected real rate of return*
Fixed income	30.00%	3.00%
Domestic large stocks	39.70	6.50
Domestic mid stocks	3.70	10.00
Domestic small stocks	1.60	13.00
International developed market stocks	18.90	6.50
International emerging market stocks	6.10	11.00
Total	<u>100.00%</u>	

* Rates shown are net of the 3.00% assumed rate of inflation

Discount rate: The discount rate used to measure the total pension liability was 7.50%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer and nonemployer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Gwinnett County Board of Education Retirement System

Plan description: The Gwinnett County Board of Education Retirement System (the "GRS" or the "Plan") was established by the Gwinnett County Board of Education as an alternative to the Social Security System. The single employer, defined benefit plan was adopted by the Board on August 16, 1982 and became effective on January 1, 1983. The objective of the Plan is to hold in trust and soundly invest all contributed funds in order to provide defined retirement and long-term disability benefits for all covered employees. The funding method and determination of benefits payable are provided in or authorized by various acts of the State of Georgia Legislature with responsibility resting with the Board.

The Plan is administered by an Administrative Committee consisting of nine members. The Superintendent shall be a nonvoting member of the Committee. The chief financial officer and the chief benefits administrator shall be voting members of the Committee. The other seven voting, rotating members of the Committee shall be appointed by the Board of Education, each for a term of seven years. The Committee shall consist of three teachers, one local school administrator, one classified employee, and one retiree under the Plan.

Plan membership: All full-time employees, except students, seasonal, and intermittent workers, of the Board are participants of the plan. Plan participants are also participants in either TRS or PSERS.

Employee membership data related to the Plan at December 31, 2015 are as follows:

Retirees, beneficiaries and disabled participants currently receiving benefits	7,411
Terminated employees entitled to but not yet receiving benefits	3,776
Active participants	<u>20,596</u>
	<u><u>31,783</u></u>

Benefits provided: Employees are eligible to receive benefits at normal retirement age or upon disability or death, as follows:

Normal retirement

The normal retirement benefits begin at age 65 for participants at which time the participant becomes eligible to receive basic annual benefits. The basic benefit equals the sum of 2.2% of earnings up to \$9,000 plus 1.6% of earnings in excess of \$9,000 for each year of participation. The normal form of retirement income is payable during the lifetime of the participant. Optional forms of retirement income are available in lieu of the normal form of retirement at a reduced retirement benefit payable during the lifetime of the participant for joint survivor and period certain beneficiary options.

Early retirement

Early retirement is allowed on the first day of the month after the participant is eligible for early retirement as defined by the Teachers Retirement System of Georgia or the Public School Employees' Retirement System. Annual benefits are the same as normal retirement basic benefits, with reduction factors applied based on age at retirement if prior to age 65.

Disability

Eligibility is initiated upon incapacity severe enough to prevent the participant from working and which is expected to last at least 12 months or result in death. Monthly benefits equal 60% of earnings, reduced by any benefits received under any other plan, and commence the later of determination of disability or six months. Disability benefits cease upon recovery, death or attainment of age 65.

Termination

For vested employees, benefits upon termination are payable after attaining age 65. Employees whose initial date of employment is prior to July 1, 2012, are vested upon completion of five years of service to the Board. Employees whose initial date of employment is on or after July 1, 2012, are vested upon completion of ten years of service to the Board. Employees reemployed on or after July 1, 2012 who were not vested upon their termination, are vested upon completion of ten years of service to the Board.

Death benefits

Retirement benefits are paid to a surviving spouse for life based on the actuarial equivalence of 50% of the participant's benefits, as determined at the date of death for vested employees. Employees who are vested and are without a spouse may have a named beneficiary receive the actuarial equivalent of the employee's accrued retirement benefits for a period of ten years.

Postretirement death benefits are determined by the form of retirement benefit chosen when retirement commences. In addition to the normal form of retirement, joint survivor and periods certain options may also be chosen.

Contributions: The Plan's funding policy, as authorized by the Administrative Committee using guidelines within State legislation, provides for periodic contributions at rates, as determined by the Actuary, when expressed as percents of annual covered payroll are sufficient to provide resources to pay benefits when due. The contribution rate for normal cost is determined using the entry age method. Actuarial valuations are performed annually to determine contribution rates to be applied to payrolls that coordinate with the Board's fiscal year. For the year ended June 30, 2016, the active member contribution rate was 1.0% of annual pay, and the Board's contribution rate was 3.02% of annual payroll. Board contributions to the Plan were \$29,790,138 for the year ended June 30, 2016.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The Board's net pension liability was measured as of December 31, 2015, and the total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of January 1, 2015 which was rolled forward using standard actuarial techniques to December 31, 2015.

Actuarial assumptions. The total pension liability in the January 1, 2015 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	3.5%
Salary increases:	2011-2020 1.50% - 4.50% for TRS members, average, 1.00% for non-TRS members including inflation 2020 and Beyond 1.50% - 4.50% for TRS members, average, 1.00% for non-TRS members including inflation
Investment rate of return	8.0%, net of pension plan investment expense, including inflation

Mortality rates were based on the RP-2000 Combined Mortality Table using the AA projection scale as follows:

Pre-retirement mortality	Projected to 2016, set back 4 years for females
Postretirement health mortality	Projected to 2016, set back 4 years for females
Postretirement disabled mortality	Projected to 2014, set forward 8 years for males and set forward 12 years for females

The actuarial assumptions used in the January 1, 2015 valuation were based on the results of the last actuarial experience study, dated January 13, 2012.

The long-term expected rate of return on Plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of Plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Large Cap Equity	17.50%	8.50%
Small/Mid Cap Equity	7.50%	9.00%
Int'l Equity (Unhedged)	17.50%	9.00%
Emerging Int'l Equity	7.50%	9.00%
Core Bonds	27.50%	3.03%
Credit	2.50%	6.00%
Tips	5.00%	5.00%
Long Credit	2.50%	6.00%
Real Estate	7.50%	7.00%
Global Asset Allocation	5.00%	4.75%
Total	100%	

Discount rate. The discount rate used to measure the total pension liability was 8.00%. The projection of cash flows used to determine the discount rate assumed the District would contribute the actuarially determined contribution rate to the Plan. The projected future benefit payments for all current Plan members were projected through 2115. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all of the projected future benefit payment of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all of the future projected benefit payments to determine the total pension liability.

Changes in the Net Pension Liability of the Board. The changes in the components of the net pension asset of the Board for the year ended June 30, 2016, were as follows:

	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a) - (b)
Balances at 6/30/15	\$ 1,649,711,944	\$ 1,768,905,339	\$ (119,193,395)
Changes for the year:			
Service cost	50,520,177	-	50,520,177
Interest	129,344,957	-	129,344,957
Differences between expected and actual experience	8,122,155	-	8,122,155
Contributions—employer	-	35,212,803	(35,212,803)
Contributions—employee	-	9,275,103	(9,275,103)
Net investment income	-	(9,075,544)	9,075,544
Benefit payments, including refunds of employee contributions	(65,799,965)	(65,799,965)	-
Administrative expense	-	(1,584,879)	1,584,879
Other changes	-	-	-
Net changes	122,187,324	(31,972,482)	154,159,806
Balances at 6/30/16	\$ 1,771,899,268	\$ 1,736,932,857	\$ 34,966,411

The Plan's fiduciary net position as a percentage of the total pension liability 98.0%

The required schedule of changes in the Board's net pension asset and related ratios immediately following the notes to the financial statements presents multiyear trend information about whether the value of plan assets is increasing or decreasing over time relative to the total pension liability.

Sensitivity of the net pension asset to changes in the discount rate. The following presents the net pension asset of the Board, calculated using the discount rate of 8.00 percent, as well as what the Board's net pension asset (liability) would be if it were calculated using a discount rate that is 1-percentage-point lower (7.00 percent) or 1-percentage-point higher (9.00 percent) than the current rate:

	1% Decrease 7.00%	Current Discount Rate 8.00%	1% Increase 9.00%
Board's net pension liability (asset)	\$ 289,749,541	\$ 34,966,411	\$ (174,041,452)

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of June 30, 2016 and the current sharing pattern of costs between employer and employee.

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2016, the Board recognized pension expense of \$71,855,191. At June 30, 2016, the Board reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources
Net difference between projected and actual earnings on pension plan investments	\$ 147,427,037
Difference between expected and actual experience	7,009,530
Board contributions subsequent to the measurement date	<u>15,028,853</u>
Total	<u><u>\$ 169,465,420</u></u>

Board contributions subsequent to the measurement date of \$15,028,853 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ending June 30:	
2017	\$ 40,276,830
2018	40,276,830
2019	40,276,832
2020	31,047,041
2021	1,112,624
Thereafter	<u>1,446,410</u>
Total	<u><u>\$ 154,436,567</u></u>

10. CONTINGENCIES AND COMMITMENTS

Legal Matters - The Board is involved in a number of legal matters which either have or could result in litigation. In the opinion of Board management, after consultation with legal counsel, the ultimate outcome of these contingencies is not expected to have a material adverse effect on the financial position of the Board.

Federal Financial Assistance - The Board participates in a number of federal financial assistance programs, the most significant of which are the National School Food Breakfast and Lunch program, the IDEA Flowthrough program, and the Title I program. Although the Board's grant programs have been audited in accordance with the provisions of the Single Audit Act through June 30, 2016, these programs are still subject to financial and compliance audits by federal granting agencies. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Board expects such amounts, if any, to be immaterial.

Construction Commitments - A construction commitment is defined as the difference between the contract price and the amount paid on that contract. At June 30, 2016, Governmental Funds had construction commitments in the amount of \$11,661,965.

11. ON-BEHALF PAYMENTS

During the fiscal year ended June 30, 2016, the State of Georgia incurred expenditures for the Board's benefit for payments in the amount of \$2,927,536 for contributions to the Public School Employee's Retirement System, and \$472,483 for contributions to the Teachers' Retirement System. These amounts are recorded as revenue from state sources and in the appropriate functional expenditures and funds based on the funding of the related salaries. The Teachers Retirement System on behalf payments are offset by the Board's share of the Public Schools Employees Retirement System pension expense of \$740,104.

12. GEORGIA RETIREE HEALTH BENEFIT FUND

Plan Description. The Georgia School Personnel Postemployment Health Benefit Fund (School OPEB Fund) is a cost-sharing multiple-employer defined benefit postemployment healthcare plan that covers eligible former employees of public school systems, libraries and regional educational service agencies. The School OPEB Fund provides health insurance benefits to eligible former employees and their qualified beneficiaries through the State Employees Health Benefit Plan administered by the Department of Community Health. The Official Code of Georgia Annotated (O.C.G.A.) assigns the authority to establish and amend the benefit provisions of the group health plans, including benefits for retirees, to the Board of Community Health. The Department of Community Health, which includes the School OPEB Fund, issues a separate stand alone financial audit report and a copy can be obtained from the Georgia Department of Audits and Accounts.

Funding Policy. The contribution requirements of plan members and participating employers are established by the Board of Community Health in accordance with the current Appropriations Act and may be amended by the Board of Community Health. Contributions of plan members or beneficiaries receiving benefits vary based on plan election, dependent coverage, and Medicare eligibility and election. For members with fewer than five years of service as of January 1, 2012, contributions also vary based on years of service. On average, members with five years or more of service as of January 1, 2012 pay approximately 25 percent of the cost of the health insurance coverage. In accordance with the Board of Community Health resolution dated December 8, 2011, for members with fewer than five years of service as of January 1, 2012, the State provides a premium subsidy in retirement that ranges from 0% for fewer than 10 years of service to 75% (but no greater than the subsidy percentage offered to active employees) for 30 or more years of service. The subsidy for eligible dependents ranges from 0% to 55% (but no greater than the subsidy percentage offered to dependents of active employees minus 20%). No subsidy is available to Medicare eligible members not enrolled in a Medicare Advantage Option. The Board of Community Health sets all member premiums by resolution and in accordance with the law and applicable revenue and expense projections. Any subsidy policy adopted by the Board of Community Health may be changed at any time by Board of Community Health resolution and does not constitute a contract or promise of any amount of subsidy.

Participating employers are statutorily required to contribute in accordance with the employer contribution rates established by the Board of Community Health. The contribution rates are established to fund all benefits due under the health insurance plans for both active and retired employees based on projected "pay-as-you-go" financing requirements. Contributions are not based on the actuarially calculated annual required contribution (ARC) which represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The combined active and retiree contribution rates established by the Board of Community Health for employers participating in the School OPEB Fund were as follows for the fiscal year ended June 30, 2016:

For certificated teachers, librarians and regional educational service agencies:

July 2015 – June 2016	\$945.00 per member per month
-----------------------	-------------------------------

For non-certificated school personnel:

July 2015 – December 2015	\$596.20 per member per month
January 2016 – June 2016	\$796.20 per member per month

No additional contribution was required by the Board of Community Health for fiscal year 2016 nor contributed to the State OPEB Fund to prefund retiree benefits. Such additional contribution amounts are determined annually by the Board of Community Health in accordance with the State plan for other postemployment benefits and are subject to appropriation.

The Gwinnett County Board of Education's combined active and retiree contributions to the health insurance plans, which equaled the required contribution, for the current fiscal year and the preceding two fiscal years were as follows:

<u>Fiscal Year</u>	<u>Required Contribution</u>	<u>Percent Contributed</u>
2016	\$166,688,518	100%
2015	\$156,869,127	100%
2014	\$151,764,515	100%

GWINNETT COUNTY BOARD OF EDUCATION
Required Supplementary Information

SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
TEACHERS RETIREMENT SYSTEM
For the Year Ended June 30,
(Dollars in Thousands)

	<u>2016</u>	<u>2015</u>
Board's proportion of the net pension liability	7.770096%	7.676581%
Board's proportionate share of the net pension liability	\$ 1,182,920	\$ 969,836
State of Georgia's proportionate share of the net pension liability associated with the District	\$ <u>4,630</u>	\$ <u>3,877</u>
Total	\$ <u>1,187,550</u>	\$ <u>973,713</u>
Board's covered-employee payroll	\$ 823,336	\$ 783,160
Board's proportionate share of the net pension liability as a percentage of its covered-employee payroll	143.7%	123.84%
Plan fiduciary net position as a percentage of the total pension liability	81.44%	84.03%

Note: Schedule is intended to show information for the last 10 fiscal years. Additional years will be displayed as they become available.

GWINNETT COUNTY BOARD OF EDUCATION
Required Supplementary Information

SCHEDULE OF BOARD CONTRIBUTIONS
TEACHERS RETIREMENT SYSTEM

For the Year Ended June 30,
(Dollars in Thousands)

	2016	2015	2014	2013	2012
Contractually required contribution	126,093	108,288	96,172	88,092	81,586
Contributions in relation to the contractually required contribution	126,093	108,288	96,172	88,092	81,586
Contribution deficiency (excess)	-	-	-	-	-
Board's covered-employee payroll	883,623	823,336	783,160	771,722	792,783
Contributions as a percentage of covered-employee payroll	14.27%	13.15%	12.28%	11.41%	10.29%
	2011	2010	2009	2008	2007
Contractually required contribution	83,581	82,179	76,510	73,223	67,798
Contributions in relation to the contractually required contribution	83,581	82,179	76,510	73,223	67,798
Contribution deficiency (excess)	-	-	-	-	-
Board's covered-employee payroll	811,918	836,804	821,837	786,434	727,058
Contributions as a percentage of covered-employee payroll	10.29%	9.82%	9.31%	9.31%	9.32%

**GWINNETT COUNTY BOARD OF EDUCATION
Required Supplementary Information**

**NOTES TO REQUIRED SUPPLEMENTARY
TEACHERS RETIREMENT SYSTEM**

Changes of assumptions: In 2010 and later, the expectation of retired life mortality was changed to the RP-2000 Mortality Tables rather than the 1994 Group Annuity Mortality Table, which was used prior to 2010. In 2010, rates of withdrawal, retirement, disability and mortality were adjusted to more closely reflect actual experience. In 2010, assumed rates of salary increase were adjusted to more closely reflect actual and anticipated experience.

Method and assumptions used in calculations of actuarially determined contributions: The actuarially determined contribution rates in the schedule of contributions are calculated as of June 30, three years prior to the end of the fiscal year in which contributions are reported. The following actuarial methods and assumptions were used to determine the contractually required contributions for year ended June 30, 2016 reported in that schedule:

Valuation date	June 30, 2013
Actuarial cost method	Entry age
Amortization method	Level percentage of payroll, closed
Remaining amortization period	30 years
Asset valuation method	Five-year smoothed market
Inflation rate	3.00%
Salary increases	3.75 – 7.00%, including inflation
Investment rate of return	7.50%, net of pension plan investment expense, including inflation

GWINNETT COUNTY BOARD OF EDUCATION
Required Supplementary Information

SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
PUBLIC SCHOOL EMPLOYEES RETIREMENT SYSTEM
(Dollars in Thousands)

	<u>2016</u>	<u>2015</u>
Board's proportion of the net pension liability	0.00%	0.00%
Board's proportionate share of the net pension liability	\$ 0	\$ 0
State of Georgia's proportionate share of the net pension liability associated with the District	\$ <u>12,411</u>	\$ <u>11,241</u>
Total	\$ <u>12,411</u>	\$ <u>11,241</u>
Board's covered-employee payroll	\$ 72,483	\$ 69,844
Board's proportionate share of the net pension liability as a percentage of its covered-employee payroll	N/A	N/A
Plan fiduciary net position as a percentage of the total pension liability	87.00%	88.29%

Note: Schedule is intended to show information for the last 10 fiscal years. Additional years will be displayed as they become available.

GWINNETT COUNTY BOARD OF EDUCATION
Required Supplementary Information

NOTES TO REQUIRED SUPPLEMENTARY
PUBLIC SCHOOL EMPLOYEES RETIREMENT SYSTEM

Changes of assumptions: The last experience investigation was prepared for the five-year period ending June 30, 2009, and based on the results of the investigation various assumptions and methods were revised and adopted by the board on December 16, 2010. The next experience investigation will be prepared for the period July 1, 2009 through June 30, 2014.

Method and assumptions used in calculations of actuarially determined contributions: The actuarially determined contribution rates in the schedule of contributions are calculated as of June 30, three years prior to the end of the fiscal year in which contributions are reported. The following actuarial methods and assumptions were used to determine the contractually required contributions for year ended June 30, 2016 reported in that schedule:

Valuation date	June 30, 2013
Actuarial cost method	Entry age
Amortization method	Level percentage of payroll, closed
Remaining amortization period	25 years
Asset valuation method	Five-year smoothed market
Inflation rate	3.00%
Salary increases	N/A
Investment rate of return	7.50%, net of pension plan investment expense, including inflation
Cost-of-living adjustments	1.50% semi-annually

GWINNETT COUNTY BOARD OF EDUCATION
Required Supplementary Information

SCHEDULE OF CHANGES IN THE BOARD'S NET PENSION ASSET AND RELATED RATIOS
GWINNETT RETIREMENT SYSTEM
(Dollars in Thousands)

	2016	2015
Total pension liability		
Service cost	\$ 50,520	\$ 48,848
Interest on total pension liability	129,345	120,802
Changes of benefit terms	-	-
Differences between expected and actual experience	8,122	-
Changes of assumptions	-	-
Benefit payments, including refunds of employee contributions	(65,800)	(59,928)
Net change in total pension liability	122,187	109,722
Total pension liability - beginning	1,649,712	1,539,990
Total pension liability - ending (a)	<u>\$ 1,771,899</u>	<u>\$ 1,649,712</u>
Plan fiduciary net position		
Contributions - employer	35,213	36,197
Contributions - employee	9,275	8,871
Net investment income	(9,076)	88,906
Benefit payments, including refunds of employee contributions	(65,800)	(59,928)
Administrative expenses	(1,585)	(1,505)
Other	-	-
Net change in plan fiduciary net position	(31,973)	72,541
Plan fiduciary net position - beginning	1,768,905	1,696,364
Plan fiduciary net position - ending (b)	<u>\$ 1,736,932</u>	<u>\$ 1,768,905</u>
Board's net pension liability (asset) - ending (a) - (b)	<u>\$ 34,967</u>	<u>\$ (119,193)</u>
Plan fiduciary net position as a percentage of the total pension liability	98.0%	107.2%
Covered-employee payroll	\$ 945,145	\$ 895,915
Board's net pension (asset) as a percentage of covered - employee payroll	3.7%	-13.3%

Notes to the Schedule

The schedule will present 10 years of information once it is accumulated.

GWINNETT COUNTY BOARD OF EDUCATION
Required Supplementary Information

SCHEDULE OF BOARD CONTRIBUTIONS
GWINNETT RETIREMENT SYSTEM
(Dollars in Thousands)

	<u>2016</u>	<u>2015</u>
Actuarially determined contribution	\$ 29,790	\$ 40,794
Contributions in relation to the actuarially determined contribution	<u>29,790</u>	<u>40,794</u>
Contribution deficiency (excess)	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>
Covered-employee payroll	986,424	920,855
Contributions as a percentage of Covered-employee payroll	3.0%	4.4%

The schedule will present 10 years of information once it is accumulated.

**GWINNETT COUNTY BOARD OF EDUCATION
Required Supplementary Information**

**NOTES TO REQUIRED SUPPLEMENTARY
GWINNETT RETIREMENT SYSTEM**

Actuarial Methods and Assumptions

Changes of benefit terms:

2008 - The actuarial value of assets recognizes the difference between the actual and expected market value of assets over a five year period.

