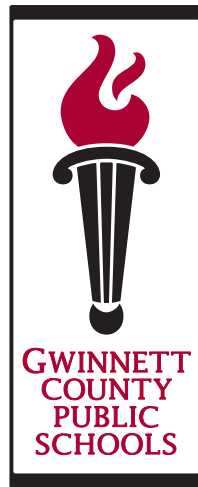


# GWINNETT COUNTY BOARD OF EDUCATION



## Comprehensive Annual Financial Report

*Fiscal Year Ended June 30, 2017*

437 Old Peachtree Road NW • Suwanee, Georgia 30024-2978

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# **Comprehensive Annual Financial Report**

*Fiscal Year Ended June 30, 2017*

**Prepared by:**  
**Gwinnett County Board of Education**  
**Division of Business and Finance**  
**Joseph P. Heffron, Chief Financial Officer**

**437 Old Peachtree Road NW • Suwanee, Georgia 30024-2978**

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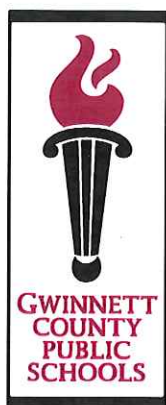
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December 31, 2017

To the Members of the Gwinnett County Board of Education and  
Citizens of Gwinnett County:

The Comprehensive Annual Financial Report (CAFR) of the Gwinnett School District (District) for the fiscal year ended June 30, 2017, is hereby submitted. It has been prepared in accordance with Generally Accepted Accounting Principles (GAAP) as applicable to governmental entities. This report was prepared by the Financial Reporting and Accounting Department within the Business and Finance Division. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the management of the District.

We believe the data, as presented, is accurate in all material aspects; that it is presented in a manner designed to fairly set forth the financial position and results of operations of the District as measured overall and by the financial activity of its various funds. The data includes all disclosures and required supplementary information necessary to enable the reader to gain the maximum understanding of the District's financial activity. A comprehensive framework of internal control is in place to give reasonable assurance that the financial statements are free of material misstatements.

Readers of this report are encouraged to consider the information presented here in conjunction with additional information presented in the Management's Discussion and Analysis beginning on page 4 of this report.

The Comprehensive Annual Financial Report is presented in four sections: 1) Introductory, 2) Financial, 3) Statistical, and 4) Single Audit. The Introductory section includes this transmittal letter, a list of principal officials, and an organizational chart. The Financial section includes the basic financial statements as well as the unmodified opinion of independent public accountants on the basic financial statements. The Statistical section contains selected financial and demographic information, generally presented over a multi-year basis. The Single Audit section contains federal compliance information including schedules and auditor reports required for the District to comply with the U.S. Office of Management and Budget's Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards.

## PROFILE OF GWINNETT COUNTY SCHOOL DISTRICT

Gwinnett County School District is one of two public School Districts located in Gwinnett County. The District serves the entire county area with the exception of the City of Buford, which has its own independent school district. The School District provides all educational services required by State law and policies of the State Board and State Department of Education. These services include: preschool for three and four-year-old special needs students, regular and special education instructional programs at the elementary (kindergarten through 5th grade), middle (6th through 8th grade), and secondary (9th through 12th grade) levels. Additional services in community school programs, on-line educational programs and numerous others, which exceed the legal requirements, are also offered in the school system.

The Gwinnett County School District is the largest school system in the State of Georgia and the 13<sup>th</sup> largest in the nation with an active enrollment of more than 178,000 students in 80 elementary schools, 29 middle schools, 21 high schools and 9 special entity facilities. The District is governed by a Board of Education consisting of five members elected from five county posts. Members serve a four year term and each year appoint a chairperson and vice-chairperson. The Board appoints a Superintendent to oversee the day-to-day administration of the School District.

### GWINNETT COUNTY BOARD OF EDUCATION

**Louise Radloff**  
2017 Chairman  
District V

**Carole Boyce**  
2017 Vice Chairman  
District I

**Daniel D. Seckinger**  
District II

**Dr. Mary Kay Murphy**  
District III

**Dr. Robert McClure**  
District IV

**J. Alvin Wilbanks**  
CEO/Superintendent

### THE MISSION OF GWINNETT COUNTY PUBLIC SCHOOLS

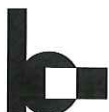
*is to pursue excellence  
in academic knowledge,  
skills, and behavior  
for each student,  
resulting in measured  
improvement against  
local, national, and  
world-class standards.*

437 Old Peachtree Road, NW  
Suwanee, GA 30024-2978  
678-301-6000  
[www.gwinnett.k12.ga.us](http://www.gwinnett.k12.ga.us)

It is the policy of Gwinnett County Public Schools  
not to discriminate on the basis of race, sex,  
religion, national origin, age, or disability in any  
employment practice, educational program,  
or any other program, activity, or service.

2010 and 2014 Winner of

the broad prize  
for urban education





The District is a legally separate financial entity and is not included in any other entity's financial reports. The Gwinnett County Board of Education Retirement System ("GRS") is reported as a blended component unit of the School District because of the significance of its operational and financial relationship to the District as determined by the criteria set forth in GASB Codification Section 2100, "Defining the Financial Reporting Entity".

The District is committed to providing a quality educational experience to all students with the support of caring staff members and an engaged community all while effectively managing our resources. Here are a few of the District's many accomplishments:

- The District average SAT score was the fourth highest among the state's 10 largest school systems and 44 points above the state average.
- In 2017 the District was named a College Board Advanced Placement District of the Year for being a national leader among large school districts.
- All 21 of the District's high schools were honored as AP Honor Schools by the Georgia Department of Education with three high schools being honored in five of the six categories.
- The District was named as a "Great District for Great Teachers" by the National Council on Teacher Quality.
- The four-year graduation rate for Gwinnett high schools improved to 80.9% in 2017, marking the sixth consecutive year the overall graduation rate has increased.
- The District has received the highest possible bond rating (AAA) from the nation's two leading rating agencies. Gwinnett is one of only 24 districts in the United States and the only school system in Georgia and the Southeast to hold this distinction.

More details may be obtained through the District's website.

## **ECONOMIC CONDITION AND OUTLOOK**

The District is located in the northeast area of metropolitan Atlanta, and is one of the area's leading hubs for technology, life sciences, logistics, advanced communications and innovative companies of the future. Gwinnett County is conveniently located near the top six research colleges and universities in Georgia. Home to Fortune 500 companies, Gwinnett County is the location of more than 60 major business parks. The median household income in Gwinnett is \$60,289 per year with an unemployment rate of 4.5 percent, and a growing population that increased from 740,267 in 2006 to 907,135 in 2016 according to U.S. Census Bureau estimates.

The District continues to benefit from an improved local economy with increasing property values, a trend expected to continue into fiscal year 2018. In fiscal year 2017, the District's gross property digest increased by 7% over the 2016 fiscal year's digest as compared to an increase of 2% the previous year, the third consecutive year of increase after 5 years of decline (2010-2014).

With property tax revenue increasing and austerity cuts in State funding declining for the fifth year in a row, the District addressed salary and other improvements for employees including certain state-mandated increases. The District was also able to fund the most critical improvements to the district's investment plan to include the operational and start-up costs for the three new schools that opened in fiscal year 2017. Despite these considerable improvements, the District maintained several cost saving measures to help balance the budget, including maintaining operating budgets at or below prior year spending levels and freezing school staffing allocation formulas except for positions based on student growth.

## **LONG-TERM FINANCIAL PLANNING**

The District anticipates meeting its projected capital improvement needs for the next five years through a combination of sales tax revenues and general obligation bond proceeds. The current one percent local option sales tax for education ended June 30, 2017. In November 2015, the citizens of Gwinnett County voted to renew the sales tax for education program for another five years beginning July 1, 2017 and ending June 30, 2022. The sales tax and general obligation bonds will generate revenue for the District that will be used to construct and renovate school



buildings, and improve technology throughout the District. A schedule of District school buildings and their age can be found on schedule 16 in the statistical section.

The FY 2018 budget cycle will continue to offer an opportunity for growth in the area of salary improvements, instruction and operations. These improvements will allow the District to enhance its focus on the core business of teaching and learning and increasing student achievement.

## RELEVANT FINANCIAL POLICIES

**Fund Accounting:** Gwinnett County School District reports its financial activities through the use of fund accounting. This is a system where its transactions are reported in self-balancing sets of accounts to reflect the results of activities (see Note 1 of the Notes to the Basic Financial Statements for a summary of significant accounting policies and a description of the fund types).

**Internal Control Structure:** The District's financial management officials are responsible for implementing and enforcing a system of internal controls to protect the assets of the District from loss, theft, or misuse and to ensure that reliable accounting data are available for the timely preparation of financial statements in accordance with GAAP. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived and that the valuation of costs and benefits requires estimates and judgments by management. No material weaknesses were disclosed as a result of the independent audit of the District's financial statements.

**Budgetary Control:** Budgetary controls are maintained to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Education. The level of budgetary control (that is the level at which expenditures cannot legally exceed the appropriated amount) is established at the function level within an individual fund. The Board of Education also maintains an encumbrance accounting system as one technique of accomplishing budgetary control.

The budget process is comprised of five phases -- planning, preparation, adoption, implementation and evaluation. These phases ensure adequate administration and control of all Board of Education funds. To maintain compliance with budget policies and State of Georgia law, a budget development calendar is adopted by the Board of Education in October of each fiscal year. The calendar outlines the budget development process for the next fiscal year.

Local School Administrators Association, Teacher Advisory Council, and Area Board meetings provide opportunities for principals, teachers, and community members to offer feedback on the budget. Five area Board meetings - one in each member's district - are held in the spring during the budget process. Two public hearings are held prior to the Board of Education adopting the budget in May.

## MAJOR INITIATIVES

Gwinnett County Public Schools' *Strategic Priorities for 2010-2020* call for technology to permeate the education of our students. eCLASS is a major school system initiative designed to make this vision a reality. eCLASS is a digital Content, Learning, Assessment, and Support System that will provide the District an integrated enterprise solution to enhance student engagement and the learning process. This robust online environment will meet the evolving needs of students and staff, facilitating teaching and learning, enhancing communication, strengthening the link between school and home, and ensuring operational and analytical excellence in the day-to-day operations of the School System.

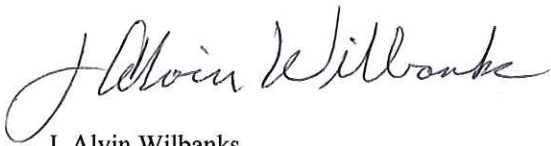
## OTHER INFORMATION

**Independent Audit:** The financial statements have been audited by Mauldin & Jenkins, LLC, whose opinion is expressed on page 1. The District complies with the requirements of the U.S. Office of Management and Budget's Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and the associated reports and schedules are presented in the last section of this report.

**Financial Reporting Awards:** For the 30th consecutive year, the Gwinnett County Board of Education received the Association of School Business Officials' (ASBO) Certificate of Excellence in Financial Reporting. This award certifies that the comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2016, substantially conforms to the principles and standards of financial reporting as recommended and adopted by the Association of School Business Officials of the United States and Canada. The award is granted only after an intensive review of financial reports by an expert panel of certified public accountants and practicing school business officials. ASBO's Certificate of Excellence in Financial Reporting is valid for one year only.

**Acknowledgments:** We wish to express our gratitude and appreciation to LaWanda Hankins, Director of Financial Reporting and Accounting and to the entire staff of the Business and Finance Division whose dedicated efforts and professionalism have enabled this report to be completed on a timely basis.

Respectfully submitted,

A handwritten signature in black ink, reading "J. Alvin Wilbanks". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

J. Alvin Wilbanks  
CEO/Superintendent

A handwritten signature in blue ink, reading "Joseph P. Heffron". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Joseph P. Heffron  
Chief Financial Officer





**The Certificate of Excellence in Financial Reporting  
is presented to**

**Gwinnett County Board of Education**

**for its Comprehensive Annual Financial Report (CAFR)  
for the Fiscal Year Ended June 30, 2016.**

The CAFR has been reviewed and met or exceeded  
ASBO International's Certificate of Excellence standards.



A handwritten signature in black ink, appearing to read 'Anthony N. Dragona', written over a horizontal line.

**Anthony N. Dragona, Ed.D., RSBA**  
President

A handwritten signature in black ink, appearing to read 'John D. Musso', written over a horizontal line.

**John D. Musso, CAE**  
Executive Director

# Gwinnett County Board of Education

## Function and Composition

### June 30, 2017

All matters relating to education and operation in the Gwinnett County Board of Education schools are governed and controlled by the Board of Education (Board), as provided by Georgia Law.

The Board has the responsibility to maintain a reasonably uniform system of public schools providing quality education for all young people of Gwinnett County. With the advice of the CEO/Superintendent, it must determine the policies and prescribe the rules and regulations for the management of the School System.

The Board holds regular public meetings once a month to conduct normal business. Additional called meetings are sometimes necessary for a specific purpose.

The Board is composed of five members who are elected on a district basis. Each member resides within one of five voting districts.

The Board elects annually a Chairman and Vice Chairman from its members.

As of January 1, 2017, the members of the Board and years of expiration of their terms are as follows:

<b>TITLE</b>	<b>NAME</b>	<b>TERM EXPIRES</b>
Chairman	Ms. Louise Radloff	12-31-2020
Vice-Chairman	Ms. Carole Boyce	12-31-2020
Board Member	Dr. Robert McClure	12-31-2018
Board Member	Mr. Daniel D. Seckinger	12-31-2018
Board Member	Ms. Mary Kay Murphy	12-31-2020

#### **MISSION STATEMENT**

The mission of the Gwinnett County Board of Education is to pursue excellence in academic knowledge, skills, and behavior for each student, resulting in measured improvement against local, national, and world-class standards.

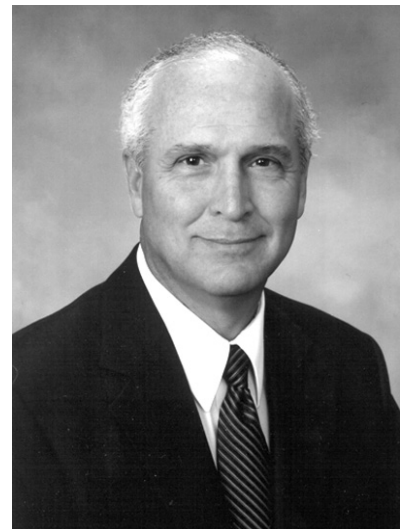
Gwinnett County Board of Education  
Elected Officials  
and  
CEO/Superintendent of Schools  
June 30, 2017



Louise Radloff  
Chairman



Carole Boyce  
Vice-Chairman



Dr. Robert McClure



Daniel D. Seckinger



Dr. Mary Kay Murphy



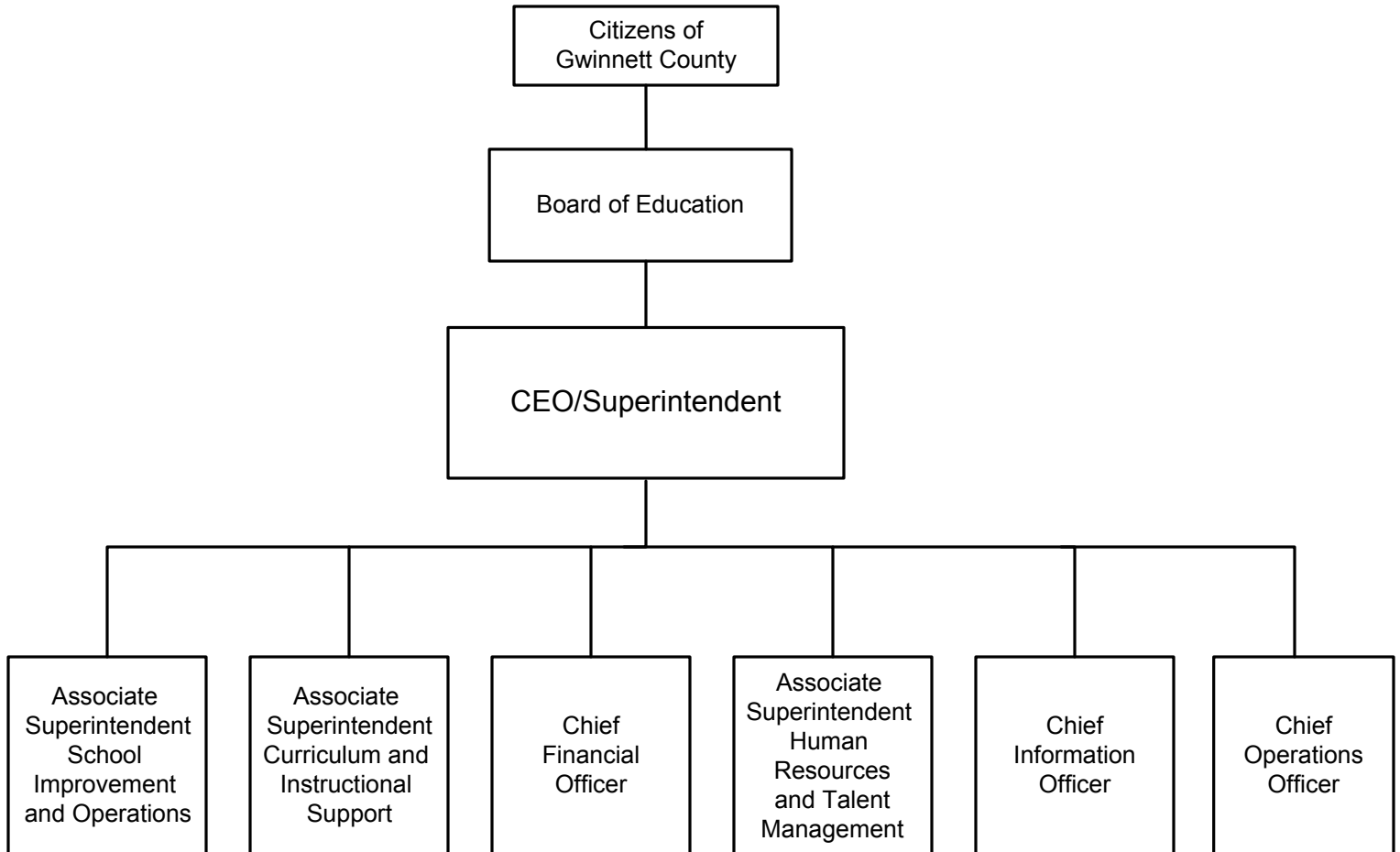
Alvin Wilbanks  
CEO/Superintendent

Gwinnett County Board of Education  
SUPERINTENDENT'S EXECUTIVE CABINET  
June 30, 2017

Mr. Alvin Wilbanks	CEO/Superintendent
Dr. Linda Anderson	Associate Superintendent of Human Resources and Talent Management
Dr. Frances Davis	Associate Superintendent for District Performance and Community Engagement
Dr. Steve Flynt	Associate Superintendent of School Improvement and Operations
Dr. Jonathan Patterson	Associate Superintendent of Curriculum & Instructional Support
Ms. Berney Kirkland	Chief of Staff
Mr. Joseph P Heffron	Chief Financial Officer
Mr. Frank Elmore	Chief Information Officer
Mr. Walt Martin	Interim Chief Operations Officer
Mr. Jorge Gomez	Executive Director of Administration and Policy



Gwinnett County Board of Education  
Organizational Chart  
June 30, 2017





## INDEPENDENT AUDITOR'S REPORT

---

**The Board of Education  
Gwinnett County, Georgia  
Suwanee, Georgia**

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the **Gwinnett County Board of Education** (the "Board"), as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

---

## ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Gwinnett County Board of Education, as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## ***Other Matters***

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, pension information, and budgetary comparison information of the General Fund on pages 4-18, 63-70, and 71, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### ***Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Board's basic financial statements. The combining fund financial statements, as listed in the accompanying table of contents, and the schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, as well as the introductory and the statistical sections, also as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining fund financial statements and the schedule of expenditures of federal awards (collectively “the supplementary information”) are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

#### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 20, 2017 on our consideration of the Board’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Board’s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Board’s internal control over financial reporting and compliance.

A handwritten signature in dark ink that reads "Mauldin & Jenkins, LLC". The signature is written in a cursive, flowing style.

Atlanta, Georgia  
December 20, 2017



## **Management's Discussion and Analysis (Unaudited)**

The discussion and analysis of the Gwinnett County Board of Education's (subsequently referred to as the Board) financial performance provides an overall review of the Board's financial activities for the fiscal year ended June 30, 2017. The intent of this discussion and analysis is to examine the Board's financial performance as a whole. Readers should also review the letter of transmittal and complete financial statements, with notes, to enhance their understanding of the Board's financial performance.

For the sixteenth year, the Board has prepared its annual financial report using the GASB 34 financial reporting model. The reporting model is a combination of both government-wide financial statements and fund financial statements. The basic financial statements contain three components:

- 1) Government-wide financial statements including the Statement of Net Position and the Statement of Activities which provide a broad, long-term view of the Board's finances.
- 2) Fund financial statements including the balance sheets that provide a greater level of detail and focus on how well the Board has performed in the short term in the most significant or major funds.
- 3) Notes to the financial statements.

This report presents the financial highlights for the fiscal year ended June 30, 2017 and other supplementary information.

### **Financial Highlights**

Key financial highlights for fiscal year 2017 are as follows:

- ❖ On the government-wide financial statements:
  - The financial status of the Board, as reflected in total net position, decreased \$12.5 million or 2.2% from fiscal year 2016. Net position of governmental activities decreased by \$13.8 million while the net position of the business-type activities increased \$1.3 million.
  - The Statement of Net Position reports a restricted amount of \$102.5 million. 98.0% or \$100.8 million of this restricted amount is due to the funds reserved for debt service requirements. Other amounts restricted include \$1.3 million reserved for the capital program and \$0.4 million reserved for grant programs.
  - The Board reported \$1.9 billion in expenses for the governmental activities. A total of \$951.5 million was offset by program specific grants, charges for services or contributions. General revenues, primarily property taxes and sales taxes were used to provide for the remaining expenses of these programs.
  - The Net Position of the Board's business-type activities - food services - increased \$1.3 million. Total expenses for food service activities were \$92.4 million. Charges for services, operating grants and contributions total \$93.4 million.

❖ On the fund financial statements:

- The General Fund (the primary operating fund), presented on a current financial resources basis, ended the fiscal year with a fund balance of \$264.2 million, an increase of \$47 million from June 30, 2016 fund balance of \$217.2 million.

## **Overview of the Financial Statements**

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the Board:

- The first types of statements are government-wide financial statements that provide both short-term and long-term information about the Board's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the Board, reporting the Board's operations in more detail than the government-wide statements.
  - ❖ The governmental funds statements tell how basic services such as instruction and instructional support services were financed in the short term as well as what remains for future spending.
  - ❖ Proprietary fund statements offer short and long-term financial information about the activities the Board operates like businesses, specifically the school nutrition program.
  - ❖ Fiduciary funds statements provide information about the financial relationships such as the Gwinnett Retirement System (GRS), in which the Board acts solely as a trustee or agent for the benefit of others, to whom the resources in question belong.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the Board's budget for the year and pension related information.

Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

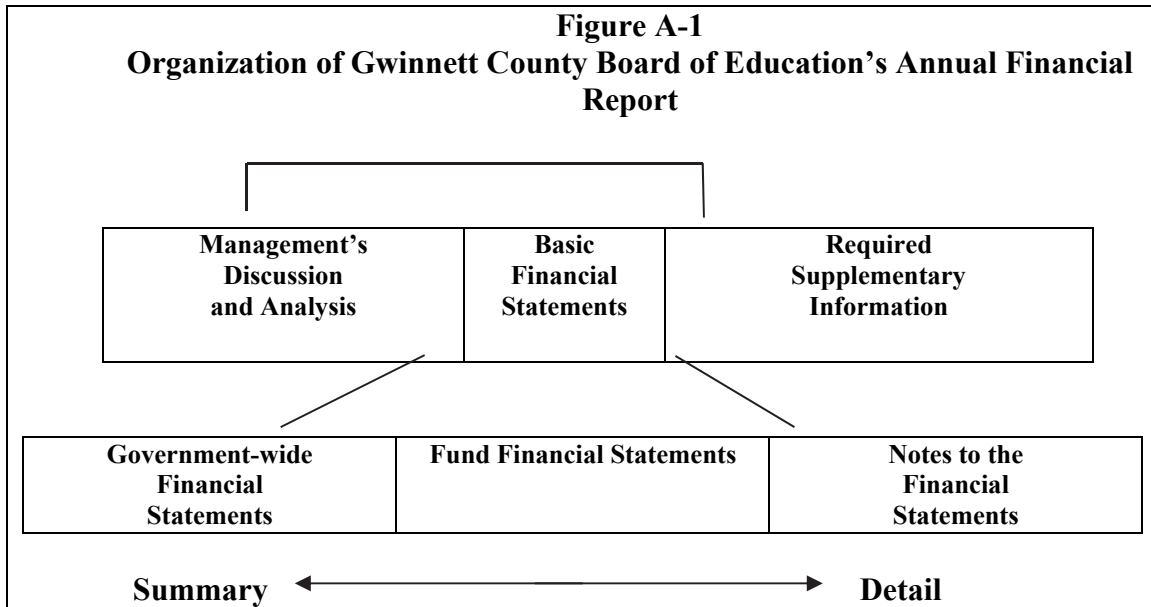


Figure A-2 summarizes the major features of the Board’s financial statements, including the portion of the Board’s activities they cover and the types of information they contain. The remainder of this overview section of management’s discussion and analysis highlights the structure and contents of each of the statements.

**Figure A-2**

**Major Features of the Government-Wide and Fund Financial Statements**

Fund Financial Statements				
	Government-wide Statements	Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire Board (except fiduciary funds)	The activities of the Board that are not proprietary or fiduciary, such as instruction, school administration, and building maintenance	Activities the Board operates similar to private businesses: food services.	Instances in which the Board administers resources on behalf of someone else, such as Gwinnett Retirement System
Required financial statements	<ul style="list-style-type: none"> <li>Statement of net position</li> <li>Statement of activities</li> </ul>	<ul style="list-style-type: none"> <li>Balance sheet</li> <li>Statement of revenues, expenditures, and changes in fund balance</li> </ul>	<ul style="list-style-type: none"> <li>Statement of net position</li> <li>Statement of revenues, expenses, and changes in fund net position</li> <li>Statement of cash flows</li> </ul>	<ul style="list-style-type: none"> <li>Statement of fiduciary net position</li> <li>Statement of changes in fiduciary net position</li> </ul>
Accounting Basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the fiscal year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term	All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can
Type of inflow/outflow information	All revenues and expenses during the fiscal year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the fiscal year; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the fiscal year, regardless of when cash is received or paid	All additions and deductions during the fiscal year, regardless of when cash is received or paid



## **Government-wide Statements**

The government-wide statements report information about the Board as a whole using accounting methods similar to those used by private-sector companies. The statement of Net position includes all of the Board's assets and liabilities. All of the current fiscal year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Board's net position and how they have changed. Net position, the difference between the Board's assets, deferred outflows of resources, liabilities and deferred inflows of resources, are one way to measure the Board's financial health or position.

Over time, increases or decreases in the Board's net position are an indication of whether its financial health is improving or deteriorating, respectively.

To assess the overall health of the Board, additional non-financial factors, such as changes in the property tax base, community support for education and student achievement should be considered.

The government-wide financial statements of the Board are divided into two categories:

- Governmental activities – All of the Board's basic services are included here, such as instruction and instructional support, administration, student transportation and maintenance and operation of facilities.
- Business type activities – The Board operates a food service operation and charges fees to staff, students and visitors to help cover the cost of the food service operation.

## **Fund Financial Statements**

The Board's fund financial statements, which begin on page 21, provide detailed information about the most significant funds, not the Board as a whole. Some funds are required by State law and some by bond requirements.

*Governmental funds* – Most of the Board's activities are reported in governmental funds, which focus on the determination of financial position and change in financial position, not on income determination. They are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Board's operations and the services it provides. Governmental fund information helps the reader

determine whether there are more or fewer financial resources that can be spent in the near future to finance the Board's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

*Proprietary funds* – Services for which the Board charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the government-wide statements. The Board's *enterprise funds* (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. The Board uses *internal service funds* (the other kind of proprietary fund) to report activities to provide supplies and services for its other programs and activities. The Board currently has internal service funds for warehouse activities, risk management and workers compensation, transportation and maintenance inventories and the Board's in-house print shop.

*Fiduciary funds*—The Board is the trustee, or *fiduciary*, for assets that belong to others, such as the Gwinnett Retirement System and miscellaneous funds held for specific instructional programs. The Board is responsible for ensuring that assets of these funds are used strictly for intended purposes and by those to whom the assets belong. The Board excludes these activities from the government-wide financial statements because it cannot use these assets to finance its operations.

## Financial Analysis of the Board as a Whole

Table 1, below, provides a summary of the Board's net position for the year ended June 30, 2017 compared to June 30, 2016.

Table 1 Summary of Net Position (in millions of dollars)							
	Governmental Activities		Business-type Activities		Total		Percentage Change
	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2017</u>	<u>2016</u>	<u>2016-2017</u>
Current and other assets	\$ 902.2	894.3	21.2	16.7	923.4	911.0	1.4%
Net capital assets	<u>2,346.9</u>	<u>2,355.3</u>	<u>7.0</u>	<u>7.7</u>	<u>2,353.9</u>	<u>2,363.0</u>	-0.4%
Total assets	<u>3,249.1</u>	<u>3,249.6</u>	<u>28.2</u>	<u>24.4</u>	<u>3,277.3</u>	<u>3,274.0</u>	0.1%
Deferred outflow of resources	704.0	338.3	9.5	5.3	713.5	343.6	107.7%
Long-term liabilities	3,084.6	2,609.7	19.4	12.2	3,104.0	2,621.9	18.4%
Other liabilities	<u>315.7</u>	<u>310.7</u>	<u>4.5</u>	<u>4.0</u>	<u>320.2</u>	<u>314.7</u>	1.7%
Total Liabilities	<u>3,400.3</u>	<u>2,920.4</u>	<u>23.9</u>	<u>16.2</u>	<u>3,424.2</u>	<u>2,936.6</u>	16.6%
Deferred inflows of resources	8.1	109.1	0.1	1.1	8.2	110.2	(92.6%)
Net position:							
Net investment in capital assets	1,323.6	1,240.4	7.0	7.7	1,330.6	1,248.1	(6.6%)
Restricted	102.5	122.4	-	-	102.5	122.4	(16.3%)
Unrestricted	<u>(881.4)</u>	<u>(804.3)</u>	<u>6.7</u>	<u>4.7</u>	<u>(874.7)</u>	<u>(799.6)</u>	9.4%
Total net position	\$ <u><u>544.7</u></u>	<u><u>558.5</u></u>	<u><u>13.7</u></u>	<u><u>12.4</u></u>	<u><u>558.4</u></u>	<u><u>570.9</u></u>	(2.21%)

The Board's combined net position decreased \$12.5 million or 2.2%. The largest portion of the Board's net position reflects its investment in capital assets net of any related outstanding debt. School building comprise the largest portion (78%) of the Board's capital assets. An additional portion of the net position is restricted net assets which experienced a 16.0% decrease over prior year. This decrease is due to the capital projects fund as projects near completion with the utilization of available resources. The net position of the Board's business-type activities increased \$1.3 million. This 10.48% increase is due to improved cash positioning while reducing liabilities.

**Table 2**  
**Changes in Net Position**  
Fiscal Year Ended June 30, 2017

Table 2 takes the information from the Statement of Activities and presents it in a format that shows total revenues first and then expenses and the resulting increase (decrease) in net position.

<p style="text-align: center;"><b>Table 2</b>  <b>Changes in Net Position from Operating Results (in millions of dollars)</b></p>							
	Governmental Activities		Business Type Activities		Total		Percentage Change
	2017	2016	2017	2016	2017	2016	2016-2017
<b>Revenues:</b>							
Program revenues:							
Charges for services	\$ 7.9	8.3	24.7	24.3	32.6	32.6	0.0%
Operating grants and contributions	919.7	878.9	68.7	67.5	988.4	946.4	4.4%
Capital grants and contributions	23.9	13.2	-	-	23.9	13.2	81.1%
General revenues:							
Property taxes	637.0	590.1	-	-	637.0	590.1	7.9%
Sales taxes	147.0	145.6	-	-	147.0	145.6	1.0%
Non-program specific state and federal aid	69.4	88.8	-	-	69.4	88.8	(21.8)%
Local school activity	26.7	26.3	-	-	26.7	26.3	1.5%
Interest and investment earnings	3.6	2.2	-	-	3.6	2.2	63.6%
Miscellaneous	34.3	34.6	-	-	34.3	34.6	(0.9)%
<b>Total Revenues</b>	<u>1,869.5</u>	<u>1,788.0</u>	<u>93.4</u>	<u>91.8</u>	<u>1,962.9</u>	<u>1,879.8</u>	4.4%
<b>Expenses:</b>							
Instruction	1,265.0	1,143.7	-	-	1,265.0	1,143.7	10.6%
Pupil services	55.6	49.7	-	-	55.6	49.7	11.9%
Instructional support	45.6	40.9	-	-	45.6	40.9	11.5%
Educational media services	23.3	20.3	-	-	23.3	20.3	14.8%
General administration	7.6	6.6	-	-	7.6	6.6	15.2%
School administration	139.4	121.3	-	-	139.4	121.3	14.9%
Business administration	12.3	10.8	-	-	12.3	10.8	13.9%
Maintenance and operations	119.6	111.2	-	-	119.6	111.2	7.6%
Pupil transportation	108.0	102.9	-	-	108.0	102.9	5.0%
Support services - central	60.0	52.1	-	-	60.0	52.1	15.2%
Other support services	4.3	7.1	-	-	4.3	7.1	(39.4)%
Interest	42.3	46.8	-	-	42.3	46.8	(9.6)%
Food services	-	-	92.4	89.5	92.4	89.5	3.2%
<b>Total Expenses</b>	<u>1,883.0</u>	<u>1,713.4</u>	<u>92.4</u>	<u>89.5</u>	<u>1,975.4</u>	<u>1,802.9</u>	9.6%
<b>Transfers</b>	(0.3)		0.3				
<b>Change in net position</b>	(13.8)	74.6	1.3	2.3	(12.5)	76.9	(116.3)%
Net position, July 1, 2016	558.5	483.9	12.4	10.1	570.9	494.0	
Net position, June 30, 2017	<u>\$ 544.7</u>	<u>558.5</u>	<u>13.7</u>	<u>12.4</u>	<u>558.4</u>	<u>570.9</u>	

Table 2 on the previous page shows that revenues from governmental activities for 2017 were \$1.9 billion, while total expenses plus transfers were \$1.9 billion. Governmental activities contributed \$13.8 million to the total decrease in net position, while business-type activities increased \$1.3 million for a net decrease of \$12.5 million.

Program revenues, in the form of charges for services, operating grants and contributions and capital grants and contributions increased \$51.1 million for governmental activities. This increase is largely due to an increase in state funding related to student growth and the capital-building program.

Property taxes comprise the largest percentage of the general revenues for the Board with 34% of total governmental activities revenues coming from this source. Property tax revenues increased 8% over the previous fiscal year, the result of improved property values. Sales tax revenues increased 1% from fiscal year 2016 to fiscal year 2017 with continued improvement due to a growing economy.

Total expenses increased \$172.5 million or 9.6%. Governmental activities experienced an increase of \$169.6 million, while business-type activities increased \$2.9 million. Governmental activities expenses have increased primarily in the functional areas of instruction, pupil services, business, general and school administration, and support services-central. This increase in expenses is due to salary improvements for all district staff, student growth, and the functional realignment of some school based positions. Other expenses remained stable as the District maintained several cost saving measures to help balance the budget, allowing the district to accommodate student growth and keeping student/teacher ratios within the limits established by State law.

Table 3 summarizes the cost of the Board's activities into eight functional categories—Instruction; Pupil and Instructional support services; Media services; General and Business administration; School administration; Maintenance and Operations; Pupil Transportation; Central and Other support areas and Interest expense. The table also shows each activity's net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial burden placed on the Board's local taxpayers by each of these functions.

The total cost of net governmental activities increased 9.9% while the net cost increased 14.6%. This increase in net cost of services can be attributed to the overall increase in costs due to student growth, technological improvements and increased employer costs.

<b>Table 3</b> <b>Net Cost of Governmental Activities</b> <b>(in millions of dollars)</b>						
	<b>Total Cost Of Services</b>		<b>Percentage Change</b>	<b>Net Cost of Services</b>		<b>Percentage Change</b>
	<b>2017</b>	<b>2016</b>	<b>2016-2017</b>	<b>2017</b>	<b>2016</b>	<b>2016-2017</b>
Instruction	\$ 1,265.0	1,143.7	10.6%	\$ 492.4	415.0	18.7%
Pupil and Instructional Support	101.2	90.6	11.7%	80.3	74.1	8.4%
Educational Media	23.3	20.3	14.8%	1.1	(1.6)	(168.8)%
General and Business	19.9	17.4	14.4%	(6.6)	(7.1)	(7.0)%
School Administration	139.4	121.3	14.9%	103.0	85.3	20.8%
Maintenance and Operations	119.6	111.2	7.6%	63.8	56.1	13.7%
Pupil Transportation	108.0	102.9	5.0%	96.8	93.2	3.9%
Central and Other	64.3	59.2	8.6%	58.3	52.2	11.7%
Interest	42.3	46.8	(9.6)%	42.3	45.8	-7.6%
Total	\$ 1,883.0	1,713.4	9.9%	\$ 931.4	813.0	14.6%

### Business Type Activities

Revenues for the Board's business-type activities were comprised of charges for services, federal and state reimbursements and investment earnings. (See Table 2).

