

FY 2019-20 ANNUAL BUDGET



Harris County Courthouse

HARRIS COUNTY, GEORGIA

FY 2019-20 ANNUAL BUDGET



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Andrew Zuerner, Vice-Chairman
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Rob Grant, Commissioner
Harry Lange, Commissioner

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HARRIS COUNTY BOARD OF COMMISSIONERS



From Left to Right, Rob Grant, Becky Langston, Susan Andrews, Harry Lange, and Andrew Zuerner

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FY 2018-19 ACCOMPLISHMENTS

1. Purchased various new and replacement vehicles and equipment including two vehicles, hay rake, and five tractor/mowers for Public Works, vehicle and utility vehicle for Solid Waste, two pick-up trucks for Animal Control, commercial fitness equipment and commercial patio furniture for the Community Center, vehicle for Community Development, two ambulances with stretchers, vehicle, and three jaws of life tools for EMS, vehicle for the Prison, vehicle for the 911 center, fire truck for Cataula VFD, tractor/mower for the airport, five vehicles for the Sheriff's Office, and radar equipment for the Georgia State Patrol.
2. Resurfaced 4.5 miles of Lower Blue Springs Road and 3.7 miles of Barnes Mill Road using state LMIG funds and county SPLOST-2014 funds.
3. Restriped about 33 county roads (46 miles) using SPLOST-2014 funds.
4. Began the improvements to Melody Lakes Dam as required by state law using county funds.
5. Continued replacing the county's 8,500 water meters to AMR technology using a GEFA loan.
6. Continued the SR 219 water line relocation project using Water Works funds.
7. Began the stream rerouting project for Daesol Materials of Georgia, Inc. at the Northwest Harris Business Park using SPLOST-2014 Funds and Solid Waste Funds so Daesol can construct their next industrial building.
8. Installed a third monument sign at the Northwest Harris Business Park using Development Authority funds.
9. Installed a new playground at Pate Park using SPLOST-2004 funds.
10. Continued to develop Ellerslie Park by installing turn lanes, internal road, and a playground using SPLOST-2014 funds, proceeds from the previous sale of land, grant funds, and donations.
11. Responded to and effectively dealt with a tornado that impacted the county during early March 2019, collected many tons of storm debris, and temporarily placed the debris at Ellerslie Park resulting in the delay of further developing the park for at least the next 12 months.
12. Began the long-awaited rails to trails construction project from downtown Pine Mountain to behind the Mountain Creek Inn using three federal grants, TSPLOST, and SPLOST-2019 funds.
13. Completed Phase I and began Phase II of installing a wildlife fence around the airport and completed remarking and crack sealing the runway and taxiways using state funds.
14. Paved the access road to the airport hangers using TSPLOST funds.
15. Conducted a successful fly-in event at the airport.
16. Conducted a successful two-day scrap tire amnesty event at the Transfer Station and accepted approximately 1,200 old tires for free funded by a \$2,987 state grant.

FY 2018-19 ACCOMPLISHMENTS

17. Replaced the aging locking and intercom system at the county Prison.
18. Approved two intergovernmental agreements to outsource Prison inmates to neighboring Talbot County and City of West Point for a fee. These two contracts are expected to generate about \$30,000 in additional revenue for the county combined each year.
19. Increased the Prison's bed capacity from 150 to 156 beginning July 1, 2019 to obtain more state inmates to perform more local work. This increased capacity will generate about \$48,000 in additional revenue for the county each year.
20. Completed the state required comprehensive master plan update and service delivery strategy update.
21. Completed the revisions to the sign ordinance.
22. Issued over 200 single family home building permits during the fiscal year.
23. Increased solid waste revenue \$19,000 each year by adding a 127+/- unit neighborhood to the list that pays the annual solid waste fee.
24. Collected over 14,000 tons of solid waste during the fiscal year.
25. Conducted four quarterly Board retreats to establish future goals.
26. Hosted a dinner for the county's legislative delegation to inform them of the county's needs for the legislative session.
27. Approved a local bidders preference policy to attract more local bidders.
28. Increased the hotel/motel tax from 3% to 5% and updated the contract between the county and the chamber of commerce to more effectively promote tourism in the county.
29. Maintained the county's website and kept the content fresh and updated.
30. Continued quarterly employee random drug testing.
31. Increased county paid health benefit coverage for dependents from 14% to 25%.
32. Reduced the county's millage rate from 8.64 mills to 8.63 mills.
33. Increased the General Fund unrestricted fund balance by 20.2%, Solid Waste Fund by 3.1%, and Water Works Fund by 2.6% for FYE 2018.
34. Collected over \$200,000 in investment earnings during FYE 2019 as compared to \$99,547 during FYE 2018 (101% increase), and \$40,376 during FYE 2017 (395% increase).

HARRIS COUNTY HISTORY

Long before Harris County came into existence, the area played an important part of Creek Indian affairs. William McIntosh played an important role in the affairs of Georgia. He was the son of British Army officer and cousin of Georgia Governor George M. Troup. McIntosh, from Creek Indian descent, rose from obscurity and became leader of the Lower Creek Indians. He was awarded the rank of Brigadier General in the U.S. Army due to his friendly demeanor toward the Americans during the War of 1812. McIntosh's greatest service to Georgia was his influence in getting the Lower Creek Indians to assent to the famous treaty of Indian Springs during 1825 which opened land for settlement which became Muscogee County and later a part of Harris County. By the Treaty of Indian Springs, Indian lands were ceded to Georgia and the Creek Indians moved across the Chattahoochee River to Alabama.

Harris County was created during December 1827 by an act of the Georgia General Assembly and assented to by Governor John Forsyth. The county was formed from portions of Muscogee and Troup counties. Georgia's 71st county, with an area of 465 square miles, was named for Charles Harris (1772-1827), a distinguished Savannah attorney who was born in England, educated in France, and immigrated to the United States in 1788 at the age of 16. He traveled to Savannah to study law. While living in Savannah, he served as mayor of the city. Mr. Harris died on March 13, 1827 and is buried in the old Colonial Cemetery in Savannah.

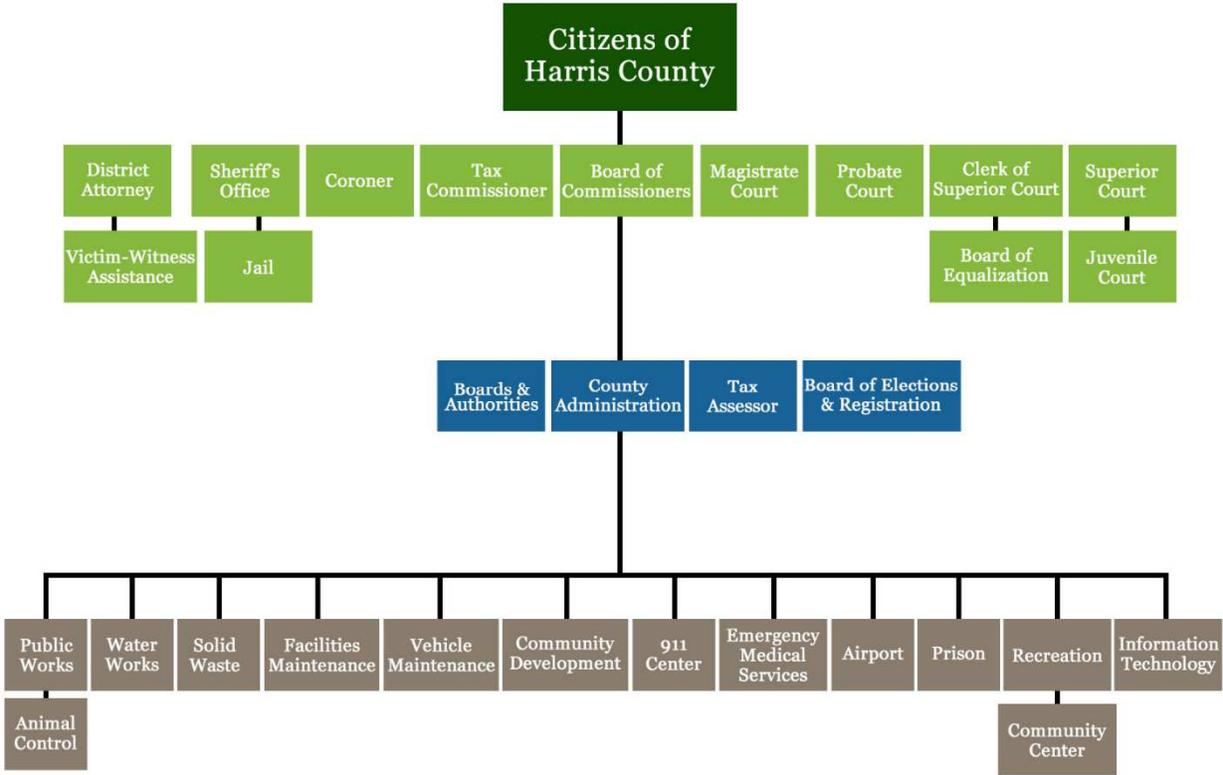
Harris County built its first courthouse in 1831 in Hamilton, the county seat that was incorporated in December 1828. The present courthouse was planned and a construction contract for \$35,000 was let on October 7, 1907, the cornerstone made of white Tennessee marble was laid on January 25, 1908, the building was formally accepted on May 22, 1908, and the first court was conducted in the new courthouse on June 1, 1908. The courthouse was renovated during 1986-87 to include new electrical wiring, ceilings, roof, insulation, HVAC systems, handicap access, storm windows, carpeting, paint, and new telephone system. A new courthouse wing consisting of an additional 25,000 square feet was added during 1998-99. The main courtroom in the 1908 courthouse was renovated during 2002.



Harris County is also notable for being the first county in Georgia to have a commission form of government and having a U.S. Navy ship named for the county. During 1869, the Georgia General Assembly approved a local act creating a three-member Board of Commissioners of Roads and Revenues with more counties using this form of government in subsequent years. Today, the county has a commission-manager form of government whereby the elected and part-time Board of Commissioners appoints a full-time county manager to run the day-to-day operations of the county government. The USNS *Harris County* was built and commissioned during 1944 as a tank landing ship for World War II. The 328-foot diesel powered ship with a complement of 8-10 officers and 89-100 enlisted men and a troop capacity of 130 participated in the Battle of Okinawa during April 1945 and saw action in the Korean War from 1950 to 1953 and the Vietnam War during 1954. The ship was also used in Arctic operations from 1955 to 1956 and Pacific Ocean operations from 1956 to 1976 when it was sold to the Philippine Navy during September 1976 and renamed the *Aurora*. During the 1980s, the ship was decommissioned from the Philippine Navy and probably sold for scrap.

Harris County has retained its rural charm throughout the years and is home to Callaway Gardens, F.D. Roosevelt State Park, Lake Harding, and many other recreational amenities.

HARRIS COUNTY ORGANIZATION



FY 2019-20 BUDGET CALENDAR

| | |
|-------------------------|--|
| January / February 2019 | Board of Commissioners conducts budget retreat to outline the general goals for the upcoming fiscal year. |
| March 4, 2019 | Budget instructions sent to department directors, elected officials, and outside agencies. |
| March 15, 2019 | All budget information is submitted to the County Manager. |
| March 18-27, 2019 | County Manager and Finance Director meet with department directors, elected officials, and outside agencies to review and discuss their budget requests. |
| March 28-May 3, 2019 | County Manager and Finance Director compile all budget requests and other budget information to prepare the proposed budget. |
| May 7, 2019 | Proposed budget submitted to the Board of Commissioners (included in agenda package of May 3) and budget workshop #1. Copy of proposed budget displayed in the County Administration Building and on the county's web site. Copy of proposed budget sent to the Harris County Journal. |
| May 21 & May 28, 2019 | Budget workshops #2 and #3 conducted with the Board of Commissioners and county staff to discuss the proposed budget. |
| May 9, 16 & 23, 2019 | Newspaper advertisement notifying the public that the proposed budget is available for review and the time and date of the budget public hearings. |
| June 4, 2019 | Budget public hearing #1 to obtain citizen comments (during commission meeting). |
| June 6, 2019 | Newspaper advertisement notifying the public that the proposed budget is available for review and the time and date of the adoption of the budget resolution. |
| June 18, 2019 | Budget public hearing #2 and adoption of the budget resolution (during commission meeting). |
| July 1, 2019 | FY 2019-20 budget in effect through June 30, 2020. |

FY 2019-20 BUDGET RESOLUTION

WHEREAS, the county's fiscal year begins July 1 and ends June 30, and

WHEREAS, state law requires that each county operate under a balanced budget adopted by ordinance or resolution, and

WHEREAS, the annual budget can be amended during the fiscal year to adapt to changing governmental needs, and

WHEREAS, county staff prepared a proposed balanced budget stating the anticipated revenues by source and expenditures by department for the proposed fiscal year, the current fiscal year, as well as the previous fiscal year, and

WHEREAS, the County Manager submitted the proposed budget to the Board of Commissioners on May 7, 2019, displayed a copy of the proposed budget in the County Administration Office and on the county's website for public review, and provided the Harris County Journal, the county's legal organ, with a copy of the proposed budget, and

WHEREAS, county staff notified the public, through a newspaper advertisement and county web site announcement, that the proposed budget is available for review at the County Administration Office and on the county's website and the time and day of the budget public hearings, and

WHEREAS, the Board of County Commissioners conducted public hearings on June 4 and June 18, 2019 to discuss the proposed budget, and

WHEREAS, county staff notified the public, through a newspaper advertisement and county web site announcement, of the adoption of the proposed budget, and

WHEREAS, the Board of Commissioners adopted the budget resolution on June 18, 2019 as follows:

| | |
|-----------------------------------|-----------------------|
| General Fund Expenditures | \$23,122,127 |
| Special Revenue Fund Expenditures | \$ 1,419,215 |
| Capital Project Fund Expenditures | \$ 7,680,455 |
| Debt Service Fund Expenditures | \$ 143,958 |
| Enterprise Fund Expenditures | \$ 9,841,704 |
| Less Interfund Transfers | <u>\$ (3,163,897)</u> |
| Total Annual Budget | \$39,043,562 |

THEREFORE, BE IT RESOLVED, that the Board of County Commissioners hereby adopts the FY 2019-20 annual budget as provided herein.

SO RESOLVED THIS 18th day of June, 2019.

Becky Langston, Chairman

Andrew Zuerner, Vice Chairman

Susan Andrews, Commissioner

Rob Grant, Commissioner

Harry Lange, Commissioner

HARRIS COUNTY, GEORGIA

MEMORANDUM

To: Board of County Commissioners
Subject: FY 2019-20 Proposed Annual Budget
Date: May 7, 2019

Presented herewith in accordance with section 36-81-(1-6) of the Official Code of Georgia Annotated is the FY 2019-20 proposed annual budget. This budget represents the proposed plan for providing needed county services for the upcoming fiscal year that begins July 1, 2019 and ends on June 30, 2020. The budget contains the collective input from all county department directors, elected officials, and outside agencies.

Local Economic Climate

The FY 2019-20 proposed budget was prepared during somewhat stable economic times relative to the Great Recession during 2007-2009. Below are several local and national economic statistics:

- The county's population has increased from 32,026 in 2010 to 34,475 in 2018, an increase of 7.7%.
- The county's single-family home building permits and their values have been increasing over the previous several years. The county is now issuing over 200 building permits per year for new single-family homes.
- The county's solid waste tonnage collected has increased from 12,915 tons during FY 2014-15 to a projected 14,600 tons for FY 2018-19, an increase of 13%.
- Sales tax collections including LOST, SPLOST, and TSPLOST have all been flat for the previous few years.
- The county's tax digest has been decreasing since 2012 from \$1,266,739,959 in 2012 to \$1,223,323,808 in 2016, a decrease of 3.4%. The 2017 tax digest saw a slight increase to \$1,273,766,678, an increase of 4.1% and the 2018 tax digest saw a further increase to \$1,299,620,271, an increase of 6.2% from 2016.
- The county's taxes levied have also been decreasing since 2012 from \$7,724,759 in 2012 to \$7,463,561 in 2016, a decrease of 3.4%. The 2017 taxes levied saw a significant increase to \$10,938,674, an increase of 46.6% due to a 2.5 mill tax rate increase and the 2018 taxes levied saw a further increase to \$11,148,455, an increase of 49.4% from 2016.
- The General Fund unrestricted fund balance was increasing each year until 2013 when it reached a peak of \$13,094,136 but has been decreasing ever since to \$6,584,917 in 2017, a decrease of 50%. The 2018 unrestricted fund balance amount increased to \$7,912,281, an increase of 20.2%.
- The county's tax millage rate decreased from 7.9 in 2005 to 6.14 in 2008 and has remained at that rate for many years. The Board increased the millage rate to 8.64 for the 2017 tax year and reduced it to 8.63 for the 2018 tax year.
- The local unemployment rate has been declining from 8.3% in January 2010 to 3.5% in February 2019 as compared to the current national rate of 3.8%.
- The national rate of inflation has been low for several years averaging about 1.3% in 2016, 2.1% in 2017, and about 2.4% for 2018.

BUDGET MESSAGE

Budget Overview

The county's all-fund proposed budget for FY 2019-20 totals \$39,103,554, a decrease of \$1,815,885 (4.4%) from the previous fiscal year. The proposed budget contains a 2.5% cost of living allowance for all eligible employees effective July 1, 2019 at a cost of \$355,056. The employee health insurance has no plan changes and experienced a 5% reduction in premiums or about \$93,700 due to favorable medical claims. The entire budget is detailed by Fund as follows:

General Fund

The General Fund totals \$22,991,119, an increase of \$506,966 (2.2%) from the previous fiscal year. The proposed General Fund budget does not contain a tax increase but assumes the millage rate will not be rolled back. The General Fund budget is being balanced by using transfers from the Solid Waste Fund of \$1,000,000 and General Fund reserves of \$296,469 of which \$57,333 is from insurance proceeds. Listed below, by department, are the major or new expenses that are being proposed for the upcoming fiscal year.

Administration

- \$56,378 (salary and benefits) for a new full-time accounting position to assist the department in accounting and purchasing duties.
- \$125,000 for legal fees, \$57,000 for audit fees, and \$13,500 to prepare an employee compensation plan (1/2 of total cost) for a total of \$195,500 in professional services.
- \$3,000 for random drug testing, \$36,000 for finance software maintenance agreements, and \$1,000 for web site maintenance for a total of \$40,000 in technical services.
- \$2,500 for two replacement computers in small equipment.

Animal Control

- \$39,658 (salary and benefits) for a new full-time administrative assistant position to assist the department with staff support while the two animal control officers are in the field or at training.
- \$4,700 for a long-range dart gun, two chip scanners, two laptops, vehicle hitch, vehicle cargo carriers, vehicle emergency lights, and other needed small equipment items.
- \$7,500 for an additional heating and air conditioning system to separate the ventilation between the office area and the kennel area in capital outlay.
- Animal control ordinances need to be updated for consistency.

Board of Elections & Registration

- For FY 2019-20, two elections are scheduled to occur – the Presidential Preference Primary during March 2020 and the primary election during May 2020.
- \$4,000 to hire technical support to perform logic and accuracy testing during the two elections in technical services.
- \$8,000 to hire a part-time administrative assistant 24 hours per week for six months to assist in the two elections in contract labor expenses.

Community Center

- \$9,000 for conducting various classes at the center in professional services expenses.
- \$11,000 for maintenance agreements for software, alarm systems, and fitness equipment and \$5,000 to have a professional aquatics company perform quarterly preventative maintenance and repairs as needed for a total of \$16,000 in technical services expenses.
- \$2,100 for restriping the parking area in repairs and maintenance of site expenses.

BUDGET MESSAGE

Budget Overview

General Fund

Community Center

- Advertising expenses have increased to market the community center more often to increase revenues.
- \$5,000 for hosting a variety of new programs such as a Christmas event with Santa, parent's night out, Fourth of July event, Easter event, movie night, fall festival event, and a summer camp in the general supplies for program expenses.
- \$28,000 for a blower, replacement meeting room chairs, additional tables for patio area, replacement computers, and replacement chairs for interior pool area in small equipment expenses.
- \$373,491 transfer to the Public Improvements Authority to pay the annual debt on the community center (principal and interest). SPLOST-2019 will fund this annual debt payment beginning next fiscal year.

Community Development

- \$40,738 (salary and benefits) to hire a new full-time planning and zoning technician and \$74,238 (salary and benefits) to hire a new full-time professional planner or use outsourced resources to assist a growing department.
- \$125,000 to hire a professional company to update and modernize the county's land use and development codes and \$10,000 for an engineering consultant to review submitted site plans and construction drawings as needed for a total of \$135,000 in professional services expenses.
- \$3,000 for a replacement server and replacement computers in small equipment expenses.

Facility Maintenance

- \$27,000 to have the city of West Point maintain the rights-of-way and main entrances to the Northwest Harris Business Park under a previous contractual arrangement in contract labor expenses.

Information Technology

- \$40,000 for a new and larger county-wide email system and \$40,000 for maintenance agreements for off-site back up services, external and internal anti-virus protection systems, and staff training in technical services expenses.
- \$50,000 for county-wide internet services from various providers including Point Broadband, Charter-Spectrum, AT&T, expanding internet services to the three parks, an increase in broadband width, and support for new facilities being added to the main network in communications internet services expenses.
- \$15,000 for county-wide upgrades to computer operating systems and productivity software in software expenses.

Jail

- \$135,000 for inmate medical service expenses and \$190,000 for inmate food service expenses both performed by separate private companies for a total of \$325,000 in contract labor expenses.
- \$3,500 for a new ice machine for the kitchen in small equipment expenses.

BUDGET MESSAGE

Budget Overview

General Fund

Non-Departmental

- \$30,000 for the River Valley Regional Commission (RVRC) membership dues, \$5,000 for the Valley Partnership membership dues, and \$23,000 for the Georgia Forestry Commission dues for a total of \$58,000 in dues and fees expenses.

Prison

- Prison inmate housing revenue received from the state has increased due to the state increasing the inmate per diem from \$20 per day to \$22 per day beginning July 1, 2019, an increase to the county of over \$100,000 per year.
- \$43,888 (salary and benefits) to hire a new full-time correctional officer for the West Point detail that was previously approved.
- \$124,000 for a private company to perform inmate medical services in contract labor expenses.
- \$6,500 for a new commercial mower, \$41,000 for a replacement inmate transport van, and \$10,000 for a replacement dishwasher for a total of \$57,500 in capital outlay expenses.

Public Works

- \$48,000 for engineering services for the Melody Lakes Dam project and \$5,000 for engineering services as needed for a total of \$53,000 in professional services expenses.
- \$12,000 for the annual underground fuel tank testing and extended warranties for various heavy equipment in technical services expenses.
- \$800,000 for the annual LMIG resurfacing projects, \$50,000 for LMIG safety project consisting of road restriping (the required 10% matches will come from SPLOST-2014), \$350,000 for the Melody Lakes Dam construction project, \$21,000 for a replacement hay baler, and \$68,000 for two replacement pick-up trucks for a total of \$1,289,000 in capital outlay expenses.
- Debt service expenses include paying the last payments of the existing five year lease-purchase agreement with Caterpillar for six pieces of heavy equipment from 2014 that ends during December 2019 for \$53,700 (principal and interest) and renewing a five-year lease-purchase agreement with Caterpillar and obtaining six pieces of new equipment consisting of a wheel loader, two motor graders, D5 bulldozer, track loader, and excavator for a total of \$55,000 (principal and interest) for ½ of the fiscal year from January to June, 2020 for a total of \$108,700.

Recreation

- \$57,333 to repair the Eilerslie Park Lodge paid by insurance proceeds and \$4,000 for general building repairs for a total of \$61,333 in the repairs and maintenance to buildings expenses.
- \$100,000 to clean up the collected storm debris at Eilerslie Park and \$65,000 for general site maintenance for all parks in the repairs and maintenance to sites expenses.
- \$30,000 to improve the soccer complex parking areas by county crews in capital outlay expenses.

Vehicle Maintenance

- \$6,000 for an air conditioning recharge unit needed to perform this type of work in-house due to changing technology in capital outlay expenses.

BUDGET MESSAGE

Budget Overview

Special Revenue Funds

The Special Revenue Funds total \$1,469,215, an increase of \$97,091(7.1%) from the previous fiscal year. They are the Confiscated Assets Fund (\$20,000), County Jail Fund (\$70,000), County Law Library Fund (\$21,000), Drug Abuse Treatment & Education Fund (\$28,500), Emergency Telephone System Fund (\$1,199,015), the Hotel/Motel Tax Fund (\$91,500), and the Local Victim Assistance Program Fund (\$39,200). The Emergency Telephone System Fund is balanced by a \$567,915 transfer in from the General Fund, the same amount as the previous fiscal year. Listed below, by Fund, are the major or new expenses that are being proposed for the upcoming fiscal year.

County Jail Fund

- \$70,000 for indirect cost allocation to the General Fund to pay for operating expenditures of the county jail and prison.

Emergency Telephone System Fund

- \$50,000 in professional services to have Tusa Consulting perform a comprehensive radio coverage test to determine the number and optimal locations of new radio tower sites that are needed to improve the county-wide public safety radio system.
- \$131,115 for various maintenance agreements to cover the weather computer, 911 equipment and radios, telephone system, CAD system, recorder, GCIC, language line, Code Red emergency notification system, and battery back-up for the Pine Mountain tower site in technical services.
- \$34,800 to continue to rent tower space on the Phenix City, AL Tetra site and sites at Waverly Hall, Hamilton, Goat Rock, and Ellerslie.
- Beginning in January 2019, the state changed the way counties collect 911 fees and created the Georgia Emergency Communications Authority (GECA). Instead of the counties receiving 911 funds directly from the telephone providers, the GECA will receive the 911 funds from the providers and then allocate those funds to the counties on a monthly basis.

Hotel/Motel Tax Fund

- The hotel/motel tax for lodging facilities located in the unincorporated area of the county increased from 3% to 5% effective on January 1, 2019 thereby increasing revenues. All proceeds will be directed to the Chamber of Commerce for them to promote tourism in the county.

BUDGET MESSAGE

Budget Overview

Capital Project Funds

The Capital Project Funds total \$7,896,455, a decrease of \$833,749 (9.6%) from the previous fiscal year. They are the Public Improvements Authority Fund (\$1,208,964), SPLOST-2014 Fund (\$1,756,000), TSPLOST-2013 Fund (\$964,000), SPLOST-2019 Fund (2,501,000), and the Rails to Trails Project Fund (\$1,466,491). Listed below, by Fund, are the major or new expenses that are being proposed for the upcoming fiscal year.

Public Improvements Authority Fund

- \$216,000 to continue the debt payments for the Grove Development's water and sewer improvements paid by the developer.
- \$373,491 (principal and interest) to continue the recently refinanced debt payments for the Community Center paid by the General Fund. SPLOST-2019 will fund this annual debt beginning next fiscal year.
- \$618,473 (principal and interest) to continue the debt payments for the 2012 Water Works revenue bonds paid by the Water Works Enterprise Fund.

SPLOST-2014 Fund

- \$65,000 for professional services to design and provide construction administration to pave 0.62 miles of Pitts Drive.
- \$134,500 for general county recreation improvements, \$60,000 to replace ten scoreboards at all recreation fields, \$60,000 to rebuild the soccer complex pavilion including restrooms, concession area, and storage constructed by county crews and volunteers, \$200,000 to install water lines on Hadley Road using Water Works crews, \$850,000 to pave 0.62 miles of Pitts Drive including water improvements, \$85,000 to fund the 2020 LMIG state required 10% match, \$100,000 to modernize the Community Center pool equipment for reliability including the automated controller, chlorine feeder, CO2 feeder, acid feeder, replacement UV system, and other pool equipment and components, \$105,000 to purchase a new boom cutter for the Public Works Department, \$20,000 for three replacement mowers (two for Moultrie Park and one for Pate Park), \$20,000 for a replacement backhoe tractor for Moultrie Park, \$10,000 for a replacement field groomer for Pate Park, \$6,500 for a replacement utility vehicle for Pate Park, \$8,000 for a replacement handicap pool chair for the Community Center, \$16,000 for a replacement building-wide camera system for the Community Center, and \$16,000 for replacement commercial fitness equipment including two treadmills and a recumbent bike for the Community Center for a total of \$1,691,000 in capital outlay expenses.

TSPLOST-2013 Fund

- \$30,000 in professional services for a consulting engineer to provide engineering services as needed.
- \$135,000 to complete the Eilerslie Park turn lanes and \$390,882 for general county road and bridge improvements for a total of \$525,882 in capital outlay expenses.
- \$408,118 transfer to the Rails to Trails Capital Project Fund to assist with that project.

BUDGET MESSAGE

Budget Overview

Capital Project Funds

SPLOST-2019 Fund

- \$250,000 to perform economic development projects including clearing and grubbing 35 acres at the NWHBP, \$350,000 to renovate the old library into county administration offices, \$166,667 (\$16,667 each) to provide the ten volunteer fire departments with equipment, \$50,000 for two jaws of life tools, \$180,000 for cardiac monitors, \$200,533 for five Sheriff Office vehicles, \$500,000 for broadband equipment, and \$150,900 for public safety equipment for a total of \$1,848,100 in capital outlay expenses.
- \$407,000 allocation to the cities for their projects.
- \$245,900 transfer to the Rails to Trails Capital Project Fund to assist with that project.

Rails to Trails Project Fund

- Revenues for this Fund consist of three federal grants that total \$812,473 that were previously awarded, \$408,118 from TSPLOST funds, and \$245,900 from SPLOST-2019 funds for a total project cost of \$1,466,491.
- \$18,000 for professional services for TE grant administration and construction administration for the Rails to Trails project.
- \$1,421,491 to construct Phase I of the Rails to Trails project which consist of constructing a ten-foot wide asphalt multi-modal trail from downtown Pine Mountain to behind the Mountain Creek Inn, \$12,000 to purchase a utility vehicle to perform rail line security and maintenance, and \$15,000 for commercial trail furniture such as benches, trash cans, and signage to comply with the grant requirements for a total of \$1,448,491 in capital outlay expenses.

Debt Service Fund

The Debt Service Fund totals \$143,958, the same amount as last year. Listed below are the major or new expenses that are being proposed for the upcoming fiscal year.

Callaway Conservation Easement Fund

- \$143,958 to continue the debt payments for the Callaway conservation easement paid by the Callaway Foundation.

Enterprise Funds

The Enterprise Funds total \$9,816,704, a decrease of \$3,778,670 (27.8%) from the previous fiscal year. They are the Airport Fund (\$801,500), Solid Waste Fund (\$2,886,221), and the Water Works Fund (\$6,128,983). Listed below, by Fund, are the major or new expenses that are being proposed for the upcoming fiscal year.

Airport Enterprise Fund

- \$13,000 for the airport engineering consultant to provide construction administration services for phase II of the fencing project in professional services.
- \$6,000 for the AWOS maintenance agreement, security system maintenance, and web hosting in technical services.
- \$395,000 to complete phase II of the fencing project partially funded by a GDOT grant and \$6,900 for a new commercial zero turn mower for a total of \$401,900 in capital outlay expenses.

BUDGET MESSAGE

Budget Overview

Enterprise Funds

Solid Waste Enterprise Fund

- Garbage collection revenue has increased due to adding a 127+/- unit neighborhood to the list that pays the annual solid waste fee, an increase of about \$19,000 per year.
- \$40,738 (salary and benefits) to hire a new full-time equipment operator (garbage truck driver) to assist a growing department.
- \$10,000 for an extended warranty for a piece of heavy equipment that has come off lease and \$13,200 for a private company to perform landfill monitoring and well testing at the permanently closed landfill for a total of \$23,200 in technical services.
- \$115,000 for a replacement and larger drive-over scale, \$190,000 for a replacement garbage truck, \$34,000 for a replacement inmate transport van, and \$20,000 for four roll-off containers to add capacity at the convenience sites for a total of \$359,000 in capital outlay expenses.
- \$100,000 to the General Fund to pay for indirect cost such as finance, information technology, administration, and purchasing services.
- \$1,000,000 transfer to the General Fund to help balance the General Fund budget.

Water Works Enterprise Fund

- \$25,000 for the engineering consultant to provide administration services for the water meter replacement project, \$50,000 for the engineering consultant to provide construction administration services for the SR 219 water relocation project, \$30,000 for general engineering services as needed, \$1,000 for legal assistance as needed, and \$10,000 for audit services for a total of \$116,000 in professional services.
- \$2,000 for communications repairs, \$9,500 for billing system maintenance and support, and \$100,000 for water tank maintenance for a total of \$111,500 in technical services.
- \$80,000 for general water system improvements, \$50,000 for general water plant improvements, \$500,000 to continue the SR 219 water relocation project, \$700,000 to continue the water meter replacement program funded by a GEFA loan, and \$155,000 for a replacement dump truck and two replacement vehicles for a total of \$1,485,000 in capital outlay expenses.
- \$150,000 to the General Fund to pay for indirect cost such as finance, information technology, administration, and purchasing services.
- \$618,473 (principal and interest) transfer to the Public Improvements Authority Fund to pay debt service on the 2012 revenue bonds.

Interfund Transfers

Interfund Transfers total \$3,213,897. These transfers include:

- \$373,491 transfer out from the General Fund (Community Center Department) to the Public Improvements Authority Fund to fund the community center debt.
- \$567,915 transfer out from the General Fund to the Emergency Telephone System Fund to pay for a portion of 911 Center operations.
- \$1,000,000 transfer out from the Solid Waste Enterprise Fund to the General Fund to balance the General Fund budget.

BUDGET MESSAGE

Budget Overview

Interfund Transfers

- \$618,473 transfer out from the Water Works Enterprise Fund to the Public Improvements Authority Capital Project Fund to pay for debt payments.
- \$408,118 transfer out from the TSPLOST-2013 Fund to the Rails to Trails Project Fund to fund that project's required grant matches, TE grant administration, construction administration, and a utility vehicle.
- \$245,900 transfer from the SPLOST-2019 Fund to the Rails to Trails Project Fund.

County Manager's Reductions

To keep the cost of the proposed budget down and to balance the budget using the least amount of reserves as possible, the County Manager has already reduced departmental requests by \$1,854,043 in the General Fund, \$656,000 in the Emergency Telephone System Fund, and \$389,500 in the Water Works Fund for a total of \$2,899,543 by recommending the following reductions:

Animal Control

- \$2,000 was reduced for professional services.
- \$1,500 was reduced for repairs and maintenance building expenses.
- \$3,600 was reduced for repairs and maintenance vehicle expenses.
- \$5,500 was eliminated to pave the driveway and parking area.

Community Center

- \$47,138 (salary and benefits) was eliminated for a new full-time aquatics program manager.
- \$5,010 was eliminated for a new part-time head summer counselor.
- \$4,535 was eliminated for a new part-time summer counselor.
- \$4,800 was eliminated for a new part-time inclusion summer counselor.
- \$1,500 was reduced for general office supplies.
- \$10,000 was reduced for general program supplies.
- \$235,000 was eliminated for a back-up generator (waiting for grant award).
- \$10,000 was eliminated to replace the classroom and meeting room flooring.
- \$100,000 was eliminated for an exterior playground.