2012 - The vesting requirement for new hires and non-vested former employees who are rehired will be 10 years instead of 5 years. The normal form of payment for retirees will be a single life annuity but retirees will have the option of selecting an actuarially equivalent optional form of payment.

Changes of assumption:

2008 - Retirement, withdrawal, disability, and mortality rates were changed to more closely reflect recent experience. The salary scale was changed to more closely reflect recent experience.

2009 - The break point increase assumption was eliminated. The assumed rate of return was changed from 7.50% net of investment expenses only to 7.50% net of investment expenses and administrative expenses.

2012 - The assumed investment rate of return was increased from 7.5% to 8.0%. Retirement, withdrawal, disability, and mortality rates were changed to more closely reflect recent experience. The rate of salary inflation was temporarily lowered for a ten year period beginning with the January 1, 2012 valuation. The salary scale was changed to more closely reflect recent experience.

Method and assumptions used in calculations of actuarially determined contributions:

The actuarially determined contribution rates are determined January 1st on an annual basis payable in the fiscal year beginning 18 months following the valuation date. The following actuarial methods and assumptions were used to determine the contribution rates reported.

Valuation date	January 1, 2016
Actuarial cost method	Entry age normal
Amortization method	Level dollar open
Remaining amortization period	10 years
Asset valuation method	5-year smoothed market
Postretirement cost of living adjustment	3.00% annually
Inflation	3.50%
Actuarial assumptions:	
Projected salary increases:	
TRS members:	
2011-2020	1.50-4.50%
2020 and beyond	4.50-8.00%
Non-TRS members:	
2011-2020	1.00%
2020 and beyond	4.50%

GWINNETT COUNTY BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
General Fund
For the Fiscal Year Ended June 30, 2016
(unaudited)

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Local sources	\$ 564,996,374	\$ 574,309,899	\$ 595,679,059	\$ 21,369,160
State sources	883,287,604	890,002,919	900,068,663	10,065,744
Federal sources	500,000	500,000	554,727	54,727
Total revenues	<u>1,448,783,978</u>	<u>1,464,812,818</u>	<u>1,496,302,449</u>	<u>31,489,631</u>
Expenditures:				
Current:				
Instruction	929,265,896	930,949,457	922,194,277	8,755,180
Pupil services	46,847,976	53,620,851	53,554,382	66,469
Instructional support	30,816,451	33,606,825	30,442,593	3,164,232
Educational media services	20,225,096	20,335,820	20,258,911	76,909
General administration	3,138,339	3,296,784	3,253,125	43,659
School administration	122,319,618	127,787,513	124,418,443	3,369,070
Business administration	31,976,737	33,341,431	32,566,904	774,527
Maintenance and operations	108,528,719	108,196,746	107,077,141	1,119,605
Pupil transportation	101,112,540	100,612,051	97,576,713	3,035,338
Support services - central	46,728,018	55,724,414	54,530,831	1,193,583
Other support services	5,254,086	5,631,862	4,931,810	700,052
Capital outlay:				
Capital outlay	62,611	211	-	211
Total expenditures	<u>1,446,276,087</u>	<u>1,473,103,965</u>	<u>1,450,805,130</u>	<u>22,298,835</u>
Excess (deficiency) of revenues over (under) expenditures	<u>2,507,891</u>	<u>(8,291,147)</u>	<u>45,497,319</u>	<u>53,788,466</u>
Other financing sources (uses):				
Transfers out	(2,507,891)	(7,704,769)	(11,840,991)	(4,136,222)
Total other financing sources (uses)	<u>(2,507,891)</u>	<u>(7,704,769)</u>	<u>(11,840,991)</u>	<u>(4,136,222)</u>
Net change in fund balances	<u>-</u>	<u>(15,995,916)</u>	<u>33,656,328</u>	<u>49,652,244</u>
Fund balance, July 1, 2015	110,610,445	174,370,108	174,370,108	-
Fund balance, June 30, 2016	<u>\$ 110,610,445</u>	<u>\$ 158,374,192</u>	<u>\$ 208,026,436</u>	<u>\$ 49,652,244</u>
Reconciliation of GAAP to Budget Basis:				
Net change in fund balance, GAAP basis			\$ 42,620,174	
Encumbrances			(10,216,914)	
Adjustments to accruals:				
Tax Revenues			580,647	
Intergovernmental Revenue			(97,262)	
Expenditures			769,683	
Net change in fund balance, budget basis			<u>\$ 33,656,328</u>	

See Note 4 to the financial statements for information on the preparation of this schedule.

Nonmajor Governmental Funds

Special Revenue

Special revenue funds are used to account for revenues received from other governmental agencies that are legally restricted or committed to expenditures for specified purposes. These funds also account for receipt and expenditure of resources transferred from the general fund when such revenues are inadequate to finance the specified activities. The following funds are included in the special revenue funds category:

Title I Programs:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of improving proficiency and achievement in basic and more advanced skills in reading and/or math.
Title I Part C Migrant:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of supporting high quality education programs (including supportive services) for migratory children.
Title II Part A:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of increasing student academic achievement through strategies such as improving teacher and principal quality and increasing the number of highly qualified teachers and principals.
Title II AP Teacher Training:	This fund is established to provide accounting of federal grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing professional learning opportunities for teachers teaching advanced placement courses in high schools.
Title II Part B:	This fund is established to provide accounting of federal grant funds flowing through the Department of Education, State of Georgia, for the purpose of supporting partnerships between high needs school districts and institutions of higher learning in order to advance the instructional skills of math and science teachers in grades 4-12 to improve student achievement.
IDEA Preschool:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing a special education program for pre-kindergarten age children.
IDEA Flowthrough:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing special education programs for students age 3 through 21.
GOSA Innovation Grants:	This fund is established to provide accounting of federal and state grant funds flowing through the Office of Planning & Budget, State of Georgia, for the purpose of increasing student achievement and providing reform opportunities through unique and challenging educational programs.

Race to the Top:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of implementing coherent, compelling, and comprehensive education reform.
Perkins:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing secondary vocational education programs of instruction throughout the school district.
Title III Limited English Proficient:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing a curriculum program to foreign students in grades 9-12 who have English as a second language.
The Wallace Foundation:	This fund is established to provide accounting of local grant funds from the Wallace Foundation to support the “Principal Pipeline Initiative” which seeks to develop and test how urban school districts and their principal training providers can better train and support effective novice principals and assistant principals who can improvement student achievement, especially in low-performing schools.
GoSTEM Initiative:	This fund is established to provide accounting of local funds from the Georgia Institute of Technology (GIT) (provided by the Goizueta Foundation) that are committed to provide evaluation services to GIT for the purpose of enhancing the educational experience of Latino students in Georgia and strengthen the pipeline of these students into post-secondary STEM (Science, Technology, engineering, and Mathematics) education.
Department of Administrative Services:	This fund is established to provide accounting of local funds committed for the purpose of providing staff development opportunities for business and finance staff.
Education for Homeless Children:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of supporting the educational successes of homeless children by providing school supplies, tutoring, and other services.
School Improvement 1003(g)	This fund is established to provide accounting of federal grant funds flowing through the Department of Education, State of Georgia, for the purpose of improving student achievement in Title I Schools identified as Priority Schools.
Georgia Road to College	This fund is established to provide accounting of local grant funds from the College Board (provided by the Goizueta Foundation) to provide support to teachers and administrators in increasing participation in Advanced Placement Programs and college readiness among Georgia public school students particularly in districts serving large or rapidly growing Latino student populations.
Bright from the Start:	This fund is established to provide accounting of state funds for the purpose of operating a Pre-K program.

Georgia Shape:

This fund is established to provide accounting of federal grant funds from the Georgia Department of Public Health for the purpose of supporting physical activity and improving the nutrition environment at the local school.

Local School Activity Fund:

This fund is established to provide accounting of funds generated through donations, ticket sales, fundraising and other activities and committed for use by the local schools for programs.

GWINNETT COUNTY BOARD OF EDUCATION
Combining Balance Sheet
Nonmajor Governmental Funds
As of June 30, 2016

	Special Revenue		
	Title 1 Programs	Title I Part C Migrant	Title II Part A
Assets			
Cash and cash equivalents	\$ -	-	-
Investments at fair value	-	-	-
Receivables:			
Due from other governments	5,860,715	12,995	146,324
Due from other funds	-	-	-
Accounts	-	-	-
Total assets	<u>5,860,715</u>	<u>12,995</u>	<u>146,324</u>
Liabilities and fund balances			
Liabilities:			
Accounts payable	19,451	-	1,744
Salaries payable	2,284,370	4,020	75,137
Due to other funds	3,556,894	8,975	69,443
Due to other governments	-	-	-
Total liabilities	<u>5,860,715</u>	<u>12,995</u>	<u>146,324</u>
Fund balances:			
Restricted	-	-	-
Committed	-	-	-
Total fund balances	<u>-</u>	<u>-</u>	<u>-</u>
Total liabilities and fund balances	<u>\$ 5,860,715</u>	<u>12,995</u>	<u>146,324</u>

Special Revenue

	Title II AP Teacher Training	Title II Part B	IDEA Preschool	IDEA Flowthrough	GOSA Innovation Grants
\$	-	-	-	-	-
	-	-	-	-	-
	1,450	173,286	102,895	755,603	234,206
	-	-	-	2,444,407	-
	-	-	-	-	-
	<u>1,450</u>	<u>173,286</u>	<u>102,895</u>	<u>3,200,010</u>	<u>234,206</u>
	-	27,738	-	-	86,338
	-	-	48,775	2,444,407	-
	1,450	145,548	54,120	755,603	147,868
	-	-	-	-	-
	<u>1,450</u>	<u>173,286</u>	<u>102,895</u>	<u>3,200,010</u>	<u>234,206</u>
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
\$	<u>1,450</u>	<u>173,286</u>	<u>102,895</u>	<u>3,200,010</u>	<u>234,206</u>

(CONTINUED ON NEXT PAGE)

GWINNETT COUNTY BOARD OF EDUCATION
Combining Balance Sheet
Nonmajor Governmental Funds
As of June 30, 2015

	Special Revenue		
	Race to the Top	Perkins	Title III Limited English Proficient
Assets			
Cash and cash equivalents	\$ -	-	-
Investments at fair value	-	-	-
Receivables:			
Due from other governments	-	1,653	592,093
Due from other funds	-	-	-
Accounts	-	-	-
Total assets	<u>-</u>	<u>1,653</u>	<u>592,093</u>
Liabilities and fund balances			
Liabilities:			
Accounts payable	-	-	-
Salaries payable	-	-	130,208
Due to other funds	-	1,653	461,885
Due to other governments	-	-	-
Total liabilities	<u>-</u>	<u>1,653</u>	<u>592,093</u>
Fund balances:			
Restricted	-	-	-
Committed	-	-	-
Total fund balances	<u>-</u>	<u>-</u>	<u>-</u>
Total liabilities and fund balances	<u>\$ -</u>	<u>1,653</u>	<u>592,093</u>

Special Revenue					
	The Wallace Foundation	GoSTEM Initiative	Department of Administrative Services	Education for Homeless Children	School Improvement 1003(g)
\$	951,418	83,000	54,580	-	-
	-		-	-	-
	-	-	-	7,761	146,308
	-	-	-	-	-
	-	-	-	-	-
	951,418	83,000	54,580	7,761	146,308
	6,000	-	-	-	39,576
	-	-	-	-	-
	581	-	54,580	7,761	106,732
	-	-	-	-	-
	6,581	-	54,580	7,761	146,308
	944,837	-	-	-	-
	-	83,000	-	-	-
	944,837	83,000	-	-	-
\$	951,418	83,000	54,580	7,761	146,308

(CONTINUED ON NEXT PAGE)

GWINNETT COUNTY BOARD OF EDUCATION
Combining Balance Sheet
Nonmajor Governmental Funds
As of June 30, 2015

	Special Revenue		
	Georgia Road To College	Bright from the Start	Georgia Shape
Assets			
Cash and cash equivalents	\$ -	33,812	137
Investments at fair value	-	-	-
Receivables:			
Due from other governments	-	-	-
Due from other funds	-	-	-
Accounts	7,929	-	-
Total assets	<u>7,929</u>	<u>33,812</u>	<u>137</u>
Liabilities and fund balances			
Liabilities:			
Accounts payable	-	-	-
Salaries payable	-	24,272	-
Due to other funds	7,929	9,540	-
Due to other governments	-	-	137
Total liabilities	<u>7,929</u>	<u>33,812</u>	<u>137</u>
Fund balances:			
Restricted	-	-	-
Committed	-	-	-
Total fund balances	<u>-</u>	<u>-</u>	<u>-</u>
Total liabilities and fund balances	\$ <u>7,929</u>	<u>33,812</u>	<u>137</u>

Special Revenue		
	Local School Activity Fund	Total Special Revenue Funds
\$	1,520,687	2,643,634
	17,800,824	17,800,824
	-	8,035,289
	286	2,444,693
	-	7,929
	<u>19,321,797</u>	<u>30,932,369</u>
	72,556	253,403
	-	5,011,189
	3,681,797	9,072,359
	-	137
	<u>3,754,353</u>	<u>14,337,088</u>
	-	944,837
	<u>15,567,444</u>	<u>15,650,444</u>
	15,567,444	16,595,281
\$	<u>19,321,797</u>	<u>30,932,369</u>

GWINNETT COUNTY BOARD OF EDUCATION
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Fiscal Year Ended June 30, 2016

	Special Revenue		
	Title I Programs	Title I Part C Migrant	Title II Part A
Revenues:			
Other local sources	\$ -	-	-
State sources	-	-	-
Federal sources	<u>36,819,473</u>	<u>130,666</u>	<u>2,147,229</u>
Total revenues	<u>36,819,473</u>	<u>130,666</u>	<u>2,147,229</u>
Expenditures:			
Instruction	29,455,454	61,341	-
Pupil services	-	57,723	-
Instructional support	1,609,690	-	1,604,190
Educational media services	-	-	-
General administration	2,791,892	2,298	45,082
School administration	-	-	-
Business administration	-	-	-
Pupil transportation	251,231	8,552	-
Support services - central	-	-	497,957
Other support services	<u>2,711,206</u>	<u>752</u>	<u>-</u>
Total expenditures	<u>36,819,473</u>	<u>130,666</u>	<u>2,147,229</u>
Excess (deficiency) of revenues over (under) expenditures	-	-	-
Other financing sources:			
Transfers in	<u>-</u>	<u>-</u>	<u>-</u>
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	-	-	-
Fund balances - July 1, 2015	<u>-</u>	<u>-</u>	<u>-</u>
Fund balances - June 30, 2016	<u>\$ -</u>	<u>-</u>	<u>-</u>

Special Revenue

	Title II AP Teacher Training	Title II Part B	IDEA Preschool	IDEA Flowthrough	GOSA Innovation Grants
\$	-	-	-	-	-
	-	-	-	-	762,148
	<u>9,844</u>	<u>455,943</u>	<u>610,503</u>	<u>26,692,555</u>	<u>-</u>
	<u>9,844</u>	<u>455,943</u>	<u>610,503</u>	<u>26,692,555</u>	<u>762,148</u>
	-	-	610,503	29,769,731	66,957
	-	-	-	625,000	-
	9,844	439,972	-	-	640,685
	-	-	-	-	5,574
	-	15,971	-	-	48,932
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	130,603	-
	-	-	-	-	-
	-	-	-	-	-
	<u>9,844</u>	<u>455,943</u>	<u>610,503</u>	<u>30,525,334</u>	<u>762,148</u>
	-	-	-	(3,832,779)	-
	-	-	-	3,832,779	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,832,779</u>	<u>-</u>
	-	-	-	-	-
	-	-	-	-	-
\$	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

(CONTINUED ON NEXT PAGE)

GWINNETT COUNTY BOARD OF EDUCATION
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Fiscal Year Ended June 30, 2016

	Special Revenue		
	Race to the Top	Perkins	Title III Limited English Proficient
Revenues:			
Other local sources	\$ -	-	-
State sources	-	-	-
Federal sources	4,220,900	1,134,051	2,938,935
Total revenues	<u>4,220,900</u>	<u>1,134,051</u>	<u>2,938,935</u>
Expenditures:			
Instruction	4,035,883	626,074	931,185
Pupil services	-	-	655,921
Instructional support	-	507,977	688,250
Educational media services	-	-	-
General administration	-	-	-
School administration	185,017	-	-
Business administration	-	-	-
Pupil transportation	-	-	4,129
Support services - central	-	-	-
Other support services	-	-	659,450
Total expenditures	<u>4,220,900</u>	<u>1,134,051</u>	<u>2,938,935</u>
Excess (deficiency) of revenues over (under) expenditures	-	-	-
Other financing sources:			
Transfers in	-	-	-
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	-	-	-
Fund balances - July 1, 2015	-	-	-
Fund balances - June 30, 2016	<u><u>\$ -</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

Special Revenue				
The Wallace Foundation	GoSTEM Initiative	Department of Administrative Services	Education for Homeless Children	School Improvement 1003(g)
\$ 1,709,325	15,500	251,530	-	-
-	-	-	-	-
-	-	-	77,415	882,229
1,709,325	15,500	251,530	77,415	882,229
-	-	-	3,984	465,415
-	-	-	-	-
3,702,335	-	-	9,221	203,764
-	-	-	-	-
66,784	-	-	25,322	75,830
-	-	-	-	-
-	-	89,093	-	-
-	-	-	25,388	65,170
16,290	-	-	-	-
-	-	231,516	13,500	72,050
3,785,409	-	320,609	77,415	882,229
(2,076,084)	15,500	(69,079)	-	-
-	-	15,838	-	-
-	-	15,838	-	-
(2,076,084)	15,500	(53,241)	-	-
3,020,921	67,500	53,241	-	-
\$ 944,837	83,000	-	-	-

(CONTINUED ON NEXT PAGE)

GWINNETT COUNTY BOARD OF EDUCATION
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances
Nonmajor Governmental Funds
For the Fiscal Year Ended June 30, 2016

	Special Revenue		
	Georgia Road To College	Bright from the Start	Georgia Shape
Revenues:			
Other local sources	\$ 7,929	-	-
State sources	-	247,604	-
Federal sources	-	-	4,863
Total revenues	<u>7,929</u>	<u>247,604</u>	<u>4,863</u>
Expenditures:			
Instruction	-	298,280	4,776
Pupil services	-	-	-
Instructional support	7,929	-	87
Educational media services	-	-	-
General administration	-	-	-
School administration	-	-	-
Business administration	-	-	-
Pupil transportation	-	-	-
Support services - central	-	-	-
Other support services	-	-	-
Total expenditures	<u>7,929</u>	<u>298,280</u>	<u>4,863</u>
Excess (deficiency) of revenues over (under) expenditures	-	(50,676)	-
Other financing sources:			
Transfers in	-	50,676	-
Total other financing sources	<u>-</u>	<u>50,676</u>	<u>-</u>
Net change in fund balances	-	-	-
Fund balances - July 1, 2015	-	-	-
Fund balances - June 30, 2016	<u>\$ -</u>	<u>-</u>	<u>-</u>

Special Revenue	
Local School Activity Fund	Total Special Revenue Funds
\$ 26,321,561	28,305,845
-	1,009,752
-	76,124,606
<u>26,321,561</u>	<u>105,440,203</u>
27,220,325	93,549,908
-	1,338,644
-	9,423,944
-	5,574
-	3,072,111
-	185,017
-	89,093
-	485,073
-	514,247
-	3,688,474
<u>27,220,325</u>	<u>112,352,085</u>
(898,764)	(6,911,882)
-	3,899,293
<u>-</u>	<u>3,899,293</u>
(898,764)	(3,012,589)
16,466,208	19,607,870
<u>\$ 15,567,444</u>	<u>16,595,281</u>

Budgetary Compliance

Nonmajor Governmental Funds

Schedule of revenues, expenditures, and changes in fund balance – budget and actual

Capital Projects Fund

Schedule of revenues, expenditures, and changes in fund balance – budget and actual

Debt Service Fund

Schedule of revenues, expenditures, and changes in fund balance – budget and actual

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Title I Programs
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ 35,711,737	\$ 51,459,041	\$ 36,819,473	\$ (14,639,568)
Total revenues	<u>35,711,737</u>	<u>51,459,041</u>	<u>36,819,473</u>	<u>(14,639,568)</u>
Expenditures:				
Current:				
Instruction	31,596,803	39,017,279	29,455,454	9,561,825
Instructional support	427,801	4,484,575	1,609,690	2,874,885
General administration	3,226,209	3,251,500	2,791,892	459,608
Pupil transportation	122,965	887,100	251,231	635,869
Other support services	337,959	3,818,587	2,711,206	1,107,381
Total expenditures	<u>35,711,737</u>	<u>51,459,041</u>	<u>36,819,473</u>	<u>14,639,568</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Title I Part C Migrant
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ 54,354	145,885	\$ 130,666	\$ (15,219)
Total revenues	<u>54,354</u>	<u>145,885</u>	<u>130,666</u>	<u>(15,219)</u>
Expenditures:				
Current:				
Instruction	38,054	71,673	61,341	10,332
Pupil Services	-	61,074	57,723	3,351
General administration	6,953	3,941	2,298	1,643
Pupil transportation	5,928	8,444	8,552	(108)
Other support services	3,419	753	752	1
Total expenditures	<u>54,354</u>	<u>145,885</u>	<u>130,666</u>	<u>15,219</u>
 Net change in fund balance	 -	 -	 -	 -
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Title II Part A
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ 2,983,694	\$ 3,735,404	\$ 2,147,229	\$ (1,588,175)
Total revenues	<u>2,983,694</u>	<u>3,735,404</u>	<u>2,147,229</u>	<u>(1,588,175)</u>
Expenditures:				
Current:				
Instructional support	1,674,127	2,780,743	1,604,190	1,176,553
General administration	41,801	48,628	45,082	3,546
Support services - central	1,267,766	906,033	497,957	408,076
Total expenditures	<u>2,983,694</u>	<u>3,735,404</u>	<u>2,147,229</u>	<u>1,588,175</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Title II AP Teacher Training
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ 18,040	\$ 18,040	\$ 9,844	\$ (8,196)
Total revenues	18,040	18,040	9,844	(8,196)
Expenditures:				
Current:				
Instructional support	18,040	18,040	9,844	8,196
Total expenditures	18,040	18,040	9,844	8,196
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	\$ -	\$ -	\$ -	\$ -