- Total food services revenues plus transfers were \$1.3 million greater than expenses.
- Charges for services represent \$24.7 million of revenue. This represents amounts paid by students, teachers and other customers of the school nutrition program.
- Federal and state reimbursement for meals, including payments for free and reduced lunches, was \$68.7 million.
- Transfers were \$254,151.

The Statement of Revenues, Expenses, and Changes in Fund Net Position for this proprietary fund will further detail the actual results of operations.

### Governmental Funds

At June 30, 2017, the Board's governmental funds reported a fund balance of \$703,787,080. The combined balance of all governmental funds was \$2,491,263 lower than 2016 ending balance of \$706,278,343.

The fund balance of the General Fund was \$264,159,322 at June 30, 2017. This is an increase of \$46,979,105 from a June 30, 2016 fund balance of \$217,180,217. This increase



in fund balance is due to actual operating expenditures that were lower than budgeted while revenue for local property taxes and state student funding were both higher in 2017, by \$41,619,621 and \$15,230,882, respectively.

At June 30, 2017, the fund balance of the Capital Projects Fund was \$322,329,453. This is a decrease of \$31,892,742 from the balance that existed at June 30, 2016 of \$354,222,195. This decrease is due to school construction and improvement projects that were completed or progressed during the fiscal year.

At June 30, 2017, the fund balance of the Debt Service Fund was \$100,417,991. This is a decrease of \$17,862,659 from the balance that existed at June 30, 2016 of \$118,280,650. This decrease is due to higher payments related to servicing outstanding debt obligations. This fund accounts for annual property tax levies and other revenues that are used for the payment of principal and interest on general obligation bonds.

At June 30, 2017, the fund balance of the Nonmajor Governmental Fund was \$16,880,314. This is an increase of \$285,033 from the June 30, 2016 fund balance of \$16,595,281. Within the Nonmajor Governmental Funds, the Funds with the highest expenditures were Title I at \$41.4 million, IDEA Flow-through at \$33.0 million and Local School Funds at \$26.0 million. The Nonmajor Governmental Fund with the highest fund balance was the Local School Fund at \$16.2 million, 96% of the total fund balance of \$16.9 million. These non-major funds account for the District's federal, state, and local grant programs. Descriptions of these funds are in the Supplemental Information Combining Fund Statements section.

### **General Fund Budgeting Highlights**

The Board's budget is prepared according to Georgia State law. The most significant budgeted fund is the General Fund, funded primarily through state revenue and local property tax revenue.

During the course of the fiscal year, the Board amended its General Fund budget monthly. The most significant amendments were:

- An increase to expenditures to bring forward amounts for encumbrances from the prior fiscal year and rebudget.
- An increase to expenditures to bring forward unused budget balances for local schools from the prior fiscal year and rebudget.
- An increase in expenditures as a result of the annual mid-term salary and fringe benefit amendment. This amendment is done annually to adjust all salary and fringe benefit budgets to reflect actual rather than projected average salaries and actual numbers of positions. This amendment is necessary to bring budgets in line with the actual salary and fringe benefit costs once all employees are hired and are in place.

Although the Board's final budget for the General Fund anticipated that expenditures plus transfers would exceed revenues by \$23.1 million, the actual results for the fiscal year show

that expenditures plus transfers were under revenues by \$34.0 million, a variance of \$57.1 million.

The primary reason for this variance is growth in the property tax digest, lapsed expenditures, which are those expenditures that are budgeted but do not materialize by year-end and a smaller state “austerity” cut. These along with the Board’s continued cost saving measures have allowed the financial position to improve.

## **Capital Asset and Debt Administration**

### **Capital Assets**

At June 30, 2017, the Board had \$2,346,917,046 invested in a broad range of capital assets, including land, buildings, furniture, and equipment for its governmental activities. The Board’s business-type activities had an investment of \$6,939,914 invested in equipment and furniture and is funded with revenues from its operations. The current capital improvement program for governmental activities is funded with revenue from a one-cent special purpose local option sales tax (SPLOST) with current cash flow being provided from general obligation bonds issued in prior fiscal years in the amount of \$442.8 million. State capital outlay grants provided \$24.6 million. The capital improvement program is also funded with general obligation bonds issued during fiscal year 2014 for \$211,380,000.

Capital Assets (net of depreciation) (in millions of dollars)							Total Percentage Change 2016-2017
Governmental Activities		Business-type Activities		Total			
2017	2016	2017	2016	2017	2016		
Land	\$ 330.2	320.0	--	--	330.2	320.0	3.2%
Construction in progress	72.3	84.6	--	--	72.3	84.6	(14.5)%
Buildings	1,841.7	1,832.3	--	--	1,841.7	1,832.3	0.5%
Equipment, vehicles, & other	102.7	118.4	6.9	7.7	109.6	126.1	(13.1)%
	<u>\$ 2,346.9</u>	<u>2,355.3</u>	<u>6.9</u>	<u>7.7</u>	<u>2,353.8</u>	<u>2,363.0</u>	(0.4)%

More detailed information about capital assets can be found in note 6 of the Notes to the Basic Financial Statements.

## Debt Administration

At June 30, 2017, the Board had \$1,113,590,000 in general obligation bonded debt. The proceeds of the bonds were used to finance expenditures related to the Board's capital improvement program. 40% or \$442.8 million of the debt (Series 2012a and 2016) will be repaid with proceeds from SPLOST. During fiscal year 2017, the District refunded a portion of the Series 2012A and 2013 bonds, resulting in a net present value savings of \$6.7 million. Additionally, the Board has long-term debt obligations certificates of participation in the amount of \$159.2 million.

The District maintains a "Aaa" rating from Moody's and a "AAA" rating from Standard and Poor's for general obligation debt. The certificates of participation also received an insured rating "Aaa" from Moody's and uninsured ratings of AA by Standard and Poor's and AA+ by Moody's.

<b>Outstanding Long-Term Debt</b> <b>(in millions of dollars)</b>			
	<b>2017</b>	<b>2016</b>	<b>Total Percentage Change</b>
General obligation bonds & notes (financed with property taxes)	\$ 1,113.6	1,188.7	(6.3)%
Certificates of Participation	159.2	174.9	(9.0)%
Total	\$ 1,272.8	1,363.6	(6.7)%

More detailed information about long-term debt can be found in note 7 of the Notes to the Basic Financial Statements.

## General Budgetary Highlights and Economic Factors

The fiscal year 2018 budget was presented to the public with the final adoption on May 18, 2017. The budget represents an investment plan for Gwinnett County Public Schools, its students, employees, and the community as a whole. The budget is tied directly to the strategic vision and direction of the Board of Education.

The Total Budget for FY2018 is approximately \$2.1 billion, representing an increase of 1.8% from the amended FY2017 Total Budget. The budget for the general operations of the school district is reflected in the General Fund at \$1.6 billion, an increase of 3.6% over FY2017.

**The General Fund** represents 76.3% of the Total Budget. Primary day-to-day operations of the school district are budgeted through the General Fund. Student achievement and the teaching and learning process are the central focus of this budget,

as evidenced by the fact that 71.7% of the General Fund budget is targeted for instructional services. The General Fund budget increased by 3.6% over the FY2017 budget. The budgeted expenditure per student increased by 2.4% to \$8,853.

The General Fund is funded with projected state revenue in the amount of \$958.6 million, federal revenue of \$0.5 million, and projected local revenue in the amount of \$643.0 million.

The millage rate to support this budget is projected to remain unchanged from the previous year rate of 19.8 mills. Also, positively impacting revenue estimates for FY2018 is the projected growth in the local property tax digest. For the fourth year in a row, the county's property tax digest is expected to grow. The increase in property tax revenue is budgeted at \$23.7 million, a 4.7% increase.

The State revenue is expected to increase by \$52.6 million over fiscal year 2017 funding. The State funding includes the continuation of state revenue "austerity" cuts made to the Quality Basic Education (QBE) funding formula – cuts that began in FY2003. With the State's budget providing a reduction to these cuts, the fiscal year 2018 reduction will remain unchanged from 2017 at \$17.4 million. The cumulative effect of these reductions on the school district over the 16-year period is the loss of just under \$900 million.

For FY2018 the school district once again closely scrutinized all proposed expenditures. For the fourth consecutive year, the FY2018 budget offers the opportunity to fund salary improvements for employees, as well as a number of critical improvements in the areas of instruction and operations. The budget includes a longevity-step salary increase for all eligible employees at a cost of approximately \$15.1 million. Also included is a cost of living salary increase for all employees at cost of \$19.6 million. An increase in employer benefit costs related to healthcare and pensions will add approximately \$32.0 million in expenses for the District.

**The Special Revenue Fund** FY2018 budget is projected to be \$80.3 million, a decrease of \$10.6 million over FY2017. This fund accounts for federal categorical grants such as Title I, IDEA Flow-through, Title II, and secondary vocational grants as well as state and local grants.

**The Capital Projects Fund** FY2018 budget totals \$149.1 million, a decrease of \$3.3 million from the FY2017 level. This fund includes state capital outlay grants, proceeds general obligation bonds, and the tax proceeds and expenses funded by the special purpose local option sales tax (SPLOST) approved by voters in November 2011 and 2015.

**The Debt Service Fund** FY2018 budget is \$161.9 million, a decrease of \$3.3 million from the FY2017 budget. This fund represents the budgeted principal and interest payments for the District's outstanding debt (See note 7 in the Notes to the Basic Financial Statements for more detailed information). The principal and interest payments on Series 2012a and Series 2016 will be paid with accumulated sales tax

proceeds and will not require a debt service property tax levy. The millage rate required for the remaining debt service on the General Obligation bonds remained unchanged from the FY2017 rate of 2.05 mills.

**The Enterprise Fund** contains the budget for the cafeteria operations for the school district. The total budget for this fund is \$93.1 million for FY2018.

**The Internal Service Fund** represents the operations of the school district's worker's compensation/risk management fund, employee short-term disability program, and the in-house print shop. The total budget for this fund is \$11.2 million for FY2018.

### **Contacting the Board's Financial Management**

This financial report is designed to provide the Board's citizens, taxpayers, customers, and investors and creditors with a general overview of the Board's finances and to demonstrate the Board's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Joseph P. Heffron, Chief Financial Officer, Gwinnett County Public Schools, 437 Old Peachtree Road Northwest, Suwanee, Georgia 30024-2978.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Net Position**  
**As of June 30, 2017**

	<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>
<b>Assets</b>			
Current assets:			
Cash and cash equivalents	\$ 121,341,322	\$ 5,335,124	\$ 126,676,446
Investments at fair value	585,825,073	15,582,718	601,407,791
Receivables:			
Interest	614,219	-	614,219
Taxes	23,395,392	-	23,395,392
Accounts	738,099	12,369	750,468
Internal balances	528,186	(528,186)	-
Due from other governments	163,006,612	284,898	163,291,510
Allowance for doubtful accounts	(675,940)	-	(675,940)
Other	220,473	-	220,473
Inventory	7,038,571	543,695	7,582,266
Total current assets	<u>902,032,007</u>	<u>21,230,618</u>	<u>923,262,625</u>
Noncurrent assets:			
Prepaid bond insurance premium	172,481	-	172,481
Capital assets:			
Land and construction in progress	402,508,574	-	402,508,574
Depreciable assets	2,991,203,412	29,184,191	3,020,387,603
Accumulated depreciation	<u>(1,046,794,940)</u>	<u>(22,244,277)</u>	<u>(1,069,039,217)</u>
Total noncurrent assets	<u>2,347,089,527</u>	<u>6,939,914</u>	<u>2,354,029,441</u>
Total assets	<u>3,249,121,534</u>	<u>28,170,532</u>	<u>3,277,292,066</u>
<b>Deferred Outflows of Resources</b>			
Deferred loss on refunding	33,174,985	-	33,174,985
Pension related items	<u>670,814,410</u>	<u>9,483,770</u>	<u>680,298,180</u>
Total deferred outflows of resources	<u>703,989,395</u>	<u>9,483,770</u>	<u>713,473,165</u>
<b>Liabilities</b>			
Current liabilities:			
Cash overdrafts	11,787,642	-	11,787,642
Accounts and contracts payable	28,720,085	394,060	29,114,145
Claims payable	16,512,176	-	16,512,176
Salaries payable	131,059,518	2,308,278	133,367,796
Unearned revenue	-	1,374,575	1,374,575
Due to other governments	28,072	415,947	444,019
General obligation bonds-current	83,770,000	-	83,770,000
Certificates of participation-current	16,515,000	-	16,515,000
Accrued interest payable	24,988,537	-	24,988,537
Compensated absences-current	<u>2,349,060</u>	<u>-</u>	<u>2,349,060</u>
Total current liabilities	<u>315,730,090</u>	<u>4,492,860</u>	<u>320,222,950</u>
Noncurrent liabilities:			
General obligation bonds	1,127,290,221	-	1,127,290,221
Certificates of participation	149,954,404	-	149,954,404
Net pension liability	1,796,250,133	19,400,788	1,815,650,921
Compensated absences	<u>11,076,184</u>	<u>-</u>	<u>11,076,184</u>
Total non-current liabilities	<u>3,084,570,942</u>	<u>19,400,788</u>	<u>3,103,971,730</u>
Total liabilities	<u>3,400,301,032</u>	<u>23,893,648</u>	<u>3,424,194,680</u>
<b>Deferred Inflows of Resources</b>			
Pension related items	<u>8,079,246</u>	<u>79,252</u>	<u>8,158,498</u>
Total deferred inflows of resources	<u>8,079,246</u>	<u>79,252</u>	<u>8,158,498</u>
<b>Net Position</b>			
Net investment in capital assets	1,323,612,456	6,939,914	1,330,552,370
Restricted for:			
Grant programs	423,360	-	423,360
Debt service	100,799,961	-	100,799,961
Capital projects	1,279,403	-	1,279,403
Unrestricted	<u>(881,384,529)</u>	<u>6,741,488</u>	<u>(874,643,041)</u>
Total net position	<u>\$ 544,730,651</u>	<u>\$ 13,681,402</u>	<u>\$ 558,412,053</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Activities**  
**For the Fiscal Year Ended June 30, 2017**

Functions	Expenses	Program Revenues			Net (Expenses) Revenues and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business - Type Activities	
						Total	Total
<b>Governmental activities:</b>							
Instruction	\$ 1,265,022,313	\$ 7,907,718	\$ 751,545,577	\$ 13,189,574	\$ (492,379,444)	\$ -	\$ (492,379,444)
Pupil services	55,622,547	-	8,295,172	104,714	(47,222,661)	-	(47,222,661)
Instructional support	45,536,185	-	12,478,202	10,976	(33,047,007)	-	(33,047,007)
Educational media services	23,286,603	-	22,161,225	14,854	(1,110,524)	-	(1,110,524)
General administration	7,554,221	-	25,123,131	-	17,568,910	-	17,568,910
School administration	139,428,972	-	36,378,229	9,929	(103,040,814)	-	(103,040,814)
Business administration	12,288,308	-	107,338	1,254,674	(10,926,296)	-	(10,926,296)
Maintenance and operations	119,607,963	-	55,654,998	110,798	(63,842,167)	-	(63,842,167)
Pupil transportation	108,026,989	-	6,979,597	4,210,862	(96,836,530)	-	(96,836,530)
Support services-central	60,002,371	-	790,006	4,958,539	(54,253,826)	-	(54,253,826)
Other support services	4,299,776	-	259,076	11,020	(4,029,680)	-	(4,029,680)
Interest and issuance costs	42,327,919	-	-	-	(42,327,919)	-	(42,327,919)
Total governmental activities	1,883,004,167	7,907,718	919,772,551	23,875,940	(931,447,958)	-	(931,447,958)
<b>Business-type activities:</b>							
Food services	92,399,216	24,670,613	68,689,355	-	-	960,752	960,752
Total business-type activities	92,399,216	24,670,613	68,689,355	-	-	960,752	960,752
Total school district	\$ 1,975,403,383	\$ 32,578,331	\$ 988,461,906	\$ 23,875,940	(931,447,958)	960,752	(930,487,206)
General revenues:							
Taxes:							
Property taxes levied for general purposes					579,373,768	-	579,373,768
Property taxes levied for debt services					57,574,503	-	57,574,503
Sales taxes					146,981,144	-	146,981,144
Federal and state aid not restricted to specific programs					69,393,703	-	69,393,703
Unrestricted interest and investment earnings					3,670,855	51,205	3,722,060
Unrestricted local school activity					26,650,396	-	26,650,396
Miscellaneous					34,307,795	-	34,307,795
Transfers					(254,151)	254,151	-
Total general revenues and transfers					917,698,013	305,356	918,003,369
Change in net position					(13,749,945)	1,266,108	(12,483,837)
Net position, July 1, 2016					558,480,596	12,415,294	570,895,890
Net position, June 30, 2017					\$ 544,730,651	\$ 13,681,402	\$ 558,412,053

See accompanying notes to basic financial statements.



**GWINNETT COUNTY BOARD OF EDUCATION**  
**Balance Sheet**  
**Governmental Funds**  
**As of June 30, 2017**

	General Fund	Capital Projects Fund	Debt Service Fund	Nonmajor Governmental Funds	Total Governmental Funds
<b>Assets</b>					
Cash and cash equivalents	\$ 96,429,844	\$ 21,061,204	\$ 685,440	\$ 2,223,488	\$ 120,399,976
Investments at fair value	184,015,830	283,587,159	99,466,036	18,756,048	585,825,073
Receivables:					
Taxes	10,062,203	12,654,321	678,868	-	23,395,392
Interest	156,022	432,697	25,500	-	614,219
Due from other governments	127,571,435	24,198,117	-	11,236,893	163,006,445
Due from other funds	17,821,102	-	-	310,639	18,131,741
Accounts	715,831	-	-	-	715,831
Other	32,599	187,874	-	-	220,473
Allowance for doubtful accounts	(620,057)	-	(55,883)	-	(675,940)
Total assets	<u>\$ 436,184,809</u>	<u>\$ 342,121,372</u>	<u>\$ 100,799,961</u>	<u>\$ 32,527,068</u>	<u>\$ 911,633,210</u>
<b>Liabilities, deferred inflows of resources, and fund balances</b>					
Liabilities:					
Cash overdrafts	\$ 11,606,127	\$ -	\$ -	\$ -	\$ 11,606,127
Accounts and contracts payable	9,526,565	17,283,516	-	507,281	27,317,362
Salaries and benefits payable	125,540,251	-	-	5,519,267	131,059,518
Due to other funds	21,578,395	2,508,403	-	9,620,206	33,707,004
Due to other governments	28,001	-	-	-	28,001
Total liabilities	<u>168,279,339</u>	<u>19,791,919</u>	<u>-</u>	<u>15,646,754</u>	<u>203,718,012</u>
Deferred inflows of resources:					
Unavailable revenue - property taxes	<u>3,746,148</u>	<u>-</u>	<u>381,970</u>	<u>-</u>	<u>4,128,118</u>
Total deferred inflows of resources	<u>3,746,148</u>	<u>-</u>	<u>381,970</u>	<u>-</u>	<u>4,128,118</u>
Fund balances:					
Restricted	-	322,329,453	100,417,991	423,360	423,170,804
Committed	-	-	-	16,456,954	16,456,954
Assigned	91,841,338	-	-	-	91,841,338
Unassigned	<u>172,317,984</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>172,317,984</u>
Total fund balances	<u>264,159,322</u>	<u>322,329,453</u>	<u>100,417,991</u>	<u>16,880,314</u>	<u>703,787,080</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 436,184,809</u>	<u>\$ 342,121,372</u>	<u>\$ 100,799,961</u>	<u>\$ 32,527,068</u>	<u>\$ 911,633,210</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Reconciliation of the Governmental Funds Balance Sheet**  
**with the Statement of Net Position**  
**As of June 30, 2017**

Amounts reported for governmental activities in the statement of net position are different because:

Total fund balance-governmental funds	\$	703,787,080
Capital assets used in governmental activities are not current financial resources and, therefore, are not reported as assets in governmental funds. The cost of the assets is \$3,392,926,984 and the accumulated depreciation is \$1,046,213,706.		2,346,713,278
Property tax revenue that is not available to pay for current period expenditures has been deferred in the governmental funds but is recognized as revenue in the government-wide financial statements.		4,128,118
Internal service funds are used by the Board's management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service funds are included with governmental activities in the statement of net position.		5,342,686
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported as liabilities in the governmental funds. Long-term liabilities and related amounts at fiscal year-end consist of:		
Bonds payable	\$ (1,113,590,000)	
Bond issuance premium on bond refunding	(97,470,221)	
Deferred loss on bond refunding	30,978,157	
Net pension liability	(1,794,854,269)	
Deferred outflows pension related items	670,282,457	
Deferred inflows pension related items	(8,072,759)	
Prepaid premium for bond insurance costs	172,481	
Certificates of participation	(159,155,000)	
Certificates of participation issuance premium	(7,314,404)	
Deferred loss on certificates of participation refunding	2,196,828	
Accrued interest payable	(24,988,537)	
Compensated absences	(13,425,244)	
		(2,515,240,511)
Total net position--governmental activities	\$	544,730,651

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Governmental Funds**  
**For the Fiscal Year Ended June 30, 2017**

	General Fund	Capital Projects Fund	Debt Service Fund	Nonmajor Governmental Funds	Total Governmental Funds
<b>Revenues:</b>					
Property taxes	\$ 579,316,740	\$ -	\$ 57,556,057	\$ -	\$ 636,872,797
Sales tax	-	146,981,144	-	-	146,981,144
Other local sources	33,531,125	-	-	27,427,066	60,958,191
State sources	915,396,807	24,587,977	-	896,466	940,881,250
Federal sources	626,696	-	960,469	77,890,736	79,477,901
Investment earnings	1,465,605	1,640,258	564,992	-	3,670,855
Total revenues	<u>1,530,336,973</u>	<u>173,209,379</u>	<u>59,081,518</u>	<u>106,214,268</u>	<u>1,868,842,138</u>
<b>Expenditures:</b>					
<b>Current:</b>					
Instruction	956,392,538	-	-	94,158,399	1,050,550,937
Pupil services	47,099,104	-	-	4,765,162	51,864,266
Instructional support	33,636,598	-	-	7,138,202	40,774,800
Educational media services	20,177,883	-	-	9,820	20,187,703
General administration	3,576,342	-	-	3,229,863	6,806,205
School administration	126,653,420	-	-	-	126,653,420
Business administration	10,293,720	-	-	91,925	10,385,645
Maintenance & operations	109,633,224	-	-	934	109,634,158
Pupil transportation	99,933,957	-	-	333,456	100,267,413
Support services-central	53,801,745	-	-	550,682	54,352,427
Other support services	3,545,694	-	-	322,885	3,868,579
<b>Capital outlay:</b>					
Capital outlay	7,199,374	116,811,126	-	-	124,010,500
<b>Debt service:</b>					
Debt service-principal	-	-	104,125,000	-	104,125,000
Debt service-interest	-	-	61,110,172	-	61,110,172
Issuance costs	-	576,074	-	-	576,074
Total expenditures	<u>1,471,943,599</u>	<u>117,387,200</u>	<u>165,235,172</u>	<u>110,601,328</u>	<u>1,865,167,299</u>
Excess (deficiency) of revenues over (under) expenditures	<u>58,393,374</u>	<u>55,822,179</u>	<u>(106,153,654)</u>	<u>(4,387,060)</u>	<u>3,674,839</u>
Other financing sources (uses):					
Proceeds from refunding bonds	-	97,335,000	-	-	97,335,000
Payments to refund debt escrow agent	-	(96,758,926)	-	-	(96,758,926)
Transfers in	-	-	88,290,995	4,672,093	92,963,088
Transfers out	(11,414,269)	(88,290,995)	-	-	(99,705,264)
Total other financing sources (uses)	<u>(11,414,269)</u>	<u>(87,714,921)</u>	<u>88,290,995</u>	<u>4,672,093</u>	<u>(6,166,102)</u>
Net change in fund balances	46,979,105	(31,892,742)	(17,862,659)	285,033	(2,491,263)
Fund balances - July 1, 2016	<u>217,180,217</u>	<u>354,222,195</u>	<u>118,280,650</u>	<u>16,595,281</u>	<u>706,278,343</u>
Fund balances - June 30, 2017	<u>\$ 264,159,322</u>	<u>\$ 322,329,453</u>	<u>\$ 100,417,991</u>	<u>\$ 16,880,314</u>	<u>\$ 703,787,080</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Reconciliation of the Governmental Funds Statement of Revenues, Expenditures,**  
**and Changes in Fund Balances with the Government-Wide Statement of Activities**  
**For the Fiscal Year Ended June 30, 2017**

Total net change in fund balances-governmental funds	\$	(2,491,263)
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Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays of \$81,011,652 were less than depreciation expense of \$85,713,438 in the current period.		(4,701,786)
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Disposals of capital assets are not reflected in the governmental funds, but the loss on the disposal of these assets at their net book value is reflected on the statement of activities.		(3,644,011)
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Property tax revenue that is not available to pay for current period expenditures has been deferred in the governmental funds but is recognized as revenue in the government-wide financial statements. The change in unavailable revenue from prior fiscal year to the current fiscal year is recorded as revenue in the statement of activities.		75,475
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Issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction; however, has any effect on net position. Also, governmental funds report the effect of premiums, deferred losses on refundings, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. Additionally the net pension liability and related amounts are not accrued in the governmental funds. The details of this difference are as follows:

Repayment of bond principal	\$	88,425,000	
Repayment of certificates of participation		15,700,000	
Issuance of refunding bonds		(97,335,000)	
Payments to refunded debt escrow agent		96,758,926	
Amortization of premium on bonds and certificates of participation		21,503,106	
Amortization of prepaid bond insurance		(48,643)	
Amortization of deferred loss on refunding of bonds		(3,085,765)	
Change in net pension liability and related items		(126,108,944)	
			(4,191,320)

Interest expense reported in the statement of activities is recorded as incurred, whereas interest expenditures in the governmental fund statements is reported when due.		989,629
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Compensated absences do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds.		(115,670)
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Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of the internal service funds is reported with governmental activities.		329,001
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Change in net position of governmental activities	\$	(13,749,945)
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See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Net Position**  
**Proprietary Funds**  
**As of June 30, 2017**

	Business Type Activities:			Governmental Activities:
	Enterprise Fund School Nutrition Program	Non-major Enterprise Fund Café Operations	Total Enterprise Funds	Internal Service Funds
<b>Assets</b>				
Current assets:				
Cash and cash equivalents	\$ 5,302,080	\$ 33,044	\$ 5,335,124	\$ 941,346
Investments at fair value	15,582,718	-	15,582,718	-
Receivables:				
Due from other funds	-	-	-	20,856,240
Due from other governments	284,898	-	284,898	167
Accounts receivable	12,369	-	12,369	-
Inventory	537,939	5,756	543,695	7,038,571
Total current assets	<u>21,720,004</u>	<u>38,800</u>	<u>21,758,804</u>	<u>28,836,324</u>
Noncurrent assets:				
Capital assets:				
Equipment	29,184,191	-	29,184,191	785,002
Accumulated depreciation	(22,244,277)	-	(22,244,277)	(581,234)
Total noncurrent assets	<u>6,939,914</u>	<u>-</u>	<u>6,939,914</u>	<u>203,768</u>
Total assets	<u>28,659,918</u>	<u>38,800</u>	<u>28,698,718</u>	<u>29,040,092</u>
<b>Deferred outflows of resources</b>				
Pension related items	<u>9,483,770</u>	<u>-</u>	<u>9,483,770</u>	<u>531,953</u>
<b>Liabilities</b>				
Current liabilities:				
Cash overdrafts	-	-	-	181,515
Accounts and contracts payable	385,501	8,559	394,060	965,790
Salaries payable	2,308,278	-	2,308,278	-
Due to other funds	502,426	25,760	528,186	5,167,456
Due to other governments	415,947	-	415,947	71
Unearned revenue	1,370,094	4,481	1,374,575	-
Claims payable	-	-	-	16,512,176
Total current liabilities	<u>4,982,246</u>	<u>38,800</u>	<u>5,021,046</u>	<u>22,827,008</u>
Noncurrent liabilities:				
Net pension liability	<u>19,400,788</u>	<u>-</u>	<u>19,400,788</u>	<u>1,395,864</u>
Total liabilities	<u>24,383,034</u>	<u>38,800</u>	<u>24,421,834</u>	<u>24,222,872</u>
<b>Deferred inflows of resources</b>				
Pension related items	<u>79,252</u>	<u>-</u>	<u>79,252</u>	<u>6,487</u>
<b>Net Position</b>				
Investment in capital assets	6,939,914	-	6,939,914	203,768
Unrestricted	<u>6,741,488</u>	<u>-</u>	<u>6,741,488</u>	<u>5,138,918</u>
Total net position	<u>\$ 13,681,402</u>	<u>\$ -</u>	<u>\$ 13,681,402</u>	<u>\$ 5,342,686</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Revenues, Expenses, and Changes in Fund Net Position**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2017**

	Business-Type Activities:			Governmental Activities:
	Enterprise Fund School Nutrition Program	Non-major Enterprise Fund Café Operations	Total Enterprise Funds	Internal Service Funds
<b>Operating revenues:</b>				
Charges for services	\$ 24,413,968	\$ 256,645	\$ 24,670,613	\$ 21,960,313
Total operating revenues	<u>24,413,968</u>	<u>256,645</u>	<u>24,670,613</u>	<u>21,960,313</u>
<b>Operating expenses:</b>				
Salaries and employee benefits	33,588,748	196,076	33,784,824	1,157,314
Food and supplies	43,478,086	234,107	43,712,193	15,016,432
USDA commodities	516	-	516	-
Purchased services	8,458,897	91,219	8,550,116	1,104,977
Travel	25,961	-	25,961	3,338
Depreciation	1,438,690	-	1,438,690	70,515
Claims expense	-	-	-	8,923,799
Insurance premiums	-	-	-	1,841,959
Other expenses	4,886,916	-	4,886,916	1,003
Total operating expenses	<u>91,877,814</u>	<u>521,402</u>	<u>92,399,216</u>	<u>28,119,337</u>
Operating income (loss)	<u>(67,463,846)</u>	<u>(264,757)</u>	<u>(67,728,603)</u>	<u>(6,159,024)</u>
<b>Nonoperating revenues</b>				
Investment earnings	50,820	385	51,205	-
State grants	2,365,206	-	2,365,206	-
Federal grants	66,324,149	-	66,324,149	-
Total nonoperating revenues	<u>68,740,175</u>	<u>385</u>	<u>68,740,560</u>	<u>-</u>
Income (loss) before transfers	1,276,329	(264,372)	1,011,957	(6,159,024)
Transfers in	-	254,151	254,151	6,488,025
Change in net position	1,276,329	(10,221)	1,266,108	329,001
Total net position-July 1, 2016	12,405,073	10,221	12,415,294	5,013,685
Total net position-June 30, 2017	<u>\$ 13,681,402</u>	<u>\$ -</u>	<u>\$ 13,681,402</u>	<u>\$ 5,342,686</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2017**

	Business Type Activities:			Governmental Activities:
	Enterprise Fund School Nutrition Program	Non-major Enterprise Fund Café Operations	Total Enterprise Funds	Internal Service Funds
<b>Cash flows from operating activities</b>				
Cash received from user charges	\$ 24,381,318	\$ 256,645	\$ 24,637,963	\$ 19,928,963
Cash payments to employees for services	(31,478,883)	(196,076)	(31,674,959)	(1,052,008)
Cash payments for insurance claims	-	-	-	(7,352,028)
Cash payments to suppliers for goods and services	(43,013,272)	(220,034)	(43,233,306)	(15,081,250)
Cash payments for other operating expenses	(13,426,040)	(89,510)	(13,515,550)	(2,951,277)
Net cash (used for) operating activities	(63,536,877)	(248,975)	(63,785,852)	(6,507,600)
<b>Cash flows from noncapital financing activities</b>				
State and federal grants	68,688,839	-	68,688,839	-
Transfers in	-	254,151	254,151	6,488,025
Other	-	-	-	(68,179)
Net cash provided by noncapital financing activities	68,688,839	254,151	68,942,990	6,419,846
<b>Cash flows from capital and related financing activities</b>				
Acquisition of equipment	(679,049)	-	(679,049)	-
Net cash (used for) capital and related financing activities	(679,049)	-	(679,049)	-
<b>Cash flows from investing activities</b>				
Interest on investments	50,820	385	51,205	-
Net cash provided by investing activities	50,820	385	51,205	-
Net increase (decrease) in cash and cash equivalents	4,523,733	5,561	4,529,294	(87,754)
Cash and cash equivalents--beginning	16,361,065	27,483	16,388,548	1,029,100
Cash and cash equivalents--ending	\$ 20,884,798	\$ 33,044	\$ 20,917,842	\$ 941,346
Reconciliation of operating income (loss) to net cash (used for) operating activities:				
Operating income (loss)	\$ (67,463,846)	\$ (264,757)	\$ (67,728,603)	\$ (6,159,024)
Adjustments to reconcile operating income (loss) to net cash (used for) operating activities:				
Depreciation	1,438,690	-	1,438,690	70,515
Changes in assets and liabilities:				
Due from other governments	(25,877)	-	(25,877)	-
Due from other funds	-	-	-	(2,031,350)
Accounts receivable	(6,258)	-	(6,258)	-
Deferred outflows for pension	(4,203,246)	-	(4,203,246)	(281,774)
Inventories	(14,801)	632	(14,169)	45,944
Net pension liability	7,202,636	-	7,202,636	459,000
Deferred inflows for pension	(1,004,157)	-	(1,004,157)	(71,922)
Unearned revenue	(54,266)	1,709	(52,557)	-
Accounts and other payables	435,656	1,891	437,547	(142,933)
Claims payable	-	-	-	1,571,771
Salaries payable	114,633	-	114,633	-
Due to other funds	43,959	11,550	55,509	32,173
Net cash (used for) operating activities	\$ (63,536,877)	\$ (248,975)	\$ (63,785,852)	\$ (6,507,600)

**Noncash noncapital financing activities**

During the fiscal year, the Board received \$516, in the School Nutrition Program, of grants and commodities from the US Department of Agriculture.

See accompanying notes to basic financial statements.



**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Fiduciary Net Position**  
**Fiduciary Funds**  
**As of June 30, 2017**

	Agency Fund- Local School Activity	Private Purpose Trust Fund Miscellaneous Instructional Programs	Pension and Other Employee Benefits Trust Funds
<b>Assets</b>			
Cash and cash equivalents	\$ -	\$ 329,540	\$ 1,595,123
Investments at fair value:			
Local Government Investment Pool	4,601,193	95,210	-
Common stocks	-	-	304,122,899
Preferred stocks	-	-	4,722,721
Mutual and commingled funds	-	-	1,237,606,354
Corporate bonds	-	-	100,678,072
Money market funds	-	-	44,135,313
Private equity	-	-	19,274,821
U.S. treasury inflation protected securities	-	-	123,551,625
Securities lending short-term collateral investment pool	-	-	62,209,308
Receivables	-	-	2,377,293
Due from other funds	-	-	436,933
Total assets	<u>4,601,193</u>	<u>424,750</u>	<u>1,900,710,462</u>
<b>Liabilities</b>			
Accounts payable	4,601,193	219,966	62,522,225
Due to other funds	-	22,268	-
Total liabilities	<u>4,601,193</u>	<u>242,234</u>	<u>62,522,225</u>
<b>Net Position</b>			
Restricted for:			
Employees' pension benefits	-	-	1,836,156,181
Employees' disability insurance benefits	-	-	2,032,056
Individual, organizations, and other governments	-	182,516	-
Total net position	<u>\$ -</u>	<u>\$ 182,516</u>	<u>\$ 1,838,188,237</u>

See accompanying notes to basic financial statements.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Statement of Changes in Fiduciary Net Position**  
**Fiduciary Funds**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Private Purpose Trust Fund-Miscellaneous Instructional Programs</b>	<b>Pension and Other Employee Benefits Trust Funds</b>
<b>Additions</b>		
Contributions:		
Employer	\$ -	\$ 31,201,001
Members	-	12,082,182
Other	668,350	-
Total contributions	<u>668,350</u>	<u>43,283,183</u>
Investment income:		
From investment activities:		
Net appreciation in fair value of investments	-	120,418,112
Interest income and dividends	816	13,832,109
Other investment income	-	6,842
Less: Investment expenses	-	(3,009,783)
Net income from investing activities	<u>816</u>	<u>131,247,280</u>
From security lending activities:		
Security lending income	-	329,255
Security lending expenses	-	(15,077)
Net appreciation in fair value of short-term collateral investment pool	-	12,740
Net income from security lending activities	<u>-</u>	<u>326,918</u>
Net investment income	<u>816</u>	<u>131,574,198</u>
Total additions	<u>669,166</u>	<u>174,857,381</u>
<b>Deductions</b>		
Benefits paid to participants	-	73,711,660
Other expenses	803,407	1,621,046
Total deductions	<u>803,407</u>	<u>75,332,706</u>
Change in net position restricted for:		
Employees' pension benefits	-	99,223,324
Employees' disability insurance benefits	-	301,351
Individuals, organizations, and other governments	(134,241)	-
Net position-July 1, 2016	<u>316,757</u>	<u>1,738,663,562</u>
Net position-June 30, 2017	<u>\$ 182,516</u>	<u>\$ 1,838,188,237</u>

See accompanying notes to basic financial statements.