Community Development

- \$1,000 was reduced for repairs and maintenance for equipment.
- \$2,000 was reduced for general office supplies.
- \$500 was reduced for gasoline/diesel/oil.

Coroner

- \$100,000 was eliminated for a morgue facility.
- \$50,000 was eliminated for a vehicle.

District Attorney

- \$19,611 (salary and benefits) was eliminated for a requested salary increase for an Assistant District Attorney.

BUDGET MESSAGE

Budget Overview

County Manager's Reductions

Emergency Medical Services

- \$1,000 was reduced for general office supplies.
- \$2,500 was reduced for uniforms.

Extension Service

- \$1,252 (salary and benefits) was eliminated for a requested salary increase for a 4-H program assistant.

Facilities Maintenance

- \$8,886 (salary and benefits) was eliminated for a requested salary increase for the director.
- \$4,476 (salary and benefits) was eliminated for a requested salary increase for a facilities maintenance technician.
- \$3,592 (salary and benefits) was eliminated for a requested salary increase for a facility maintenance technician.
- \$3,805 (salary and benefits) was eliminated for a requested salary increase for a facility maintenance technician.
- \$29,000 was eliminated for software.
- \$200 was reduced for general office supplies.
- \$96,000 was eliminated for a replacement ERU for the courthouse (in SPLOST-2019).

Information Technology

- \$48,528 (salary and benefits) was eliminated for a new full-time information technology technician.
- \$300 was reduced for telephone expenses.
- \$450 was reduced for gasoline/diesel/oil expenses.
- \$250 was reduced for uniform expenses
- \$65,000 was eliminated for a replacement telephone system.

Jail

- \$8,105 was reduced for contract labor expenses.
- \$2,000 was reduced for general office supplies.
- \$2,000 was reduced for small equipment expenses.

Prison

- \$5,000 was reduced for repairs and maintenance for vehicle expenses.

Probate Court

- \$42,788 (salary and benefits) was eliminated for a new full-time deputy court clerk.
- \$2,368 (salary and benefits) was eliminated for a requested salary increase for a deputy court clerk.
- \$1,785 (salary and benefits) was eliminated for a requested salary increase for a deputy court clerk.
- \$200 was reduced for professional services.
- \$8,450 was reduced for technical services.

BUDGET MESSAGE

Budget Overview

County Manager's Reductions

Probate Court

- \$100 was reduced for repair and maintenance of equipment.
- \$1,000 was reduced for repair and maintenance of building.
- \$300 was reduced for travel.
- \$500 was reduced for general office supplies.
- \$1,500 was eliminated for food.
- \$500 was reduced for small equipment.
- \$500 was eliminated for uniforms.

Public Works

- \$3,000 was reduced for repairs and maintenance for vehicles.
- \$6,000 was reduced for gasoline/diesel/oil.
- \$12,500 was reduced for two portable buildings.

Recreation

- \$40,738 (salary and benefits) was eliminated for a new full-time park maintenance technician.
- \$21,488 was eliminated for a new part-time park maintenance technician.
- \$35,000 was eliminated in technical services to laser grade fields for better drainage.
- \$28,000 was reduced for repair and maintenance of equipment.
- \$1,500 was reduced for general supplies other.
- \$2,500 was reduced for gasoline/diesel/oil.
- \$24,000 was reduced for small equipment.
- \$70,000 was reduced for soccer complex parking improvements.
- \$60,000 was eliminated for fencing improvements.
- \$20,000 was eliminated to replace the soccer complex restroom/concessions.
- \$20,000 was eliminated for a Pate Park pavilion.
- \$300,000 was eliminated for soccer complex lighting.
- \$56,000 was eliminated for soccer complex equipment (goals and bleachers).
- \$40,000 was eliminated for a skid steer.

Sheriff's Office

- \$10,000 was reduced for repair and maintenance for vehicles.
- \$5,000 was reduced for telephone expenses.
- \$5,000 was reduced for general supplies tires.
- \$2,300 was reduced for uniforms.

Tax Assessor

- \$500 was reduced for general office supplies.
- \$26,000 was eliminated for a replacement vehicle.
- \$22,000 was eliminated for an aerial flight (partial payment).

BUDGET MESSAGE

Budget Overview

County Manager's Reductions

Vehicle Maintenance

- \$42,088 (salary and benefits) was eliminated for a new full-time mechanic.
- \$15,600 (salary and benefits) was eliminated for a requested salary increase for the director.
- \$2,500 was reduced for repairs and maintenance for vehicles.
- \$300 was reduced for telephone expenses.
- \$500 was reduced for general office supplies.
- \$500 was reduced for uniforms.
- \$35,000 was eliminated for a replacement vehicle.

Emergency Telephone System Fund

- \$1,000 was reduced for travel expenses.
- \$5,000 was reduced for small equipment expenses.
- \$50,000 was eliminated to resurface the parking area at the 911 Center.
- \$178,000 was eliminated for a new tower site at Oak Mountain.
- \$75,000 was eliminated for a back-up 911 center.
- \$76,000 was eliminated for a replacement generator since this equipment is currently being considered for a grant.
- \$261,000 was eliminated for servers and UPS for tower sites.
- \$10,000 was eliminated for emergency communication kits.

Water Works Fund

- \$64,500 was reduced from professional services to reflect actual expenses.
- \$25,000 was reduced from repairs and maintenance building expenses to reflect actual expenses.
- \$300,000 was eliminated for a replacement office building.

Looking Forward to FY 2020-21

Looking forward to next fiscal year, county staff is projecting a stable year with flat sales taxes, flat building permit activity, minimal tax digest increases, minimal employee health care price increases, and significantly less General Fund expenses in the areas of Melody Lakes Dam being completed (\$398,000) and the Community Center debt being funded by SPLOST-2019 (\$373,491) for a savings of \$771,491. However, employee compensation and compression issues still linger.

To increase revenues, a storm water utility could be created to generate funds to replace drain pipes rather than use General Funds for that purpose, a fire tax district could be created to fund the volunteer fire departments rather than use General Funds for that purpose, and the cable television franchise fee could be increased from 2% to 5% to fund general county operations.

BUDGET MESSAGE

The preceding information is intended to provide the Board of Commissioners with a broad overview of the proposed budget, the major or new expenses that are contained in the proposed budget, and specific information regarding what was originally requested from each department and the county manager's proposed reductions to achieve a balanced budget.

Respectively submitted,

Randall Dowling

County Manager

BUDGET MESSAGE

Budget Changes

The following changes were made to the FY 2019-20 proposed budget during the various budget work sessions and public hearings:

General Fund

- Added \$22,000 to Tax Assessor for aerial flight (partial payment).
- Added \$42,788 (salary and benefits) to Probate Court for a new full-time deputy court clerk.
- Added \$300 to Community Development for small equipment.
- Added \$1,000 to Community Development for general supplies-office.
- Added \$65,000 to Information Technology for a replacement telephone system for the courthouse, administration building, and community development building.
- Added \$75,000 to Non-Departmental to fund the dependent health coverage increase from 14% to 25%.
- Added \$36,000 to Public Works for two replacement fuel card readers.
- Added \$2,000 to Prison for contract labor-inmate medical expenses.
- Added \$20,000 to General Fund revenues (reserves) from insurance proceeds and \$20,000 in Sheriff's Office expenses for a replacement vehicle that was wrecked. The balance needed of \$29,000 will come from SPLOST-2019 (public safety equipment).
- Added \$12,500 to Public Works for two new portable buildings.
- Added \$25,000 to Recreation for storm debris clean-up.

Total Added: \$301,588

- Eliminated \$56,378 (salary and benefits) in Administration for a new full-time accounting position.
- Reduced \$18,000 in Community Center small equipment.
- Reduced \$2,500 in Community Center general supplies-programs.
- Reduced \$31,702 (salary and benefits) in Community Development to change the full-time planner to part-time.
- Reduced \$7,000 in Information Technology for internet service for the parks.
- Eliminated \$5,000 in Non-Departmental for Valley Partnership membership fees.
- Eliminated \$50,000 in Emergency Telephone System Fund for a radio coverage test to determine the number and optimal locations of new radio tower sites.

Total Eliminated or Reduced: \$170,580

Net Added: \$131,008. This amount will come from General Fund reserves.

Capital Project Funds

Public Improvements Authority Fund

- Eliminated \$216,000 of the Grove Development's water and sewer improvements annual debt payment (revenues and expenses) as well as the entire debt of \$5,400,000 due to an early payoff.

Enterprise Funds

Water Works Fund

- Added \$25,000 to Water Works Fund for property insurance.



GENERAL FUND

The General Fund is used to account for all financial transactions of a general nature which are not accounted for in other funds. The General Fund is supported by revenues derived from taxes, licenses, permits, charges for services, fines, investments, and other sources. Services funded by the General Fund include general government, law enforcement, court system, and health and human services.

GENERAL FUND REVENUES

TAXES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|--------------------|-----------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 100-01-311100 | Real Property-Current Year | 10,435,345 | 10,000,000 | 10,425,000 | 10,425,000 | 10,425,000 |
| 100-01-311120 | Timber | 32,939 | 33,000 | 34,000 | 34,000 | 34,000 |
| 100-01-311200 | Real Property-Prior Year | 234,716 | 75,000 | 125,000 | 125,000 | 125,000 |
| 100-01-311310 | Motor Vehicle | 203,521 | 140,000 | 175,000 | 175,000 | 175,000 |
| 100-01-311315 | Motor Vehicle-TAVT | 1,083,980 | 900,000 | 1,050,000 | 1,050,000 | 1,050,000 |
| 100-01-311316 | Motor Vehicle-AAVT | 12,775 | 10,000 | 10,000 | 10,000 | 10,000 |
| 100-01-311320 | Mobile Home | 13,002 | 8,000 | 10,000 | 10,000 | 10,000 |
| 100-01-311340 | Intangible | 197,759 | 180,000 | 190,000 | 190,000 | 190,000 |
| 100-01-311350 | Railroad Equipment | 7,170 | 5,000 | 5,000 | 5,000 | 5,000 |
| 100-01-311600 | Real Estate Transfer | 61,364 | 40,000 | 60,000 | 60,000 | 60,000 |
| 100-01-311750 | CATV Franchise Tax | 66,966 | 50,000 | 60,000 | 60,000 | 60,000 |
| 100-01-313100 | Local Option Sales Tax | 1,855,939 | 1,800,000 | 1,825,000 | 1,825,000 | 1,825,000 |
| 100-01-314200 | Alcoholic Beverage Excise | 168,591 | 165,000 | 165,000 | 165,000 | 165,000 |
| 100-01-316100 | Business & Occupation Taxes | 56,519 | 53,000 | 53,000 | 53,000 | 53,000 |
| 100-01-316200 | Insurance Premium Taxes | 1,659,374 | 1,750,000 | 1,875,000 | 1,875,000 | 1,875,000 |
| 100-01-316300 | Financial Institution Taxes | 17,852 | 18,000 | 18,000 | 18,000 | 18,000 |
| 100-01-319000 | Penalties and Interest | 175,818 | 160,000 | 185,000 | 185,000 | 185,000 |
| 100-01-319500 | Fi fa | 32,925 | 25,000 | 25,000 | 25,000 | 25,000 |
| Total Taxes | | 16,316,555 | 15,412,000 | 16,290,000 | 16,290,000 | 16,290,000 |

LICENSES & PERMITS

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|-------------------------------------|-------------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 100-01-321100 | Alcoholic Beverages | 53,318 | 47,000 | 49,000 | 49,000 | 49,000 |
| 100-01-322201 | Building Permits | 245,881 | 250,000 | 250,000 | 250,000 | 250,000 |
| 100-01-322202 | Manufacturing Housing Permits | 2,125 | 1,500 | 1,500 | 1,500 | 1,500 |
| 100-01-322211 | Land Disturbance Permits | 3,108 | 500 | 2,500 | 2,500 | 2,500 |
| 100-01-322212 | Driveway Permits | 1,550 | 0 | 2,500 | 2,500 | 2,500 |
| Total Licenses & Permits | | 305,982 | 299,000 | 305,500 | 305,500 | 305,500 |

INTERGOVERNMENTAL REVENUE

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|--------------------------------|------------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 100-01-331101 | EMA Grant | 8,507 | 8,500 | 8,500 | 8,500 | 8,500 |
| 100-11-331110 | SORNA Grant | 20,000 | 0 | 0 | 0 | 0 |
| 100-08-334102 | EMS Trauma Grant | 9,401 | 0 | 6,000 | 6,000 | 6,000 |
| 100-16-334151 | GSWCC Watershed Maint. Grant | 1,500 | 0 | 0 | 0 | 0 |
| 100-01-334301 | LMIG-Resurfacing | 918,663 | 800,000 | 800,000 | 800,000 | 800,000 |
| 100-01-334301 | LMIG-Safety | 0 | 0 | 50,000 | 50,000 | 50,000 |
| 100-01-336001 | ACCG Wellness Grant | 2,500 | 2,500 | 3,000 | 3,000 | 3,000 |
| Total Intergovernmental | | 960,571 | 811,000 | 867,500 | 867,500 | 867,500 |

GENERAL FUND REVENUES

CHARGES FOR SERVICES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|-----------------------------------|----------------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 100-01-341101 | Superior Court Web Site Fees | 3,173 | 4,000 | 0 | 0 | 0 |
| 100-01-341300 | Zoning Fees & Appeals | 1,105 | 1,000 | 1,000 | 1,000 | 1,000 |
| 100-01-341310 | Plat & Plan Review Fees | 3,285 | 3,000 | 5,000 | 5,000 | 5,000 |
| 100-01-341400 | Copies | 1,260 | 500 | 4,000 | 4,000 | 4,000 |
| 100-01-341501 | Sale of Computer Lists | 715 | 500 | 500 | 500 | 500 |
| 100-01-341719 | Solid Waste Fund Indirect Cost | 0 | 100,000 | 100,000 | 100,000 | 100,000 |
| 100-01-341761 | County Jail Fund Indirect Cost. | 0 | 71,900 | 70,000 | 70,000 | 70,000 |
| 100-01-341793 | Water Works Fund Indirect Cost | 0 | 150,000 | 150,000 | 150,000 | 150,000 |
| 100-01-341910 | Election Qualifying Fees | 1,850 | 0 | 0 | 0 | 0 |
| 100-01-341930 | Sale of Maps | 1,117 | 1,000 | 500 | 500 | 500 |
| 100-01-341940 | Commissions on Tax Collections | 598,682 | 575,000 | 580,000 | 580,000 | 580,000 |
| 100-01-342101 | Sheriff Office Receipts | 37,950 | 30,000 | 30,000 | 30,000 | 30,000 |
| 100-01-342301 | Prison Inmate Reimbursements | 7,518 | 2,500 | 2,500 | 2,500 | 2,500 |
| 100-01-342330 | Prison Inmate Housing Fee | 1,083,200 | 1,080,000 | 1,250,000 | 1,250,000 | 1,250,000 |
| 100-01-342331 | Jail Inmate Housing Fee -State | 11,913 | 15,000 | 5,000 | 5,000 | 5,000 |
| 100-01-342332 | Jail Inmate Housing Fee-Federal | 12,384 | 15,000 | 10,000 | 10,000 | 10,000 |
| 100-01-342600 | Ambulance Charges | 778,073 | 775,000 | 775,000 | 775,000 | 775,000 |
| 100-01-341901 | Jail Officer Meals | 0 | 0 | 500 | 500 | 500 |
| 100-01-343301 | Prison Crew-GDOT | 39,500 | 39,500 | 39,500 | 39,500 | 39,500 |
| 100-01-343901 | Pipe Sales | 38,702 | 40,000 | 40,000 | 40,000 | 40,000 |
| 100-01-343902 | Prison Crew-City of Manchester | 43,284 | 40,000 | 40,000 | 40,000 | 40,000 |
| 100-01-343903 | Prison Crew-Talbot County | 0 | 22,040 | 40,000 | 40,000 | 40,000 |
| 100-01-343904 | Prison Crew-City of West Point | 0 | 0 | 40,000 | 40,000 | 40,000 |
| 100-01-346001 | New Horizon Mental Health Center | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 100-01-346002 | Harris/Talbot MR Center | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 100-01-346100 | Animal Control Fees | 9,034 | 5,000 | 9,000 | 9,000 | 9,000 |
| 100-01-346300 | Child Support Fees | 314 | 500 | 300 | 300 | 300 |
| 100-01-347001 | Community Center Memberships | 90,488 | 60,000 | 80,000 | 80,000 | 57,000 |
| 100-01-347002 | Community Center Rental Fees | 0 | 3,000 | 5,000 | 5,000 | 15,000 |
| 100-01-347003 | Community Center Program Fees | 0 | 1,500 | 4,000 | 4,000 | 17,000 |
| 100-01-349300 | Return Check Fees | 0 | 100 | 100 | 100 | 100 |
| 100-01-382001 | Jail Telephone | 5,959 | 5,000 | 5,000 | 5,000 | 5,000 |
| 100-01-382002 | Prison Telephone | 30,163 | 25,000 | 25,000 | 25,000 | 25,000 |
| Total Charges for Services | | 2,811,669 | 3,078,040 | 3,323,900 | 3,323,900 | 3,323,900 |

FINES & FORFEITURES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|--------------------------------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 100-01-351110 | Superior Court | 171,711 | 150,000 | 160,000 | 160,000 | 160,000 |
| 100-01-351130 | Magistrate Court | 51,488 | 50,000 | 50,000 | 50,000 | 50,000 |
| 100-01-351150 | Probate Court | 612,689 | 500,000 | 605,000 | 605,000 | 605,000 |
| Total Fines & Forfeitures | | 835,888 | 700,000 | 815,000 | 815,000 | 815,000 |

GENERAL FUND REVENUES

INVESTMENT INCOME

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|--------------------------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 100-01-361000 | Interest Revenues | 40,106 | 30,000 | 70,000 | 70,000 | 70,000 |
| Total Investment Income | | 40,106 | 30,000 | 70,000 | 70,000 | 70,000 |

CONTRIBUTIONS & DONATIONS FROM PRIVATE SOURCES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|--|-----------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 100-01-371000 | Various Contributions | 265 | 500 | 250 | 250 | 250 |
| Total Contributions & Donations | | 265 | 500 | 250 | 250 | 250 |

MISCELLANEOUS REVENUE

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|------------------------------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 100-01-381001 | Rents | 3,463 | 2,000 | 2,500 | 2,500 | 2,500 |
| Total Miscellaneous Revenue | | 3,463 | 2,000 | 2,500 | 2,500 | 2,500 |

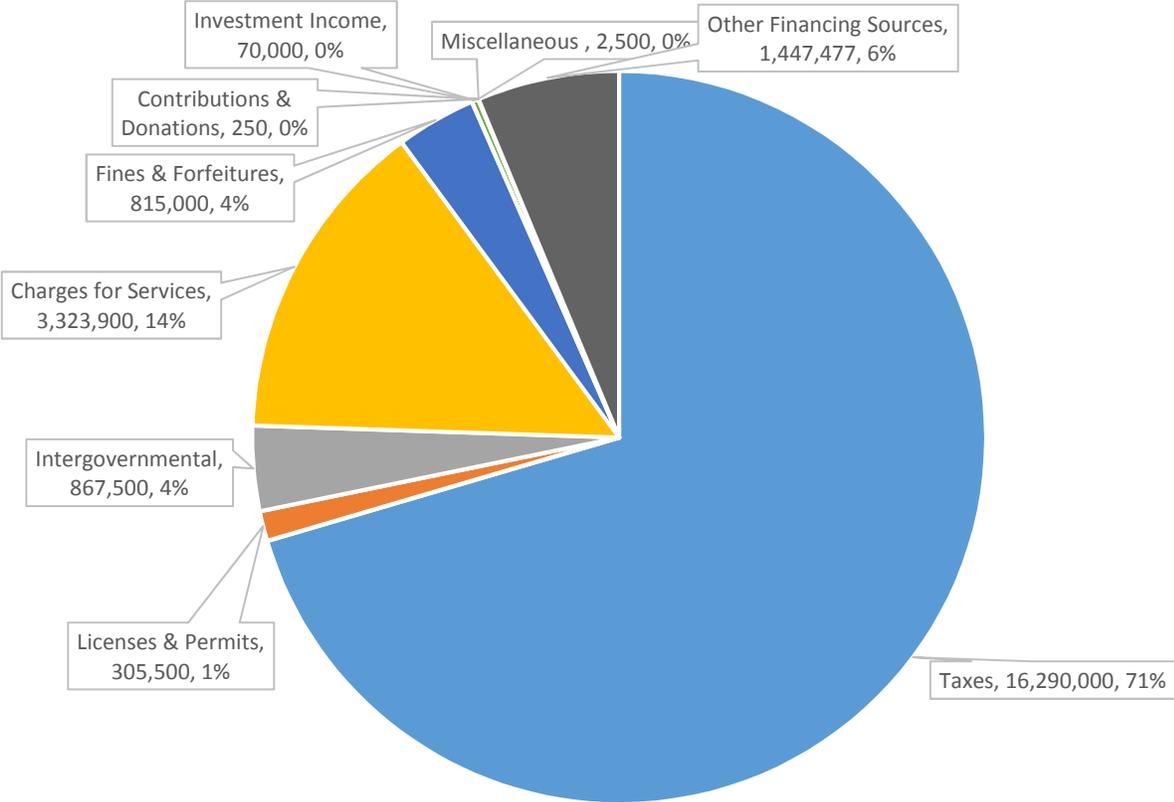
OTHER FINANCING SOURCES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|--------------------------------------|------------------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 100-01-391011 | Transfer In from County Jail Fund | 664,396 | 0 | 0 | 0 | 0 |
| 100-01-391275 | Transfer In from Hotel/Motel Tax F | 15,228 | 11,000 | 0 | 0 | 0 |
| 100-01-391505 | Transfer In from Water Works Fund | 300,000 | 150,000 | 0 | 0 | 0 |
| 100-01-391540 | Transfer In from Solid Waste Fund | 1,000,000 | 1,400,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 100-01-392100 | Sale of Assets | 54,246 | 20,000 | 20,000 | 20,000 | 20,000 |
| 100-01-399999 | Use of Reserves | 0 | 570,613 | 2,806,512 | 296,469 | 427,477 |
| Total Other Financing Sources | | 2,033,870 | 2,151,613 | 3,826,512 | 1,316,469 | 1,447,477 |

| | | | | | | |
|------------------------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| Total General Fund Revenues | | 23,308,369 | 22,484,153 | 25,501,162 | 22,991,119 | 23,122,127 |
|------------------------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|

GENERAL FUND REVENUES

GENERAL FUND REVENUES BY SOURCE



GENERAL FUND EXPENDITURES

GENERAL FUND DEPARTMENTS

| Department Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|---------------------------------------|-----------------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 100-02 | Administration | 801,906 | 786,630 | 875,678 | 875,678 | 819,300 |
| 100-21 | Animal Control | 116,488 | 197,734 | 199,158 | 186,558 | 186,558 |
| 100-50 | Board of Commissioners | 133,297 | 150,765 | 150,190 | 150,190 | 150,190 |
| 100-24 | Board of Elections & Registration | 38,698 | 100,914 | 95,078 | 95,078 | 95,078 |
| 100-53 | Board of Equalization | 4,410 | 6,400 | 6,400 | 6,400 | 6,400 |
| 100-07 | Clerk of Superior Court | 487,010 | 518,542 | 533,816 | 533,816 | 533,816 |
| 100-28 | Community Center | 507,915 | 763,414 | 1,273,924 | 855,941 | 835,441 |
| 100-29 | Community Development | 309,264 | 369,660 | 597,476 | 593,976 | 563,574 |
| 100-14 | Coroner | 54,564 | 57,018 | 213,782 | 63,782 | 63,782 |
| 100-26 | District Attorney | 275,122 | 300,290 | 325,822 | 306,211 | 306,211 |
| 100-08 | Emergency Medical Service | 2,233,484 | 2,392,560 | 2,354,800 | 2,351,300 | 2,351,300 |
| 100-04 | Extension Service | 93,953 | 110,904 | 122,734 | 121,482 | 121,482 |
| 100-06 | Facilities Maintenance | 807,290 | 785,814 | 717,111 | 571,152 | 571,152 |
| 100-51 | Information Technology | 112,571 | 193,564 | 368,478 | 253,950 | 311,950 |
| 100-11 | Jail | 1,741,870 | 1,829,084 | 1,927,945 | 1,915,840 | 1,915,840 |
| 100-23 | Magistrate Court | 230,120 | 239,124 | 248,706 | 248,706 | 248,706 |
| 100-35 | Non-Departmental | 389,611 | 408,500 | 421,500 | 421,500 | 491,500 |
| 100-15 | Prison | 2,134,396 | 2,245,692 | 2,442,538 | 2,437,538 | 2,439,538 |
| 100-09 | Probate Court | 239,018 | 279,587 | 345,196 | 285,205 | 327,993 |
| 100-16 | Public Works | 3,258,813 | 2,913,077 | 2,947,063 | 2,925,563 | 2,974,063 |
| 100-32 | Recreation | 504,930 | 880,517 | 1,457,319 | 738,093 | 763,093 |
| 100-10 | Sheriff's Office | 3,607,202 | 3,646,412 | 3,721,048 | 3,698,748 | 3,718,748 |
| 100-22 | Superior Court | 350,261 | 392,017 | 376,365 | 376,365 | 376,365 |
| 100-05 | Tax Assessor | 511,146 | 573,043 | 630,955 | 582,455 | 604,455 |
| 100-03 | Tax Commissioner | 441,029 | 474,526 | 481,305 | 481,305 | 481,305 |
| 100-17 | Vehicle Maintenance | 344,060 | 323,530 | 457,088 | 360,600 | 360,600 |
| 100-36 | Volunteer Fire Departments | 511,977 | 417,534 | 419,734 | 419,734 | 419,734 |
| Total General Fund Departments | | 20,240,405 | 21,356,852 | 23,711,209 | 21,857,166 | 22,038,174 |

GENERAL FUND OUTSIDE AGENCIES

| Department Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|--|-----------------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 100-34 | GA DFACS | 13,338 | 17,070 | 17,070 | 17,070 | 17,070 |
| 100-31 | Health Department | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| 100-34 | New Horizon Community Service Bd. | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 100-34 | Senior Citizens Center | 8,566 | 9,100 | 9,100 | 9,100 | 9,100 |
| 100-27 | Troup-Harris Regional Library | 237,570 | 263,868 | 263,868 | 263,868 | 263,868 |
| 100-34 | Georgia State Patrol | 104 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total General Fund Outside Agencies | | 515,578 | 566,038 | 566,038 | 566,038 | 566,038 |

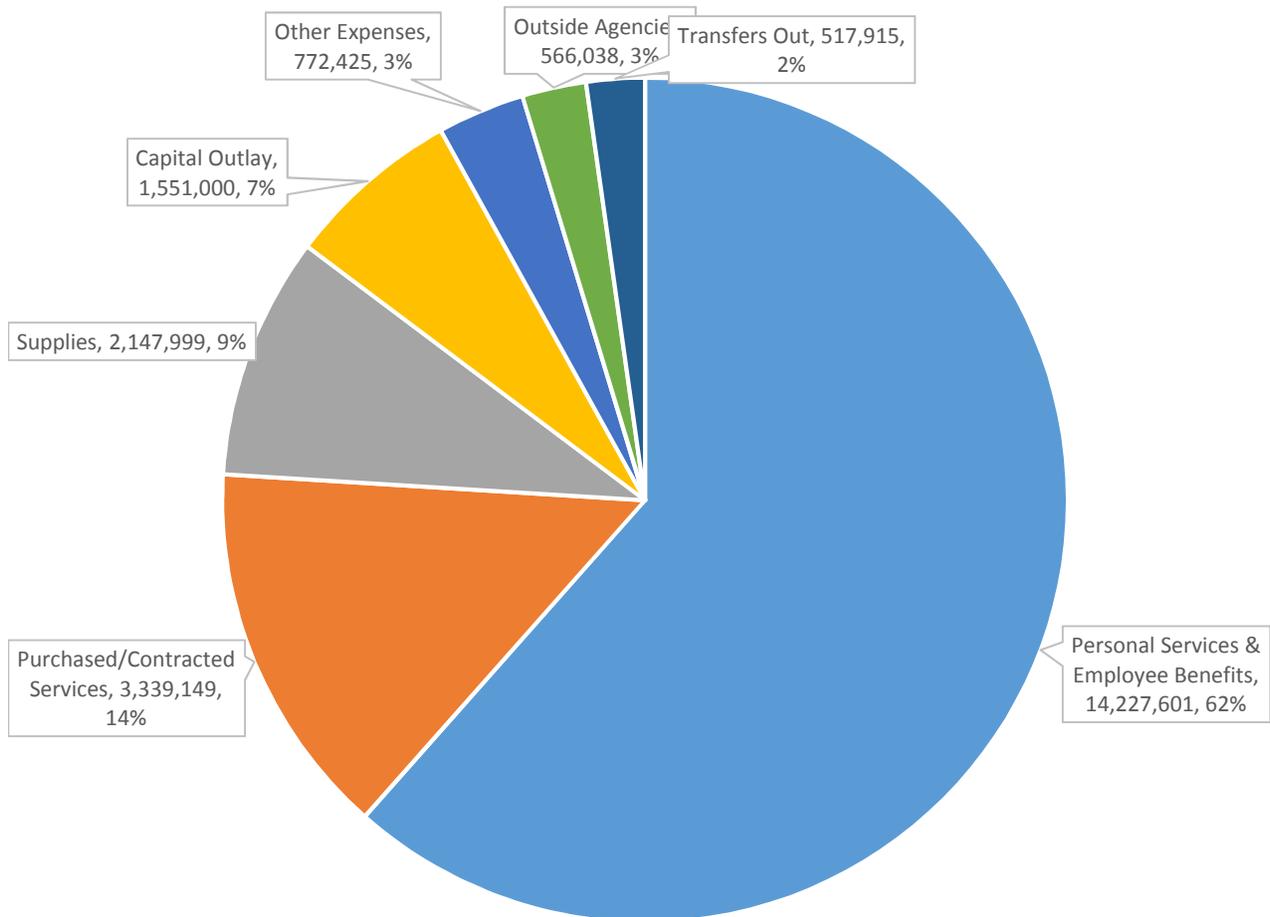
GENERAL FUND EXPENDITURES

GENERAL FUND TRANSFERS OUT

| Department Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|---|-------------------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 35-611013 | Transfer Out to 911 Fund | 643,705 | 550,274 | 1,223,915 | 567,915 | 517,915 |
| 35-611037 | Transfer Out to Airport Fund | 0 | 10,989 | 0 | 0 | 0 |
| 35-611082 | Transfer Out to Library Const. Fund | 221,952 | 0 | 0 | 0 | 0 |
| Total General Fund Transfers Out | | 865,657 | 561,263 | 1,223,915 | 567,915 | 517,915 |

| | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| Total General Fund Expenditures | 21,621,640 | 22,484,153 | 25,501,162 | 22,991,119 | 23,122,127 |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|

GENERAL FUND EXPENDITURES BY TYPE





GENERAL FUND

Departmental Budgets of the
General Fund Departments and Outside Agencies

ADMINISTRATION

DEPARTMENT PROFILE

This department performs the administrative functions for the county and is composed of many facets including the appointed County Manager who implements Board policy, supervises the daily operations of the departments under the Board's jurisdiction, coordinates activities among those departments, elected officials, and outside agencies, and prepares and monitors the annual budget. The appointed County Clerk/Assistant County Manager serves as clerk to the Board, prepares commission agendas, records all commission meetings, prepares commission meeting minutes, maintains county records, responds to open records requests, develops all bids and RFPs/RFQs, issues alcohol licenses, and maintains insurance records. The County Clerk also serves as the Human Resources Director responsible for the recruitment of new employees for all county departments, prepares all payroll documents, maintains employee records, and administers all employee benefits. The Chief Financial Officer performs the total accounting and finance functions for the county including processing account receivables and account payables, assisting in preparing and monitoring the annual budget, coordinating the annual audit, maintaining fixed asset records, and preparing various financial reports required by federal, state, and other regulatory agencies.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------------------|-------------------|-------------------|-------------------|
| County Manager | 1 | 1 | 1 |
| County Clerk/Assistant County Manager | 1 | 1 | 1 |
| HR Payroll Clerk | 1 | 1 | 1 |
| Chief Financial Officer | 1 | 1 | 1 |
| Accounting Technician | 1 | 1 | 1 |
| Administrative Assistant (part-time) | 2 | 2 | 2 |
| Total Positions | 7 | 7 | 7 |

FY 2019-20 BUDGET HIGHLIGHTS

- Professional services include \$125,000 for legal fees, \$57,000 for audit fees, and \$13,500 to prepare an employee compensation plan (1/2 of total cost) for a total of \$195,500.
- Technical services include \$3,000 for random drug testing, \$36,000 for finance software maintenance agreements, and \$1,000 for web site maintenance for a total of \$40,000.
- Dues and fees expenses include \$2,000 for dues to the International City/County Management Association, Georgia City/County Management Association, Georgia Association of County Managers and Administrators, Government Finance Officers Association, Georgia Government Finance Officers Association, Georgia Association of County Clerks and W-2 and 1099 electronic processing fees.
- Small equipment expenses include \$2,500 for two replacement computers.