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Title II Part B
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ 914,263	\$ 914,263	\$ 455,943	\$ (458,320)
Total revenues	<u>914,263</u>	<u>914,263</u>	<u>455,943</u>	<u>(458,320)</u>
Expenditures:				
Current:				
Instructional support	885,452	885,452	439,972	445,480
General administration	<u>28,811</u>	<u>28,811</u>	<u>15,971</u>	<u>12,840</u>
Total expenditures	<u>914,263</u>	<u>914,263</u>	<u>455,943</u>	<u>458,320</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - IDEA Preschool
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ 872,847	\$ 614,256	\$ 610,503	\$ (3,753)
Total revenues	<u>872,847</u>	<u>614,256</u>	<u>610,503</u>	<u>(3,753)</u>
Expenditures:				
Current:				
Instruction	872,847	614,256	610,503	3,753
Total expenditures	<u>872,847</u>	<u>614,256</u>	<u>610,503</u>	<u>3,753</u>
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - IDEA Flowthrough
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ 30,878,285	\$ 26,692,555	\$ 26,692,555	\$ -
Total revenues	<u>30,878,285</u>	<u>26,692,555</u>	<u>26,692,555</u>	<u>-</u>
Expenditures:				
Current:				
Instruction	28,728,285	31,035,200	29,769,731	1,265,469
Pupil services	2,150,000	625,000	625,000	-
Pupil transportation	-	130,603	130,603	-
Total expenditures	<u>30,878,285</u>	<u>31,790,803</u>	<u>30,525,334</u>	<u>1,265,469</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>(5,098,248)</u>	<u>(3,832,779)</u>	<u>1,265,469</u>
Other financing sources:				
Transfers in	-	5,098,248	3,832,779	(1,265,469)
Total other financing sources	<u>-</u>	<u>5,098,248</u>	<u>3,832,779</u>	<u>(1,265,469)</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - GOSA Innovation Grants
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
State sources	\$ 1,307,252	\$ 1,307,252	\$ 762,148	\$ (545,104)
Total revenues	<u>1,307,252</u>	<u>1,307,252</u>	<u>762,148</u>	<u>(545,104)</u>
Expenditures:				
Current:				
Instruction	109,579	109,579	66,957	42,622
Pupil services	3,580	3,580	-	3,580
Instructional support	1,090,103	1,090,103	640,685	449,418
Educational media services	21,419	21,419	5,574	15,845
General administration	82,571	82,571	48,932	33,639
Total expenditures	<u>1,307,252</u>	<u>1,307,252</u>	<u>762,148</u>	<u>545,104</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Race to the Top
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ 4,275,000	\$ 4,275,138	\$ 4,220,900	\$ (54,238)
Total revenues	<u>4,275,000</u>	<u>4,275,138</u>	<u>4,220,900</u>	<u>(54,238)</u>
Expenditures:				
Current:				
Instruction	4,012,500	4,012,617	4,035,883	(23,266)
School administration	262,500	262,500	185,017	77,483
Support services - central	-	21	-	21
Total expenditures	<u>4,275,000</u>	<u>4,275,138</u>	<u>4,220,900</u>	<u>54,238</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Perkins
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ 1,029,185	\$ 1,134,448	\$ 1,134,051	\$ (397)
Total revenues	<u>1,029,185</u>	<u>1,134,448</u>	<u>1,134,051</u>	<u>(397)</u>
Expenditures:				
Current:				
Instruction	566,052.00	626,279	626,074	205
Instructional support	<u>463,133</u>	<u>508,169</u>	<u>507,977</u>	<u>192</u>
Total expenditures	<u>1,029,185</u>	<u>1,134,448</u>	<u>1,134,051</u>	<u>397</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Title III Limited English Proficient
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ 3,306,551	\$ 3,942,038	\$ 2,938,935	\$ (1,003,103)
Total revenues	<u>3,306,551</u>	<u>3,942,038</u>	<u>2,938,935</u>	<u>(1,003,103)</u>
Expenditures:				
Current:				
Instruction	804,925	1,370,828	931,185	439,643
Pupil services	1,345,608	836,403	655,921	180,482
Instructional support	1,078,289	1,048,177	688,250	359,927
General administration	31,644	-	-	-
Pupil transportation	16,189	8,824	4,129	4,695
Other support services	29,896	677,806	659,450	18,356
Total expenditures	<u>3,306,551</u>	<u>3,942,038</u>	<u>2,938,935</u>	<u>1,003,103</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - The Wallace Foundation
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Local sources	\$ 2,432,100	\$ 1,709,017	\$ 1,709,325	\$ 308
Total revenues	<u>2,432,100</u>	<u>1,709,017</u>	<u>1,709,325</u>	<u>308</u>
Expenditures:				
Current:				
Instructional support	2,278,147	4,604,935	3,702,335	902,600
General administration	64,252	101,102	66,784	34,318
Support services - central	89,701	23,900	16,290	7,610
Total expenditures	<u>2,432,100</u>	<u>4,729,937</u>	<u>3,785,409</u>	<u>944,528</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>(3,020,920)</u>	<u>(2,076,084)</u>	<u>944,836</u>
Net change in fund balance	<u>-</u>	<u>(3,020,920)</u>	<u>(2,076,084)</u>	<u>944,836</u>
Fund balance, July 1, 2015	-	3,020,921	3,020,921	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ 1</u>	<u>\$ 944,837</u>	<u>\$ 944,836</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - GoSTEM Initiative
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues:				
Local sources	\$ 25,000	\$ 15,500	\$ 15,500	\$ -
Total revenues	<u>25,000</u>	<u>15,500</u>	<u>15,500</u>	<u>-</u>
Expenditures:				
Current:				
Support services - central	25,000	83,000	-	83,000
Total expenditures	<u>25,000</u>	<u>83,000</u>	<u>-</u>	<u>83,000</u>
Net change in fund balance	<u>-</u>	<u>(67,500)</u>	<u>15,500</u>	<u>83,000</u>
Fund balance, July 1, 2015	-	67,500	67,500	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 83,000</u>	<u>\$ 83,000</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Department of Administrative Services
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Local sources	\$ 397,786	\$ 251,500	\$ 251,530	\$ 30
Total revenues	<u>397,786</u>	<u>251,500</u>	<u>251,530</u>	<u>30</u>
Expenditures:				
Current:				
Business administration	205,586	103,002	89,093	13,909
Other support services	<u>216,768</u>	<u>201,739</u>	<u>231,516</u>	<u>(29,777)</u>
Total expenditures	<u>422,354</u>	<u>304,741</u>	<u>320,609</u>	<u>(15,868)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(24,568)</u>	<u>(53,241)</u>	<u>(69,079)</u>	<u>(15,838)</u>
Other financing sources:				
Transfers in	-	-	15,838	15,838
Total other financing sources	<u>-</u>	<u>-</u>	<u>15,838</u>	<u>15,838</u>
Net change in fund balance	<u>(24,568)</u>	<u>(53,241)</u>	<u>(53,241)</u>	<u>-</u>
Fund balance, July 1, 2015	<u>24,568</u>	<u>53,241</u>	<u>53,241</u>	<u>-</u>
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Education for Homeless Children
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ 88,339	\$ 153,045	\$ 77,415	\$ (75,630)
Total revenues	<u>88,339</u>	<u>153,045</u>	<u>77,415</u>	<u>(75,630)</u>
Expenditures:				
Current:				
Instruction	4,000	12,439	3,984	8,455
Instructional support	1,800	21,249	9,221	12,028
General administration	46,707	40,611	25,322	15,289
Pupil transportation	20,000	37,039	25,388	11,651
Other support services	15,832	41,707	13,500	28,207
Total expenditures	<u>88,339</u>	<u>153,045</u>	<u>77,415</u>	<u>75,630</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - School Improvement 1003 (g)
For the Fiscal Year Ended June 30, 2013

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues:				
Federal sources	\$ 1,099,406	\$ 1,099,406	\$ 882,229	\$ (217,177)
Total revenues	<u>1,099,406</u>	<u>1,099,406</u>	<u>882,229</u>	<u>(217,177)</u>
Expenditures:				
Current:				
Instruction	610,208	610,208	465,415	144,793
Pupil services	1,810	1,810	-	1,810
Instructional support	217,293	217,293	203,764	13,529
General administration	115,529	115,529	75,830	39,699
Student transportation	76,435	76,435	65,170	11,265
Other support services	78,131	78,131	72,050	6,081
Total expenditures	<u>1,099,406</u>	<u>1,099,406</u>	<u>882,229</u>	<u>217,177</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Georgia Road to College
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Local sources	\$ 29,469	\$ 29,469	\$ 7,929	\$ (21,540)
Total revenues	<u>29,469</u>	<u>29,469</u>	<u>7,929</u>	<u>(21,540)</u>
Expenditures:				
Current:				
Instructional support	29,469	29,469	7,929	21,540
Total expenditures	<u>29,469</u>	<u>29,469</u>	<u>7,929</u>	<u>21,540</u>
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Bright From the Start
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
State sources	\$ 144,582	\$ 247,604	\$ 247,604	\$ -
Total revenues	<u>144,582</u>	<u>247,604</u>	<u>247,604</u>	<u>-</u>
Expenditures:				
Current:				
Instruction	144,582	295,098	298,280	(3,182)
Total expenditures	<u>144,582</u>	<u>295,098</u>	<u>298,280</u>	<u>(3,182)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>(47,494)</u>	<u>(50,676)</u>	<u>(3,182)</u>
Other financing sources:				
Transfers in	-	47,494	50,676	3,182
Total other financing sources	<u>-</u>	<u>47,494</u>	<u>50,676</u>	<u>3,182</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Georgia Shape
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Federal sources	\$ -	\$ 5,000	\$ 4,863	\$ (137)
Total revenues	-	5,000	4,863	(137)
Expenditures:				
Current:				
Instruction	-	4,776	4,776	-
Instructional support	-	224	87	137
Total expenditures	-	5,000	4,863	137
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2015	-	-	-	-
Fund balance, June 30, 2016	\$ -	\$ -	\$ -	\$ -

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Nonmajor Governmental Funds - Local School Activity Fund
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Local sources	\$ 22,500,000	\$ 22,500,000	\$ 26,321,561	\$ 3,821,561
Total revenues	<u>22,500,000</u>	<u>22,500,000</u>	<u>26,321,561</u>	<u>3,821,561</u>
Expenditures:				
Current:				
Instruction	22,500,000	22,500,000	27,220,325	(4,720,325)
Total expenditures	<u>22,500,000</u>	<u>22,500,000</u>	<u>27,220,325</u>	<u>(4,720,325)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>-</u>	<u>(898,764)</u>	<u>(898,764)</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>(898,764)</u>	<u>(898,764)</u>
Fund balance, July 1, 2015	-	-	16,466,208	16,466,208
Fund balance, June 30, 2016	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 15,567,444</u>	<u>\$ 15,567,444</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Capital Projects Fund
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Local sources	\$ 144,767,701	\$ 144,867,701	\$ 147,106,332	\$ 2,238,631
State sources	-	-	12,922,852	12,922,852
Total revenues	<u>144,767,701</u>	<u>144,867,701</u>	<u>160,029,184</u>	<u>15,161,483</u>
Expenditures:				
Capital Outlay:				
Capital projects	114,432,647	191,286,431	143,161,208	48,125,223
Issuance costs	-	1,812,000	1,811,922	78
Total expenditures	<u>114,432,647</u>	<u>193,098,431</u>	<u>144,973,130</u>	<u>48,125,301</u>
Excess (deficiency) of revenues over (under) expenditures	<u>30,335,054</u>	<u>(48,230,730)</u>	<u>15,056,054</u>	<u>63,286,784</u>
Other financing sources (uses):				
Issuance of bonds	-	351,663,872	351,663,872	-
Transfers in	3,593,647	3,672,559	-	(3,672,559)
Transfers out	(71,000,035)	(71,078,947)	(119,512,637)	(48,433,690)
Total other financing sources (uses)	<u>(67,406,388)</u>	<u>284,257,484</u>	<u>232,151,235</u>	<u>(52,106,249)</u>
Net change in fund balance	<u>(37,071,334)</u>	<u>236,026,754</u>	<u>247,207,289</u>	<u>11,180,535</u>
Fund balance, July 1, 2015	94,336,331	\$ 103,952,898	107,014,906	3,062,008
Fund balance, June 30, 2016	<u>\$ 57,264,997</u>	<u>\$ 339,979,652</u>	<u>\$ 354,222,195</u>	<u>\$ 14,242,543</u>

GWINNETT COUNTY BOARD OF EDUCATION
Schedule of Revenues, Expenditures, and Changes in Fund Balances-
Budget and Actual (Non-GAAP Budgetary Basis)
Debt Service Fund
For the Fiscal Year Ended June 30, 2016

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
Revenues:				
Local sources	\$ 50,737,812	\$ 53,211,202	\$ 53,262,551	\$ 51,349
Federal sources	1,031,100	1,031,100	958,408	(72,692)
Total revenues	<u>51,768,912</u>	<u>54,242,302</u>	<u>54,220,959</u>	<u>(21,343)</u>
Expenditures:				
Debt Service:				
Debt Service	<u>112,698,102</u>	<u>110,892,191</u>	<u>110,863,066</u>	<u>29,125</u>
Total expenditures	<u>112,698,102</u>	<u>110,892,191</u>	<u>110,863,066</u>	<u>29,125</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(60,929,190)</u>	<u>(56,649,889)</u>	<u>(56,642,107)</u>	<u>7,782</u>
Other financing sources:				
Transfers in	<u>67,406,388</u>	<u>67,406,388</u>	<u>119,512,637</u>	<u>52,106,249</u>
Total other financing sources	<u>67,406,388</u>	<u>67,406,388</u>	<u>119,512,637</u>	<u>52,106,249</u>
Net change in fund balance	<u>6,477,198</u>	<u>10,756,499</u>	<u>62,870,530</u>	<u>52,114,031</u>
Fund balance, July 1, 2015	<u>74,058,201</u>	<u>55,267,773</u>	<u>55,410,120</u>	<u>142,347</u>
Fund balance, June 30, 2016	<u>\$ 80,535,399</u>	<u>\$ 66,024,272</u>	<u>\$ 118,280,650</u>	<u>\$ 52,256,378</u>

Internal Service Funds

Internal service funds are used to account for services and commodities furnished by a designated department or program to other departments and programs within the School System. Amounts expended by the fund are restored to it either from operating earnings or by transfers from other funds, so that the original fund equity is kept intact.

The Board of Education has five internal service funds:

Maintenance Fund:	This fund was established to provide accounting for the inventory of the maintenance parts and supplies and for the services provided by the Maintenance Department.
Warehouse Fund:	This fund was established to provide accounting for the inventories of textbooks and supplies and materials purchased for and issued to local schools and programs.
Print Shop Fund:	This fund was established to provide accounting for the printing supplies and services utilized by the local schools and programs.
Transportation Fund:	This fund was established to provide accounting for the inventories of transportation parts and supplies for all vehicles in the Board of Education fleet.
Risk Management:	This fund was established to provide accounting for workers compensation, general liability, and fleet claims made against the Board of Education.

GWINNETT COUNTY BOARD OF EDUCATION
Combining Statement of Net Position
Internal Service Funds
As of June 30, 2016

	<u>Maintenance Fund</u>	<u>Warehouse Fund</u>
Assets		
Current assets:		
Cash and cash equivalents	\$ -	365,530
Due from other governments	-	32
Due from other funds	-	-
Inventory	2,588,033	1,995,036
Total current assets	<u>2,588,033</u>	<u>2,360,598</u>
Noncurrent assets:		
Capital assets:		
Equipment	-	-
Accumulated depreciation	<u>-</u>	<u>-</u>
Total noncurrent assets	<u>-</u>	<u>-</u>
Total assets	<u>2,588,033</u>	<u>2,360,598</u>
Deferred Outflows of Resources		
Pension related items	<u>-</u>	<u>-</u>
Liabilities		
Current liabilities:		
Cash overdrafts	-	-
Accounts and contracts payable	75,585	470,024
Due to other governments	-	-
Due to other funds	2,290,253	999,442
Claims payable	<u>-</u>	<u>-</u>
Total current liabilities	<u>2,365,838</u>	<u>1,469,466</u>
Noncurrent liabilities:		
Net pension liability	<u>-</u>	<u>-</u>
Total liabilities	<u>2,365,838</u>	<u>1,469,466</u>
Deferred Inflows of Resources		
Pension related items	<u>-</u>	<u>-</u>
Net Position		
Net investment in capital assets	-	-
Unrestricted	222,195	891,132
Total net position	<u>\$ 222,195</u>	<u>\$ 891,132</u>

Print Shop Fund	Transportation Fund	Risk Management Workers' Comp Fund	Total Governmental Activities - Internal Service Funds
\$ 603,903	-	59,667	\$ 1,029,100
135	-	-	167
-	-	18,824,890	18,824,890
12,759	2,488,686	-	7,084,514
616,797	2,488,686	18,884,557	26,938,671
796,402	-	-	796,402
(522,118)	-	-	(522,118)
274,284	-	-	274,284
891,081	2,488,686	18,884,557	27,212,955
125,140	-	125,039	250,179
-	-	249,694	249,694
18,037	72,213	472,864	1,108,723
-	-	273	273
41,982	1,693,358	110,046	5,135,081
-	-	14,940,405	14,940,405
60,019	1,765,571	15,773,282	21,434,176
428,411	-	508,453	936,864
488,430	1,765,571	16,281,735	22,371,040
37,922	-	40,487	78,409
274,284	-	-	274,284
215,585	723,115	2,687,374	4,739,401
\$ 489,869	\$ 723,115	\$ 2,687,374	\$ 5,013,685

GWINNETT COUNTY BOARD OF EDUCATION
Combining Statement of Revenues, Expenses, and Changes in Fund Net Position
Internal Service Funds
For the Fiscal Year Ended June 30, 2016

	Maintenance Fund	Warehouse Fund
Operating revenues:		
Charges for services	\$ 1,219,502	\$ 10,939,815
Total operating revenues	<u>1,219,502</u>	<u>10,939,815</u>
Operating expenses:		
Salaries and employee benefits	-	-
Supplies	1,268,302	10,944,700
Purchased services	-	-
Travel	-	-
Claims expense	-	-
Insurance premiums	-	-
Other expenses	-	-
Depreciation expense	-	-
Total operating expenses	<u>1,268,302</u>	<u>10,944,700</u>
Operating income (loss)	<u>(48,800)</u>	<u>(4,885)</u>
Income (loss) before transfers	(48,800)	(4,885)
Transfers in	<u>-</u>	<u>-</u>
Change in net position	(48,800)	(4,885)
Total net position-July 1, 2015	270,995	896,017
Total net position-June 30, 2016	<u>\$ 222,195</u>	<u>\$ 891,132</u>

Print Shop Fund	Transportation Fund	Risk Management Workers' Comp Fund	Total Governmental Activities - Internal Service Funds
\$ 1,729,161	\$ 4,194,886	\$ 6,095,725	\$ 24,179,089
1,729,161	4,194,886	6,095,725	24,179,089
568,979	-	513,424	1,082,403
385,433	4,197,003	7,828	16,803,266
667,331	-	351,881	1,019,212
-	-	643	643
-	-	7,602,242	7,602,242
-	-	1,908,557	1,908,557
450	-	7,524	7,974
78,698	-	-	78,698
1,700,891	4,197,003	10,392,099	28,502,995
28,270	(2,117)	(4,296,374)	(4,323,906)
28,270	(2,117)	(4,296,374)	(4,323,906)
-	-	7,941,698	7,941,698
28,270	(2,117)	3,645,324	3,617,792
461,599	725,232	(957,950)	1,395,893
\$ 489,869	\$ 723,115	\$ 2,687,374	\$ 5,013,685

GWINNETT COUNTY BOARD OF EDUCATION
Combining Statement of Cash Flows
Internal Service Funds
For the Fiscal Year Ended June 30, 2016

	Maintenance Fund	Warehouse Fund
Cash flows from operating activities		
Cash received from user charges	\$ 1,219,502	10,993,274
Cash payments to employees for services	-	-
Cash payments for insurance claims	-	-
Cash payments to suppliers for goods and services	(1,270,200)	(11,223,329)
Cash payments for other operating expenses	-	-
Net cash provided by (used for) operating activities	<u>(50,698)</u>	<u>(230,055)</u>
Cash flows from noncapital financing activities		
Transfers in	-	-
Other	-	-
Net cash provided by noncapital financing activities	<u>-</u>	<u>-</u>
Cash flows from capital and related financing activities		
Acquisition of equipment	-	-
Net cash used by capital and related financing activities	<u>-</u>	<u>-</u>
 Net increase (decrease) in cash and cash equivalents	 (50,698)	 (230,055)
Cash and cash equivalents--Beginning	<u>50,698</u>	<u>595,585</u>
Cash and cash equivalents--Ending	\$ <u><u>-</u></u>	\$ <u><u>365,530</u></u>
 Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:		
Operating income (loss)	\$ (48,800)	(4,885)
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:		
Depreciation	-	-
Changes in assets and liabilities:		
Due from other funds	-	53,459
Net pension asset	-	-
Deferred outflows for pension	-	-
Inventories	5,905	822,269
Net pension liability	-	-
Deferred inflows for pension	-	-
Accounts and other payables	18,676	(18,462)
Claims payable	-	-
Due to other funds	(26,479)	(1,082,436)
Net cash provided by (used for) operating activities	\$ <u><u>(50,698)</u></u>	\$ <u><u>(230,055)</u></u>

Print Shop Fund	Transportation Fund	Risk Management Workers' Comp Fund	Total Governmental Activities - Internal Service Funds
\$ 2,205,140	4,194,886	1,884,292	\$ 20,497,094
(566,246)	-	(516,288)	(1,082,534)
-	-	(6,704,072)	(6,704,072)
(363,927)	(4,194,886)	-	(17,052,342)
(667,781)	-	(2,268,605)	(2,936,386)
607,186	-	(7,604,673)	(7,278,240)
-	-	7,941,698	7,941,698
-	-	(337,025)	(337,025)
-	-	7,604,673	7,604,673
(3,283)	-	-	(3,283)
(3,283)	-	-	(3,283)
603,903	-	-	323,150
-	-	59,667	705,950
\$ 603,903	\$ -	\$ 59,667	\$ 1,029,100
\$ 28,270	(2,117)	(4,296,374)	(4,323,906)
78,698	-	-	78,698
475,979	-	(4,232,561)	(3,703,123)
53,877	-	44,802	98,679
(59,307)	-	(56,432)	(115,739)
(12,759)	(462,435)	-	352,980
88,678	-	107,915	196,593
(80,516)	-	(99,149)	(179,665)
(7,716)	32,943	(80,801)	(55,360)
-	-	898,170	898,170
41,982	431,609	109,757	(525,567)
\$ 607,186	\$ -	\$ (7,604,673)	\$ (7,278,240)

Fiduciary Funds

Fiduciary funds are used to account for assets held by the Board of Education on behalf of outside parties, including other governments.