## GWINNETT COUNTY BOARD OF EDUCATION

### NOTES TO BASIC FINANCIAL STATEMENTS FISCAL YEAR ENDED JUNE 30, 2017

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#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Gwinnett County Board of Education (the “Board”) operates under a Board-Superintendent form of government and provides public educational services to the citizenry of Gwinnett County, Georgia, except for the area within the corporate limits of the City of Buford, Georgia. The Board receives funding from local, state, and federal government sources and must comply with the commitment or compliance requirements of these funding source entities.

The accounting policies of the Board conform to accounting principles generally accepted in the United States of America which are applicable to governmental entities. The Governmental Accounting Standards Board (“GASB”) is the accepted standards-setting body for establishing governmental accounting and financial reporting principles.

The following is a summary of the Board's more significant accounting policies:

- a. Reporting Entity - In evaluating how to define the reporting entity of the Board, management has considered all potential component units. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth by GASB Codification section 2100. The concept underlying the definition of the reporting entity is that of the financial accountability criteria: that elected officials of the primary government can impose their will on the potential component unit or based on the general significance of the operational or financial relationship between the primary government and the potential component unit. Based on this criteria, the Board is not financially accountable for any legally separate organization. However, the fiduciary component unit discussed below is included because of the significance of their operational or financial relationships with the Board.

#### Fiduciary Component Unit

The Gwinnett County Board of Education Retirement System (“GRS”) is governed by a separate board of directors. Although GRS is legally separate from the Board, GRS is reported as part of the primary government because its primary purpose is to provide services to the Board and there is a financial burden relationship due to the contributions made by the Board to GRS. The financial statements of GRS are reported as a pension trust fund. The financial data for GRS is presented as of and for the year ended December 31, 2016, the date of the latest available financial statements. Financial statements can be obtained at 437 Old Peachtree Road, Suwanee, GA 30024.

Based on the above criteria, the Board is not considered a component unit of any other governmental reporting entity.

- b. Government-wide and fund financial statements - The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds (General Fund, Capital Projects Fund, and Debt Service Fund) and major enterprise funds (School Nutrition Program) are reported as separate columns in the fund financial statements.

- c. Measurement focus, basis of accounting, and financial statement presentation - The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Agency funds do not measure the results of operations and thus do not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements have been met.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Board's governmental and business-type activities. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. With this measurement focus, operating statements present increases and decreases in net current assets and fund balance as a measure of available resources. This means that only current assets and liabilities are generally included on their balance sheets. Revenues are recognized as soon as they are both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period, or soon enough thereafter, to pay liabilities of the current period. Revenues are considered to be available if collected within 60 days after the fiscal year-end. Property taxes are reported as receivables and unavailable revenue when levied and as revenues when due for collection in the following fiscal year and determined to be available. Grants and entitlement revenues are recognized when compliance with all applicable eligibility requirements are met. A receivable is established when the related expenditures exceed revenue receipts. Major revenue sources which are susceptible to accrual are property tax, sales tax, and intergovernmental revenue. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The Board reports the following major governmental funds:

- General Fund - The general fund is the primary operating fund of the Board. It is used to account for all financial resources of the Board, except those required to be accounted for in another fund.
- Capital Projects Fund - The capital projects fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).
- Debt Service Fund - The debt service fund is used to account for the payment of principal and interest on all long-term general obligation debts. The debt service fund is used to accumulate resources over the outstanding life of the bond issue in an amount equal to the maturity value. Cash of the debt service fund may be invested in income producing securities which are converted back into cash at the maturity date for use in retiring bonds. This fund is also used to account for interest payments related to the certificates of participation.

The Board reports the following major enterprise fund:

- School Nutrition Program - An enterprise fund is used to account for operations similar to those found in private business enterprises and (a) that are financed primarily through user charges, or (b) where the governing body has decided the determination of net income is appropriate. The School Nutrition Program fund provides meals to the students and faculty of the Board.

Additionally, the Board reports the following fund types:

- Special Revenue Funds – Special revenue funds are used to account for revenues received from governmental agencies and other organizations that are legally restricted or committed to expenditures for specified purposes.
- Internal Service Funds - Internal service funds are used to account for goods or services provided by one department to other departments of the Board on a cost-reimbursement basis.
- Agency Fund - the agency fund is used to account for local school funds held strictly on-behalf of school organizations.
- Private-Purpose Trust Fund - the private purpose trust fund is used to account for resources held in trust for various student organizations.
- Pension Trust and Other Employee Benefits Fund - the pension trust and other employee benefits fund accounts for the activities of the Gwinnett County Board of Education Retirement System, a single-employer defined benefit combination retirement and disability plan. Also accounted for in this fund is a short-term disability benefit plan for active employees.

Operating revenues and expenses of the proprietary funds are reported for exchange and exchange like transactions associated with the principal activity of that function. All other transactions are considered nonoperating. When both restricted and unrestricted resources are available for use, it is the Board's policy to use restricted resources first, then unrestricted resources as they are needed.

- d. Encumbrances – Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded in order to reserve that portion of the applicable appropriation, is employed in the governmental funds. Open encumbrances at fiscal year-end are reported as assigned fund balance and do not constitute expenditures or liabilities because the related goods and/or services have not been received. Unencumbered appropriations lapse at the end of the fiscal year, except for amounts related to local school allotments and capital projects, which are carried forward to the next fiscal year. Encumbered appropriations are rebudgeted in the following fiscal year.

As of June 30, 2017, the Board has encumbered \$13,813,098 in the General Fund.

- e. Investments - Investments of all funds are carried at fair value. Interest income on investments is accrued as earned. At June 30, 2017, the Board's investments included funds on deposit in the Georgia Fund 1, the State of Georgia investment pool created by OCGA 36-83-8, which is a stable asset value investment pool which follows Standard and Poor's criteria for AAAs rated money market funds and is regulated by the Georgia Office of the State Treasurer. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1 per share value). The asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participants' shares sold and redeemed based on \$1 per share. The pool also adjusts the value of its investments to fair market value as of year-end and the Board's investment in the Georgia Fund 1 is reported at fair value.

The credit risk associated with the Board's investments is primarily due to its reliance upon securities of the U.S. government and its agencies. As with any fixed income portfolio, there exists market price risk in a changing interest rate environment, and some of the Board's investments are subject to decline in market value as interest rates increase.

- f. Inventories and prepaid items – Inventories in governmental funds are reported at cost (first-in, first-out). The Board uses the consumption method to account for inventories. Under this method, inventory purchased is initially recorded as an asset and recognized as an expenditure in the period in which the inventories are actually consumed. Inventories in proprietary funds are valued at the lower of cost (first-in, first-out) or market. Within the enterprise fund, commodity inventory received but not used at fiscal year end is classified as restricted net position.

Payments made to vendors for services that will benefit periods beyond the balance sheet are recorded as prepaid items and accounted for using the consumption method.

- g. Capital Assets and Depreciation - Capital assets, which include property, vehicles, equipment and major information systems, are utilized for general school operations and are capitalized at actual or estimated cost. Donations of such assets are recorded at estimated acquisition value at the time of donation. Capital assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements.

Maintenance, repairs, and minor renovations are recorded as expenses and expenditures when incurred. Major additions and improvements are capitalized. When assets in the operation of the governmental fund types are sold, the proceeds of the sale are recorded as revenues in the appropriate fund. The Board does not capitalize interest on the construction of capital assets in governmental activities.

The Board's capital assets are depreciated using the straight-line method over the estimated useful lives of the capital assets. Land and construction in progress are not depreciated. Depreciation of all other capital assets is charged as an expense against their operations in the Statement of Activities and the proprietary fund financial statements. Capitalization thresholds and estimated useful lives of capital assets reported in the District-wide statements are as follows:

	Capitalization <u>Threshold</u>	Useful <u>Life</u>
Motor vehicles (car and trucks)	\$5,000	12 years
Motor vehicles (buses)	5,000	15 years
Computer equipment	5,000	4-7 years (varies according to type)
Equipment	5,000	3-15 years (varies according to type)
Information Systems	1,000,000	5-7 years
Buildings and Improvements	100,000	7-50 years
Mobile Classrooms	5,000	20 years

- h. Compensated Absences - Board employees earn annual vacation leave based on length of service, up to a maximum of 23 days after 20 years of service. Sick leave is accrued at 1.25 days per month, and may be accumulated up to a maximum of 150 days. When an employee retires, the unused sick leave days may be applied towards State retirement for additional benefits.

Accrued vacation and sick leave bank compensated absences are shown as long-term liabilities on the statement of net position except for the portion expected to become due within one year. Those amounts are shown as current liabilities. The sick leave bank liability represents the amount of available leave associated with those employees who elect to participate in this benefit by contributing a portion of their accrued sick leave into a pool that can be accessed by members of the bank who experience a catastrophic illness that results in the use of all of their accrued leave. The sick leave bank committee can approve an additional 60 days of sick leave for members based on their demonstrated need. A fund liability is accrued only for the matured portion of compensated absences at fiscal year end. All other accrued sick leave is predominately applied towards retirement so no accrual is made for this type of accrued sick leave.

- i. Deferred Compensation Plan - The Board sponsors a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Plan, available to all Board employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or an unforeseeable emergency.

All amounts of compensation deferred under the Plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are held in custodial accounts for the exclusive benefit of the Plan participants and their beneficiaries, and are therefore not included in the Board's financial statements.

- j. Self-Insurance - The Board is exposed to various risks of loss related to torts; damage to and destruction of assets; errors and omissions; and natural disasters for which the Board carries commercial insurance. In addition, the Board has chosen to establish a risk financing fund for risks associated with workers' compensation and general liability. This fund is accounted for as an internal service fund. For workers' compensation, a premium is charged to each user fund on the basis of the percentage of that fund's payroll to total payroll. The total workers' compensation charge which is allocated among the funds is calculated using an actuarial analysis. Liabilities of this fund are reported when it is probable a loss has occurred and the amount can be reasonably estimated including amounts for claims incurred but not yet reported. The Board has not experienced any significant reduction in insurance coverage from the previous fiscal year nor has it paid any settlements in excess of insurance coverage in the past three fiscal years.

The Board also self insures fleet and general liability claims. The expense associated with general liability and fleet is funded by a charge to the general fund. Changes in the balances of claims liabilities for the workers' compensation/risk management fund for each of the fiscal years in the two fiscal year periods ended June 30, 2016 and 2017 are shown below.

Fiscal Year	Beginning of Fiscal Year Liability	Current Fiscal Year and Changes in Estimates	Claims Payments	Balance at Fiscal Year-End
2016	\$14,042,235	8,500,412	(7,602,242)	14,940,405
2017	\$14,940,405	8,923,799	(7,352,028)	16,512,176

- k. Liabilities - In the government-wide financial statements, and proprietary fund types in the fund financial statements, long term debt and other long-term obligations are reported as liabilities in the applicable government activities, business-type activities, or proprietary fund type statement of net position. The Board records long-term debt of governmental funds at face value as another financing source. The Board's general obligation bonds are serviced from property taxes and other revenue of the Debt Service Fund. The long-term accumulated unpaid vacation, accrued sick and personal leave and estimated liability for insurance claims (see note 1.j. above) are serviced from property taxes and other revenues of the respective fund type.
- l. Fund Equity - In accordance with Government Accounting Standards Board Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions", the Board classifies governmental fund balances as follows:

Non-spendable - includes fund balance amounts that cannot be spent either because it is not in spendable form or because of legal or contractual constraints.

Restricted - includes fund balance amounts that are constrained for specific purposes which are externally imposed by providers, such as creditors or amounts constrained due to constitutional provisions or enabling legislation.

Committed - includes fund balance amounts that are constrained for specific purposes that are internally imposed by formal action of the Board through the adoption of a resolution. Only the Board may modify or rescind the commitment, also through a resolution.



Assigned - includes fund balance amounts that are intended to be used for specific purposes that are neither considered restricted or committed. The Board has approved that fund balance may be assigned by the Chief Financial Officer.

Unassigned - includes positive fund balance within the General Fund which has not been classified within the above mentioned categories and negative fund balances in other governmental funds.

Flow Assumptions - When both restricted and unrestricted amounts of fund balance are available for use of expenditures incurred, it is the Board's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the Board's policy to use fund balance in the following order:

Committed  
Assigned  
Unassigned

Net Position - Net position represents the difference between assets, deferred outflows of resources, liabilities, and deferred inflows of resources, in reporting which utilizes the economic resources measurement focus. The net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the Board has spent) for the acquisition, construction or improvement of those assets. Net position is reported as restricted using the same definition as used for restricted fund balance as described in the section above. All other net position is reported as unrestricted.

Fund Balances:

Restricted - The following fund balances are restricted for:

Non-major Governmental Funds:	
The Wallace Foundation	\$423,360
Total	\$423,360

Debt Service Fund:	
Debt Service Fund - used to account for the payment of principal and interest on all long term general obligation debts.	\$100,417,991

Capital Projects Fund:	
Capital Fund - Used to account for capital projects financed with proceeds from assets sold.	\$ 1,279,403
Special Purpose Local Option Sales Tax (SPLOST) Fund - used to account for capital projects financed with one cent sales tax including the Series 2016 Bonds.	292,428,419
2008 Bond Fund - used to account for capital projects financed with general obligation bond funds.	2
2013 Bond Fund - used to account for additional capital projects financed with general obligation bond funds.	28,621,629
Total	\$322,329,453

Committed-the following fund balances are committed to:

Non-major Governmental Funds:	
GoSTEM Initiative Technology Fund - used to account for local funds that provide evaluations services to local universities for the purpose of increaseing student interest in STEM education.	108,000
Department of Administrative Services Fund-used to provide administrative support and staff development opportunities for the Division of Business and Finance.	172,387
Local School Activity Fund - used to account for funds generated at the local schools through donations, ticket sales, fundraising and other activities.	16,176,567
Total	\$16,456,954

Assigned - the following fund balances are assigned to:

General Fund:	
Subsequent Fiscal Year's Budget - used to account for the portion of the fiscal year-end fund balance which is to be appropriated in subsequent year's budget.	\$ 65,000,000
Direct Instruction	87,738
Media	135,868
Pupil Services	1,264,279
Staff/Professional Development	269,763
Maintenance & Operations	1,295,330
Pupil Transportation	3,604,777
Support Services - Central	7,710,626
Business Administration	66,327
Local School Allotments	10,418,363
Misc Programs	2,911
Optional Employee Benefits	1,985,356
Total	\$ 91,841,338

Unassigned - The Board's policy is to plan and manage annual revenue and expenditures that provide an unassigned general fund balance in the range of 5% - 10% of the General Fund operating expenditures (excluding transfers).

- m. Interfund Transactions - Transactions between funds that would be treated as revenues, expenditures, or expenses if they involved organizations external to the Board are accounted for as revenues, expenditures, or expenses of the funds involved. Transactions that constitute reimbursements to a fund for expenditures/expenses initially made from it that are properly applicable to another fund are recorded as expenditures/expenses in the reimbursing fund and as reductions of expenditures/expenses in the fund that is reimbursed. All other interfund transactions are reported as transfers. To the extent that certain transactions between funds had not been paid or received as of June 30, 2017, balances of interfund amounts receivable or payable have been recorded. For presentation in the government-wide financial statements, most interfund activity has been eliminated.
- n. Grants from Other Governmental Units - Federal and State governmental units represent an important source of supplementary funding used to finance educational and construction programs and other activities beneficial to the community. This funding, primarily in the form of grants, is recorded in the general fund, special revenue funds, capital projects fund and enterprise fund. For all funds, a grant

receivable is recorded when the Board has a right to reimbursement under the related grant or all applicable eligibility requirements have been met.

- o. Statement of Cash Flows - For purposes of the statement of cash flows, deposits in the Georgia Fund I - state investment pool and short-term investments purchased with an original maturity of three months or less are considered to be cash equivalents.
- p. Management Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.
- q. Deferred Outflows/Inflows of Resources  
In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Board has several items that qualify for reporting in this category. The first type of deferred outflow of resources is the deferred loss on refunding reported in the government-wide statement of net position. A deferred loss on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded debt or the refunding debt. The Board also has several deferred outflows of resources related to pensions which are described in more detail below.

In addition to liabilities, the financial statements will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Board also has several of these items, one of which arises only under a modified accrual basis of accounting. Unavailable revenue is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from property taxes as these amounts are deferred and will be recognized as an inflow of resources in the period in which the amounts become available. The Board also has several deferred inflows of resources related to pensions which are described in more detail below.

As mentioned above, the Board has deferred inflows and outflows of resources related to the recording of changes in its net pension liability. Certain changes in the net pension liability are recognized as pension expense over time instead of all being recognized in the year of occurrence. Experience gains or losses result from periodic studies by the Board's actuary which adjust the net pension liability for actual experience for certain trend information that was previously assumed, for example the assumed dates of retirement of plan members. These experience gains or losses are recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense over the expected remaining service lives of plan members. Changes in actuarial assumptions which adjust the net pension liability are also recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense over the expected remaining service lives of plan members. The difference between projected investment return on pension investments and actual return on those investments is also deferred and amortized against pension expense over a five year period. For their participation in a cost-sharing plan the Board is also subject to changes in the proportion of the collective liability and differences between the actual Board contributions and the proportionate share of contributions. These differences are recorded as deferred outflows of resources or deferred inflows of resources and are amortized into pension expense over the expected remaining service lives of plan members. Additionally, any contributions made by the Board to the pension plans before year end but subsequent to the measurement date of the related net pension asset or liability are reported as deferred outflows of resources.

- r. Pensions  
For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Retirement System of Georgia (TRS), the Public School Employees' Retirement System

(PSERS), and the Gwinnett County Board of Education Retirement System (GRS) and additions to/deductions from TRS's, PSERS's, and GRS's fiduciary net position have been determined on the same basis as they are reported by TRS, PSERS, and GRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## 2. CASH, CASH EQUIVALENTS, AND INVESTMENTS

### **Investments**

The investment program of Gwinnett County Public Schools (GCPS) is operated in compliance with the investment policy adopted by the Gwinnett County Board of Education, (the Board). The investment policy applies to all funds under budgetary control or fiduciary responsibility of the Board with the exception of the Gwinnett Retirement System, which is administered separately by the Plan Administrative Committee and explained in more detail below. GCPS investment officials execute the investment policy of the Board within the framework of official investment procedures approved by the Superintendent's cabinet.

Safety of principal is the foremost objective of the investment program. The portfolio is designed to achieve a market rate of return while seeking to avoid capital loss and remaining sufficiently liquid to meet the operating requirements of the Board.

As a political subdivision of the State of Georgia, the investment policy procedures and practices of GCPS are governed by Georgia Code Section 36-83-4 and 36-80-3. The Code limits governments to a prescribed set of investments. The investment policy of the Board further limits investments within the prescribed investments to:

- Obligations of the U.S. Government
- Obligations Fully Insured by the U.S. Government
- Obligations of any corporation of the U.S. Government
- The Local Government Investment Pool
- Repurchase Agreements
- Certificates of Deposits and Demand Deposit Accounts

The Board is responsible for the overall management of assets of the retirement system. The Board has established a Plan Administrative Committee to carry out the terms of the Plan, including responsibility for the investment of funds. The Administrative Committee is responsible for establishing the investment policy, hiring and firing of advisers, providing professional services to the Plan and in general directing the Plan's investments in a manner most appropriate to meeting Plan goals.

The primary investment objective of the Plan is better than average returns over the long term. The Administrative Committee has established the below investment goals.

*Expected Return:* Over a five year period, the total return should be at least 3% above the rate of inflation and rank in the top half of a peer group of large public pension plans.

*Expected Risk:* Over a five year period, the standard deviation of the returns for the total fund should be less than 13% and less than that for a peer group of large public plans.

In addition, as a local retirement system maintained by a political subdivision of the State of Georgia, Investments made by the Plan are subject to the official Code of Georgia Annotated. Every two years, the plan must certify to the State Auditor that it has complied with the investment practices outlined in Public Retirement Systems Investment Authority Law (O.C.G.A 47-20-80ET seq) at all times.

The GCPS investments are subject to various risks that have the potential to result in losses. These risks are custodial credit risk, credit risk, concentration of credit risk, interest rate risk, and foreign currency risk. Each risk is described in detail below.

### **Custodial Credit Risk**

Custodial credit risk for investments is the risk that, in the event of a failure of counterparty to a transaction, the Board will not be able to recover the value of the investment or collateral securities that are in the possession of an outside party.

GCPS manages custodial credit risk by requiring all bank deposits to be collateralized at 110% and all securities held in a safekeeping account at the Board's bank. In addition, GCPS must conform to Georgia Code Section 42-8-12 and 50-17-50, which governs the collateralization of public funds. At fiscal year end, GCPS was in compliance with collateralization and safekeeping requirements in accordance with the investment policy and was therefore exposed to minimal custodial credit risk.

### **Concentration of Credit Risk**

Concentration of credit risk is defined as the risk of loss attributed to the magnitude of a government's investment in a single issuer. The Board manages concentration of credit risk by limiting the amount which may be invested in any one financial institution to 50% of the total portfolio.

As of June 30, 2017, no investments exceeded 5% of entity investments (with the exception of US Treasury securities, mutual funds, external investment pools and repurchase agreements).

### **Credit Risk**

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligation.

The Board manages credit risk by requiring counterparty banks to maintain a Senior Bond Rating of A/A1 or higher. Broker dealers authorized to conduct business with the Board must certify financial status, NASD certification and senior bond rating of A/A1 or higher to the Board on an annual basis. The investment policy limits investments by instrument to 75% of the portfolio for Certificates of Deposit, Repurchase Agreements Demand Deposit Accounts, and Obligation of U.S. Government Sponsored Corporations.

The table that follows discloses the credit risk of the fixed income investments of the Board by rating categories as rated by Moody's.

**Ratings Dispersion Table for General Government**

Moody's Rating	Georgia Fund 1	U.S. Government Agency Obligations	Total
Aaa	\$ -	\$ 260,174,971	\$ 260,174,971
AAAf	345,929,223	-	345,929,223
Total	\$ 345,929,223	\$ 260,174,971	\$ 606,104,194

### Ratings Dispersion Table for Retirement System Investments (as of 12/31/16)

Moody's Rating	Mutual and Commingled Funds	Money Market Funds and Short-Term Commercial Paper	Corporate Bonds	U.S. Treasury Inflation Protected Securities	Total
Aaa	\$ -	\$ -	\$ 3,010,282	\$ 123,551,625	\$ 126,561,907
Aa1	-	-	2,550,470	-	2,550,470
Aa2	-	-	5,095,530	-	5,095,530
Aa3	-	-	2,054,800	-	2,054,800
A1	-	-	6,716,179	-	6,716,179
A2	-	-	11,679,132	-	11,679,132
A3	-	-	14,206,146	-	14,206,146
Baa1	-	-	14,552,516	-	14,552,516
Baa2	-	-	20,867,548	-	20,867,548
Baa3	-	-	14,084,954	-	14,084,954
Ba1	-	-	1,558,627	-	1,558,627
Ba2	-	-	794,235	-	794,235
Not rated	1,237,606,354	44,135,313	3,507,653	-	1,285,249,320
Total	\$ 1,237,606,354	\$ 44,135,313	\$ 100,678,072	\$ 123,551,625	\$ 1,505,971,364

#### Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of investments. The Board manages interest rate risk by limiting portfolio maturities to three years. The table below discloses interest rate information.

#### Interest Rate Disclosure

Asset Category	Market Value	Disclosure Method	WAM/Duration
<b>General Government:</b>			
GA Fund I	\$ 345,929,223	WAM	26 days
U.S. Agency Obligations	260,174,971	WAM	213 days
Total	606,104,194		
<b>Retirement System:</b>			
Mutual/commingled funds	1,237,606,354	Duration	Not available
Corporate bonds	100,678,072	Duration	5.81 years
Money market funds	44,135,313	Duration	0.08 years
U. S. treasury inflation protected securities	123,551,625	Duration	4.73 years
Total	\$1,505,971,364		

#### Foreign currency risk

Foreign currency risk is the risk that changes in exchange rates will adversely affect the fair value of an investment. Foreign investments are both prohibited under the Board investment policy and by State Statute. The Board is therefore not subject to foreign currency exposure.

## Fair Value Measurement

The Board categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. The Board has the following recurring fair value measurements as of June 30, 2017:

Investment	Level 1	Level 2	Level 3	Fair Value
United States Agency Obligations	\$ -	\$ 260,174,971	\$ -	\$ 260,174,971
Total investments measured at fair value	\$ -	\$ 260,174,971	\$ -	\$ 260,174,971
Investments not subject to level disclosure: Georgia Fund 1				345,929,223
Total investments				\$ 606,104,194

The investment in United States Agency Obligations classified as Level 2 of the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

The Georgia Fund 1 is an investment pool which does not meet the criteria of GASB Statement No. 79 and is thus valued at fair value in accordance with GASB Statement No. 31. As a result, the Board does not disclose the investment in the Georgia Fund 1 within the fair value hierarchy.

The investments of the Gwinnett Retirement System are valued as of December 31, 2016. The Board has the following recurring fair value measurements.

Investment	Level 1	Level 2	Level 3	Fair Value
Common stock	\$ 304,122,899	\$ -	\$ -	\$ 304,122,899
Preferred stock	-	4,722,721	-	4,722,721
U.S. Treasury Inflation Protected Securities	123,551,625	-	-	123,551,625
International debt and equity securities	16,431,088	437,010,213	-	453,441,301
Bond market index fund	-	396,458,204	-	396,458,204
Equity market index fund	65,509,358	308,852,800	-	374,362,158
Real estate index fund	-	13,344,691	-	13,344,691
Corporate bonds	2,480,483	98,197,589	-	100,678,072
Money market funds and short-term commercial paper	44,135,313	-	-	44,135,313
Private Equity	-	-	19,274,821	19,274,821
Securities lending short-term collateral investment pool	62,209,308	-	-	62,209,308
Total Investments	\$ 618,440,074	\$ 1,258,586,218	\$ 19,274,821	\$ 1,896,301,113

The Common Stock, U.S Treasury Inflation Protected Securities, International Debt & Equity Securities, Equity Market Index Fund, Corporate Bonds, Money Market Funds & Short-Term Commercial Paper, and Securities Lending Short-Term Collateral Investment Pool classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those investments.

The Preferred Stock, International Debt & Equity Securities, Bond Market Index Fund, Equity Market Index Fund, Real Estate Index Fund, and Corporate Bonds classified as Level 2 on the fair value hierarchy are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

The Private Equity investments classified as Level 3 on the fair value hierarchy represent shares held in funds which are not actively traded and these investments are valued using recent observable transaction information for similar investments and nonbinding bids received from potential buyers of the shares.

### 3. PROPERTY TAXES

The Gwinnett County Board of Commissioners fixed the property tax levy for the 2016 tax digest year (calendar year) based on property values as of January 1, 2016. Taxes were due on October 15, 2016. Unpaid balances will accrue a 10% penalty. Beginning October 16, 2016, a 1% interest charge is added each month the balance is delinquent. Property taxes, however, become an enforceable lien on the first day after the date payment is due. The Gwinnett County Tax Commissioner bills and collects the property taxes for the District and withholds 1.5% of taxes collected as a fee for tax collection and remits the balance of taxes collected to the District. Taxes collected within the current fiscal year or within 60 days after fiscal year-end on the calendar year 2016 digest are reported as revenue in the governmental funds for fiscal year 2017.

The Board of Education levied taxes on the fiscal year 2017 property tax digest at a rate of 19.80 mills for maintenance and operations and 2.05 mills for debt service on school bonds. State law limits the Board's tax levy for maintenance and operations to 20 mills (one mill equals \$1 per thousand dollars of assessed value). The property tax digest consisted of the assessed value (40% of the estimated market value) of all real and personal property, utilities, mobile homes and motor vehicles located in the County, excluding the City of Buford.



#### 4. BUDGETS AND BUDGETARY ACCOUNTING

- a. Budgets and Budgetary Accounting - A budget is legally adopted each year for the general, certain special revenue, debt service, and capital projects funds. A budget is adopted for the enterprise funds for management control purposes only. Budgetary amounts shown on the budget-to-actual comparison in the accompanying required supplementary information include both the budget as originally adopted and as amended as of June 30, 2017. Budget amendments (other than for additional revenue or involving new positions) less than \$50,000 may be approved by the Superintendent or his designee; amendments greater than \$50,000 and all revenue and new position amendments require Board approval. During the fiscal year ended June 30, 2017, no significant supplemental appropriations were adopted. Amendments to the original budget were made during the fiscal year; however, these amendments were immaterial in amount.

The Board follows these procedures in establishing the budgetary data reflected in the accompanying financial statements:

- i. The proposed budget was prepared in April, based on budget requests submitted by the various division heads, and submitted to the Board of Education.
- ii. During May, the proposed budget was reviewed by the Board, and a tentative budget was adopted. Two public hearings were held, and a final budget was adopted. The adopted budget was then forwarded to the State Department of Education.
- iii. The level of legal budgetary control (the level at which expenditures may not exceed appropriations) is at the function level.

Budgets are adopted on a basis other than accounting principles generally accepted in the United States of America (GAAP) as allowed by the State of Georgia. The primary differences between the budget basis and GAAP for fund financial statements include:

- a. Encumbrances are recorded as expenditures (budget) as opposed to an assignment or commitment of fund balance (GAAP).
- b. Tax revenue received 60 days subsequent to fiscal year-end is recorded when received (budget) rather than when susceptible to accrual (GAAP).
- c. Certain expenditures are recorded when paid (budget) rather than when the liability is incurred (GAAP).
- d. Certain intergovernmental and local revenues are recorded when received (budget) rather than when earned (GAAP).

For the fiscal year ended June 30, 2017, General Fund expenditures exceeded appropriations in the following functional areas:

Function	Overexpenditure
Pupil Services	\$ 2,594,569
Transfers out	\$ 3,708,209

These overexpenditures were offset by underexpenditures in other functional areas within the same fund.

## 5. DUE FROM OTHER GOVERNMENTS

The due from other governments' amount includes \$126,133,843 due from the State of Georgia under the Quality Basic Education Act. The State of Georgia reimburses the School System for teachers' salaries and operating costs through the Quality Basic Education (QBE) Formula Earnings program. State of Georgia law defines the formula driven grant that determines the cost of an academic school year and the State of Georgia's share in this cost. Generally teachers are contracted for the school year (July 1 – June 30) and paid over a twelve month contract period, generally September 1 through August 31. In accordance with the requirements of the enabling legislation of the QBE program, the State of Georgia reimburses the School System over the same twelve month period in which teachers are paid, funding the academic school year expenditures. At June 30, the amount of teachers' salaries incurred but not paid until July and August of the subsequent fiscal year are accrued as the State of Georgia has only postponed the final payment of their share of the cost until the subsequent appropriations for cash management purposes.

By June 30 of each fiscal year, the State of Georgia has a signed appropriation that includes this final amount, which represents the State of Georgia's intent to fund this final payment. Based on guidance in Government Accounting Standards Board (GASB) Statement No. 33, paragraph 74, the State of Georgia recognizes its QBE liability for the July and August salaries at June 30, and the School System recognizes the same QBE as a receivable and revenue, consistent with symmetrical recognition.

The due from other governments' amount also includes \$24,198,117 and \$11,236,893 due from the State of Georgia, Department of Education for capital projects and special revenue grants.

## 6. CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2017 was as follows:

	<b>Balance 6/30/2016</b>	<b>Additions</b>	<b>Deletions and Transfers to In-service</b>	<b>Balance 6/30/2017</b>
<b>Governmental Activities:</b>				
<b>Non-depreciable assets:</b>				
Land	\$ 319,979,039	10,187,796	-	330,166,835
Construction in Progress	84,617,260	56,418,820	(68,694,341)	72,341,739
Total non-depreciable assets	<u>404,596,299</u>	<u>66,606,616</u>	<u>(68,694,341)</u>	<u>402,508,574</u>
<b>Depreciable Assets:</b>				
Buildings and Site Improvements	2,573,640,551	-	66,018,625	2,639,659,176
Equipment	81,691,284	6,765,026	(5,916,324)	82,539,986
Information Systems	125,099,770	1,718,206	-	126,817,976
Mobile Classrooms	25,203,510	-	(449,322)	24,754,188
Buses and Other Vehicles	113,307,060	5,921,804	(1,796,778)	117,432,086
Total depreciable assets	<u>2,918,942,175</u>	<u>14,405,036</u>	<u>57,856,201</u>	<u>2,991,203,412</u>
<b>Less Accumulated Depreciation:</b>				
Buildings and Site Improvements	(741,330,918)	(56,596,725)	-	(797,927,643)
Equipment	(57,436,912)	(8,768,522)	5,200,935	(61,004,499)
Information Systems	(62,216,840)	(14,783,791)	-	(77,000,631)
Mobile Classrooms	(21,701,411)	(916,275)	404,958	(22,212,728)
Buses and Other Vehicles	(85,519,035)	(4,718,640)	1,588,236	(88,649,439)
Total accumulated depreciation	<u>(968,205,116)</u>	<u>(85,783,953)</u>	<u>7,194,129</u>	<u>(1,046,794,940)</u>
Total capital assets, being depreciated, net	<u>1,950,737,059</u>	<u>(71,378,917)</u>	<u>65,050,330</u>	<u>1,944,408,472</u>
Total capital assets, net	\$ <u>2,355,333,358</u>	<u>(4,772,301)</u>	<u>(3,644,011)</u>	<u>2,346,917,046</u>
<b>Business-type Activities:</b>				
Food service equipment	29,298,237	807,908	(921,954)	29,184,191
Accumulated depreciation	<u>(21,598,682)</u>	<u>(1,438,690)</u>	<u>793,095</u>	<u>(22,244,277)</u>
Total capital assets, net	\$ <u>7,699,555</u>	<u>(630,782)</u>	<u>(128,859)</u>	<u>6,939,914</u>

Depreciation expense was charged to governmental functions as follows:

Instruction	\$62,922,667
Instructional Support	183,511
Media Services	390,504
General Administration	47,835
Business Administration	9,146,846
Maintenance and Operations	755,786
Pupil Transportation	4,746,471
Support Services - Central	<u>7,590,333</u>
Total	<u>\$85,783,953</u>

## 7. LONG-TERM DEBT AND OTHER LONG-TERM LIABILITIES

Changes in long-term liabilities of the governmental activities during the fiscal year were as follows:

	Balance June 30, 2016	Additions	Reductions	Balance June 30, 2017	Amounts Due Within One Year
General obligation bonds payable	\$1,188,680,000	97,335,000	(172,425,000)	1,113,590,000	83,770,000
Premium	124,646,366	-	(27,176,147)	97,470,221	-
Certificates of participation	174,855,000	-	(15,700,000)	159,155,000	16,515,000
Premium on certificates of participation	8,997,211	-	(1,682,807)	7,314,404	-
Net pension liability	1,205,688,214	882,872,019	(292,310,100)	1,796,250,133	-
Accrued Compensated Absences	13,309,574	8,131,933	(8,016,263)	13,425,244	2,349,060
Total	<u>\$2,716,176,365</u>	<u>988,338,952</u>	<u>(517,310,317)</u>	<u>3,187,205,002</u>	<u>102,634,060</u>

Changes in long-term liabilities of the business-type activities during the fiscal year were as follows:

	Balance June 30, 2016	Additions	Reductions	Balance June 30, 2017	Amounts Due Within One Year
Net pension liability	\$ 12,198,152	12,645,125	(5,442,489)	19,400,788	-
Total	<u>\$ 12,198,152</u>	<u>12,645,125</u>	<u>(5,442,489)</u>	<u>19,400,788</u>	<u>-</u>

For governmental activities, the General Fund has typically funded the majority of the compensated absence liability and the net pension liability.

- a. General Obligation Bonds - The following is a summary of the Board's outstanding general obligation bond issues which all relate to governmental activities:

Series	Interest Rate (%)	Payment Dates	Issue Date	Maturity Date	Outstanding
2009 (QSCB)	1.189	2/1;8/1	12/17/09	02/01/25	18,980,000
2010 (QSCB)	5.25	2/1;8/1	11/18/10	02/01/29	19,640,000
2010	3.00-5.00	2/1;8/1	02/04/10	02/01/29	237,835,000
2012a	1.00-4.50	4/1;10/1	02/22/12	10/01/17	61,165,000
2013	2.00-5.00	2/1;8/1	10/30/13	02/01/36	121,955,000
2015	1.50-5.00	2/1;8/1	02/12/15	02/01/36	251,680,000
2016	1.50-5.00	2/1;8/1	02/09/16	02/01/21	305,000,000
2017	2.55	2/1;8/1	04/20/17	02/01/32	97,335,000
Total					\$1,113,590,000

The following presents debt service requirements to maturity as of June 30, 2017:

Fiscal Year Payable	Principal	Interest	Total
2018	\$ 83,770,000	\$ 46,409,358	\$ 130,179,358
2019	70,720,000	44,482,778	115,202,778
2020	97,855,000	41,534,813	139,389,813
2021	109,200,000	37,302,156	146,502,156
2022	115,645,000	31,963,578	147,608,578
2023-2027	202,105,000	117,168,548	319,273,548
2028-2032	220,915,000	75,808,348	296,723,348
2033-2036	213,380,000	25,137,750	238,517,750
	<u>\$ 1,113,590,000</u>	<u>\$419,807,329</u>	<u>\$1,533,397,329</u>

The Board believes it is in compliance with all significant limitations and covenant restrictions contained in the various bond indentures.