ADMINISTRATION

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 02-511100 | Regular Employees | 362,541 | 387,429 | 434,000 | 434,000 | 394,000 |
| 02-512100 | Group Insurance | 59,981 | 41,208 | 54,600 | 54,600 | 47,100 |
| 02-512200 | FICA | 21,547 | 24,020 | 27,000 | 27,000 | 24,500 |
| 02-512300 | Medicare | 5,579 | 5,624 | 6,400 | 6,400 | 5,800 |
| 02-512400 | Retirement Contributions | 48,241 | 52,340 | 53,400 | 53,400 | 48,000 |
| 02-512600 | Unemployment Insurance | 184 | 209 | 338 | 338 | 300 |
| 02-512700 | Workers' Compensation | 1,602 | 2,600 | 3,740 | 3,740 | 3,400 |
| Total Personal Services and Employee Benefits | | 499,675 | 513,430 | 579,478 | 579,478 | 523,100 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 02-521200 | Professional Services | 203,461 | 181,000 | 195,500 | 195,500 | 195,500 |
| 02-521300 | Technical Services | 18,782 | 40,000 | 40,000 | 40,000 | 40,000 |
| 02-522210 | Repairs and Maintenance-Equipment | 55 | 500 | 500 | 500 | 500 |
| 02-522260 | Repairs and Maintenance-Vehicle | 311 | 300 | 500 | 500 | 500 |
| 02-523210 | Communications-Telephone | 4,473 | 4,000 | 4,500 | 4,500 | 4,500 |
| 02-523250 | Communications-Postage | 3,932 | 5,000 | 4,500 | 4,500 | 4,500 |
| 02-523300 | Advertising | 18,170 | 15,000 | 16,000 | 16,000 | 16,000 |
| 02-523400 | Printing and Binding | 0 | 200 | 200 | 200 | 200 |
| 02-523500 | Travel | 4,413 | 8,000 | 8,000 | 8,000 | 8,000 |
| 02-523600 | Dues and Fees | 2,687 | 2,200 | 2,000 | 2,000 | 2,000 |
| 02-523700 | Education and Training | 2,718 | 3,500 | 3,500 | 3,500 | 3,500 |
| 02-523901 | Other Services | 475 | 500 | 1,000 | 1,000 | 1,000 |
| Total Purchased / Contracted Services | | 259,477 | 260,200 | 276,200 | 276,200 | 276,200 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|---------------|---------------|---------------|---------------|---------------|
| 02-531101 | General Supplies-Office | 11,327 | 9,500 | 9,500 | 9,500 | 9,500 |
| 02-531150 | General Supplies-Tires | 251 | 500 | 500 | 500 | 500 |
| 02-531210 | Water/Sewer | 0 | 0 | 2,000 | 2,000 | 2,000 |
| 02-531230 | Electricity | 0 | 0 | 5,000 | 5,000 | 5,000 |
| 02-531270 | Gasoline/Diesel/Oil | 585 | 500 | 500 | 500 | 500 |
| 02-531600 | Small Equipment | 313 | 2,500 | 2,500 | 2,500 | 2,500 |
| Total Supplies | | 12,476 | 13,000 | 20,000 | 20,000 | 20,000 |

Capital Outlays

| | | | | | | |
|------------------------------|--------------------|---------------|----------|----------|----------|----------|
| 02-542410 | Financial Software | 30,278 | 0 | 0 | 0 | 0 |
| Total Capital Outlays | | 30,278 | 0 | 0 | 0 | 0 |

| | | | | | | |
|-----------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Administration | | 801,906 | 786,630 | 875,678 | 875,678 | 819,300 |
|-----------------------------|--|----------------|----------------|----------------|----------------|----------------|

ANIMAL CONTROL

DEPARTMENT PROFILE

The Animal Control Department enforces the county's animal control ordinance on a county-wide basis including all municipalities. This department responds to complaints regarding stray and nuisance animals, animal cruelty, animal bites, and rabies exposure in conjunction with the local Health Department. The department provides temporary shelter for stray, unwanted, and homeless animals at the 20-unit dog and 12-unit cat animal shelter. The department also conducts an adoption program, trap loan program, and coordinates with the local Humane Society.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|--------------------------|-------------------|-------------------|-------------------|
| Animal Control Officer | 2 | 2 | 2 |
| Administrative Assistant | 0 | 0 | 1 |
| Inmates | 1 | 1 | 1 |
| Total Positions | 3 | 3 | 4 |

FY 2019-20 BUDGET HIGHLIGHTS

- Personal services expenses have increased \$39,658 (salary and benefits) for a new full-time administrative assistant position to assist the department with staff support while the two animal control officers are in the field or at training.
- Professional services include \$5,000 for veterinary services to spay/neuter, install location chips, and provide shots and testing.
- General supplies – other includes \$9,000 for pet food and litter.
- Small equipment includes \$4,700 for a long-range dart gun, two chip scanners, two laptops, vehicle hitch, vehicle cargo carriers, vehicle emergency lights, and other needed small items.
- Capital outlay expenses include \$7,500 for an additional heating and air conditioning system to separate the ventilation between the office area and the kennel area.
- Animal control ordinances need to be updated for consistency.

ANIMAL CONTROL

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|---------------|---------------|----------------|----------------|----------------|
| 21-511100 | Regular Employees | 61,580 | 63,135 | 89,200 | 89,200 | 89,200 |
| 21-511300 | Overtime | 3,157 | 2,829 | 2,400 | 2,400 | 2,400 |
| 21-512100 | Group Insurance | 14,961 | 14,985 | 21,800 | 21,800 | 21,800 |
| 21-512200 | FICA | 3,930 | 4,090 | 5,700 | 5,700 | 5,700 |
| 21-512300 | Medicare | 919 | 957 | 1,350 | 1,350 | 1,350 |
| 21-512400 | Retirement Contributions | 8,057 | 9,038 | 13,100 | 13,100 | 13,100 |
| 21-512600 | Unemployment Insurance | 51 | 100 | 138 | 138 | 138 |
| 21-512700 | Workers' Compensation | 689 | 1,000 | 1,520 | 1,520 | 1,520 |
| Total Personal Services and Employee Benefits | | 93,344 | 96,134 | 135,208 | 135,208 | 135,208 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|---------------|---------------|---------------|---------------|---------------|
| 21-521200 | Professional Services | 4,010 | 5,000 | 7,000 | 5,000 | 5,000 |
| 21-521310 | Technical Services | 0 | 0 | 300 | 300 | 300 |
| 21-522210 | Repairs and Maintenance-Equipment | 0 | 500 | 500 | 500 | 500 |
| 21-522220 | Repairs and Maintenance-Building | 847 | 3,500 | 3,500 | 2,000 | 2,000 |
| 21-522260 | Repairs and Maintenance-Vehicle | 3,478 | 3,800 | 4,600 | 1,000 | 1,000 |
| 21-523210 | Communications-Telephone | 3,234 | 4,500 | 4,850 | 4,850 | 4,850 |
| 21-523250 | Communications-Postage | 1 | 100 | 100 | 100 | 100 |
| 21-523300 | Advertising | 0 | 200 | 200 | 200 | 200 |
| 21-523400 | Printing and Binding | 0 | 200 | 200 | 200 | 200 |
| 21-523500 | Travel | 0 | 200 | 200 | 200 | 200 |
| 21-523600 | Dues and Fees | 200 | 200 | 200 | 200 | 200 |
| 21-523700 | Education and Training | 0 | 200 | 200 | 200 | 200 |
| Total Purchased / Contracted Services | | 11,770 | 18,400 | 21,850 | 14,750 | 14,750 |

Supplies

| | | | | | | |
|-----------------------|-----------------------------|---------------|---------------|---------------|---------------|---------------|
| 21-531101 | General Supplies-Office | 267 | 500 | 500 | 500 | 500 |
| 21-531120 | General Supplies-Janitorial | 2,442 | 2,000 | 2,500 | 2,500 | 2,500 |
| 21-531150 | General Supplies-Tires | 0 | 800 | 800 | 800 | 800 |
| 21-531190 | General Supplies-Other | 3,470 | 9,000 | 9,000 | 9,000 | 9,000 |
| 21-531230 | Electricity | 0 | 0 | 7,700 | 7,700 | 7,700 |
| 21-531270 | Gasoline/Diesel/Oil | 1,532 | 3,000 | 3,000 | 3,000 | 3,000 |
| 21-531600 | Small Equipment | 2,812 | 3,000 | 4,700 | 4,700 | 4,700 |
| 21-531710 | Uniforms | 851 | 900 | 900 | 900 | 900 |
| Total Supplies | | 11,374 | 19,200 | 29,100 | 29,100 | 29,100 |

Capital Outlays

| | | | | | | |
|------------------------------|-------------------------------------|----------|---------------|---------------|--------------|--------------|
| 21-541200 | Pave Driveway & Parking Area | 0 | 0 | 5,500 | 0 | 0 |
| 21-542100 | Heating and Air Conditioning System | 0 | 0 | 7,500 | 7,500 | 7,500 |
| 21-542200 | Vehicle | 0 | 64,000 | 0 | 0 | 0 |
| Total Capital Outlays | | 0 | 64,000 | 13,000 | 7,500 | 7,500 |

| | | | | | | |
|-----------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Animal Control | | 116,488 | 197,734 | 199,158 | 186,558 | 186,558 |
|-----------------------------|--|----------------|----------------|----------------|----------------|----------------|

BOARD OF COMMISSIONERS

DEPARTMENT PROFILE

The Board of County Commissioners is composed of five members elected by the voters through district elections for four year staggered terms. The Board selects a Chairman and Vice-Chairman every January. The Board, as the county’s governing authority, is responsible for establishing policy for county operations, enacting ordinances and resolutions to promote the county’s health, safety, and welfare, and approving the annual budget and millage rate which funds the operations of the departments under the Board’s jurisdiction, other elected officials, and various outside agencies. The Board appoints a county manager to supervise the day-to-day operations of the county.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|-------------------------------|-------------------|-------------------|-------------------|
| County Commissioner (elected) | 5 | 5 | 5 |
| Total Positions | 5 | 5 | 5 |

FY 2019-20 BUDGET HIGHLIGHTS

- Dues and fees expenses include \$5,500 for annual dues to ACCG, Chamber of Commerce, Two Rivers RC & D, and National Association of Counties.

BOARD OF COMMISSIONERS

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 50-511100 | Regular Employees | 78,792 | 74,863 | 74,000 | 74,000 | 74,000 |
| 50-512100 | Group Insurance | 16,488 | 37,461 | 36,000 | 36,000 | 36,000 |
| 50-512200 | FICA | 3,977 | 4,642 | 4,600 | 4,600 | 4,600 |
| 50-512300 | Medicare | 930 | 1,086 | 1,100 | 1,100 | 1,100 |
| 50-512400 | Retirement Contributions | 9,924 | 10,623 | 9,700 | 9,700 | 9,700 |
| 50-512600 | Unemployment Insurance | 229 | 190 | 190 | 190 | 190 |
| 50-512700 | Workers' Compensation | 1,746 | 1,800 | 3,000 | 3,000 | 3,000 |
| Total Personal Services and Employee Benefits | | 112,086 | 130,665 | 128,590 | 128,590 | 128,590 |

Purchased / Contracted Services

| | | | | | | |
|--|------------------------|---------------|---------------|---------------|---------------|---------------|
| 50-523400 | Printing and Binding | 0 | 300 | 300 | 300 | 300 |
| 50-523500 | Travel | 12,402 | 10,000 | 10,000 | 10,000 | 10,000 |
| 50-523600 | Dues and Fees | 4,609 | 4,500 | 5,500 | 5,500 | 5,500 |
| 50-523700 | Education and Training | 4,200 | 5,000 | 5,000 | 5,000 | 5,000 |
| 50-523900 | Other Services | 0 | 0 | 500 | 500 | 500 |
| Total Purchased / Contracted Services | | 21,211 | 19,800 | 21,300 | 21,300 | 21,300 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|----------|------------|------------|------------|------------|
| 50-531101 | General Supplies-Office | 0 | 300 | 300 | 300 | 300 |
| Total Supplies | | 0 | 300 | 300 | 300 | 300 |

| | | | | | | |
|-------------------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Board of Commissioners | | 133,297 | 150,765 | 150,190 | 150,190 | 150,190 |
|-------------------------------------|--|----------------|----------------|----------------|----------------|----------------|

BOARD OF ELECTIONS & REGISTRATION

DEPARTMENT PROFILE

The Board of Elections & Registration consists of three members appointed by the Board of County Commissioners for four year staggered terms. The Board of Elections & Registration recommends and the Board of County Commissioners appoints an Election Supervisor/Chief Registrar to conduct county elections, register citizens to vote, maintain the list of registered voters, issue absentee ballots, disseminate information to the public, train poll workers, keep abreast of all state laws pertaining to elections and voter registration, and assist the cities with their elections.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---|-------------------|-------------------|-------------------|
| Election Supervisor/Chief Registrar (part-time) | 1 | 1 | 1 |
| Board Members (part-time at \$48 per meeting) | 3 | 3 | 3 |
| Poll Workers (as needed) | 90 | 90 | 90 |
| Total Positions | 1 | 1 | 1 |

FY 2019-20 BUDGET HIGHLIGHTS

- For FY 2019-20, two elections are scheduled to occur – the Presidential Preference Primary during March 2020 and the primary election during May 2020.
- Technical services have increased \$4,000 to hire technical support to perform logic and accuracy testing during the two elections.
- Contract labor expenses have increased \$8,000 to hire a part-time administrative assistant 24 hours per week for six months to assist in the two elections. The balance is for poll worker expenses.

BOARD OF ELECTIONS & REGISTRATION

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|--------------|---------------|---------------|---------------|---------------|
| 24-511100 | Regular Employees | 6,547 | 33,937 | 20,000 | 20,000 | 20,000 |
| 24-511300 | Overtime | 592 | 1,200 | 2,200 | 2,200 | 2,200 |
| 24-512100 | Group Insurance | 0 | 7,493 | 3,800 | 3,800 | 3,800 |
| 24-512200 | FICA | 421 | 2,105 | 1,400 | 1,400 | 1,400 |
| 24-512300 | Medicare | 99 | 493 | 350 | 350 | 350 |
| 24-512400 | Retirement Contributions | 579 | 2,386 | 3,400 | 3,400 | 3,400 |
| 24-512600 | Unemployment Insurance | 96 | 100 | 38 | 38 | 38 |
| 24-512700 | Workers' Compensation | 0 | 100 | 190 | 190 | 190 |
| Total Personal Services and Employee Benefits | | 8,334 | 47,814 | 31,378 | 31,378 | 31,378 |

Purchased / Contracted Services

| | | | | | | |
|--|-------------------------------------|---------------|---------------|---------------|---------------|---------------|
| 24-521310 | Technical Services-Maint. Agreement | 5,878 | 12,600 | 16,600 | 16,600 | 16,600 |
| 24-522210 | Repairs and Maintenance-Equipment | 0 | 200 | 200 | 200 | 200 |
| 24-523210 | Communications-Telephone | 0 | 300 | 300 | 300 | 300 |
| 24-523250 | Communications-Postage | 1,810 | 2,200 | 2,200 | 2,200 | 2,200 |
| 24-523300 | Advertising | 0 | 200 | 200 | 200 | 200 |
| 24-523400 | Printing and Binding | 5,047 | 6,000 | 6,000 | 6,000 | 6,000 |
| 24-523500 | Travel | 1,442 | 3,500 | 2,500 | 2,500 | 2,500 |
| 24-523600 | Dues and Fees | 1,520 | 1,800 | 2,600 | 2,600 | 2,600 |
| 24-523700 | Education and Training | 1,387 | 2,000 | 1,800 | 1,800 | 1,800 |
| 24-523850 | Contract Labor | 9,515 | 21,700 | 29,700 | 29,700 | 29,700 |
| Total Purchased / Contracted Services | | 26,599 | 50,500 | 62,100 | 62,100 | 62,100 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|--------------|--------------|--------------|--------------|--------------|
| 24-531101 | General Supplies-Office | 749 | 600 | 600 | 600 | 600 |
| 24-531600 | Small Equipment | 3,016 | 2,000 | 1,000 | 1,000 | 1,000 |
| Total Supplies | | 3,765 | 2,600 | 1,600 | 1,600 | 1,600 |

| | | | | | | |
|--|--|---------------|----------------|---------------|---------------|---------------|
| Total Board of Elections & Registration | | 38,698 | 100,914 | 95,078 | 95,078 | 95,078 |
|--|--|---------------|----------------|---------------|---------------|---------------|

BOARD OF EQUALIZATION

DEPARTMENT PROFILE

This six-member board (three members and three alternates) is appointed by the Grand Jury for three year terms and receives oversight from the Clerk of Superior Court. This Board hears taxpayer appeals from assessments made by the Board of Tax Assessors and can take action to obtain uniformity. Board of Equalization decisions may be appealed to Superior Court.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|--|-------------------|-------------------|-------------------|
| Board of Equalization Member (\$50 per meeting) | 3 | 3 | 3 |
| Board of Equalization Alternate (\$50 per meeting) | 3 | 3 | 3 |
| Total Positions | 6 | 6 | 6 |

FY 2019-20 BUDGET HIGHLIGHTS

- No significant changes from the previous fiscal year.

BOARD OF EQUALIZATION

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Purchased / Contracted Services

| | | | | | | |
|--|------------------------|--------------|--------------|--------------|--------------|--------------|
| 53-523250 | Communications-Postage | 0 | 650 | 650 | 650 | 650 |
| 53-523500 | Travel | 2,450 | 1,600 | 2,500 | 2,500 | 2,500 |
| 53-523600 | Dues and Fees | 1,450 | 2,500 | 2,000 | 2,000 | 2,000 |
| 53-523700 | Education and Training | 510 | 800 | 550 | 550 | 550 |
| 53-523850 | Contract Labor | 0 | 500 | 500 | 500 | 500 |
| Total Purchased / Contracted Services | | 4,410 | 6,050 | 6,200 | 6,200 | 6,200 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|----------|------------|------------|------------|------------|
| 53-531101 | General Supplies-Office | 0 | 350 | 200 | 200 | 200 |
| Total Supplies | | 0 | 350 | 200 | 200 | 200 |

| | | | | | | |
|------------------------------------|--|--------------|--------------|--------------|--------------|--------------|
| Total Board of Equalization | | 4,410 | 6,400 | 6,400 | 6,400 | 6,400 |
|------------------------------------|--|--------------|--------------|--------------|--------------|--------------|

CLERK OF SUPERIOR COURT

OFFICE PROFILE

The Clerk of Superior Court is a constitutional officer and is elected by the voters for four year terms. This office maintains Superior Court records, transmits all appeals to the Georgia Court of Appeals and Georgia Supreme Court, and records real estate transactions such as warranty deeds, quit claim deeds, security deeds, assignments, right-of-way deeds, easements, property plats, and power of attorney documents. In addition, this office is also responsible for recording fi fas, military discharges, trade names, UCCs, and various sorts of liens including mechanic liens, property tax liens, and hospital/doctor liens. In addition, this office also collects probation fines, child support payments, and property transfer taxes. This elected office also files criminal cases, maintains criminal warrants, and transmits documents to GCIC and the DMV. This office also files civil cases such as divorces/annulments, adoptions, child support, name changes, habeas corpus cases, suits for damages, garnishments, and repossessions. This office also issues notary appointments, performs jury management, keeps election ballots for the statutory time limit of two years, and assists the public with obtaining various court records. Lastly, this office provides administrative support to the Board of Equalization.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|-----------------------------------|-------------------|-------------------|-------------------|
| Clerk of Superior Court (elected) | 1 | 1 | 1 |
| Chief Deputy Court Clerk | 1 | 1 | 1 |
| Deputy Court Clerk | 5 | 5 | 5 |
| Total Positions | 7 | 7 | 7 |

FY 2019-20 BUDGET HIGHLIGHTS

- Technical services include \$44,750 for a variety of maintenance agreements including Icon website hosting, Kofile, and Mozy Pro.
- Dues and fees consist of \$38,000 for juror fees and general dues for professional memberships. Juror fees are expected to increase due to an anticipation of more jury trials.
- The Technology Fund, not a part of this budget but controlled by this office and approved by the Board during the previous fiscal year, will fund two technology projects – quick link service for grantor books A-Z (1976 to 1983) for \$22,000 and indexing of deed records from 1984 to 1989 for \$46,000 to make older real estate data easily accessible to the public.

CLERK OF SUPERIOR COURT

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 07-511100 | Regular Employees | 286,999 | 293,442 | 299,000 | 299,000 | 299,000 |
| 07-512100 | Group Insurance | 67,950 | 52,446 | 53,000 | 53,000 | 53,000 |
| 07-512200 | FICA | 15,300 | 18,194 | 18,600 | 18,600 | 18,600 |
| 07-512300 | Medicare | 3,578 | 4,255 | 4,400 | 4,400 | 4,400 |
| 07-512400 | Retirement Contributions | 35,165 | 39,024 | 39,500 | 39,500 | 39,500 |
| 07-512600 | Unemployment Insurance | 175 | 266 | 266 | 266 | 266 |
| 07-512700 | Workers' Compensation | 1,432 | 1,500 | 2,600 | 2,600 | 2,600 |
| Total Personal Services and Employee Benefits | | 410,599 | 409,127 | 417,366 | 417,366 | 417,366 |

Purchased / Contracted Services

| | | | | | | |
|--|--------------------------------------|---------------|---------------|---------------|---------------|---------------|
| 07-521310 | Technical Services-Maint. Agreements | 18,378 | 44,750 | 44,750 | 44,750 | 44,750 |
| 07-522210 | Repairs and Maintenance-Equipment | 1,268 | 500 | 500 | 500 | 500 |
| 07-523210 | Communications-Telephone | 1,822 | 1,665 | 1,900 | 1,900 | 1,900 |
| 07-523250 | Communications-Postage | 5,183 | 5,000 | 5,000 | 5,000 | 5,000 |
| 07-523400 | Printing and Binding | 404 | 600 | 200 | 200 | 200 |
| 07-523500 | Travel | 3,407 | 4,000 | 5,000 | 5,000 | 5,000 |
| 07-523600 | Dues and Fees | 31,292 | 32,400 | 38,000 | 38,000 | 38,000 |
| 07-523700 | Education and Training | 610 | 1,000 | 1,100 | 1,100 | 1,100 |
| Total Purchased / Contracted Services | | 62,364 | 89,915 | 96,450 | 96,450 | 96,450 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|---------------|---------------|---------------|---------------|---------------|
| 07-531101 | General Supplies-Office | 13,994 | 19,000 | 19,500 | 19,500 | 19,500 |
| 07-531600 | Small Equipment | 53 | 500 | 500 | 500 | 500 |
| Total Supplies | | 14,047 | 19,500 | 20,000 | 20,000 | 20,000 |

| | | | | | | |
|--------------------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Clerk of Superior Court | | 487,010 | 518,542 | 533,816 | 533,816 | 533,816 |
|--------------------------------------|--|----------------|----------------|----------------|----------------|----------------|

COMMUNITY CENTER

DEPARTMENT PROFILE

The Community Center, managed by the Recreation Department, is a 42,000-square foot state-of-the-art recreational complex consisting of two indoor basketball/volleyball courts, indoor swimming pool, fitness center, concession stand, meeting room, classroom, restrooms/locker rooms, offices, outdoor patio area, and paved parking. This complex offers numerous activities including water aerobics and yoga and rents space for private functions. The use of the Community Center is on a membership basis.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|-----------------------------|-------------------|-------------------|-------------------|
| Community Center Technician | 1 | 1 | 1 |
| Pool Technician (part-time) | 1 | 1 | 1 |
| Attendant (part-time) | 6 | 6 | 6 |
| Lifeguard (part-time) | 15 | 15 | 15 |
| Inmates | 2-3 | 2-3 | 2-3 |
| Total Positions | 23 | 23 | 23 |

FY 2019-20 BUDGET HIGHLIGHTS

- Professional services include \$9,000 for conducting various classes at the center.
- Technical services include \$11,000 for maintenance agreements for software, alarm systems, and fitness equipment and \$5,000 to have a professional aquatics company perform quarterly preventative maintenance and repairs as needed for a total of \$16,000.
- Repairs and maintenance of site includes \$2,100 for restriping the parking area.
- Advertising expenses have increased to market the community center more often to increase revenues.
- General supplies for programs include \$2,500 for hosting a one or two events such as a Christmas event with Santa.
- Small equipment expenses include \$10,000 for a blower, replacement meeting room chairs, replacement pool area chairs, and replacement computers.
- Other financing uses include \$373,491 transfer to the Public Improvements Authority to pay the annual debt on the community center (principal and interest). SPLOST-2019 will fund this annual debt payment beginning next fiscal year.

COMMUNITY CENTER

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 28-511100 | Regular Employees | 120,412 | 117,466 | 219,600 | 176,000 | 176,000 |
| 28-512100 | Group Insurance | 7,493 | 7,493 | 14,700 | 7,200 | 7,200 |
| 28-512200 | FICA | 7,291 | 7,283 | 13,850 | 11,000 | 11,000 |
| 28-512300 | Medicare | 1,705 | 1,704 | 3,290 | 2,600 | 2,600 |
| 28-512400 | Retirement Contributions | 11,990 | 4,488 | 9,000 | 4,500 | 4,500 |
| 28-512600 | Unemployment Insurance | 443 | 353 | 713 | 600 | 600 |
| 28-512700 | Workers' Compensation | 3,066 | 3,200 | 11,230 | 9,000 | 9,000 |
| Total Personal Services and Employee Benefits | | 152,400 | 141,987 | 272,383 | 210,900 | 210,900 |

Purchased / Contracted Services

| | | | | | | |
|--|--------------------------------------|---------------|---------------|---------------|---------------|---------------|
| 28-521200 | Professional Services | 650 | 1,000 | 9,000 | 9,000 | 9,000 |
| 28-521310 | Technical Services-Maint. Agreements | 2,383 | 4,000 | 16,000 | 16,000 | 16,000 |
| 28-522210 | Repairs and Maintenance-Equipment | 1,818 | 3,000 | 3,000 | 3,000 | 3,000 |
| 28-522220 | Repairs and Maintenance-Buildings | 26,917 | 28,000 | 28,000 | 28,000 | 28,000 |
| 28-522222 | Repairs and Maintenance-Site | 917 | 1,500 | 4,000 | 4,000 | 4,000 |
| 28-523002 | Sewer Disposal | 700 | 1,000 | 1,000 | 1,000 | 1,000 |
| 28-523210 | Communications-Telephone | 5,026 | 4,000 | 4,800 | 4,800 | 4,800 |
| 28-523211 | Communications-Internet Service | 0 | 12,000 | 12,000 | 12,000 | 12,000 |
| 28-523250 | Communications-Postage | 154 | 400 | 200 | 200 | 200 |
| 28-523300 | Advertising | 317 | 3,000 | 6,000 | 6,000 | 6,000 |
| 28-523500 | Travel | 0 | 1,000 | 3,000 | 3,000 | 3,000 |
| 28-523600 | Dues and Fees | 3,071 | 2,350 | 4,350 | 4,350 | 4,350 |
| 28-523700 | Education and Training | 600 | 1,000 | 2,000 | 2,000 | 2,000 |
| Total Purchased / Contracted Services | | 42,553 | 62,250 | 93,350 | 93,350 | 93,350 |

Supplies

| | | | | | | |
|-----------------------|-----------------------------|----------------|----------------|----------------|----------------|----------------|
| 28-531101 | General Supplies-Office | 459 | 2,500 | 4,000 | 2,500 | 2,500 |
| 28-531106 | General Supplies -Programs | 0 | 0 | 15,000 | 5,000 | 2,500 |
| 28-531120 | General Supplies-Janitorial | 2,686 | 7,400 | 7,400 | 7,400 | 7,400 |
| 28-531121 | General Supplies-Chemicals | 18,376 | 17,000 | 19,000 | 19,000 | 19,000 |
| 28-531210 | Water | 6,747 | 8,000 | 8,000 | 8,000 | 8,000 |
| 28-531230 | Electricity | 95,868 | 84,000 | 85,000 | 85,000 | 85,000 |
| 28-531240 | Bottled Gas | 0 | 0 | 22,300 | 22,300 | 22,300 |
| 28-531600 | Small Equipment | 9,650 | 2,700 | 28,000 | 28,000 | 10,000 |
| 28-532710 | Uniforms | 682 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Supplies | | 134,468 | 122,600 | 189,700 | 178,200 | 157,700 |

COMMUNITY CENTER

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

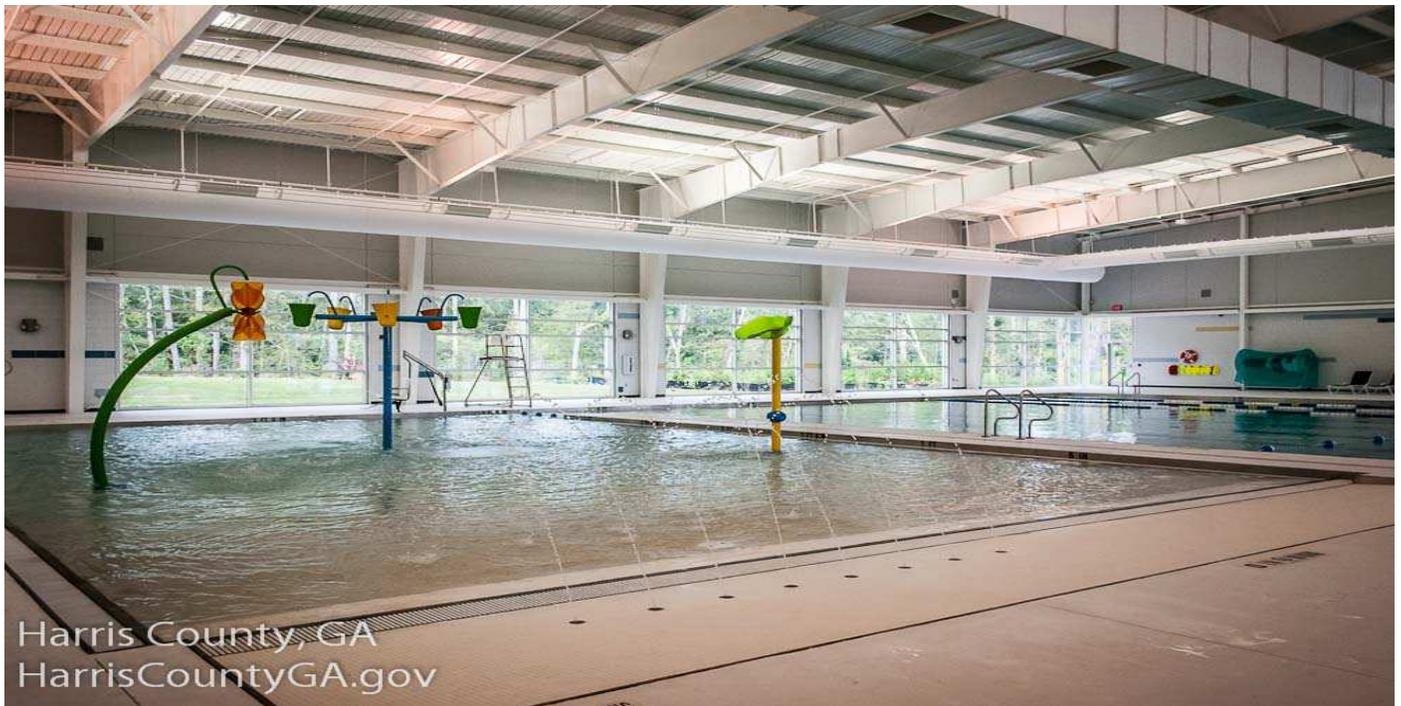
Capital Outlays

| | | | | | | |
|------------------------------|--------------------------------------|----------|---------------|----------------|----------|----------|
| 28-542100 | Back-up Generator | 0 | 0 | 235,000 | 0 | 0 |
| 28-542100 | Pool Heater Enclosure | 0 | 2,000 | 0 | 0 | 0 |
| 28-542300 | Classroom & Meeting Room Floor Repl. | 0 | 0 | 10,000 | 0 | 0 |
| 28-542300 | Exterior Playground for Center | 0 | 0 | 100,000 | 0 | 0 |
| 28-542300 | Commercial Fitness Equipment/Reno | 0 | 8,000 | 0 | 0 | 0 |
| 28-542300 | Commercial Patio Furnishings | 0 | 1,600 | 0 | 0 | 0 |
| 28-542300 | Telephone System | 0 | 10,000 | 0 | 0 | 0 |
| Total Capital Outlays | | 0 | 21,600 | 345,000 | 0 | 0 |

Other Financing Uses

| | | | | | | |
|-----------------------------------|---------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 28-611079 | Transfer Out to PIA for Debt Payments | 178,494 | 414,977 | 373,491 | 373,491 | 373,491 |
| Total Other Financing Uses | | 178,494 | 414,977 | 373,491 | 373,491 | 373,491 |

| | | | | | |
|-------------------------------|----------------|----------------|------------------|----------------|----------------|
| Total Community Center | 507,915 | 763,414 | 1,273,924 | 855,941 | 835,441 |
|-------------------------------|----------------|----------------|------------------|----------------|----------------|



*Community Center's
25 meter eight lane competition pool and children's zero-entry leisure area*

COMMUNITY DEVELOPMENT

DEPARTMENT PROFILE

This department is a multifaceted department that is responsible for many developmental policies, regulations, and procedures for the protection of public health, safety, and welfare. Specifically, this department administers the county's comprehensive master plan, enforces state building codes and local zoning regulations, and maintains the official zoning map. This department performs plan reviews to determine code compliance, issues building construction permits, occupational licenses, land disturbance permits, as well as conducts code enforcement activities. The department also administers the zoning and variance process, provides staff support to the Planning Commission and the Board of Zoning Adjustments, and provides technical assistance to citizens, developers, builders, and other county departments. Lastly, this department assists Pine Mountain with building inspections, code enforcement, planning and zoning, and soil and erosion, Waverly Hall with building inspections, code enforcement, and planning and zoning, and Hamilton with building inspections through intergovernmental agreements.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|--|-------------------|-------------------|-------------------|
| Director | 1 | 1 | 1 |
| Building Official | 1 | 1 | 1 |
| Code Enforcement Officer/Building Inspector | 1 | 1 | 1 |
| Planning & Zoning Technician | 0 | 0 | 1 |
| Planner (part-time) | 0 | 0 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Administrative Assistant (part-time) | 1 | 1 | 1 |
| Planning Commission Members (part-time-\$50) | 7 | 7 | 7 |
| Board of Zoning Adjustments Members (part-time-\$35) | 5 | 5 | 5 |
| Total Positions | 5 | 5 | 7 |

FY 2019-20 BUDGET HIGHLIGHTS

- Personal services have increased \$40,738 (salary and benefits) to hire a new full-time planning and zoning technician and \$42,536 (salary and benefits) to hire a new part-time professional planner or use outsourced resources to assist a growing department.
- Professional services include \$125,000 to hire a professional company to update and modernize the county's land use and development codes and \$10,000 for an engineering consultant to review submitted site plans and construction drawings as needed for a total of \$135,000.
- Small equipment expenses include \$3,300 for replacement computers.