The Board of Education has the following pension and other employee benefits trust funds.

Gwinnett Retirement System:	This fund was established to provide accounting for the retirement system plan that was designed to replace social security.
-----------------------------	--

Disability Insurance Trust Fund:	This fund was established to provide accounting for a short term disability insurance plan.
----------------------------------	---

GWINNETT COUNTY BOARD OF EDUCATION
Combining Statement of Fiduciary Net Position
Pension and Other Employee Benefits-Fiduciary Funds
As of June 30, 2016

	Gwinnett Retirement System	Disability Insurance Trust Fund	Total
Assets			
Cash and cash equivalents	\$ -	1,595,123	\$ 1,595,123
Due from other funds	-	271,180	271,180
Investments at fair value:			
Common stocks	267,063,903	-	267,063,903
Preferred stocks	1,522,053	-	1,522,053
Mutual and commingled funds	1,190,193,361	-	1,190,193,361
Corporate bonds	126,185,872	-	126,185,872
Money market funds	21,223,431	-	21,223,431
Private equity	12,372,306	-	12,372,306
U.S. treasury inflation protected securities	117,696,404	-	117,696,404
Securities lending short-term collateral investment pool	64,932,886	-	64,932,886
Receivables	2,218,694	-	2,218,694
Total assets	<u>1,803,408,910</u>	<u>1,866,303</u>	<u>1,805,275,213</u>
Liabilities			
Accounts payable	66,476,053	8	66,476,061
Due to other funds	-	135,590	135,590
Total liabilities	<u>66,476,053</u>	<u>135,598</u>	<u>66,611,651</u>
Net Position			
Restricted for:			
Employees' pension benefits	1,736,932,857	-	1,736,932,857
Employees' disability insurance benefits	-	1,730,705	1,730,705
Total net position	<u>\$ 1,736,932,857</u>	<u>\$ 1,730,705</u>	<u>\$ 1,738,663,562</u>

GWINNETT COUNTY BOARD OF EDUCATION
Combining Statement of Changes in Fiduciary Net Position
Pension and Other Employee Benefits-Fiduciary Funds
For the Fiscal Year Ended June 30, 2016

	<u>Gwinnett Retirement System</u>	<u>Disability Insurance Trust Fund</u>	<u>Total</u>
Additions			
Contributions:			
Employer	\$ 35,212,803	3,576	\$ 35,216,379
Members	9,275,103	2,312,648	11,587,751
Total contributions	<u>44,487,906</u>	<u>2,316,224</u>	<u>46,804,130</u>
Investment income:			
From investment activities:			
Net depreciation in fair value of investments	(18,502,709)	-	(18,502,709)
Interest income and dividends	12,788,703	-	12,788,703
Other investment income	7,178	-	7,178
Less: Investment expenses	(3,584,324)	-	(3,584,324)
Net income (loss) from investing activities	<u>(9,291,152)</u>	<u>-</u>	<u>(9,291,152)</u>
From security lending activities:			
Security lending income	228,568	-	228,568
Security lending expenses	(12,749)	-	(12,749)
Net depreciation in fair value of short-term collateral investment pool	(211)	-	(211)
Net income from security lending activities	<u>215,608</u>	<u>-</u>	<u>215,608</u>
Net investment income (loss)	<u>(9,075,544)</u>	<u>-</u>	<u>(9,075,544)</u>
Total additions	<u>35,412,362</u>	<u>2,316,224</u>	<u>37,728,586</u>
Deductions			
Benefits paid to participants	65,799,965	1,900,573	67,700,538
Other expenses	1,584,879	97,189	1,682,068
Total deductions	<u>67,384,844</u>	<u>1,997,762</u>	<u>69,382,606</u>
Change in net position restricted for:			
Employees' pension benefits	(31,972,482)	-	(31,972,482)
Employees' disability insurance benefits	-	318,462	318,462
Net position-July 1, 2015	1,768,905,339	1,412,243	1,770,317,582
Net position-June 30, 2016	\$ <u>1,736,932,857</u>	\$ <u>1,730,705</u>	\$ <u>1,738,663,562</u>

GWINNETT COUNTY BOARD OF EDUCATION
Local School Activity Fund
Statement of Changes in Assets and Liabilities
For the Fiscal Year Ended June 30, 2016

	<u>Balance</u> <u>July 1, 2015</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2016</u>
Assets				
Investments	\$ 4,253,462	\$ 9,919,173	\$ 9,685,467	\$ 4,487,168
Total assets	<u>\$ 4,253,462</u>	<u>\$ 9,919,173</u>	<u>\$ 9,685,467</u>	<u>\$ 4,487,168</u>
 Liabilities				
Accounts payable	\$ 4,253,462	\$ 9,919,173	\$ 9,685,467	\$ 4,487,168
Total liabilities	<u>\$ 4,253,462</u>	<u>\$ 9,919,173</u>	<u>\$ 9,685,467</u>	<u>\$ 4,487,168</u>

Statistical Section

(unaudited)

The statistical section presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Board's overall financial position.

Contents:

Financial Trends	These schedules contain trend information to help the reader understand how the Board's financial position has changed over time.
Revenue Capacity	These schedules contain information to help the reader assess the Board's major revenue sources.
Debt Capacity	These schedules present information to help the reader assess the affordability of the Board's current levels of outstanding debt and the Board's ability to issue additional debt in the future.
Demographic and Economic Information	These schedules offer demographic and economic indicators to help the reader understand the environment within which the Board's financial activities take place.
Operating Information	These schedules contain staffing, key operating statistics comparisons and capital asset data to help the reader understand how the information in the Board's financial report relates to the services the Board provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports and budget documents for the relevant fiscal year.

Financial Trend Schedule 1
GWINNETT COUNTY BOARD OF EDUCATION
Net Position by Component,
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year			
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Governmental activities				
Net investment in capital assets	\$ 681,283,128	\$ 479,160,277	\$ 747,776,927	\$ 953,026,920
Restricted	435,946,907	810,926,450	603,288,805	395,918,436
Unrestricted	<u>170,794,144</u>	<u>179,018,512</u>	<u>145,847,823</u>	<u>158,880,201</u>
Total governmental activities net position	<u>\$ 1,288,024,179</u>	<u>\$ 1,469,105,239</u>	<u>\$ 1,496,913,555</u>	<u>\$ 1,507,825,557</u>
Business-type activities				
Net investment in capital assets	\$ 10,136,331	\$ 12,256,703	\$ 9,964,682	\$ 12,391,514
Restricted	-	-	-	-
Unrestricted	<u>25,393,361</u>	<u>23,796,962</u>	<u>19,022,561</u>	<u>14,509,596</u>
Total business-type activities net position	<u>\$ 35,529,692</u>	<u>\$ 36,053,665</u>	<u>\$ 28,987,243</u>	<u>\$ 26,901,110</u>
Primary government				
Net investment in capital assets	\$ 691,419,459	\$ 491,416,980	\$ 757,741,609	\$ 965,418,434
Restricted	435,946,907	810,926,450	603,288,805	395,918,436
Unrestricted	<u>196,187,505</u>	<u>202,815,474</u>	<u>164,870,384</u>	<u>173,389,797</u>
Total primary government activities net position	<u>\$ 1,323,553,871</u>	<u>\$ 1,505,158,904</u>	<u>\$ 1,525,900,798</u>	<u>\$ 1,534,726,667</u>

<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$ 1,198,440,344	\$ 1,021,334,861	\$ 1,155,947,901	\$ 1,209,312,012	\$ 1,269,513,630	\$ 1,240,361,862
171,589,733	371,745,196	210,807,433	130,962,507	64,796,629	122,461,795
<u>178,704,571</u>	<u>135,727,316</u>	<u>125,221,099</u>	<u>124,231,304</u>	<u>(850,375,100)</u>	<u>(804,343,061)</u>
<u>\$ 1,548,734,648</u>	<u>\$ 1,528,807,373</u>	<u>\$ 1,491,976,433</u>	<u>\$ 1,464,505,823</u>	<u>\$ 483,935,159</u>	<u>\$ 558,480,596</u>
\$ 11,553,816	\$ 10,300,012	\$ 9,077,409	\$ 8,070,199	\$ 8,308,641	\$ 7,699,555
-	-	-	-	-	-
<u>7,420,803</u>	<u>7,670,215</u>	<u>9,892,310</u>	<u>9,742,262</u>	<u>1,755,612</u>	<u>4,715,739</u>
<u>\$ 18,974,619</u>	<u>\$ 17,970,227</u>	<u>\$ 18,969,719</u>	<u>\$ 17,812,461</u>	<u>\$ 10,064,253</u>	<u>\$ 12,415,294</u>
\$ 1,209,994,160	\$ 1,031,634,873	\$ 1,165,025,310	\$ 1,217,382,211	\$ 1,277,822,271	\$ 1,248,061,417
171,589,733	371,745,196	210,807,433	130,962,507	64,796,629	122,461,795
<u>186,125,374</u>	<u>143,397,531</u>	<u>135,113,409</u>	<u>133,973,566</u>	<u>(848,619,488)</u>	<u>(799,627,322)</u>
<u>\$ 1,567,709,267</u>	<u>\$ 1,546,777,600</u>	<u>\$ 1,510,946,152</u>	<u>\$ 1,482,318,284</u>	<u>\$ 493,999,412</u>	<u>\$ 570,895,890</u>

Financial Trend Schedule 2
WINNETT COUNTY BOARD OF EDUCATION
Changes in Net Position,
Last Ten Fiscal Years
(accrual basis of accounting)

	Fiscal Year									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Expenses										
Governmental activities										
Instruction	\$ 963,789,955	\$ 1,084,588,097	\$ 1,062,901,896	\$ 1,052,356,189	\$ 1,044,285,388	\$ 1,010,660,993	\$ 1,020,669,878	\$ 1,002,828,161	\$ 1,076,246,147	\$ 1,143,745,730
Pupil services	26,513,297	29,095,497	31,840,714	32,158,331	33,802,040	36,716,044	37,471,969	39,316,240	42,805,641	49,696,169
Instructional support	28,121,557	32,078,668	33,794,478	31,372,234	33,690,054	35,628,735	32,517,147	34,503,688	35,676,899	40,865,048
Educational media services	16,982,284	19,325,944	20,397,786	20,703,223	20,477,842	19,690,822	17,987,345	18,671,802	18,433,241	20,312,287
General administration	3,835,334	4,220,024	4,267,636	4,254,414	4,193,705	8,743,375	6,161,885	5,850,018	5,356,392	6,555,315
School administration	81,848,268	93,126,517	94,307,834	96,262,004	98,932,388	97,296,371	103,513,642	107,809,577	109,236,280	121,296,633
Business administration	15,264,137	14,734,991	15,054,683	15,222,063	17,719,725	18,458,577	13,530,059	16,859,727	16,358,744	10,812,731
Maintenance and operations	71,415,769	76,863,434	82,700,882	85,433,432	88,222,936	88,133,534	90,352,933	97,620,792	99,139,963	111,213,739
Pupil transportation	72,987,496	82,134,914	84,625,268	80,613,479	84,959,484	87,005,173	89,120,555	93,117,652	96,604,700	102,930,214
Support services-central	35,871,383	34,459,674	37,672,359	38,779,640	42,405,004	47,489,609	37,980,557	44,685,480	46,176,166	52,135,342
Other support services	4,323,109	7,381,309	7,848,436	9,671,744	9,637,149	6,291,532	6,154,843	5,183,665	4,675,652	7,128,386
Non-instructional services	-	-	-	-	-	-	-	-	-	-
Community services	-	-	-	-	-	-	-	-	-	-
School nutrition program	-	-	-	-	67,990	-	-	-	-	-
Interest and issuance costs	43,994,311	43,415,679	62,236,751	59,063,155	45,850,899	50,395,756	50,170,741	43,241,984	46,231,295	46,767,438
Total governmental activities expenses	<u>1,364,546,900</u>	<u>1,521,424,748</u>	<u>1,537,648,523</u>	<u>1,530,889,908</u>	<u>1,529,444,604</u>	<u>1,506,490,521</u>	<u>1,505,631,554</u>	<u>1,569,668,786</u>	<u>1,596,939,120</u>	<u>1,713,659,032</u>
Business-type activities										
Food services	62,959,185	72,963,710	81,109,461	80,987,144	89,065,768	84,533,938	84,381,065	86,884,729	89,457,805	89,505,686
Total business-type activities expenses	<u>62,959,185</u>	<u>72,963,710</u>	<u>81,109,461</u>	<u>80,987,144</u>	<u>89,065,768</u>	<u>84,533,938</u>	<u>84,381,065</u>	<u>86,884,729</u>	<u>89,457,805</u>	<u>89,505,686</u>
Total primary government expenses	<u>\$ 1,427,506,085</u>	<u>\$ 1,594,388,458</u>	<u>\$ 1,618,757,984</u>	<u>\$ 1,611,877,052</u>	<u>\$ 1,618,510,372</u>	<u>\$ 1,591,024,459</u>	<u>\$ 1,590,012,619</u>	<u>\$ 1,656,573,515</u>	<u>\$ 1,686,396,925</u>	<u>\$ 1,802,964,718</u>
Program Revenues										
Governmental activities										
Charges for services:										
Instruction	\$ 2,225,169	\$ 2,223,924	\$ 2,318,052	\$ 2,373,494	\$ 2,125,137	\$ 2,196,190	\$ 8,621,512	\$ 9,295,626	\$ 8,967,628	\$ 8,292,935
Instructional support	86,525	79,910	106,483	173,962	238,943	450,173	-	-	-	-
Business administration	-	-	-	-	-	-	-	-	-	-
School administration	-	-	-	-	-	-	-	-	-	-
Pupil transportation	-	-	-	-	1,830	-	-	-	-	-
Support services-central	-	-	-	-	-	-	-	-	-	-
Other support services	-	-	-	-	588,943	619,511	-	-	-	-
Operating grants and contributions:										
Instruction	558,399,234	598,058,999	624,192,708	575,616,339	600,595,806	571,334,342	543,535,347	536,087,115	646,979,125	713,434,595
Pupil services	9,189,280	9,216,449	8,765,046	10,272,977	10,393,196	11,080,327	10,337,426	8,700,484	9,376,628	4,680,825
Instructional support	12,676,597	14,885,289	13,425,098	15,381,620	15,779,553	15,789,484	13,987,586	11,367,103	11,926,838	11,759,861
Educational media services	14,577,957	15,855,865	14,728,219	16,143,339	16,946,867	14,638,199	20,552,013	20,838,966	21,607,929	21,925,008
General administration	1,118,080	1,451,545	747,761	5,476,476	7,055,210	5,140,833	25,710,199	4,663,790	22,002,280	23,709,950
School administration	2,506,565	5,086,438	3,296,400	704,500	500,911	413,155	41,856,257	34,101,282	34,991,698	38,955,562
Business administration	133,707	368,511	450,063	382,343	357,962	267,766	770,687	2,020,475	130,977	131,002
Maintenance and operations	38,872,870	39,931,556	37,909,428	39,392,785	40,181,518	39,668,623	54,904,117	74,736,519	54,351,768	55,009,288
Pupil transportation	10,692,506	9,043,752	6,599,854	6,772,608	6,409,114	8,439,106	10,871,472	31,466,667	7,176,338	7,029,142
Support services-central	260,187	352,181	40,174	9,650	9,650	7,542,933	1,616,573	23,483,280	2,287,302	815,367
Other support services	1,727,777	4,275,366	3,659,592	4,136,892	4,259,818	4,200,693	4,429,606	3,374,817	3,029,343	3,512,932
Interest	-	-	-	-	-	-	1,031,100	949,128	956,345	968,407
School nutrition program	-	-	-	-	67,990	-	-	-	-	-
Non-instructional services	-	-	-	-	-	-	-	-	-	-
Capital grants and contributions:										
All	23,638,046	106,168,555	56,745,233	6,146,798	46,542,246	6,682,604	3,649,491	897,627	5,941,143	13,178,274
Total governmental activities program revenues	<u>676,104,500</u>	<u>806,998,240</u>	<u>872,943,937</u>	<u>863,014,307</u>	<u>751,054,694</u>	<u>688,463,959</u>	<u>743,373,586</u>	<u>761,963,079</u>	<u>829,725,342</u>	<u>900,393,128</u>
Business-type activities										
Charges for services:										
Food services	25,270,753	26,199,916	28,886,346	27,562,338	25,590,333	24,575,751	22,631,105	22,858,758	23,874,660	24,378,187
Operating grants and contributions:										
Food services	34,333,576	38,842,112	43,644,631	48,711,050	53,091,306	56,539,916	62,745,079	62,866,528	65,799,229	67,468,883
Capital grants and contributions:										
Food services	480,273	124,892	-	-	-	-	-	-	-	-
Total business-type activities program revenues	<u>60,084,602</u>	<u>65,166,920</u>	<u>72,530,977</u>	<u>76,273,388</u>	<u>78,641,639</u>	<u>81,115,667</u>	<u>85,376,184</u>	<u>85,725,286</u>	<u>89,673,889</u>	<u>91,847,070</u>
Total primary government program revenues	<u>\$ 736,189,102</u>	<u>\$ 872,165,160</u>	<u>\$ 745,474,914</u>	<u>\$ 759,287,695</u>	<u>\$ 829,696,333</u>	<u>\$ 769,579,626</u>	<u>\$ 828,749,770</u>	<u>\$ 847,688,365</u>	<u>\$ 919,399,231</u>	<u>\$ 992,240,198</u>
Net (Expense)/Revenue										
Governmental activities	\$ (688,442,400)	\$ (714,426,508)	\$ (664,704,586)	\$ (847,875,601)	\$ (778,389,910)	\$ (818,026,562)	\$ (762,257,968)	\$ (807,725,707)	\$ (767,213,778)	\$ (813,065,904)
Business-type activities	(2,874,583)	(7,796,790)	(6,578,484)	(4,713,756)	(10,424,129)	(3,418,271)	995,119	(1,159,443)	216,084	2,341,384
Total primary government net expense	<u>\$ (691,316,983)</u>	<u>\$ (722,223,298)</u>	<u>\$ (671,283,070)</u>	<u>\$ (852,589,357)</u>	<u>\$ (788,814,039)</u>	<u>\$ (821,444,833)</u>	<u>\$ (761,262,849)</u>	<u>\$ (808,885,150)</u>	<u>\$ (766,997,694)</u>	<u>\$ (810,724,520)</u>

Financial Trend Schedule 2
WINNETT COUNTY BOARD OF EDUCATION
 Changes in Net Position,
 Last Ten Fiscal Years
 (accrual basis of accounting)

	Fiscal Year									
	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General revenues and other changes in net position										
Taxes										
Property taxes levied for general purposes	\$ 366,659,883	\$ 401,878,333	\$ 708,974,309	\$ 740,115,136	\$ 720,977,072	\$ 665,419,990	\$ 459,999,890	\$ 472,342,202	\$ 517,366,234	\$ 537,014,298
Property taxes levied for debt services	32,523,294	35,430,097	38,498,071	40,424,293	38,772,139	36,021,733	30,052,352	46,571,862	50,998,477	53,105,314
Property taxes levied for 5-mill buy in	122,694,739	132,057,574	(140,379,743)	(152,695,121)	(153,447,361)	(147,960,534)	0	-	-	-
Sales tax	146,203,207	149,448,819	145,958,092	124,160,214	125,870,235	125,794,590	137,813,977	135,974,454	142,412,662	145,564,983
Other taxes	1,208,922	1,062,534	16,454,155	10,888,788	6,816,801	7,137,420	0	-	-	-
Federal and state aid not restricted to specific programs	32,278,545	36,778,274	46,100,505	67,677,229	65,991,936	79,765,631	43,223,047	65,656,094	69,078,801	88,818,100
Unrestricted interest and investment earnings	15,268,598	25,192,464	25,253,836	15,260,125	4,902,984	1,070,737	1,036,914	630,083	649,783	2,199,118
Local school activity	23,751,411	26,090,602	32,175,956	22,157,285	22,646,466	22,952,318	23,760,388	24,133,229	25,198,359	26,321,561
Miscellaneous	19,676,078	21,192,263	22,472,387	24,524,953	26,255,331	29,097,116	35,313,497	34,947,373	35,325,769	34,587,967
Gain on sale of assets	48,242	-	-	-	-	-	-	-	-	-
Transfers in (out)	-	6,123,896	895,507,568	892,512,902	858,787,603	819,299,001	731,200,065	780,255,097	841,030,085	887,611,341
Total governmental activities	760,302,919	835,275,356	-	-	-	-	-	-	-	-
Business-type activities:										
Interest and investment earnings	1,084,625	1,573,470	956,706	237,368	259,372	23,610	4,373	2,185	5,941	9,657
Transfers out	-	-	0	-	-	-	-	-	-	-
Total business-type activities	1,084,625	1,573,470	956,706	237,368	259,372	23,610	4,373	2,185	5,941	9,657
Total primary government	\$ 761,387,544	\$ 836,848,826	\$ 896,464,274	\$ 892,750,270	\$ 859,046,975	\$ 819,322,611	\$ 731,204,438	\$ 780,257,282	\$ 841,036,026	\$ 887,620,988
Change in net position										
Governmental activities	\$ 71,860,519	\$ 120,848,848	\$ 30,802,982	\$ 44,637,301	\$ 80,397,693	\$ 1,272,439	\$ (31,057,903)	\$ (27,470,610)	\$ 73,816,307	\$ 74,545,437
Business-type activities	(1,789,959)	(12,347,216)	(7,621,778)	(4,476,398)	(10,164,757)	(3,394,661)	999,492	(1,157,258)	222,025	2,351,041
Total primary government	\$ 70,070,561	\$ 108,501,632	\$ 23,181,204	\$ 40,160,913	\$ 70,232,936	\$ (2,122,222)	\$ (30,058,411)	\$ (28,627,868)	\$ 74,038,332	\$ 76,896,478

Notes:

(a) FY 2005 change in reporting entity. Gwinnett Technical College's operations are combined with the Department of Technical & Adult Education, State of Georgia.