#### Series 2017 General Obligation Bonds

In April 2017, the Board issued \$97,335,000 in Series General Obligation Refunding Bonds. The proceeds from these bonds were used to partially refund the Series 2012A and Series 2013 Bonds. As a result of the issuance, net proceeds of \$96.8 million (after payment of issuance costs) were placed in an irrevocable trust account with an escrow agent to provide for all future debt service payments on the \$84,000,000 of refunded bonds. As a result, these refunded bonds are considered defeased and the liability for these bonds, along with the asset in the escrow agent account, have been removed from the Board's statement of net position, although the balance of the defeased bonds at June 30, 2017 is \$84,000,000. The result of this transaction is a decrease in future debt service payments of \$6,868,970, resulting in a net present value savings, or economic gain, to the Board \$6,691,651.

#### Series 2016 General Obligation Bonds

In February 2016, the Board issued \$305,000,000 in Series 2016 General Obligation Bonds. The proceeds from these bonds were used to fund capital projects. The bonds interest rates range from 1.5% to 5% and are payable annually. The bonds mature on February 1, 2021.

#### Series 2015 General Obligation Bonds

In February 2015, the Board issued \$252,440,000 in Series General Obligation Refunding Bonds. The proceeds from these bonds were used to partially refund the Series 2012A Bonds and fully refund the Series 2008 bonds. As a result of the issuance, net proceeds of \$283.4 million (including premium and after payment of issuance costs) were placed in an irrevocable trust account with an escrow agent to provide for all future debt service payments on the \$255,000,000 of refunded bonds. As a result, these refunded bonds are considered defeased and the liability for these bonds, along with the asset in the escrow agent account, have been removed from the Board's statement of net position, although the balance of the defeased bonds at June 30, 2017 is \$236,035,000.

#### Series 2013 General Obligation Bonds

In October 2013, the Board issued \$211,380,000 in Series 2013 General Obligation Bonds. The proceeds from these bonds were used to fund capital projects. The bonds interest rates range from 2% to 5% and are payable annually. The bonds mature on February 1, 2036.

#### Series 2012 General Obligation Bonds

The Board issued \$242,840,000 in Series 2012A General Obligation Bonds. The Bonds were issued in accordance with the Constitution of the State of Georgia and pursuant to the authority granted by the laws of the State of Georgia, including particularly (i) a joint resolution of the Board and the Board of Education of the City of Buford adopted on July 28, 2011, calling an election to authorize the issuance of the Bonds; (ii) an election of the qualified voters of Gwinnett County on November 8, 2011, and (iii) a resolution of the Board authorizing the issuance of the Bonds adopted on January 26, 2012.

The proceeds of the Series 2012A bonds will be used to pay the costs of (i) acquiring, constructing, installing and equipping certain capital projects of the School District and (ii) paying expenses incident thereto.

Qualified School Construction Bonds (Series 2010)

In November 2010, the Board issued \$19,640,000 in Tax Credit Bonds issued as “Qualified School Construction Bonds (Series 2010)”. The proceeds from these bonds are being used to finance the construction, renovation or repair of school facilities as part of the District’s Capital Improvement Plan and to pay the costs of issuance of the bonds.

Series 2010 General Obligation Bonds

In February 2010, the Board issued \$255,080,000 in Series 2010 General Obligation Refunding Bonds (“Series 2010 Bonds”). The proceeds from these bonds were used to partially refund the Series 2008 Bonds. As a result of the issuance, net proceeds of \$289.9 million (including premium and after payment of underwriting fees and other costs) were placed in an irrevocable trust account with an escrow agent to provide for all future debt service payments on the \$263,965,000 of refunded bonds. As a result, these refunded bonds are considered defeased and the liability for these bonds, along with the asset in the escrow agent account, have been removed from the Board’s statement of net position, although the balance of the defeased bonds at June 30, 2017 is \$238,020,000.

b. Certificates of Participation - During fiscal year 2004, the Board issued \$284,400,000 in certificates of participation, (the “2004 certificates”) to finance the acquisition, construction and equipping of additions to certain existing elementary schools, middle schools, high schools and support facilities in the district. The certificates of participation’s interest rates range from 3.0%-5.25% and the last maturity is during fiscal year ending June 30, 2025.

In December 2006, the Board issued \$204,195,000 in Series 2006 Certificates of Participation, (the “2006 Certificates”). The proceeds from the 2006 Certificates were used to defease a portion of the 2004 Certifications of Participation. The remaining recorded balance of the 2004 Certificates of Participation was paid during fiscal year 2014.

The following is a schedule of future minimum principal and interest payments:

Fiscal Year Ending, June 30	Principal	Interest	Total
2018	\$ 16,515,000	\$ 8,355,638	\$ 24,870,638
2019	17,380,000	7,488,600	24,868,600
2020	18,290,000	6,576,150	24,866,150
2021	19,255,000	5,615,926	24,870,926
2022	20,265,000	4,605,038	24,870,038
2023-2025	67,450,000	7,203,000	74,653,000
Total	\$ 159,155,000	\$ 39,844,352	\$ 198,999,352

## 8. INTERFUND BALANCES AND TRANSFERS

Due to/from other funds:

<b>Receivable Fund</b>	<b>Amount</b>	<b>Payable Fund</b>	<b>Amount</b>
General	\$17,821,102	Capital	\$ 2,482,986
		Non-major governmental funds	9,620,206
		School Food Nutrition	502,426
		Internal service funds	5,167,456
		Non-major enterprise fund	25,760
		Fiduciary	22,268
Internal service funds	20,856,240	General	20,830,823
		Capital	25,417
Non-major governmental funds	310,639	General	310,639
Fiduciary	436,933	General	436,933
<b>Total</b>	<b>\$ 39,424,914</b>		<b>\$39,424,914</b>

Interfund balances represent loans between the borrower fund and the lender fund. These balances resulted from the time lag between the dates that 1) interfund goods and services are provided or reimbursable expenditures occur, 2) transactions are recorded in the accounting system, and 3) payments between funds are made. Interfund receivables and payables are reported in the fund financial statements. However, they are eliminated in the district-wide financials statements if the interfund loan is between governmental funds. Interfund receivables and payables are expected to be repaid within one fiscal year.

Interfund Transfers:

<u>Transfer Out:</u>	<u>Transfer In:</u>	<u>Amount</u>
General	Nonmajor governmental funds	\$ 4,672,093
General	Nonmajor proprietary funds	254,151
General	Internal service funds	6,488,025
Capital Projects	Debt service	88,290,995

General Fund transfers are for the support of programs that are partially funded by grants but need additional resources to support their operations. The general fund transfer supported the IDEA Flowthrough and Bright from the Start grants. The general fund transfer also supported the Risk Management/Worker's Compensation Fund and the Café Fund. Capital Projects transfers are for the debt service requirements of the certificates of participation and general obligation bonds as planned.

## 9. RETIREMENT PLANS

The Board participates in three defined benefit pension plans: the Teachers Retirement System of Georgia (“TRS”), the Public School Employees’ Retirement System (“PSERS”), and the Gwinnett County Board of Education Retirement System (“GRS”). The net pension liability, and related deferred outflows of resources, and deferred inflows of resources for the plans are summarized below.

	TRS	GRS	PSERS	Total
Net pension liability	\$ 1,649,846,127	\$ 165,804,794	\$ -	\$ 1,815,650,921
Deferred outflows of resources related to pensions	449,864,944	230,433,236	-	680,298,180
Deferred inflows of resources related to pensions	8,158,498	-	-	8,158,498

### Teachers Retirement System

**Plan description:** All teachers of the Board as defined in §47-3-60 of the *Official Code of Georgia Annotated* (O.C.G.A.) and certain other support personnel as defined by §47-3-63 are provided a pension through the Teachers Retirement System of Georgia (TRS). TRS, a cost-sharing multiple-employer defined benefit pension plan, is administered by the TRS Board of Trustees (TRS Board). Title 47 of the O.C.G.A. assigns the authority to establish and amend the benefit provisions to the State Legislature. TRS issues a publicly available financial report that can be obtained at [www.trsga.com/publications](http://www.trsga.com/publications).

**Benefits provided:** TRS provides service retirement, disability retirement, and death benefits. Normal retirement benefits are determined as 2% of the average of the employee’s two highest paid consecutive years of service, multiplied by the number of years of creditable service up to 40 years. An employee is eligible for normal service retirement after 30 years of creditable service, regardless of age, or after 10 years of service and attainment of age 60. Ten years of service is required for disability and death benefits eligibility. Disability benefits are based on the employee’s creditable service and compensation up to the time of disability. Death benefits equal the amount that would be payable to the employee’s beneficiary had the employee retired on the date of death. Death benefits are based on the employee’s creditable service and compensation up to the date of death.

**Contributions:** Per Title 47 of the O.C.G.A., contribution requirements of active employees and participating employers, as actuarially determined, are established and may be amended by the TRS Board. Pursuant to O.C.G.A. §47-3-63, the employer contributions for certain full-time public school support personnel are funded on behalf of the employer by the State of Georgia. Contributions are expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Employees were required to contribute 6.00 % of their annual pay during fiscal year 2017. The Board’s contractually required contribution rate for the year ended June 30, 2017 was 14.27% of annual Board payroll (excluding payroll attributable to those personnel funded on behalf of the Board by the State). Board contributions to TRS (excluding contributions funded by the State on behalf of the Board) were \$130,458,683 for the year ended June 30, 2017.



***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions***

At June 30, 2017, the Board reported a liability for its proportionate share of the net pension liability that reflected a reduction for support attributable to those personnel funded on behalf of the Board by the State. The amount recognized by the Board as its proportionate share of the net pension liability, the related State of Georgia support, and the total portion of the net pension liability that was associated with the Board were as follows:

Board's proportionate share of the net pension liability	\$	1,649,846,127
State of Georgia's proportionate share of the net pension liability associated with the Board		<u>6,414,420</u>
Total	\$	<u>1,656,260,547</u>

The net pension liability was measured as of June 30, 2016. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of June 30, 2015. An expected total pension liability as of June 30, 2016 was determined using standard roll-forward techniques. The Board's proportion of the net pension liability was based on contributions to TRS during the fiscal year ended June 30, 2016. At June 30 2016, the Board's proportion was 7.996883%, which was an increase of .226% from its proportion measured as of June 30, 2015.

For the year ended June 30, 2017, the Board recognized pension expense of \$188,418,140 and revenue of \$540,239 for support provided by the State of Georgia for certain support personnel. At June 30, 2017, the Board reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<b><u>Deferred Outflows of Resources</u></b>	<b><u>Deferred Inflows of Resources</u></b>
Net difference between projected and actual earnings on pension plan investments	\$ 208,712,330	\$ -
Differences between expected and actual experience	24,578,283	8,158,498
Assumption changes	42,761,729	
Changes in proportion and differences between Board contributions and proportionate share of contributions	43,353,919	-
Board contributions subsequent to the measurement date	<u>130,458,683</u>	<u>-</u>
Total	<u>\$ 449,864,944</u>	<u>\$ 8,158,498</u>

Board contributions subsequent to the measurement date of \$130,458,683 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the year ended June 30, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

**Year ended June 30:**

2018	\$	43,326,264
2019		43,326,184
2020		130,613,032
2021		89,324,063
2022		4,658,220

**Actuarial assumptions:** The total pension liability as of June 30, 2016 was determined by an actuarial valuation as of June 30, 2015 using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.75%
Salary increases	3.75 – 9.00%, average, including inflation
Investment rate of return	7.50%, net of pension plan investment expense, including inflation

Postretirement mortality rates were based on the RP-2000 White Collar Mortality Table with future mortality improvement projected to 2025 with the Society of Actuaries' projection scale BB (set forward one year for males) for service retirements and dependent beneficiaries. The RP-2000 Disabled Mortality table with future mortality improvement projected to 2025 with Society of Actuaries' projection scale BB (set forward two years for males and four years for females) was used for death after disability retirement. Rates of mortality in active service were based on the RP-2000 Employee Mortality Table projected to 2025 with projection scale BB.

The actuarial assumptions used in the June 30, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2009 – June 30, 2014.

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected nominal returns, net of pension plan investment expense and the assumed rate of inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset class	Target allocation	Long-term expected real rate of return*
Fixed income	30.00%	-0.50%
Domestic large equities	39.80	9.00
Domestic mid equities	3.70	12.00
Domestic small equities	1.50	13.50
International developed market equities	19.40	8.00
International emerging market equities	5.60	12.00
Total	100.00%	

\* Rates shown are net of the 2.75% assumed rate of inflation

**Discount rate:** The discount rate used to measure the total pension liability was 7.50%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer and State of Georgia contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

***Sensitivity of the Board's proportionate share of the net pension liability to changes in the discount rate:***

The following presents the Board's proportionate share of the net pension liability calculated using the discount rate of 7.50%, as well as what the Board's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.50%) or 1-percentage-point higher (8.50%) than the current rate:

	<b>1% Decrease (6.50%)</b>	<b>Current discount rate (7.50%)</b>	<b>1% Increase (8.50%)</b>
Board's proportionate share of the net pension liability	\$ 2,568,005,851	\$ 1,649,846,127	\$ 893,892,941

***Pension plan fiduciary net position:*** Detailed information about the pension plan's fiduciary net position is available in the separately issued TRS financial report which is publically available at [www.trsga.com/publications](http://www.trsga.com/publications).

**Public School Employees' Retirement System**

***Plan description:*** PSERS is a cost-sharing multiple-employer defined benefit pension plan established by the Georgia General Assembly in 1969 for the purpose of providing retirement allowances for public school employees who are not eligible for membership in the Teachers Retirement System of Georgia. The ERS Board of Trustees, plus two additional trustees, administers PSERS. Title 47 of the O.C.G.A. assigns the authority to establish and amend the benefit provisions to the State Legislature. PSERS issues a publicly available financial report that can be obtained at [www.ers.ga.gov/formspubs/formspubs](http://www.ers.ga.gov/formspubs/formspubs).

***Benefits provided:*** A member may retire and elect to receive normal monthly retirement benefits after completion of ten years of creditable service and attainment of age 65. A member may choose to receive reduced benefits after age 60 and upon completion of ten years of service.

Upon retirement, the member will receive a monthly benefit of \$14.75, multiplied by the number of years of creditable service. Death and disability benefits are also available through PSERS. Additionally, PSERS may make periodic cost-of-living adjustments to the monthly benefits. Upon termination of employment, member contributions with accumulated interest are refundable upon request by the member. However, if an otherwise vested member terminates and withdraws his/her member contribution, the member forfeits all rights to retirement benefits.

***Contributions:*** The general assembly makes an annual appropriation to cover the employer contribution to PSERS on behalf of local school employees (bus drivers, cafeteria workers, and maintenance staff). The annual employer contribution required by statute is actuarially determined and paid directly to PSERS by the State Treasurer in accordance with O.C.G.A. §47-4-29(a) and 60(b). Contributions are expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

Individuals who became members prior to July 1, 2012 contribute \$4 per month for nine months each fiscal year. Individuals who became members on or after July 1, 2012 contribute \$10 per month for nine months each fiscal year. The State of Georgia, although not the employer of PSERS members, is required by statute to make employer contributions actuarially determined and approved and certified by the PSERS Board of Trustees.

### ***Pension Liabilities and Pension Expense***

At June 30, 2017, the Board did not have a liability for a proportionate share of the net pension liability because of the related State of Georgia support. The amount of the State's proportionate share of the net pension liability associated with the Board is as follows:

State of Georgia's proportionate share of the Net Pension Liability associated with the Board	\$ <u>19,091,771</u>
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The net pension liability was measured as of June 30, 2016. The total pension liability used to calculate the net pension liability was based on an actuarial valuation as of June 30, 2015. An expected total pension liability as of June 30, 2016 was determined using standard roll-forward techniques. The State's proportion of the net pension liability associated with the Board was based on actuarially determined contributions paid by the State during the fiscal year ended June 30, 2016.

For the year ended June 30, 2017, the Board recognized pension expense of \$3,129,860 and revenue of \$3,129,860 for support provided by the State of Georgia.

***Actuarial assumptions:*** The total pension liability was determined by an actuarial valuation as of June 30, 2015, using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.75%
Salary increase	N/A
Investment rate of return	7.50%, net of pension plan investment expense, including inflation

Postretirement mortality rates were based on the RP-2000 Blue-Collar Mortality Table projected to 2025 with projection scale BB (set forward 3 years for males and 2 years for females) for the period after service retirements and for dependent beneficiaries. The RP-2000 Disabled Mortality projected to 2025 with projection scale BB (set forward 5 years for both males and females) was used for death after disability retirement. There is a margin for future mortality improvement in the tables used by the System. Based on the results of the most recent experience study adopted by the Board on December 17, 2015, the numbers of expected future deaths are 9-11% less than the actual number of deaths that occurred during the study period for healthy retirees and 9-11% less than expected under the selected table for disabled retirees. Rates of mortality in active service were based on the RP-2000 Employee Mortality Table projected to 2025 with projection scale BB.

The actuarial assumptions used in the June 30, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2009 – June 30, 2014.

The long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the table on the following page.

<u>Asset class</u>	<u>Target allocation</u>	<u>Long-term expected real rate of return*</u>
Fixed income	30.00%	(0.50)
Domestic large stocks	37.20	9.00
Domestic mid stocks	3.40	12.00
Domestic small stocks	1.40	13.50
International developed market stocks	17.80	8.00
International emerging market stocks	5.20	12.00
Alternatives	5.00	10.50
Total	100.00%	

\* Rates shown are net of the 2.75% assumed rate of inflation

**Discount rate:** The discount rate used to measure the total pension liability was 7.50%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer and nonemployer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

#### Gwinnett County Board of Education Retirement System

**Plan description:** The Gwinnett County Board of Education Retirement System (the "GRS" or the "Plan") was established by the Gwinnett County Board of Education as an alternative to the Social Security System. The single employer, defined benefit plan was adopted by the Board on August 16, 1982 and became effective on January 1, 1983. The objective of the Plan is to hold in trust and soundly invest all contributed funds in order to provide defined retirement and long-term disability benefits for all covered employees. The funding method and determination of benefits payable are provided in or authorized by various acts of the State of Georgia Legislature with responsibility resting with the Board.

The Plan is administered by an Administrative Committee consisting of nine members. The Superintendent shall be a nonvoting member of the Committee. The chief financial officer and the chief benefits administrator shall be voting members of the Committee. The other seven voting, rotating members of the Committee shall be appointed by the Board of Education, each for a term of seven years. The Committee shall consist of three teachers, one local school administrator, one classified employee, and one retiree under the Plan.

**Plan membership:** All full-time employees, except students, seasonal, and intermittent workers, of the Board are participants of the plan. Plan participants are also participants in either TRS or PSERS.

Employee membership data related to the Plan at December 31, 2016 are as follows:

Retirees, beneficiaries and disabled participants currently receiving benefits	8,071
Terminated employees entitled to but not yet receiving benefits	4,007
Active participants	20,865
	<u>32,943</u>

**Benefits provided:** Employees are eligible to receive benefits at normal retirement age or upon disability or death, as follows:

### **Normal retirement**

The normal retirement benefits begin at age 65 for participants at which time the participant becomes eligible to receive basic annual benefits. The basic benefit equals the sum of 2.2% of earnings up to \$9,000 plus 1.6% of earnings in excess of \$9,000 for each year of participation. The normal form of retirement income is payable during the lifetime of the participant. Optional forms of retirement income are available in lieu of the normal form of retirement at a reduced retirement benefit payable during the lifetime of the participant for joint survivor and period certain beneficiary options.

### **Early retirement**

Early retirement is allowed on the first day of the month after the participant is eligible for early retirement as defined by the Teachers Retirement System of Georgia or the Public School Employees' Retirement System. Annual benefits are the same as normal retirement basic benefits, with reduction factors applied based on age at retirement if prior to age 65.

### **Disability**

Eligibility is initiated upon incapacity severe enough to prevent the participant from working and which is expected to last at least 12 months or result in death. Monthly benefits equal 60% of earnings, reduced by any benefits received under any other plan, and commence the later of determination of disability or six months. Disability benefits cease upon recovery, death or attainment of age 65.

### **Termination**

For vested employees, benefits upon termination are payable after attaining age 65. Employees whose initial date of employment is prior to July 1, 2012, are vested upon completion of five years of service to the Board. Employees whose initial date of employment is on or after July 1, 2012, are vested upon completion of ten years of service to the Board. Employees reemployed on or after July 1, 2012 who were not vested upon their termination, are vested upon completion of ten years of service to the Board.

### **Death benefits**

Retirement benefits are paid to a surviving spouse for life based on the actuarial equivalence of 50% of the participant's benefits, as determined at the date of death for vested employees. Employees who are vested and are without a spouse may have a named beneficiary receive the actuarial equivalent of the employee's accrued retirement benefits for a period of ten years.

Postretirement death benefits are determined by the form of retirement benefit chosen when retirement commences. In addition to the normal form of retirement, joint survivor and periods certain options may also be chosen.

**Contributions:** The Plan's funding policy, as authorized by the Administrative Committee using guidelines within State legislation, provides for periodic contributions at rates, as determined by the Actuary, when expressed as percents of annual covered payroll are sufficient to provide resources to pay benefits when due. The contribution rate for normal cost is determined using the entry age method. Actuarial valuations are performed annually to determine contribution rates to be applied to payrolls that coordinate with the Board's fiscal year. For the year ended June 30, 2017, the active member contribution rate was 1.0% of annual pay, and the Board's contribution rate was 3.19% of annual payroll. Board contributions to the Plan were \$32,240,061 for the year ended June 30, 2017.

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions***

The Board's net pension liability was measured as of December 31, 2016, and the total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of January 1, 2016 which was rolled forward using standard actuarial techniques to December 31, 2016.

*Actuarial assumptions.* The total pension liability in the January 1, 2016 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.75 %
Salary increases:	<b>2011-2020</b> 1.00% - 4.50% for TRS members, average, 3.50% for non-TRS members including inflation <b>2020 and Beyond</b> 3.50% - 7.00% for TRS members, average, 3.50% for non-TRS members including inflation
Investment rate of return	7.50%, net of pension plan investment expense, including inflation
Cost of living adjustment	2.75% annually

Mortality rates were as follows:

**Preretirement Mortality:**

TRS Members	RP-2000 White Collar Mortality Table Projected to 2025 using the BB projection scale
PSERS Members	RP-2000 Blue Collar Mortality Table Projected to 2025 using the BB projection scale

**Postretirement Health Mortality:**

TRS Members	RP-2000 White Collar Mortality Table Projected to 2025 using the BB projection scale
PSERS Members	RP-2000 Blue Collar Mortality Table Projected to 2025 using the BB projection scale
Postretirement Disabled Mortality	RP-2000 Disability Mortality Table Projected to 2025 using the BB projection scale

The actuarial assumptions used in the January 1, 2016 valuation were based on the results of the last actuarial experience study, dated May 5, 2017.

The long-term expected rate of return on Plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of Plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Large Cap Equity	17.50%	8.83%
Small/Mid Cap Equity	7.50%	9.64%
Int'l Equity (Unhedged)	8.75%	9.64%
Int'l Equity (hedged)	8.75%	9.54%
Emerging Int'l Equity	7.50%	12.72%
Private Equity	5.00%	11.72%
Core Bonds	25.00%	4.17%
IG Corp Credit	5.00%	5.26%
Tips	5.00%	3.95%
Real Estate	5.00%	8.66%
Global Asset Allocation	5.00%	7.92%
Total	<u>100.00%</u>	

*Discount rate.* The discount rate used to measure the total pension liability was 7.50%. The projection of cash flows used to determine the discount rate assumed the District would contribute the actuarially determined contribution rate to the Plan. The projected future benefit payments for all current Plan members were projected through 2116. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all of the projected future benefit payment of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all of the future projected benefit payments to determine the total pension liability.



*Changes in the Net Pension Liability of the Board.* The changes in the components of the net pension asset of the Board for the year ended June 30, 2017, were as follows:

	<b>Total Pension Liability (a)</b>	<b>Plan Fiduciary Net Position (b)</b>	<b>Net Pension Liability (a) - (b)</b>
<b>Balances at 6/30/16</b>	\$ 1,771,899,268	\$ 1,736,932,857	\$ 34,966,411
<b>Changes for the year:</b>			
Service cost	52,049,400	-	52,049,400
Interest	138,877,901	-	138,877,901
Differences between expected and actual experience	4,773,132	-	4,773,132
Assumption changes	106,212,281	-	106,212,281
Contributions—employer	-	31,198,113	(31,198,113)
Contributions—employee	-	9,778,682	(9,778,682)
Net investment income	-	131,574,198	(131,574,198)
Benefit payments, including refunds of employee contributions	(71,851,007)	(71,851,007)	-
Administrative expense	-	(1,476,662)	1,476,662
Other changes	-	-	-
<b>Net changes</b>	<b>230,061,707</b>	<b>99,223,324</b>	<b>130,838,383</b>
<b>Balances at 6/30/17</b>	<b>\$ 2,001,960,975</b>	<b>\$ 1,836,156,181</b>	<b>\$ 165,804,794</b>

The Plan's fiduciary net position as a percentage of the total pension liability

91.7%

The required schedule of changes in the Board's net pension liability and related ratios immediately following the notes to the financial statements presents multiyear trend information about whether the value of plan assets is increasing or decreasing over time relative to the total pension liability.

*Sensitivity of the net pension asset to changes in the discount rate.* The following presents the net pension asset of the Board, calculated using the discount rate of 7.50 percent, as well as what the Board's net pension (asset) liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.50 percent) or 1-percentage-point higher (8.50 percent) than the current rate:

	<b>1% Decrease 6.50%</b>	<b>Current Discount Rate 7.50%</b>	<b>1% Increase 8.50%</b>
Board's net pension liability (asset)	\$ 457,830,392	\$ 165,804,794	\$ (73,279,188)

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of June 30, 2017 and the current sharing pattern of costs between employer and employee.

# **Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

For the year ended June 30, 2017, the Board recognized pension expense of \$102,179,109. At June 30, 2017, the Board reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources
Net difference between projected and actual earnings on pension plan investments	\$ 113,131,948
Difference between expected and actual experience	9,993,959
Assumption changes	91,168,049
Board contributions subsequent to the measurement date	<u>16,139,280</u>
Total	<u>\$ 230,433,236</u>

Board contributions subsequent to the measurement date of \$16,139,280 are reported as deferred outflows of resources and will be recognized as a reduction of the net pension liability in the year ended June 30, 2018. Other amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ending June 30:	
2018	\$ 57,214,422
2019	57,214,424
2020	47,984,633
2021	18,050,217
2022	16,832,937
Thereafter	<u>16,997,323</u>
Total	<u>\$ 214,293,956</u>

## 10. CONTINGENCIES AND COMMITMENTS

Legal Matters - The Board is involved in a number of legal matters which either have or could result in litigation. In the opinion of Board management, after consultation with legal counsel, the ultimate outcome of these contingencies is not expected to have a material adverse effect on the financial position of the Board.

Federal Financial Assistance - The Board participates in a number of federal financial assistance programs, the most significant of which are the National School Food Breakfast and Lunch program, the IDEA Flowthrough program, and the Title I program. Although the Board's grant programs have been audited in accordance with the provisions of the Single Audit Act through June 30, 2017, these programs are still subject to financial and compliance audits by federal granting agencies. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Board expects such amounts, if any, to be immaterial.

Construction Commitments - A construction commitment is defined as the difference between the contract price and the amount paid on that contract. At June 30, 2017, Governmental Funds had construction commitments in the amount of \$49,516,309.

## 11. ON-BEHALF PAYMENTS

During the fiscal year ended June 30, 2017, the State of Georgia incurred expenditures for the Board's benefit for payments in the amount of \$2,679,680 for contributions to the Public School Employee's Retirement System, and \$399,658 for contributions to the Teachers' Retirement System. These amounts are recorded as revenue from state sources and in the appropriate functional expenditures and funds based on the funding of the related salaries. The Teachers Retirement System on behalf payments are offset by the Board's share of the Public Schools Employees Retirement System pension expense of \$3,129,860.

## 12. GEORGIA RETIREE HEALTH BENEFIT FUND

Plan Description. The Georgia School Personnel Postemployment Health Benefit Fund (School OPEB Fund) is a cost-sharing multiple-employer defined benefit postemployment healthcare plan that covers eligible former employees of public school systems, libraries and regional educational service agencies. The School OPEB Fund provides health insurance benefits to eligible former employees and their qualified beneficiaries through the State Employees Health Benefit Plan administered by the Department of Community Health. The Official Code of Georgia Annotated (O.C.G.A.) assigns the authority to establish and amend the benefit provisions of the group health plans, including benefits for retirees, to the Board of Community Health. Additional information about the School OPEB Fund is disclosed in the *State of Georgia* Comprehensive Annual Financial Report. This report can be obtained from the Georgia Department of Audits and Accounts at [www.audits.ga.gov/SGD/CAFR.html](http://www.audits.ga.gov/SGD/CAFR.html).

Funding Policy. The contribution requirements of plan members and participating employers are established by the Board of Community Health in accordance with the current Appropriations Act and may be amended by the Board of Community Health. Contributions of plan members or beneficiaries receiving benefits vary based on plan election, dependent coverage, and Medicare eligibility and election. For members with fewer than five years of service as of January 1, 2012, contributions also vary based on years of service. On average, members with five years or more of service as of January 1, 2012 pay approximately 25 percent of the cost of the health insurance coverage. In accordance with the Board of Community Health resolution dated December 8, 2011, for members with fewer than five years of service as of January 1, 2012, the State provides a premium subsidy in retirement that ranges from 0% for fewer than 10 years of service to 75% (but no greater than the subsidy percentage offered to active employees) for 30 or more years of service. The subsidy for eligible dependents ranges from 0% to 55% (but no greater than the subsidy percentage offered to dependents of active employees minus 20%). No subsidy is available to Medicare eligible members not enrolled in a Medicare Advantage Option. The Board of Community Health sets all member premiums by resolution and in accordance with the law and applicable revenue and expense projections. Any subsidy policy adopted by the Board of Community Health may be changed at any time by Board of Community Health resolution and does not constitute a contract or promise of any amount of subsidy.

Participating employers are statutorily required to contribute in accordance with the employer contribution rates established by the Board of Community Health. The contribution rates are established to fund all benefits due under the health insurance plans for both active and retired employees based on projected "pay-as-you-go" financing requirements. Contributions are not based on the actuarially calculated annual required contribution (ARC) which represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The combined active and retiree contribution rates established by the Board of Community Health for employers participating in the School OPEB Fund were as follows for the fiscal year ended June 30, 2017:

For certificated teachers, librarians and regional educational service agencies:

July 2016 – June 2017	\$945.00 per member per month
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For non-certificated school personnel:

July 2016 – December 2016	\$746.20 per member per month
January 2017 – June 2017	\$846.20 per member per month

No additional contribution was required by the Board of Community Health for fiscal year 2017 nor contributed to the School OPEB Fund to prefund retiree benefits. Such additional contribution amounts are determined annually by the Board of Community Health in accordance with the School Plan for other postemployment benefits and are subject to appropriation.

The Gwinnett County Board of Education's combined active and retiree contributions to the health insurance plans, which equaled the required contribution, for the current fiscal year and the preceding two fiscal years were as follows:

<u>Fiscal Year</u>	<u>Required Contribution</u>	<u>Percent Contributed</u>
2017	\$179,195,743	100%
2016	\$166,688,518	100%
2015	\$156,869,127	100%

## Required Supplementary Information

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Required Supplementary Information**

**SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY**  
**TEACHERS RETIREMENT SYSTEM**  
**For the Year Ended June 30,**  
**(Dollars in Thousands)**

	<u><b>2017</b></u>	<u><b>2016</b></u>	<u><b>2015</b></u>
Board's proportion of the net pension liability	7.996883%	7.770096%	7.676581%
Board's proportion share of the net pension liability	\$ 1,649,846	\$ 1,182,920	\$ 969,836
State of Georgia's proportionate share of the net pension liability associated with the District	\$ 6,414	\$ 4,630	\$ 3,877
Total	<u>\$ 1,656,260</u>	<u>\$ 1,187,550</u>	<u>\$ 973,713</u>
Board's covered-employee payroll	\$ 883,623	\$ 823,336	\$ 783,160
Board's proportionate share of the net pension liability as a percentage of its covered-employee payroll	186.71%	143.67%	123.84%
Plan fiduciary net position as a percentage of the total pension liability	76.06%	81.44%	84.03%

*Note: Schedule is intended to show information for the last 10 fiscal years. Additional years will be displayed as they become available.*

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Required Supplementary Information**

**SCHEDULE OF BOARD CONTRIBUTIONS**  
**TEACHERS RETIREMENT SYSTEM**

**For the Year Ended June 30,**  
**(Dollars in Thousands)**

	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>
Contractually required contribution	\$ 130,459	\$ 126,093	\$ 108,288	\$ 96,172	\$ 88,092
Contributions in relation to the contractually required contribution	130,459	126,093	108,288	96,172	88,092
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -
Board's covered-employee payroll	\$ 914,219	\$ 883,623	\$ 823,336	\$ 783,160	\$ 771,722
Contributions as a percentage of covered-employee payroll	14.27%	14.27%	13.15%	12.28%	11.41%
	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>
Contractually required contribution	\$ 81,586	\$ 83,581	\$ 82,179	\$ 76,510	\$ 73,223
Contributions in relation to the contractually required contribution	81,586	83,581	82,179	76,510	73,223
Contribution deficiency (excess)	-	-	-	-	-
Board's covered-employee payroll	\$ 792,783	\$ 811,918	\$ 836,804	\$ 821,837	\$ 786,434
Contributions as a percentage of covered-employee payroll	10.29%	10.29%	9.82%	9.31%	9.31%

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Required Supplementary Information**

**NOTES TO REQUIRED SUPPLEMENTARY**  
**TEACHERS RETIREMENT SYSTEM**

***Changes of assumptions:*** In 2010 and later, the expectation of retired life mortality was changed to the RP-2000 Mortality Tables rather than the 1994 Group Annuity Mortality Table, which was used prior to 2010. In 2010, rates of withdrawal, retirement, disability and mortality were adjusted to more closely reflect actual experience. In 2010, assumed rates of salary increase were adjusted to more closely reflect actual and anticipated experience.

On November 18, 2015, the Board of TRS adopted recommended changes to the economic and demographic assumptions utilized by the Plan. Primary among the changes were the updates to rates of mortality, retirement, disability, withdrawal and salary increases. The expectation of retired life mortality was changed to RP-2000 White Collar Mortality Table with future mortality improvement projected to 2025 with the Society of Actuaries' projection scale BB (set forward one year for males).



**GWINNETT COUNTY BOARD OF EDUCATION**  
**Required Supplementary Information**

**SCHEDULE OF PROPORTIONATE SHARE OF THE NET PENSION LIABILITY**  
**PUBLIC SCHOOL EMPLOYEES RETIREMENT SYSTEM**  
**(Dollars in Thousands)**

	<u><b>2017</b></u>	<u><b>2016</b></u>	<u><b>2015</b></u>
Board's proportion of the net pension liability	0.00%	0.00%	0.00%
Board's proportion share of the net pension liability	\$ -	\$ -	\$ -
State of Georgia's proportionate share of the net pension liability associated with the District	<u>\$ 19,092</u>	<u>\$ 12,411</u>	<u>\$ 11,241</u>
Total	<u>\$ 19,092</u>	<u>\$ 12,411</u>	<u>\$ 11,241</u>
Board's covered-employee payroll	\$ 74,500	\$ 72,483	\$ 69,844
Board's proportionate share of the net pension liability as a percentage of its covered-employee payroll	N/A	N/A	N/A
Plan fiduciary net position as a percentage of the total pension liability	81.00%	87.00%	88.29%

*Note: Schedule is intended to show information for the last 10 fiscal years. Additional years will be displayed as they become available.*

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Required Supplementary Information**

**NOTES TO REQUIRED SUPPLEMENTARY**  
**PUBLIC SCHOOL EMPLOYEES RETIREMENT SYSTEM**

***Changes of assumptions:*** The last experience investigation was prepared for the five-year period ending June 30, 2009, and based on the results of the investigation various assumptions and methods were revised and adopted by the board on December 16, 2010. The next experience investigation will be prepared for the period July 1, 2009 through June 30, 2014.

On December 17, 2015, the Board of PSERS adopted recommended changes to the economic and demographic assumptions utilized by the Plan. Primary among the changes were the updates to rates of mortality, retirement, and withdrawal. The expectation of retired life mortality was changed to RP-2000 Blue Collar Mortality Table projected to 2025 with the Society of Actuaries' projection scale BB (set forward 3 years for males and 2 years for females).