COMMUNITY DEVELOPMENT

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 29-511100 | Regular Employees | 195,999 | 201,965 | 288,000 | 288,000 | 272,100 |
| 29-511300 | Overtime | 0 | 200 | 200 | 200 | 200 |
| 29-512100 | Group Insurance | 46,083 | 33,715 | 50,000 | 50,000 | 42,500 |
| 29-512200 | FICA | 11,043 | 12,524 | 18,100 | 18,100 | 17,100 |
| 29-512300 | Medicare | 2,582 | 2,929 | 4,200 | 4,200 | 3,966 |
| 29-512400 | Retirement Contributions | 22,265 | 25,656 | 37,800 | 37,800 | 30,900 |
| 29-512600 | Unemployment Insurance | 116 | 171 | 276 | 276 | 276 |
| 29-512700 | Workers' Compensation | 3,706 | 3,800 | 8,700 | 8,700 | 8,532 |
| Total Personal Services and Employee Benefits | | 281,794 | 280,960 | 407,276 | 407,276 | 375,574 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|---------------|---------------|----------------|----------------|----------------|
| 29-521200 | Professional Services | 1,500 | 20,000 | 135,000 | 135,000 | 135,000 |
| 29-522210 | Repairs and Maintenance-Equipment | 0 | 1,000 | 2,000 | 1,000 | 1,000 |
| 29-522260 | Repairs and Maintenance-Vehicle | 3,383 | 2,000 | 2,000 | 2,000 | 2,000 |
| 29-523210 | Communications-Telephone | 1,947 | 2,500 | 2,500 | 2,500 | 2,500 |
| 29-523250 | Communications-Postage | 1,319 | 2,000 | 2,000 | 2,000 | 2,000 |
| 29-523500 | Travel | 2,119 | 6,000 | 6,000 | 6,000 | 6,000 |
| 29-523600 | Dues and Fees | 5,399 | 9,900 | 9,900 | 9,900 | 9,900 |
| 29-523700 | Education and Training | 1,240 | 2,500 | 5,000 | 5,000 | 5,000 |
| Total Purchased / Contracted Services | | 16,907 | 45,900 | 164,400 | 163,400 | 163,400 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|---------------|---------------|---------------|---------------|---------------|
| 29-531101 | General Supplies-Office | 4,755 | 5,000 | 8,000 | 6,000 | 7,000 |
| 29-531150 | General Supplies-Tires | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| 29-531210 | Water/Sewer | 0 | 0 | 2,000 | 2,000 | 2,000 |
| 29-531230 | Electricity | 0 | 0 | 4,500 | 4,500 | 4,500 |
| 29-531270 | Gasoline/Diesel/Oil | 5,349 | 6,000 | 6,500 | 6,000 | 6,000 |
| 29-531600 | Small Equipment | 0 | 0 | 3,000 | 3,000 | 3,300 |
| 29-531710 | Uniforms | 459 | 800 | 800 | 800 | 800 |
| Total Supplies | | 10,563 | 12,800 | 25,800 | 23,300 | 24,600 |

Capital Outlays

| | | | | | | |
|------------------------------|---------|----------|---------------|----------|----------|----------|
| 29-542200 | Vehicle | 0 | 30,000 | 0 | 0 | 0 |
| Total Capital Outlays | | 0 | 30,000 | 0 | 0 | 0 |

| | | | | | | |
|------------------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Community Development | | 309,264 | 369,660 | 597,476 | 593,976 | 563,574 |
|------------------------------------|--|----------------|----------------|----------------|----------------|----------------|

CORONER

OFFICE PROFILE

The Coroner is elected by the voters for four year terms. The Coroner, with the assistance from the Georgia Bureau of Investigations and other state and local agencies, investigates the cause and manner of death when a person dies under various situations including but not limited to: 1) as a result of violence, suicide, or accident, 2) suddenly when in apparent good health, 3) when unattended by a physician, 4) in any suspicious manner, or 5) as a result of an apparent drug overdose.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|--|-------------------|-------------------|-------------------|
| Coroner (elected) | 1 | 1 | 1 |
| Deputy Coroner (\$187.53 per call + mileage) | 3 | 3 | 3 |
| Total Positions | 4 | 4 | 4 |

FY 2019-20 BUDGET HIGHLIGHTS

- Travel expenses include \$11,000 for the transportation to training functions and mileage for deputy coroner calls.
- Contract labor includes \$10,000 for the transportation of bodies by a private company.
- General supplies-other expenses include \$2,500 for body bags, gloves, and other personal protective equipment.

CORONER

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|---------------|---------------|---------------|---------------|---------------|
| 14-511100 | Regular Employees | 12,000 | 12,240 | 12,000 | 12,000 | 12,000 |
| 14-512100 | Group Insurance | 9,262 | 7,493 | 8,000 | 8,000 | 8,000 |
| 14-512200 | FICA | 306 | 759 | 750 | 750 | 750 |
| 14-512300 | Medicare | 72 | 178 | 174 | 174 | 174 |
| 14-512400 | Retirement Contributions | 1,353 | 1,500 | 1,500 | 1,500 | 1,500 |
| 14-512600 | Unemployment Insurance | 49 | 50 | 50 | 50 | 50 |
| 14-512700 | Workers' Compensation | 303 | 300 | 500 | 500 | 500 |
| Total Personal Services and Employee Benefits | | 23,345 | 22,520 | 22,974 | 22,974 | 22,974 |

Purchased / Contracted Services

| | | | | | | |
|--|--------------------------------|---------------|---------------|---------------|---------------|---------------|
| 14-521321 | Technical-Deputy Coroner Calls | 10,751 | 10,748 | 10,748 | 10,748 | 10,748 |
| 14-522320 | Rentals | 600 | 600 | 600 | 600 | 600 |
| 14-523210 | Communications-Telephone | 150 | 150 | 360 | 360 | 360 |
| 14-523500 | Travel | 8,805 | 8,500 | 11,000 | 11,000 | 11,000 |
| 14-523600 | Dues and Fees | 300 | 300 | 300 | 300 | 300 |
| 14-523700 | Education and Training | 4,044 | 4,000 | 4,000 | 4,000 | 4,000 |
| 14-523850 | Contract Labor | 1,650 | 7,200 | 10,000 | 10,000 | 10,000 |
| Total Purchased / Contracted Services | | 26,300 | 31,498 | 37,008 | 37,008 | 37,008 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|--------------|--------------|--------------|--------------|--------------|
| 14-531101 | General Supplies-Office | 220 | 300 | 300 | 300 | 300 |
| 14-531190 | General Supplies-Other | 1,000 | 1,000 | 2,500 | 2,500 | 2,500 |
| 14-531600 | Small Equipment | 3,296 | 1,000 | 500 | 500 | 500 |
| 14-531710 | Uniforms | 403 | 700 | 500 | 500 | 500 |
| Total Supplies | | 4,919 | 3,000 | 3,800 | 3,800 | 3,800 |

Capital Outlays

| | | | | | | |
|------------------------------|-----------------|----------|----------|----------------|----------|----------|
| 14-541300 | Morgue Facility | 0 | 0 | 100,000 | 0 | 0 |
| 14-542200 | Vehicle | 0 | 0 | 50,000 | 0 | 0 |
| Total Capital Outlays | | 0 | 0 | 150,000 | 0 | 0 |

| | | | | | | |
|----------------------|--|---------------|---------------|----------------|---------------|---------------|
| Total Coroner | | 54,564 | 57,018 | 213,782 | 63,782 | 63,782 |
|----------------------|--|---------------|---------------|----------------|---------------|---------------|

DISTRICT ATTORNEY

OFFICE PROFILE

The District Attorney is elected by the voters of the Chattahoochee Judicial Circuit that consist of Harris, Chattahoochee, Muscogee, Marion, Talbot, and Taylor counties for a four-year term. The District Attorney represents the state in all criminal cases in Superior Court and in all cases taken up from Superior Court to the Court of Appeals and the Supreme Court. The District Attorney advises grand juries in relation to matters of law, prepares indictments or presentments when requested by the grand jury, prosecutes all indictable offenses, prosecutes or defends any civil action in which the state is interested, argues criminal cases on appeal, and assists the attorney general when certain prosecutions are transferred to a U.S. District Court. The District Attorney also supervises the county's Victim-Witness Assistance Program.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|--|-------------------|-------------------|-------------------|
| District Attorney (elected) | 1 | 1 | 1 |
| Assistant District Attorney | 2 | 2 | 2 |
| Assistant District Attorney (supplement) | 1 | 1 | 1 |
| Investigator | 1 | 1 | 1 |
| Executive Assistant | 1 | 1 | 1 |
| Victim Advocate (supplement) | 1 | 1 | 1 |
| Total Positions | 7 | 7 | 7 |

FY 2019-20 BUDGET HIGHLIGHTS

- No significant changes from the previous fiscal year.

DISTRICT ATTORNEY

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 26-511100 | Regular Employees | 191,627 | 209,488 | 231,000 | 214,500 | 214,500 |
| 26-512100 | Group Insurance | 30,648 | 29,969 | 29,000 | 29,000 | 29,000 |
| 26-512200 | FICA | 11,279 | 12,989 | 14,321 | 13,300 | 13,300 |
| 26-512300 | Medicare | 2,637 | 3,038 | 3,360 | 3,110 | 3,110 |
| 26-512400 | Retirement Contributions | 21,121 | 23,007 | 24,800 | 23,100 | 23,100 |
| 26-512600 | Unemployment Insurance | 228 | 228 | 230 | 230 | 230 |
| 26-512700 | Workers' Compensation | 1,922 | 2,000 | 3,540 | 3,400 | 3,400 |
| Total Personal Services and Employee Benefits | | 259,462 | 280,719 | 306,251 | 286,640 | 286,640 |

Purchased / Contracted Services

| | | | | | | |
|--|---------------------------------|--------------|--------------|--------------|--------------|--------------|
| 26-521320 | Technical Services-Computers | 2,211 | 1,000 | 1,000 | 1,000 | 1,000 |
| 26-522260 | Repairs and Maintenance-Vehicle | 301 | 1,000 | 1,000 | 1,000 | 1,000 |
| 26-523210 | Communications-Telephone | 2,861 | 3,200 | 3,200 | 3,200 | 3,200 |
| 26-523250 | Communications-Postage | 181 | 500 | 500 | 500 | 500 |
| 26-523500 | Travel | 1,260 | 1,500 | 1,500 | 1,500 | 1,500 |
| 26-523600 | Dues and Fees | 1,518 | 1,000 | 1,000 | 1,000 | 1,000 |
| 26-523700 | Education and Training | 533 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Purchased / Contracted Services | | 8,865 | 9,200 | 9,200 | 9,200 | 9,200 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|--------------|---------------|---------------|---------------|---------------|
| 26-531101 | General Supplies-Office | 4,905 | 5,500 | 5,500 | 5,500 | 5,500 |
| 26-531150 | General Supplies-Tires | 204 | 500 | 500 | 500 | 500 |
| 26-531270 | Gasoline/Diesel/Oil | 475 | 2,000 | 2,000 | 2,000 | 2,000 |
| 26-531600 | Small Equipment | 1,211 | 2,371 | 2,371 | 2,371 | 2,371 |
| Total Supplies | | 6,795 | 10,371 | 10,371 | 10,371 | 10,371 |

| | | | | | | |
|--------------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total District Attorney | | 275,122 | 300,290 | 325,822 | 306,211 | 306,211 |
|--------------------------------|--|----------------|----------------|----------------|----------------|----------------|

EMERGENCY MEDICAL SERVICES

DEPARTMENT PROFILE

The Emergency Medical Services (EMS) Department provides advanced life support (ALS) ambulance service on a county-wide basis including the municipalities. The county has four EMS stations located throughout the county operating 24/7 with two paramedics/EMTs per shift/station. The department has four ambulances and two reserve ambulances and performs emergency transport to area hospital facilities. Non-emergency transport is provided by private companies. EMS billing is performed by a private billing company under a contractual basis. This department also assists and receives assistance from neighboring counties with their EMS needs through mutual aid agreements.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------------------|-------------------|-------------------|-------------------|
| Chief of Emergency Services | 1 | 1 | 1 |
| Assistant Chief of Emergency Services | 1 | 1 | 1 |
| Shift Supervisor | 2 | 2 | 2 |
| Paramedic | 15 | 15 | 15 |
| EMT | 4 | 4 | 4 |
| Cardiac Technician | 1 | 1 | 1 |
| Paramedic (part-time) | 15 | 15 | 15 |
| EMT (part-time) | 8 | 8 | 8 |
| Total Positions | 47 | 47 | 47 |

FY 2019-20 BUDGET HIGHLIGHTS

- Technical services include \$55,000 for fees paid to the private EMS billing company for their services.
- Rentals include \$2,400 for payments to rent the Waverly Hall and Pine Mountain stations.
- Dues and fees include \$11,000 for the annual state required license fee paid to the Georgia Department of Public Health and \$1,000 for credit card processing fees for a total of \$12,000.

EMERGENCY MEDICAL SERVICES

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|------------------|------------------|------------------|------------------|------------------|
| 08-511100 | Regular Employees | 1,219,490 | 1,216,308 | 1,169,000 | 1,169,000 | 1,169,000 |
| 08-511300 | Overtime | 282,470 | 341,961 | 335,000 | 335,000 | 335,000 |
| 08-512100 | Group Insurance | 183,785 | 187,305 | 185,000 | 185,000 | 185,000 |
| 08-512200 | FICA | 87,184 | 96,613 | 93,500 | 93,500 | 93,500 |
| 08-512300 | Medicare | 20,388 | 22,595 | 21,800 | 21,800 | 21,800 |
| 08-512400 | Retirement Contributions | 139,973 | 163,808 | 167,000 | 167,000 | 167,000 |
| 08-512600 | Unemployment Insurance | 1,208 | 1,520 | 1,100 | 1,100 | 1,100 |
| 08-512700 | Workers' Compensation | 63,231 | 64,000 | 98,000 | 98,000 | 98,000 |
| Total Personal Services and Employee Benefits | | 1,997,729 | 2,094,110 | 2,070,400 | 2,070,400 | 2,070,400 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 08-521300 | Technical Services | 50,718 | 55,000 | 55,000 | 55,000 | 55,000 |
| 08-522210 | Repairs and Maintenance-Equipment | 11,672 | 14,000 | 14,000 | 14,000 | 14,000 |
| 08-522220 | Repairs and Maintenance-Building | 1,514 | 2,000 | 2,000 | 2,000 | 2,000 |
| 08-522260 | Repairs and Maintenance-Vehicle | 44,559 | 40,000 | 35,000 | 35,000 | 35,000 |
| 08-522310 | Rentals | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 |
| 08-523210 | Communications-Telephone | 8,166 | 10,000 | 10,000 | 10,000 | 10,000 |
| 08-523250 | Communications-Postage | 1 | 50 | 50 | 50 | 50 |
| 08-523500 | Travel | 1,133 | 1,000 | 1,500 | 1,500 | 1,500 |
| 08-523600 | Dues and Fees | 11,815 | 12,000 | 12,000 | 12,000 | 12,000 |
| 08-523700 | Education and Training | 250 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Purchased / Contracted Services | | 132,228 | 137,450 | 132,950 | 132,950 | 132,950 |

Supplies

| | | | | | | |
|-----------------------|-----------------------------|----------------|----------------|----------------|----------------|----------------|
| 08-531101 | General Supplies-Office | 712 | 3,000 | 3,000 | 2,000 | 2,000 |
| 08-531120 | General Supplies-Janitorial | 2,740 | 3,000 | 3,000 | 3,000 | 3,000 |
| 08-531150 | General Supplies-Tires | 8,310 | 7,000 | 7,000 | 7,000 | 7,000 |
| 08-531160 | General Supplies-Medical | 39,851 | 34,000 | 42,000 | 42,000 | 42,000 |
| 08-531210 | Water/Sewer | 0 | 0 | 1,200 | 1,200 | 1,200 |
| 08-531230 | Electric | 0 | 0 | 26,500 | 26,500 | 26,500 |
| 08-531240 | Bottled Gas | 0 | 0 | 2,500 | 2,500 | 2,500 |
| 08-531270 | Gasoline/Diesel/Oil | 47,311 | 55,000 | 55,000 | 55,000 | 55,000 |
| 08-531600 | Small Equipment | 97 | 1,000 | 1,000 | 1,000 | 1,000 |
| 08-531710 | Uniforms | 4,256 | 7,500 | 10,000 | 7,500 | 7,500 |
| Total Supplies | | 103,277 | 110,500 | 151,200 | 147,700 | 147,700 |

Capital Outlays

| | | | | | | |
|------------------------------|-------------|----------|---------------|----------|----------|----------|
| 08-542100 | Rescue Tool | 0 | 20,000 | 0 | 0 | 0 |
| 08-542200 | Vehicles | 0 | 30,000 | 0 | 0 | 0 |
| Total Capital Outlays | | 0 | 50,000 | 0 | 0 | 0 |

EMERGENCY MEDICAL SERVICES

Other Costs

| | | | | | | |
|---|--------------------------|------------------|------------------|------------------|------------------|------------------|
| 08-573001 | State Highway Impact Fee | 250 | 500 | 250 | 250 | 250 |
| Total Other Costs | | 250 | 500 | 250 | 250 | 250 |
| Total Emergency Medical Services | | 2,233,484 | 2,392,560 | 2,354,800 | 2,351,300 | 2,351,300 |



New ambulances for EMS purchased with SPLOST-2019 funds.

EXTENSION SERVICE

DEPARTMENT PROFILE

This department, under the direction of the University of Georgia Cooperative Extension, distributes updated agricultural research material to local agricultural producers, farmers, and homeowners. This department has three program areas: Agriculture & Natural Resources, Family & Consumer Sciences, and 4-H Youth Development. The Agriculture & Natural Resources program provides soil, water, and forage testing, insect identification, plant disease diagnostics, and educational workshops on lawns, pastures, vegetables, sustainable agriculture, and livestock. The Family & Consumer Sciences program deals with all aspects of the economics and management of the home and community including nutrition, food preparation, parenting, early childhood education, and family economics. The 4-H Youth Development program assists 4th-12th graders in acquiring knowledge, developing life skills, and forming attitudes that will enable them to become self-directing, productive, and contributing members of society.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|-------------------------------------|-------------------|-------------------|-------------------|
| Extension Agent (supplement) | 2 | 2 | 2 |
| Secretary (supplement) | 1 | 1 | 1 |
| 4-H Program Assistant (supplement) | 1 | 1 | 1 |
| 4-H Program Assistant (county paid) | 0 | 1 | 1 |
| 4-H Program Assistant (part-time) | 1 | 0 | 0 |
| Total Positions | 5 | 5 | 5 |

FY 2019-20 BUDGET HIGHLIGHTS

- No significant changes from the previous fiscal year.

EXTENSION SERVICE

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|---------------|---------------|---------------|---------------|---------------|
| 04-511100 | Regular Employees | 59,239 | 68,525 | 71,300 | 70,300 | 70,300 |
| 04-512100 | Group Insurance | 645 | 7,493 | 7,200 | 7,200 | 7,200 |
| 04-512200 | FICA | 3,672 | 4,249 | 4,462 | 4,400 | 4,400 |
| 04-512300 | Medicare | 858 | 994 | 1,035 | 1,020 | 1,020 |
| 04-512400 | Retirement Contributions | 5,239 | 3,259 | 2,825 | 2,700 | 2,700 |
| 04-512410 | Teachers' Retirement | 7,644 | 9,888 | 10,300 | 10,300 | 10,300 |
| 04-512600 | Unemployment Insurance | 233 | 185 | 185 | 185 | 185 |
| 04-512700 | Workers' Compensation | 232 | 500 | 927 | 877 | 877 |
| Total Personal Services and Employee Benefits | | 77,762 | 95,093 | 98,234 | 96,982 | 96,982 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|---------------|---------------|---------------|---------------|---------------|
| 04-521320 | Technical Services-Computers | 327 | 500 | 500 | 500 | 500 |
| 04-522210 | Repairs and Maintenance-Equipment | 0 | 500 | 500 | 500 | 500 |
| 04-522220 | Repairs and Maintenance-Building | 48 | 511 | 500 | 500 | 500 |
| 04-523210 | Communications-Telephone | 2,124 | 3,000 | 3,000 | 3,000 | 3,000 |
| 04-523250 | Communications-Postage | 373 | 400 | 400 | 400 | 400 |
| 04-523500 | Travel | 10,642 | 6,000 | 8,000 | 8,000 | 8,000 |
| 04-523600 | Dues and Fees | 224 | 400 | 400 | 400 | 400 |
| 04-523700 | Education and Training | 0 | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Purchased / Contracted Services | | 13,738 | 13,311 | 15,300 | 15,300 | 15,300 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|--------------|--------------|--------------|--------------|--------------|
| 04-531101 | General Supplies-Office | 1,954 | 2,000 | 2,000 | 2,000 | 2,000 |
| 04-531210 | Water/Sewer | 0 | 0 | 1,200 | 1,200 | 1,200 |
| 04-531230 | Electric | 0 | 0 | 5,500 | 5,500 | 5,500 |
| 04-531600 | Small Equipment | 499 | 500 | 500 | 500 | 500 |
| Total Supplies | | 2,453 | 2,500 | 9,200 | 9,200 | 9,200 |

| | | | | | | |
|--------------------------------|--|---------------|----------------|----------------|----------------|----------------|
| Total Extension Service | | 93,953 | 110,904 | 122,734 | 121,482 | 121,482 |
|--------------------------------|--|---------------|----------------|----------------|----------------|----------------|

FACILITIES MAINTENANCE

DEPARTMENT PROFILE

The Facilities Maintenance Department maintains approximately 40+/- county-owned buildings, performs county-wide preventive maintenance functions, and provides janitorial services for the courthouse, administration building, community development building, 911 center, and the 4-H building. This department also constructs small projects, conducts minor renovations, assists with major renovations, and resolves building related complaints on a county-wide basis.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|--|-------------------|-------------------|-------------------|
| Director | 1 | 1 | 1 |
| Senior Facilities Maintenance Technician | 1 | 1 | 1 |
| Facilities Maintenance Technician | 1 | 1 | 1 |
| Custodian | 1 | 1 | 1 |
| Inmates | 6-8 | 6-8 | 6-8 |
| Total Positions | 4 | 4 | 4 |

FY 2019-20 BUDGET HIGHLIGHTS

- Repairs and maintenance for building expenses consists of \$85,000 for general building repairs and maintenance.
- Contract labor expenses include \$27,000 to have the city of West Point maintain the rights-of-way and main entrances to the Northwest Harris Business Park under a previous contractual arrangement.

FACILITIES MAINTENANCE

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 06-511100 | Regular Employees | 137,913 | 145,282 | 164,400 | 147,500 | 147,500 |
| 06-512100 | Group Insurance | 30,013 | 29,969 | 28,000 | 28,000 | 28,000 |
| 06-512200 | FICA | 8,314 | 8,698 | 10,547 | 9,500 | 9,500 |
| 06-512300 | Medicare | 1,944 | 2,035 | 2,400 | 2,150 | 2,150 |
| 06-512400 | Retirement Contributions | 17,612 | 19,528 | 21,821 | 20,100 | 20,100 |
| 06-512600 | Unemployment Insurance | 100 | 152 | 152 | 152 | 152 |
| 06-512700 | Workers' Compensation | 4,176 | 4,500 | 8,841 | 8,000 | 8,000 |
| Total Personal Services and Employee Benefits | | 200,072 | 210,164 | 236,161 | 215,402 | 215,402 |

Purchased / Contracted Services

| | | | | | | |
|--|------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 06-521321 | Technical Services-Alarms/Software | 10,234 | 16,000 | 44,000 | 15,000 | 15,000 |
| 06-522210 | Repairs and Maintenance-Equipment | 3,144 | 3,500 | 3,500 | 3,500 | 3,500 |
| 06-522220 | Repairs and Maintenance-Buildings | 81,837 | 85,000 | 85,000 | 85,000 | 85,000 |
| 06-522260 | Repairs and Maintenance-Vehicles | 1,549 | 2,100 | 2,100 | 2,100 | 2,100 |
| 06-523001 | Extermination | 31,130 | 30,000 | 25,000 | 25,000 | 25,000 |
| 06-523003 | Septic Tank Service-LEC & Others | 8,246 | 21,000 | 15,000 | 15,000 | 15,000 |
| 06-523210 | Communications-Telephone | 1,158 | 2,000 | 2,000 | 2,000 | 2,000 |
| 06-523500 | Travel | 0 | 1,500 | 1,500 | 1,500 | 1,500 |
| 06-523600 | Dues and Fees | 0 | 2,600 | 2,600 | 2,600 | 2,600 |
| 06-523700 | Education and Training | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| 06-523850 | Contract Labor | 0 | 0 | 27,000 | 27,000 | 27,000 |
| Total Purchased / Contracted Services | | 137,298 | 164,700 | 208,700 | 179,700 | 179,700 |

Supplies

| | | | | | | |
|-----------------------|-----------------------------|----------------|----------------|----------------|----------------|----------------|
| 06-531101 | General Supplies-Office | 201 | 400 | 400 | 200 | 200 |
| 06-531120 | General Supplies-Janitorial | 7,630 | 8,000 | 8,000 | 8,000 | 8,000 |
| 06-531130 | General Supplies-Hardware | 2,374 | 4,000 | 3,000 | 3,000 | 3,000 |
| 06-531150 | General Supplies-Tires | 755 | 800 | 800 | 800 | 800 |
| 06-531210 | Water/Sewer | 97,533 | 47,000 | 11,000 | 11,000 | 11,000 |
| 06-531230 | Electricity | 267,799 | 277,750 | 140,000 | 140,000 | 140,000 |
| 06-531240 | Bottled Gas | 85,241 | 65,000 | 5,000 | 5,000 | 5,000 |
| 06-531270 | Gasoline/Diesel/Oil | 4,774 | 4,300 | 4,300 | 4,300 | 4,300 |
| 06-531600 | Small Equipment | 3,323 | 3,400 | 3,400 | 3,400 | 3,400 |
| 06-531710 | Uniforms | 240 | 300 | 300 | 300 | 300 |
| Total Supplies | | 469,870 | 410,950 | 176,200 | 176,000 | 176,000 |

Capital Outlays

| | | | | | | |
|------------------------------|----------------|----------|----------|---------------|----------|----------|
| 06-542200 | Courthouse ERU | 0 | 0 | 96,000 | 0 | 0 |
| Total Capital Outlays | | 0 | 0 | 96,000 | 0 | 0 |

Other Costs

| | | | | | | |
|-------------------------------------|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 06-573001 | State Highway Impact Fee | 50 | 0 | 50 | 50 | 50 |
| Total Other Costs | | 50 | 0 | 50 | 50 | 50 |
| Total Facilities Maintenance | | 807,290 | 785,814 | 717,111 | 571,152 | 571,152 |

INFORMATION TECHNOLOGY

DEPARTMENT PROFILE

The Information Technology Department is responsible for the county-wide computer network including the acquisition, implementation, and maintenance of the county's Local Area Network (LAN), Wide Area Network, (WAN), and all wireless networks. This department maintains about 11 servers at seven different locations, over 250 desktop and laptop computers, multi-building security camera systems, network electronics, and other related technology such as printers, fax machines, and copiers. This department also maintains the county's internet connections, all county software including e-mail, back-up, and network security, and oversees various licenses and agreements. The IT Manager also conducts periodic computer training for all county employees on items of interest.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|--------------------------------|-------------------|-------------------|-------------------|
| Information Technology Manager | 1 | 1 | 1 |
| Total Positions | 1 | 1 | 1 |

FY 2019-20 BUDGET HIGHLIGHTS

- Technical services include \$40,000 for a new and larger county-wide email system and \$40,000 for maintenance agreements for off-site back up services, external and internal anti-virus protection systems, and staff training for a total of \$80,000.
- Communications internet services expenses include \$43,000 for county-wide internet services from various providers including Point Broadband, Charter-Spectrum, AT&T, an increase in broadband width, and support for new facilities being added to the main network.
- Software expenses include \$15,000 for county-wide upgrades to computer operating systems and productivity software.
- Capital outlay expenses include \$65,000 for a replacement telephone system for the courthouse, administration building, old library, and community development building.

INFORMATION TECHNOLOGY

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|---------------|---------------|----------------|---------------|---------------|
| 51-511100 | Regular Employees | 46,697 | 57,284 | 91,040 | 58,800 | 58,800 |
| 51-512100 | Group Insurance | 6,471 | 7,493 | 15,200 | 7,700 | 7,700 |
| 51-512200 | FICA | 2,689 | 3,552 | 5,700 | 3,700 | 3,700 |
| 51-512300 | Medicare | 629 | 831 | 1,400 | 900 | 900 |
| 51-512400 | Retirement Contributions | 4,718 | 6,404 | 11,800 | 7,200 | 7,200 |
| 51-512600 | Unemployment Insurance | 51 | 50 | 88 | 50 | 50 |
| 51-512700 | Workers' Compensation | 18 | 100 | 2,150 | 500 | 500 |
| Total Personal Services and Employee Benefits | | 61,273 | 75,714 | 127,378 | 78,850 | 78,850 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|---------------|---------------|----------------|----------------|----------------|
| 51-521321 | Technical Services | 13,043 | 10,000 | 80,000 | 80,000 | 80,000 |
| 51-522210 | Repairs and Maintenance-Equipment | 1,860 | 3,800 | 3,000 | 3,000 | 3,000 |
| 51-522260 | Repairs and Maintenance-Vehicle | 188 | 1,000 | 1,000 | 1,000 | 1,000 |
| 51-523210 | Communications-Telephone | 405 | 800 | 1,200 | 900 | 900 |
| 51-523211 | Communications-Internet Services | 0 | 37,000 | 50,000 | 50,000 | 43,000 |
| 51-523500 | Travel | 2,013 | 4,000 | 4,000 | 4,000 | 4,000 |
| 51-523600 | Dues and Fees | 525 | 1,200 | 1,200 | 1,200 | 1,200 |
| 51-523700 | Education and Training | 906 | 2,500 | 2,500 | 2,500 | 2,500 |
| Total Purchased / Contracted Services | | 18,940 | 60,300 | 142,900 | 142,600 | 135,600 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|---------------|---------------|---------------|---------------|---------------|
| 51-531101 | General Supplies-Office | 574 | 500 | 700 | 700 | 700 |
| 51-531150 | General Supplies-Tires | 0 | 500 | 500 | 500 | 500 |
| 51-531270 | Gasoline/Diesel/Oil | 356 | 1,000 | 1,200 | 750 | 750 |
| 51-531400 | Books and Periodicals | 0 | 300 | 300 | 300 | 300 |
| 51-531600 | Small Equipment | 16,657 | 15,000 | 15,000 | 15,000 | 15,000 |
| 51-531710 | Uniforms | 0 | 250 | 500 | 250 | 250 |
| 51-531712 | Software | 14,771 | 40,000 | 15,000 | 15,000 | 15,000 |
| Total Supplies | | 32,358 | 57,550 | 33,200 | 32,500 | 32,500 |

Capital Outlays

| | | | | | | |
|------------------------------|-------------------------------------|----------|----------|---------------|----------|---------------|
| 51-542400 | Courthouse/Admin./Comm. Dev. Phones | 0 | 0 | 65,000 | 0 | 65,000 |
| Total Capital Outlays | | 0 | 0 | 65,000 | 0 | 65,000 |

| | | | | | | |
|-------------------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Information Technology | | 112,571 | 193,564 | 368,478 | 253,950 | 311,950 |
|-------------------------------------|--|----------------|----------------|----------------|----------------|----------------|

JAIL

OFFICE PROFILE

The county jail, under the direction of the elected Sheriff, is a 100-bed facility that is a holding facility for men and women charged with a criminal offense waiting for a court appearance and for persons already sentenced but waiting for a transfer to a state or federal facility. The county jail also holds persons found guilty of certain misdemeanors and sentenced to twelve months or less. This facility does not hold juveniles.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---|-------------------|-------------------|-------------------|
| Jail Administrator (Major) | 1 | 1 | 1 |
| Assistant Jail Administrator (Lieutenant) | 1 | 1 | 1 |
| Corporal | 4 | 4 | 4 |
| Detention Officer | 19 | 19 | 19 |
| Total Positions | 25 | 25 | 25 |

FY 2019-20 BUDGET HIGHLIGHTS

- Contract labor expenses include \$135,000 for inmate medical service expenses and \$190,000 for inmate food service expenses both performed by separate private companies for a total of \$325,000.
- Small equipment expenses include \$3,500 for a replacement ice machine for the kitchen.

JAIL

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|------------------|------------------|------------------|------------------|------------------|
| 11-511100 | Regular Employees | 901,537 | 935,605 | 985,000 | 985,000 | 985,000 |
| 11-511300 | Overtime | 7,777 | 8,140 | 10,200 | 10,200 | 10,200 |
| 11-512100 | Group Insurance | 187,809 | 187,305 | 180,100 | 180,100 | 180,100 |
| 11-512200 | FICA | 53,317 | 58,513 | 62,000 | 62,000 | 62,000 |
| 11-512300 | Medicare | 12,468 | 13,685 | 14,500 | 14,500 | 14,500 |
| 11-512400 | Retirement Contributions | 109,509 | 122,821 | 128,000 | 128,000 | 128,000 |
| 11-512600 | Unemployment Insurance | 727 | 950 | 1,000 | 1,000 | 1,000 |
| 11-512700 | Workers' Compensation | 25,660 | 26,000 | 48,000 | 48,000 | 48,000 |
| Total Personal Services and Employee Benefits | | 1,298,804 | 1,353,019 | 1,428,800 | 1,428,800 | 1,428,800 |

Purchased / Contracted Services

| | | | | | | |
|--|-------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 11-521310 | Technical Services-Maint. Agreement | 34,825 | 17,790 | 17,790 | 17,790 | 17,790 |
| 11-522210 | Repairs and Maintenance-Equipment | 2,413 | 5,500 | 3,500 | 3,500 | 3,500 |
| 11-522220 | Repairs and Maintenance-Building | 19,037 | 22,000 | 22,000 | 22,000 | 22,000 |
| 11-523210 | Communications-Telephone | 16,946 | 20,000 | 20,000 | 20,000 | 20,000 |
| 11-523500 | Travel | 1,861 | 2,500 | 2,500 | 2,500 | 2,500 |
| 11-523700 | Education and Training | 1,366 | 1,000 | 1,000 | 1,000 | 1,000 |
| 11-523850 | Contract Labor | 316,557 | 330,775 | 333,105 | 325,000 | 325,000 |
| Total Purchased / Contracted Services | | 393,005 | 399,565 | 399,895 | 391,790 | 391,790 |

Supplies

| | | | | | | |
|-----------------------|-----------------------------|---------------|---------------|---------------|---------------|---------------|
| 11-531101 | General Supplies-Office | 2,894 | 7,000 | 7,000 | 5,000 | 5,000 |
| 11-531120 | General Supplies-Janitorial | 26,530 | 25,000 | 25,000 | 25,000 | 25,000 |
| 11-531160 | General Supplies-Medical | 777 | 1,000 | 1,000 | 1,000 | 1,000 |
| 11-531210 | Water/Sewer | 0 | 15,000 | 7,500 | 7,500 | 7,500 |
| 11-531230 | Electricity | 0 | 0 | 27,000 | 27,000 | 27,000 |
| 11-531240 | Bottled Gas | 0 | 0 | 8,250 | 8,250 | 8,250 |
| 11-531600 | Small Equipment | 2,515 | 6,000 | 8,000 | 6,000 | 6,000 |
| 11-531710 | Uniforms | 4,318 | 8,500 | 8,500 | 8,500 | 8,500 |
| 11-531711 | Inmate Clothing | 3,027 | 7,000 | 7,000 | 7,000 | 7,000 |
| Total Supplies | | 40,061 | 69,500 | 99,250 | 95,250 | 95,250 |

Capital Outlays

| | | | | | | |
|------------------------------|-------------------|---------------|--------------|----------|----------|----------|
| 11-542500 | Kitchen Equipment | 10,000 | 7,000 | 0 | 0 | 0 |
| Total Capital Outlays | | 10,000 | 7,000 | 0 | 0 | 0 |

| | | | | | | |
|-------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Jail | | 1,741,870 | 1,829,084 | 1,927,945 | 1,915,840 | 1,915,840 |
|-------------------|--|------------------|------------------|------------------|------------------|------------------|

MAGISTRATE COURT

OFFICE PROFILE

The Chief Magistrate of the Magistrate Court is elected by the voters for four year terms. The Magistrate Court has criminal and civil jurisdictions. The **criminal** jurisdiction's responsibilities include issuing arrest and search warrants as well as good behavior bonds, conducting first appearances, setting bonds, extradition, committal, and warrant application hearings, and presiding over and conducting trials for county ordinance violations, misdemeanor bad checks, criminal trespass, alcohol beverage violations involving persons under 21 years of age, shoplifting, and possession of marijuana less than one ounce. The **civil** jurisdiction's responsibilities include the trial and adjudication of civil claims for \$15,000 or less, dispossessory and distress warrant proceedings, abandoned vehicles, foreclosures, and garnishments.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|--------------------------------|-------------------|-------------------|-------------------|
| Chief Magistrate (elected) | 1 | 1 | 1 |
| Magistrate (part-time) | 1 | 1 | 1 |
| Chief Deputy Court Clerk | 1 | 1 | 1 |
| Deputy Court Clerk | 1 | 1 | 1 |
| Deputy Court Clerk (part-time) | 1 | 1 | 1 |
| Total Positions | 5 | 5 | 5 |

FY 2019-20 BUDGET HIGHLIGHTS

- No significant changes from the previous fiscal year.