Financial Trend Schedule 3
GWINNETT COUNTY BOARD OF EDUCATION
Fund Balances, Governmental Funds,
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year			
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
General fund(e)				
Nonspendable	\$ -	\$ -	-	\$ -
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Unassigned	-	-	-	-
Reserved	6,945,210	12,796,505	9,061,703	8,698,497
Unreserved	124,014,175	135,735,576	145,043,607	140,266,858
Total general fund	<u>\$ 130,959,385</u>	<u>\$ 148,532,081</u>	<u>\$ 154,105,310</u>	<u>\$ 148,965,355</u>
All other governmental funds(e)				
Nonspendable	\$ -	\$ -	\$ -	\$ -
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	-
Unassigned	-	-	-	-
Reserved (c),(d)	492,288,239	838,732,650	603,288,805	395,918,436
Unreserved, reported in:				
Capital project funds (a)	-	-	-	-
Special revenue funds (b)	6,472,875	15,430,856	14,505,771	19,656,443
Total all other governmental funds	<u>\$ 498,761,114</u>	<u>\$ 854,163,506</u>	<u>\$ 617,794,576</u>	<u>\$ 415,574,879</u>

Notes:

- (a) The deficit fund balance is the result of the District's contractual commitments related to the building program.
In FY 2004 certificates of participation were issued to provide cashflow for the building program.
- (b) In FY 2002 local school activity is included as a special revenue fund.
In FY 2005 the governance of Gwinnett Technical College (a local school activity fund) is transferred to the Department of Technical and Adult Education, State of Georgia.
- (c) In March 2007 \$425 million in general obligation bonds were issued to provide cash flow for the capital improvement program.
- (d) In May 2008 \$500 million in general obligation bonds were issued to provide cash flow for the capital improvement program.
- (e) Governmental fund balances are classified as Nonspendable, Restricted, Committed, Assigned and Unassigned in accordance with Government Accounting Standards Board 54, Fund Balance Reporting and Governmental Fund Type Definitions, effective for financial statement periods beginning after June 15, 2010.

<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	-	-	-	-	-
77,269,485	30,120,144	38,494,846	34,125,188	48,488,210	70,405,045
99,999,353	105,389,196	105,186,281	103,270,067	126,071,833	146,775,172
-	-	-	-	-	-
-	-	-	-	-	-
<u>\$ 177,268,838</u>	<u>\$ 135,509,340</u>	<u>\$ 143,681,127</u>	<u>\$ 137,395,255</u>	<u>\$ 174,560,043</u>	<u>\$ 217,180,217</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
300,546,570	452,710,962	273,849,276	327,207,815	169,937,460	473,447,682
14,961,726	15,810,224	16,250,133	16,283,995	16,586,949	15,650,444
-	-	-	-	-	-
-	-	-	-	(4,491,513)	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>\$ 315,508,296</u>	<u>\$ 468,521,186</u>	<u>\$ 290,099,409</u>	<u>\$ 343,491,810</u>	<u>\$ 182,032,896</u>	<u>\$ 489,098,126</u>

Financial Trend Schedule 4
GWINNETT COUNTY BOARD OF EDUCATION
Changes in Fund Balances, Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year				
	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Revenues					
Taxes	\$ 708,327,921	\$ 743,572,866	\$ 750,520,033	\$ 727,448,997	\$ 683,837,873
Intergovernmental	705,908,409	845,297,545	736,867,812	744,860,483	828,417,555
Investment earnings	25,192,464	25,253,836	15,262,037	4,902,984	1,070,736
Other	61,191,347	78,903,698	61,322,468	59,866,358	61,589,625
Total revenues	<u>1,500,620,141</u>	<u>1,693,027,945</u>	<u>1,563,972,350</u>	<u>1,537,078,822</u>	<u>1,574,915,789</u>
Expenditures					
Instruction	925,432,688	1,042,129,217	1,019,833,450	944,255,632	918,464,981
Pupil services	26,520,875	29,012,611	31,908,939	32,170,796	33,594,980
Instructional support	28,032,270	31,844,186	33,646,753	31,135,012	31,299,247
Educational media services	16,770,035	18,981,551	20,037,505	20,188,132	19,910,928
General administration	3,811,294	4,180,684	4,223,936	9,191,483	11,296,146
School administration	81,853,781	92,686,243	94,319,228	96,268,916	98,371,203
Business administration	17,739,838	13,685,708	13,561,430	13,399,067	14,816,850
Maintenance and operations	70,956,642	76,016,318	82,023,178	84,318,326	87,190,891
Pupil transportation	67,829,205	76,641,109	79,008,430	75,322,725	78,609,287
Support services-central	33,520,987	31,804,531	35,019,833	35,319,907	38,550,364
Other support services	4,324,254	7,353,349	7,851,365	9,673,890	9,574,902
School nutrition program	-	-	-	-	67,990
Community services	-	-	-	-	-
Non-Instructional	-	-	-	-	-
Capital outlay	185,159,265	328,356,748	282,298,185	208,783,903	121,073,379
Debt service					
Principal	27,388,323	37,487,234	31,265,017	128,646,682	141,225,000
Interest	20,362,471	42,690,247	59,770,802	68,013,185	61,911,629
Bond issuance costs	4,763,364	2,761,220	-	1,730,017	261,112
Total expenditures	<u>1,514,465,292</u>	<u>1,835,630,956</u>	<u>1,794,768,051</u>	<u>1,758,417,673</u>	<u>1,666,218,889</u>
Excess (deficiency) of revenues over (under) expenditures	(13,845,151)	(142,603,011)	(230,795,701)	(221,338,851)	(91,303,100)
Other financing sources (uses)					
Proceeds from capital lease	-	-	-	-	-
Proceeds from sale of asset	-	-	-	-	-
Proceeds from bond refunding	-	-	-	-	-
Premium received on refunding bonds	-	-	-	-	-
Proceeds from bond financing	425,000,000	500,000,000	-	274,065,000	19,640,000
Premium from bond financing	22,476,689	21,751,096	-	36,320,725	-
Proceeds from COPS refunding	204,195,000	-	-	-	-
Premium from COPS refunding	26,584,606	-	-	-	-
Payments to refunding escrow agents	(228,463,992)	-	-	(289,906,865)	-
Proceeds from certificates of participation	-	-	-	-	-
Premium from certificates of participation	-	-	-	-	-
Transfers in	30,294,998	29,852,932	42,085,770	67,396,961	39,081,181
Transfers out	(28,636,831)	(36,025,929)	(42,085,770)	(73,896,622)	(39,181,181)
Total other financing sources	<u>451,450,470</u>	<u>515,578,099</u>	<u>-</u>	<u>13,979,199</u>	<u>19,540,000</u>
Net change in fund balances	<u>\$ 437,605,319</u>	<u>\$ 372,975,088</u>	<u>\$ (230,795,701)</u>	<u>\$ (207,359,652)</u>	<u>\$ (71,763,100)</u>
Debt service as a percentage of noncapital expenditures	4.82%	4.11%	5.82%	6.40%	14.68%

<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>
\$ 667,874,030	\$ 636,839,872	\$ 656,218,049	\$ 710,807,681	\$ 736,338,357
759,991,312	786,596,633	827,619,173	901,022,733	991,736,271
763,072	1,036,914	630,083	649,783	2,199,118
60,352,608	59,073,885	59,080,602	60,524,128	60,909,528
<u>1,488,981,022</u>	<u>1,483,547,304</u>	<u>1,543,547,907</u>	<u>1,673,004,325</u>	<u>1,791,183,274</u>
910,375,975	874,146,094	912,893,962	962,779,140	1,023,376,451
35,162,862	37,297,068	39,117,274	43,905,834	48,018,107
34,884,566	32,171,013	34,144,523	36,098,923	39,710,553
19,383,045	17,489,799	18,184,585	18,589,637	19,400,945
8,642,336	6,082,462	5,772,307	5,394,699	6,168,711
96,790,649	103,030,491	107,263,990	113,168,228	121,215,745
15,766,357	10,625,856	10,118,978	9,052,390	10,189,598
87,775,995	89,130,744	96,366,682	99,000,738	104,607,887
81,347,194	83,507,953	87,565,551	91,602,840	96,788,382
44,139,790	34,478,075	38,581,040	40,090,491	49,054,319
5,996,177	6,126,117	5,157,433	4,805,538	7,117,115
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
95,716,912	177,489,392	236,600,451	234,811,006	146,908,686
155,620,000	118,170,000	70,205,754	83,935,000	60,325,000
55,874,064	58,356,943	62,620,615	55,572,780	50,538,066
1,725,996	-	1,384,375	1,615,171	1,811,922
<u>1,649,201,918</u>	<u>1,648,102,007</u>	<u>1,725,977,520</u>	<u>1,800,422,415</u>	<u>1,785,231,487</u>
(160,220,896)	(164,554,703)	(182,429,613)	(127,418,090)	5,951,787
-	-	-	-	-
-	-	-	6,622,869	11,443
-	-	-	-	-
-	-	-	-	-
277,705,000	-	211,380,000	252,440,000	305,000,000
34,648,038	-	24,786,976	32,598,129	46,663,872
-	-	-	-	-
-	-	-	-	-
(35,619,787)	-	-	(283,422,958)	#REF!
-	-	-	-	-
-	-	-	-	-
25,302,546	66,995,516	91,355,654	72,248,088	123,411,930
(30,411,102)	(72,841,210)	(97,986,488)	(77,362,164)	(131,353,628)
<u>271,624,695</u>	<u>(5,845,694)</u>	<u>229,536,142</u>	<u>3,123,964</u>	<u>#REF!</u>
<u>\$ 111,403,799</u>	<u>\$ (170,400,397)</u>	<u>\$ 47,106,529</u>	<u>\$ (124,294,126)</u>	<u>\$ #REF!</u>
15.16%	15.91%	13.64%	9.90%	7.39%

Revenue Capacity Schedule 5
GWINNETT COUNTY BOARD OF EDUCATION
Net Assessed Value and Estimated Actual Value of Taxable Property
Last Ten Digest Years
(in thousands)

Digest Year	Fiscal Year Ended June 30,	Real Property	Personal Property	Heavy Duty Equipment	Timber	Public Utilities
2006	2007	22,043,037	2,308,695	246	74	409,587
2007	2008	24,461,078	2,416,264	-	-	421,389
2008	2009	25,946,948	2,456,556	-	-	431,327
2009	2010	25,063,518	2,456,718	1,347	74	441,763
2010	2011	22,450,509	2,272,602	244	-	447,243
2011	2012	20,031,606	2,574,466	241	65	401,325
2012	2013	18,537,339	2,660,961	1,113	29	421,946
2013	2014	17,786,562	2,732,103	1,263	50	435,891
2014	2015	19,971,720	2,816,379	1,110	13	446,102
2015	2016	20,894,407	2,855,548	1,058	49	446,116

Note: Assessment ratio of total value to total estimated actual value, set by state law, is 40%.
Source: Gwinnett County Government

Motor Vehicles	Mobile Homes	Total Taxable Assessed Value	Estimated Actual Taxable Value	Mill Levy General Fund and Bond	Taxable Assessed Value as a Percentage of Estimated Actual Value
1,869,796	17,909	26,649,343	66,623,359	20.55	40%
2,077,118	18,859	29,394,707	73,486,768	20.55	40%
2,175,824	18,031	31,028,687	77,571,717	20.55	40%
2,217,468	17,901	30,198,788	75,496,971	20.55	40%
1,924,598	17,087	27,112,283	67,780,708	20.55	40%
1,991,583	14,263	25,013,549	62,533,873	20.55	40%
2,002,179	13,951	23,637,518	59,093,795	20.55	40%
2,176,878	13,655	23,146,402	57,866,005	21.85	40%
1,900,097	13,658	25,149,079	62,872,698	21.85	40%
1,313,788	13,699	25,524,665	63,811,663	21.85	40%

Revenue Capacity Schedule 6
GWINNETT COUNTY BOARD OF EDUCATION
Direct and Overlapping Property Tax Rates
Last Ten Fiscal Years
(rate per \$1,000 of assessed value)

<u>Fiscal Year</u>	<u>School District Rates</u>			<u>Overlapping Rates</u>	
	<u>Maintenance and Operations *</u>	<u>Debt Service</u>	<u>Total</u>	<u>Gwinnett County</u>	<u>State of Georgia</u>
2007	19.25	1.30	20.55	11.30	0.25
2008	19.25	1.30	20.55	11.08	0.25
2009	19.25	1.30	20.55	10.97	0.25
2010	19.25	1.30	20.55	13.25	0.25
2011	19.25	1.30	20.55	13.25	0.25
2012	19.25	1.30	20.55	13.02	0.25
2013	19.25	1.30	20.55	13.02	0.20
2014	19.80	2.05	21.85	13.75	0.15
2015	19.80	2.05	21.85	13.75	0.10
2016	19.80	2.05	21.85	13.58	0.10

* NOTE: The maintenance and operations tax for schools has a cap of 20.00 mils.

Source: Gwinnett County Budget Division - Tax Levy Resolution

Revenue Capacity Schedule 7
GWINNETT COUNTY BOARD OF EDUCATION
Principal Property Tax Payers
Current Year and Nine Years Ago

Taxpayer	2016			2007		
	Taxable Assessed Value	Rank	Percentage of Total District Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total District Taxable Assessed Value
Georgia Power	\$ 120,545,600	1	0.47 %	\$ 92,950,890	4	0.03 %
Publix	112,383,950	2	0.43 %	107,715,300	2	0.04 %
AT&T	109,884,450	3	0.42 %	131,761,870	1	0.05 %
Mall of Georgia LLC	101,410,780	4	0.39 %	78,227,906	5	0.03 %
Wal-Mart	96,391,590	5	0.37 %	101,931,690	3	0.04 %
Cisco, formerly Scientific Atlanta Inc.	73,808,570	6	0.28 %	71,380,762	6	0.03 %
Jackson EMC	69,772,840	7	0.27 %	54,709,360	7	0.02 %
AmerisourceBergen Drug Corp.	63,824,700	8	0.25 %	-		
Atlanta Gas Light	45,396,160	9	0.18 %	-		0.00 %
McKesson Corp.	43,383,890	10	0.17 %	-		
Sugarloaf Mills LTD Partnership				46,900,000	8	0.02 %
Gwinnett Prado				41,062,196	9	0.02
Cingular Wireless				40,585,590	10	0.02 %
	<u>\$ 836,802,530</u>		<u>3.23 %</u>	<u>\$ 557,239,841</u>		<u>0.29 %</u>
Total						

Source: Gwinnett County CAFR, fiscal year ended 12/31/2015.

**Revenue Capacity Schedule 8
GWINNETT COUNTY BOARD OF EDUCATION
Property Tax Levies and Collections
Last Ten Digest Years**

Fiscal Year	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2007	548,431,810	539,229,402	98.32	9,138,750	548,368,152	99.99%
2008	604,856,386	595,083,174	98.38	9,692,226	604,775,400	99.99%
2009	638,424,459	625,290,643	97.94	13,004,009	638,294,652	99.98%
2010	621,370,608	604,917,789	97.35	16,271,252	621,189,041	99.97%
2011	557,937,443	546,765,535	98.00	10,819,142	557,584,677	99.94%
2012	514,796,259	506,878,451	98.46	7,410,032	514,288,483	99.90%
2013	486,499,980	482,469,973	99.17	3,283,110	485,753,083	99.85%
2014	506,903,957	503,354,053	99.30	2,666,768	506,020,821	99.83%
2015	550,634,007	547,195,795	99.38	499,965	547,695,760	99.47%
2016	558,810,120	555,871,873	99.47	-	555,871,873	99.47%

Source: Gwinnett County Tax Assessor's Office and District records

**Revenue Capacity Schedule 9
 GWINNETT COUNTY BOARD OF EDUCATION
 Ratios of Outstanding Debt by Type
 Last Ten Fiscal Years**

Governmental Activities			
<u>Fiscal Year</u>	<u>General Obligation Bonds</u>	<u>Certificates of Participation</u>	<u>Capital Leases</u>
2007	\$ 576,160,000	279,775,000	47,169,687
2008	\$ 1,047,655,000	273,045,000	44,917,453
2009	\$ 1,030,355,000	264,490,000	39,507,436
2010	\$ 922,125,000	254,545,000	39,135,754
2011	\$ 812,265,000	242,820,000	39,135,754
2012	\$ 912,695,000	230,520,000	39,135,754
2013	\$ 807,440,000	217,605,000	39,135,754
2014	\$ 1,001,340,000	204,015,000	-
2015	\$ 1,019,376,723	200,591,965	-
2016	\$ 1,313,326,366	183,852,211	-

Notes:

- (a) Details regarding the Board's outstanding debt can be found in the notes to the financial statements.
- (b) See schedule 12 for personal income and population data.

	<u>Total Primary Government (a)</u>	<u>Percentage of Estimated Actual Taxable Value</u>	<u>Percentage of Personal Income (b)</u>	<u>Per Capita (b)</u>
\$	903,104,687	1.36%	3.58%	1,270
\$	1,365,617,453	1.86%	5.20%	1,845
\$	1,334,352,436	1.72%	5.06%	1,746
\$	1,215,805,754	1.61%	4.77%	1,557
\$	1,094,220,754	1.61%	4.26%	1,374
\$	1,182,350,754	1.89%	4.28%	1,463
\$	1,064,180,754	1.80%	3.74%	1,290
\$	1,205,355,000	2.08%	4.12%	1,434
\$	1,219,968,688	1.94%	not available	1,420
\$	1,497,178,577	2.38%	not available	1,671

Revenue Capacity Schedule 10
GWINNETT COUNTY BOARD OF EDUCATION
Direct and Overlapping Governmental Activities Debt
As of June 30, 2016

	<u>Estimated Outstanding General Obligation Debt</u>	<u>Percentage Applicable to Gwinnett County Board of Education</u>	<u>Amount Applicable to Gwinnett County Board of Education</u>
<u>Direct Debt</u>			
Gwinnett County Board of Education	\$ 1,313,326,366	100 %	\$ 1,313,326,366
<u>Overlapping Debt</u>			
Gwinnett County General Obligation Bonds	15,665,000	100 %	15,665,000
Gwinnett County Capital Lease Obligations	84,545,000	100 %	84,545,000
City of Berkeley Lake	1,322,000	100 %	1,322,000
City of Snellville	6,467,000	100 %	6,467,000
City of Suwanee	17,297,000	100 %	17,297,000
Total Overlapping Debt	<u>125,296,000</u>		<u>125,296,000</u>
Total Direct and Overlapping Debt	<u><u>\$ 1,438,622,366</u></u>		<u><u>\$ 1,438,622,366</u></u>

Source: Gwinnett County CAFR, fiscal year ended 12/31/2015
City of Suwanee Financial Services Department
June 30, 2015 City of Berkeley Lake Financial Report

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the geographic area. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore, responsible for repaying the debt, of each overlapping government.