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Required Supplementary Information**

**SCHEDULE OF CHANGES IN THE BOARD'S NET PENSION ASSET AND RELATED RATIOS**  
**GWINNETT RETIREMENT SYSTEM**  
(Dollars in Thousands)

	2017	2016	2015
<b>Total pension liability</b>			
Service cost	\$ 52,049	\$ 50,520	\$ 48,848
Interest on total pension liability	138,878	129,345	120,802
Changes of benefit terms	-	-	-
Differences between expected and actual experience	4,773	8,122	-
Changes of assumptions	106,212	-	-
Benefit payments, including refunds of employee contributions	(71,850)	(65,800)	(59,928)
<b>Net change in total pension liability</b>	230,062	122,187	109,722
<b>Total pension liability - beginning</b>	1,771,899	1,649,712	1,539,990
<b>Total pension liability - ending (a)</b>	<u>\$ 2,001,961</u>	<u>\$ 1,771,899</u>	<u>\$ 1,649,712</u>
<b>Plan fiduciary net position</b>			
Contributions - employer	\$ 31,198	\$ 35,213	\$ 36,197
Contributions - employee	9,779	9,275	8,871
Net investment income	131,574	(9,076)	88,906
Benefit payments, including refunds of employee contributions	(71,850)	(65,800)	(59,928)
Administrative expenses	(1,477)	(1,585)	(1,505)
Other	-	-	-
<b>Net change in plan fiduciary net position</b>	99,224	(31,973)	72,541
<b>Plan fiduciary net position - beginning</b>	1,736,932	1,768,905	1,696,364
<b>Plan fiduciary net position - ending (b)</b>	<u>\$ 1,836,156</u>	<u>\$ 1,736,932</u>	<u>\$ 1,768,905</u>
<b>Board's net pension liability (asset) - ending (a) - (b)</b>	<u>\$ 165,805</u>	<u>\$ 34,967</u>	<u>\$ (119,193)</u>
<b>Plan fiduciary net position as a percentage of the total pension liability</b>	91.7%	98.0%	107.2%
<b>Covered-employee payroll</b>	\$ 948,765	\$ 945,145	\$ 895,915
<b>Board's net pension liability (asset) as a percentage of covered - employee payroll</b>	17.5%	3.7%	-13.3%

**Notes to the Schedule**

The schedule will present 10 years of information once it is accumulated.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Required Supplementary Information**

**SCHEDULE OF BOARD CONTRIBUTIONS**  
**GWINNETT RETIREMENT SYSTEM**  
**(Dollars in Thousands)**

	<u>2017</u>	<u>2016</u>	<u>2015</u>
Actuarially determined contribution	\$ 32,240	\$ 29,790	\$ 40,794
Contributions in relation to the actuarially determined contribution	<u>32,240</u>	<u>29,790</u>	<u>40,794</u>
Contribution deficiency (excess)	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>
Covered-employee payroll	1,010,660	986,424	920,855
Contributions as a percentage of Covered-employee payroll	3.2%	3.0%	4.4%

The schedule will present 10 years of information once it is accumulated.

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Required Supplementary Information**

**NOTES TO REQUIRED SUPPLEMENTARY**  
**GWINNETT RETIREMENT SYSTEM**

**Actuarial Methods and Assumptions**

*Changes of benefit terms:*

2008 - The actuarial value of assets recognizes the difference between the actual and expected market value of assets over a five year period.

2012 - The vesting requirement for new hires and non-vested former employees who are rehired will be 10 years instead of 5 years. The normal form of payment for retirees will be a single life annuity but retirees will have the option of selecting an actuarially equivalent optional form of payment.

*Changes of assumption:*

2008 - Retirement, withdrawal, disability, and mortality rates were changed to more closely reflect recent experience. The salary scale was changed to more closely reflect recent experience.

2009 - The break point increase assumption was eliminated. The assumed rate of return was changed from 7.50% net of investment expenses only to 7.50% net of investment expenses and administrative expenses.

2012 - The assumed investment rate of return was increased from 7.5% to 8.0%. Retirement, withdrawal, disability, and mortality rates were changed to more closely reflect recent experience. The rate of salary inflation was temporarily lowered for a ten year period beginning with the January 1, 2012 valuation. The salary scale was changed to more closely reflect recent experience.

2017 – The assumed investment rate of return was decreased from 8.0% to 7.5%. The inflation rate was reduced from 3.50% to 2.75%. The wage inflation rate was reduced from 4.5% to 3.5%. Retirement, withdrawal, disability, and mortality rates were changed to more closely reflect recent experience.

*Method and assumptions used in calculations of actuarially determined contributions:*

The actuarially determined contribution rates are determined January 1<sup>st</sup> on an annual basis payable in the fiscal year beginning 18 months following the valuation date. The following actuarial methods and assumptions were used to determine the contribution rates reported.

Actuarial cost method	Entry age normal
Amortization method	Level dollar open
Remaining amortization period	10 years
Asset valuation method	5-year smoothed market
Postretirement cost of living adjustment	2.75% annually
Inflation	2.75%
Actuarial assumptions:	
Projected salary increases:	
TRS members:	
2011-2020	1.50-3.50%
2020 and beyond	3.50-7.00%
Non-TRS members:	
2011-2020	3.50%
2020 and beyond	3.50%

**GWINNETT COUNTY BOARD OF EDUCATION**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2017**  
**(unaudited)**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 602,246,655	\$ 618,599,330	\$ 640,106,942	\$ 21,507,612
State sources	910,614,639	909,483,370	915,725,239	6,241,869
Federal sources	500,000	500,000	626,696	126,696
Total revenues	<u>1,513,361,294</u>	<u>1,528,582,700</u>	<u>1,556,458,877</u>	<u>27,876,177</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	968,739,243	968,613,191	949,301,318	19,311,873
Pupil services	51,619,294	53,699,284	56,293,853	(2,594,569)
Instructional support	30,939,422	36,995,082	33,814,701	3,180,381
Educational media services	20,244,149	21,042,430	20,724,399	318,031
General administration	3,154,849	3,347,519	2,980,771	366,748
School administration	127,670,767	133,000,052	130,643,154	2,356,898
Business administration	31,981,710	33,195,994	32,726,879	469,115
Maintenance and operations	112,046,863	114,375,547	111,018,719	3,356,828
Pupil transportation	103,279,855	109,386,653	106,609,999	2,776,654
Support services - central	50,260,292	64,491,268	62,247,486	2,243,782
Other support services	5,704,964	5,875,770	4,664,359	1,211,411
<b>Capital outlay:</b>				
Capital outlay	62,611	111	-	111
Total expenditures	<u>1,505,704,019</u>	<u>1,544,022,901</u>	<u>1,511,025,638</u>	<u>32,997,263</u>
Excess (deficiency) of revenues over (under) expenditures	<u>7,657,275</u>	<u>(15,440,201)</u>	<u>45,433,239</u>	<u>60,873,440</u>
<b>Other financing sources (uses):</b>				
Transfers out	(7,657,275)	(7,706,060)	(11,414,269)	(3,708,209)
Total other financing sources (uses)	<u>(7,657,275)</u>	<u>(7,706,060)</u>	<u>(11,414,269)</u>	<u>(3,708,209)</u>
Net change in fund balances	<u>-</u>	<u>(23,146,261)</u>	<u>34,018,970</u>	<u>57,165,231</u>
Fund balance, July 1, 2016	125,100,150	218,243,350	218,243,350	-
Fund balance, June 30, 2017	<u>\$ 125,100,150</u>	<u>\$ 195,097,089</u>	<u>\$ 252,262,320</u>	<u>\$ 57,165,231</u>
<b>Reconciliation of GAAP to Budget Basis:</b>				
Net change in fund balance, GAAP basis			\$ 46,979,105	
Encumbrances			(13,813,098)	
Adjustments to accruals:				
Tax Revenues			70,930	
Intergovernmental Revenue			328,432	
Expenditures			453,601	
Net change in fund balance, budget basis			<u>\$ 34,018,970</u>	

See Note 4 to the financial statements for information on the preparation of this schedule.

# Nonmajor Governmental Funds

## **Special Revenue**

These funds are used to account for revenues received from governmental agencies and other organizations that are legally restricted or committed to expenditures for specified purposes. These funds also account for receipt and expenditure of resources transferred from the general fund where revenues are inadequate to finance specified activities. The following programs are included in the special revenue funds category:

Title I Programs:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of helping disadvantaged children meet challenging State academic content and student academic achievement standards.
Title I Part C Migrant:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of supporting high quality education programs (including supportive services) for migratory children.
Title II Part A:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of increasing academic achievement by improving the effectiveness of teachers, principals and other school leaders.
Title II AP Teacher Training:	This fund is established to provide accounting of federal grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing professional learning opportunities for teachers teaching advanced placement courses in high schools.
Title II Part B:	This fund is established to provide accounting of federal grant funds flowing through the Department of Education, State of Georgia, for the purpose of supporting partnerships between high needs school districts and institutions of higher learning in order to advance the instructional skills of math and science teachers in grades 4-12 to improve student achievement.
IDEA Preschool:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing a special education program for pre-kindergarten age children.
IDEA Flowthrough:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing special education programs for students age 3 through 21.
GOSA Innovation Grants:	This fund is established to provide accounting of federal and state grant funds flowing through the Office of Planning & Budget, State of Georgia, for the purpose of increasing student achievement and providing reform opportunities through unique and challenging educational programs.
Bright From the Start:	This fund is established to provide accounting of state funds for the purpose of operating a Pre-K program.

Perkins:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing secondary vocational education programs of instruction throughout the school district.
Title III Limited English Proficient:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of providing a curriculum program to foreign students in grades 9-12 who have English as a second language.
The Wallace Foundation:	This fund is established to provide accounting of local grant funds from the Wallace Foundation to support the “Principal Pipeline Initiative” which seeks to develop and test how urban school districts and their principal training providers can better train and support effective novice principals and assistant principals who can improvement student achievement, especially in low-performing schools.
GoSTEM Initiative:	This fund is established to provide accounting of local funds from the Georgia Institute of Technology (GIT) (provided by the Goizueta Foundation) that are committed to provide evaluation services to GIT for the purpose of enhancing the educational experience of Latino students in Georgia and strengthen the pipeline of these students into post-secondary STEM (Science, Technology, Engineering, and Mathematics) education.
Department of Administrative Services:	This fund is established to provide accounting of local funds committed for the purpose of providing additional administrative support and staff development opportunities for the Division of Business and Finance.
Education for Homeless Children:	This fund is established to provide accounting of federal categorical grant funds flowing through the Department of Education, State of Georgia, for the purpose of supporting the educational successes of homeless children by providing school supplies, tutoring, and other services.
School Improvement 1003(g):	This fund is established to provide accounting of federal grant funds flowing through the Department of Education, State of Georgia, for the purpose of improving student achievement in Title I Schools identified as Priority Schools.
Local School Activity Fund:	This fund is established to provide accounting of funds generated through donations, ticket sales, fundraising and other activities and committed for use by the local school principal for student and faculty programs and activities subject to District policy.
Fresh Fruit and Vegetable Program:	This fund is established to provide accounting of federal grant funds from the Georgia Department of Education Food and Nutrition Program for the purpose of providing fresh fruits and vegetables to school children outside of the lunch or breakfast food service periods.



**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Balance Sheet**  
**Nonmajor Governmental Funds**  
**As of June 30, 2017**

	Special Revenue		
	Title 1 Programs	Title I Part C Migrant	Title II Part A
<b>Assets</b>			
Cash and cash equivalents	\$ -	-	-
Investments at fair value	-	-	-
Receivables:			
Due from other governments	6,845,380	9,790	286,501
Due from other funds	-	-	-
Total assets	<u>6,845,380</u>	<u>9,790</u>	<u>286,501</u>
<b>Liabilities and fund balances</b>			
Liabilities:			
Accounts payable	254,609	-	39,083
Salaries payable	2,525,417	3,384	79,338
Due to other funds	4,065,354	6,406	168,080
Total liabilities	<u>6,845,380</u>	<u>9,790</u>	<u>286,501</u>
Fund balances:			
Restricted	-	-	-
Committed	-	-	-
Total fund balances	<u>-</u>	<u>-</u>	<u>-</u>
Total liabilities and fund balances	\$ <u>6,845,380</u>	<u>9,790</u>	<u>286,501</u>

**Special Revenue**

	<b>Title II AP Teacher Training</b>	<b>Title II Part B</b>	<b>IDEA Preschool</b>	<b>IDEA Flowthrough</b>	<b>GOSA Innovation Grants</b>
\$	-	-	-	-	-
	-	-	-	-	-
	-	21,491	74,625	3,271,391	112,650
	-	-	-	310,639	-
	-	21,491	74,625	3,582,030	112,650
	-	750	-	-	-
	-	-	57,896	2,688,061	-
	-	20,741	16,729	893,969	112,650
	-	21,491	74,625	3,582,030	112,650
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
\$	-	21,491	74,625	3,582,030	112,650

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Balance Sheet**  
**Nonmajor Governmental Funds**  
**As of June 30, 2017**

	Special Revenue		
	Bright from the Start	Perkins	Title III Limited English Proficient
<b>Assets</b>			
Cash and cash equivalents	\$ 33,812	-	-
Investments at fair value	-	-	-
Receivables:			
Due from other governments	-	86,618	421,493
Due from other funds	-	-	-
Total assets	<u>33,812</u>	<u>86,618</u>	<u>421,493</u>
<b>Liabilities and fund balances</b>			
Liabilities:			
Accounts payable	-	16,857	75,634
Salaries payable	21,883	-	143,288
Due to other funds	<u>11,929</u>	<u>69,761</u>	<u>202,571</u>
Total liabilities	<u>33,812</u>	<u>86,618</u>	<u>421,493</u>
Fund balances:			
Restricted	-	-	-
Committed	<u>-</u>	<u>-</u>	<u>-</u>
Total fund balances	<u>-</u>	<u>-</u>	<u>-</u>
Total liabilities and fund balances	<u>\$ 33,812</u>	<u>86,618</u>	<u>421,493</u>

		Special Revenue			
	The Wallace Foundation	GoSTEM Initiative	Department of Administrative Services	Education for Homeless Children	School Improvement 1003(g)
\$	453,228	108,000	172,387	-	-
	-		-	-	-
	-	-	-	5,594	101,360
	-	-	-	-	-
	453,228	108,000	172,387	5,594	101,360
	-	-	-	-	-
	-	-	-	-	-
	29,868	-	-	5,594	101,360
	29,868	-	-	5,594	101,360
		-			
	423,360	-	-	-	-
	-	108,000	172,387	-	-
	423,360	108,000	172,387	-	-
\$	453,228	108,000	172,387	5,594	101,360

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Balance Sheet**  
**Nonmajor Governmental Funds**  
**As of June 30, 2017**

	Special Revenue		
	Local School Activity Fund	Fresh Fruit and Vegetable Program	Total Special Revenue Funds
<b>Assets</b>			
Cash and cash equivalents	\$ 1,456,061	-	2,223,488
Investments at fair value	18,756,048	-	18,756,048
Receivables:			
Due from other governments	-	-	11,236,893
Due from other funds	-	-	310,639
Total assets	<u>20,212,109</u>	<u>-</u>	<u>32,527,068</u>
<b>Liabilities and fund balances</b>			
Liabilities:			
Accounts payable	120,348	-	507,281
Salaries payable	-	-	5,519,267
Due to other funds	<u>3,915,194</u>	<u>-</u>	<u>9,620,206</u>
Total liabilities	<u>4,035,542</u>	<u>-</u>	<u>15,646,754</u>
Fund balances:			
Restricted	-	-	423,360
Committed	<u>16,176,567</u>	<u>-</u>	<u>16,456,954</u>
Total fund balances	<u>16,176,567</u>	<u>-</u>	<u>16,880,314</u>
Total liabilities and fund balances	<u>\$ 20,212,109</u>	<u>-</u>	<u>32,527,068</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Nonmajor Governmental Funds**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Special Revenue</b>		
	<b>Title I Programs</b>	<b>Title I Part C Migrant</b>	<b>Title II Part A</b>
<b>Revenues:</b>			
Other local sources	\$ -	-	-
State sources	-	-	-
Federal sources	41,351,471	63,466	2,073,082
Total revenues	41,351,471	63,466	2,073,082
<b>Expenditures:</b>			
Instruction	33,109,038	26,656	-
Pupil services	2,448,164	33,090	-
Instructional support	2,242,784	-	1,475,217
Educational media services	-	-	-
General administration	3,090,542	2,913	47,183
Business administration	-	-	-
Maintenance and operations	-	-	-
Pupil transportation	252,378	807	-
Support services - central	-	-	550,682
Other support services	208,565	-	-
Total expenditures	41,351,471	63,466	2,073,082
Excess (deficiency) of revenues over (under) expenditures	-	-	-
Other financing sources:			
Transfers in	-	-	-
Total other financing sources	-	-	-
Net change in fund balances	-	-	-
Fund balances - July 1, 2016	-	-	-
Fund balances - June 30, 2017	\$ -	-	-

**Special Revenue**

	<b>Title II AP Teacher Training</b>	<b>Title II Part B</b>	<b>IDEA Preschool</b>	<b>IDEA Flowthrough</b>	<b>GOSA Innovation Grants</b>
\$	-	-	-	-	-
	-	-	-	-	674,305
	<u>74</u>	<u>205,266</u>	<u>643,738</u>	<u>28,447,742</u>	<u>-</u>
	<u>74</u>	<u>205,266</u>	<u>643,738</u>	<u>28,447,742</u>	<u>674,305</u>
	-	-	692,535	32,079,483	67,137
	-	-	-	826,436	-
	74	198,422	-	60,462	564,634
	-	-	-	-	9,820
	-	6,844	-	-	32,714
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	60,000	-
	-	-	-	-	-
	-	-	-	-	-
	<u>74</u>	<u>205,266</u>	<u>692,535</u>	<u>33,026,381</u>	<u>674,305</u>
	-	-	(48,797)	(4,578,639)	-
	-	-	48,797	4,578,639	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,578,639</u>	<u>-</u>
	-	-	-	-	-
	-	-	-	-	-
\$	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Nonmajor Governmental Funds**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Special Revenue</b>		
	<b>Bright from the Start</b>	<b>Perkins</b>	<b>Title III Limited English Proficient</b>
<b>Revenues:</b>			
Other local sources	\$ -	-	-
State sources	222,161	-	-
Federal sources	-	1,180,445	3,099,624
Total revenues	<u>222,161</u>	<u>1,180,445</u>	<u>3,099,624</u>
<b>Expenditures:</b>			
Instruction	263,696	608,915	750,006
Pupil services	-	-	1,455,626
Instructional support	-	571,530	880,504
Educational media services	-	-	-
General administration	-	-	-
Business administration	-	-	-
Maintenance and operations	-	-	-
Pupil transportation	-	-	3,672
Support services - central	-	-	-
Other support services	-	-	9,816
Total expenditures	<u>263,696</u>	<u>1,180,445</u>	<u>3,099,624</u>
Excess (deficiency) of revenues over (under) expenditures	-	-	-
Other financing sources:			
Transfers in	<u>41,535</u>	-	-
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	-	-	-
Fund balances - July 1, 2016	-	-	-
Fund balances - June 30, 2017	<u>\$ -</u>	<u>-</u>	<u>-</u>



Special Revenue				
The Wallace Foundation	GoSTEM Initiative	Department of Administrative Services	Education for Homeless Children	School Improvement 1003(g)
\$ 487,358	25,000	264,312	-	-
-	-	-	-	-
-	-	-	53,478	698,680
487,358	25,000	264,312	53,478	698,680
-	-	-	3,987	515,673
-	-	-	-	1,846
988,246	-	-	11,703	144,626
-	-	-	-	-
20,589	-	-	26,288	2,790
-	-	91,925	-	-
-	-	-	-	934
-	-	-	-	16,599
-	-	-	-	-
-	-	-	11,500	19,334
1,008,835	-	91,925	53,478	701,802
(521,477)	25,000	172,387	-	-
-	-	-	-	3,122
-	-	-	-	-
(521,477)	25,000	172,387	-	-
944,837	83,000	-	-	-
\$ 423,360	108,000	172,387	-	-

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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Nonmajor Governmental Funds**  
**For the Fiscal Year Ended June 30, 2017**

		<b>Special Revenue</b>	
	<b>Local School Activity Fund</b>	<b>Fresh Fruit and Vegetable Program</b>	<b>Total Special Revenue Funds</b>
<b>Revenues:</b>			
Other local sources	\$ 26,650,396	-	27,427,066
State sources	-	-	896,466
Federal sources		73,670	77,890,736
Total revenues	<u>26,650,396</u>	<u>73,670</u>	<u>106,214,268</u>
<b>Expenditures:</b>			
Instruction	26,041,273	-	94,158,399
Pupil services	-	-	4,765,162
Instructional support	-	-	7,138,202
Educational media services	-	-	9,820
General administration	-	-	3,229,863
Business administration	-	-	91,925
Maintenance and operations	-	-	934
Pupil transportation	-	-	333,456
Support services - central	-	-	550,682
Other support services	-	73,670	322,885
Total expenditures	<u>26,041,273</u>	<u>73,670</u>	<u>110,601,328</u>
Excess (deficiency) of revenues over (under) expenditures	609,123	-	(4,387,060)
Other financing sources:			
Transfers in	-	-	4,672,093
Total other financing sources	<u>-</u>	<u>-</u>	<u>4,672,093</u>
Net change in fund balances	609,123	-	285,033
Fund balances - July 1, 2016	15,567,444	-	16,595,281
Fund balances - June 30, 2017	<u>\$ 16,176,567</u>	<u>-</u>	<u>16,880,314</u>

# Budgetary Compliance

## **Nonmajor Governmental Funds**

Schedule of revenues, expenditures, and changes in fund balance – budget and actual

## **Capital Projects Fund**

Schedule of revenues, expenditures, and changes in fund balance – budget and actual

## **Debt Service Fund**

Schedule of revenues, expenditures, and changes in fund balance – budget and actual

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title I Programs**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 35,533,260	\$ 49,613,774	\$ 41,351,471	\$ (8,262,303)
Total revenues	<u>35,533,260</u>	<u>49,613,774</u>	<u>41,351,471</u>	<u>(8,262,303)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	32,208,746	38,184,848	33,109,038	5,075,810
Pupil services	-	2,940,556	2,448,164	492,392
Instructional support	364,589	4,099,625	2,242,784	1,856,841
General administration	2,801,266	3,233,923	3,090,542	143,381
Pupil transportation	-	601,978	252,378	349,600
Other support services	158,659	552,844	208,565	344,279
Total expenditures	<u>35,533,260</u>	<u>49,613,774</u>	<u>41,351,471</u>	<u>8,262,303</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title I Part C Migrant**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 144,575	\$ 101,377	\$ 63,466	\$ (37,911)
Total revenues	<u>144,575</u>	<u>101,377</u>	<u>63,466</u>	<u>(37,911)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	69,808	45,259	26,656	18,603
Pupil Services	60,638	50,150	33,090	17,060
General administration	3,594	5,218	2,913	2,305
Pupil transportation	9,554	750	807	(57)
Other support services	981	-	-	-
Total expenditures	<u>144,575</u>	<u>101,377</u>	<u>63,466</u>	<u>37,911</u>
 Net change in fund balance	 -	 -	 -	 -
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title II Part A**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 2,045,722	\$ 3,755,027	\$ 2,073,082	\$ (1,681,945)
Total revenues	<u>2,045,722</u>	<u>3,755,027</u>	<u>2,073,082</u>	<u>(1,681,945)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	1,679,899	2,682,208	1,475,217	1,206,991
General administration	42,370	49,399	47,183	2,216
Support services - central	323,453	1,023,420	550,682	472,738
Total expenditures	<u>2,045,722</u>	<u>3,755,027</u>	<u>2,073,082</u>	<u>1,681,945</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title II AP Teacher Training**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ -	\$ 5,930	\$ 74	\$ (5,856)
Total revenues	-	5,930	74	(5,856)
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	-	5,930	74	5,856
Total expenditures	-	5,930	74	5,856
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title II Part B**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 568,121	\$ 453,877	\$ 205,266	\$ (248,611)
Total revenues	<u>568,121</u>	<u>453,877</u>	<u>205,266</u>	<u>(248,611)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	568,121	441,314	198,422	242,892
General administration	-	12,563	6,844	5,719
Total expenditures	<u>568,121</u>	<u>453,877</u>	<u>205,266</u>	<u>248,611</u>
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - IDEA Preschool**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 479,277	\$ 643,738	\$ 643,738	\$ -
Total revenues	<u>479,277</u>	<u>643,738</u>	<u>643,738</u>	<u>-</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	479,277	692,535	692,535	-
Total expenditures	<u>479,277</u>	<u>692,535</u>	<u>692,535</u>	<u>-</u>
Excess (deficiency) of revenues over (under) expenditures	-	(48,797)	(48,797)	-
<b>Other financing sources:</b>				
Transfers in	-	48,797	48,797	-
Total other financing sources	<u>-</u>	<u>48,797</u>	<u>48,797</u>	<u>-</u>
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - IDEA Flowthrough**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 25,780,037	\$ 28,477,280	\$ 28,447,742	\$ (29,538)
Total revenues	<u>25,780,037</u>	<u>28,477,280</u>	<u>28,447,742</u>	<u>(29,538)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	30,878,285	32,554,290	32,079,483	474,807
Pupil services	-	826,436	826,436	-
Instructional support	-	90,000	60,462	29,538
Pupil transportation	-	60,000	60,000	-
Total expenditures	<u>30,878,285</u>	<u>33,530,726</u>	<u>33,026,381</u>	<u>504,345</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(5,098,248)</u>	<u>(5,053,446)</u>	<u>(4,578,639)</u>	<u>474,807</u>
<b>Other financing sources:</b>				
Transfers in	5,098,248	5,053,446	4,578,639	(474,807)
Total other financing sources	<u>5,098,248</u>	<u>5,053,446</u>	<u>4,578,639</u>	<u>(474,807)</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2016	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - GOSA Innovation Grants**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
State sources	\$ 547,442	\$ 749,064	\$ 674,305	\$ (74,759)
Total revenues	<u>547,442</u>	<u>749,064</u>	<u>674,305</u>	<u>(74,759)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	-	96,762	67,137	29,625
Pupil services	-	-	-	-
Instructional support	547,442	599,417	564,634	34,783
Educational media services	-	15,845	9,820	6,025
General administration	-	33,640	32,714	926
Pupil transportation	-	3,400	-	3,400
Total expenditures	<u>547,442</u>	<u>749,064</u>	<u>674,305</u>	<u>74,759</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Bright From the Start**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
State sources	\$ 305,333	\$ 222,030	\$ 222,161	\$ 131
Total revenues	<u>305,333</u>	<u>222,030</u>	<u>222,161</u>	<u>131</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	305,333	263,697	263,696	1
Total expenditures	<u>305,333</u>	<u>263,697</u>	<u>263,696</u>	<u>1</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>(41,667)</u>	<u>(41,535)</u>	<u>132</u>
Other financing sources:				
Transfers in	-	41,667	41,535	(132)
Total other financing sources	<u>-</u>	<u>41,667</u>	<u>41,535</u>	<u>(132)</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Perkins**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 1,097,099	\$ 1,180,445	\$ 1,180,445	\$ -
Total revenues	<u>1,097,099</u>	<u>1,180,445</u>	<u>1,180,445</u>	<u>-</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	626,160	610,000	608,915	1,085
Instructional support	<u>470,939</u>	<u>570,445</u>	<u>571,530</u>	<u>(1,085)</u>
Total expenditures	<u>1,097,099</u>	<u>1,180,445</u>	<u>1,180,445</u>	<u>-</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Title III Limited English Proficient**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 3,722,379	\$ 4,376,156	\$ 3,099,624	\$ (1,276,532)
Total revenues	<u>3,722,379</u>	<u>4,376,156</u>	<u>3,099,624</u>	<u>(1,276,532)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	837,756	1,484,735	750,006	734,729
Pupil services	724,775	1,550,161	1,455,626	94,535
Instructional support	1,015,194	1,311,698	880,504	431,194
Pupil transportation	5,074	12,371	3,672	8,699
Other support services	1,139,580	17,191	9,816	7,375
Total expenditures	<u>3,722,379</u>	<u>4,376,156</u>	<u>3,099,624</u>	<u>1,276,532</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - The Wallace Foundation**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 1,038,488	\$ 487,358	\$ 487,358	\$ -
Total revenues	1,038,488	487,358	487,358	-
<b>Expenditures:</b>				
<b>Current:</b>				
Instructional support	971,821	1,411,606	988,246	423,360
General administration	66,667	20,589	20,589	-
Total expenditures	1,038,488	1,432,195	1,008,835	423,360
Excess (deficiency) of revenues over (under) expenditures	-	(944,837)	(521,477)	423,360
Net change in fund balance	-	(944,837)	(521,477)	423,360
Fund balance, July 1, 2016	-	944,837	944,837	-
Fund balance, June 30, 2017	\$ -	\$ -	\$ 423,360	\$ 423,360

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - GoSTEM Initiative**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>		
<b>Revenues:</b>				
Local sources	\$ 80,000	\$ 25,000	\$ 25,000	\$ -
Total revenues	<u>80,000</u>	<u>25,000</u>	<u>25,000</u>	<u>-</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Support services - central	80,000	108,000	-	108,000
Total expenditures	<u>80,000</u>	<u>108,000</u>	<u>-</u>	<u>108,000</u>
Net change in fund balance	-	(83,000)	25,000	108,000
Fund balance, July 1, 2016	-	83,000	83,000	-
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 108,000</u>	<u>\$ 108,000</u>



**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Department of Administrative Services**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 304,741	\$ 304,741	\$ 264,312	\$ (40,429)
Total revenues	<u>304,741</u>	<u>304,741</u>	<u>264,312</u>	<u>(40,429)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Business administration	106,370	106,370	91,925	14,445
Other support services	<u>198,371</u>	<u>198,371</u>	<u>-</u>	<u>198,371</u>
Total expenditures	<u>304,741</u>	<u>304,741</u>	<u>91,925</u>	<u>212,816</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>-</u>	<u>172,387</u>	<u>172,387</u>
<b>Other financing sources:</b>				
Transfers in	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total other financing sources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>172,387</u>	<u>172,387</u>
Fund balance, July 1, 2016	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 172,387</u>	<u>\$ 172,387</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Education for Homeless Children**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 68,955	\$ 117,075	\$ 53,478	\$ (63,597)
Total revenues	<u>68,955</u>	<u>117,075</u>	<u>53,478</u>	<u>(63,597)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	4,000	9,266	3,987	5,279
Instructional support	5,449	30,470	11,703	18,767
General administration	23,606	38,839	26,288	12,551
Pupil transportation	20,000	27,000	-	27,000
Other support services	15,900	11,500	11,500	-
Total expenditures	<u>68,955</u>	<u>117,075</u>	<u>53,478</u>	<u>63,597</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - School Improvement 1003 (g)**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>		<b>Actual</b>	<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>		
<b>Revenues:</b>				
Federal sources	\$ 1,067,464	\$ 1,067,464	\$ 698,680	\$ (368,784)
Total revenues	<u>1,067,464</u>	<u>1,067,464</u>	<u>698,680</u>	<u>(368,784)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	713,510	713,510	515,673	197,837
Pupil services	1,895	1,895	1,846	49
Instructional support	294,038	294,038	144,626	149,412
General administration	3,629	3,629	2,790	839
Maintenance and operations	1,790	1,790	934	856
Student transportation	36,000	36,000	16,599	19,401
Other support services	19,725	19,725	19,334	391
Total expenditures	<u>1,070,587</u>	<u>1,070,587</u>	<u>701,802</u>	<u>368,785</u>
Net change in fund balance	<u>(3,123)</u>	<u>(3,123)</u>	<u>(3,122)</u>	<u>1</u>
<b>Other financing sources:</b>				
Transfers in	3,123	3,123	3,122	(1)
Total other financing sources	<u>3,123</u>	<u>3,123</u>	<u>3,122</u>	<u>(1)</u>
Net change in fund balance	-	-	-	-
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Local School Activity Fund**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 22,500,000	\$ 22,500,000	\$ 26,650,396	\$ 4,150,396
Total revenues	<u>22,500,000</u>	<u>22,500,000</u>	<u>26,650,396</u>	<u>4,150,396</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Instruction	22,500,000	22,500,000	26,041,273	(3,541,273)
Total expenditures	<u>22,500,000</u>	<u>22,500,000</u>	<u>26,041,273</u>	<u>(3,541,273)</u>
Excess (deficiency) of revenues over (under) expenditures	-	-	609,123	609,123
Net change in fund balance	-	-	609,123	609,123
Fund balance, July 1, 2016	-	-	15,567,444	15,567,444
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 16,176,567</u>	<u>\$ 16,176,567</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Nonmajor Governmental Funds - Fresh Fruit and Vegetable Program Fund**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Federal sources	\$ 78,494	\$ 78,494	\$ 73,670	\$ (4,824)
Total revenues	<u>78,494</u>	<u>78,494</u>	<u>73,670</u>	<u>(4,824)</u>
<b>Expenditures:</b>				
<b>Current:</b>				
Other support services	78,494	78,494	73,670	4,824
Total expenditures	<u>78,494</u>	<u>78,494</u>	<u>73,670</u>	<u>4,824</u>
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balance	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, July 1, 2016	-	-	-	-
Fund balance, June 30, 2017	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Capital Projects Fund**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 148,454,840	\$ 148,454,840	\$ 148,621,402	\$ 166,562
State sources	-	-	24,587,977	24,587,977
Total revenues	<u>148,454,840</u>	<u>148,454,840</u>	<u>173,209,379</u>	<u>24,754,539</u>
<b>Expenditures:</b>				
<b>Capital Outlay:</b>				
Capital projects	<u>149,129,290</u>	<u>153,150,885</u>	<u>116,811,126</u>	<u>36,339,759</u>
Total expenditures	<u>149,129,290</u>	<u>153,150,885</u>	<u>116,811,126</u>	<u>36,339,759</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(674,450)</u>	<u>(4,696,045)</u>	<u>56,398,253</u>	<u>61,094,298</u>
<b>Other financing sources (uses):</b>				
Issuance of bonds	-	-	-	-
Transfers in	3,707,196	3,707,196	-	(3,707,196)
Transfers out	<u>(103,006,884)</u>	<u>(103,006,884)</u>	<u>(88,290,995)</u>	<u>14,715,889</u>
Total other financing sources (uses)	<u>(99,299,688)</u>	<u>(99,299,688)</u>	<u>(88,290,995)</u>	<u>11,008,693</u>
Net change in fund balance	<u>(99,974,138)</u>	<u>(103,995,733)</u>	<u>(31,892,742)</u>	<u>72,102,991</u>
Fund balance, July 1, 2016	<u>339,979,652</u>	<u>\$ 345,356,642</u>	<u>354,222,195</u>	<u>8,865,553</u>
Fund balance, June 30, 2017	<u>\$ 240,005,514</u>	<u>\$ 241,360,909</u>	<u>\$ 322,329,453</u>	<u>\$ 80,968,544</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Schedule of Revenues, Expenditures, and Changes in Fund Balances-**  
**Budget and Actual (Non-GAAP Budgetary Basis)**  
**Debt Service Fund**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>Revenues:</b>				
Local sources	\$ 55,221,229	\$ 55,221,229	\$ 58,121,049	\$ 2,899,820
Federal sources	1,031,100	1,031,100	960,469	(70,631)
Total revenues	<u>56,252,329</u>	<u>56,252,329</u>	<u>59,081,518</u>	<u>2,829,189</u>
<b>Expenditures:</b>				
<b>Debt Service:</b>				
Debt Service	152,455,502	165,235,752	165,235,172	580
Total expenditures	<u>152,455,502</u>	<u>165,235,752</u>	<u>165,235,172</u>	<u>580</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(96,203,173)</u>	<u>(108,983,423)</u>	<u>(106,153,654)</u>	<u>2,829,769</u>
<b>Other financing sources:</b>				
Transfers in	99,299,688	99,299,688	88,290,995	(11,008,693)
Total other financing sources	<u>99,299,688</u>	<u>99,299,688</u>	<u>88,290,995</u>	<u>(11,008,693)</u>
Net change in fund balance	<u>3,096,515</u>	<u>(9,683,735)</u>	<u>(17,862,659)</u>	<u>(8,178,924)</u>
Fund balance, July 1, 2016	66,024,272	118,192,952	118,280,650	87,698
Fund balance, June 30, 2017	<u>\$ 69,120,787</u>	<u>\$ 108,509,217</u>	<u>\$ 100,417,991</u>	<u>\$ (8,091,226)</u>

# Internal Service Funds

Internal service funds are used to account for services and commodities furnished by a designated department or program to other departments and programs within the School System. Amounts expended by the fund are restored to it either from operating earnings or by transfers from other funds, so that the original fund equity is kept intact.

The Board of Education has five internal service funds:

Maintenance Fund:	This fund was established to provide accounting for the inventory of the maintenance parts and supplies and for the services provided by the Maintenance Department.
Warehouse Fund:	This fund was established to provide accounting for the inventories of textbooks and supplies and materials purchased for and issued to local schools and programs.
Print Shop Fund:	This fund was established to provide accounting for the printing supplies and services utilized by the local schools and programs.
Transportation Fund:	This fund was established to provide accounting for the inventories of transportation parts and supplies for all vehicles in the Board of Education fleet.
Risk Management:	This fund was established to provide accounting for workers compensation, general liability, and fleet claims made against the Board of Education.