MAGISTRATE COURT

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 23-511100 | Regular Employees | 162,271 | 167,056 | 173,900 | 173,900 | 173,900 |
| 23-512100 | Group Insurance | 22,502 | 22,477 | 21,500 | 21,500 | 21,500 |
| 23-512200 | FICA | 9,864 | 10,358 | 10,830 | 10,830 | 10,830 |
| 23-512300 | Medicare | 2,307 | 2,423 | 2,530 | 2,530 | 2,530 |
| 23-512400 | Retirement Contributions | 17,194 | 17,132 | 17,700 | 17,700 | 17,700 |
| 23-512600 | Unemployment Insurance | 165 | 200 | 200 | 200 | 200 |
| 23-512700 | Workers' Compensation | 817 | 1,000 | 1,518 | 1,518 | 1,518 |
| Total Personal Services and Employee Benefits | | 215,120 | 220,646 | 228,178 | 228,178 | 228,178 |

Purchased / Contracted Services

| | | | | | | |
|--|--------------------------------------|--------------|---------------|---------------|---------------|---------------|
| 23-521310 | Technical Services -Maint. Agreement | 1,200 | 3,600 | 3,600 | 3,600 | 3,600 |
| 23-522210 | Repairs and Maintenance-Equipment | 0 | 1,500 | 1,500 | 1,500 | 1,500 |
| 23-523210 | Communications-Telephone | 1,111 | 1,500 | 1,500 | 1,500 | 1,500 |
| 23-523250 | Communications-Postage | 2,061 | 2,000 | 2,000 | 2,000 | 2,000 |
| 23-523500 | Travel | 1,954 | 2,500 | 2,500 | 2,500 | 2,500 |
| 23-523700 | Education and Training | 155 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Purchased / Contracted Services | | 6,481 | 12,100 | 12,100 | 12,100 | 12,100 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|--------------|--------------|--------------|--------------|--------------|
| 23-531101 | General Supplies-Office | 3,293 | 2,600 | 3,000 | 3,000 | 3,000 |
| 23-531400 | Books and Periodicals | 2,975 | 1,350 | 3,000 | 3,000 | 3,000 |
| 23-531600 | Small Equipment | 2,251 | 2,428 | 2,428 | 2,428 | 2,428 |
| Total Supplies | | 8,519 | 6,378 | 8,428 | 8,428 | 8,428 |

| | | | | | | |
|-------------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Magistrate Court | | 230,120 | 239,124 | 248,706 | 248,706 | 248,706 |
|-------------------------------|--|----------------|----------------|----------------|----------------|----------------|

NON-DEPARTMENTAL

DEPARTMENT PROFILE

This department consists of several large expenditures that are not contained in other departmental budgets including employee health reimbursements, rental of postage machine, rental of county-wide copiers, property and casualty insurance for all county-owned buildings and vehicles, and annual dues for the River Valley Regional Commission and the Georgia Forestry Commission. This department also includes other expenses such as county-wide copy paper, indigent burials, insurance claims and judgements against the county, and the contingency account.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------------|-------------------|-------------------|-------------------|
| No Positions in this Department | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- Personal services expenses have increased \$75,000 to fund dependent health coverage that increased from 14% to 25%. Next fiscal year, this amount will be in each departmental budget.
- Dues and fees include \$30,000 for the River Valley Regional Commission (RVRC) membership dues and \$23,000 for the Georgia Forestry Commission dues for a total of \$53,000.

NON-DEPARTMENTAL

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|-----------------------------------|----------|---------------|---------------|---------------|----------------|
| 35-512120 | Health Reimbursement Arrangements | 0 | 85,000 | 85,000 | 85,000 | 85,000 |
| 35-512100 | Dependent Health Coverage | 0 | 0 | 0 | 0 | 75,000 |
| Total Personal Services and Employee Benefits | | 0 | 85,000 | 85,000 | 85,000 | 160,000 |

Purchased / Contracted Services

| | | | | | | |
|--|----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 35-522322 | Rental of Postage Machine | 5,542 | 7,500 | 8,500 | 8,500 | 8,500 |
| 35-522323 | Rental of Copiers | 68,892 | 45,000 | 51,000 | 51,000 | 51,000 |
| 35-523100 | Property and Casualty Insurance | 172,248 | 200,000 | 200,000 | 200,000 | 200,000 |
| 35-523211 | Communications-Internet Services | 48,280 | 0 | 0 | 0 | 0 |
| 35-523600 | Dues and Fees | 85,819 | 53,000 | 58,000 | 58,000 | 53,000 |
| Total Purchased / Contracted Services | | 380,781 | 305,500 | 317,500 | 317,500 | 312,500 |

Supplies

| | | | | | | |
|-----------------------|-------------------------------|--------------|---------------|---------------|---------------|---------------|
| 35-531100 | General Supplies – Copy Paper | 4,830 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Supplies | | 4,830 | 10,000 | 10,000 | 10,000 | 10,000 |

Other Costs

| | | | | | | |
|--------------------------|---------------------------------|--------------|--------------|--------------|--------------|--------------|
| 35-573003 | Indigent Burials | 4,000 | 3,000 | 4,000 | 4,000 | 4,000 |
| 35-573110 | Insurance Claims and Judgements | 0 | 5,000 | 5,000 | 5,000 | 5,000 |
| 35-579000 | Contingency | 0 | 0 | 0 | 0 | 0 |
| Total Other Costs | | 4,000 | 8,000 | 9,000 | 9,000 | 9,000 |

| | | | | | | |
|-------------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Non-Departmental | | 389,611 | 408,500 | 421,500 | 421,500 | 491,500 |
|-------------------------------|--|----------------|----------------|----------------|----------------|----------------|

PRISON

DEPARTMENT PROFILE

This department, under the direction of the County Manager, consists of a 156-bed county correctional facility that houses minimum to medium security male state inmates for sentencing of one or more years. This facility operates an inmate labor program that allows the inmates to work on county property and provide county services including lawn care, janitorial services, garbage collection, vehicle repair, and other services. This department also contracts out inmates to several neighboring counties and cities to perform public work projects. The major revenue sources for this department is a per day fee for each inmate paid from the Georgia Department of Corrections and a per day fee paid from the contracting counties and cities.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|------------------------|-------------------|-------------------|-------------------|
| Warden | 1 | 1 | 1 |
| Deputy Warden | 1 | 1 | 1 |
| Lieutenant | 2 | 2 | 2 |
| Sergeant | 4 | 4 | 4 |
| Corporal | 1 | 1 | 1 |
| Correctional Officer | 19 | 19 | 21 |
| Counselor | 1 | 1 | 1 |
| Executive Assistant | 1 | 1 | 1 |
| Inmates (Inside) | 30 | 30 | 30 |
| Total Positions | 30 | 30 | 32 |

FY 2019-20 BUDGET HIGHLIGHTS

- Prison inmate housing revenue received from the state has increased due to the state increasing the inmate per diem from \$20 per day to \$22 per day beginning July 1, 2019, an increase to the county of over \$100,000 per year.
- Prison bed capacity increased from 150 to 156 beginning July 1, 2019 to obtain more state inmates to perform more local work, an increase to the county of about \$48,000 per year.
- Personal services have increased \$43,888 (salary and benefits) to hire a new full-time correctional officer position for the West Point detail that was previously approved.
- Contract labor consists of \$126,000 for a private company to perform inmate medical services.
- General supplies for inmate food expenses include \$250,000 to purchase bulk food for the inmates to prepare.
- Capital outlay expenses include \$6,500 for a new commercial mower, \$41,000 for a replacement inmate transport van, and \$10,000 for a replacement dishwasher for a total of \$57,500.

PRISON

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|------------------|------------------|------------------|------------------|------------------|
| 15-511100 | Regular Employees | 1,033,421 | 1,082,184 | 1,151,500 | 1,151,500 | 1,151,500 |
| 15-511300 | Overtime | 16,491 | 24,526 | 14,000 | 14,000 | 14,000 |
| 15-512100 | Group Insurance | 191,545 | 234,759 | 230,000 | 230,000 | 230,000 |
| 15-512200 | FICA | 63,395 | 68,686 | 72,300 | 72,300 | 72,300 |
| 15-512300 | Medicare | 14,826 | 16,080 | 16,950 | 16,950 | 16,950 |
| 15-512400 | Retirement Contributions | 125,284 | 142,877 | 152,200 | 152,200 | 152,200 |
| 15-512600 | Unemployment Insurance | 847 | 1,180 | 1,238 | 1,238 | 1,238 |
| 15-512700 | Workers' Compensation | 29,559 | 30,750 | 56,400 | 56,400 | 56,400 |
| Total Personal Services and Employee Benefits | | 1,475,368 | 1,601,042 | 1,694,588 | 1,694,588 | 1,694,588 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 15-521200 | Professional Services | 14,902 | 10,000 | 3,000 | 3,000 | 3,000 |
| 15-522210 | Repairs and Maintenance-Equipment | 11,587 | 14,000 | 14,000 | 14,000 | 14,000 |
| 15-522220 | Repairs and Maintenance-Building | 22,008 | 12,000 | 12,000 | 12,000 | 12,000 |
| 15-522260 | Repairs and Maintenance-Vehicle | 3,737 | 10,000 | 10,000 | 5,000 | 5,000 |
| 15-523002 | Septic Tank Service | 11,245 | 18,000 | 18,000 | 18,000 | 18,000 |
| 15-523210 | Communications-Telephone | 4,537 | 4,500 | 4,800 | 4,800 | 4,800 |
| 15-523500 | Travel | 332 | 500 | 500 | 500 | 500 |
| 15-523600 | Dues and Fees | 0 | 2,700 | 200 | 200 | 200 |
| 15-523700 | Education and Training | 185 | 750 | 750 | 750 | 750 |
| 15-523850 | Contract Labor-Inmate Medical | 360,252 | 124,000 | 124,000 | 124,000 | 126,000 |
| Total Purchased / Contracted Services | | 428,785 | 196,450 | 187,250 | 182,250 | 184,250 |

Supplies

| | | | | | | |
|-----------------------|-------------------------------|---------------|----------------|----------------|----------------|----------------|
| 15-531101 | General Supplies-Office | 2,246 | 2,800 | 2,800 | 2,800 | 2,800 |
| 15-531120 | General Supplies-Janitorial | 16,846 | 17,000 | 17,000 | 17,000 | 17,000 |
| 15-531150 | General Supplies-Tires | 2,261 | 3,000 | 3,000 | 3,000 | 3,000 |
| 15-531171 | General Supplies Security | 2,725 | 3,000 | 3,000 | 3,000 | 3,000 |
| 15-531172 | General Supplies-Inmate | 15,414 | 17,000 | 18,000 | 18,000 | 18,000 |
| 15-531210 | Water/Sewer | 0 | 15,000 | 63,000 | 63,000 | 63,000 |
| 15-531230 | Electricity | 0 | 0 | 55,000 | 55,000 | 55,000 |
| 15-531240 | Bottled Gas | 0 | 0 | 37,000 | 37,000 | 37,000 |
| 15-531270 | Gasoline/Diesel/Oil | 14,643 | 10,000 | 15,000 | 15,000 | 15,000 |
| 15-531300 | General Supplies -Inmate Food | 0 | 245,000 | 250,000 | 250,000 | 250,000 |
| 15-531600 | Small Equipment | 10,694 | 10,000 | 13,000 | 13,000 | 13,000 |
| 15-531710 | Uniforms | 9,995 | 10,000 | 10,000 | 10,000 | 10,000 |
| 15-531711 | Inmate Clothing | 15,454 | 15,400 | 16,400 | 16,400 | 16,400 |
| Total Supplies | | 90,278 | 348,200 | 503,200 | 503,200 | 503,200 |

PRISON

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Capital Outlays

| | | | | | | |
|------------------------------|--------------------------|----------------|----------------|---------------|---------------|---------------|
| 15-542100 | Commercial Mower | 6,100 | 0 | 6,500 | 6,500 | 6,500 |
| 15-542200 | Vehicle | 0 | 27,000 | 41,000 | 41,000 | 41,000 |
| 15-542300 | Water Heaters (2) | 0 | 23,000 | 0 | 0 | 0 |
| 15-542300 | Locking System /Intercom | 0 | 50,000 | 0 | 0 | 0 |
| 15-542400 | Camera System Upgrade | 123,865 | 0 | 0 | 0 | 0 |
| 15-542500 | Washing Machine | 10,000 | 0 | 0 | 0 | 0 |
| 15-542500 | Dishwasher | 0 | 0 | 10,000 | 10,000 | 10,000 |
| Total Capital Outlays | | 139,965 | 100,000 | 57,500 | 57,500 | 57,500 |

| | | | | | | |
|---------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Prison | | 2,134,396 | 2,245,692 | 2,442,538 | 2,437,538 | 2,439,538 |
|---------------------|--|------------------|------------------|------------------|------------------|------------------|

PROBATE COURT

OFFICE PROFILE

The Judge of the Probate Court is a non-partisan constitutional officer elected by the voters of the county to serve four year terms. The Probate Court has exclusive and original jurisdiction over the probate of wills, administration of estates, and the appointment of guardians and conservators for minors and incapacitated adults. Additionally, the Probate Court hears county-wide misdemeanor traffic cases except those in the city limits and other misdemeanor offenses including game and fish violations. This court also issues marriage licenses, weapons carry licenses, residency verifications, and public fireworks display permits. The Judge of the Probate Court also performs various administrative duties such as administering oaths of office to elected officials and approving and recording required bonds of those officials.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|-------------------------------|-------------------|-------------------|-------------------|
| Probate Court Judge (elected) | 1 | 1 | 1 |
| Chief Deputy Court Clerk | 1 | 1 | 1 |
| Deputy Court Clerk | 2 | 2 | 3 |
| Total Positions | 4 | 4 | 5 |

FY 2019-20 BUDGET HIGHLIGHTS

- Personal services expenses have increased \$42,788 (salary and benefits) for a new full-time deputy court clerk position.
- Professional services include \$2,000 for attorney fees for guardianship proceedings.
- Technical services include \$5,000 for computer maintenance agreements, interpreters, and witness fees.

PROBATE COURT

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 09-511100 | Regular Employees | 154,195 | 166,829 | 209,000 | 177,000 | 205,500 |
| 09-511300 | Overtime | 4,174 | 0 | 0 | 0 | 0 |
| 09-512100 | Group Insurance | 21,504 | 29,969 | 36,500 | 29,000 | 36,500 |
| 09-512200 | FICA | 9,325 | 10,344 | 13,021 | 11,000 | 12,800 |
| 09-512300 | Medicare | 2,181 | 2,420 | 3,152 | 2,600 | 3,100 |
| 09-512400 | Retirement Contributions | 19,250 | 21,213 | 26,550 | 22,000 | 26,200 |
| 09-512600 | Unemployment Insurance | 109 | 152 | 223 | 185 | 223 |
| 09-512700 | Workers' Compensation | 779 | 1,000 | 1,780 | 1,500 | 1,750 |
| Total Personal Services and Employee Benefits | | 211,517 | 231,927 | 290,226 | 243,285 | 286,073 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|---------------|---------------|---------------|---------------|---------------|
| 09-521200 | Professional Services | 1,034 | 2,000 | 2,200 | 2,000 | 2,000 |
| 09-521300 | Technical Services | 1,493 | 12,450 | 13,450 | 5,000 | 5,000 |
| 09-522210 | Repairs and Maintenance-Equipment | 125 | 1,000 | 1,100 | 1,000 | 1,000 |
| 09-522220 | Repairs and Maintenance-Building | 0 | 0 | 1,000 | 0 | 0 |
| 09-523210 | Communications-Telephone | 657 | 660 | 720 | 720 | 720 |
| 09-523250 | Communications-Postage | 1,517 | 1,000 | 2,000 | 2,000 | 2,000 |
| 09-523400 | Printing and Binding | 0 | 450 | 500 | 500 | 500 |
| 09-523500 | Travel | 3,067 | 8,200 | 8,500 | 8,200 | 8,200 |
| 09-523600 | Dues and Fees | 1,220 | 1,700 | 2,000 | 2,000 | 2,000 |
| 09-523700 | Education and Training | 1,595 | 1,200 | 1,500 | 1,500 | 1,500 |
| Total Purchased / Contracted Services | | 10,708 | 28,660 | 32,970 | 22,920 | 22,920 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|---------------|---------------|---------------|---------------|---------------|
| 09-531101 | General Supplies-Office | 14,212 | 15,500 | 16,000 | 15,500 | 15,500 |
| 09-531300 | Food | 0 | 0 | 1,500 | 0 | 0 |
| 09-531600 | Small Equipment | 2,581 | 3,500 | 4,000 | 3,500 | 3,500 |
| 09-531700 | Uniforms | 0 | 0 | 500 | 0 | 0 |
| Total Supplies | | 16,793 | 19,000 | 22,000 | 19,000 | 19,000 |

| | | | | | | |
|----------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Probate Court | | 239,018 | 279,587 | 345,196 | 285,205 | 327,993 |
|----------------------------|--|----------------|----------------|----------------|----------------|----------------|

PUBLIC WORKS

DEPARTMENT PROFILE

The Public Works Department maintains and repairs 486 miles of paved county roads, 86 miles of unpaved county roads, 32 bridge structures, and many culverts and storm drainage pipes in the unincorporated area of the county. This department also mows all county rights-of-ways, maintains ditches, trims trees, installs traffic signs, removes storm debris from county rights-of-way, and conducts in-house projects on an as-needed basis. This department also supervises contracted road and bridge work and large pipe and bridge replacements, prepares the annual LMIG list of resurfacing needs, and keeps the county road improvement program updated. This department issues driveway, utility encroachment, and timber permits, sells driveway pipe for installation within the county by private contractors, performs preliminary plan reviews regarding new roads for county acceptance, performs traffic studies, and responds to citizen complaints regarding traffic safety issues.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|----------------------------|------------|------------|------------|
| Director | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Construction Inspector | 1 | 1 | 1 |
| Heavy Equipment Operator | 5 | 5 | 5 |
| Light Equipment Operator | 6 | 6 | 6 |
| Mower Operator | 0 | 4 | 4 |
| Mower Operator (part-time) | 4 | 0 | 0 |
| Inmates | 5-7 | 5-7 | 5-7 |
| Total Positions | 18 | 18 | 18 |

FY 2019-20 BUDGET HIGHLIGHTS

- Professional services include \$48,000 for engineering services for the Melody Lakes Dam project and \$5,000 for engineering services as needed for a total of \$53,000.
- Technical services include \$12,000 for the annual underground fuel tank testing and extended warranties for various heavy equipment.
- Capital outlay expenses include \$12,500 for two new portable buildings, \$800,000 for the annual LMIG resurfacing projects, \$50,000 for LMIG safety project consisting of road restriping (the required 10% matches will come from SPLOST-2014), \$350,000 for the Melody Lakes Dam construction project, \$21,000 for a replacement hay baler, \$68,000 for two replacement pick-up trucks, and \$36,000 for two replacement fuel card readers for a total of \$1,337,500.
- Debt service expenses include paying the last payments of the existing five year lease-purchase agreement with Caterpillar for six pieces of heavy equipment from 2014 that ends during December 2019 for \$53,700 (principal and interest) and renewing a five-year lease-purchase agreement with Caterpillar and obtaining six pieces of new equipment consisting of a wheel loader, two motor graders, D5 bulldozer, track loader, and excavator for a total of \$55,000 (principal and interest) for ½ of the fiscal year from January to June, 2020 for a total of \$108,700.

PUBLIC WORKS

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 16-511100 | Regular Employees | 530,654 | 648,437 | 658,313 | 658,313 | 658,313 |
| 16-511300 | Overtime | 4,715 | 2,500 | 5,000 | 5,000 | 5,000 |
| 16-512100 | Group Insurance | 106,338 | 134,860 | 130,000 | 130,000 | 130,000 |
| 16-512200 | FICA | 31,519 | 40,356 | 41,150 | 41,150 | 41,150 |
| 16-512300 | Medicare | 7,371 | 9,438 | 9,700 | 9,700 | 9,700 |
| 16-512400 | Retirement Contributions | 61,336 | 86,914 | 84,000 | 84,000 | 84,000 |
| 16-512600 | Unemployment Insurance | 639 | 684 | 700 | 700 | 700 |
| 16-512700 | Workers' Compensation | 28,346 | 32,000 | 64,600 | 64,600 | 64,600 |
| Total Personal Services and Employee Benefits | | 770,918 | 955,189 | 993,463 | 993,463 | 993,463 |

Purchased / Contracted Services

| | | | | | | |
|--|-------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 16-521200 | Professional Services | 48,124 | 80,000 | 53,000 | 53,000 | 53,000 |
| 16-521300 | Technical Services | 0 | 12,000 | 12,000 | 12,000 | 12,000 |
| 16-522210 | Repairs and Maintenance-Equipment | 0 | 4,000 | 4,000 | 4,000 | 4,000 |
| 16-522220 | Repairs and Maintenance-Building | 0 | 3,000 | 3,000 | 3,000 | 3,000 |
| 16-522260 | Repairs and Maintenance-Vehicle | 63,869 | 67,000 | 70,000 | 67,000 | 67,000 |
| 16-522270 | Repairs and Maintenance-Road Damage | 49,323 | 11,077 | 40,000 | 40,000 | 40,000 |
| 16-523210 | Communications-Telephone | 1,472 | 1,200 | 2,000 | 2,000 | 2,000 |
| 16-523250 | Communications-Postage | 0 | 100 | 100 | 100 | 100 |
| 16-523500 | Travel | 392 | 1,500 | 1,500 | 1,500 | 1,500 |
| 16-523600 | Dues and Fees | 0 | 100 | 100 | 100 | 100 |
| 16-523700 | Education and Training | 183 | 2,500 | 3,500 | 3,500 | 3,500 |
| Total Purchased / Contracted Services | | 163,363 | 182,477 | 189,200 | 186,200 | 186,200 |

Supplies

| | | | | | | |
|-----------------------|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| 16-531101 | General Supplies-Office | 1,380 | 1,500 | 1,500 | 1,500 | 1,500 |
| 16-531131 | General Supplies-Road Materials | 148,158 | 160,000 | 175,000 | 175,000 | 175,000 |
| 16-531150 | General Supplies-Tires | 10,423 | 20,000 | 20,000 | 20,000 | 20,000 |
| 16-531230 | Electricity | 3,482 | 4,000 | 4,000 | 4,000 | 4,000 |
| 16-531270 | Gasoline/Diesel/Oil | 51,462 | 76,000 | 76,000 | 70,000 | 70,000 |
| 16-531591 | Pipe for Resale | 5,559 | 50,000 | 50,000 | 50,000 | 50,000 |
| 16-531600 | Small Equipment | 1,331 | 13,500 | 8,500 | 8,500 | 8,500 |
| 16-531710 | Uniforms | 12,572 | 18,000 | 18,000 | 18,000 | 18,000 |
| Total Supplies | | 234,367 | 343,000 | 353,000 | 347,000 | 347,000 |

PUBLIC WORKS

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Capital Outlays

| | | | | | | |
|------------------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| 16-541300 | Portable Storage Buildings (2) | 0 | 0 | 12,500 | 0 | 12,500 |
| 16-541400 | LMIG Resurfacing | 1,974,183 | 800,000 | 800,000 | 800,000 | 800,000 |
| 16-541400 | LMIG Safety | 0 | 0 | 50,000 | 50,000 | 50,000 |
| 16-541400 | Melody Lakes Dam Improvements | 0 | 350,000 | 350,000 | 350,000 | 350,000 |
| 16-542100 | Hay Rake | 0 | 8,500 | 0 | 0 | 0 |
| 16-542100 | Hay Baler | 0 | 0 | 21,000 | 21,000 | 21,000 |
| 16-542200 | Vehicle (2) | 0 | 64,000 | 68,000 | 68,000 | 68,000 |
| 16-542200 | Tractor/Mowers | 0 | 40,000 | 0 | 0 | 0 |
| 16-542400 | Fuel Pump Card Reader | 0 | 55,000 | 0 | 0 | 36,000 |
| Total Capital Outlays | | 1,974,183 | 1,317,500 | 1,301,500 | 1,289,000 | 1,337,500 |

Other Costs

| | | | | | | |
|--------------------------|--------------------------|------------|--------------|--------------|--------------|--------------|
| 16-573001 | State Highway Impact Fee | 915 | 1,200 | 1,200 | 1,200 | 1,200 |
| Total Other Costs | | 915 | 1,200 | 1,200 | 1,200 | 1,200 |

Debt Service

| | | | | | | |
|---------------------------|----------------------------|----------------|----------------|----------------|----------------|----------------|
| 16-581200 | Principal-Variou Equipment | 98,717 | 103,883 | 103,200 | 103,200 | 103,200 |
| 16-581200 | Principal-416F Backhoe | 9,113 | 6,240 | 0 | 0 | 0 |
| 16-581200 | Principal-320EL | 0 | 0 | 0 | 0 | 0 |
| 16-582200 | Interest-Variou Equipment | 6,879 | 3,512 | 5,500 | 5,500 | 5,500 |
| 16-582200 | Interest-416F Backhoe | 358 | 76 | 0 | 0 | 0 |
| 16-582200 | Interest-320EL | 0 | 0 | 0 | 0 | 0 |
| Total Debt Service | | 115,067 | 113,711 | 108,700 | 108,700 | 108,700 |

| | | | | | | |
|---------------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Public Works | | 3,258,813 | 2,913,077 | 2,947,063 | 2,925,563 | 2,974,063 |
|---------------------------|--|------------------|------------------|------------------|------------------|------------------|

RECREATION

DEPARTMENT PROFILE

The Recreation Department provides county-wide recreational programming to all citizens of the county. This department manages the Community Center, five parks (Pate Park, Moultrie Park, Soccer Complex, Pine Mountain Valley Park, and Ellerslie Park that is under construction), 23 miles of gravel “rails to trails” walking trails, and four miles of paved walking trails in Hamilton. The 100-acre **Pate Park** consist of six lighted ballfields, a lighted football field, two lighted tennis courts, two lighted basketball courts, two concession stands, two pavilions, and paved parking. The 29-acre **Moultrie Park** consists of seven ballfields of which five are lighted, concession stand, ½ mile paved looped walking trail, restrooms, pavilion, and paved parking. The 34-acre **Soccer Complex** consists of many soccer fields, two concession stands with restrooms, a pavilion with restrooms, 9/10 of a mile paved walking trail, and gravel parking. The 12-acre **Pine Mountain Valley Park** consists of a large pavilion, restrooms, tennis court, baseball field, basketball court, and a playground. The department offers numerous organized youth recreational programs through community associations including baseball/softball, football, basketball, track, wrestling, swimming, soccer, and cheerleading using both county and Board of Education facilities.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|-----------------------------------|------------|------------|------------|
| Director | 1 | 1 | 1 |
| Assistant Director | 1 | 1 | 1 |
| Maintenance Technician | 3 | 3 | 3 |
| Recreation Attendants (part-time) | 2 | 2 | 2 |
| Inmates | 12 | 12 | 12 |
| Total Positions | 7 | 7 | 7 |

FY 2019-20 BUDGET HIGHLIGHTS

- Repairs and maintenance to buildings include \$57,333 to repair the Ellerslie Park Lodge paid by insurance proceeds and \$4,000 for general building repairs for a total of \$61,333.
- Repairs and maintenance to sites includes \$125,000 to clean up the collected storm debris at Ellerslie Park and \$65,000 for general site maintenance for all parks for a total of \$190,000.
- Contract labor expenses include \$65,000 to hire umpires and officials for all recreational programming.
- Capital outlay expenses include \$30,000 to improve the soccer complex parking areas by county crews.

RECREATION

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 32-511100 | Regular Employees | 219,533 | 207,107 | 248,000 | 203,000 | 203,000 |
| 32-512100 | Group Insurance | 19,458 | 44,954 | 44,500 | 37,000 | 37,000 |
| 32-512200 | FICA | 13,176 | 12,841 | 15,800 | 13,000 | 13,000 |
| 32-512300 | Medicare | 3,081 | 3,004 | 3,700 | 3,000 | 3,000 |
| 32-512400 | Retirement Contributions | 25,918 | 26,505 | 28,900 | 25,000 | 25,000 |
| 32-512600 | Unemployment Insurance | 164 | 243 | 286 | 210 | 210 |
| 32-512700 | Workers' Compensation | 5,437 | 5,500 | 12,750 | 10,500 | 10,500 |
| Total Personal Services and Employee Benefits | | 286,767 | 300,154 | 353,936 | 291,710 | 291,710 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 32-521310 | Technical Services | 0 | 0 | 35,000 | 0 | 0 |
| 32-522210 | Repairs and Maintenance-Equipment | 13,515 | 12,800 | 43,000 | 15,000 | 15,000 |
| 32-522220 | Repairs and Maintenance-Building | 2,761 | 2,000 | 61,333 | 61,333 | 61,333 |
| 32-522222 | Repairs and Maintenance-Site | 52,007 | 40,500 | 165,000 | 165,000 | 190,000 |
| 32-522260 | Repairs and Maintenance-Vehicle | 4,930 | 7,500 | 7,500 | 7,500 | 7,500 |
| 32-523002 | Septic System Disposal | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| 32-523500 | Travel | 0 | 1,000 | 2,000 | 2,000 | 2,000 |
| 32-523600 | Dues and Fees | 574 | 575 | 1,000 | 1,000 | 1,000 |
| 32-523700 | Education and Training | 0 | 1,000 | 2,000 | 2,000 | 2,000 |
| 32-523850 | Contract Labor | 51,298 | 65,000 | 65,000 | 65,000 | 65,000 |
| Total Purchased / Contracted Services | | 125,085 | 131,375 | 382,833 | 319,833 | 344,833 |

Supplies

| | | | | | | |
|-----------------------|-----------------------------|---------------|---------------|----------------|---------------|---------------|
| 32-531120 | General Supplies-Janitorial | 2,405 | 4,700 | 4,700 | 4,700 | 4,700 |
| 32-531150 | General Supplies-Tires | 1,082 | 1,500 | 2,000 | 2,000 | 2,000 |
| 32-531190 | General Supplies-Other | 3,678 | 6,500 | 6,500 | 5,000 | 5,000 |
| 32-531230 | Electricity | 64,271 | 60,000 | 65,000 | 65,000 | 65,000 |
| 32-531240 | Bottled Gas | 0 | 0 | 1,000 | 1,000 | 1,000 |
| 32-531270 | Gasoline/Diesel/Oil | 10,733 | 12,500 | 15,000 | 12,500 | 12,500 |
| 32-531600 | Small Equipment | 4,212 | 5,300 | 29,300 | 5,300 | 5,300 |
| 32-531710 | Uniforms | 547 | 600 | 1,000 | 1,000 | 1,000 |
| Total Supplies | | 86,928 | 91,100 | 124,500 | 96,500 | 96,500 |

Capital Outlays

| | | | | | | |
|-----------|-------------------------------------|-------|---------|---------|--------|--------|
| 32-541200 | Soccer Complex Parking Improvements | 0 | 0 | 100,000 | 30,000 | 30,000 |
| 32-541200 | Fencing Improvements | 0 | 16,000 | 60,000 | 0 | 0 |
| 32-541200 | Ellerslie Park Construction | 0 | 308,888 | 0 | 0 | 0 |
| 32-541300 | Soccer Complex Restroom/Concession | 0 | 0 | 20,000 | 0 | 0 |
| 32-541300 | Pate Park Pavilion | 0 | 0 | 20,000 | 0 | 0 |
| 32-542100 | Mower | 6,100 | 9,000 | 0 | 0 | 0 |
| 32-542100 | Tractor | 0 | 16,000 | 0 | 0 | 0 |
| 32-542100 | Field Groomer | 0 | 8,000 | 0 | 0 | 0 |

RECREATION

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Capital Outlays

| | | | | | | |
|------------------------------|------------------------------------|--------------|----------------|----------------|---------------|---------------|
| 32-541200 | Soccer Complex Lighting | 0 | 0 | 300,000 | 0 | 0 |
| 32-541200 | Soccer Equipment (goals/bleachers) | 0 | 0 | 56,000 | 0 | 0 |
| 32-542200 | Skid Steer | 0 | 0 | 40,000 | 0 | 0 |
| Total Capital Outlays | | 6,100 | 357,888 | 596,000 | 30,000 | 30,000 |

Other Costs

| | | | | | | |
|--------------------------|--------------------------|-----------|----------|-----------|-----------|-----------|
| 32-573001 | State Highway Impact Fee | 50 | 0 | 50 | 50 | 50 |
| Total Other Costs | | 50 | 0 | 50 | 50 | 50 |

| | | | | | | |
|-------------------------|--|----------------|----------------|------------------|----------------|----------------|
| Total Recreation | | 504,930 | 880,517 | 1,457,319 | 738,093 | 763,093 |
|-------------------------|--|----------------|----------------|------------------|----------------|----------------|

SHERIFF'S OFFICE

OFFICE PROFILE

The Sheriff is a county constitutional officer and is elected by the voters for four year terms. This elected office is composed of three divisions, uniform patrol, criminal investigations, and court services. The Sheriff and his staff enforce all state and county laws enacted for the protection of property, health, and welfare of all county citizens and its visitors. This office provides security for all courts, processes warrants, and operates a 100-bed county jail.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------------|-------------------|-------------------|-------------------|
| Sheriff (elected) | 1 | 1 | 1 |
| Chief Deputy | 1 | 1 | 1 |
| Deputy Lt. | 4 | 4 | 4 |
| Deputy Captain | 2 | 2 | 2 |
| Deputy Sergeant | 11 | 11 | 11 |
| Deputy Corporal | 2 | 2 | 2 |
| Deputy | 27 | 27 | 27 |
| Executive Assistant | 1 | 1 | 1 |
| Administrative Assistant | 1 | 1 | 1 |
| Courthouse Security (part-time) | 2 | 2 | 2 |
| Total Positions | 52 | 52 | 52 |

FY 2019-20 BUDGET HIGHLIGHTS

- Technical services include \$40,148 for annual maintenance agreements and fees for various software such as patrol software, SIM cards, Lexis-Nexis subscription, and vehicle tag reader system.
- Capital outlay expenses include \$20,000 to purchase a replacement vehicle that was wrecked. The balance needed of \$29,000 will come from SPLOST-2019 (public safety equipment).