Debt Capacity Schedule 11
GWINNETT COUNTY BOARD OF EDUCATION
Ratios of Net General Bonded Debt Outstanding and Legal Debt Margin,
Last Ten Fiscal Years

	2007	2008	2009	2010
General bonded debt outstanding				
General obligation debt	\$ 576,160,000	\$ 1,047,655,000	\$ 1,030,355,000	\$ 922,125,000
Percentage of taxable assessed value (a)	2.16%	3.56%	3.32%	3.05%
Per capita (b)	754	1,342	1,294	1,141
Less: Amounts set aside to repay general debt	<u>(23,893,868)</u>	<u>(40,001,076)</u>	<u>(84,682,702)</u>	<u>(100,258,281)</u>
Total net debt applicable to debt limit	552,266,132	1,007,653,924	945,672,298	821,866,719
Legal debt limit (c)	2,664,934,300	2,939,470,700	3,102,868,700	3,019,878,800
Legal debt margin (d)	\$ <u>2,112,668,168</u>	\$ <u>1,931,816,776</u>	\$ <u>2,157,196,402</u>	\$ <u>2,198,012,081</u>
Legal debt margin as a percentage of the debt limit	79.28%	65.72%	69.52%	72.78%

NOTE: Details regarding outstanding debt can be found in the notes to the financial statements.

(a) Property value data can be found in Schedule 5: Taxable Assessed and Estimated Full Value of Property.

(b) Population data can be found in Schedule 12: Demographic and Economic Statistics

(c) Georgia Statute Article IX, Section V, Paragraph I states any district shall never exceed 10% of the assessed value of all taxable property.

(d) The legal debt margin is the Gwinnett County Board of Education's available borrowing authority calculated by subtracting the net debt applicable to the legal debt from the debt limit.

	2011	2012	2013	2014	2015	2016
\$	812,265,000	\$ 912,695,000	\$ 807,440,000	\$ 1,001,340,000	\$ 929,085,000	\$ 1,188,680,000
	3.00%	3.65%	3.42%	4.33%	3.69%	4.66%
	984	1,086	940	1,137	n/a	n/a
	<u>(101,305,861)</u>	<u>(90,570,447)</u>	<u>(27,437,585)</u>	<u>(73,950,890)</u>	<u>(354,222,195)</u>	<u>(118,280,650)</u>
	710,959,139	822,124,553	780,002,415	927,389,110	574,862,805	1,070,399,350
	2,711,228,300	2,501,354,900	2,363,751,800	2,314,640,200	2,514,907,900	2,552,466,500
\$	<u><u>2,000,269,161</u></u>	<u><u>1,679,230,347</u></u>	<u><u>1,583,749,385</u></u>	<u><u>1,387,251,090</u></u>	<u><u>1,940,045,095</u></u>	<u><u>1,482,067,150</u></u>
	73.78%	67.13%	67.00%	59.93%	77.14%	58.06%

Demographic and Economic Information Schedule 12
GWINNETT COUNTY BOARD OF EDUCATION
Demographic and Economic Statistics
Last Ten Calendar Years

Year	Population	Personal Income (amounts expressed in thousands)	Per Capita Personal Income	School Enrollment	Unemployment Rate
2006	740,267	25,242,599	34,099	144,598	4.2%
2007	764,129	26,279,912	34,392	152,044	4.1%
2008	780,721	26,380,482	33,790	155,618	5.6%
2009	796,276	25,463,451	31,978	157,219	8.9%
2010	808,304	25,700,181	31,795	159,298	9.0%
2011	825,094	27,612,259	33,466	160,744	8.6%
2012	840,575	28,481,375	33,883	162,370	7.9%
2013	859,304	29,269,060	34,061	164,977	7.1%
2014	880,787	31,055,775	35,374	169,150	6.1%
2015	895,823	Not available	Not available	173,050	5.1%

Sources: Gwinnett County CAFR, fiscal year ended 12/31/2015.
State of Georgia Student Full-time Equivalent Data Collection System Enrollment by Grade Report.

Demographic and Economic Information Schedule 13
GWINNETT COUNTY BOARD OF EDUCATION
Principal Employers
Current Year and Nine Years Ago

EMPLOYER	2016			2007		
	Employees	Rank	Percentage of Total Employment	Employees	Rank	Percentage of Total Employment
Gwinnett County Public Schools	20,841	1	4.9 %	19,378	1	4.9 %
Gwinnett County Government	4,940	2	1.2 %	4,797	2	1.2 %
Gwinnett Health Care System	3,991	3	0.9 %	4,500	3	1.1 %
Publix	3,664	4	0.9 %	3,318	5	0.8 %
Wal-Mart	3,307	5	0.8 %	3,990	4	1.0 %
State of Georgia (includes GGC)	2,507	6	0.6 %	2,144	7	0.5 %
Kroger	2,507	7	0.6 %	2,042	8	0.5 %
U.S. Postal Service	2,111	8	0.5 %	2,613	6	0.7 %
NCR	1,580	9	0.4 %			
Primerica Financial Services	1,441	10	0.3 %	1,858	9	0.5 %
Cisco, previously Scientific Atlanta				1,680	10	0.4 %
Total	46,889		11.1 %	46,320		11.6 %

Source: Gwinnett County Comprehensive Annual Financial Report, as of 12/31/2015

Operating Information Schedule 14
GWINNETT COUNTY BOARD OF EDUCATION
 Full-time Equivalent District Employees by Function

Employee Category	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Instructional										
Teachers	10,328	11,038	11,081	10,872	10,606	10,285	10,054	10,344	10,665	10,912
Paraprofessionals	1,910	1,867	1,806	1,765	1,708	1,640	1,561	1,638	1,679	1,718
Interpreters	25	22	23	25	24	24	24	24	23	22
Technology support specialists	223	227	234	241	215	239	229	229	234	251
Counselors	301	309	314	302	281	305	301	309	322	333
Graduation specialist	-	-	-	41	42	-	-	-	-	-
Total instructional	12,787	13,463	13,458	13,246	12,876	12,492	12,169	12,543	12,923	13,236
Media services										
Secretaries/clerical	111	118	122	124	129	117	104	106	104	108
Library media specialists	117	123	126	132	134	133	130	129	130	132
Directors	2	2	2	1	1	1	1	2	2	2
Coordinators/managers	5	8	7	9	9	10	12	11	11	11
Total media services	235	251	257	266	273	261	248	248	247	253
Pupil services										
Secretaries/clerical	143	150	158	167	172	171	171	149	144	162
Nurses	13	12	13	12	12	13	13	31	34	35
Therapists	57	66	69	71	71	69	71	72	76	80
Psychologists	42	44	48	52	52	52	54	54	53	55
Social workers	31	30	28	27	27	29	29	30	29	28
Directors	6	5	7	7	7	7	7	8	9	7
Coordinators	16	17	20	21	21	21	23	50	53	35
Total pupil services	308	324	343	357	362	363	368	393	398	402
Instructional support										
Associate superintendent	2	2	2	2	2	2	3	2	2	2
Chief academic officer	-	-	1	-	-	-	-	-	-	-
Secretaries/clerical	53	58	49	46	40	42	43	40	39	42
Graduation coaches	16	37	39	-	-	-	-	-	-	-
Area superintendents/directors	28	30	30	30	28	39	34	33	36	22
Coordinators	88	90	94	98	98	165	105	110	111	135
Total instructional support	187	217	215	176	168	248	185	185	189	201
General administration										
Superintendent/technical school director	1	1	1	1	1	1	1	1	1	1
Executive directors	2	2	2	2	2	2	2	2	2	2
Secretaries/clerical	5	5	5	5	5	5	5	5	5	5
Coordinators	-	-	2	1	1	1	1	1	1	1
Total general administration	8	8	10	9	9	9	9	9	9	9
School administration										
Principals	103	108	111	121	128	130	130	130	133	133
Assistant principals	392	414	433	437	442	386	462	472	486	508
Secretaries/clerical/bookkeepers	697	744	766	804	836	801	798	807	827	848
Other	9	9	9	9	9	8	8	-	-	10
Total school administration	1,201	1,275	1,319	1,371	1,415	1,325	1,398	1,409	1,446	1,499

Business administration										
Chief financial officer	1	1	1	1	1	1	1	1	1	1
Secretarial/clerical	63	67	68	67	67	63	63	67	64	64
Accountants	12	14	14	15	13	13	13	12	13	13
Warehouse personnel	37	40	39	39	38	38	38	37	37	36
Directors	7	8	7	7	8	7	7	7	7	7
Coordinators/managers/auditors	16	17	20	18	19	19	19	19	20	22
Total business administration	136	147	149	148	147	142	141	143	143	143
Maintenance and operations										
Chief operations officer	1	1	1	1	1	1	1	1	1	1
Secretaries/clerical	22	23	24	21	20	19	20	20	22	21
Maintenance and security personnel	149	149	150	163	159	154	158	165	184	165
Custodians	745	776	842	906	936	958	961	973	976	998
Directors	4	4	4	4	4	4	5	5	8	8
Coordinators	7	7	8	8	7	8	9	8	19	20
Total maintenance and operations	928	960	1,029	1,103	1,127	1,144	1,154	1,172	1,210	1,255
Transportation										
Secretaries/clerical	32	43	42	44	43	44	45	45	55	56
Bus drivers	1,395	1,449	1,556	1,553	1,572	1,568	1,567	1,536	1,605	1,582
Bus monitors	188	197	205	204	203	201	204	206	203	217
Director	1	1	1	1	1	1	1	1	1	1
Supervisors/managers	77	53	55	54	55	53	56	54	55	58
Total transportation	1,693	1,743	1,859	1,856	1,874	1,867	1,873	1,843	1,920	1,914
Support service-central										
Associate superintendent	1	1	1	1	1	1	1	1	1	2
Chief officer	1	1	1	1	1	1	1	2	2	1
Secretaries/clerical	53	57	69	67	64	63	58	60	60	53
Research and planning personnel	6	7	7	7	7	9	9	10	10	12
Directors	25	23	26	26	24	23	23	25	24	25
Coordinators	78	77	77	84	110	75	80	90	96	98
Total support service-central	164	166	181	186	207	172	173	188	193	191
Other support services										
Community school directors	15	14	14	17	16	18	18	17	17	17
Directors	-	-	-	-	-	-	-	2	1	1
Secretaries/clerical	-	-	-	-	-	-	-	3	3	3
Other	34	46	48	58	63	62	69	44	49	64
Total other support services	49	60	62	75	79	80	87	65	70	85
School nutrition program										
Secretarial/clerical	5	7	9	8	7	6	7	8	8	8
Food service managers	105	107	112	120	127	128	128	127	129	129
Food service workers	1,232	1,264	1,378	1,400	1,439	1,423	1,337	1,190	1,028	971
Director	1	1	1	1	1	1	1	1	1	1
Coordinators	9	9	10	11	12	11	11	13	13	14
Total school nutrition program	1,352	1,388	1,510	1,540	1,586	1,570	1,485	1,339	1,179	1,123
Grand total	19,048	20,002	20,392	20,333	20,123	19,672	19,289	19,539	19,928	20,312

Source: The district's human resources management system.

**Operating Information Schedule 15
GWINNETT COUNTY BOARD OF EDUCATION
Operating Statistics
Last Ten Fiscal Years
(Unaudited)**

Fiscal Year	Expenditures (1)	Enrollment (2)	Cost per Pupil	Percentage Change	Teaching Staff (3)	Pupil Teacher Ratio	Graduation Rate (4)	Percent of Free and Reduced Students in the Lunch Program (5)
2007	1,173,775,136	152,043	7,720	10.26	10,328	14.72	77.3	39.59%
2008	1,273,671,983	155,618	8,185	7.84	11,038	14.10	79.1	41.31%
2009	1,238,263,293	157,219	7,876	(2.86)	11,081	14.19	82.0	45.65%
2010	1,240,755,274	159,298	7,789	0.20	10,872	14.65	84.7	49.89%
2011	1,236,972,334	160,744	7,695	(0.31)	10,606	15.16	67.6	52.37%
2012	1,236,028,779	162,370	7,612	(0.08)	10,285	15.79	71.0	53.73%
2013	1,196,765,605	164,977	7,254	(3.28)	10,054	16.41	72.7	53.73%
2014	1,256,322,055	169,150	7,427	4.74	10,344	16.35	75.0	55.46%
2015	1,322,327,580	173,246	7,633	4.99	10,665	16.24	78.1	55.70%
2016	1,417,043,206	176,051	8,049	6.68	10,912	16.13	79.6	54.41%

Notes:

(1) Expenditures from Statement of Revenues, Expenditures, and Changes in Fund Balances for General Fund.

(2) State of Georgia Student Full-time Equivalent Data Collection System Enrollment by Grade Report.

(3) District's human resources management system. Full time equivalent teaching staff only.

(4) State of Georgia Governor's Office of Student Achievement.

(5) State of Georgia Free and Reduced Price Lunch Eligibility Report.

*Beginning with the 2010-2011 school year, the high school graduation rate was calculated using the cohort calculation method.

Operating Information Schedule 16
GWINNETT COUNTY BOARD OF EDUCATION
School Building Information
Last Ten Fiscal Years
(Unaudited)

SCHOOL	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Elementary										
Alcova (2005)										
Square feet	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453	143,983	143,983
Capacity	769	769	769	750	750	750	750	1,150	1,150	1,150
Enrollment	879	1,004	1,029	1,017	1,049	1,023	1,012	1,063	1,156	1,236
Anderson Livsey (2011)										
Square feet	-	-	-	-	143,106	143,106	143,106	143,106	143,106	143,106
Capacity	-	-	-	-	950	950	950	975	975	975
Enrollment	-	-	-	-	767	705	744	757	822	828
J.A. Alford (2004)										
Square feet	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078
Capacity	769	769	1,164	1,150	1,150	1,150	1,150	1,025	1,025	1,025
Enrollment	963	973	1,021	1,011	964	1,003	966	1,001	1,005	921
Annistown (1981)										
Square feet	70,516	70,516	70,516	70,516	70,516	70,516	70,516	70,516	70,516	70,516
Capacity	728	728	728	675	675	675	675	625	625	625
Enrollment	554	553	558	563	613	518	530	553	601	644
Arcado (1981)										
Square feet	101,800	101,800	101,800	101,800	101,800	101,800	101,800	101,800	101,800	101,800
Capacity	582	582	790	750	750	750	750	750	750	750
Enrollment	880	875	963	972	992	1,051	1,134	1,170	1,190	1,196
Baggett (2016)										
Square feet	-	-	-	-	-	-	-	-	-	169,892
Capacity	-	-	-	-	-	-	-	-	-	1,125
Enrollment	-	-	-	-	-	-	-	-	-	1,117
Beaver Ridge (1979)										
Square feet	129,108	129,108	129,108	129,108	129,108	129,108	129,108	129,108	129,108	129,108
Capacity	1,102	1,102	1,102	950	950	950	950	1,150	1,150	1,150
Enrollment	1,083	1,101	1,142	1,199	1,262	1,261	1,263	1,346	1,300	1,362
Benefield (1982)										
Square feet	78,481	78,481	103,555	103,555	103,555	103,555	143,710	143,710	143,710	143,710
Capacity	894	894	1,102	950	950	950	950	975	975	975
Enrollment	1,238	1,272	1,348	1,389	1,235	1,263	1,330	1,302	1,339	1,223
Berkeley Lake (1983)										
Square feet	102,142	102,142	102,142	102,142	102,142	102,142	102,142	102,142	102,142	102,142
Capacity	1,019	1,019	1,019	1,000	1,000	1,000	1,000	925	925	925
Enrollment	1,165	1,078	1,107	1,121	1,138	1,176	1,143	1,162	1,148	1,099
Bethesda (1905)										
Square feet	136,162	136,162	136,162	136,162	136,162	136,162	136,162	136,162	136,162	136,162
Capacity	1,019	1,019	1,019	1,150	1,150	1,150	1,150	975	975	975
Enrollment	1,102	1,132	1,181	1,187	1,214	1,263	1,291	1,344	1,366	1,246
W.C. Britt (1969)										
Square feet	70,110	70,110	70,110	70,110	70,110	70,110	70,110	70,110	70,110	70,110
Capacity	665	665	665	675	675	675	675	650	650	650
Enrollment	1,046	970	952	952	569	596	567	587	585	631
Brookwood (1985)										
Square feet	140,636	140,636	140,636	140,636	140,636	140,636	140,636	140,636	140,636	140,636
Capacity	1,310	1,310	1,310	1,275	1,275	1,275	1,275	1,250	1,250	1,250
Enrollment	1,129	1,070	1,061	1,036	1,083	1,099	1,083	1,088	1,120	1,202
Burnette (2011)										
Square feet	-	-	-	-	115,768	115,768	115,768	115,768	115,768	115,768
Capacity	-	-	-	-	750	750	750	825	825	825
Enrollment	-	-	-	-	696	712	702	676	705	721
Camp Creek (1972)										
Square feet	112,225	112,225	112,225	112,225	112,225	112,225	112,225	112,225	112,225	112,225
Capacity	977	977	977	950	950	950	950	950	950	950
Enrollment	1,041	1,040	1,009	969	979	982	1,005	993	975	980
Cedar Hill (1988)										
Square feet	112,979	112,979	112,979	112,979	112,979	112,979	112,979	112,979	112,979	112,979
Capacity	1,206	1,206	1,206	1,050	1,050	1,050	1,050	1,000	1,000	1,000
Enrollment	1,300	1,372	1,349	1,372	1,344	1,341	1,365	1,379	1,352	1,078
Centerville (1973)										
Square feet	82,214	82,214	82,214	82,214	82,214	82,214	82,214	82,214	82,214	82,214
Capacity	769	769	769	800	800	800	800	700	700	700
Enrollment	836	842	848	850	777	736	714	719	741	725

Operating Information Schedule 16
GWINNETT COUNTY BOARD OF EDUCATION
School Building Information
Last Ten Fiscal Years
(Unaudited)

SCHOOL	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Chattahoochee (1988)										
Square feet	145,642	145,642	145,642	145,642	145,642	145,642	145,642	145,642	145,642	145,642
Capacity	1,393	1,393	1,393	1,400	1,400	1,400	1,400	1,225	1,225	1,225
Enrollment	1,197	1,138	1,161	1,140	1,154	1,195	1,167	1,208	1,248	1,212
Charles B. Chesney (2004)										
Square feet	90,453	90,453	90,453	134,078	134,078	134,078	134,078	134,078	134,078	134,078
Capacity	769	769	769	1,150	1,150	1,150	1,150	1,025	1,025	1,025
Enrollment	803	811	853	859	896	1,063	1,131	1,183	1,155	1,138
W. J. Cooper (2003)										
Square feet	189,893	189,893	189,893	189,893	189,893	189,893	189,893	189,893	189,893	189,893
Capacity	769	769	1,705	1,600	1,600	1,600	1,600	1,625	1,625	1,625
Enrollment	1,783	1,402	1,157	1,176	1,176	1,170	1,161	1,157	1,174	1,207
Corley (2003)										
Square feet	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078
Capacity	769	769	1,164	1,150	1,150	1,150	1,150	1,025	1,025	1,025
Enrollment	1,253	1,239	1,296	1,352	1,270	1,350	1,348	1,397	1,432	1,299
Craig (1993)										
Square feet	149,491	149,491	149,491	149,491	149,491	149,491	149,491	149,491	149,491	149,491
Capacity	1,393	1,393	1,393	1,375	1,375	1,375	1,375	1,250	1,250	1,250
Enrollment	1,189	1,233	1,157	1,129	1,075	1,047	1,008	1,027	1,047	1,011
Dacula (1990)										
Square feet	192,540	192,540	192,540	192,540	192,540	192,540	192,540	192,540	192,540	192,540
Capacity	1,705	1,705	1,705	1,500	1,500	1,500	1,500	1,525	1,525	1,525
Enrollment	2,076	1,686	1,732	1,413	1,338	1,324	1,329	1,257	1,284	1,205
Duncan Creek (2003)										
Square feet	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135
Capacity	769	769	1,393	1,325	1,325	1,325	1,325	1,300	1,300	1,300
Enrollment	1,612	1,671	1,127	1,144	1,187	1,169	1,113	1,141	1,129	1,129
J.G. Dyer (1970)										
Square feet	85,991	85,991	85,991	153,318	153,318	153,318	153,318	153,318	153,318	153,318
Capacity	748	748	748	1,250	1,250	1,250	1,250	1,175	1,175	1,175
Enrollment	641	639	613	797	835	816	785	787	750	809
Ferguson (2011)										
Square feet	-	-	-	-	143,106	143,106	143,106	143,106	143,106	143,106
Capacity	-	-	-	-	950	950	950	975	975	975
Enrollment	-	-	-	-	919	953	955	968	962	945
Fort Daniel (1994)										
Square feet	103,472	103,472	103,472	103,472	103,472	103,472	103,472	103,472	103,472	103,472
Capacity	1,019	1,019	1,019	1,000	1,000	1,000	1,000	925	925	925
Enrollment	1,203	1,200	1,002	660	624	625	625	659	666	655
Freeman's Mill (1999)										
Square feet	109,410	109,410	109,410	109,410	109,410	109,410	109,410	109,410	109,410	109,410
Capacity	1,019	1,019	1,019	1,000	1,000	1,000	1,000	925	925	925
Enrollment	1,167	1,118	1,152	926	924	883	946	933	909	898
Graves (2016)										
Square feet	-	-	-	-	-	-	-	-	-	159,389
Capacity	-	-	-	-	-	-	-	-	-	1,125
Enrollment	-	-	-	-	-	-	-	-	-	1,281
Grayson (1940)										
Square feet	106,543	106,543	106,543	106,543	106,543	106,543	106,543	106,543	106,543	106,543
Capacity	1,019	1,019	1,019	950	950	950	950	950	950	950
Enrollment	1,488	1,561	1,266	733	795	795	809	799	831	836
Gwin Oaks (1976)										
Square feet	87,766	87,766	87,766	87,766	87,766	87,766	87,766	87,766	87,766	87,766
Capacity	977	977	977	875	875	875	875	875	875	875
Enrollment	957	1,019	1,006	1,004	947	912	990	1,012	1,088	1,006
Harbins (1995)										
Square feet	152,460	152,460	152,460	152,460	152,460	152,460	152,460	152,460	152,460	152,460
Capacity	1,352	1,352	1,352	1,300	1,300	1,300	1,300	1,200	1,200	1,200
Enrollment	979	983	1,028	865	819	831	850	875	978	1,071
Harmony (1957)										
Square feet	98,242	98,242	98,242	98,242	98,242	98,242	98,242	98,242	98,242	98,242
Capacity	728	728	728	675	675	675	675	700	700	700
Enrollment	1,340	657	646	652	651	597	592	584	585	599