**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Net Position**  
**Internal Service Funds**  
**As of June 30, 2017**

	<u>Maintenance Fund</u>	<u>Warehouse Fund</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ -	\$ 277,776
Due from other governments	-	32
Due from other funds	-	25,417
Inventory	2,571,439	1,702,463
Total current assets	<u>2,571,439</u>	<u>2,005,688</u>
Noncurrent assets:		
Capital assets:		
Equipment	-	-
Accumulated depreciation	<u>-</u>	<u>-</u>
Total noncurrent assets	<u>-</u>	<u>-</u>
Total assets	<u>2,571,439</u>	<u>2,005,688</u>
<b>Deferred Outflows of Resources</b>		
Pension related items	<u>-</u>	<u>-</u>
<b>Liabilities</b>		
Current liabilities:		
Cash overdrafts	-	-
Accounts and contracts payable	24,735	277,663
Due to other governments	-	-
Due to other funds	2,401,530	791,753
Claims payable	<u>-</u>	<u>-</u>
Total current liabilities	<u>2,426,265</u>	<u>1,069,416</u>
Noncurrent liabilities:		
Net pension liability	<u>-</u>	<u>-</u>
Total liabilities	<u>2,426,265</u>	<u>1,069,416</u>
<b>Deferred Inflows of Resources</b>		
Pension related items	<u>-</u>	<u>-</u>
<b>Net Position</b>		
Net investment in capital assets	-	-
Unrestricted	145,174	936,272
Total net position	<u>\$ 145,174</u>	<u>\$ 936,272</u>

<b>Print Shop Fund</b>	<b>Transportation Fund</b>	<b>Risk Management Workers' Comp Fund</b>	<b>Total Governmental Activities - Internal Service Funds</b>
\$ 603,903 \$	- \$	59,667 \$	941,346
135	-	-	167
183,809	-	20,647,014	20,856,240
12,758	2,751,911	-	7,038,571
800,605	2,751,911	20,706,681	28,836,324
785,002	-	-	785,002
(581,234)	-	-	(581,234)
203,768	-	-	203,768
1,004,373	2,751,911	20,706,681	29,040,092
252,379	-	279,574	531,953
-	-	181,515	181,515
14,090	71,378	577,924	965,790
-	-	71	71
-	1,974,173	-	5,167,456
-	-	16,512,176	16,512,176
14,090	2,045,551	17,271,686	22,827,008
637,535	-	758,329	1,395,864
651,625	2,045,551	18,030,015	24,222,872
2,923	-	3,564	6,487
203,768	-	-	203,768
398,436	706,360	2,952,676	5,138,918
\$ 602,204 \$	\$ 706,360 \$	\$ 2,952,676 \$	\$ 5,342,686

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Revenues, Expenses, and Changes in Fund Net Position**  
**Internal Service Funds**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Maintenance Fund</b>	<b>Warehouse Fund</b>
<b>Operating revenues:</b>		
Charges for services	\$ 1,110,175	\$ 8,801,564
Total operating revenues	<u>1,110,175</u>	<u>8,801,564</u>
<b>Operating expenses:</b>		
Salaries and employee benefits	-	-
Supplies	1,187,196	8,756,424
Purchased services	-	-
Travel	-	-
Claims expense	-	-
Insurance premiums	-	-
Other expenses	-	-
Depreciation expense	-	-
Total operating expenses	<u>1,187,196</u>	<u>8,756,424</u>
Operating income (loss)	<u>(77,021)</u>	<u>45,140</u>
Income (loss) before transfers	(77,021)	45,140
Transfers in	<u>-</u>	<u>-</u>
Change in net position	(77,021)	45,140
Total net position-July 1, 2016	222,195	891,132
Total net position-June 30, 2017	<u>\$ 145,174</u>	<u>\$ 936,272</u>

<b>Print Shop Fund</b>	<b>Transportation Fund</b>	<b>Risk Management Workers' Comp Fund</b>	<b>Total Governmental Activities - Internal Service Funds</b>
\$ 1,793,761	\$ 4,632,852	\$ 5,621,961	\$ 21,960,313
1,793,761	4,632,852	5,621,961	21,960,313
624,017	-	533,297	1,157,314
398,477	4,649,607	24,728	15,016,432
588,417	-	516,560	1,104,977
-	-	3,338	3,338
-	-	8,923,799	8,923,799
-	-	1,841,959	1,841,959
-	-	1,003	1,003
70,515	-	-	70,515
1,681,426	4,649,607	11,844,684	28,119,337
112,335	(16,755)	(6,222,723)	(6,159,024)
112,335	(16,755)	(6,222,723)	(6,159,024)
-	-	6,488,025	6,488,025
112,335	(16,755)	265,302	329,001
489,869	723,115	2,687,374	5,013,685
\$ 602,204	\$ 706,360	\$ 2,952,676	\$ 5,342,686

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Cash Flows**  
**Internal Service Funds**  
**For the Fiscal Year Ended June 30, 2017**

	<u>Maintenance Fund</u>	<u>Warehouse Fund</u>
<b>Cash flows from operating activities</b>		
Cash received from user charges	\$ 1,110,175	\$ 8,776,147
Cash payments to employees for services	-	-
Cash payments for insurance claims	-	-
Cash payments to suppliers for goods and services	(1,110,175)	(8,863,901)
Cash payments for other operating expenses	-	-
Net cash provided by (used for) operating activities	<u>-</u>	<u>(87,754)</u>
<b>Cash flows from noncapital financing activities</b>		
Transfers in	-	-
Other	-	-
Net cash provided by noncapital financing activities	<u>-</u>	<u>-</u>
 Net increase (decrease) in cash and cash equivalents	 -	 (87,754)
Cash and cash equivalents--Beginning	<u>-</u>	<u>365,530</u>
Cash and cash equivalents--Ending	\$ <u>-</u>	\$ <u>277,776</u>
 Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:		
Operating income (loss)	\$ (77,021)	\$ 45,140
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:		
Depreciation	-	-
Changes in assets and liabilities:		
Due from other funds	-	(25,417)
Deferred outflows for pension	-	-
Inventories	16,594	292,573
Net pension liability	-	-
Deferred inflows for pension	-	-
Accounts and other payables	(50,850)	(192,361)
Claims payable	-	-
Due to other funds	111,277	(207,689)
Net cash provided by (used for) operating activities	\$ <u>-</u>	\$ <u>(87,754)</u>

<b>Print Shop Fund</b>	<b>Transportation Fund</b>	<b>Risk Management Workers' Comp Fund</b>	<b>Total Governmental Activities - Internal Service Funds</b>
\$ 1,609,952	\$ 4,632,852	\$ 3,799,837	\$ 19,928,963
(577,130)	-	(474,878)	(1,052,008)
-	-	(7,352,028)	(7,352,028)
(444,405)	(4,632,852)	(29,917)	(15,081,250)
(588,417)	-	(2,362,860)	(2,951,277)
-	-	(6,419,846)	(6,507,600)
-	-	6,488,025	6,488,025
-	-	(68,179)	(68,179)
-	-	6,419,846	6,419,846
-	-	-	(87,754)
603,903	-	59,667	1,029,100
\$ 603,903	\$ -	\$ 59,667	\$ 941,346
\$ 112,335	\$ (16,755)	\$ (6,222,723)	\$ (6,159,024)
70,515	-	-	70,515
(183,809)	-	(1,822,124)	(2,031,350)
(127,239)	-	(154,535)	(281,774)
2	(263,225)	-	45,944
209,124	-	249,876	459,000
(34,999)	-	(36,923)	(71,922)
(3,947)	(835)	105,060	(142,933)
-	-	1,571,771	1,571,771
(41,982)	280,815	(110,248)	32,173
\$ -	\$ -	\$ (6,419,846)	\$ (6,507,600)

# Fiduciary Funds

Fiduciary funds are used to account for assets held by the Board of Education on behalf of outside parties, including other governments.

The Board of Education has the following pension and other employee benefits trust funds.

Gwinnett Retirement System:	This fund was established to provide accounting for the retirement system plan that was designed to replace social security.
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Disability Insurance Trust Fund:	This fund was established to provide accounting for a short term disability insurance plan.
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**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Fiduciary Net Position**  
**Pension and Other Employee Benefits-Fiduciary Funds**  
**As of June 30, 2017**

	<b>Gwinnett Retirement System</b>	<b>Disability Insurance Trust Fund</b>	<b>Total</b>
<b>Assets</b>			
Cash and cash equivalents	\$ -	\$ 1,595,123	\$ 1,595,123
Due from other funds	-	436,933	436,933
Investments at fair value:			
Common stocks	304,122,899	-	304,122,899
Preferred stocks	4,722,721	-	4,722,721
Mutual and commingled funds	1,237,606,354	-	1,237,606,354
Corporate bonds	100,678,072	-	100,678,072
Money market funds	44,135,313	-	44,135,313
Private equity	19,274,821	-	19,274,821
U.S. treasury inflation protected securities	123,551,625	-	123,551,625
Securities lending short-term collateral investment pool	62,209,308	-	62,209,308
Receivables	2,377,293	-	2,377,293
Total assets	<u>1,898,678,406</u>	<u>2,032,056</u>	<u>1,900,710,462</u>
<b>Liabilities</b>			
Accounts payable	62,522,225	-	62,522,225
Total liabilities	<u>62,522,225</u>	<u>-</u>	<u>62,522,225</u>
<b>Net Position</b>			
Restricted for:			
Employees' pension benefits	1,836,156,181	-	1,836,156,181
Employees' disability insurance benefits	-	2,032,056	2,032,056
Total net position	<u>\$ 1,836,156,181</u>	<u>\$ 2,032,056</u>	<u>\$ 1,838,188,237</u>



**GWINNETT COUNTY BOARD OF EDUCATION**  
**Combining Statement of Changes in Fiduciary Net Position**  
**Pension and Other Employee Benefits-Fiduciary Funds**  
**For the Fiscal Year Ended June 30, 2017**

	<u>Gwinnett Retirement System</u>	<u>Disability Insurance Trust Fund</u>	<u>Total</u>
<b>Additions</b>			
Contributions:			
Employer	\$ 31,198,113	\$ 2,888	\$ 31,201,001
Members	9,778,682	2,303,500	12,082,182
Total contributions	<u>40,976,795</u>	<u>2,306,388</u>	<u>43,283,183</u>
Investment income:			
From investment activities:			
Net appreciation in fair value of investments	120,418,112	-	120,418,112
Interest income and dividends	13,832,109	-	13,832,109
Other investment income	6,842	-	6,842
Less: Investment expenses	(3,009,783)	-	(3,009,783)
Net income from investing activities	<u>131,247,280</u>	<u>-</u>	<u>131,247,280</u>
From security lending activities:			
Security lending income	329,255	-	329,255
Security lending expenses	(15,077)	-	(15,077)
Net appreciation in fair value of short-term collateral investment pool	12,740	-	12,740
Net income from security lending activities	<u>326,918</u>	<u>-</u>	<u>326,918</u>
Net investment income	<u>131,574,198</u>	<u>-</u>	<u>131,574,198</u>
Total additions	<u>172,550,993</u>	<u>2,306,388</u>	<u>174,857,381</u>
<b>Deductions</b>			
Benefits paid to participants	71,851,007	1,860,653	73,711,660
Other expenses	1,476,662	144,384	1,621,046
Total deductions	<u>73,327,669</u>	<u>2,005,037</u>	<u>75,332,706</u>
Change in net position restricted for:			
Employees' pension benefits	99,223,324	-	99,223,324
Employees' disability insurance benefits	-	301,351	301,351
Net position-July 1, 2016	<u>1,736,932,857</u>	<u>1,730,705</u>	<u>1,738,663,562</u>
Net position-June 30, 2017	<u>\$ 1,836,156,181</u>	<u>\$ 2,032,056</u>	<u>\$ 1,838,188,237</u>

**GWINNETT COUNTY BOARD OF EDUCATION**  
**Local School Activity Fund**  
**Statement of Changes in Assets and Liabilities**  
**For the Fiscal Year Ended June 30, 2017**

	<u>Balance</u> <u>July 1, 2016</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2017</u>
<b>Assets</b>				
Investments	\$ 4,487,168	\$ 10,474,324	\$ 10,360,299	\$ 4,601,193
Total assets	<u>\$ 4,487,168</u>	<u>\$ 10,474,324</u>	<u>\$ 10,360,299</u>	<u>\$ 4,601,193</u>
<b>Liabilities</b>				
Accounts payable	\$ 4,487,168	\$ 10,474,324	\$ 10,360,299	\$ 4,601,193
Total liabilities	<u>\$ 4,487,168</u>	<u>\$ 10,474,324</u>	<u>\$ 10,360,299</u>	<u>\$ 4,601,193</u>

# Statistical Section

(unaudited)

The statistical section presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Board's overall financial position.

## Contents:

Financial Trends	These schedules contain trend information to help the reader understand how the Board's financial position has changed over time.
Revenue Capacity	These schedules contain information to help the reader assess the Board's major revenue sources.
Debt Capacity	These schedules present information to help the reader assess the affordability of the Board's current levels of outstanding debt and the Board's ability to issue additional debt in the future.
Demographic and Economic Information	These schedules offer demographic and economic indicators to help the reader understand the environment within which the Board's financial activities take place.
Operating Information	These schedules contain staffing, key operating statistics comparisons and capital asset data to help the reader understand how the information in the Board's financial report relates to the services the Board provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports and budget documents for the relevant fiscal year.

**Financial Trend Schedule 1**  
**WINNETT COUNTY BOARD OF EDUCATION**  
**Net Position by Component,**  
**Last Ten Fiscal Years**  
(accrual basis of accounting)

	<b>Fiscal Year</b>			
	<u><b>2008</b></u>	<u><b>2009</b></u>	<u><b>2010</b></u>	<u><b>2011</b></u>
Governmental activities				
Net investment in capital assets	\$ 479,160,277	\$ 747,776,927	\$ 953,026,920	\$ 1,198,440,344
Restricted	810,926,450	603,288,805	395,918,436	171,589,733
Unrestricted	<u>179,018,512</u>	<u>145,847,823</u>	<u>158,880,201</u>	<u>178,704,571</u>
Total governmental activities net position	<u>\$ 1,469,105,239</u>	<u>\$ 1,496,913,555</u>	<u>\$ 1,507,825,557</u>	<u>\$ 1,548,734,648</u>
Business-type activities				
Net investment in capital assets	\$ 12,256,703	\$ 9,964,682	\$ 12,391,514	\$ 11,553,816
Restricted	-	-	-	-
Unrestricted	<u>23,796,962</u>	<u>19,022,561</u>	<u>14,509,596</u>	<u>7,420,803</u>
Total business-type activities net position	<u>\$ 36,053,665</u>	<u>\$ 28,987,243</u>	<u>\$ 26,901,110</u>	<u>\$ 18,974,619</u>
Primary government				
Net investment in capital assets	\$ 491,416,980	\$ 757,741,609	\$ 965,418,434	\$ 1,209,994,160
Restricted	810,926,450	603,288,805	395,918,436	171,589,733
Unrestricted	<u>202,815,474</u>	<u>164,870,384</u>	<u>173,389,797</u>	<u>186,125,374</u>
Total primary government activities net position	<u>\$ 1,505,158,904</u>	<u>\$ 1,525,900,798</u>	<u>\$ 1,534,726,667</u>	<u>\$ 1,567,709,267</u>

<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
\$ 1,021,334,861	\$ 1,155,947,901	\$ 1,209,312,012	\$ 1,269,513,630	\$ 1,240,361,862	\$ 1,323,612,456
371,745,196	210,807,433	130,962,507	64,796,629	122,461,795	102,502,724
<u>135,727,316</u>	<u>125,221,099</u>	<u>124,231,304</u>	<u>(850,375,100)</u>	<u>(804,343,061)</u>	<u>(881,384,529)</u>
<u>\$ 1,528,807,373</u>	<u>\$ 1,491,976,433</u>	<u>\$ 1,464,505,823</u>	<u>\$ 483,935,159</u>	<u>\$ 558,480,596</u>	<u>\$ 544,730,651</u>
\$ 10,300,012	\$ 9,077,409	\$ 8,070,199	\$ 8,308,641	\$ 7,699,555	\$ 6,939,914
-	-	-	-	-	-
<u>7,670,215</u>	<u>9,892,310</u>	<u>9,742,262</u>	<u>1,755,612</u>	<u>4,715,739</u>	<u>6,741,488</u>
<u>\$ 17,970,227</u>	<u>\$ 18,969,719</u>	<u>\$ 17,812,461</u>	<u>\$ 10,064,253</u>	<u>\$ 12,415,294</u>	<u>\$ 13,681,402</u>
\$ 1,031,634,873	\$ 1,165,025,310	\$ 1,217,382,211	\$ 1,277,822,271	\$ 1,248,061,417	\$ 1,330,552,370
371,745,196	210,807,433	130,962,507	64,796,629	122,461,795	102,502,724
<u>143,397,531</u>	<u>135,113,409</u>	<u>133,973,566</u>	<u>(848,619,488)</u>	<u>(799,627,322)</u>	<u>(874,643,041)</u>
<u>\$ 1,546,777,600</u>	<u>\$ 1,510,946,152</u>	<u>\$ 1,482,318,284</u>	<u>\$ 493,999,412</u>	<u>\$ 570,895,890</u>	<u>\$ 558,412,053</u>

Financial Trend Schedule 2  
**WINNETT COUNTY BOARD OF EDUCATION**  
 Changes in Net Position,  
 Last Ten Fiscal Years  
 (accrual basis of accounting)

	Fiscal Year									
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<b>Expenses</b>										
Governmental activities										
Instruction	\$ 1,084,588,097	\$ 1,062,901,896	\$ 1,052,356,189	\$ 1,044,285,388	\$ 1,010,660,993	\$ 1,020,669,878	\$ 1,082,828,161	\$ 1,076,246,147	\$ 1,143,745,730	\$ 1,265,022,313
Pupil services	29,095,497	31,840,714	32,158,331	33,802,040	36,716,044	37,471,969	39,316,240	42,805,641	49,696,169	55,622,547
Instructional support	32,078,668	33,794,478	31,372,234	31,690,054	35,628,735	32,517,147	34,503,688	35,676,899	40,865,048	45,536,185
Educational media services	19,325,944	20,397,786	20,703,223	20,477,842	19,690,822	17,987,345	18,671,802	18,433,241	20,312,287	23,286,603
General administration	4,220,024	4,267,636	9,254,414	11,393,705	8,743,375	6,161,885	5,850,018	5,356,392	6,555,315	7,554,221
School administration	93,126,517	94,307,834	96,262,004	98,932,388	97,296,371	103,513,642	107,809,577	109,236,280	121,296,633	139,238,972
Business administration	14,734,991	15,054,883	15,222,063	17,719,725	18,458,677	13,530,059	16,859,727	16,356,744	10,812,731	12,288,308
Maintenance and operations	76,863,434	82,700,682	85,433,432	88,222,936	88,133,534	90,352,933	97,620,792	99,139,963	111,213,739	119,607,963
Pupil transportation	62,134,914	64,625,268	80,613,479	84,959,484	87,005,173	89,117,652	93,117,652	96,604,700	102,930,214	108,026,989
Support services-central	34,459,674	37,672,359	38,779,640	42,405,004	47,489,609	37,980,557	44,685,480	46,176,166	52,135,342	60,002,371
Other support services	7,381,309	7,848,436	9,671,744	9,637,149	6,291,532	6,154,843	5,183,665	4,675,652	7,128,386	4,299,776
School nutrition program				67,990						
Interest and issuance costs	43,415,679	62,236,751	59,063,155	45,850,889	50,395,756	50,170,741	43,241,984	46,231,295	46,767,438	42,327,919
Total governmental activities expenses	1,521,424,748	1,537,648,523	1,530,889,908	1,529,444,604	1,506,490,521	1,505,631,554	1,569,688,786	1,596,939,120	1,713,459,032	1,883,004,167
Business-type activities										
Food services	72,963,710	81,109,461	80,987,144	89,065,768	84,533,938	84,381,065	86,884,729	89,457,805	89,505,686	92,399,216
Total business-type activities expenses	72,963,710	81,109,461	80,987,144	89,065,768	84,533,938	84,381,065	86,884,729	89,457,805	89,505,686	92,399,216
Total primary government expenses	\$ 1,594,388,458	\$ 1,618,757,984	\$ 1,611,877,052	\$ 1,618,510,372	\$ 1,591,024,459	\$ 1,590,012,619	\$ 1,656,573,516	\$ 1,686,396,925	\$ 1,802,964,718	\$ 1,975,403,383
<b>Program Revenues</b>										
Governmental activities										
Charges for services:										
Instruction	\$ 2,223,924	\$ 2,318,052	\$ 2,373,494	\$ 2,125,137	\$ 2,196,190	\$ 8,621,512	\$ 9,295,826	\$ 8,967,628	\$ 8,292,935	\$ 7,907,718
Instructional support	79,810	106,483	173,962	238,943	450,173	0	-	-	-	-
Pupil transportation	-	-	-	1,830	-	-	-	-	-	-
Other support services	-	-	-	588,943	-	-	-	-	-	-
Operating grants and contributions:										
Instruction	598,058,999	524,192,708	575,616,339	600,505,806	571,334,342	543,535,347	536,067,115	646,979,125	713,434,595	751,545,577
Pupil services	9,216,449	8,763,046	10,272,977	10,393,196	11,000,327	10,337,426	8,700,484	9,376,628	4,680,825	8,285,172
Instructional support	14,885,289	13,425,098	15,381,620	15,779,553	15,789,484	13,987,586	11,367,103	11,926,838	11,759,861	12,478,202
Educational media services	15,855,865	14,728,219	16,143,339	16,946,867	14,638,199	22,052,013	20,838,966	21,607,929	21,925,008	22,161,225
General administration	1,451,545	1,477,761	5,476,476	7,055,210	5,140,833	25,710,199	4,663,790	22,002,280	23,709,950	25,123,131
School administration	5,086,438	3,296,400	704,500	500,911	413,155	41,856,257	34,101,282	34,991,698	35,955,562	36,378,229
Business administration	368,511	450,963	382,343	357,962	287,766	770,887	2,020,475	130,977	131,002	107,338
Maintenance and operations	39,931,556	37,909,428	39,392,785	40,181,518	39,688,623	54,904,117	74,736,519	54,351,768	55,009,268	55,664,998
Pupil transportation	9,043,752	6,599,854	6,772,608	6,409,114	8,439,106	10,871,472	31,466,667	7,176,338	7,029,142	6,979,597
Support services-central	352,181		40,174	9,650	7,542,933	1,616,573	23,483,280	2,287,302	815,367	790,006
Other support services	4,275,366	3,659,562	4,136,892	4,259,818	4,200,693	4,429,606	3,374,817	3,029,343	3,512,932	259,076
Interest	-	-	-	-	-	1,031,100	949,126	956,345	-	-
School nutrition program	-	-	-	67,990	-	-	-	-	-	-
Capital grants and contributions:										
All	106,168,555	56,745,233	6,146,798	45,542,246	6,682,604	3,649,491	897,627	5,941,143	13,178,274	23,875,940
Total governmental activities program revenues	806,998,240	672,943,337	683,014,307	751,054,694	688,463,959	743,373,586	761,963,079	829,725,342	900,393,128	951,556,209
Business-type activities										
Charges for services:										
Food services	26,199,916	28,886,346	27,562,338	25,550,333	24,575,751	22,631,105	22,858,758	23,874,660	24,378,187	24,670,613
Operating grants and contributions:										
Food services	38,842,112	43,644,631	48,711,050	53,091,306	56,539,916	62,745,079	62,866,528	65,799,229	67,468,883	68,689,355
Capital grants and contributions:										
Food services	124,892	-	-	-	-	-	-	-	-	-
Total business-type activities program revenues	65,166,920	72,530,977	76,273,388	78,641,639	81,115,667	85,376,184	85,725,286	89,673,889	91,847,070	93,359,968
Total primary government program revenues	\$ 872,165,160	\$ 745,474,314	\$ 759,287,695	\$ 829,696,333	\$ 769,579,626	\$ 828,749,770	\$ 847,688,365	\$ 919,399,231	\$ 992,240,198	\$ 1,044,916,177
<b>Net (Expense)/Revenue</b>										
Governmental activities	\$ (714,426,509)	\$ (864,704,586)	\$ (847,875,601)	\$ (778,389,910)	\$ (818,026,562)	\$ (762,257,968)	\$ (807,725,707)	\$ (767,213,778)	\$ (813,065,904)	\$ (831,447,958)
Business-type activities	(7,796,790)	(8,578,484)	(4,713,756)	(10,424,129)	(3,418,271)	995,119	(1,159,443)	216,084	2,341,384	960,752
Total primary government net expense	\$ (722,223,299)	\$ (873,283,070)	\$ (852,589,357)	\$ (788,814,039)	\$ (821,444,833)	\$ (761,262,849)	\$ (808,885,150)	\$ (766,997,694)	\$ (810,724,520)	\$ (830,487,206)

Financial Trend Schedule 2  
**WINNETT COUNTY BOARD OF EDUCATION**  
 Changes in Net Position,  
 Last Ten Fiscal Years  
 (accrual basis of accounting)

	Fiscal Year									
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
General revenues and other changes in net position										
Taxes										
Property taxes levied for general purposes	\$ 401,878,333	\$ 708,974,309	\$ 740,115,136	\$ 720,977,072	\$ 665,419,990	\$ 459,999,890	\$ 472,342,202	\$ 517,366,234	\$ 537,014,298	\$ 579,373,768
Property taxes levied for debt services	35,430,097	38,498,071	40,424,293	38,772,139	36,021,733	30,052,352	46,571,662	50,998,477	53,105,314	57,574,503
Property taxes levied for 5-mill buy in	132,057,674	(140,379,743)	(152,695,121)	(153,447,361)	(147,960,534)	0	0	-	-	-
Sales tax	149,448,819	145,958,092	124,160,214	125,870,235	125,794,590	137,813,977	135,974,454	142,412,662	145,564,983	146,981,144
Other taxes	1,062,834	16,454,155	10,688,768	6,816,801	7,137,420	0	0	-	-	-
Federal and state aid not restricted to specific programs	36,778,274	46,100,505	67,677,229	65,991,936	79,765,631	43,223,047	65,656,094	69,078,801	88,818,100	69,393,703
Unrestricted interest and investment earnings	25,192,464	25,253,836	15,260,125	4,902,984	1,070,737	1,036,914	630,083	649,783	2,199,118	3,670,855
Local school activity	26,090,602	32,175,956	22,157,285	22,646,466	22,952,318	23,760,388	24,133,229	25,198,359	26,321,561	26,650,396
Miscellaneous	21,192,263	22,472,387	24,524,953	26,255,331	29,097,116	35,313,497	34,947,373	35,325,769	34,687,967	34,307,795
Gain on sale of assets	-	-	-	-	-	-	-	-	-	-
Transfers in (out)	6,123,896	-	892,512,902	859,787,603	819,299,001	731,200,065	780,255,097	841,030,085	887,611,341	(254,151)
Total governmental activities	835,275,356	895,507,569	-	-	-	-	-	-	-	917,688,013
Business-type activities:										
Interest and investment earnings	1,573,470	956,706	237,368	259,372	23,610	4,373	2,185	5,941	9,657	51,205
Transfers in (out)	(6,123,896)	-	-	-	-	-	-	-	-	254,151
Total business-type activities	(4,550,426)	956,706	237,368	259,372	23,610	4,373	2,185	5,941	9,657	305,356
Total primary government	\$ 830,724,930	\$ 896,464,274	\$ 892,750,270	\$ 859,046,975	\$ 819,322,611	\$ 731,204,438	\$ 780,257,282	\$ 841,036,026	\$ 887,620,998	\$ 918,003,369
Change in net position										
Governmental activities	\$ 120,848,848	\$ 30,802,982	\$ 44,637,301	\$ 80,397,693	\$ 1,272,439	\$ (31,057,903)	\$ (27,470,610)	\$ 73,816,307	\$ 74,545,437	\$ (13,749,945)
Business-type activities	(12,347,216)	(7,621,778)	(4,476,388)	(10,164,757)	(3,394,661)	999,492	(1,157,258)	222,025	2,351,041	1,266,108
Total primary government	\$ 108,501,632	\$ 23,181,204	\$ 40,160,913	\$ 70,232,936	\$ (2,122,222)	\$ (30,058,411)	\$ (28,627,868)	\$ 74,038,332	\$ 76,896,478	\$ (12,483,837)

**Financial Trend Schedule 3**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Fund Balances, Governmental Funds,**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**

	Fiscal Year			
	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
General fund(a)				
Nonspendable	\$ -	\$ -	\$ -	\$ -
Restricted	-	-	-	-
Committed	-	-	-	-
Assigned	-	-	-	77,269,485
Unassigned	-	-	-	99,999,353
Reserved	12,796,505	9,061,703	8,698,497	-
Unreserved	135,735,576	145,043,607	140,266,858	-
Total general fund	<u>\$ 148,532,081</u>	<u>\$ 154,105,310</u>	<u>\$ 148,965,355</u>	<u>\$ 177,268,838</u>
All other governmental funds (b)				
Nonspendable	\$ -	\$ -	\$ -	\$ -
Restricted	-	-	-	300,546,570
Committed	-	-	-	14,961,726
Assigned	-	-	-	-
Unassigned	-	-	-	-
Reserved (a)	838,732,650	603,288,805	395,918,436	-
Unreserved, reported in:				
Capital project funds	-	-	-	-
Special revenue funds	15,430,856	14,505,771	19,656,443	-
Total all other governmental funds	<u>\$ 854,163,506</u>	<u>\$ 617,794,576</u>	<u>\$ 415,574,879</u>	<u>\$ 315,508,296</u>

**Notes:**

- (a) In March 2008 \$500 million in general obligation bonds were issued to provide cash flow for the capital improvement program.
- (b) Governmental fund balances are classified as Nonspendable, Restricted, Committed, Assigned and Unassigned in accordance with Government Accounting Standards Board 54, Fund Balance Reporting and Governmental Fund Type Definitions, effective for financial statement periods beginning after June 15, 2010.



<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	-	-	-	-	-
30,120,144	38,494,846	34,125,188	48,488,210	70,405,045	91,841,338
105,389,196	105,186,281	103,270,067	126,071,833	146,775,172	172,317,984
-	-	-	-	-	-
-	-	-	-	-	-
<u>\$ 135,509,340</u>	<u>\$ 143,681,127</u>	<u>\$ 137,395,255</u>	<u>\$ 174,560,043</u>	<u>\$ 217,180,217</u>	<u>\$ 264,159,322</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
452,710,962	273,849,276	327,207,815	169,937,460	473,447,682	423,170,804
15,810,224	16,250,133	16,283,995	16,586,949	15,650,444	16,456,954
-	-	-	-	-	-
-	-	-	(4,491,513)	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>\$ 468,521,186</u>	<u>\$ 290,099,409</u>	<u>\$ 343,491,810</u>	<u>\$ 182,032,896</u>	<u>\$ 489,098,126</u>	<u>\$ 439,627,758</u>

**Financial Trend Schedule 4**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Changes in Fund Balances, Governmental Funds**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**

	Fiscal Year				
	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Revenues					
Taxes	\$ 743,572,866	\$ 750,520,033	\$ 727,448,997	\$ 683,837,873	\$ 667,874,030
Intergovernmental	845,297,545	736,867,812	744,860,483	828,417,555	759,991,312
Investment earnings	25,253,836	15,262,037	4,902,984	1,070,736	763,072
Other	78,903,698	61,322,468	59,866,358	61,589,625	60,352,608
Total revenues	<u>1,693,027,945</u>	<u>1,563,972,350</u>	<u>1,537,078,822</u>	<u>1,574,915,789</u>	<u>1,488,981,022</u>
Expenditures					
Instruction	1,042,129,217	1,019,833,450	944,255,632	918,464,981	910,375,975
Pupil services	29,012,611	31,908,939	32,170,796	33,594,980	35,162,862
Instructional support	31,844,186	33,646,753	31,135,012	31,299,247	34,884,566
Educational media services	18,981,551	20,037,505	20,188,132	19,910,928	19,383,045
General administration	4,180,684	4,223,936	9,191,483	11,296,146	8,642,336
School administration	92,686,243	94,319,228	96,268,916	98,371,203	96,790,649
Business administration	13,685,708	13,561,430	13,399,067	14,816,850	15,766,357
Maintenance and operations	76,016,318	82,023,178	84,318,326	87,190,891	87,775,995
Pupil transportation	76,641,109	79,008,430	75,322,725	78,609,287	81,347,194
Support services-central	31,804,531	35,019,833	35,319,907	38,550,364	44,139,790
Other support services	7,353,349	7,851,365	9,673,890	9,574,902	5,996,177
School nutrition program	-	-	-	67,990	-
Community services	-	-	-	-	-
Non-Instructional	-	-	-	-	-
Capital outlay	328,356,748	282,298,185	208,783,903	121,073,379	95,716,912
Debt service					
Principal	37,487,234	31,265,017	128,646,682	141,225,000	155,620,000
Interest	42,690,247	59,770,802	68,013,185	61,911,629	55,874,064
Bond issuance costs	2,761,220	-	1,730,017	261,112	1,725,996
Total expenditures	<u>1,835,630,956</u>	<u>1,794,768,051</u>	<u>1,758,417,673</u>	<u>1,666,218,889</u>	<u>1,649,201,918</u>
Excess (deficiency) of revenues over (under) expenditures	(142,603,011)	(230,795,701)	(221,338,851)	(91,303,100)	(160,220,896)
Other financing sources (uses)					
Proceeds from capital lease	-	-	-	-	-
Proceeds from sale of asset	-	-	-	-	-
Proceeds from bond refunding	-	-	-	-	-
Premium received on refunding bonds	-	-	-	-	-
Proceeds from bond financing	500,000,000	-	274,065,000	19,640,000	277,705,000
Premium from bond financing	21,751,096	-	36,320,725	-	34,648,038
Proceeds from COPS refunding	-	-	-	-	-
Premium from COPS refunding	-	-	-	-	-
Payments to refunding escrow agents	-	-	(289,906,865)	-	(35,619,787)
Proceeds from certificates of participation	-	-	-	-	-
Premium from certificates of participation	-	-	-	-	-
Transfers in	29,852,932	42,085,770	67,396,961	39,081,181	25,302,546
Transfers out	(36,025,929)	(42,085,770)	(73,896,622)	(39,181,181)	(30,411,102)
Total other financing sources (uses)	<u>515,578,099</u>	<u>-</u>	<u>13,979,199</u>	<u>19,540,000</u>	<u>271,624,695</u>
Net change in fund balances	<u>\$ 372,975,088</u>	<u>\$ (230,795,701)</u>	<u>\$ (207,359,652)</u>	<u>\$ (71,763,100)</u>	<u>\$ 111,403,799</u>
Debt service as a percentage of noncapital expenditures	4.82%	4.11%	5.82%	6.40%	14.68%

<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
\$ 636,839,872	\$ 656,218,049	\$ 710,807,681	\$ 736,338,357	\$ 783,853,941
786,596,633	827,619,173	901,022,733	991,736,271	1,020,359,151
1,036,914	630,083	649,783	2,199,118	3,670,855
59,073,885	59,080,602	60,524,128	60,909,528	60,958,191
<u>1,483,547,304</u>	<u>1,543,547,907</u>	<u>1,673,004,325</u>	<u>1,791,183,274</u>	<u>1,868,842,138</u>
874,146,094	912,893,962	962,779,140	1,023,376,451	1,050,550,937
37,297,068	39,117,274	43,905,834	48,018,107	51,864,266
32,171,013	34,144,523	36,098,923	39,710,553	40,774,800
17,489,799	18,184,585	18,589,637	19,400,945	20,187,703
6,082,462	5,772,307	5,394,699	6,168,711	6,806,205
103,030,491	107,263,990	113,168,228	121,215,745	126,653,420
10,625,856	10,118,978	9,052,390	10,189,598	10,385,645
89,130,744	96,366,682	99,000,738	104,607,887	109,634,158
83,507,953	87,565,551	91,602,840	96,788,382	100,267,413
34,478,075	38,581,040	40,090,491	49,054,319	54,352,427
6,126,117	5,157,433	4,805,538	7,117,115	3,868,579
-	-	-	-	-
-	-	-	-	-
-	-	-	-	-
177,489,392	236,600,451	234,811,006	146,908,686	124,010,500
118,170,000	70,205,754	83,935,000	60,325,000	104,125,000
58,356,943	62,620,615	55,572,780	50,538,066	61,110,172
-	1,384,375	1,615,171	1,811,922	576,074
<u>1,648,102,007</u>	<u>1,725,977,520</u>	<u>1,800,422,415</u>	<u>1,785,231,487</u>	<u>1,865,167,299</u>
(164,554,703)	(182,429,613)	(127,418,090)	5,951,787	3,674,839
-	-	-	-	-
-	-	6,622,869	11,443	-
-	-	-	-	-
-	-	-	-	-
-	211,380,000	252,440,000	305,000,000	97,335,000
-	24,786,976	32,598,129	46,663,872	(96,758,926)
-	-	-	-	-
-	-	-	-	-
-	-	(283,422,958)	-	-
-	-	-	-	-
-	-	-	-	-
66,995,516	91,355,654	72,248,088	123,411,930	92,963,088
<u>(72,841,210)</u>	<u>(97,986,488)</u>	<u>(77,362,164)</u>	<u>(131,353,628)</u>	<u>(99,705,264)</u>
<u>(5,845,694)</u>	<u>229,536,142</u>	<u>3,123,964</u>	<u>343,733,617</u>	<u>(6,166,102)</u>
<u>\$ (170,400,397)</u>	<u>\$ 47,106,529</u>	<u>\$ (124,294,126)</u>	<u>\$ 349,685,404</u>	<u>\$ (2,491,263)</u>
15.16%	15.91%	13.64%	9.90%	10.53%

**Revenue Capacity Schedule 5**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Net Assessed Value and Estimated Actual Value of Taxable Property**  
**Last Ten Digest Years**  
**(in thousands)**

Digest Year	Fiscal Year Ended June 30,	Real Property	Personal Property	Heavy Duty Equipment	Timber	Public Utilities
2007	2008	24,461,078	2,416,264	-	-	421,389
2008	2009	25,946,948	2,456,556	-	-	431,327
2009	2010	25,063,518	2,456,718	1,347	74	441,763
2010	2011	22,450,509	2,272,602	244	-	447,243
2011	2012	20,031,606	2,574,466	241	65	401,325
2012	2013	18,537,339	2,660,961	1,113	29	421,946
2013	2014	17,786,562	2,732,103	1,263	50	435,891
2014	2015	19,971,720	2,816,379	1,110	13	446,102
2015	2016	20,894,407	2,855,548	1,058	49	446,116
2016	2017	23,063,215	2,904,207	4,065	-	444,691

Note: Assessment ratio of total value to total estimated actual value, set by state law, is 40%.  
Source: Gwinnett County Government

Motor Vehicles	Mobile Homes	Total Taxable Assessed Value	Estimated Actual Taxable Value	Mill Levy General Fund and Bond	Taxable Assessed Value as a Percentage of Estimated Actual Value
2,077,118	18,859	29,394,707	73,486,768	20.55	40%
2,175,824	18,031	31,028,687	77,571,717	20.55	40%
2,217,468	17,901	30,198,788	75,496,971	20.55	40%
1,924,598	17,087	27,112,283	67,780,708	20.55	40%
1,991,583	14,263	25,013,549	62,533,873	20.55	40%
2,002,179	13,951	23,637,518	59,093,795	20.55	40%
2,176,878	13,655	23,146,402	57,866,005	21.85	40%
1,900,097	13,658	25,149,079	62,872,698	21.85	40%
1,313,788	13,699	25,524,665	63,811,663	21.85	40%
949,552	8,291	27,374,021	68,435,053	21.85	40%

**Revenue Capacity Schedule 6**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Direct and Overlapping Property Tax Rates**  
**Last Ten Fiscal Years**  
**(rate per \$1,000 of assessed value)**

<u>Fiscal Year</u>	<u>School District Rates</u>			<u>Overlapping Rates</u>	
	<u>Maintenance and Operations *</u>	<u>Debt Service</u>	<u>Total</u>	<u>Gwinnett County</u>	<u>State of Georgia</u>
2008	19.25	1.30	20.55	11.08	0.25
2009	19.25	1.30	20.55	10.97	0.25
2010	19.25	1.30	20.55	13.25	0.25
2011	19.25	1.30	20.55	13.25	0.25
2012	19.25	1.30	20.55	13.02	0.25
2013	19.25	1.30	20.55	13.02	0.20
2014	19.80	2.05	21.85	13.75	0.15
2015	19.80	2.05	21.85	13.58	0.05
2016	19.80	2.05	21.85	13.18	-
2017	19.80	2.05	21.85	13.18	-

\* NOTE: The maintenance and operations tax for schools has a cap of 20.00 mils.