SHERIFF'S OFFICE

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|------------------|------------------|------------------|------------------|------------------|
| 10-511100 | Regular Employees | 2,096,952 | 2,134,481 | 2,250,000 | 2,250,000 | 2,250,000 |
| 10-511300 | Overtime | 17,814 | 28,413 | 24,000 | 24,000 | 24,000 |
| 10-512100 | Group Insurance | 373,629 | 367,118 | 353,500 | 353,500 | 353,500 |
| 10-512200 | FICA | 123,792 | 134,100 | 140,000 | 140,000 | 140,000 |
| 10-512300 | Medicare | 28,952 | 31,362 | 33,000 | 33,000 | 33,000 |
| 10-512400 | Retirement Contributions | 241,309 | 274,132 | 280,500 | 280,500 | 280,500 |
| 10-512600 | Unemployment Insurance | 1,468 | 1,938 | 2,000 | 2,000 | 2,000 |
| 10-512700 | Workers' Compensation | 59,633 | 60,000 | 108,100 | 108,100 | 108,100 |
| Total Personal Services and Employee Benefits | | 2,943,549 | 3,031,544 | 3,191,100 | 3,191,100 | 3,191,100 |

Purchased / Contracted Services

| | | | | | | |
|--|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 10-521310 | Technical Services-Maint. Agreements | 44,230 | 37,048 | 40,148 | 40,148 | 40,148 |
| 10-522210 | Repairs and Maintenance-Equipment | 928 | 2,000 | 2,000 | 2,000 | 2,000 |
| 10-522260 | Repairs and Maintenance-Vehicle | 90,437 | 60,000 | 90,000 | 80,000 | 80,000 |
| 10-523210 | Communications-Telephone | 27,003 | 23,500 | 35,000 | 30,000 | 30,000 |
| 10-523250 | Communications-Postage | 1,470 | 1,300 | 1,300 | 1,300 | 1,300 |
| 10-523500 | Travel | 4,237 | 4,000 | 4,000 | 4,000 | 4,000 |
| 10-523600 | Dues and Fees | 1,115 | 1,500 | 1,500 | 1,500 | 1,500 |
| 10-523700 | Education and Training | 2,008 | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Purchased / Contracted Services | | 171,428 | 131,348 | 175,948 | 160,948 | 160,948 |

Supplies

| | | | | | | |
|-----------------------|----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 10-531101 | General Supplies-Office | 8,768 | 9,000 | 9,000 | 9,000 | 9,000 |
| 10-531150 | General Supplies-Tires | 26,028 | 40,000 | 40,000 | 35,000 | 35,000 |
| 10-531170 | General Supplies-Law Enforcement | 10,002 | 5,000 | 5,000 | 5,000 | 5,000 |
| 10-531210 | Water/Sewer | 0 | 0 | 7,500 | 7,500 | 7,500 |
| 10-531230 | Electric | 0 | 0 | 27,000 | 27,000 | 27,000 |
| 10-531240 | Bottled Gas | 0 | 0 | 8,250 | 8,250 | 8,250 |
| 10-531270 | Gasoline/Diesel/Oil | 206,930 | 191,000 | 215,000 | 215,000 | 215,000 |
| 10-531600 | Small Equipment | 31,755 | 21,020 | 23,000 | 23,000 | 23,000 |
| 10-531710 | Uniforms | 15,660 | 16,500 | 18,800 | 16,500 | 16,500 |
| Total Supplies | | 299,143 | 282,520 | 353,550 | 346,250 | 346,250 |

Capital Outlays

| | | | | | | |
|------------------------------|----------|----------------|----------------|----------|----------|---------------|
| 10-542100 | Vehicles | 192,656 | 201,000 | 0 | 0 | 20,000 |
| Total Capital Outlays | | 192,656 | 201,000 | 0 | 0 | 20,000 |

Other Costs

| | | | | | | |
|--------------------------|-----------------------------|------------|----------|------------|------------|------------|
| 10-573001 | State Highway Impact Fee | 200 | 0 | 200 | 200 | 200 |
| 10-573004 | Vehicle License Tag & Title | 226 | 0 | 250 | 250 | 250 |
| Total Other Costs | | 426 | 0 | 450 | 450 | 450 |

| | | | | | | |
|-------------------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Sheriff's Office | | 3,607,202 | 3,646,412 | 3,721,048 | 3,698,748 | 3,718,748 |
|-------------------------------|--|------------------|------------------|------------------|------------------|------------------|

SUPERIOR COURT

OFFICE PROFILE

The Superior Court, in the Chattahoochee Judicial Circuit that consists of Harris, Chattahoochee, Muscogee, Marion, Talbot, and Taylor counties, is the highest-ranking court in the county with original and general trial jurisdiction. This court, consisting of Superior Court Judges elected by the voters for four year terms, has original, exclusive, or concurrent jurisdiction of all civil, criminal, misdemeanor, and certain juvenile cases. Specifically, the Superior Court has exclusive jurisdiction in felony and domestic relation cases, cases concerning title to land, adoptions except for such authority granted to juvenile courts, and equity cases. The elected Superior Court judges also conduct probation revocation hearings and validates voter approved bond issues. The Superior Court possesses appellate jurisdiction from judgements of the Probate Court and Magistrate Court and this court is empowered to exercise general supervision over all inferior courts and to review and correct their judgments. The Superior Court also appoints Juvenile Court Judges to hear juvenile cases.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---|-------------------|-------------------|-------------------|
| Superior Court Judges (elected) | 7 | 7 | 7 |
| Superior Court Judges (retired) | 2 | 4 | 5 |
| Assistant to Superior Court Judges (supplement) | 1 | 1 | 1 |
| Bailiffs (per diem) | 8 | 8 | 8 |
| Total Positions | 18 | 20 | 21 |

FY 2019-20 BUDGET HIGHLIGHTS

- Professional services include \$15,000 for attorney and court reporter expenses for Juvenile Court.
- Technical services include \$55,000 for interpreters, court reporters, and witness expenses.
- Contract labor includes \$115,000 for Superior Court public defender expenses under a contractual arrangement, \$21,000 for Juvenile Court public defender expenses, and \$31,000 for retired judges' expense for a total of \$167,000.

SUPERIOR COURT

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 22-511100 | Regular Employees | 114,643 | 118,911 | 123,500 | 123,500 | 123,500 |
| 22-512100 | Group Insurance | 0 | 0 | 0 | 0 | 0 |
| 22-512200 | FICA | 6,324 | 6,514 | 7,700 | 7,700 | 7,700 |
| 22-512300 | Medicare | 1,578 | 1,524 | 1,800 | 1,800 | 1,800 |
| 22-512400 | Retirement Contributions | 10,139 | 202 | 1,000 | 1,000 | 1,000 |
| 22-512600 | Unemployment Insurance | 427 | 316 | 365 | 365 | 365 |
| 22-512700 | Workers' Compensation | 97 | 500 | 250 | 250 | 250 |
| Total Personal Services and Employee Benefits | | 133,208 | 127,967 | 134,615 | 134,615 | 134,615 |

Purchased / Contracted Services

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 22-521200 | Professional Services | 11,428 | 15,000 | 15,000 | 15,000 | 15,000 |
| 22-521300 | Technical Services | 48,324 | 66,000 | 55,000 | 55,000 | 55,000 |
| 22-523210 | Communications-Telephone | 1,169 | 1,000 | 1,200 | 1,200 | 1,200 |
| 22-523250 | Communications-Postage | 0 | 50 | 50 | 50 | 50 |
| 22-523500 | Travel | 160 | 1,500 | 1,000 | 1,000 | 1,000 |
| 22-523850 | Contract Labor | 153,938 | 178,000 | 167,000 | 167,000 | 167,000 |
| Total Purchased / Contracted Services | | 215,019 | 261,550 | 239,250 | 239,250 | 239,250 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|--------------|--------------|--------------|--------------|--------------|
| 22-531101 | General Supplies-Office | 2,034 | 2,500 | 2,500 | 2,500 | 2,500 |
| Total Supplies | | 2,034 | 2,500 | 2,500 | 2,500 | 2,500 |

| | | | | | | |
|-----------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Superior Court | | 350,261 | 392,017 | 376,365 | 376,365 | 376,365 |
|-----------------------------|--|----------------|----------------|----------------|----------------|----------------|

TAX ASSESSOR

DEPARTMENT PROFILE

The three-member Board of Tax Assessors is appointed by the Board of Commissioners for three year terms. The Board of Tax Assessors hires a Chief Appraiser to run the day-to-day operations of the department. The Chief Appraiser and his staff determines what property in the county is subject to taxation, prepares annual property tax assessments, prepares the annual tax digest, examines and corrects errors in all real and personal property tax returns, and ensures that all property is returned for taxes at fair valuations and that the valuations between individual taxpayers are fairly equalized so that each pays as nearly as possible only his or her proportionate share of taxes. In addition, this department also hears taxpayer appeals regarding property tax valuations, maintains county tax records and maps of 19,657 real property parcels, 1,527 personal property accounts, and inspects 323 mobile homes to ensure that the proper decals are attached. Lastly, this department compiles building costs, adheres to policies set by the Georgia Department of Revenue, and provides staff support to the Board of Tax Assessors.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|----------------------------------|-------------------|-------------------|-------------------|
| Chief Appraiser | 1 | 1 | 1 |
| Administrative Division Chief | 1 | 1 | 1 |
| Real Property Division Chief | 1 | 1 | 1 |
| Personal Property Appraiser | 1 | 1 | 1 |
| Tax Appraiser I | 3 | 3 | 3 |
| Tax Appraiser II | 1 | 1 | 1 |
| Board Members (\$75 per meeting) | 3 | 3 | 3 |
| Total Positions | 8 | 8 | 8 |

FY 2019-20 BUDGET HIGHLIGHTS

- Technical services include \$9,500 for the annual WinGap maintenance agreement and the annual Q-Public maintenance agreement.
- Contract labor expenses include \$7,500 for a private company to perform personal property audits, \$11,000 for the River Valley Regional Commission to perform parcel maintenance, and \$13,000 for the preparation and mailing of the annual assessment notices for a total of \$31,500.
- Capital outlay expenses include \$5,500 for a replacement server and \$22,000 (partial payment) for a replacement aerial flight for a total of \$27,500.

TAX ASSESSOR

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 05-511100 | Regular Employees | 336,079 | 352,463 | 365,000 | 365,000 | 365,000 |
| 05-512100 | Group Insurance | 62,371 | 59,938 | 57,500 | 57,500 | 57,500 |
| 05-512200 | FICA | 20,075 | 21,853 | 22,600 | 22,600 | 22,600 |
| 05-512300 | Medicare | 4,694 | 5,111 | 5,300 | 5,300 | 5,300 |
| 05-512400 | Retirement Contributions | 37,941 | 44,274 | 45,500 | 45,500 | 45,500 |
| 05-512600 | Unemployment Insurance | 220 | 304 | 305 | 305 | 305 |
| 05-512700 | Workers' Compensation | 5,418 | 5,500 | 10,500 | 10,500 | 10,500 |
| Total Personal Services and Employee Benefits | | 466,798 | 489,443 | 506,705 | 506,705 | 506,705 |

Purchased / Contracted Services

| | | | | | | |
|--|-------------------------------------|---------------|---------------|---------------|---------------|---------------|
| 05-521310 | Technical Services-Maint. Agreement | 1,500 | 9,500 | 9,500 | 9,500 | 9,500 |
| 05-522260 | Repairs and Maintenance-Vehicle | 408 | 750 | 1,000 | 1,000 | 1,000 |
| 05-523210 | Communications-Telephone | 2,386 | 2,300 | 2,300 | 2,300 | 2,300 |
| 05-523250 | Communications-Postage | 1,502 | 1,500 | 1,500 | 1,500 | 1,500 |
| 05-523500 | Travel | 4,533 | 6,000 | 6,500 | 6,500 | 6,500 |
| 05-523600 | Dues and Fees | 1,575 | 2,450 | 2,450 | 2,450 | 2,450 |
| 05-523700 | Education and Training | 959 | 3,500 | 4,000 | 4,000 | 4,000 |
| 05-523850 | Contract Labor | 23,460 | 31,250 | 31,500 | 31,500 | 31,500 |
| Total Purchased / Contracted Services | | 36,323 | 57,250 | 58,750 | 58,750 | 58,750 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|--------------|---------------|---------------|---------------|---------------|
| 05-531101 | General Supplies-Office | 2,694 | 4,500 | 4,500 | 4,000 | 4,000 |
| 05-531150 | General Supplies-Tires | 581 | 600 | 600 | 600 | 600 |
| 05-531270 | Gasoline/Diesel/Oil | 4,750 | 3,500 | 4,500 | 4,500 | 4,500 |
| 05-531600 | Small Equipment | 0 | 3,750 | 2,400 | 2,400 | 2,400 |
| Total Supplies | | 8,025 | 12,350 | 12,000 | 11,500 | 11,500 |

Capital Outlays

| | | | | | | |
|------------------------------|-------------------------------------|----------|---------------|---------------|--------------|---------------|
| 05-542200 | Vehicle | 0 | 0 | 26,000 | 0 | 0 |
| 05-542400 | Large Format Printer/Copier/Scanner | 0 | 14,000 | 0 | 0 | 0 |
| 05-542401 | Server | 0 | 0 | 5,500 | 5,500 | 5,500 |
| 05-543000 | Aerial Flight | 0 | 0 | 22,000 | 0 | 22,000 |
| Total Capital Outlays | | 0 | 14,000 | 53,500 | 5,500 | 27,500 |

| | | | | | | |
|---------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Tax Assessor | | 511,146 | 573,043 | 630,955 | 582,455 | 604,455 |
|---------------------------|--|----------------|----------------|----------------|----------------|----------------|

TAX COMMISSIONER

OFFICE PROFILE

The Tax Commissioner is elected by the voters for four year terms. The Tax Commissioner is responsible for collecting all county, Board of Education, and state property taxes as well as motor vehicle taxes. The Tax Commissioner mails approximately 20,000 property tax bills and 41,000 motor vehicle tag pre-bills. This elected official also issues executions against delinquent taxpayers, sells motor vehicle license plates, transfers vehicle titles, and issues mobile home decals.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|----------------------------|-------------------|-------------------|-------------------|
| Tax Commissioner (elected) | 1 | 1 | 1 |
| Deputy Tax Commissioner | 1 | 1 | 1 |
| Motor Vehicle Supervisor | 1 | 1 | 1 |
| Motor Vehicle Clerk | 3 | 3 | 3 |
| Property Tax Clerk | 1 | 1 | 1 |
| Total Positions | 7 | 7 | 7 |

FY 2019-20 BUDGET HIGHLIGHTS

- No significant changes from the previous fiscal year.

TAX COMMISSIONER

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 03-511100 | Regular Employees | 253,813 | 273,644 | 287,500 | 287,500 | 287,500 |
| 03-512100 | Group Insurance | 64,600 | 52,446 | 51,500 | 51,500 | 51,500 |
| 03-512200 | FICA | 14,248 | 16,966 | 18,000 | 18,000 | 18,000 |
| 03-512300 | Medicare | 3,332 | 3,968 | 4,200 | 4,200 | 4,200 |
| 03-512400 | Retirement Contributions | 30,318 | 34,202 | 34,000 | 34,000 | 34,000 |
| 03-512600 | Unemployment Insurance | 178 | 304 | 305 | 305 | 305 |
| 03-512700 | Workers' Compensation | 1,240 | 1,300 | 2,500 | 2,500 | 2,500 |
| Total Personal Services and Employee Benefits | | 367,729 | 382,830 | 398,005 | 398,005 | 398,005 |

Purchased / Contracted Services

| | | | | | | |
|--|---------------------------------------|---------------|---------------|---------------|---------------|---------------|
| 03-521310 | Technical Services -Maint. Agreements | 20,946 | 24,500 | 25,000 | 25,000 | 25,000 |
| 03-523210 | Communications-Telephone | 1,656 | 1,800 | 1,800 | 1,800 | 1,800 |
| 03-523250 | Communications-Postage | 37,618 | 39,396 | 40,000 | 40,000 | 40,000 |
| 03-523500 | Travel | 1,040 | 3,000 | 3,000 | 3,000 | 3,000 |
| 03-523600 | Dues and Fees | 422 | 500 | 500 | 500 | 500 |
| 03-523700 | Education and Training | 1,039 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Purchased / Contracted Services | | 62,721 | 70,196 | 71,300 | 71,300 | 71,300 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|---------------|---------------|---------------|---------------|---------------|
| 03-531101 | General Supplies-Office | 10,314 | 9,000 | 9,000 | 9,000 | 9,000 |
| 03-531600 | Small Equipment | 265 | 12,500 | 3,000 | 3,000 | 3,000 |
| Total Supplies | | 10,579 | 21,500 | 12,000 | 12,000 | 12,000 |

| | | | | | | |
|-------------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Tax Commissioner | | 441,029 | 474,526 | 481,305 | 481,305 | 481,305 |
|-------------------------------|--|----------------|----------------|----------------|----------------|----------------|

VEHICLE MAINTENANCE

DEPARTMENT PROFILE

The Vehicle Maintenance Department is responsible for the maintenance of approximately 300 county-owned vehicles, heavy equipment, and small equipment and the maintenance of about 20 fire trucks owned by the volunteer fire departments during normal business hours, after hours, and in the field when necessary. This department also assists other departments with preparing specifications for their vehicle and equipment purchases, disposes of all unneeded equipment in accordance with state laws and local policies, and repairs the fleet for the cities of Shiloh and Hamilton on a contractual basis.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|----------------------------|-------------------|-------------------|-------------------|
| Director | 1 | 1 | 1 |
| Assistant Director | 1 | 1 | 1 |
| Lead Mechanic | 1 | 1 | 1 |
| Mechanic | 1 | 1 | 1 |
| Parts Inventory Specialist | 1 | 1 | 1 |
| Inmates | 4-6 | 4-6 | 4-6 |
| Total Positions | 5 | 5 | 5 |

FY 2019-20 BUDGET HIGHLIGHTS

- Capital outlay expenses include \$6,000 for an air conditioning recharge unit needed to perform this type of work in-house due to changing technology.

VEHICLE MAINTENANCE

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 17-511100 | Regular Employees | 183,150 | 183,158 | 234,100 | 194,500 | 194,500 |
| 17-511300 | Overtime | 497 | 0 | 1,200 | 1,200 | 1,200 |
| 17-512100 | Group Insurance | 38,729 | 37,461 | 43,600 | 36,000 | 36,000 |
| 17-512200 | FICA | 11,107 | 11,356 | 14,700 | 12,200 | 12,200 |
| 17-512300 | Medicare | 2,597 | 2,656 | 3,500 | 2,900 | 2,900 |
| 17-512400 | Retirement Contributions | 22,819 | 25,059 | 30,800 | 25,500 | 25,500 |
| 17-512600 | Unemployment Insurance | 128 | 190 | 238 | 200 | 200 |
| 17-512700 | Workers' Compensation | 3,106 | 3,500 | 8,550 | 6,500 | 6,500 |
| Total Personal Services and Employee Benefits | | 262,133 | 263,380 | 336,688 | 279,000 | 279,000 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|---------------|---------------|---------------|---------------|---------------|
| 17-521310 | Technical-Maintenance Agreement | 4,161 | 4,500 | 5,500 | 5,500 | 5,500 |
| 17-522210 | Repairs and Maintenance-Equipment | 2,314 | 2,500 | 2,800 | 2,800 | 2,800 |
| 17-522220 | Repairs and Maintenance-Building | 5,377 | 4,000 | 4,000 | 4,000 | 4,000 |
| 17-522260 | Repairs and Maintenance-Vehicle | 2,502 | 7,500 | 7,500 | 5,000 | 5,000 |
| 17-523210 | Communications-Telephone | 1,563 | 2,700 | 2,800 | 2,500 | 2,500 |
| 17-523700 | Education and Training | 145 | 2,000 | 2,000 | 2,000 | 2,000 |
| Total Purchased / Contracted Services | | 16,062 | 23,200 | 24,600 | 21,800 | 21,800 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|---------------|---------------|---------------|---------------|---------------|
| 17-531101 | General Supplies-Office | 2,018 | 2,500 | 3,000 | 2,500 | 2,500 |
| 17-531110 | General Supplies-Shop | 25,301 | 18,000 | 25,000 | 25,000 | 25,000 |
| 17-531150 | General Supplies-Tires | 1,044 | 2,000 | 2,000 | 2,000 | 2,000 |
| 17-531210 | Water/Sewer | 0 | 0 | 700 | 700 | 700 |
| 17-531230 | Electricity | 0 | 0 | 5,800 | 5,800 | 5,800 |
| 17-531240 | Bottled Gas | 0 | 0 | 3,300 | 3,300 | 3,300 |
| 17-531270 | Gasoline/Diesel/Oil | 2,698 | 2,950 | 3,000 | 3,000 | 3,000 |
| 17-531600 | Small Equipment | 10,907 | 8,000 | 8,500 | 8,500 | 8,500 |
| 17-531710 | Uniforms | 2,546 | 3,500 | 3,500 | 3,000 | 3,000 |
| Total Supplies | | 44,514 | 36,950 | 54,800 | 53,800 | 53,800 |

Capital Outlays

| | | | | | | |
|------------------------------|--------------------------------|---------------|----------|---------------|--------------|--------------|
| 17-542100 | Tire Balancer | 15,275 | 0 | 0 | 0 | 0 |
| 17-542100 | Air Conditioning Recharge Unit | 0 | 0 | 6,000 | 6,000 | 6,000 |
| 17-542200 | Vehicle | 0 | 0 | 35,000 | 0 | 0 |
| 17-542500 | Rolling Jack | 6,076 | 0 | 0 | 0 | 0 |
| Total Capital Outlays | | 21,351 | 0 | 41,000 | 6,000 | 6,000 |

| | | | | | | |
|----------------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Vehicle Maintenance | | 344,060 | 323,530 | 457,088 | 360,600 | 360,600 |
|----------------------------------|--|----------------|----------------|----------------|----------------|----------------|

VOLUNTEER FIRE DEPARTMENTS

DEPARTMENT PROFILE

The county has ten volunteer fire departments that provide fire protection to the incorporated and unincorporated areas of the county. A portion of the city of West Point is located within the county and that city has a paid fire department. The ten volunteer fire departments currently maintain 17 stations and substations located throughout the county. The county provides each station with annual stipends for their operations and equipment purchases, performs repairs on the vehicles and equipment, funds property insurance for the vehicles and stations as well as workers' compensation insurance and accident and sickness insurance. A Council of Fire Chiefs meets monthly to coordinate activities and operations.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------------|-------------------|-------------------|-------------------|
| No Positions in this Department | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- Continue the equipment stipend of \$10,000 per year for each of the 10 volunteer fire departments - \$100,000.
- Continue the operations stipend of \$13,894 per year for each of the 10 volunteer fire stations and the city of West Point's paid fire station - \$152,834.
- Continue the operation stipend of \$3,800 per year for each of the six volunteer substations - \$22,800.

VOLUNTEER FIRE DEPARTMENTS

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|-------------------------------|---------------|---------------|---------------|---------------|---------------|
| 36-512101 | Accident & Sickness Insurance | 26,586 | 12,500 | 12,500 | 12,500 | 12,500 |
| 36-512102 | Cancer Insurance | 10,362 | 23,000 | 22,000 | 22,000 | 22,000 |
| 36-512700 | Workers' Compensation | 10,269 | 7,300 | 7,000 | 7,000 | 7,000 |
| 36-512911 | Hepatitis B Shots | 0 | 500 | 500 | 500 | 500 |
| Total Personal Services and Employee Benefits | | 47,217 | 43,300 | 42,000 | 42,000 | 42,000 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|---------------|---------------|---------------|---------------|---------------|
| 36-522210 | Repairs and Maintenance-Equipment | 2,873 | 9,000 | 5,000 | 5,000 | 5,000 |
| 36-522260 | Repairs and Maintenance-Vehicles | 25,482 | 24,000 | 24,000 | 24,000 | 24,000 |
| 36-523100 | Property Insurance | 46,189 | 47,000 | 50,000 | 50,000 | 50,000 |
| 36-523700 | Education and Training | 10,685 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Purchased / Contracted Services | | 85,229 | 90,000 | 89,000 | 89,000 | 89,000 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|--------------|--------------|--------------|--------------|--------------|
| 36-531150 | General Supplies -Tires | 3,449 | 4,500 | 9,000 | 9,000 | 9,000 |
| 36-531270 | Gasoline/Diesel/Oil | 724 | 500 | 500 | 500 | 500 |
| 36-531600 | Small Equipment | 180 | 0 | 0 | 0 | 0 |
| Total Supplies | | 4,353 | 5,000 | 9,500 | 9,500 | 9,500 |

Other Costs

| | | | | | | |
|--------------------------|------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 36-572020 | VFD Equipment Stipend | 211,002 | 100,000 | 100,000 | 100,000 | 100,000 |
| 36-572021 | VFD Operations Stipend-Stations | 137,661 | 152,834 | 152,834 | 152,834 | 152,834 |
| 36-572022 | VFD Operations Stipend-Substations | 25,650 | 22,800 | 22,800 | 22,800 | 22,800 |
| 36-573001 | State Highway Impact Fee | 0 | 3,100 | 3,100 | 3,100 | 3,100 |
| 36-573004 | Vehicle License Tags | 865 | 500 | 500 | 500 | 500 |
| Total Other Costs | | 375,178 | 279,234 | 279,234 | 279,234 | 279,234 |

| | | | | | | |
|---|--|----------------|----------------|----------------|----------------|----------------|
| Total Volunteer Fire Departments | | 511,977 | 417,534 | 419,734 | 419,734 | 419,734 |
|---|--|----------------|----------------|----------------|----------------|----------------|

OUTSIDE AGENCIES

AGENCY PROFILES

The Board of County Commissioners funds five outside agencies that are outside the structure of Harris County government operations. The county considers these five agencies essential to the county residents, and therefore, partly funds their annual operations. The outside agencies are:

Georgia Division of Family & Children Services

This state agency, under the direction of the Georgia Department of Human Services Region 8, provides and administers all welfare and public assistance functions for the county including such programs as temporary assistance to needy families (TANF), adult Medicaid, food stamps, employment services, child protective social services, foster care, and adoptions. The county provides this agency with an annual supplement.

Health Department

This state agency, under the direction of the local Board of Health, determines the county's health needs and develops programs to meet those needs. This agency administers numerous community health related programs such as children and adult immunizations, hearing, vision, and dental screenings, STD screenings and treatment, TB detection and treatment, tobacco use prevention, teen clinic, women's health programs, emergency preparedness, WIC program, and maintains vital records including birth and death certificates. In addition, this agency has an environmental health unit that reviews plans and inspects tourist accommodations, inspects cleanliness of restaurants, inspects public swimming pools, evaluates and protects private water wells, issues septic tank permits, performs rabies control activities, investigates health and disease related issues, and performs various public education activities. The county provides this agency with a county-owned building and an annual supplement.

New Horizons Behavioral Health Community Service Board

This agency is responsible for delivering publicly funded mental health, developmental disabilities, and addictive diseases services to eight area counties including Harris. The county provides this agency with two county-owned buildings on a rental basis to house their programs and an annual supplement.

Senior Citizens Center

The Senior Citizens Center, through a partnership with the River Valley Area Agency on Aging who subcontracts with Direct Services, provides many programs for the county's senior adults. Those programs include physical exercises, arts and crafts, day trips, inspirational speakers, themed parties, bingo games, and noon-time meals. The center also provides in-home services such as Homemaker Aide Service that consists of light housekeeping, laundry, and essential errands and home delivered meals through the Meals-on-Wheels program. The county provides this program with a county-owned building and an annual supplement.

Troup-Harris Regional Library

The Troup-Harris Regional Library offers a full-range of library services to all citizens of the county to meet the citizens' informational, educational, and recreational needs. The library system operates three libraries (Harris County, Hogansville, and LaGrange Memorial) and is headquartered in LaGrange. The library is a member of the Public Information Network for Electronic Services (PINES) to increase the community's access to information. The county provides this agency with a county-owned building and an annual supplement.

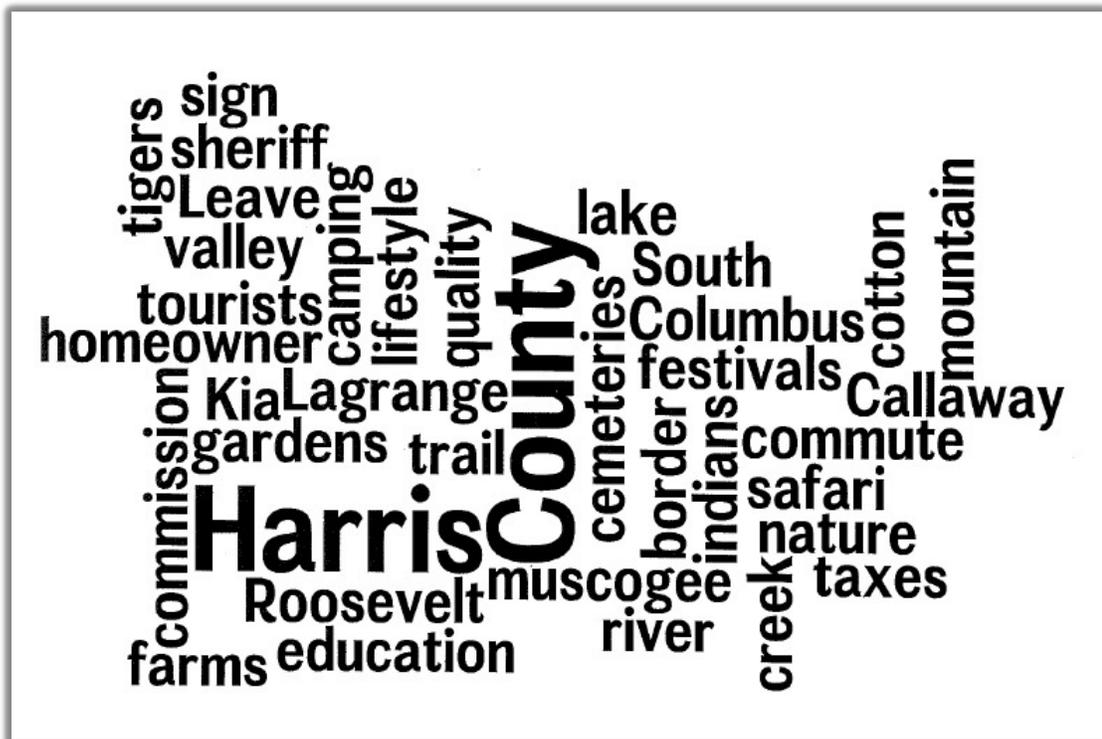
OUTSIDE AGENCIES

FY 2019-20 BUDGET HIGHLIGHTS

- Georgia State Patrol requested \$40,000 for radar detectors with one-half of the amount paid during the previous fiscal year and the remaining to be paid during this fiscal year.

EXPENDITURES

| Account Number | Agency Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|-------------------------------|-----------------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
| 34-572001 | GA DFACS | 13,338 | 17,070 | 17,070 | 17,070 | 17,070 |
| 31-572004 | Health Department | 250,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| 34-572002 | New Horizon Community Service Bd. | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 34-572003 | Senior Citizens Center | 8,566 | 9,100 | 9,100 | 9,100 | 9,100 |
| 27-572005 | Troup-Harris Regional Library | 237,570 | 263,868 | 263,868 | 263,868 | 263,868 |
| 34-572004 | Georgia State Patrol | 104 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total Outside Agencies | | 515,578 | 566,038 | 566,038 | 566,038 | 566,038 |





SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for all financial resources that are legally or administratively restricted for special purposes. The county has seven Special Revenue Funds: Confiscated Assets Fund, County Jail Fund, County Law Library Fund, Drug Abuse Treatment & Education Fund, Emergency Telephone System Fund, Hotel/Motel Tax Fund, and the Local Victim Assistance Program Fund.

CONFISCATED ASSETS FUND

DEPARTMENT PROFILE

This Special Revenue Fund, authorized by O.C.G.A. 16-13-49 and under the direction of the elected Sheriff, is used to account for revenues generated from confiscated items. These funds are legally restricted to be used for any official law enforcement purpose except for the payment of salaries or rewards to law enforcement personnel.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- No significant changes from the previous fiscal year.

CONFISCATED ASSETS FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Fines & Forfeitures

| | | | | | | |
|--------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 52-351300 | Confiscations | 32,422 | 10,000 | 19,000 | 19,000 | 19,000 |
| Total Fines & Forfeitures | | 32,422 | 10,000 | 19,000 | 19,000 | 19,000 |

Investment Income

| | | | | | | |
|--------------------------------|-------------------|----------|--------------|--------------|--------------|--------------|
| 52-361000 | Interest Revenues | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Investment Income | | 0 | 1,000 | 1,000 | 1,000 | 1,000 |

| | | | | | | |
|-----------------------|--|---------------|---------------|---------------|---------------|---------------|
| Total Revenues | | 32,422 | 11,000 | 20,000 | 20,000 | 20,000 |
|-----------------------|--|---------------|---------------|---------------|---------------|---------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Purchased / Contracted Services

| | | | | | | |
|--|--------------------------|----------|--------------|---------------|---------------|---------------|
| 52-523900 | Other Purchased Services | 0 | 6,000 | 10,000 | 10,000 | 10,000 |
| Total Purchased / Contracted Services | | 0 | 6,000 | 10,000 | 10,000 | 10,000 |

Supplies

| | | | | | | |
|-----------------------|--------------------------------|---------------|--------------|---------------|---------------|---------------|
| 52-531170 | General Supplies and Materials | 19,904 | 5,000 | 10,000 | 10,000 | 10,000 |
| Total Supplies | | 19,904 | 5,000 | 10,000 | 10,000 | 10,000 |

| | | | | | | |
|---------------------------|--|---------------|---------------|---------------|---------------|---------------|
| Total Expenditures | | 19,904 | 11,000 | 20,000 | 20,000 | 20,000 |
|---------------------------|--|---------------|---------------|---------------|---------------|---------------|

COUNTY JAIL FUND

FUND PROFILE

This Special Revenue Fund, authorized by O.C.G.A. 15-21-90 to 15-21-95, is used to account for the proceeds of an additional 10% penalty placed on all criminal and traffic cases and cases involving violations of county ordinances collected in the county courts. These funds are legally restricted to be used for the purpose of constructing, operating, and staffing county jails, correctional institutions, and detention facilities.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- Indirect cost allocation of \$70,000 from this Fund to the General Fund to pay for operating expenditures of the county jail and prison.