Operating Information Schedule 16
GWINNETT COUNTY BOARD OF EDUCATION
School Building Information
Last Ten Fiscal Years
(Unaudited)

SCHOOL	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Harris (1967)										
Square feet	75,860	75,860	75,860	75,860	75,860	75,860	75,860	75,860	75,860	75,860
Capacity	936	936	936	875	875	875	875	750	750	750
Enrollment	709	729	698	696	666	757	783	812	867	916
Head (1979)										
Square feet	64,357	64,357	64,357	64,357	64,357	64,357	64,357	64,357	64,357	64,357
Capacity	582	582	582	625	625	625	625	600	600	600
Enrollment	642	646	626	600	572	540	561	559	545	543
(continued on next page)										
Hopkins (1984)										
Square feet	175,098	175,098	175,098	175,098	175,098	175,098	175,098	175,098	175,098	175,098
Capacity	1,601	1,601	1,601	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Enrollment	1,781	1,774	1,735	1,838	1,756	1,729	1,858	1,934	1,980	1,323
Ivy Creek (2004)										
Square feet	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135
Capacity	769	769	1,393	1,325	1,325	1,325	1,325	1,275	1,275	1,275
Enrollment	1,315	1,356	911	896	900	870	882	896	916	945
Jackson (1995)										
Square feet	167,895	167,895	167,895	167,895	167,895	167,895	167,895	167,895	167,895	167,895
Capacity	1,643	1,643	1,643	1,500	1,500	1,500	1,500	1,450	1,450	1,450
Enrollment	1,814	1,810	1,792	1,768	1,725	1,652	1,608	1,628	1,673	1,755
Jenkins (2011)										
Square feet	-	-	-	-	131,656	131,656	131,656	131,656	131,656	131,656
Capacity	-	-	-	-	1,050	1,050	1,050	1,025	1,025	1,025
Enrollment	-	-	-	-	973	956	996	1,046	1,031	1,005
Jordan (2016)										
Square feet	-	-	-	-	-	-	-	-	-	177,946
Capacity	-	-	-	-	-	-	-	-	-	1,050
Enrollment	-	-	-	-	-	-	-	-	-	901
Kanoheda (1995)										
Square feet	114,514	114,514	114,514	114,514	114,514	114,514	114,514	114,514	114,514	114,514
Capacity	1,310	1,310	1,310	1,175	1,175	1,175	1,175	1,125	1,125	1,125
Enrollment	1,134	1,156	1,199	1,186	1,012	1,052	1,118	1,088	1,072	993
Knight (1975)										
Square feet	52,007	52,007	110,596	110,596	110,665	110,665	110,665	110,665	110,665	110,665
Capacity	520	520	873	850	850	850	850	900	900	900
Enrollment	691	704	713	718	747	785	736	749	781	797
Lawrenceville (1963)										
Square feet	104,972	104,972	104,972	104,972	104,972	104,972	104,972	104,972	104,972	104,972
Capacity	1,019	1,019	1,019	995	995	995	995	925	925	925
Enrollment	1,034	991	985	942	733	732	768	733	759	689
Level Creek (2004)										
Square feet	131,656	131,656	131,656	131,656	131,656	131,656	131,656	131,656	131,656	131,656
Capacity	1,102	1,102	1,102	1,050	1,050	1,050	1,050	1,025	1,025	1,025
Enrollment	1,147	1,122	1,126	1,130	1,007	966	919	923	854	892
Lilburn (1970)										
Square feet	176,787	176,787	176,787	176,787	176,787	176,787	176,787	176,787	176,787	176,787
Capacity	1,518	1,518	1,518	1,300	1,300	1,300	1,300	1,450	1,450	1,450
Enrollment	1,297	1,325	1,284	1,323	1,299	1,311	1,406	1,574	1,597	1,502
Lovin (2008)										
Square feet	-	146,680	146,680	146,680	146,680	146,680	146,680	146,680	146,680	146,680
Capacity	-	950	1,102	1,050	1,050	1,050	1,050	975	975	975
Enrollment	-	502	546	789	813	779	805	828	883	916
Magill (1996)										
Square feet	180,416	180,416	180,416	180,416	180,416	180,416	180,416	180,416	180,416	180,416
Capacity	1,643	1,643	1,643	1,500	1,500	1,500	1,500	1,525	1,525	1,525
Enrollment	1,736	1,696	1,399	1,407	1,393	1,300	1,299	1,231	1,213	1,162
Mason (1997)										
Square feet	132,940	132,940	132,940	132,940	132,940	132,940	132,940	132,940	132,940	132,940
Capacity	1,289	1,289	1,289	1,200	1,200	1,200	1,200	1,150	1,150	1,150
Enrollment	1,381	1,397	1,393	1,385	1,139	884	898	908	899	891
McKendree (1988)										
Square feet	135,806	135,806	135,806	135,806	135,806	135,806	135,806	135,806	135,806	135,806
Capacity	1,310	1,310	1,310	1,250	1,250	1,250	1,250	1,250	1,250	1,250
Enrollment	1,114	1,108	1,096	1,174	1,158	1,127	1,118	1,173	1,098	1,134

Operating Information Schedule 16
GWINNETT COUNTY BOARD OF EDUCATION
School Building Information
Last Ten Fiscal Years
(Unaudited)

SCHOOL	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Meadowcreek (1998)										
Square feet	115,679	115,679	115,679	115,679	115,679	115,679	115,679	115,679	115,679	115,679
Capacity	956	956	956	950	950	950	950	925	925	925
Enrollment	991	1,031	1,075	1,104	1,117	1,145	1,211	1,203	1,217	1,055
Minor (1987)										
Square feet	121,129	121,129	121,129	121,129	121,129	121,129	121,129	121,129	121,129	121,129
Capacity	1,164	1,164	1,164	1,150	1,150	1,150	1,150	1,075	1,075	1,075
Enrollment	1,129	1,205	1,203	1,295	1,110	1,105	1,113	1,146	1,152	1,102
Mountain Park (1966)										
Square feet	70,928	70,928	70,928	70,928	70,928	70,928	70,928	70,928	70,928	70,928
Capacity	499	499	499	550	550	550	550	450	450	450
Enrollment	654	646	631	596	568	585	577	606	596	601
Mulberry (2008)										
Square feet	-	134,452	134,452	134,452	134,452	134,452	134,452	134,452	134,452	134,452
Capacity	-	950	102	950	950	950	950	975	975	975
Enrollment	-	536	557	557	586	573	546	575	601	675
Nesbit (1993)										
Square feet	165,792	165,792	165,792	165,792	165,792	165,792	165,792	165,792	165,792	165,792
Capacity	1,518	1,518	1,518	1,300	1,300	1,300	1,300	1,400	1,400	1,400
Enrollment	1,452	1,504	1,520	1,563	1,657	1,686	1,795	2,005	2,182	1,406
Norcross (1972)										
Square feet	91,082	91,082	91,082	91,082	91,926	91,926	140,106	140,106	140,106	140,106
Capacity	832	832	832	1,050	1,050	1,050	1,050	1,000	1,000	1,000
Enrollment	985	1,026	1,003	1,006	1,027	1,073	1,140	1,142	1,175	1,191
Norton (1986)										
Square feet	149,511	149,511	149,511	149,511	149,511	149,511	149,511	149,511	149,511	149,511
Capacity	1,248	1,248	1,248	1,200	1,200	1,200	1,200	1,300	1,300	1,300
Enrollment	1,928	1,954	1,224	1,211	1,120	1,074	1,071	1,122	1,141	1,154
Parsons (2003)										
Square feet	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453
Capacity	769	769	769	750	750	750	750	700	700	700
Enrollment	1,037	1,129	1,148	1,188	781	774	796	819	816	780
Partee (1997)										
Square feet	100,036	100,036	100,036	100,036	100,036	100,036	100,036	100,036	100,036	100,036
Capacity	852	852	852	875	875	875	875	850	850	850
Enrollment	703	714	755	741	495	583	609	662	717	760
Patrick (2008)										
Square feet	-	131,843	131,843	131,843	131,843	131,843	131,843	131,843	131,843	131,843
Capacity	-	950	1,102	1,050	1,050	1,050	1,050	1,025	1,025	1,025
Enrollment	-	793	872	839	854	862	844	849	846	858
Peachtree (1970)										
Square feet	130,241	130,241	130,241	130,241	130,241	130,241	130,241	130,241	130,241	130,241
Capacity	1,352	1,352	1,352	1,300	1,300	1,300	1,300	1,250	1,250	1,250
Enrollment	1,366	1,388	1,475	1,527	1,648	1,722	1,761	1,798	1,829	1,679
Pharr (1990)										
Square feet	106,994	106,994	106,994	106,994	106,994	106,994	106,994	106,994	106,994	106,994
Capacity	1,081	1,081	1,081	950	950	950	950	975	975	975
Enrollment	1,422	1,397	1,122	807	782	748	720	710	658	654
Puckett's Mill (2009)										
Square feet	-	-	162,227	162,227	162,227	162,227	162,227	162,227	162,227	162,227
Capacity	-	-	1,331	1,250	1,250	1,250	1,250	1,200	1,200	1,200
Enrollment	-	-	1,172	1,178	1,143	1,093	1,048	1,011	1,011	951
Riverside (1999)										
Square feet	132,127	132,127	132,127	132,127	132,127	132,127	132,127	132,127	132,127	132,127
Capacity	1,289	1,289	1,289	1,200	1,200	1,200	1,200	1,150	1,150	1,150
Enrollment	1,397	1,464	1,557	1,577	1,169	1,141	1,120	1,109	1,031	1,018
Roberts (2011)										
Square feet	-	-	-	-	149,699	149,699	149,699	149,699	149,699	149,699
Capacity	-	-	-	-	1,050	1,050	1,050	975	975	975
Enrollment	-	-	-	-	733	721	773	800	835	819
Rock Springs (1999)										
Square feet	152,891	152,891	152,891	152,891	152,891	152,891	152,891	152,891	152,891	152,891
Capacity	1,476	1,476	1,476	1,450	1,450	1,450	1,450	1,325	1,325	1,325
Enrollment	1,132	1,127	1,081	922	895	887	842	852	839	859

Operating Information Schedule 16
GWINNETT COUNTY BOARD OF EDUCATION
School Building Information
Last Ten Fiscal Years
(Unaudited)

SCHOOL	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Rockbridge (1966)										
Square feet	82,574	82,574	82,574	82,574	82,574	82,574	82,574	82,574	184,118	184,118
Capacity	977	977	977	875	875	875	875	1,275	1,275	1,275
Enrollment	826	869	901	869	991	1,002	1,038	1,070	1,151	1,393
Rosebud (2009)										
Square feet	-	-	156,467	156,467	156,467	156,467	156,467	156,467	156,467	156,467
Capacity	-	-	1,331	1,250	1,250	1,250	1,250	1,200	1,200	1,200
Enrollment	-	-	1,069	1,027	1,046	993	1,009	1,044	1,103	1,114
Shiloh (1990)										
Square feet	87,157	87,157	87,157	87,157	87,157	87,157	87,157	87,157	87,157	87,157
Capacity	852	852	852	875	875	875	875	650	650	650
Enrollment	808	780	753	739	670	661	660	692	720	690
(continued on next page)										
Simonton (1992)										
Square feet	134,500	134,500	134,500	134,500	134,500	134,500	134,500	134,500	134,500	134,500
Capacity	1,206	1,206	1,206	1,050	1,050	1,050	1,050	1,075	1,075	1,075
Enrollment	1,525	1,535	1,519	1,305	863	819	818	850	873	868
Simpson (1993)										
Square feet	144,772	144,772	144,772	144,772	144,772	144,772	144,772	144,772	144,772	144,772
Capacity	1,289	1,289	1,289	1,200	1,200	1,200	1,200	1,150	1,150	1,150
Enrollment	975	951	925	927	896	889	843	763	765	852
Starling (2010)										
Square feet	-	-	-	156,467	156,467	156,467	156,467	156,467	156,467	156,467
Capacity	-	-	-	1,250	1,250	1,250	1,250	1,200	1,200	1,200
Enrollment	-	-	-	995	963	970	988	977	995	980
Stripling (1999)										
Square feet	128,122	128,122	128,122	128,122	128,122	128,122	128,122	128,122	128,122	128,122
Capacity	811	811	1,040	900	900	900	900	1,000	1,000	1,000
Enrollment	1,013	1,005	986	1,009	1,078	1,109	1,157	1,242	1,236	1,231
Sugar Hill (1995)										
Square feet	113,970	113,970	115,636	115,636	115,636	115,636	135,111	135,111	135,111	135,111
Capacity	1,019	1,019	1,019	1,175	1,175	1,175	1,175	1,075	1,075	1,075
Enrollment	1,094	1,100	1,128	1,128	1,168	1,209	1,213	1,181	1,202	1,236
Suwanee (1988)										
Square feet	82,997	82,997	82,997	82,997	82,997	82,997	82,997	82,997	82,997	82,997
Capacity	894	894	894	800	800	800	800	900	900	900
Enrollment	932	958	995	972	752	730	701	658	671	649
Sycamore (2003)										
Square feet	125,973	125,973	125,973	125,973	125,973	125,973	125,973	125,973	125,973	125,973
Capacity	769	769	1,081	950	950	950	950	975	975	975
Enrollment	1,204	1,324	1,350	688	694	725	734	731	724	754
Taylor (1997)										
Square feet	141,376	141,376	141,376	141,376	141,376	141,376	141,376	141,376	141,376	141,376
Capacity	1,393	1,393	1,393	1,300	1,300	1,300	1,300	1,300	1,300	1,300
Enrollment	1,164	1,104	1,044	1,042	1,005	938	915	921	927	911
Trip (2009)										
Square feet	-	-	156,467	156,467	156,467	156,467	156,467	156,467	156,467	156,467
Capacity	-	-	1,331	1,250	1,250	1,250	1,250	1,200	1,200	1,200
Enrollment	-	-	831	874	866	897	869	887	938	975
Walnut Grove (1992)										
Square feet	152,076	152,076	152,076	152,076	152,076	152,076	152,076	152,076	152,076	152,076
Capacity	1,352	1,352	1,352	1,225	1,225	1,225	1,225	1,200	1,200	1,200
Enrollment	955	998	1,003	1,014	918	926	905	902	903	875
White Oak (2010)										
Square feet	-	-	-	134,452	134,452	134,452	134,452	134,452	134,452	134,452
Capacity	-	-	-	950	950	950	950	1,000	1,000	1,000
Enrollment	-	-	-	672	732	769	787	773	840	816
Winn-Holt (2004)										
Square feet	150,871	150,871	150,871	150,871	150,871	150,871	150,871	150,871	150,871	150,871
Capacity	1,331	1,331	1,331	1,250	1,250	1,250	1,250	1,200	1,200	1,200
Enrollment	1,514	1,552	1,548	1,462	1,139	1,155	1,168	1,189	1,172	1,223
Woodward Mill (2010)										
Square feet	-	-	-	162,227	162,227	162,227	162,227	162,227	162,227	162,227
Capacity	-	-	-	1,250	1,250	1,250	1,250	1,200	1,200	1,200
Enrollment	-	-	-	929	912	870	892	935	1,013	1,021
Middle										
Bay Creek (2010)										
Square feet	-	-	-	180,834	180,834	180,834	180,834	180,834	180,834	180,834
Capacity	-	-	-	1,100	1,100	1,100	1,100	1,150	1,150	1,150
Enrollment	-	-	-	921	973	977	1,019	1,016	1,079	1,126
Berkmar (2004)										
Square feet	160,018	160,018	160,018	160,018	160,018	160,018	160,018	160,018	160,018	160,018
Capacity	1,125	1,125	1,125	1,050	1,050	1,050	1,050	1,100	1,100	1,100
Enrollment	1,032	1,020	988	1,050	968	998	1,065	1,074	1,049	1,055

Operating Information Schedule 16
GWINNETT COUNTY BOARD OF EDUCATION
School Building Information
Last Ten Fiscal Years
(Unaudited)

SCHOOL	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Couch (2010)										
Square feet	-	-	-	180,834	180,834	180,834	180,834	180,834	180,834	180,834
Capacity	-	-	-	1,100	1,100	1,100	1,100	1,150	1,150	1,150
Enrollment	-	-	-	973	1,021	1,002	989	975	996	1,000
Creekland (1996)										
Square feet	275,904	275,904	275,904	275,904	275,904	275,904	275,904	275,904	275,904	275,904
Capacity	2,500	2,500	2,500	2,400	2,400	2,400	2,400	2,100	2,100	2,100
Enrollment	2,882	2,824	2,732	2,291	2,292	2,263	2,237	2,234	2,157	2,200
Crews (1997)										
Square feet	140,037	140,037	154,552	154,552	154,552	154,552	154,552	154,552	154,552	154,552
Capacity	1,150	1,150	1,400	1,150	1,150	1,150	1,150	1,150	1,150	1,150
Enrollment	1,324	1,344	1,299	1,277	1,199	1,173	1,228	1,281	1,272	1,259
Dacula (1940)										
Square feet	315,821	315,821	315,821	315,821	315,821	315,821	315,821	315,821	315,821	315,821
Capacity	2,325	2,325	2,325	2,325	2,325	2,325	2,325	1,900	1,900	1,900
Enrollment	1,940	2,162	2,227	1,652	1,566	1,558	1,462	1,556	1,617	1,597
Duluth (1973)										
Square feet	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537
Capacity	2,000	2,000	2,000	1,775	1,775	1,775	1,775	1,750	1,750	1,750
Enrollment	1,922	1,913	1,897	1,769	1,765	1,924	2,051	2,046	2,039	2,001
Five Forks Middle (1979)										
Square feet	130,472	130,472	130,472	130,472	130,472	130,472	130,472	130,472	130,472	130,472
Capacity	1,150	1,150	1,150	1,100	1,100	1,100	1,100	1,150	1,150	1,150
Enrollment	1,217	1,174	1,046	1,054	1,060	1,064	1,061	1,066	1,065	1,059
Hull (1996)										
Square feet	202,800	202,800	202,800	202,800	202,800	202,800	202,800	202,800	202,800	202,800
Capacity	2,050	2,050	2,050	1,750	1,750	1,750	1,750	1,750	1,750	1,750
Enrollment	2,227	2,271	2,298	2,369	2,406	2,305	2,245	2,297	1,275	1,263
Jones (2004)										
Square feet	153,154	153,154	153,154	153,154	153,154	153,154	153,154	153,154	153,154	153,154
Capacity	1,125	1,125	1,125	1,075	1,075	1,075	1,075	975	975	975
Enrollment	1,242	1,389	1,494	1,243	1,280	1,278	1,290	1,290	1,362	1,396
Lanier (1973)										
Square feet	189,148	189,148	189,148	241,350	241,350	241,350	241,350	241,350	241,350	241,350
Capacity	2,000	2,000	1,800	1,662	1,662	1,662	1,662	1,700	1,700	1,700
Enrollment	2,464	2,577	2,717	1,154	1,115	1,225	1,299	1,380	1,353	1,408
Lilburn (1955)										
Square feet	208,449	208,449	208,449	208,449	208,449	208,449	208,449	208,449	208,449	208,449
Capacity	2,000	2,000	2,000	1,700	1,700	1,700	1,700	1,550	1,550	1,550
Enrollment	1,344	1,244	1,257	1,250	1,329	1,424	1,555	1,705	1,790	1,555
McConnell (1996)										
Square feet	198,019	198,019	198,019	198,019	198,019	198,019	198,019	198,019	236,197	236,197
Capacity	2,125	2,125	2,125	1,820	1,820	1,820	1,820	1,775	1,775	1,775
Enrollment	2,471	2,546	2,538	1,368	1,446	1,476	1,552	1,628	1,666	1,692
Moore (2012)										
Square feet	-	-	-	-	-	193,107	193,107	193,107	193,107	193,107
Capacity	-	-	-	-	-	-	-	1,350	1,350	1,350
Enrollment	-	-	-	-	-	878	1,025	1,043	1,011	940
North Gwinnett (2010)										
Square feet	-	-	-	241,350	241,350	241,350	241,350	241,350	241,350	241,350
Capacity	-	-	-	1,800	1,800	1,800	1,800	1,750	1,750	1,750
Enrollment	-	-	-	1,793	1,900	1,953	2,000	1,998	2,129	2,222
Northbrook (2015)										
Square feet	-	-	-	-	-	-	-	-	201,076	267,159
Capacity	-	-	-	-	-	-	-	-	1,025	1,025
Enrollment	-	-	-	-	-	-	-	-	1,001	1,036
Osborne (2004)										
Square feet	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537
Capacity	1,800	1,800	1,800	1,662	1,662	1,662	1,662	1,575	1,575	1,575
Enrollment	1,976	2,005	2,037	1,531	1,602	1,638	1,672	1,628	1,639	1,657
Pinckneyville (1986)										
Square feet	156,665	156,665	156,626	156,626	156,626	156,626	156,626	156,626	156,626	156,626
Capacity	1,375	1,375	1,375	1,275	1,275	1,275	1,275	1,200	1,200	1,200
Enrollment	1,177	1,293	1,313	1,361	1,289	1,323	1,310	1,300	1,306	1,277