Source: Gwinnett County Budget Division - Tax Levy Resolution

**Revenue Capacity Schedule 7**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Principal Property Tax Payers**  
**Current Year and Nine Years Ago**

<b>Taxpayer</b>	<b>2017</b>			<b>2008</b>		
	<b>Taxable Assessed Value</b>	<b>Rank</b>	<b>Percentage of Total District Taxable Assessed Value</b>	<b>Taxable Assessed Value</b>	<b>Rank</b>	<b>Percentage of Total District Taxable Assessed Value</b>
Georgia Power	\$ 135,868,320	1	0.49 %	\$ 107,709,140	4	0.04 %
AT&T	111,465,851	2	0.40 %	136,554,000	1	0.05 %
Mall of Georgia LLC	108,478,880	3	0.39 %	89,551,066	5	0.03 %
Publix	101,007,350	4	0.37 %	112,863,747	2	0.04 %
Wal-Mart	94,084,030	5	0.34 %	112,057,860	3	0.04 %
Jackson EMC	70,738,320	6	0.26 %	63,804,380	7	0.02 %
Cisco, formerly Scientific Atlanta Inc.	60,884,510	7	0.22 %	66,983,010	6	0.02 %
AmerisourceBergen Drug Corp.	57,670,150	8	0.21 %	-	-	-
McKesson Corp.	52,255,540	9	0.19 %	-	-	%
Atlanta Gas Light	46,507,080	10	0.17 %	-	-	-
Forth Quarter Properties LLC				53,383,800	8	0.02 %
Inland Southeast				49,489,880	9	0.02 %
Sugarloaf Properties				46,000,000	10	0.02 %
<b>Total</b>	<b>\$ 838,960,031</b>		<b>3.04 %</b>	<b>\$ 557,239,841</b>		<b>0.29 %</b>

Source: Gwinnett County CAFR, fiscal year ended 12/31/2016.

**Revenue Capacity Schedule 8  
GWINNETT COUNTY BOARD OF EDUCATION  
Property Tax Levies and Collections  
Last Ten Digest Years**

<b>Fiscal Year</b>	<b>Taxes Levied for the Fiscal Year</b>	<b>Collected within the Fiscal Year of the Levy</b>		<b>Collections in Subsequent Years</b>	<b>Total Collections to Date</b>	
		<b>Amount</b>	<b>Percentage of Levy</b>		<b>Amount</b>	<b>Percentage of Levy</b>
2008	604,856,386	595,083,174	98.38%	9,771,986	604,855,160	100.00%
2009	638,424,459	625,290,643	97.94%	13,132,547	638,423,190	100.00%
2010	621,370,608	604,917,789	97.35%	16,446,546	621,364,335	100.00%
2011	557,937,443	546,765,535	98.00%	11,056,996	557,822,531	99.98%
2012	514,796,259	506,878,451	98.46%	7,740,365	514,618,816	99.97%
2013	486,499,980	482,469,973	99.17%	3,807,612	486,277,585	99.95%
2014	506,903,957	503,354,053	99.30%	3,193,306	506,547,359	99.93%
2015	550,634,007	547,195,795	99.38%	2,942,697	550,138,492	99.91%
2016	558,810,120	555,871,873	99.47%	2,178,075	558,049,948	99.86%
2017	599,195,659	595,611,187	99.40%	-	595,611,187	99.40%

Source: Gwinnett County Tax Assessor's Office and District records



**Revenue Capacity Schedule 9  
 GWINNETT COUNTY BOARD OF EDUCATION  
 Ratios of Outstanding Debt by Type  
 Last Ten Fiscal Years**

<b>Governmental Activities</b>			
<b><u>Fiscal Year</u></b>	<b><u>General Obligation Bonds</u></b>	<b><u>Certificates of Participation</u></b>	<b><u>Capital Leases</u></b>
2008	\$ 1,047,655,000	273,045,000	44,917,453
2009	\$ 1,030,355,000	264,490,000	39,507,436
2010	\$ 922,125,000	254,545,000	39,135,754
2011	\$ 812,265,000	242,820,000	39,135,754
2012	\$ 912,695,000	230,520,000	39,135,754
2013	\$ 807,440,000	217,605,000	39,135,754
2014	\$ 1,001,340,000	204,015,000	-
2015	\$ 1,019,376,723	200,591,965	-
2016	\$ 1,313,326,366	183,852,211	-
2017	\$ 1,211,060,221	166,469,404	-

**Notes:**

- (a) Details regarding the Board's outstanding debt can be found in the notes to the financial statements.
- (b) See schedule 12 for personal income and population data.

	<u>Total Primary Government (a)</u>	<u>Percentage of Estimated Actual Taxable Value</u>	<u>Percentage of Personal Income (b)</u>	<u>Per Capita (b)</u>
\$	1,365,617,453	1.86%	5.15%	1,787
\$	1,334,352,436	1.72%	5.07%	1,709
\$	1,215,805,754	1.61%	4.79%	1,527
\$	1,094,220,754	1.61%	4.29%	1,354
\$	1,182,350,754	1.89%	4.27%	1,434
\$	1,064,180,754	1.80%	3.74%	1,268
\$	1,205,355,000	2.08%	4.08%	1,408
\$	1,219,968,688	1.94%	3.91%	1,394
\$	1,497,178,577	2.35%	4.50%	1,677
\$	1,377,529,625	2.01%	not available	1,519

**Revenue Capacity Schedule 10**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Direct and Overlapping Governmental Activities Debt**  
**As of June 30, 2017**

	<b>Estimated Outstanding General Obligation Debt</b>	<b>Percentage Applicable to Gwinnett County Board of Education</b>	<b>Amount Applicable to Gwinnett County Board of Education</b>
<u>Direct Debt</u>			
Gwinnett County Board of Education	\$ 1,211,060,221	100 %	\$ 1,211,060,221
<u>Overlapping Debt</u>			
Gwinnett County General Obligation Bonds	11,975,000	100 %	11,975,000
Gwinnett County Capital Lease Obligations	81,435,000	100 %	81,435,000
City of Snellville	2,508,000	100 %	2,508,000
City of Suwanee	12,075,000	100 %	12,075,000
Total Overlapping Debt	107,993,000		107,993,000
Total Direct and Overlapping Debt	<u>\$ 1,319,053,221</u>		<u>\$ 1,319,053,221</u>

**Source:** Gwinnett County CAFR, fiscal year ended 12/31/2016  
City of Suwanee Financial Services Department

**Note:** Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the geographic area. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore, responsible for repaying the debt, of each overlapping government.

**Debt Capacity Schedule 11**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Ratios of Net General Bonded Debt Outstanding and Legal Debt Margin,**  
**Last Ten Fiscal Years**

	2008	2009	2010	2011
General bonded debt outstanding				
General obligation debt	\$ 1,047,655,000	\$ 1,030,355,000	\$ 922,125,000	\$ 812,265,000
Percentage of taxable assessed value (a)	3.56%	3.32%	3.05%	3.00%
Per capita (b)	1,342	1,294	1,141	984
Less: Amounts set aside to repay general debt	<u>(40,001,076)</u>	<u>(84,682,702)</u>	<u>(100,258,281)</u>	<u>(101,305,861)</u>
Total net debt applicable to debt limit	1,007,653,924	945,672,298	821,866,719	710,959,139
Legal debt limit (c)	2,939,470,700	3,102,868,700	3,019,878,800	2,711,228,300
Legal debt margin (d)	\$ <u>1,931,816,776</u>	\$ <u>2,157,196,402</u>	\$ <u>2,198,012,081</u>	\$ <u>2,000,269,161</u>
Legal debt margin as a percentage of the debt limit	65.72%	69.52%	72.78%	73.78%

NOTE: Details regarding outstanding debt can be found in the notes to the financial statements.

(a) Property value data can be found in Schedule 5: Taxable Assessed and Estimated Full Value of Property.

(b) Population data can be found in Schedule 12: Demographic and Economic Statistics.

(c) Georgia Statute Article IX, Section V, Paragraph I states any district shall never exceed 10% of the assessed value of all taxable property.

(d) The legal debt margin is the Gwinnett County Board of Education's available borrowing authority calculated by subtracting the net debt applicable to the legal debt from the debt limit.

	2012	2013	2014	2015	2016	2017
\$	912,695,000	\$ 807,440,000	\$ 1,001,340,000	\$ 929,085,000	\$ 1,188,680,000	\$ 1,113,590,000
	3.65%	3.42%	4.33%	3.69%	4.66%	4.07%
	1,086	940	1,137	1,061.30	1,331.22	1,227.59
	<u>(90,570,447)</u>	<u>(27,437,585)</u>	<u>(73,950,890)</u>	<u>(354,222,195)</u>	<u>(118,280,650)</u>	<u>(100,417,991)</u>
	822,124,553	780,002,415	927,389,110	574,862,805	1,070,399,350	1,013,172,009
	2,501,354,900	2,363,751,800	2,314,640,200	2,514,907,900	2,552,466,500	2,737,402,100
\$	<u><u>1,679,230,347</u></u>	<u><u>1,583,749,385</u></u>	<u><u>1,387,251,090</u></u>	<u><u>1,940,045,095</u></u>	<u><u>1,482,067,150</u></u>	<u><u>1,724,230,091</u></u>
	67.13%	67.00%	59.93%	77.14%	58.06%	62.99%

**Demographic and Economic Information Schedule 12**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Demographic and Economic Statistics**  
**Last Ten Calendar Years**

<b>Year</b>	<b>Population</b>	<b>Personal Income</b> (amounts expressed in thousands)	<b>Per Capita Personal Income</b>	<b>School Enrollment</b>	<b>Unemployment Rate</b>
2007	764,129	26,509,410	34,692	155,618	4.0%
2008	780,721	26,306,832	33,696	157,219	5.6%
2009	796,276	25,369,809	31,861	159,296	8.7%
2010	808,264	25,486,946	31,533	160,744	9.2%
2011	824,537	27,667,684	33,555	162,370	8.7%
2012	839,357	28,476,813	33,927	164,976	7.8%
2013	856,374	29,537,275	34,491	169,150	6.9%
2014	875,418	31,219,796	35,663	173,246	6.0%
2015	892,926	33,240,399	37,226	176,052	5.1%
2016	907,135	Not available	Not available	178,214	4.7%

Sources: Gwinnett County CAFR, fiscal year ended 12/31/2016.  
State of Georgia Student Full-time Equivalent Data Collection System Enrollment by Grade Report-October.

**Demographic and Economic Information Schedule 13**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Principal Employers**  
**Current Year and Nine Years Ago**

EMPLOYER	2017			2008		
	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Gwinnett County Public Schools	20,606	1	4.7 %	19,378	1	5.1 %
Gwinnett County Government	5,042	2	1.1 %	4,893	2	1.2 %
Gwinnett Health Care System	4,090	3	0.9 %	4,300	3	1.1 %
Publix	3,779	4	0.8 %	3,474	5	0.9 %
Wal-Mart	3,303	5	0.7 %	3,714	4	0.9 %
State of Georgia (includes Georgia Gwinnett College)	2,470	6	0.6 %	2,101	7	0.5 %
Kroger	2,316	7	0.5 %	2,020	8	0.5 %
U.S. Postal Service	2,176	8	0.5 %	2,286	6	0.6 %
NCR	1,550	9	0.3 %	-	-	-
Primerica Financial Services	1,368	10	0.3 %	1,658	9	0.4 %
Cisco, previously Scientific Atlanta	-	-	-	1,838	10	0.5 %

Source: Gwinnett County Comprehensive Annual Financial Report, as of 12/31/2016

Operating Information Schedule 14  
**GWINNETT COUNTY BOARD OF EDUCATION**  
 Full-time Equivalent District Employees by Function

Employee Category	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
<b>Instructional</b>										
Teachers	11,038	11,081	10,872	10,606	10,285	10,054	10,344	10,665	10,912	11,075
Paraprofessionals	1,867	1,806	1,765	1,708	1,640	1,561	1,638	1,679	1,718	1,751
Interpreters	22	23	25	24	24	24	24	23	22	20
Technology support specialists	227	234	241	215	239	229	229	234	251	262
Counselors	309	314	302	281	305	301	309	322	333	342
Graduation specialist	-	-	41	42	-	-	-	-	-	-
Total instructional	13,463	13,458	13,246	12,876	12,492	12,169	12,543	12,923	13,236	13,450
<b>Media services</b>										
Secretaries/clerical	118	122	124	129	117	104	106	104	108	108
Library media specialists	123	126	132	134	133	130	129	130	132	135
Directors	2	2	1	1	1	1	2	2	2	2
Coordinators/managers	8	7	9	9	10	12	11	11	11	13
Total media services	251	257	266	273	261	248	248	247	253	258
<b>Pupil services</b>										
Secretaries/clerical	150	158	167	172	171	171	149	144	162	172
Nurses	12	13	12	12	13	13	31	34	35	35
Therapists	66	69	71	71	69	71	72	71	80	79
Psychologists	44	48	52	52	52	54	54	53	55	55
Social workers	30	28	27	27	29	29	30	29	28	28
Directors	5	7	7	7	7	7	8	9	7	5
Coordinators	17	20	21	21	21	23	50	53	35	84
Total pupil services	324	343	357	362	363	368	393	398	402	458
<b>Instructional support</b>										
Associate superintendent	2	2	2	2	2	3	2	2	2	2
Chief academic officer	-	1	-	-	-	-	-	-	-	-
Secretaries/clerical	58	49	46	40	42	43	40	39	42	44
Graduation coaches	37	39	-	-	-	-	-	-	-	-
Area superintendents/directors	30	30	30	28	39	34	33	36	22	23
Coordinators	90	94	98	98	165	105	110	111	135	164
Total instructional support	217	215	176	168	248	185	185	189	201	233
<b>General administration</b>										
Superintendent/technical school director	1	1	1	1	1	1	1	1	1	1
Executive directors	2	2	2	2	2	2	2	2	2	2
Secretaries/clerical	5	5	5	5	5	5	5	5	5	5
Coordinators	-	2	1	1	1	1	1	1	1	1
Total general administration	8	10	9	9	9	9	9	9	9	9
<b>School administration</b>										
Principals	108	111	121	128	130	130	130	133	133	136
Assistant principals	414	433	437	442	386	462	472	486	508	526
Secretaries/clerical/bookkeepers	744	766	804	836	801	798	807	827	848	867
Other	9	9	9	9	8	8	-	-	10	11
Total school administration	1,275	1,319	1,371	1,415	1,325	1,398	1,409	1,446	1,499	1,540



<b>Business administration</b>												
Chief financial officer	1	1	1	1	1	1	1	1	1	1	1	1
Secretarial/clerical	67	68	67	67	63	63	67	64	64	64	65	65
Accountants	14	14	14	15	13	13	12	13	13	13	13	13
Warehouse personnel	40	39	39	39	38	38	37	37	36	36	39	39
Directors	8	7	7	7	8	7	7	7	7	7	8	8
Coordinators/managers/auditors	17	20	18	18	19	19	19	20	22	22	21	21
Total business administration	147	149	148	147	142	141	143	143	143	143	147	147
<b>Maintenance and operations</b>												
Chief operations officer	1	1	1	1	1	1	1	1	1	1	1	1
Secretaries/clerical	23	24	21	20	19	20	20	22	21	21	26	26
Maintenance and security personnel	149	150	163	159	154	158	165	159	207	207	207	207
Custodians	776	842	906	936	958	961	973	976	998	998	1,047	1,047
Directors	4	4	4	4	4	5	5	8	8	8	8	8
Coordinators	7	8	8	7	8	9	8	19	20	20	20	20
Total maintenance and operations	960	1,029	1,103	1,127	1,144	1,154	1,172	1,210	1,255	1,255	1,309	1,309
<b>Transportation</b>												
Secretaries/clerical	43	42	44	43	44	45	45	55	56	56	76	76
Bus drivers	1,449	1,556	1,553	1,572	1,568	1,567	1,536	1,605	1,582	1,582	1,507	1,507
Bus monitors	197	205	204	203	201	204	206	203	217	217	223	223
Director	1	1	1	1	1	1	1	1	1	1	1	1
Supervisors/managers	53	55	54	55	53	56	54	55	58	58	55	55
Total transportation	1,743	1,859	1,856	1,874	1,867	1,873	1,843	1,920	1,914	1,914	1,862	1,862
<b>Support service-central</b>												
Associate superintendent	1	1	1	1	1	1	1	1	2	2	2	2
Chief officer	1	1	1	1	1	1	2	1	1	1	1	1
Secretaries/clerical	57	69	67	64	63	58	60	60	53	53	60	60
Research and planning personnel	7	7	7	7	9	9	10	10	12	12	12	12
Directors	23	26	26	24	23	23	25	24	25	25	28	28
Coordinators	77	77	84	110	75	80	90	96	98	98	105	105
Total support service-central	166	181	186	207	172	173	188	193	191	191	208	208
<b>Other support services</b>												
Community school directors	14	14	17	16	18	18	17	17	17	17	16	16
Directors	-	-	-	-	-	-	2	1	1	1	1	1
Secretaries/clerical	-	-	-	-	-	-	3	3	3	3	1	1
Other	46	48	58	63	62	69	44	49	64	64	9	9
Total other support services	60	62	75	79	80	87	65	70	85	85	27	27
<b>School nutrition program</b>												
Secretarial/clerical	7	9	8	7	6	7	8	8	8	8	8	8
Food service managers	107	112	120	127	128	128	127	129	129	129	132	132
Food service workers	1,264	1,378	1,400	1,439	1,423	1,337	1,190	1,028	971	971	950	950
Director	1	1	1	1	1	1	1	1	1	1	1	1
Coordinators	9	10	11	12	11	11	13	13	14	14	14	14
Total school nutrition program	1,388	1,510	1,540	1,586	1,570	1,485	1,339	1,179	1,123	1,123	1,105	1,105
Grand total	20,002	20,392	20,333	20,123	19,672	19,289	19,639	19,928	20,312	20,312	20,606	20,606

Source: The district's human resources management system.

**Operating Information Schedule 15  
GWINNETT COUNTY BOARD OF EDUCATION  
Operating Statistics  
Last Ten Fiscal Years  
(Unaudited)**

<b>Fiscal Year</b>	<b>Expenditures (1)</b>	<b>Enrollment (2)</b>	<b>Cost per Pupil</b>	<b>Percentage Change</b>	<b>Teaching Staff (3)</b>	<b>Pupil Teacher Ratio</b>	<b>Graduation Rate (4)</b>	<b>Percent of Free and Reduced Students in the Lunch Program (5)</b>
2008	1,273,671,983	155,618	8,185	7.84	11,038	14.10	79.1	41.31%
2009	1,238,263,293	157,219	7,876	(2.86)	11,081	14.19	82	45.65%
2010	1,240,755,274	159,298	7,789	0.20	10,872	14.65	84.7	49.89%
2011	1,236,972,334	160,744	7,695	(0.31)	10,606	15.16	67.6	52.37%
2012	1,236,028,779	162,370	7,612	(0.08)	10,285	15.79	71.0	53.73%
2013	1,196,765,605	164,977	7,254	(3.28)	10,054	16.41	72.7	53.73%
2014	1,256,322,055	169,150	7,427	4.74	10,344	16.35	75.0	55.46%
2015	1,322,327,580	173,246	7,633	4.99	10,665	16.24	78.1	55.70%
2016	1,417,043,206	176,051	8,049	6.68	10,912	16.13	79.6	54.41%
2017	1,471,943,599	178,214	8,259	3.73	11,075	16.09	80.9	54.59%

**Notes:**

(1) Expenditures from Statement of Revenues, Expenditures, and Changes in Fund Balances for General Fund.

(2) State of Georgia Student Full-time Equivalent Data Collection System Enrollment by Grade Report.

(3) District's human resources management system. Full time equivalent teaching staff only.

(4) State of Georgia Governor's Office of Student Achievement.

(5) State of Georgia Free and Reduced Price Lunch Eligibility Report.

\*Beginning with the 2010-2011 school year, the high school graduation rate was calculated using the cohort calculation method.

**Operating Information Schedule 16**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**School Building Information**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<b>SCHOOL</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
<b>Elementary</b>										
Alcova (2005)										
Square feet	90,453	90,453	90,453	90,453	90,453	90,453	90,453	143,983	143,983	143,983
Capacity	769	769	750	750	750	750	1,150	1,150	1,150	1,150
Enrollment	1,004	1,029	1,017	1,049	1,023	1,012	1,063	1,156	1,236	1,308
Anderson Livsey (2011)										
Square feet	-	-	-	143,106	143,106	143,106	143,106	143,106	143,106	143,106
Capacity	-	-	-	950	950	950	975	975	975	975
Enrollment	-	-	-	767	705	744	757	822	828	810
J.A. Alford (2004)										
Square feet	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078
Capacity	769	1,164	1,150	1,150	1,150	1,150	1,025	1,025	1,025	1,025
Enrollment	973	1,021	1,011	964	1,003	966	1,001	1,005	921	949
Annistown (1981)										
Square feet	70,516	70,516	70,516	70,516	70,516	70,516	70,516	70,516	70,516	70,516
Capacity	728	728	675	675	675	675	625	625	625	625
Enrollment	553	558	563	613	518	530	553	601	644	654
Arcado (1981)										
Square feet	101,800	101,800	101,800	101,800	101,800	101,800	101,800	101,800	101,800	101,800
Capacity	582	790	750	750	750	750	750	750	750	750
Enrollment	875	963	972	992	1,051	1,134	1,170	1,190	1,196	1,026
Baggett (2016)										
Square feet	-	-	-	-	-	-	-	-	169,892	169,892
Capacity	-	-	-	-	-	-	-	-	1,125	1,125
Enrollment	-	-	-	-	-	-	-	-	1,117	1,197
Baldwin (2017)										
Square feet										152,222
Capacity										1,025
Enrollment										1,088
Beaver Ridge (1979)										
Square feet	129,108	129,108	129,108	129,108	129,108	129,108	129,108	129,108	129,108	129,108
Capacity	1,102	1,102	950	950	950	950	1,150	1,150	1,150	1,150
Enrollment	1,101	1,142	1,199	1,262	1,261	1,263	1,346	1,300	1,362	1,280
Benefield (1982)										
Square feet	78,481	103,555	103,555	103,555	103,555	143,710	143,710	143,710	143,710	143,710
Capacity	894	1,102	950	950	950	950	975	975	975	975
Enrollment	1,272	1,348	1,389	1,235	1,263	1,330	1,302	1,339	1,223	1,273
Berkeley Lake (1983)										
Square feet	102,142	102,142	102,142	102,142	102,142	102,142	102,142	102,142	102,142	102,142
Capacity	1,019	1,019	1,000	1,000	1,000	1,000	925	925	925	925
Enrollment	1,078	1,107	1,121	1,138	1,176	1,143	1,162	1,148	1,099	948
Bethesda (1905)										
Square feet	136,162	136,162	136,162	136,162	136,162	136,162	136,162	136,162	136,162	136,162
Capacity	1,019	1,019	1,150	1,150	1,150	1,150	975	975	975	975
Enrollment	1,132	1,181	1,187	1,214	1,263	1,291	1,344	1,366	1,246	1,229
W.C. Britt (1969)										
Square feet	70,110	70,110	70,110	70,110	70,110	70,110	70,110	70,110	70,110	70,110
Capacity	665	665	675	675	675	675	650	650	650	650
Enrollment	970	952	952	569	596	567	587	585	631	641
Brookwood (1985)										
Square feet	140,636	140,636	140,636	140,636	140,636	140,636	140,636	140,636	140,636	140,636
Capacity	1,310	1,310	1,275	1,275	1,275	1,275	1,250	1,250	1,250	1,250
Enrollment	1,070	1,061	1,036	1,083	1,099	1,083	1,088	1,120	1,202	1,244
Burnette (2011)										
Square feet	-	-	-	115,768	115,768	115,768	115,768	115,768	115,768	115,768
Capacity	-	-	-	750	750	750	825	825	825	825
Enrollment	-	-	-	696	712	702	676	705	721	697
Camp Creek (1972)										
Square feet	112,225	112,225	112,225	112,225	112,225	112,225	112,225	112,225	112,225	112,225
Capacity	977	977	950	950	950	950	950	950	950	950
Enrollment	1,040	1,009	969	979	982	1,005	993	975	980	1,272
Cedar Hill (1988)										
Square feet	112,979	112,979	112,979	112,979	112,979	112,979	112,979	112,979	112,979	112,979
Capacity	1,206	1,206	1,050	1,050	1,050	1,050	1,000	1,000	1,000	1,000
Enrollment	1,372	1,349	1,372	1,344	1,341	1,365	1,379	1,352	1,078	1,072
Centerville (1973)										
Square feet	82,214	82,214	82,214	82,214	82,214	82,214	82,214	82,214	82,214	82,214
Capacity	769	769	800	800	800	800	700	700	700	700
Enrollment	842	848	850	777	736	714	719	741	725	687

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**Operating Information Schedule 16**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**School Building Information**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<b>SCHOOL</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Chattahoochee (1988)										
Square feet	145,642	145,642	145,642	145,642	145,642	145,642	145,642	145,642	145,642	145,642
Capacity	1,393	1,393	1,400	1,400	1,400	1,400	1,225	1,225	1,225	1,225
Enrollment	1,138	1,161	1,140	1,154	1,195	1,167	1,208	1,248	1,212	1,399
Charles B. Chesney (2004)										
Square feet	90,453	90,453	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078
Capacity	769	769	1,150	1,150	1,150	1,150	1,025	1,025	1,025	1,025
Enrollment	811	853	859	896	1,063	1,131	1,183	1,155	1,138	1,233
W. J. Cooper (2003)										
Square feet	189,893	189,893	189,893	189,893	189,893	189,893	189,893	189,893	189,893	189,893
Capacity	769	1,705	1,600	1,600	1,600	1,600	1,625	1,625	1,625	1,625
Enrollment	1,402	1,157	1,176	1,176	1,170	1,161	1,157	1,174	1,207	1,313
Corley (2003)										
Square feet	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078	134,078
Capacity	769	1,164	1,150	1,150	1,150	1,150	1,025	1,025	1,025	1,025
Enrollment	1,239	1,296	1,352	1,270	1,350	1,348	1,397	1,432	1,299	1,278
Craig (1993)										
Square feet	149,491	149,491	149,491	149,491	149,491	149,491	149,491	149,491	149,491	149,491
Capacity	1,393	1,393	1,375	1,375	1,375	1,375	1,250	1,250	1,250	1,250
Enrollment	1,233	1,157	1,129	1,075	1,047	1,008	1,027	1,047	1,011	1,033
Dacula (1990)										
Square feet	192,540	192,540	192,540	192,540	192,540	192,540	192,540	192,540	192,540	192,540
Capacity	1,705	1,705	1,500	1,500	1,500	1,500	1,525	1,525	1,525	1,525
Enrollment	1,686	1,732	1,413	1,338	1,324	1,329	1,257	1,284	1,205	12,220
Duncan Creek (2003)										
Square feet	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135
Capacity	769	1,393	1,325	1,325	1,325	1,325	1,300	1,300	1,300	1,300
Enrollment	1,671	1,127	1,144	1,187	1,169	1,113	1,141	1,129	1,129	1,213
J.G. Dyer (1970)										
Square feet	85,991	85,991	153,318	153,318	153,318	153,318	153,318	153,318	153,318	153,318
Capacity	748	748	1,250	1,250	1,250	1,250	1,175	1,175	1,175	1,175
Enrollment	639	613	797	835	816	785	787	750	809	872
Ferguson (2011)										
Square feet	-	-	-	143,106	143,106	143,106	143,106	143,106	143,106	143,106
Capacity	-	-	-	950	950	950	975	975	975	975
Enrollment	-	-	-	919	953	955	968	962	945	913
Fort Daniel (1994)										
Square feet	103,472	103,472	103,472	103,472	103,472	103,472	103,472	103,472	103,472	103,472
Capacity	1,019	1,019	1,000	1,000	1,000	1,000	925	925	925	925
Enrollment	1,200	1,002	660	624	625	625	659	666	655	655
Freeman's Mill (1999)										
Square feet	109,410	109,410	109,410	109,410	109,410	109,410	109,410	109,410	109,410	109,410
Capacity	1,019	1,019	1,000	1,000	1,000	1,000	925	925	925	925
Enrollment	1,118	1,152	926	924	883	946	933	909	898	909
Graves (2016)										
Square feet	-	-	-	-	-	-	-	-	159,389	159,389
Capacity	-	-	-	-	-	-	-	-	1,125	1,125
Enrollment	-	-	-	-	-	-	-	-	1,281	1,319
Grayson (1940)										
Square feet	106,543	106,543	106,543	106,543	106,543	106,543	106,543	106,543	106,543	106,543
Capacity	1,019	1,019	950	950	950	950	950	950	950	950
Enrollment	1,561	1,266	733	795	795	809	799	831	836	887
Gwin Oaks (1976)										
Square feet	87,766	87,766	87,766	87,766	87,766	87,766	87,766	87,766	87,766	87,766
Capacity	977	977	875	875	875	875	875	875	875	875
Enrollment	1,019	1,006	1,004	947	912	990	1,012	1,088	1,006	1,030
Harbins (1995)										
Square feet	152,460	152,460	152,460	152,460	152,460	152,460	152,460	152,460	152,460	152,460
Capacity	1,352	1,352	1,300	1,300	1,300	1,300	1,200	1,200	1,200	1,200
Enrollment	983	1,028	865	819	831	850	875	978	1,071	1,165
Harmony (1957)										
Square feet	98,242	98,242	98,242	98,242	98,242	98,242	98,242	98,242	98,242	98,242
Capacity	728	728	675	675	675	675	700	700	700	700
Enrollment	657	646	652	651	597	592	584	585	599	519
Harris (1967)										
Square feet	75,860	75,860	75,860	75,860	75,860	75,860	75,860	75,860	75,860	75,860
Capacity	936	936	875	875	875	875	750	750	750	750
Enrollment	729	698	696	666	757	783	812	867	916	801

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**Operating Information Schedule 16**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**School Building Information**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<b>SCHOOL</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Head (1979)										
Square feet	64,357	64,357	64,357	64,357	64,357	64,357	64,357	64,357	64,357	64,357
Capacity	582	582	625	625	625	625	600	600	600	600
Enrollment	646	626	600	572	540	561	559	545	543	582
Hopkins (1984)										
Square feet	175,098	175,098	175,098	175,098	175,098	175,098	175,098	175,098	175,098	175,098
Capacity	1,601	1,601	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Enrollment	1,774	1,735	1,838	1,756	1,729	1,858	1,934	1,980	1,323	1,287
Ivy Creek (2004)										
Square feet	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135	162,135
Capacity	769	1,393	1,325	1,325	1,325	1,325	1,275	1,275	1,275	1,275
Enrollment	1,356	911	896	900	870	882	896	916	945	1,080
Jackson (1995)										
Square feet	167,895	167,895	167,895	167,895	167,895	167,895	167,895	167,895	167,895	167,895
Capacity	1,643	1,643	1,500	1,500	1,500	1,500	1,450	1,450	1,450	1,450
Enrollment	1,810	1,792	1,768	1,725	1,652	1,608	1,628	1,673	1,755	1,630
Jenkins (2011)										
Square feet	-	-	-	131,656	131,656	131,656	131,656	131,656	131,656	131,656
Capacity	-	-	-	1,050	1,050	1,050	1,025	1,025	1,025	1,025
Enrollment	-	-	-	973	956	996	1,046	1,031	1,005	1,012
Kanoheda (1995)										
Square feet	114,514	114,514	114,514	114,514	114,514	114,514	114,514	114,514	114,514	114,514
Capacity	1,310	1,310	1,175	1,175	1,175	1,175	1,125	1,125	1,125	1,125
Enrollment	1,156	1,199	1,186	1,012	1,052	1,118	1,088	1,072	993	877
Knight (1975)										
Square feet	52,007	110,596	110,596	110,665	110,665	110,665	110,665	110,665	110,665	110,665
Capacity	520	873	850	850	850	850	900	900	900	900
Enrollment	704	713	718	747	785	736	749	781	797	862
Lawrenceville (1963)										
Square feet	104,972	104,972	104,972	104,972	104,972	104,972	104,972	104,972	104,972	104,972
Capacity	1,019	1,019	995	995	995	995	925	925	925	925
Enrollment	991	985	942	733	732	768	733	759	689	764
Level Creek (2004)										
Square feet	131,656	131,656	131,656	131,656	131,656	131,656	131,656	131,656	131,656	131,656
Capacity	1,102	1,102	1,050	1,050	1,050	1,050	1,025	1,025	1,025	1,025
Enrollment	1,122	1,126	1,130	1,007	966	919	923	854	892	918
Lilburn (1970)										
Square feet	176,787	176,787	176,787	176,787	176,787	176,787	176,787	176,787	176,787	176,787
Capacity	1,518	1,518	1,300	1,300	1,300	1,300	1,450	1,450	1,450	1,450
Enrollment	1,325	1,284	1,323	1,299	1,311	1,406	1,574	1,597	1,502	1,480
Lovin (2008)										
Square feet	146,680	146,680	146,680	146,680	146,680	146,680	146,680	146,680	146,680	146,680
Capacity	950	1,102	1,050	1,050	1,050	1,050	975	975	975	975
Enrollment	502	546	789	813	779	805	828	883	916	896
Magill (1996)										
Square feet	180,416	180,416	180,416	180,416	180,416	180,416	180,416	180,416	180,416	180,416
Capacity	1,643	1,643	1,500	1,500	1,500	1,500	1,525	1,525	1,525	1,525
Enrollment	1,696	1,399	1,407	1,393	1,300	1,299	1,231	1,213	1,162	1,162
Mason (1997)										
Square feet	132,940	132,940	132,940	132,940	132,940	132,940	132,940	132,940	132,940	132,940
Capacity	1,289	1,289	1,200	1,200	1,200	1,200	1,150	1,150	1,150	1,150
Enrollment	1,397	1,393	1,385	1,139	884	898	908	899	891	925
McKendree (1988)										
Square feet	135,806	135,806	135,806	135,806	135,806	135,806	135,806	135,806	135,806	135,806
Capacity	1,310	1,310	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
Enrollment	1,108	1,096	1,174	1,158	1,127	1,118	1,173	1,098	1,134	1,125
Meadowcreek (1998)										
Square feet	115,679	115,679	115,679	115,679	115,679	115,679	115,679	115,679	115,679	115,679
Capacity	956	956	950	950	950	950	925	925	925	925
Enrollment	1,031	1,075	1,104	1,117	1,145	1,211	1,203	1,217	1,055	1,049
Minor (1987)										
Square feet	121,129	121,129	121,129	121,129	121,129	121,129	121,129	121,129	121,129	121,129
Capacity	1,164	1,164	1,150	1,150	1,150	1,150	1,075	1,075	1,075	1,075
Enrollment	1,205	1,203	1,295	1,110	1,105	1,113	1,146	1,152	1,102	1,097
Mountain Park (1966)										
Square feet	70,928	70,928	70,928	70,928	70,928	70,928	70,928	70,928	70,928	70,928
Capacity	499	499	550	550	550	550	450	450	450	450
Enrollment	646	631	596	568	585	577	606	596	601	580