COUNTY JAIL FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Fines & Forfeitures

| | | | | | | |
|--------------------------------------|-----------------------|---------------|---------------|---------------|---------------|---------------|
| 61-351110 | Superior Court Fees | 5,854 | 9,000 | 8,000 | 8,000 | 8,000 |
| 61-351130 | Magistrate Court Fees | 667 | 900 | 500 | 500 | 500 |
| 61-351150 | Probate Court Fees | 55,178 | 50,000 | 46,000 | 46,000 | 46,000 |
| 61-351170 | Municipal Fees | 13,922 | 11,000 | 15,500 | 15,500 | 15,500 |
| Total Fines & Forfeitures | | 75,621 | 70,900 | 70,000 | 70,000 | 70,000 |

Investment Income

| | | | | | | |
|--------------------------------|-------------------|----------|--------------|----------|----------|----------|
| 61-361000 | Interest Revenues | 0 | 1,000 | 0 | 0 | 0 |
| Total Investment Income | | 0 | 1,000 | 0 | 0 | 0 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|----------------------|----------|----------|----------|----------|----------|
| 61-399999 | Use of Fund Reserves | 0 | 0 | 0 | 0 | 0 |
| Total Other Financing Sources | | 0 | 0 | 0 | 0 | 0 |

| | | | | | | |
|-----------------------|--|---------------|---------------|---------------|---------------|---------------|
| Total Revenues | | 75,621 | 71,900 | 70,000 | 70,000 | 70,000 |
|-----------------------|--|---------------|---------------|---------------|---------------|---------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Interfund / Interdepartmental Charges

| | | | | | | |
|--|--------------------------|----------|---------------|---------------|---------------|---------------|
| 61-551100 | Indirect Cost Allocation | 0 | 71,900 | 70,000 | 70,000 | 70,000 |
| Total Interfund / Interdepartmental Charges | | 0 | 71,900 | 70,000 | 70,000 | 70,000 |

Other Financing Uses

| | | | | | | |
|-----------------------------------|------------------------------|----------------|----------|----------|----------|----------|
| 61-611100 | Transfer Out to General Fund | 664,396 | 0 | 0 | 0 | 0 |
| Total Other Financing Uses | | 664,396 | 0 | 0 | 0 | 0 |

| | | | | | | |
|---------------------------|--|----------------|---------------|---------------|---------------|---------------|
| Total Expenditures | | 664,396 | 71,900 | 70,000 | 70,000 | 70,000 |
|---------------------------|--|----------------|---------------|---------------|---------------|---------------|

COUNTY LAW LIBRARY FUND

FUND PROFILE

This Special Revenue Fund, authorized by O.C.G.A. 36-15-1 to 36-15-9, is used to account for an additional sum not to exceed \$5.00 (\$2.00 for Harris County) placed on civil and criminal cases filed in Superior Court, Magistrate Court, Probate Court, and any other courts of record. These funds are legally restricted to be used for the purchase of law books, reports, texts periodicals, supplies, desks, and equipment for the operations of the law library among other items. This Fund has a five-member Law Library Board of Trustees to oversee its operations.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|----------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund. | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- Professional services expenses have increased due to possible upgrades to courtrooms and the law library depending on the court schedule.

COUNTY LAW LIBRARY FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Fines & Forfeitures

| | | | | | | |
|--------------------------------------|-----------------------|---------------|--------------|--------------|--------------|--------------|
| 38-351110 | Superior Court Fees | 1,319 | 1,300 | 1,300 | 1,300 | 1,300 |
| 38-351130 | Magistrate Court Fees | 1,420 | 1,100 | 1,200 | 1,200 | 1,200 |
| 38-351150 | Probate Court Fees | 7,314 | 6,500 | 6,500 | 6,500 | 6,500 |
| Total Fines & Forfeitures | | 10,053 | 8,900 | 9,000 | 9,000 | 9,000 |

Investment Income

| | | | | | | |
|--------------------------------|-------------------|----------|----------|----------|----------|----------|
| 38-361000 | Interest Revenues | 0 | 0 | 0 | 0 | 0 |
| Total Investment Income | | 0 | 0 | 0 | 0 | 0 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|----------------------|----------|----------|---------------|---------------|---------------|
| 38-399999 | Use of Fund Reserves | 0 | 0 | 12,000 | 12,000 | 12,000 |
| Total Other Financing Sources | | 0 | 0 | 12,000 | 12,000 | 12,000 |

| | | | | | | |
|-----------------------|--|---------------|--------------|---------------|---------------|---------------|
| Total Revenues | | 10,053 | 8,900 | 21,000 | 21,000 | 21,000 |
|-----------------------|--|---------------|--------------|---------------|---------------|---------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Purchased / Contract Services

| | | | | | | |
|--|-----------------------|----------|----------|---------------|---------------|---------------|
| 38-521200 | Professional Services | 0 | 0 | 10,000 | 10,000 | 10,000 |
| Total Purchased / Contracted Services | | 0 | 0 | 10,000 | 10,000 | 10,000 |

Supplies

| | | | | | | |
|-----------------------|--------------------------------|---------------|--------------|---------------|---------------|---------------|
| 38-531190 | General Supplies and Materials | 5,199 | 3,000 | 5,000 | 5,000 | 5,000 |
| 38-531400 | Books and Periodicals | 6,100 | 5,900 | 6,000 | 6,000 | 6,000 |
| Total Supplies | | 11,299 | 8,900 | 11,000 | 11,000 | 11,000 |

| | | | | | | |
|---------------------------|--|---------------|--------------|---------------|---------------|---------------|
| Total Expenditures | | 11,299 | 8,900 | 21,000 | 21,000 | 21,000 |
|---------------------------|--|---------------|--------------|---------------|---------------|---------------|

DRUG ABUSE TREATMENT & EDUCATION FUND

FUND PROFILE

This Special Revenue Fund, authorized by O.C.G.A. 15-21-100 to 15-21-101, is used to account for an additional 50% penalty placed on certain drug related fines collected in Superior Court, Magistrate Court, and Probate Court. These funds are legally restricted to be used for drug abuse treatment and education programs relating to controlled substances, alcohol, and marijuana.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- No significant changes from the previous fiscal year.

DRUG ABUSE TREATMENT & EDUCATION FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Fines & Forfeitures

| | | | | | | |
|--------------------------------------|-----------------------|---------------|---------------|---------------|---------------|---------------|
| 40-351110 | Superior Court Fees | 10,929 | 12,000 | 11,000 | 11,000 | 11,000 |
| 40-351130 | Magistrate Court Fees | 1,100 | 2,500 | 500 | 500 | 500 |
| 40-351150 | Probate Court Fees | 17,792 | 10,000 | 15,000 | 15,000 | 15,000 |
| 40-351170 | Municipal Fees | 1,298 | 500 | 2,000 | 2,000 | 2,000 |
| Total Fines & Forfeitures | | 31,119 | 25,000 | 28,500 | 28,500 | 28,500 |

Investment Income

| | | | | | | |
|--------------------------------|-------------------|----------|----------|----------|----------|----------|
| 40-361000 | Interest Revenues | 0 | 0 | 0 | 0 | 0 |
| Total Investment Income | | 0 | 0 | 0 | 0 | 0 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|----------------------|----------|----------|----------|----------|----------|
| 40-399999 | Use of Fund Reserves | 0 | 0 | 0 | 0 | 0 |
| Total Other Financing Sources | | 0 | 0 | 0 | 0 | 0 |

| | | | | | | |
|-----------------------|--|---------------|---------------|---------------|---------------|---------------|
| Total Revenues | | 31,119 | 25,000 | 28,500 | 28,500 | 28,500 |
|-----------------------|--|---------------|---------------|---------------|---------------|---------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------|------------|---------------|---------------|---------------|---------------|
| 40-521200 | Professional Counseling | 0 | 24,500 | 28,000 | 28,000 | 28,000 |
| 40-523900 | Chamber Drug Free Workplace | 590 | 500 | 500 | 500 | 500 |
| Total Purchased / Contracted Services | | 590 | 25,000 | 28,500 | 28,500 | 28,500 |

Supplies

| | | | | | | |
|-----------------------|-----------------|---------------|----------|----------|----------|----------|
| 40-531600 | Small Equipment | 20,938 | 0 | 0 | 0 | 0 |
| Total Supplies | | 20,938 | 0 | 0 | 0 | 0 |

| | | | | | | |
|---------------------------|--|---------------|---------------|---------------|---------------|---------------|
| Total Expenditures | | 21,528 | 25,000 | 28,500 | 28,500 | 28,500 |
|---------------------------|--|---------------|---------------|---------------|---------------|---------------|

EMERGENCY TELEPHONE SYSTEM FUND

FUND PROFILE

This Special Revenue Fund, authorized by O.C.G.A. 46-5-133 to 46-5-134, is used to account for the revenues collected from a monthly \$1.50 surcharge placed on all landline telephones, a monthly \$1.50 surcharge placed on all wireless telephones (Phase I and II), a monthly \$1.50 surcharge placed on all VoIP telephones, and a \$1.50 surcharge placed on prepaid wireless devices. These funds are legally restricted to be used to operate the county-wide 911 emergency telephone system. This department’s certified communication officers receive and process emergency and non-emergency telephone calls on a county-wide basis and dispatches emergency personnel from the Sheriff’s Office, Hamilton, Pine Mountain, Shiloh, and Waverly Hall police departments, county-wide EMS, ten volunteer fire departments, and assists many other county departments and state agencies with their various communication needs. This department also maintains the county-wide Master Street Address Guide (MSAG). Lastly, this department acts as the local emergency management agency to coordinate various local and state agencies to prepare, respond, and recover from natural and manmade hazards, updates the local emergency operations plan, and performs community services for schools and civic organizations.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------------|------------|------------|------------|
| 911/EMA Director | 1 | 1 | 1 |
| Deputy 911/ Deputy EMA Director | 1 | 1 | 1 |
| Communication Officer | 16 | 16 | 16 |
| Total Positions | 18 | 18 | 18 |

FY 2019-20 BUDGET HIGHLIGHTS

- Technical services for maintenance agreements include \$131,115 for various maintenance agreements to cover the weather computer, 911 equipment and radios, telephone system, CAD system, recorder, GCIC, language line, Code Red emergency notification system, and battery back-up for the Pine Mountain tower site.
- Rental expense includes \$34,800 to continue to rent tower space on the Phenix City, AL Tetra site and sites at Waverly Hall, Hamilton, Goat Rock, and Ellerslie.
- Beginning in January 2019, the state changed the way counties collect 911 fees and created the Georgia Emergency Communications Authority (GECA). Instead of the counties receiving 911 funds directly from the telephone providers, the GECA will receive the 911 funds from the providers and then allocate those funds to the counties on a monthly basis.

EMERGENCY TELEPHONE SYSTEM FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Charges for Services

| | | | | | | |
|-----------------------------------|----------------------------|----------------|----------------|----------------|----------------|----------------|
| 13-342501 | E-911 Landline Charges | 120,983 | 130,000 | 110,000 | 110,000 | 110,000 |
| 13-342502 | E-911 Wireless Charges | 416,319 | 420,000 | 430,000 | 430,000 | 430,000 |
| 13-342510 | E-911 Prepaid Charges | 47,214 | 70,000 | 90,000 | 90,000 | 90,000 |
| 13-342520 | E-911 Fireworks Excise Tax | 44 | 50 | 100 | 100 | 100 |
| Total Charges for Services | | 584,560 | 620,050 | 630,100 | 630,100 | 630,100 |

Investment Income

| | | | | | | |
|--------------------------------|-------------------|----------|--------------|--------------|--------------|--------------|
| 13-361000 | Interest Revenues | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Investment Income | | 0 | 1,000 | 1,000 | 1,000 | 1,000 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|-------------------------------|----------------|----------------|------------------|----------------|----------------|
| 13-391100 | Transfer In From General Fund | 643,705 | 550,274 | 1,223,915 | 567,915 | 517,915 |
| Total Other Financing Sources | | 643,705 | 550,274 | 1,223,915 | 567,915 | 517,915 |

| | | | | | | |
|-----------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Revenues | | 1,228,265 | 1,171,324 | 1,855,015 | 1,199,015 | 1,149,015 |
|-----------------------|--|------------------|------------------|------------------|------------------|------------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 13-511100 | Regular Employees | 472,553 | 533,492 | 550,100 | 550,100 | 550,100 |
| 13-511300 | Overtime | 64,649 | 68,736 | 66,500 | 66,500 | 66,500 |
| 13-512100 | Group Insurance | 113,515 | 134,860 | 129,500 | 129,500 | 129,500 |
| 13-512120 | Health Reimbursement Arrangement | 0 | 2,000 | 2,000 | 2,000 | 2,000 |
| 13-512200 | FICA | 32,585 | 37,339 | 38,500 | 38,500 | 38,500 |
| 13-512300 | Medicare | 7,621 | 8,732 | 9,000 | 9,000 | 9,000 |
| 13-512400 | Retirement Contributions | 58,606 | 78,128 | 78,000 | 78,000 | 78,000 |
| 13-512600 | Unemployment Insurance | 471 | 687 | 750 | 750 | 750 |
| 13-512700 | Workers' Compensation | 2,660 | 3,000 | 5,300 | 5,300 | 5,300 |
| Total Personal Services and Employee Benefits | | 752,660 | 866,974 | 879,650 | 879,650 | 879,650 |

EMERGENCY TELEPHONE SYSTEM FUND

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Purchased / Contracted Services

| | | | | | | |
|--|-------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 13-521200 | Professional Services | 103,723 | 7,500 | 50,000 | 50,000 | 0 |
| 13-521310 | Technical Services-Maint. Agreement | 54,018 | 90,000 | 131,115 | 131,115 | 131,115 |
| 13-521320 | Technical Services -Computer | 1,032 | 0 | 500 | 500 | 500 |
| 13-522210 | Repairs and Maintenance-Equipment | 420 | 10,000 | 6,000 | 6,000 | 6,000 |
| 13-522260 | Repairs and Maintenance-Vehicle | 1,385 | 1,700 | 1,700 | 1,700 | 1,700 |
| 13-522220 | Repairs and Maintenance-Building | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| 13-522321 | Rentals | 16,905 | 16,800 | 34,800 | 34,800 | 34,800 |
| 13-523100 | Property and Vehicle Insurance | 0 | 10,000 | 10,000 | 10,000 | 10,000 |
| 13-523210 | Communication-Telephone | 38,757 | 45,000 | 55,000 | 55,000 | 55,000 |
| 13-523500 | Travel | 4,002 | 5,000 | 6,000 | 5,000 | 5,000 |
| 13-523600 | Dues and Fees | 137 | 350 | 350 | 350 | 350 |
| 13-523700 | Education and Training | 1,943 | 3,000 | 3,000 | 3,000 | 3,000 |
| Total Purchased / Contracted Services | | 222,322 | 190,350 | 299,465 | 298,465 | 248,465 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|---------------|---------------|---------------|---------------|---------------|
| 13-531101 | General Supplies-Office | 2,255 | 2,000 | 2,000 | 2,000 | 2,000 |
| 13-531150 | General Supplies-Tires | 0 | 500 | 500 | 500 | 500 |
| 13-531210 | Water/Sewer | 0 | 2,500 | 2,500 | 2,500 | 2,500 |
| 13-531230 | Electricity | 184 | 5,000 | 5,000 | 5,000 | 5,000 |
| 13-531240 | Bottled Gas | 0 | 0 | 1,500 | 1,500 | 1,500 |
| 13-531270 | Gasoline/Diesel/Oil | 3,195 | 4,000 | 4,000 | 4,000 | 4,000 |
| 13-531600 | Small Equipment | 9,109 | 10,000 | 10,000 | 5,000 | 5,000 |
| 13-531710 | Uniforms | 371 | 0 | 400 | 400 | 400 |
| Total Supplies | | 15,114 | 24,000 | 25,900 | 20,900 | 20,900 |

Capital Outlays

| | | | | | | |
|------------------------------|---------------------------------|----------------|---------------|----------------|----------|----------|
| 13-541200 | Resurface Parking Lot | 0 | 0 | 50,000 | 0 | 0 |
| 13-541300 | New Tower Site at Oak Mountain | 0 | 0 | 178,000 | 0 | 0 |
| 13-541300 | Back-Up 911 Center | 0 | 0 | 75,000 | 0 | 0 |
| 13-542100 | Generator | 0 | 30,000 | 76,000 | 0 | 0 |
| 13-542200 | Vehicle | 0 | 30,000 | 0 | 0 | 0 |
| 13-542400 | NG911 Equipment | 220,000 | 0 | 0 | 0 | 0 |
| 13-542400 | Servers and UPS for Tower Sites | 0 | 0 | 261,000 | 0 | 0 |
| 13-542500 | Emergency Communications Kit | 0 | 0 | 10,000 | 0 | 0 |
| Total Capital Outlays | | 220,000 | 60,000 | 650,000 | 0 | 0 |

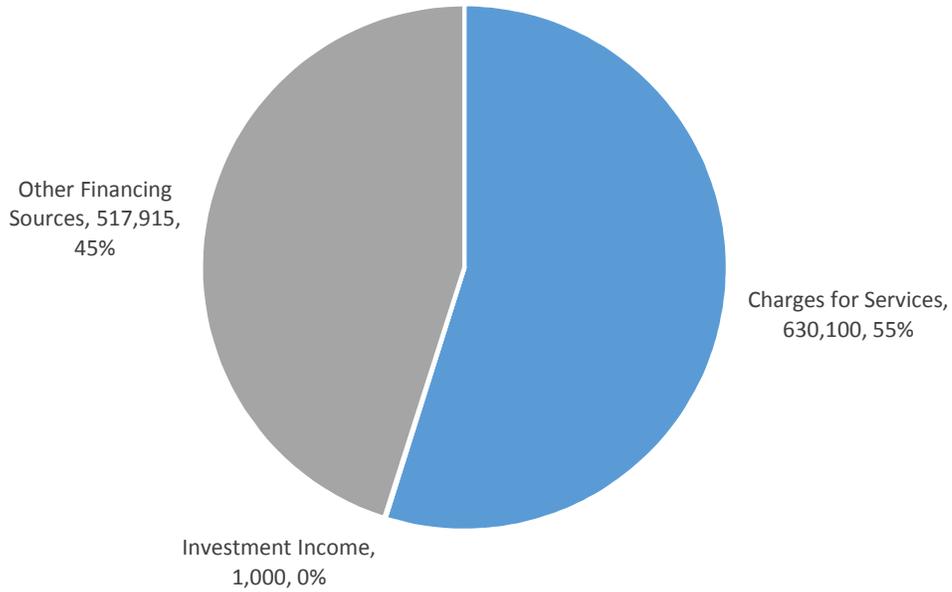
Other Costs

| | | | | | | |
|--------------------------|-------------------|---------------|---------------|----------|----------|----------|
| 13-573100 | 911 Cost Recovery | 18,169 | 30,000 | 0 | 0 | 0 |
| Total Other Costs | | 18,169 | 30,000 | 0 | 0 | 0 |

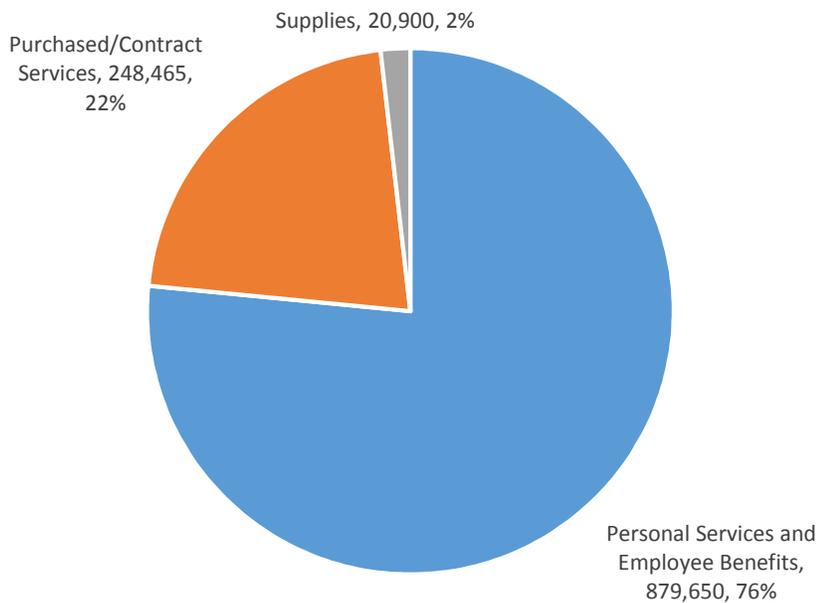
| | | | | | | |
|---------------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Expenditures | | 1,228,265 | 1,171,324 | 1,855,015 | 1,199,015 | 1,149,015 |
|---------------------------|--|------------------|------------------|------------------|------------------|------------------|

EMERGENCY TELEPHONE SYSTEM FUND

EMERGENCY TELEPHONE SYSTEM FUND REVENUES BY SOURCE



EMERGENCY TELEPHONE SYSTEM FUND EXPENSES BY TYPE



HOTEL/MOTEL TAX FUND

DEPARTMENT PROFILE

This Special Revenue Fund, authorized by O.C.G.A. 48-13-51, is used to account for the proceeds of the 5% hotel/motel tax collected from lodging facilities located within the unincorporated area of the county. These funds are distributed to the local Chamber of Commerce to promote local tourism, FDR State Park, and for other purposes.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- The hotel/motel tax for lodging facilities located in the unincorporated area of the county increased from 3% to 5% effective on January 1, 2019 thereby increasing revenues. All proceeds will be directed to the Chamber of Commerce for them to promote tourism in the county.

HOTEL/MOTEL TAX FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Taxes

| | | | | | | |
|--------------------|----------------------|---------------|---------------|---------------|---------------|---------------|
| 80-314100 | Hotel/Motel Tax | 58,851 | 84,000 | 90,000 | 90,000 | 90,000 |
| 80-319001 | Penalties & Interest | 691 | 0 | 1,500 | 1,500 | 1,500 |
| Total Taxes | | 59,542 | 84,000 | 91,500 | 91,500 | 91,500 |

| | | | | | | |
|-----------------------|--|---------------|---------------|---------------|---------------|---------------|
| Total Revenues | | 59,542 | 84,000 | 91,500 | 91,500 | 91,500 |
|-----------------------|--|---------------|---------------|---------------|---------------|---------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Purchased / Contracted Services

| | | | | | | |
|--|-------------------------------|---------------|---------------|---------------|---------------|---------------|
| 80-572006 | Chamber of Commerce | 29,533 | 58,000 | 91,500 | 91,500 | 91,500 |
| 80-572007 | GA Dept. of Natural Resources | 14,781 | 15,000 | 0 | 0 | 0 |
| Total Purchased / Contracted Services | | 44,314 | 73,000 | 91,500 | 91,500 | 91,500 |

Other Financing Uses

| | | | | | | |
|-----------------------------------|------------------------------|---------------|---------------|----------|----------|----------|
| 80-611100 | Transfer Out to General Fund | 15,228 | 11,000 | 0 | 0 | 0 |
| Total Other Financing Uses | | 15,228 | 11,000 | 0 | 0 | 0 |

| | | | | | | |
|---------------------------|--|---------------|---------------|---------------|---------------|---------------|
| Total Expenditures | | 59,542 | 84,000 | 91,500 | 91,500 | 91,500 |
|---------------------------|--|---------------|---------------|---------------|---------------|---------------|

LOCAL VICTIM ASSISTANCE PROGRAM FUND

FUND PROFILE

This Special Revenue Fund, authorized by O.C.G.A. 15-21-130 to 15-21-132 and under the direction of the elected District Attorney, is used to account for an additional 5% penalty placed on all fines collected in Superior Court, Magistrate Court, Probate Court, and the municipal courts. These funds are legally restricted to be used in funding Criminal Justice Coordinating Council certified victim assistance programs or victim assistance activities carried out by the District Attorney's Office.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- This fund was not budgeted last year.

LOCAL VICTIM ASSISTANCE PROGRAM FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Fines & Forfeitures

| | | | | | | |
|--------------------------------------|-----------------------|---------------|----------|---------------|---------------|---------------|
| 41-351110 | Superior Court Fees | 2,868 | 0 | 3,000 | 3,000 | 3,000 |
| 41-351130 | Magistrate Court Fees | 323 | 0 | 200 | 200 | 200 |
| 41-351150 | Probate Court Fees | 27,217 | 0 | 22,000 | 22,000 | 22,000 |
| 41-351170 | Municipal Fees | 11,663 | 0 | 14,000 | 14,000 | 14,000 |
| Total Fines & Forfeitures | | 42,071 | 0 | 39,200 | 39,200 | 39,200 |

Investment Income

| | | | | | | |
|--------------------------------|-------------------|----------|----------|----------|----------|----------|
| 41-361000 | Interest Revenues | 0 | 0 | 0 | 0 | 0 |
| Total Investment Income | | 0 | 0 | 0 | 0 | 0 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|----------------------|----------|----------|----------|----------|----------|
| 41-399999 | Use of Fund Reserves | 0 | 0 | 0 | 0 | 0 |
| Total Other Financing Sources | | 0 | 0 | 0 | 0 | 0 |

| | | | | | | |
|-----------------------|--|---------------|----------|---------------|---------------|---------------|
| Total Revenues | | 42,071 | 0 | 39,200 | 39,200 | 39,200 |
|-----------------------|--|---------------|----------|---------------|---------------|---------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Other Costs

| | | | | | | |
|--------------------------|-------------------|---------------|----------|---------------|---------------|---------------|
| 41-573000 | Payment to Others | 42,071 | 0 | 39,200 | 39,200 | 39,200 |
| Total Other Costs | | 42,071 | 0 | 39,200 | 39,200 | 39,200 |

| | | | | | | |
|---------------------------|--|---------------|----------|---------------|---------------|---------------|
| Total Expenditures | | 42,071 | 0 | 39,200 | 39,200 | 39,200 |
|---------------------------|--|---------------|----------|---------------|---------------|---------------|



CAPITAL PROJECT FUNDS

Capital Project Funds are used to account for financial resources that are used for the acquisition of major capital facilities other than those financed by other Funds. The county has nine Capital Project Funds: Public Improvements Authority Fund, SPLOST-2004 Fund (closed), SPLOST-2009 Fund (closed), SPLOST-2014 Fund, TSPLOST-2013 Fund, SPLOST-2019 Fund, Library Construction Fund (closed), Economic Development Project Fund (closed), and the Rails to Trails Project Fund.

PUBLIC IMPROVEMENTS AUTHORITY FUND

FUND PROFILE

This authority was created by an act of the Georgia General Assembly during 1995 and activated during 2001 as a way to provide basic infrastructure and recreational facilities, improvements, and services to the citizens of Harris County. This Fund was also created to promote the growth and development of the county and enhance the general welfare of its citizens.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- Continue the recently refinanced debt payments for the Community Center paid by the General Fund - \$373,491 (principal and interest). SPLOST-2019 will fund this annual debt beginning next fiscal year.
- Continue the debt payments for the 2012 Water Works revenue bonds paid by the Water Works Enterprise Fund - \$618,473 (principal and interest).
- Pay \$3,625 in trustee fees.

PUBLIC IMPROVEMENTS AUTHORITY FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Intergovernmental Revenues

| | | | | | | |
|---|------------------------------|---------------|----------|----------|----------|----------|
| 79-331300 | Federal BAB Interest Subsidy | 50,928 | 0 | 0 | 0 | 0 |
| Total Intergovernmental Revenues | | 50,928 | 0 | 0 | 0 | 0 |

Investment Income

| | | | | | | |
|--------------------------------|------------------|--------------|----------|--------------|--------------|--------------|
| 79-361000 | Interest Revenue | 1,507 | 0 | 1,000 | 1,000 | 1,000 |
| Total Investment Income | | 1,507 | 0 | 1,000 | 1,000 | 1,000 |

Contributions from Private Sources

| | | | | | | |
|---|--------------------------|----------------|----------------|----------------|----------------|----------|
| 79-371020 | Grove Dev. Contributions | 216,000 | 216,000 | 216,000 | 216,000 | 0 |
| Total Contributions from Private Sources | | 216,000 | 216,000 | 216,000 | 216,000 | 0 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|----------------------------------|----------------|------------------|----------------|----------------|----------------|
| 79-391100 | Transfer In from General Fund | 178,494 | 414,977 | 373,491 | 373,491 | 373,491 |
| 79-391505 | Transfer In from Waterworks Fund | 622,173 | 615,648 | 618,473 | 618,473 | 618,473 |
| Total Other Financing Sources | | 800,667 | 1,030,625 | 991,964 | 991,964 | 991,964 |

| | | | | | | |
|-----------------------|--|------------------|------------------|------------------|------------------|----------------|
| Total Revenues | | 1,069,102 | 1,246,625 | 1,208,964 | 1,208,964 | 992,964 |
|-----------------------|--|------------------|------------------|------------------|------------------|----------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Debt Service

| | | | | | | |
|---------------------------|----------------------------|------------------|------------------|------------------|------------------|----------------|
| 79-581101 | Principal-Grove Dev. W & S | 0 | 0 | 0 | 0 | 0 |
| 79-581102 | Principal-Waterworks | 470,000 | 485,000 | 505,000 | 505,000 | 505,000 |
| 79-581103 | Principal-Community Center | 360,250 | 280,000 | 245,000 | 245,000 | 245,000 |
| 79-582101 | Interest-Grove Dev. W & S | 216,000 | 216,000 | 216,000 | 216,000 | 0 |
| 79-582102 | Interest-Waterworks | 152,173 | 130,648 | 113,473 | 113,473 | 113,473 |
| 79-582103 | Interest-Community Center | 186,880 | 131,352 | 125,866 | 125,866 | 125,866 |
| 79-583001 | Trustee Fee | 3,625 | 3,625 | 3,625 | 3,625 | 3,625 |
| Total Debt Service | | 1,388,928 | 1,246,625 | 1,208,964 | 1,208,964 | 992,964 |

| | | | | | | |
|---------------------------|--|------------------|------------------|------------------|------------------|----------------|
| Total Expenditures | | 1,388,928 | 1,246,625 | 1,208,964 | 1,208,964 | 992,964 |
|---------------------------|--|------------------|------------------|------------------|------------------|----------------|

SPLOST – 2004 FUND

FUND PROFILE

A referendum was held during November 2003 to determine if the county voters wanted to continue the 1% Special Purpose Local Option Sales Tax (SPLOST) for a five-year period to raise \$14,000,000 for a variety of purposes including economic development to include acquisition of industrial sites, developing, installing, and maintaining infrastructure to include sewer, water, natural gas, and roads, construction of industrial buildings, and associated uses, improvements at Pate Park to include a building and playground equipment, construction and equipping of a walking trail to include lighting, benches, and associated equipment, construction of a community center for recreation and civic purposes, equipment for emergency medical services and fire services, and city projects. During the referendum, 2,606 citizens voted – 1,891 (72.6%) for the SPLOST and 715 (27.4%) against. Since the referendum was approved, the SPLOST went into effect on April 1, 2004 and continued until March 31, 2009. This Fund was used to account for the SPLOST-2004 proceeds and ensure that these funds were used for the intended purposes.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|------------|------------|------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- This Fund has been depleted and is closed.



New playground at Pate Park

SPLOST – 2004 FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Other Financing Sources

| | | | | | | |
|--------------------------------------|----------------------|----------|----------------|----------|----------|----------|
| 72-399999 | Use of Fund Reserves | 0 | 100,000 | 0 | 0 | 0 |
| Total Other Financing Sources | | 0 | 100,000 | 0 | 0 | 0 |

| | | | | | | |
|-----------------------|--|----------|----------------|----------|----------|----------|
| Total Revenues | | 0 | 100,000 | 0 | 0 | 0 |
|-----------------------|--|----------|----------------|----------|----------|----------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Capital Outlays

| | | | | | | |
|------------------------------|-------------------------------|--------------|----------------|----------|----------|----------|
| 72-541200 | Site Improvements - Pate Park | 8,515 | 100,000 | 0 | 0 | 0 |
| Total Capital Outlays | | 8,515 | 100,000 | 0 | 0 | 0 |

| | | | | | | |
|---------------------------|--|--------------|----------------|----------|----------|----------|
| Total Expenditures | | 8,515 | 100,000 | 0 | 0 | 0 |
|---------------------------|--|--------------|----------------|----------|----------|----------|

SPLOST – 2009 FUND

FUND PROFILE

A referendum was held during November 2008 to determine if the county voters wanted to continue the 1% Special Purpose Local Option Sales Tax (SPLOST) for a five-year period to raise \$21,000,000 for economic development activities including industrial park improvements, library construction, recreation improvements, fire/EMS and public safety improvements and equipment, road and bridge improvements, and city projects. During the referendum, 13,730 citizens voted – 9,298 (67.7%) for the SPLOST and 4,432 (32.3%) against. At the time of the referendum, the county had 19,240 registered voters. Therefore, the referendum had a 71.4% voter turn-out rate. Since the referendum was approved, the SPLOST went into effect on April 1, 2009 and continued until March 31, 2014. This Fund was used to account for the SPLOST-2009 proceeds and ensure that these funds were used for the intended purposes.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- This Fund has been depleted and is closed.

SPLOST – 2009 FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Investment Income

| | | | | | | |
|--------------------------------|------------------|------------|----------|----------|----------|----------|
| 73-361000 | Interest Revenue | 925 | 0 | 0 | 0 | 0 |
| Total Investment Income | | 925 | 0 | 0 | 0 | 0 |

| | | | | | | |
|-----------------------|--|------------|----------|----------|----------|----------|
| Total Revenues | | 925 | 0 | 0 | 0 | 0 |
|-----------------------|--|------------|----------|----------|----------|----------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Capital Outlays

| | | | | | | |
|------------------------------|---------------------------|------------------|----------|----------|----------|----------|
| 73-541401 | Hardage Road | 737,545 | 0 | 0 | 0 | 0 |
| 73-541400 | LMIG Match-2016,2017,2018 | 197,412 | 0 | 0 | 0 | 0 |
| 73-541403 | County Roads | 349,960 | 0 | 0 | 0 | 0 |
| Total Capital Outlays | | 1,284,917 | 0 | 0 | 0 | 0 |

Other Costs

| | | | | | | |
|--------------------------|----------------------------|----------|----------|----------|----------|----------|
| 73-572051 | Allocation to Hamilton | 0 | 0 | 0 | 0 | 0 |
| 73-572052 | Allocation to Shiloh | 0 | 0 | 0 | 0 | 0 |
| 73-572053 | Allocation to Waverly Hall | 0 | 0 | 0 | 0 | 0 |
| Total Other Costs | | 0 | 0 | 0 | 0 | 0 |

Other Financing Uses

| | | | | | | |
|-----------------------------------|--------------------------------------|----------|----------|----------|----------|----------|
| 73-611082 | Transfer Out to Library Constr. Fund | 0 | 0 | 0 | 0 | 0 |
| Total Other Financing Uses | | 0 | 0 | 0 | 0 | 0 |

| | | | | | | |
|---------------------------|--|------------------|----------|----------|----------|----------|
| Total Expenditures | | 1,284,917 | 0 | 0 | 0 | 0 |
|---------------------------|--|------------------|----------|----------|----------|----------|

SPLOST – 2014 FUND

FUND PROFILE

A referendum was held during November 2013 to determine if the county voters wanted to continue the 1% Special Purpose Local Option Sales Tax (SPLOST) for a five-year period to raise \$19,000,000 for economic development activities including industrial park improvements, library construction, public safety equipment, water system improvements, agri-center improvements, road and bridge improvements, fire equipment, recreation improvements and equipment, debt reduction, jail addition, an AWOS system for the airport, and city projects. During the referendum, 1,674 citizens voted – 1,277 (76.3%) for the SPLOST and 397 (23.7%) against. At the time of the referendum, the county had 18,780 registered voters. Therefore, the referendum had an 8.9% voter turn-out rate. Since the referendum was approved, the SPLOST went into effect on April 1, 2014 and will continue until March 31, 2019. This Fund is used to account for the SPLOST-2014 proceeds and ensure that these funds are used for the intended purposes.