Operating Information Schedule 16
GWINNETT COUNTY BOARD OF EDUCATION
School Building Information
Last Ten Fiscal Years
(Unaudited)

SCHOOL		2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Radloff (2004)											
	Square feet	177,380	177,380	177,380	177,380	259,692	259,692	259,692	259,692	259,692	259,692
	Capacity	1,125	1,125	1,125	1,650	1,650	1,650	1,650	1,575	1,575	1,575
	Enrollment	1,137	1,087	1,113	1,118	1,496	1,658	1,748	1,836	1,833	1,399
Richards (1987)											
	Square feet	215,575	215,575	215,575	215,575	215,575	215,575	215,575	215,575	215,575	215,575
	Capacity	2,150	2,150	2,150	1,825	1,825	1,825	1,825	1,575	1,575	1,575
	Enrollment	2,525	2,502	2,425	2,164	2,194	1,423	1,407	1,500	1,571	1,869
Shiloh (1982)											
	Square feet	164,888	164,888	164,888	187,108	187,108	187,108	187,108	187,108	187,108	187,108
	Capacity	1,775	1,775	1,775	1,800	1,800	1,800	1,800	1,600	1,600	1,600
	Enrollment	1,674	1,644	1,559	1,474	1,608	1,671	1,793	1,864	1,844	1,793
(continued on next page)											
Snell (2011)											
	Square feet	-	-	-	-	187,912	187,912	187,912	187,912	187,912	187,912
	Capacity	-	-	-	-	1,275	1,275	1,275	1,200	1,200	1,200
	Enrollment	-	-	-	-	1,233	1,192	1,130	1,096	1,151	1,174
Snellville (1974)											
	Square feet	191,586	191,586	191,524	191,524	191,524	191,524	191,524	191,524	191,524	191,524
	Capacity	1,800	1,800	1,800	1,662	1,662	1,662	1,662	1,650	1,650	1,650
	Enrollment	2,222	2,270	2,234	2,232	835	865	894	925	913	949
Summerour (1963)											
	Square feet	129,270	129,270	129,270	129,270	129,270	129,270	129,270	129,270	129,270	273,788
	Capacity	1,100	1,100	1,100	1,000	1,000	1,000	1,000	1,675	1,675	1,675
	Enrollment	1,029	1,078	1,125	1,129	1,172	1,204	1,317	1,429	1,561	1,631
Sweetwater (1976)											
	Square feet	209,725	209,725	209,725	209,725	209,725	209,725	209,725	209,725	209,725	209,725
	Capacity	1,850	1,850	1,850	1,700	1,700	1,700	1,700	1,750	1,750	1,750
	Enrollment	1,711	1,760	1,821	1,888	1,788	1,680	1,776	1,896	1,980	1,461
Trickum (1975)											
	Square feet	121,607	121,607	241,350	241,350	241,350	241,350	241,350	241,350	241,350	241,350
	Capacity	1,800	1,800	1,800	1,662	1,662	1,662	1,662	1,775	1,775	1,775
	Enrollment	1,839	1,888	1,876	1,906	1,874	1,922	1,911	1,960	1,987	2,031
Twin Rivers (2010)											
	Square feet	-	-	-	231,728	231,728	231,728	231,728	231,728	231,728	231,728
	Capacity	-	-	-	1,662	1,662	1,662	1,662	1,725	1,725	1,725
	Enrollment	-	-	-	1,422	1,443	1,491	1,458	1,531	1,570	1,621
High											
Archer (2010)											
	Square feet	-	-	-	462,795	462,795	462,795	462,795	462,795	462,795	462,795
	Capacity	-	-	-	2,800	2,800	2,800	2,800	2,575	2,575	2,575
	Enrollment	-	-	-	1,360	1,684	1,911	2,102	2,305	2,432	2,580
Berkmar (1967)											
	Square feet	431,704	431,704	455,339	455,339	455,339	453,339	453,339	453,339	453,339	453,339
	Capacity	3,000	3,000	3,000	2,800	2,800	2,800	2,800	2,725	2,725	2,725
	Enrollment	3,025	3,095	3,177	3,342	3,005	2,953	3,236	3,376	3,439	2,891
Brookwood (1981)											
	Square feet	405,538	428,068	428,068	428,068	428,068	426,068	426,068	426,068	441,268	441,268
	Capacity	3,000	3,000	3,000	2,800	2,800	2,800	2,800	2,575	2,575	2,575
	Enrollment	3,423	3,455	3,494	3,420	3,403	3,331	3,343	3,372	3,424	3,476
Central Gwinnett (1957)											
	Square feet	354,939	371,818	371,818	371,818	371,818	368,546	368,546	368,546	361,564	361,564
	Capacity	2,650	2,650	2,650	2,375	2,375	2,375	2,375	2,300	2,300	2,300
	Enrollment	2,758	2,761	2,832	2,672	2,559	2,563	2,525	2,636	2,748	2,254
Collins Hill (1994)											
	Square feet	397,986	419,068	419,068	419,068	419,068	415,068	415,068	415,068	415,068	415,068
	Capacity	3,000	3,000	3,000	2,800	2,800	2,800	2,800	2,625	2,625	2,625
	Enrollment	3,657	3,720	3,689	3,482	3,333	3,215	3,113	3,075	3,148	3,175
Dacula (1973)											
	Square feet	393,539	393,539	427,041	427,041	427,041	427,041	428,118	428,118	425,585	425,585
	Capacity	1,475	1,475	3,000	2,800	2,800	2,800	2,800	2,550	2,550	2,550
	Enrollment	2,169	2,332	2,414	2,039	1,946	1,822	1,854	1,927	1,944	2,076
Discovery (2016)											
	Square feet	-	-	-	-	-	-	-	-	-	630,800
	Capacity	-	-	-	-	-	-	-	-	-	2,000
	Enrollment	-	-	-	-	-	-	-	-	-	2,127
Duluth (1959)											
	Square feet	413,563	428,498	428,498	428,498	428,498	427,198	427,198	427,198	427,198	427,198
	Capacity	3,000	3,000	2,400	2,800	2,800	2,800	2,800	2,650	2,650	2,650
	Enrollment	2,084	2,203	2,308	2,359	2,403	2,512	2,510	2,661	2,675	2,710

Operating Information Schedule 16
GWINNETT COUNTY BOARD OF EDUCATION
School Building Information
Last Ten Fiscal Years
(Unaudited)

SCHOOL	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Grayson (2000)										
Square feet	459,317	459,317	489,617	489,617	489,617	483,787	483,787	483,787	483,787	483,787
Capacity	2,500	2,500	2,500	2,350	2,350	2,350	2,350	2,125	2,125	2,125
Enrollment	3,127	3,230	3,331	2,804	2,668	2,571	2,611	2,631	2,767	2,850
Gwinnett School of Mathematics, Science & Technology (2008)										
Square feet	-	-	-	-	364,750	364,750	364,750	364,750	364,750	364,750
Capacity	-	-	-	1,200	1,200	1,200	1,200	1,200	2,225	2,225
Enrollment	-	192	327	404	596	696	851	945	976	966
Lanier (2011)										
Square feet	-	-	-	-	457,222	457,222	457,222	444,475	409,222	409,222
Capacity	-	-	-	-	1,800	1,800	1,800	1,900	1,900	1,900
Enrollment	-	-	-	-	865	1,162	1,449	1,615	1,718	1,800
Meadowcreek (1986)										
Square feet	471,138	480,309	480,309	480,309	480,309	478,509	478,509	478,509	455,677	455,677
Capacity	3,000	3,000	3,000	2,800	2,800	2,800	2,800	2,500	2,500	2,500
Enrollment	2,237	2,366	2,348	2,391	2,675	2,732	2,858	3,119	3,548	3,190
Mill Creek (2004)										
Square feet	443,310	460,470	460,470	460,470	460,470	460,470	460,470	460,470	460,470	460,470
Capacity	3,250	3,250	3,250	3,050	3,050	3,050	3,050	2,800	2,800	2,800
Enrollment	3,644	3,997	4,116	3,469	3,495	3,479	3,578	3,708	3,780	3,998
Mountain View (2010)										
Square feet	-	-	-	475,470	475,470	462,795	462,795	462,795	443,595	443,595
Capacity	-	-	-	2,350	2,350	2,350	2,350	2,300	2,300	2,300
Enrollment	-	-	-	1,359	1,731	1,890	1,998	2,013	2,103	2,098
Norcross (1957)										
Square feet	440,329	449,828	449,828	449,828	449,828	448,028	448,028	448,028	448,028	448,028
Capacity	3,000	3,000	3,000	2,800	2,800	2,800	2,800	2,600	2,600	2,600
Enrollment	2,833	2,884	3,036	2,959	3,139	3,272	3,397	3,649	3,738	3,755
North Gwinnett (1954)										
Square feet	341,241	362,176	362,176	362,176	362,176	360,676	360,676	360,676	415,993	415,993
Capacity	2,500	2,500	2,500	2,350	2,350	2,350	2,350	2,625	2,625	2,625
Enrollment	2,870	3,027	3,176	3,350	2,665	2,521	2,481	2,594	2,698	2,846
Parkview (1976)										
Square feet	309,937	454,664	454,664	454,664	454,664	453,364	453,364	453,364	453,364	469,324
Capacity	2,000	2,000	2,700	2,625	2,625	2,625	2,625	2,500	2,500	2,500
Enrollment	2,675	2,628	2,648	2,712	2,685	2,696	2,715	2,820	2,834	2,936
Peachtree Ridge (2003)										
Square feet	433,570	437,882	437,882	437,882	437,882	437,882	437,882	437,882	437,882	437,882
Capacity	3,000	3,000	3,000	2,800	2,800	2,800	2,800	2,650	2,650	2,650
Enrollment	2,979	3,118	3,167	3,170	3,225	3,182	3,208	3,204	3,211	3,201
Phoenix (1997)										
Square feet	94,862	94,862	94,862	101,647	101,647	101,647	101,647	101,647	101,647	101,647
Capacity	775	775	775	775	775	775	775	775	575	575
Enrollment	583	560	503	490	449	607	576	534	542	569
Shiloh (1984)										
Square feet	314,663	337,649	337,649	337,649	394,225	410,202	410,202	410,202	410,202	410,202
Capacity	1,900	1,900	1,900	2,375	2,375	2,375	2,375	2,275	2,275	2,275
Enrollment	2,137	2,051	1,954	1,925	2,106	2,046	2,085	2,177	2,238	2,332
South Gwinnett (1957)										
Square feet	384,781	402,747	402,747	402,747	467,022	467,022	467,022	467,022	468,248	468,248
Capacity	2,400	2,400	2,400	2,800	2,800	2,800	2,800	2,750	2,750	2,750
Enrollment	2,795	2,817	2,778	2,756	2,405	2,386	2,417	2,405	2,503	2,598
Other										
T. Carl Buice School (1957)***										
Square feet	55,747	55,747	55,747	55,747	55,747	55,747	55,747	55,747	55,747	-
Capacity	380	380	380	380	380	380	380	380	380	-
Enrollment	130	172	157	167	82	59	50	55	53	-
Gwinnett Intervention Education Center (1994)										
Square feet	29,796	29,796	29,796	58,956	58,956	58,956	58,956	58,956	58,956	169,018
Capacity	150	150	150	650	650	650	650	650	650	1,425
Enrollment	491	520	514	533	569	493	522	413	380	415
Gwinnett Online (2012)										
Square feet	-	-	-	-	-	66,805	66,805	66,805	66,805	66,805
Capacity	-	-	-	-	-	400	400	400	400	400
Enrollment	-	-	-	-	-	107	180	215	367	464
Oakland Meadow School (1978)**										
Square feet	25,274	114,088	114,088	114,088	114,088	114,088	114,088	114,088	114,088	114,088
Capacity	125	210	210	210	210	210	210	210	210	210
Enrollment	110	133	133	118	128	138	123	109	146	49
Monarch School (2005)***										
Square feet	126,564	126,564	126,564	126,564	126,564	126,564	126,564	126,564	46,773	-
Capacity	*	*	*	200	200	200	200	200	200	-
Enrollment	56	103	124	140	60	50	47	25	-	-
Ivy Preparatory Academy School (2012)										
Square feet	-	-	-	-	-	*	*	*	*	*
Capacity	-	-	-	-	-	-	-	-	-	-

Operating Information Schedule 17
GWINNETT COUNTY BOARD OF EDUCATION
Certificated Staff Data - Number of Certificated Staff by Salary Level with Average Salaries
Last Ten Fiscal Years
(Unaudited)

FISCAL YEAR	B-4	T-4	B-5	T-5	T-6	T-7	SALARY RANGES	AVERAGE SALARY
2007	336.50	3,585.66	104.30	5,217.54	1,478.57	198.81	\$33,723 - \$82,168	\$52,317
2008	412.78	3,489.92	117.00	5,420.37	1,683.94	249.06	\$34,735 - \$84,633	\$53,694
2009	358.50	3,326.03	95.60	5,468.70	1,917.55	268.14	\$35,603 - \$86,749	\$54,875
2010	261.50	2,979.85	64.75	5,460.00	2,248.11	283.25	\$35,603 - \$86,749	\$55,795
2011	161.75	2,743.55	28.50	5,541.24	2,368.80	308.41	\$35,603 - \$86,749	\$55,795
2012	144.00	2,518.60	24.25	5,307.85	2,469.13	315.04	\$35,603 - \$86,749	\$55,795
2013	94.65	2,434.37	23.75	5,130.32	2,548.63	326.90	\$35,603 - \$86,749	\$55,795
2014	123.39	2,615.80	42.64	5,086.63	2,612.30	339.14	\$35,603 - \$86,749	\$55,795
2015	162.10	2,979.30	64.00	5,080.29	2,540.63	342.72	\$36,315 - \$88,484	\$56,911
2016	202.35	3,168.49	61.75	5,197.18	2,436.73	362.27	\$37,223 - \$90,696	\$57,372

B-4 - Provisional Certificate (Bachelors)
T-4 - Clear Renewable Certificate (Bachelors)
B-5 - Provisional Certificate (Masters)
T-5 - Clear Renewable Certificate (Masters)
T-6 - Clear Renewable Certificate (Specialist)

Source: District records.

Single Audit Section

The Board is required to comply with the Single Audit Act and Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. The Schedule of Expenditures of Federal Awards and the auditors' reports on internal control structure and compliance with applicable laws and regulations are included in this section.

GWINNETT COUNTY BOARD OF EDUCATION

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

YEAR ENDED JUNE 30, 2016

Federal Grantor/Pass-Through Grantor/Program Title	Grantor/ Pass-Through Number	Federal CFDA Number	Federal Expenditures
Defense, U.S Department of:			
Direct - ROTC Programs	**	12.000	\$ 554,728
Health and Human Services, U.S Department of:			
Passed through Georgia Department of Public Health:			
Georgia Shape	**	93.991	4,863
Education, U.S. Department: Passed Through Georgia Department of Education:			
Title I Grants to Local Education Agencies:			
School Improvement	**	84.010	230,027
Improving the Academic Achievement of the Disadvantaged	**	84.010	36,589,446
Total Program			36,819,473
Migrant Education	**	84.011	130,665
School Improvement Federal - G Funds	**	84.377	882,229
Special Education Grants to Local Education Agencies:			
IDEA Part B Flowthrough	**	84.027	25,936,952
IDEA High Cost Fund Pool	**	84.027	755,603
IDEA-Preschool Grant	**	84.173	610,503
Total Cluster			27,303,058
Vocational Education Grants to Local Education Agencies			
Perkins IV Grants - Program Improvement	**	84.048	1,072,689
Perkins IV Grants Plus		84.048	24,112
Perkins IV Grants - Carryover		84.048	37,250
Total Program			1,134,051
Title III Grants to Local Education Agencies			
Limited English Proficient	**	84.365	2,765,021
Immigrant	**	84.365	173,914
Total Program			2,938,935
Title II B Math & Science Partnerships	**	84.366	455,943

(Continued)

GWINNETT COUNTY BOARD OF EDUCATION**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2016**

Federal Grantor/Pass-Through Grantor/Program Title	Grantor/ Pass-Through Number	Federal CFDA Number	Federal Expenditures
Title II A Grants to Local Education Agencies			
Improving Teacher Quality	**	84.367	2,147,229
Advanced Placement Grants	**	84.367	9,844
Total Program			<u>2,157,073</u>
Education for Homeless Children and Youth	**	84.196	<u>77,415</u>
Race to the Top	**	84.395	<u>4,220,900</u>
 <u>Education, U.S. Department: Passed Through Georgia Department of Education:</u>			 <u>76,119,742</u>
 Total U.S. Department of Education			 <u>76,119,742</u>
 Agriculture, U.S. Department of - Passed Through Georgia Department of Education and Nutrition Program			
<u>School Food Nutrition Program Cluster</u>			
2016 School Breakfast Program	**	10.553	17,702,116
2016 National School Lunch Program	**	10.555	47,348,811
2016 After School Snack Program	**	10.555	<u>40,473</u>
 Total U.S. Department of Agriculture			 <u>65,091,400</u>
 Total Expenditures of Federal Awards			 <u>\$141,770,733</u>

** Pass-through grantor number not available.

See accompanying notes to Schedule of Expenditures of Federal Awards.

GWINNETT COUNTY BOARD OF EDUCATION, GEORGIA

**Notes to the Schedule of Expenditures of Federal Awards
For the Fiscal Year Ended June 30, 2016**

(1) Summary of Significant Accounting Policies

Basis of Presentation and Accounting

The accompanying Schedule of Expenditures of Federal Awards is presented using the modified accrual basis of accounting. Under the modified accrual basis of accounting, expenditures are recognized when the related Fund liability is incurred.

In instances where the grant agreement requires the Board to match grant awards with Board funds, such matching funds are excluded in the accompanying Schedule of Expenditures of Federal Awards.

The Board has elected not to utilize the 10% de minimus indirect cost rate.

(2) Pass-Through Awards

The Gwinnett County Board of Education receives certain federal financial assistance from pass-through awards of the State of Georgia. Only the federal portion of such pass-through awards is included in the accompanying Schedule of Expenditures of Federal Awards.

(3) Noncash Awards

The Board receives a noncash award from a Department of Agriculture federal financial assistance program. The Board uses the value of commodities distributed as a basis for determining amounts to be reported as program expenditures. The program includes donated commodities, which are included in the accompanying schedule of expenditures of federal awards, as follows:

Department of Agriculture, Pass-Through the Georgia Department of Agriculture

Donated commodities

- Value of commodities distributed -	\$	77,939
- Value of commodities on hand -	\$	0



**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

**The Board of Education
Gwinnett County, Georgia
Suwanee, Georgia**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the **Gwinnett County Board of Education** (the "Board") as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements and have issued our report thereon dated December 28, 2016.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Board's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mauldin & Jenkins, LLC

Atlanta, Georgia
December 28, 2016



**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR
FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER
COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE**

**The Board of Education
Gwinnett County, Georgia
Suwanee, Georgia**

Report on Compliance for Each Major Federal Program

We have audited the Gwinnett County Board of Education's (the "Board") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Board's major federal programs for the year ended June 30, 2016. The Board's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Board's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Board's compliance.

Opinion on Each Major Federal Program

In our opinion, the Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2016.

Report on Internal Control Over Compliance

Management of the Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Board's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.



Atlanta, Georgia
December 28, 2016

GWINNETT COUNTY BOARD OF EDUCATION

SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2016

(1) Summary of Auditor's Results

Financial Statements

- (a) The type of report the auditor issued on whether the financial statements audited were prepared in accordance with generally accepted accounting principles: **Unmodified opinion**
- (b) Internal control over financial reporting:
 - Material weaknesses identified: **no**
 - Significant deficiencies identified: **none reported**
- (c) Noncompliance material to the financial statements noted: **no**

Federal Awards

- (d) Internal control over major federal programs:
 - Material weaknesses identified: **no**
 - Significant deficiencies identified: **none reported**
- (e) The type of report issued on compliance for major federal programs: **Unmodified**
- (f) Any audit findings which are required to be reported in accordance with 2 CFR 200.516(a): **no**
- (g) Major Programs:
 - Title 1, CFDA #84.010**
- (h) Dollar threshold to distinguish between Type A and Type B programs: **\$3,000,000**
- (i) Auditee qualified as a low-risk auditee: **Yes**

(2) Findings Relating to the Financial Statements Reported in Accordance with *Government Auditing Standards*

None reported.

(3) Federal Award Findings and Questioned Costs

None reported.

(4) Status of Prior Fiscal Year Findings

None reported.