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Mulberry (2008)										
Square feet	134,452	134,452	134,452	134,452	134,452	134,452	134,452	134,452	134,452	134,452
Capacity	950	102	950	950	950	950	975	975	975	975
Enrollment	536	557	557	586	573	546	575	601	675	685
Nesbit (1993)										
Square feet	165,792	165,792	165,792	165,792	165,792	165,792	165,792	165,792	165,792	165,792
Capacity	1,518	1,518	1,300	1,300	1,300	1,300	1,400	1,400	1,400	1,400
Enrollment	1,504	1,520	1,563	1,657	1,686	1,795	2,005	2,182	1,406	1,256
Norcross (1972)										
Square feet	91,082	91,082	91,082	91,926	91,926	140,106	140,106	140,106	140,106	140,106
Capacity	832	832	1,050	1,050	1,050	1,050	1,000	1,000	1,000	1,000
Enrollment	1,026	1,003	1,006	1,027	1,073	1,140	1,142	1,175	1,191	1,044
Norton (1986)										
Square feet	149,511	149,511	149,511	149,511	149,511	149,511	149,511	149,511	149,511	149,511
Capacity	1,248	1,248	1,200	1,200	1,200	1,200	1,300	1,300	1,300	1,300
Enrollment	1,954	1,224	1,211	1,120	1,074	1,071	1,122	1,141	1,154	1,194
Parsons (2003)										
Square feet	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453	90,453
Capacity	769	769	750	750	750	750	700	700	700	700
Enrollment	1,129	1,148	1,188	781	774	796	819	816	780	771
Partee (1997)										
Square feet	100,036	100,036	100,036	100,036	100,036	100,036	100,036	100,036	100,036	100,036
Capacity	852	852	875	875	875	875	850	850	850	850
Enrollment	714	755	741	495	583	609	662	717	760	755
Patrick (2008)										
Square feet	131,843	131,843	131,843	131,843	131,843	131,843	131,843	131,843	131,843	131,843
Capacity	950	1,102	1,050	1,050	1,050	1,050	1,025	1,025	1,025	1,025
Enrollment	793	872	839	854	862	844	849	846	858	781
Peachtree (1970)										
Square feet	130,241	130,241	130,241	130,241	130,241	130,241	130,241	130,241	130,241	130,241
Capacity	1,352	1,352	1,300	1,300	1,300	1,300	1,250	1,250	1,250	1,250
Enrollment	1,388	1,475	1,527	1,648	1,722	1,761	1,798	1,829	1,679	997
Pharr (1990)										
Square feet	106,994	106,994	106,994	106,994	106,994	106,994	106,994	106,994	106,994	106,994
Capacity	1,081	1,081	950	950	950	950	975	975	975	975
Enrollment	1,397	1,122	807	782	748	720	710	658	654	639
Puckett's Mill (2009)										
Square feet	-	162,227	162,227	162,227	162,227	162,227	162,227	162,227	162,227	162,227
Capacity	-	1,331	1,250	1,250	1,250	1,250	1,200	1,200	1,200	1,200
Enrollment	-	1,172	1,178	1,143	1,093	1,048	1,011	1,011	951	912
Riverside (1999)										
Square feet	132,127	132,127	132,127	132,127	132,127	132,127	132,127	132,127	132,127	132,127
Capacity	1,289	1,289	1,200	1,200	1,200	1,200	1,150	1,150	1,150	1,150
Enrollment	1,464	1,557	1,577	1,169	1,141	1,120	1,109	1,031	1,018	1,005
Roberts (2011)										
Square feet	-	-	-	149,699	149,699	149,699	149,699	149,699	149,699	149,699
Capacity	-	-	-	1,050	1,050	1,050	975	975	975	975
Enrollment	-	-	-	733	721	773	800	835	819	802
Rock Springs (1999)										
Square feet	152,891	152,891	152,891	152,891	152,891	152,891	152,891	152,891	152,891	152,891
Capacity	1,476	1,476	1,450	1,450	1,450	1,450	1,325	1,325	1,325	1,325
Enrollment	1,127	1,081	922	895	887	842	852	839	859	854
Rockbridge (1966)										
Square feet	82,574	82,574	82,574	82,574	82,574	82,574	82,574	184,118	184,118	184,118
Capacity	977	977	875	875	875	875	1,275	1,275	1,275	1,275
Enrollment	869	901	869	991	1,002	1,038	1,070	1,151	1,393	1,375
Rosebud (2009)										
Square feet	-	156,467	156,467	156,467	156,467	156,467	156,467	156,467	156,467	156,467
Capacity	-	1,331	1,250	1,250	1,250	1,250	1,200	1,200	1,200	1,200
Enrollment	-	1,069	1,027	1,046	993	1,009	1,044	1,103	1,114	1,117
Shiloh (1990)										
Square feet	87,157	87,157	87,157	87,157	87,157	87,157	87,157	87,157	87,157	87,157
Capacity	852	852	875	875	875	875	650	650	650	650
Enrollment	780	753	739	670	661	660	692	720	690	738
Simonton (1992)										
Square feet	134,500	134,500	134,500	134,500	134,500	134,500	134,500	134,500	134,500	134,500
Capacity	1,206	1,206	1,050	1,050	1,050	1,050	1,075	1,075	1,075	1,075
Enrollment	1,535	1,519	1,305	863	819	818	850	873	868	845

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Simpson (1993)										
Square feet	144,772	144,772	144,772	144,772	144,772	144,772	144,772	144,772	144,772	144,772
Capacity	1,289	1,289	1,200	1,200	1,200	1,200	1,150	1,150	1,150	1,150
Enrollment	951	925	927	896	889	843	763	765	852	861
Starling (2010)										
Square feet	-	-	156,467	156,467	156,467	156,467	156,467	156,467	156,467	156,467
Capacity	-	-	1,250	1,250	1,250	1,250	1,200	1,200	1,200	1,200
Enrollment	-	-	995	963	970	988	977	995	980	1,006
Stripling (1999)										
Square feet	128,122	128,122	128,122	128,122	128,122	128,122	128,122	128,122	128,122	128,122
Capacity	811	1,040	900	900	900	900	1,000	1,000	1,000	1,000
Enrollment	1,005	986	1,009	1,078	1,109	1,157	1,242	1,236	1,231	901
Sugar Hill (1995)										
Square feet	113,970	115,636	115,636	115,636	115,636	135,111	135,111	135,111	135,111	135,111
Capacity	1,019	1,019	1,175	1,175	1,175	1,175	1,075	1,075	1,075	1,075
Enrollment	1,100	1,128	1,128	1,168	1,209	1,213	1,181	1,202	1,236	1,147
Suwanee (1988)										
Square feet	82,997	82,997	82,997	82,997	82,997	82,997	82,997	82,997	82,997	82,997
Capacity	894	894	800	800	800	800	900	900	900	900
Enrollment	958	995	972	752	730	701	658	671	649	610
Sycamore (2003)										
Square feet	125,973	125,973	125,973	125,973	125,973	125,973	125,973	125,973	125,973	125,973
Capacity	769	1,081	950	950	950	950	975	975	975	975
Enrollment	1,324	1,350	688	694	725	734	731	724	754	770
Taylor (1997)										
Square feet	141,376	141,376	141,376	141,376	141,376	141,376	141,376	141,376	141,376	141,376
Capacity	1,393	1,393	1,300	1,300	1,300	1,300	1,300	1,300	1,300	1,300
Enrollment	1,104	1,044	1,042	1,005	938	915	921	927	911	915
Trip (2009)										
Square feet	-	156,467	156,467	156,467	156,467	156,467	156,467	156,467	156,467	156,467
Capacity	-	1,331	1,250	1,250	1,250	1,250	1,200	1,200	1,200	1,200
Enrollment	-	831	874	866	897	869	887	938	975	1,070
Walnut Grove (1992)										
Square feet	152,076	152,076	152,076	152,076	152,076	152,076	152,076	152,076	152,076	152,076
Capacity	1,352	1,352	1,225	1,225	1,225	1,225	1,200	1,200	1,200	1,200
Enrollment	998	1,003	1,014	918	926	905	902	903	875	895
White Oak (2010)										
Square feet	-	-	134,452	134,452	134,452	134,452	134,452	134,452	134,452	134,452
Capacity	-	-	950	950	950	950	1,000	1,000	1,000	1,000
Enrollment	-	-	672	732	769	787	773	840	816	793
Winn-Holt (2004)										
Square feet	150,871	150,871	150,871	150,871	150,871	150,871	150,871	150,871	150,871	150,871
Capacity	1,331	1,331	1,250	1,250	1,250	1,250	1,200	1,200	1,200	1,200
Enrollment	1,552	1,548	1,462	1,139	1,155	1,168	1,189	1,172	1,223	1,141
Woodward Mill (2010)										
Square feet	-	-	162,227	162,227	162,227	162,227	162,227	162,227	162,227	162,227
Capacity	-	-	1,250	1,250	1,250	1,250	1,200	1,200	1,200	1,200
Enrollment	-	-	929	912	870	892	935	1,013	1,021	1,035
<b>Middle</b>										
Bay Creek (2010)										
Square feet	-	-	180,834	180,834	180,834	180,834	180,834	180,834	180,834	180,834
Capacity	-	-	1,100	1,100	1,100	1,100	1,150	1,150	1,150	1,150
Enrollment	-	-	921	973	977	1,019	1,016	1,079	1,126	1,182
Berkmar (2004)										
Square feet	160,018	160,018	160,018	160,018	160,018	160,018	160,018	160,018	160,018	160,018
Capacity	1,125	1,125	1,050	1,050	1,050	1,050	1,100	1,100	1,100	1,100
Enrollment	1,020	988	1,050	968	998	1,065	1,074	1,049	1,055	1,129
Coleman (2017)										
Square feet	-	-	-	-	-	-	-	-	-	126,564
Capacity	-	-	-	-	-	-	-	-	-	925
Enrollment	-	-	-	-	-	-	-	-	-	699
Couch (2010)										
Square feet	-	-	180,834	180,834	180,834	180,834	180,834	180,834	180,834	180,834
Capacity	-	-	1,100	1,100	1,100	1,100	1,150	1,150	1,150	1,150
Enrollment	-	-	973	1,021	1,002	989	975	996	1,000	1,021
Creekland (1996)										
Square feet	275,904	275,904	275,904	275,904	275,904	275,904	275,904	275,904	275,904	275,904
Capacity	2,500	2,500	2,400	2,400	2,400	2,400	2,100	2,100	2,100	2,100
Enrollment	2,824	2,732	2,291	2,292	2,263	2,237	2,234	2,157	2,200	2,175

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Crews (1997)	Square feet	140,037	154,552	154,552	154,552	154,552	154,552	154,552	154,552	154,552	154,552
	Capacity	1,150	1,400	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150
	Enrollment	1,344	1,299	1,277	1,199	1,173	1,228	1,281	1,272	1,259	1,295
Dacula (1940)	Square feet	315,821	315,821	315,821	315,821	315,821	315,821	315,821	315,821	315,821	315,821
	Capacity	2,325	2,325	2,325	2,325	2,325	2,325	1,900	1,900	1,900	1,900
	Enrollment	2,162	2,227	1,652	1,566	1,558	1,462	1,556	1,617	1,597	1,615
Duluth (1973)	Square feet	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537
	Capacity	2,000	2,000	1,775	1,775	1,775	1,775	1,750	1,750	1,750	1,750
	Enrollment	1,913	1,897	1,769	1,765	1,924	2,051	2,046	2,039	2,001	1,377
Five Forks Middle (1979)	Square feet	130,472	130,472	130,472	130,472	130,472	130,472	130,472	130,472	130,472	130,472
	Capacity	1,150	1,150	1,100	1,100	1,100	1,100	1,150	1,150	1,150	1,150
	Enrollment	1,174	1,046	1,054	1,060	1,064	1,061	1,066	1,065	1,059	1,066
Hull (1996)	Square feet	202,800	202,800	202,800	202,800	202,800	202,800	202,800	202,800	202,800	202,800
	Capacity	2,050	2,050	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750
	Enrollment	2,271	2,298	2,369	2,406	2,305	2,245	2,297	1,275	1,263	1,251
Jones (2004)	Square feet	153,154	153,154	153,154	153,154	153,154	153,154	153,154	153,154	153,154	153,154
	Capacity	1,125	1,125	1,075	1,075	1,075	1,075	975	975	975	975
	Enrollment	1,389	1,494	1,243	1,280	1,278	1,290	1,290	1,362	1,396	939
Jordan (2016)	Square feet	-	-	-	-	-	-	-	-	177,946	177,946
	Capacity	-	-	-	-	-	-	-	-	1,050	1,050
	Enrollment	-	-	-	-	-	-	-	-	901	948
Lanier (1973)	Square feet	189,148	189,148	241,350	241,350	241,350	241,350	241,350	241,350	241,350	241,350
	Capacity	2,000	1,800	1,662	1,662	1,662	1,662	1,700	1,700	1,700	1,700
	Enrollment	2,577	2,717	1,154	1,115	1,225	1,299	1,380	1,353	1,408	1,410
Lilburn (1955)	Square feet	208,449	208,449	208,449	208,449	208,449	208,449	208,449	208,449	208,449	208,449
	Capacity	2,000	2,000	1,700	1,700	1,700	1,700	1,550	1,550	1,550	1,550
	Enrollment	1,244	1,257	1,250	1,329	1,424	1,555	1,705	1,790	1,555	1,609
McConnell (1996)	Square feet	198,019	198,019	198,019	198,019	198,019	198,019	198,019	236,197	236,197	236,197
	Capacity	2,125	2,125	1,820	1,820	1,820	1,820	1,775	1,775	1,775	1,775
	Enrollment	2,546	2,538	1,368	1,446	1,476	1,552	1,628	1,666	1,692	1,841
Moore (2012)	Square feet	-	-	-	-	193,107	193,107	193,107	193,107	193,107	193,107
	Capacity	-	-	-	-	-	-	1,350	1,350	1,350	1,350
	Enrollment	-	-	-	-	878	1,025	1,043	1,011	940	969
North Gwinnett (2010)	Square feet	-	-	241,350	241,350	241,350	241,350	241,350	241,350	241,350	241,350
	Capacity	-	-	1,800	1,800	1,800	1,800	1,750	1,750	1,750	1,750
	Enrollment	-	-	1,793	1,900	1,953	2,000	1,998	2,129	2,222	2,254
Northbrook (2015)	Square feet	-	-	-	-	-	-	-	201,076	267,159	267,159
	Capacity	-	-	-	-	-	-	-	1,025	1,025	1,025
	Enrollment	-	-	-	-	-	-	-	1,001	1,036	1,064
Osborne (2004)	Square feet	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537	217,537
	Capacity	1,800	1,800	1,662	1,662	1,662	1,662	1,575	1,575	1,575	1,575
	Enrollment	2,005	2,037	1,531	1,602	1,638	1,672	1,628	1,639	1,657	1,657
Pinckneyville (1986)	Square feet	156,665	156,626	156,626	156,626	156,626	156,626	156,626	156,626	156,626	156,626
	Capacity	1,375	1,375	1,275	1,275	1,275	1,275	1,200	1,200	1,200	1,200
	Enrollment	1,293	1,313	1,361	1,289	1,323	1,310	1,300	1,306	1,277	1,281
Radloff (2004)	Square feet	177,380	177,380	177,380	259,692	259,692	259,692	259,692	259,692	259,692	259,692
	Capacity	1,125	1,125	1,650	1,650	1,650	1,650	1,575	1,575	1,575	1,575
	Enrollment	1,087	1,113	1,118	1,496	1,658	1,748	1,836	1,833	1,399	1,388
Richards (1987)	Square feet	215,575	215,575	215,575	215,575	215,575	215,575	215,575	215,575	215,575	215,575
	Capacity	2,150	2,150	1,825	1,825	1,825	1,825	1,575	1,575	1,575	1,575
	Enrollment	2,502	2,425	2,164	2,194	1,423	1,407	1,500	1,571	1,869	2,050

(continued on next page)



**Operating Information Schedule 16**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**School Building Information**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<b>SCHOOL</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Shiloh (1982)										
Square feet	164,888	164,888	187,108	187,108	187,108	187,108	187,108	187,108	187,108	187,108
Capacity	1,775	1,775	1,800	1,800	1,800	1,800	1,600	1,600	1,600	1,600
Enrollment	1,644	1,559	1,474	1,608	1,671	1,793	1,864	1,844	1,793	1,834
Snell (2011)										
Square feet	-	-	-	187,912	187,912	187,912	187,912	187,912	187,912	187,912
Capacity	-	-	-	1,275	1,275	1,275	1,200	1,200	1,200	1,200
Enrollment	-	-	-	1,233	1,192	1,130	1,096	1,151	1,174	1,209
Snellville (1974)										
Square feet	191,586	191,524	191,524	191,524	191,524	191,524	191,524	191,524	191,524	191,524
Capacity	1,800	1,800	1,662	1,662	1,662	1,662	1,650	1,650	1,650	1,650
Enrollment	2,270	2,234	2,232	835	865	894	925	913	949	911
Summerour (1963)										
Square feet	129,270	129,270	129,270	129,270	129,270	129,270	129,270	129,270	273,788	273,788
Capacity	1,100	1,100	1,000	1,000	1,000	1,000	1,675	1,675	1,675	1,675
Enrollment	1,078	1,125	1,129	1,172	1,204	1,317	1,429	1,561	1,631	1,663
Sweetwater (1976)										
Square feet	209,725	209,725	209,725	209,725	209,725	209,725	209,725	209,725	209,725	209,725
Capacity	1,850	1,850	1,700	1,700	1,700	1,700	1,750	1,750	1,750	1,750
Enrollment	1,760	1,821	1,888	1,788	1,680	1,776	1,896	1,980	1,461	1,445
Trickum (1975)										
Square feet	121,607	241,350	241,350	241,350	241,350	241,350	241,350	241,350	241,350	241,350
Capacity	1,800	1,800	1,662	1,662	1,662	1,662	1,775	1,775	1,775	1,775
Enrollment	1,888	1,876	1,906	1,874	1,922	1,911	1,960	1,987	2,031	2,056
Twin Rivers (2010)										
Square feet	-	-	231,728	231,728	231,728	231,728	231,728	231,728	231,728	231,728
Capacity	-	-	1,662	1,662	1,662	1,662	1,725	1,725	1,725	1,725
Enrollment	-	-	1,422	1,443	1,491	1,458	1,531	1,570	1,621	2,007
<b>High</b>										
Archer (2010)										
Square feet	-	-	462,795	462,795	462,795	462,795	462,795	462,795	462,795	462,795
Capacity	-	-	2,800	2,800	2,800	2,800	2,575	2,575	2,575	2,575
Enrollment	-	-	1,360	1,684	1,911	2,102	2,305	2,432	2,580	2,682
Berkmar (1967)										
Square feet	431,704	455,339	455,339	455,339	453,339	453,339	453,339	453,339	453,339	453,339
Capacity	3,000	3,000	2,800	2,800	2,800	2,800	2,725	2,725	2,725	2,725
Enrollment	3,095	3,177	3,342	3,005	2,953	3,236	3,376	3,439	2,891	2,888
Brookwood (1981)										
Square feet	428,068	428,068	428,068	428,068	426,068	426,068	426,068	441,268	441,268	441,268
Capacity	3,000	3,000	2,800	2,800	2,800	2,800	2,575	2,575	2,575	2,575
Enrollment	3,455	3,494	3,420	3,403	3,331	3,343	3,372	3,424	3,476	3,502
Central Gwinnett (1957)										
Square feet	371,818	371,818	371,818	371,818	368,546	368,546	368,546	361,564	361,564	361,564
Capacity	2,650	2,650	2,375	2,375	2,375	2,375	2,300	2,300	2,300	2,300
Enrollment	2,761	2,832	2,672	2,559	2,563	2,525	2,636	2,748	2,254	2,188
Collins Hill (1994)										
Square feet	419,068	419,068	419,068	419,068	415,068	415,068	415,068	415,068	415,068	415,068
Capacity	3,000	3,000	2,800	2,800	2,800	2,800	2,625	2,625	2,625	2,625
Enrollment	3,720	3,689	3,482	3,333	3,215	3,113	3,075	3,148	3,175	3,145
Dacula (1973)										
Square feet	393,539	427,041	427,041	427,041	427,041	428,118	428,118	425,585	425,585	425,585
Capacity	1,475	3,000	2,800	2,800	2,800	2,800	2,550	2,550	2,550	2,550
Enrollment	2,332	2,414	2,039	1,946	1,822	1,854	1,927	1,944	2,076	2,108
Discovery (2016)										
Square feet	-	-	-	-	-	-	-	-	630,800	630,800
Capacity	-	-	-	-	-	-	-	-	2,000	2,000
Enrollment	-	-	-	-	-	-	-	-	2,127	2,656
Duluth (1959)										
Square feet	428,498	428,498	428,498	428,498	427,198	427,198	427,198	427,198	427,198	427,198
Capacity	3,000	2,400	2,800	2,800	2,800	2,800	2,650	2,650	2,650	2,650
Enrollment	2,203	2,308	2,359	2,403	2,512	2,510	2,661	2,675	2,710	2,731
Grayson (2000)										
Square feet	459,317	489,617	489,617	489,617	483,787	483,787	483,787	483,787	483,787	483,787
Capacity	2,500	2,500	2,350	2,350	2,350	2,350	2,125	2,125	2,125	2,125
Enrollment	3,230	3,331	2,804	2,668	2,571	2,611	2,631	2,767	2,850	2,916
Gwinnett School of Mathematics, Science & Technology (2008)										
Square feet	-	-	-	364,750	364,750	364,750	364,750	364,750	364,750	364,750
Capacity	-	-	1,200	1,200	1,200	1,200	1,200	2,225	2,225	2,225
Enrollment	192	327	404	596	696	851	945	976	966	979

(continued on next page)

**Operating Information Schedule 16**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**School Building Information**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<b>SCHOOL</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
Lanier (2011)										
Square feet	-	-	-	457,222	457,222	457,222	444,475	409,222	409,222	409,222
Capacity	-	-	-	1,800	1,800	1,800	1,900	1,900	1,900	1,900
Enrollment	-	-	-	865	1,162	1,449	1,615	1,718	1,800	1,800
Meadowcreek (1986)										
Square feet	480,309	480,309	480,309	480,309	478,509	478,509	478,509	455,677	455,677	455,677
Capacity	3,000	3,000	2,800	2,800	2,800	2,800	2,500	2,500	2,500	2,500
Enrollment	2,366	2,348	2,391	2,675	2,732	2,858	3,119	3,548	3,190	3,260
Mill Creek (2004)										
Square feet	460,470	460,470	460,470	460,470	460,470	460,470	460,470	460,470	460,470	460,470
Capacity	3,250	3,250	3,050	3,050	3,050	3,050	2,800	2,800	2,800	2,800
Enrollment	3,997	4,116	3,469	3,495	3,479	3,578	3,708	3,780	3,998	3,759
Mountain View (2010)										
Square feet	-	-	475,470	475,470	462,795	462,795	462,795	443,595	443,595	443,595
Capacity	-	-	2,350	2,350	2,350	2,350	2,300	2,300	2,300	2,300
Enrollment	-	-	1,359	1,731	1,890	1,998	2,013	2,103	2,098	2,404
Norcross (1957)										
Square feet	449,828	449,828	449,828	449,828	448,028	448,028	448,028	448,028	448,028	448,028
Capacity	3,000	3,000	2,800	2,800	2,800	2,800	2,600	2,600	2,600	2,600
Enrollment	2,884	3,036	2,959	3,139	3,272	3,397	3,649	3,738	3,755	3,805
North Gwinnett (1954)										
Square feet	362,176	362,176	362,176	362,176	360,676	360,676	360,676	415,993	415,993	415,993
Capacity	2,500	2,500	2,350	2,350	2,350	2,350	2,625	2,625	2,625	2,625
Enrollment	3,027	3,176	3,350	2,665	2,521	2,481	2,594	2,698	2,846	2,931
Parkview (1976)										
Square feet	454,664	454,664	454,664	454,664	453,364	453,364	453,364	453,364	469,324	469,324
Capacity	2,000	2,700	2,625	2,625	2,625	2,625	2,500	2,500	2,500	2,500
Enrollment	2,628	2,648	2,712	2,685	2,696	2,715	2,820	2,834	2,936	2,984
Peachtree Ridge (2003)										
Square feet	437,882	437,882	437,882	437,882	437,882	437,882	437,882	437,882	437,882	437,882
Capacity	3,000	3,000	2,800	2,800	2,800	2,800	2,650	2,650	2,650	2,650
Enrollment	3,118	3,167	3,170	3,225	3,182	3,208	3,204	3,211	3,201	3,260
Phoenix (1997)										
Square feet	94,862	94,862	101,647	101,647	101,647	101,647	101,647	101,647	101,647	101,647
Capacity	775	775	775	775	775	775	775	575	575	575
Enrollment	560	503	490	449	607	576	534	542	569	535
Shiloh (1984)										
Square feet	337,649	337,649	337,649	394,225	410,202	410,202	410,202	410,202	410,202	410,202
Capacity	1,900	1,900	2,375	2,375	2,375	2,375	2,275	2,275	2,275	2,275
Enrollment	2,051	1,954	1,925	2,106	2,046	2,085	2,177	2,238	2,332	2,409
South Gwinnett (1957)										
Square feet	402,747	402,747	402,747	467,022	467,022	467,022	467,022	468,248	468,248	468,248
Capacity	2,400	2,400	2,800	2,800	2,800	2,800	2,750	2,750	2,750	2,750
Enrollment	2,817	2,778	2,756	2,405	2,386	2,417	2,405	2,503	2,598	2,542
<b>Other</b>										
T. Carl Buice School (1957)***										
Square feet	55,747	55,747	55,747	55,747	55,747	55,747	55,747	55,747	-	-
Capacity	380	380	380	380	380	380	380	380	-	-
Enrollment	172	157	167	82	59	50	55	53	-	-
Gwinnett Intervention Education Center (1994)										
Square feet	29,796	29,796	58,956	58,956	58,956	58,956	58,956	58,956	169,018	169,018
Capacity	150	150	650	650	650	650	650	650	1,425	1,425
Enrollment	520	514	533	569	493	522	413	380	415	508
Gwinnett Online (2012)										
Square feet	-	-	-	-	66,805	66,805	66,805	66,805	66,805	66,805
Capacity	-	-	-	-	400	400	400	400	400	400
Enrollment	-	-	-	-	107	180	215	367	464	445
Oakland Meadow School (1978)**										
Square feet	114,088	114,088	114,088	114,088	114,088	114,088	114,088	114,088	114,088	114,088
Capacity	210	210	210	210	210	210	210	210	210	210
Enrollment	133	133	118	128	138	123	109	146	49	56
Monarch School (2005)***										
Square feet	126,564	126,564	126,564	126,564	126,564	126,564	126,564	46,773	-	-
Capacity	*	*	200	200	200	200	200	200	-	-
Enrollment	103	124	140	60	50	47	25	-	-	-
New Life Academy of Excellence (2008)										
Square feet	*	*	*	*	*	*	*	*	*	*
Capacity	*	*	420	420	420	420	420	420	420	420
Enrollment	218	283	383	451	572	577	580	579	599	604

(continued on next page)

Operating Information Schedule 16  
**GWINNETT COUNTY BOARD OF EDUCATION**  
 School Building Information  
 Last Ten Fiscal Years  
 (Unaudited)

<b>SCHOOL</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>
North Metro Academy of Performing Arts (2015)										
Square feet	-	-	-	-	-	-	-	*	*	*
Capacity	-	-	-	-	-	-	-	425	425	425
Enrollment	-	-	-	-	-	-	-	349	401	389
International Transition Center (2017)										
Square feet	-	-	-	-	-	-	-	-	-	3,735
Capacity	-	-	-	-	-	-	-	-	-	N/A
Enrollment	-	-	-	-	-	-	-	-	-	9

**Source:** District records.

Notes: Renovated/rebuilt schools include information before and after renovation.

FY2010 Capacity revised to reflect updated calculations.

FY2014 Capacity revised to reflect updated calculations.

\*Not available.

\*\*Name changed during FY 2008 with the opening of a new school location.

\*\*\*Closed during FY 2015-2016

**Operating Information Schedule 17**  
**GWINNETT COUNTY BOARD OF EDUCATION**  
**Certificated Staff Data - Number of Certificated Staff by Salary Level with Average Salaries**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<b>FISCAL YEAR</b>	<b>B-4</b>	<b>T-4</b>	<b>B-5</b>	<b>T-5</b>	<b>T-6</b>	<b>T-7</b>	<b>SALARY RANGES</b>	<b>AVERAGE SALARY</b>
2008	412.78	3,489.92	117.00	5,420.37	1,683.94	249.06	\$34,735 - \$84,633	\$53,694
2009	358.50	3,326.03	95.60	5,468.70	1,917.55	268.14	\$35,603 - \$86,749	\$54,875
2010	261.50	2,979.85	64.75	5,460.00	2,248.11	283.25	\$35,603 - \$86,749	\$55,795
2011	161.75	2,743.55	28.50	5,541.24	2,368.80	308.41	\$35,603 - \$86,749	\$55,795
2012	144.00	2,518.60	24.25	5,307.85	2,469.13	315.04	\$35,603 - \$86,749	\$55,795
2013	94.65	2,434.37	23.75	5,130.32	2,548.63	326.90	\$35,603 - \$86,749	\$55,795
2014	123.39	2,615.80	42.64	5,086.63	2,612.30	339.14	\$35,603 - \$86,749	\$55,795
2015	162.10	2,979.30	64.00	5,080.29	2,540.63	342.72	\$36,315 - \$88,484	\$56,911
2016	202.35	3,168.49	61.75	5,197.18	2,436.73	362.27	\$37,223 - \$90,696	\$57,372
2017	281.30	3,251.42	71.50	5,225.95	2,381.42	377.96	\$37,967 - \$92,510	\$58,519

B-4 - Provisional Certificate (Bachelors)

T-4 - Clear Renewable Certificate (Bachelors)

B-5 - Provisional Certificate (Masters)

T-5 - Clear Renewable Certificate (Masters)

T-6 - Clear Renewable Certificate (Specialist)

**Source:** District records.

## Single Audit Section

The Board is required to comply with the Single Audit Act and Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. The Schedule of Expenditures of Federal Awards and the auditors' reports on internal control structure and compliance with applicable laws and regulations are included in this section.

**GWINNETT COUNTY BOARD OF EDUCATION**

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

**YEAR ENDED JUNE 30, 2017**

<b>Federal Grantor/Pass-Through Grantor/Program Title</b>	<b>Grantor/ Pass-Through Number</b>	<b>Federal CFDA Number</b>	<b>Federal Expenditures</b>
<b>Defense, U.S Department of:</b>			
Direct - ROTC Programs	**	12.000	\$ 626,696
<b>Education, U.S. Department: Passed Through Georgia Department of Education:</b>			
Title I Grants to Local Education Agencies:			
School Improvement	**	84.010	169,695
Improving the Academic Achievement of the Disadvantaged	**	84.010	41,181,776
Total Program			41,351,471
Migrant Education	**	84.011	63,466
School Improvement Federal - G Funds	**	84.377	698,680
Special Education Grants to Local Education Agencies:			
IDEA Part B Flowthrough	**	84.027	27,561,306
IDEA High Cost Fund Pool	**	84.027	886,436
IDEA-Preschool Grant	**	84.173	643,738
Total Special Education Cluster			29,091,480
Vocational Education Grants to Local Education Agencies			
Perkins IV Grants - Program Improvement	**	84.048	1,097,297
Perkins IV Grants Plus		84.048	25,000
Perkins IV Grants - Carryover		84.048	58,148
Total Program			1,180,445
Title III Grants to Local Education Agencies			
Limited English Proficient	**	84.365	2,908,942
Immigrant	**	84.365	190,682
Total Program			3,099,624
Title II B Math & Science Partnerships	**	84.366	205,266

(Continued)

# **GWINNETT COUNTY BOARD OF EDUCATION**

## **SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS** **YEAR ENDED JUNE 30, 2017**

<b>Federal Grantor/Pass-Through Grantor/Program Title</b>	<b>Grantor/ Pass-Through Number</b>	<b>Federal CFDA Number</b>	<b>Federal Expenditures</b>
Title II A Grants to Local Education Agencies			
Improving Teacher Quality	**	84.367	2,073,082
Advanced Placement Grants	**	84.367	74
Total Program			<u>2,073,156</u>
Education for Homeless Children and Youth	**	84.196	<u>53,478</u>
 <u>Education, U.S. Department: Passed Through Georgia Department of Education:</u>			 <u>77,817,066</u>
 Total U.S. Department of Education			 <u>77,817,066</u>
 <b>Agriculture, U.S. Department of - Passed Through Georgia Department of Education and Nutrition Program</b>			
<u>School Food Nutrition Program Cluster</u>			
2017 School Breakfast Program	**	10.553	17,529,946
2017 National School Lunch Program	**	10.555	48,748,967
2017 After School Snack Program	**	10.555	44,721
Total School Food Nutrition Cluster			<u>66,323,634</u>
2017 Fresh Fruit and Vegetable Program	**	10.582	<u>73,670</u>
Total U.S. Department of Agriculture			<u>66,397,304</u>
 <b>Total Expenditures of Federal Awards</b>			 <b><u>\$144,841,066</u></b>

\*\* Pass-through grantor number not available.

See accompanying notes to Schedule of Expenditures of Federal Awards.

**GWINNETT COUNTY BOARD OF EDUCATION, GEORGIA**

**Notes to the Schedule of Expenditures of Federal Awards  
For the Fiscal Year Ended June 30, 2017**

**(1) Summary of Significant Accounting Policies**

***Basis of Presentation and Accounting***

The accompanying Schedule of Expenditures of Federal Awards is presented using the modified accrual basis of accounting. Under the modified accrual basis of accounting, expenditures are recognized when the related Fund liability is incurred.

In instances where the grant agreement requires the Board to match grant awards with Board funds, such matching funds are excluded in the accompanying Schedule of Expenditures of Federal Awards.

The Board has elected not to utilize the 10% de minimus indirect cost rate.

**(2) Pass-Through Awards**

The Gwinnett County Board of Education receives certain federal financial assistance from pass-through awards of the State of Georgia. Only the federal portion of such pass-through awards is included in the accompanying Schedule of Expenditures of Federal Awards.

**(3) Noncash Awards**

The Board receives a noncash award from a Department of Agriculture federal financial assistance program. The Board uses the value of commodities distributed as a basis for determining amounts to be reported as program expenditures. The program includes donated commodities, which are included in the accompanying schedule of expenditures of federal awards, as follows:

Department of Agriculture, Pass-Through the Georgia Department of Agriculture

Donated commodities

- Value of commodities distributed -	\$	516
- Value of commodities on hand -	\$	0





**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

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**The Board of Education  
Gwinnett County, Georgia  
Suwanee, Georgia**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the **Gwinnett County Board of Education** (the "Board") as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements, and have issued our report thereon dated December 20, 2017.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Board's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

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Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Board's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mauldin & Jenkins, LLC

Atlanta, Georgia  
December 20, 2017



**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR  
FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER  
COMPLIANCE AS REQUIRED BY THE UNIFORM GUIDANCE**

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**The Board of Education  
Gwinnett County, Georgia  
Suwanee, Georgia**

**Report on Compliance for Each Major Federal Program**

We have audited the Gwinnett County Board of Education's (the "Board") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Board's major federal programs for the year ended June 30, 2017. The Board's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the Board's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Board's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Board's compliance.

***Opinion on Each Major Federal Program***

In our opinion, the Board complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2017.

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## Report on Internal Control Over Compliance

Management of the Board is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Board's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Board's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.



Atlanta, Georgia  
December 20, 2017

# **GWINNETT COUNTY BOARD OF EDUCATION**

## **SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

### **(1) Summary of Auditor's Results**

#### Financial Statements

- (a) The type of report the auditor issued on whether the financial statements audited were prepared in accordance with generally accepted accounting principles: **Unmodified opinion**
- (b) Internal control over financial reporting:
  - Material weaknesses identified: **no**
  - Significant deficiencies identified: **none reported**
- (c) Noncompliance material to the financial statements noted: **no**

#### Federal Awards

- (d) Internal control over major federal programs:
  - Material weaknesses identified: **no**
  - Significant deficiencies identified: **none reported**
- (e) The type of report issued on compliance for major federal programs: **Unmodified**
- (f) Any audit findings which are required to be reported in accordance with 2 CFR 200.516(a): **no**
- (g) Major Federal Programs:
  - Special Education Grant Cluster, CFDA #84.027 & 84.173**
- (h) Dollar threshold to distinguish between Type A and Type B programs: **\$3,000,000**
- (i) Auditee qualified as a low-risk auditee: **Yes**

### **(2) Findings Relating to the Financial Statements Reported in Accordance with *Government Auditing Standards***

**None reported.**

### **(3) Federal Award Findings and Questioned Costs**

**None reported.**