STAFFING PLAN

| Position Title | FY 2016-17 | FY 2017-18 | FY 2018-19 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- Professional services include \$65,000 to design and provide construction administration to pave 0.62 miles of Pitts Drive.
- Capital outlays expenses include \$134,500 for general county recreation improvements, \$60,000 to replace ten scoreboards at all recreation fields, \$60,000 to rebuild the soccer complex pavilion including restrooms, concession area, and storage constructed by county crews and volunteers, \$200,000 to install water lines on Hadley Road using Water Works crews, \$850,000 to pave 0.62 miles of Pitts Drive including water improvements, \$85,000 to fund the 2020 LMIG state required 10% match, \$100,000 to modernize the Community Center pool equipment for reliability including the automated controller, chlorine feeder, CO2 feeder, acid feeder, replacement UV system, and other pool equipment and components, \$105,000 to purchase a new boom cutter for the Public Works Department, \$20,000 for three replacement mowers (two for Moultrie Park and one for Pate Park), \$20,000 for a replacement backhoe tractor for Moultrie Park, \$10,000 for a replacement field groomer for Pate Park, \$6,500 for a replacement utility vehicle for Pate Park, \$8,000 for a replacement handicap pool chair for the Community Center, \$16,000 for a replacement building-wide camera system for the Community Center, and \$16,000 for replacement commercial fitness equipment including two treadmills and one recumbent bike for the Community Center for a total of \$1,691,000.

SPLOST – 2014 FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Taxes

| | | | | | | |
|--------------------|---------------|------------------|------------------|----------|----------|----------|
| 81-313200 | SPLOST – 2014 | 2,536,820 | 1,800,000 | 0 | 0 | 0 |
| Total Taxes | | 2,536,820 | 1,800,000 | 0 | 0 | 0 |

Investment Income

| | | | | | | |
|--------------------------------|-------------------|--------------|--------------|--------------|--------------|--------------|
| 81-361000 | Interest Revenues | 5,434 | 2,000 | 6,000 | 6,000 | 6,000 |
| Total Investment Income | | 5,434 | 2,000 | 6,000 | 6,000 | 6,000 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|----------------------|----------|----------------|------------------|------------------|------------------|
| 81-399999 | Use of Fund Reserves | 0 | 432,402 | 1,750,000 | 1,750,000 | 1,750,000 |
| Total Other Financing Sources | | 0 | 432,402 | 1,750,000 | 1,750,000 | 1,750,000 |

| | | | | | | |
|-----------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Revenues | | 2,542,254 | 2,234,402 | 1,756,000 | 1,756,000 | 1,756,000 |
|-----------------------|--|------------------|------------------|------------------|------------------|------------------|

SPLOST – 2014 FUND

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------|----------|---------------|---------------|---------------|---------------|
| 81-521200 | Professional Services | 0 | 70,000 | 65,000 | 65,000 | 65,000 |
| Total Purchased / Contracted Services | | 0 | 70,000 | 65,000 | 65,000 | 65,000 |

Capital Outlays

| | | | | | | |
|------------------------------|---------------------------------------|------------------|----------------|------------------|------------------|------------------|
| 81-541201 | Hamilton Business Park Improvements | 179,331 | 100,000 | 0 | 0 | 0 |
| 81-541202 | Ellerslie Park Construction | 14,428 | 213,202 | 0 | 0 | 0 |
| 81-541203 | County Recreation | 0 | 0 | 134,500 | 134,500 | 134,500 |
| 81-541203 | Recreation Scoreboards | 0 | 0 | 60,000 | 60,000 | 60,000 |
| 81-541204 | Economic Development | 85,918 | 0 | 0 | 0 | 0 |
| 81-541300 | Soccer Complex Pavilion | 0 | 0 | 60,000 | 60,000 | 60,000 |
| 81-541401 | Hadley Road Water Improvements | 0 | 0 | 200,000 | 200,000 | 200,000 |
| 81-541401 | Pitts Dr. Improvements (Road & Water) | 0 | 0 | 850,000 | 850,000 | 850,000 |
| 81-541402 | Hardage Road Water Improvements | 29,389 | 0 | 0 | 0 | 0 |
| 81-541400 | LMIG Match/Overage | 0 | 235,000 | 85,000 | 85,000 | 85,000 |
| 81-541400 | Road Stripping | 0 | 66,875 | 0 | 0 | 0 |
| 81-541400 | County Roads | 0 | 0 | 0 | 0 | 0 |
| 81-542100 | Fire Truck Purchase | 2,418,828 | 312,625 | 0 | 0 | 0 |
| 81-542102 | CC Pool Equipment Modernization | 0 | 0 | 100,000 | 100,000 | 100,000 |
| 81-542203 | PW Boom Cutter | 0 | 0 | 105,000 | 105,000 | 105,000 |
| 81-542201 | PW Tractors (4) | 0 | 56,600 | 0 | 0 | 0 |
| 81-542201 | Rec. Mowers | 0 | 0 | 20,000 | 20,000 | 20,000 |
| 81-542201 | Rec. Tractor | 0 | 0 | 20,000 | 20,000 | 20,000 |
| 81-542201 | Rec. Field Groomer | 0 | 0 | 10,000 | 10,000 | 10,000 |
| 81-542200 | Rec. Utility Vehicle | 0 | 0 | 6,500 | 6,500 | 6,500 |
| 81-542303 | CC Handicap Pool Chair Replacement | 0 | 0 | 8,000 | 8,000 | 8,000 |
| 81-542304 | CC Camera System Replacement | 0 | 0 | 16,000 | 16,000 | 16,000 |
| 81-542300 | CC Commercial Fitness Equipment | 0 | 0 | 16,000 | 16,000 | 16,000 |
| 81-542400 | 911 CAD System Upgrades | 66,578 | 0 | 0 | 0 | 0 |
| Total Capital Outlays | | 2,794,472 | 984,302 | 1,691,000 | 1,691,000 | 1,691,000 |

Other Costs

| | | | | | | |
|--------------------------|-----------------------------|----------------|----------------|----------|----------|----------|
| 81-572051 | Allocation to Hamilton | 53,570 | 37,800 | 0 | 0 | 0 |
| 81-572052 | Allocation to Shiloh | 66,324 | 46,800 | 0 | 0 | 0 |
| 81-572053 | Allocation to Waverly Hall | 390,294 | 275,400 | 0 | 0 | 0 |
| 81-572054 | Allocation to Pine Mountain | 173,464 | 122,400 | 0 | 0 | 0 |
| 81-572055 | Allocation to West Point | 201,524 | 142,200 | 0 | 0 | 0 |
| Total Other Costs | | 885,176 | 624,600 | 0 | 0 | 0 |

Other Financing Uses

| | | | | | | |
|-----------------------------------|--------------------------------------|----------------|----------------|----------|----------|----------|
| 81-611082 | Transfer Out to Library Constr. Fund | 500,000 | 0 | 0 | 0 | 0 |
| 81-611083 | Transfer Out to Econ. Dev. Fund | 0 | 555,500 | 0 | 0 | 0 |
| Total Other Financing Uses | | 500,000 | 555,500 | 0 | 0 | 0 |

| | | | | | | |
|---------------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Expenditures | | 4,179,648 | 2,234,402 | 1,756,000 | 1,756,000 | 1,756,000 |
|---------------------------|--|------------------|------------------|------------------|------------------|------------------|

TSPLOST – 2013 FUND

FUND PROFILE

A regional referendum was held during July 2012 to determine if the voters of the 16 county River Valley Regional Commission District, that includes Harris County, wanted to begin a new 1% Transportation Special Purpose Local Option Sales Tax (TSPLOST) for a ten-year period to raise funds for regional and county-wide transportation improvement projects. During the referendum, 55,655 citizens voted – 30,202 (54.3%) for the TSPLOST and 25,453 (45.7%) against. In Harris County, a total of 5,429 citizens voted – 2,471 (45.5%) for the TSPLOST and 2,958 (54.5%) against. Since the regional referendum was approved by a majority of the region, the TSPLOST went into effect on January 1, 2013 and will continue until December 31, 2022. This Fund is used to account for the TSPLOST-2013 proceeds and ensure that these funds are used for the intended purposes.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- Professional services include \$30,000 for a consulting engineer to provide engineering services as needed.
- Capital outlay projects include \$135,000 to complete the Ellerslie Park turn lanes and \$390,882 for general county road and bridge improvements for a total of \$525,882.
- Other financing uses include \$408,118 transfer to the Rails to Trails Capital Project Fund to assist with that project.

TSPLOST – 2013 FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Taxes

| | | | | | | |
|--------------------|----------|----------------|----------------|----------------|----------------|----------------|
| 96-313400 | T-SPLOST | 964,357 | 960,000 | 960,000 | 960,000 | 960,000 |
| Total Taxes | | 964,357 | 960,000 | 960,000 | 960,000 | 960,000 |

Investment Income

| | | | | | | |
|--------------------------------|-------------------|--------------|--------------|--------------|--------------|--------------|
| 96-361000 | Interest Revenues | 2,736 | 4,000 | 4,000 | 4,000 | 4,000 |
| Total Investment Income | | 2,736 | 4,000 | 4,000 | 4,000 | 4,000 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|----------------------|----------|----------------|----------|----------|----------|
| 96-399999 | Use of Fund Reserves | 0 | 958,986 | 0 | 0 | 0 |
| Total Other Financing Sources | | 0 | 958,986 | 0 | 0 | 0 |

| | | | | | | |
|-----------------------|--|----------------|------------------|----------------|----------------|----------------|
| Total Revenues | | 967,093 | 1,922,986 | 964,000 | 964,000 | 964,000 |
|-----------------------|--|----------------|------------------|----------------|----------------|----------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Purchased / Contracted Services

| | | | | | | |
|---|-----------------------|------------|---------------|---------------|---------------|---------------|
| 96-521200 | Professional Services | 385 | 65,000 | 30,000 | 30,000 | 30,000 |
| Total Purchase / Contracted Services | | 385 | 65,000 | 30,000 | 30,000 | 30,000 |

Capital Outlays

| | | | | | | |
|------------------------------|---------------------------------------|----------------|------------------|----------------|----------------|----------------|
| 96-541400 | Ellerslie Park Turn Lane | 0 | 0 | 135,000 | 135,000 | 135,000 |
| 96-541400 | County Roads and Bridges | 88,214 | 0 | 390,882 | 390,882 | 390,882 |
| 96-541400 | Rails to Trails Project Phase I | 13,127 | 0 | 0 | 0 | 0 |
| 96-541400 | Fortson Rd. Bridge@Standing Boy Creek | 188,000 | 0 | 0 | 0 | 0 |
| 96-541400 | Holland Drive Paving | 0 | 890,000 | 0 | 0 | 0 |
| 96-541000 | Fortune Hole Rd./Williams Creek ROW | 0 | 120,000 | 0 | 0 | 0 |
| Total Capital Outlays | | 289,341 | 1,010,000 | 525,882 | 525,882 | 525,882 |

Other Financing Uses

| | | | | | | |
|-----------------------------------|---|----------|----------------|----------------|----------------|----------------|
| 96-611037 | Transfer Out to Airport Enterprise Fund | 0 | 439,868 | 0 | 0 | 0 |
| 96-611084 | Transfer Out to Rails to Trails Fund | 0 | 408,118 | 408,118 | 408,118 | 408,118 |
| Total Other Financing Uses | | 0 | 847,986 | 408,118 | 408,118 | 408,118 |

| | | | | | | |
|---------------------------|--|----------------|------------------|----------------|----------------|----------------|
| Total Expenditures | | 289,726 | 1,922,986 | 964,000 | 964,000 | 964,000 |
|---------------------------|--|----------------|------------------|----------------|----------------|----------------|

SPLOST – 2019 FUND

FUND PROFILE

A referendum was held during May 2018 to determine if the county voters wanted to continue the 1% Special Purpose Local Option Sales Tax (SPLOST) for a six-year period to raise \$15,300,000 for public safety vehicles and equipment, community center debt repayments, renovations to the courthouse, old library, and community development building, economic development and broadband, a public works facility, road and bridge improvements, the rails to trails project, and city projects. During the referendum, 5,261 citizens voted – 3,535 (67.2%) for the SPLOST and 1,726 (32.8%) against. At the time of the referendum, the county had 23,678 registered voters. Therefore, the referendum had a 22.2% voter turn-out rate. Since the referendum was approved, the SPLOST will go into effect on April 1, 2019 and will continue until March 31, 2025. This Fund is used to account for the SPLOST-2019 proceeds and ensure that these funds are used for the intended purposes.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- Capital outlay expenses include \$250,000 to perform economic development projects including mulching 35 acres at the NWHBP, \$350,000 to renovate the old library into county administration offices, \$166,667 (\$16,667 each) to provide the ten volunteer fire departments with equipment, \$50,000 for two jaws of life tools, \$180,000 for cardiac monitors, \$200,533 for five Sheriff Office vehicles, \$500,000 for broadband equipment, and \$150,900 for public safety equipment for a total of \$1,848,100.
- Other costs include \$407,000 allocation to the cities for their projects.
- Other financing uses include \$245,900 transfer to the Rails to Trails Capital Project Fund to assist with that project.

SPLOST – 2019 FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Taxes

| | | | | | | |
|--------------------|---------------|----------|----------------|------------------|------------------|------------------|
| 85-313200 | SPLOST – 2019 | 0 | 600,000 | 2,500,000 | 2,500,000 | 2,500,000 |
| Total Taxes | | 0 | 600,000 | 2,500,000 | 2,500,000 | 2,500,000 |

Investment Income

| | | | | | | |
|--------------------------------|-------------------|----------|------------|--------------|--------------|--------------|
| 85-361000 | Interest Revenues | 0 | 100 | 1,000 | 1,000 | 1,000 |
| Total Investment Income | | 0 | 100 | 1,000 | 1,000 | 1,000 |

| | | | | | | |
|-----------------------|--|----------|----------------|------------------|------------------|------------------|
| Total Revenues | | 0 | 600,100 | 2,501,000 | 2,501,000 | 2,501,000 |
|-----------------------|--|----------|----------------|------------------|------------------|------------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Capital Outlays

| | | | | | | |
|------------------------------|-------------------------------|----------|----------------|------------------|------------------|------------------|
| 85-541204 | Economic Development | 0 | 0 | 250,000 | 250,000 | 250,000 |
| 85-541301 | Renovation to the Old Library | 0 | 54,100 | 350,000 | 350,000 | 350,000 |
| 85-542104 | VFD Equipment | 0 | 0 | 166,667 | 166,667 | 166,667 |
| 85-542102 | Jaws of Life Tool (2) | 0 | 50,000 | 50,000 | 50,000 | 50,000 |
| 85-542103 | Cardiac Monitors | 0 | 0 | 180,000 | 180,000 | 180,000 |
| 85-542202 | Ambulances (2) | 0 | 400,000 | 0 | 0 | 0 |
| 85-542200 | Sheriff's Vehicles (5) | 0 | 0 | 200,533 | 200,533 | 200,533 |
| 85-542500 | Broadband Equipment | 0 | 0 | 500,000 | 500,000 | 500,000 |
| 85-542100 | Public Safety Equipment | 0 | 0 | 150,900 | 150,900 | 150,900 |
| Total Capital Outlays | | 0 | 504,100 | 1,848,100 | 1,848,100 | 1,848,100 |

Other Costs

| | | | | | | |
|--------------------------|-----------------------------|----------|---------------|----------------|----------------|----------------|
| 85-572051 | Allocation to Hamilton | 0 | 22,200 | 104,166 | 104,166 | 104,166 |
| 85-572052 | Allocation to Shiloh | 0 | 12,000 | 94,167 | 94,167 | 94,167 |
| 85-572053 | Allocation to Waverly Hall | 0 | 19,200 | 82,167 | 82,167 | 82,167 |
| 85-572054 | Allocation to Pine Mountain | 0 | 24,600 | 76,500 | 76,500 | 76,500 |
| 85-572055 | Allocation to West Point | 0 | 18,000 | 50,000 | 50,000 | 50,000 |
| Total Other Costs | | 0 | 96,000 | 407,000 | 407,000 | 407,000 |

Other Financing Uses

| | | | | | | |
|-----------------------------------|--------------------------------------|----------|----------|----------------|----------------|----------------|
| 85-611084 | Transfer Out to Rails to Trails Fund | 0 | 0 | 245,900 | 245,900 | 245,900 |
| Total Other Financing Uses | | 0 | 0 | 245,900 | 245,900 | 245,900 |

| | | | | | | |
|---------------------------|--|----------|----------------|------------------|------------------|------------------|
| Total Expenditures | | 0 | 600,100 | 2,501,000 | 2,501,000 | 2,501,000 |
|---------------------------|--|----------|----------------|------------------|------------------|------------------|

LIBRARY CONSTRUCTION FUND

FUND PROFILE

A new library was approved by the voters during the 2009 SPLOST in the amount of \$1,500,000 and also during the 2014 SPLOST in the amount of \$500,000. The state contributed \$2,000,000 toward this project. The county also received donations. The total cost of the new library was about \$5,226,000. This Fund was used to account for those funding sources and ensure they were used for library purposes.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- The library construction project has been completed and this Fund has been closed.



*New Harris County Public Library
Opened March 29, 2018*

LIBRARY CONSTRUCTION FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Intergovernmental Revenues

| | | | | | | |
|---|----------------------|------------------|----------|----------|----------|----------|
| 82-334310 | State Reimbursements | 1,236,082 | 0 | 0 | 0 | 0 |
| Total Intergovernmental Revenues | | 1,236,082 | 0 | 0 | 0 | 0 |

Contributions and Donations from Private Sources

| | | | | | | |
|--|-----------|----------------|----------|----------|----------|----------|
| 82-371000 | Donations | 842,448 | 0 | 0 | 0 | 0 |
| Total Contributions and Donations | | 842,448 | 0 | 0 | 0 | 0 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|-------------------------------|----------------|----------|----------|----------|----------|
| 82-391073 | Transfer In from SPLOST-2009 | 0 | 0 | 0 | 0 | 0 |
| 82-391081 | Transfer In from SPLOST-2014 | 500,000 | 0 | 0 | 0 | 0 |
| 82-391100 | Transfer In from General Fund | 221,952 | 0 | 0 | 0 | 0 |
| Total Other Financing Sources | | 721,952 | 0 | 0 | 0 | 0 |

| | | | | | | |
|-----------------------|--|------------------|----------|----------|----------|----------|
| Total Revenues | | 2,800,482 | 0 | 0 | 0 | 0 |
|-----------------------|--|------------------|----------|----------|----------|----------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Capital Outlays

| | | | | | | |
|------------------------------|----------------------|------------------|----------|----------|----------|----------|
| 82-541300 | Library Construction | 3,715,649 | 0 | 0 | 0 | 0 |
| Total Capital Outlays | | 3,715,649 | 0 | 0 | 0 | 0 |

| | | | | | | |
|---------------------------|--|------------------|----------|----------|----------|----------|
| Total Expenditures | | 3,715,649 | 0 | 0 | 0 | 0 |
|---------------------------|--|------------------|----------|----------|----------|----------|

ECONOMIC DEVELOPMENT PROJECT FUND

FUND PROFILE

The Board entered into an agreement with Daesol Materials Georgia, LLC during March 2016 to assist them with site preparation costs for a new industrial plant located within the Northwest Harris Business Park. This Fund is used to account for those funding sources and expenses to ensure they are used for the intended purposes.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- This construction project has been completed and this Fund has been closed.

ECONOMIC DEVELOPMENT PROJECT FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Intergovernmental Revenues

| | | | | | | |
|---|------------------|----------|----------|----------|----------|----------|
| 83-334310 | State EDGE Grant | 0 | 0 | 0 | 0 | 0 |
| Total Intergovernmental Revenues | | 0 | 0 | 0 | 0 | 0 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|-----------------------------------|----------|------------------|----------|----------|----------|
| 83-391081 | Transfer In from SPLOST-2014 Fund | 0 | 555,500 | 0 | 0 | 0 |
| 83-391019 | Transfer In from Solid Waste Fund | 0 | 850,000 | 0 | 0 | 0 |
| Total Other Financing Sources | | 0 | 1,405,500 | 0 | 0 | 0 |

| | | | | | | |
|-----------------------|--|----------|------------------|----------|----------|----------|
| Total Revenues | | 0 | 1,405,500 | 0 | 0 | 0 |
|-----------------------|--|----------|------------------|----------|----------|----------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------|----------|---------------|----------|----------|----------|
| 83-521200 | Professional Services | 0 | 10,000 | 0 | 0 | 0 |
| Total Purchased / Contracted Services | | 0 | 10,000 | 0 | 0 | 0 |

Capital Outlays

| | | | | | | |
|------------------------------|--------------|----------|------------------|----------|----------|----------|
| 83-541300 | Construction | 0 | 1,395,500 | 0 | 0 | 0 |
| Total Capital Outlays | | 0 | 1,395,500 | 0 | 0 | 0 |

Other Costs

| | | | | | | |
|--------------------------|-------------------|----------|----------|----------|----------|----------|
| 83-573000 | Payment to Others | 0 | 0 | 0 | 0 | 0 |
| Total Other Costs | | 0 | 0 | 0 | 0 | 0 |

| | | | | | | |
|---------------------------|--|----------|------------------|----------|----------|----------|
| Total Expenditures | | 0 | 1,405,500 | 0 | 0 | 0 |
|---------------------------|--|----------|------------------|----------|----------|----------|

RAILS TO TRAILS PROJECT FUND

FUND PROFILE

The Board of County Commissioners purchased 21.5 miles of abandoned gravel rail line beginning at the Meriwether County line and extending to the Columbus-Muscogee County line from Georgia Southwestern Railroad during 2008. The total cost to acquire this abandoned gravel rail line was \$300,000 with the county funding half and Callaway Gardens funding half. The purpose of this purchase was to eventually develop a paved pedestrian walkway to provide county-wide outdoor recreational opportunities including walking, jogging, running, and bicycling. This Fund is used to account for funding sources and expenses to ensure they are used to improve this rail line.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|------------|------------|------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- Revenues for this Fund consist of three federal grants that total \$812,473 that were previously awarded, \$408,118 from TSPLOST funds, and \$245,900 from SPLOST-2019 funds for a total project cost of \$1,466,491.
- Professional services consist of \$18,000 for TE grant administration and construction administration for the Rails to Trails project.
- Capital outlay expenses include \$1,421,491 to construct Phase I of the Rails to Trails project which consist of constructing a ten-foot wide asphalt multi-modal trail from downtown Pine Mountain to behind the Mountain Creek Inn, \$12,000 to purchase a utility vehicle to perform rail line security and maintenance, and \$15,000 for commercial trail furniture such as benches, trash cans, and signage to comply with the grant requirements for a total of \$1,448,491.



Typical Rails to Trails Section

RAILS TO TRAILS PROJECT FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Intergovernmental Revenues

| | | | | | | |
|---|-----------------------------------|----------|----------------|----------------|----------------|----------------|
| 84-331301 | Transportation Enhancement Grant | 0 | 512,473 | 512,473 | 512,473 | 512,473 |
| 84-331350 | LWCF Grant | 0 | 100,000 | 100,000 | 100,000 | 100,000 |
| 84-331351 | Recreational Trails Program Grant | 0 | 200,000 | 200,000 | 200,000 | 200,000 |
| Total Intergovernmental Revenues | | 0 | 812,473 | 812,473 | 812,473 | 812,473 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|------------------------------|----------|----------------|----------------|----------------|----------------|
| 84-391096 | Transfer In From TSPLOST | 0 | 408,118 | 408,118 | 408,118 | 408,118 |
| 84-391085 | Transfer In From SPLOST-2019 | 0 | 0 | 245,900 | 245,900 | 245,900 |
| Total Other Financing Sources | | 0 | 408,118 | 654,018 | 654,018 | 654,018 |

| | | | | | | |
|-----------------------|--|----------|------------------|------------------|------------------|------------------|
| Total Revenues | | 0 | 1,220,591 | 1,466,491 | 1,466,491 | 1,466,491 |
|-----------------------|--|----------|------------------|------------------|------------------|------------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------|----------|---------------|---------------|---------------|---------------|
| 84-521200 | Professional Services | 0 | 18,000 | 18,000 | 18,000 | 18,000 |
| Total Purchased / Contracted Services | | 0 | 18,000 | 18,000 | 18,000 | 18,000 |

Capital Outlays

| | | | | | | |
|------------------------------|-------------------------|----------|------------------|------------------|------------------|------------------|
| 84-541300 | Construction | 0 | 1,190,591 | 1,421,491 | 1,421,491 | 1,421,491 |
| 84-542200 | Utility Vehicle | 0 | 12,000 | 12,000 | 12,000 | 12,000 |
| 84-542300 | Trail Furniture/Signage | 0 | 0 | 15,000 | 15,000 | 15,000 |
| Total Capital Outlays | | 0 | 1,202,591 | 1,448,491 | 1,448,491 | 1,448,491 |

| | | | | | | |
|---------------------------|--|----------|------------------|------------------|------------------|------------------|
| Total Expenditures | | 0 | 1,220,591 | 1,466,491 | 1,466,491 | 1,466,491 |
|---------------------------|--|----------|------------------|------------------|------------------|------------------|



DEBT SERVICE FUND

Debt Service Funds are used to account for all financial resources that are used to pay for the principal and interest of certain debt not contained in any other Funds. The county has one Debt Service Fund: the Callaway Conservation Easement Fund.

CALLAWAY CONSERVATION EASEMENT FUND

FUND PROFILE

This Debt Service Fund is used to account for revenues paid by the Callaway Foundation to the county to service the debt for the 2,078.14 acre conservation easement until 2026.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------|-------------------|-------------------|-------------------|
| No Positions in this Fund | 0 | 0 | 0 |
| Total Positions | 0 | 0 | 0 |

FY 2019-20 BUDGET HIGHLIGHTS

- Continue the debt payments for the Callaway conservation easement paid by the Callaway Foundation - \$143,958.

CALLAWAY CONSERVATION EASEMENT FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Contributions from Private Sources

| | | | | | | |
|---|------------------------|----------------|----------------|----------------|----------------|----------------|
| 77-371021 | Callaway Contributions | 143,957 | 143,958 | 143,958 | 143,958 | 143,958 |
| Total Contributions from Private Sources | | 143,957 | 143,958 | 143,958 | 143,958 | 143,958 |

| | | | | | | |
|-----------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Revenues | | 143,957 | 143,958 | 143,958 | 143,958 | 143,958 |
|-----------------------|--|----------------|----------------|----------------|----------------|----------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Debt Service

| | | | | | | |
|---------------------------|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| 77-581104 | Principal-Conservation Easement | 109,526 | 112,858 | 116,247 | 116,247 | 116,247 |
| 77-582104 | Interest-Conservation Easement | 34,431 | 31,100 | 27,711 | 27,711 | 27,711 |
| Total Debt Service | | 143,957 | 143,958 | 143,958 | 143,958 | 143,958 |

| | | | | | | |
|---------------------------|--|----------------|----------------|----------------|----------------|----------------|
| Total Expenditures | | 143,957 | 143,958 | 143,958 | 143,958 | 143,958 |
|---------------------------|--|----------------|----------------|----------------|----------------|----------------|



ENTERPRISE FUNDS

Enterprise Funds are used to account for all county operations that are financed and operated in the same manner as private enterprises, on a self-supporting basis. The county has three Enterprise Funds: Airport Fund, Solid Waste Fund, and the Water Works Fund.

AIRPORT FUND

FUND PROFILE

The Harris County Airport located in Pine Mountain is a 235-acre general aviation airport serving business aviation and recreational flying. The airport consists of a 5,001-foot long and 100-foot wide lighted asphalt runway with instrument approach, historic terminal building, fuel system, 29 T-hangars, 65 tie-down locations, and two 10,000 square foot corporate hangars. The airport offers 24/7 Jet A and Avgas self-service and full-service fueling, hangar rental, aircraft maintenance through a private contractor, flight training, courtesy cars, and an annual fly-in community event. The major revenue sources for this Fund are fuel sales, hanger rentals, and tie-down fees.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|------------------------|-------------------|-------------------|-------------------|
| Airport Manager | 1 | 1 | 1 |
| Attendant (part-time) | 1 | 1 | 1 |
| Total Positions | 2 | 2 | 2 |

FY 2019-20 BUDGET HIGHLIGHTS

- Professional services include \$13,000 for the airport engineering consultant to provide construction administration services for Phase II of the fencing project.
- Technical services include \$6,000 for the AWOS maintenance agreement, security system maintenance, and web hosting.
- Capital outlay expenses include \$395,000 to complete Phase II of the fencing project partially funded by a GDOT grant and \$6,900 for a new commercial zero turn mower for a total of \$401,900.

AIRPORT FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Intergovernmental Revenues

| | | | | | | |
|---|-------------------------------------|---------------|------------------|----------------|----------------|----------------|
| 37-331150 | GDOT Airport Grant | 0 | 0 | 150,000 | 150,000 | 150,000 |
| 37-331151 | GDOT Grant for Fencing Design | 51,578 | 60,000 | 0 | 0 | 0 |
| 37-331152 | GDOT Grant for Fencing Installation | 0 | 945,000 | 300,000 | 300,000 | 300,000 |
| 37-331153 | GDOT Grant for Fencing Property | 0 | 65,000 | 0 | 0 | 0 |
| 37-331154 | GDOT Grant for Various Studies | 0 | 155,000 | 0 | 0 | 0 |
| 37-331155 | GDOT Grant For Runway Remarking | 0 | 75,000 | 0 | 0 | 0 |
| Total Intergovernmental Revenues | | 51,578 | 1,300,000 | 450,000 | 450,000 | 450,000 |

Charges for Services

| | | | | | | |
|-----------------------------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| 37-345301 | Av Gas Sales | 182,347 | 150,000 | 185,000 | 185,000 | 185,000 |
| 37-345302 | Jet Fuel Sales | 66,851 | 60,000 | 65,000 | 65,000 | 65,000 |
| 37-345303 | Hangar Rental Fees | 93,381 | 90,000 | 100,000 | 100,000 | 100,000 |
| 37-345304 | Tie Down Fees | 0 | 500 | 500 | 500 | 500 |
| Total Charges for Services | | 342,579 | 300,500 | 350,500 | 350,500 | 350,500 |

Miscellaneous Revenue

| | | | | | | |
|------------------------------------|-----------------------|-----------|----------|--------------|--------------|--------------|
| 37-389002 | Vendor's Compensation | 18 | 0 | 0 | 0 | 0 |
| 37-371004 | Donations | 0 | 0 | 1,000 | 1,000 | 1,000 |
| Total Miscellaneous Revenue | | 18 | 0 | 1,000 | 1,000 | 1,000 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|-------------------------------|----------|----------------|----------|----------|----------|
| 37-391100 | Transfer In from General Fund | 0 | 10,989 | 0 | 0 | 0 |
| 37-391096 | Transfer In from TSPLOST | 0 | 439,868 | 0 | 0 | 0 |
| Total Other Financing Sources | | 0 | 450,857 | 0 | 0 | 0 |

| | | | | | | |
|-----------------------|--|----------------|------------------|----------------|----------------|----------------|
| Total Revenues | | 394,175 | 2,051,357 | 801,500 | 801,500 | 801,500 |
|-----------------------|--|----------------|------------------|----------------|----------------|----------------|

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|--------------------------|---------------|---------------|---------------|---------------|---------------|
| 37-511100 | Regular Employees | 57,496 | 56,538 | 64,200 | 64,200 | 64,200 |
| 37-511300 | Overtime | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| 37-512100 | Group Insurance | 7 | 7,493 | 7,200 | 7,200 | 7,200 |
| 37-512200 | FICA | 3,474 | 3,506 | 4,000 | 4,000 | 4,000 |
| 37-512300 | Medicare | 812 | 820 | 950 | 950 | 950 |
| 37-512400 | Retirement Contributions | 18,161 | 4,902 | 5,000 | 5,000 | 5,000 |
| 37-512600 | Unemployment Insurance | 81 | 80 | 100 | 100 | 100 |
| 37-512700 | Workers' Compensation | 1,183 | 1,100 | 1,900 | 1,900 | 1,900 |
| Total Personal Services and Employee Benefits | | 81,214 | 75,439 | 84,350 | 84,350 | 84,350 |

AIRPORT FUND

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Purchased / Contracted Services

| | | | | | | |
|--|----------------------------------|----------------|----------------|---------------|---------------|---------------|
| 37-521200 | Professional Services | 170,280 | 236,000 | 13,000 | 13,000 | 13,000 |
| 37-521300 | Technical Services | 5,709 | 4,850 | 6,000 | 6,000 | 6,000 |
| 37-522210 | Repair and Maintenance-Equipment | 28,556 | 14,000 | 14,000 | 14,000 | 14,000 |
| 37-522220 | Repair and Maintenance-Building | 11,888 | 5,000 | 5,000 | 5,000 | 5,000 |
| 37-522260 | Repair and Maintenance-Vehicle | 199 | 1,000 | 1,000 | 1,000 | 1,000 |
| 37-523100 | Property and Vehicle Insurance | 8,982 | 9,500 | 9,500 | 9,500 | 9,500 |
| 37-523210 | Communications-Telephone | 3,263 | 3,400 | 3,400 | 3,400 | 3,400 |
| 37-523211 | Communications-Internet | 1,260 | 1,300 | 1,300 | 1,300 | 1,300 |
| 37-523300 | Advertising | 233 | 3,000 | 3,000 | 3,000 | 3,000 |
| 37-523500 | Travel | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| 37-523600 | Dues and Fees | 710 | 500 | 500 | 500 | 500 |
| 37-523700 | Education and Training | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| Total Purchased / Contracted Services | | 231,080 | 280,550 | 58,700 | 58,700 | 58,700 |

Supplies

| | | | | | | |
|-----------------------|-------------------------|----------------|----------------|----------------|----------------|----------------|
| 37-531101 | General Supplies-Office | 1,398 | 1,200 | 1,200 | 1,200 | 1,200 |
| 37-531150 | General Supplies-Tires | 0 | 500 | 500 | 500 | 500 |
| 37-531210 | Water/Sewer | 1,234 | 1,500 | 1,500 | 1,500 | 1,500 |
| 37-531230 | Electricity | 17,698 | 16,000 | 18,000 | 18,000 | 18,000 |
| 37-531270 | Gasoline/Diesel/Oil | 50 | 800 | 800 | 800 | 800 |
| 37-531521 | Av Gas for Resale | 197,069 | 100,000 | 185,000 | 185,000 | 185,000 |
| 37-531522 | Jet Fuel for Resale | 37,002 | 40,000 | 46,750 | 46,750 | 46,750 |
| 37-531600 | Small Equipment | 24 | 500 | 750 | 750 | 750 |
| Total Supplies | | 254,475 | 160,500 | 254,500 | 254,500 | 254,500 |

Capital Outlays

| | | | | | | |
|------------------------------|----------------------------------|----------------|------------------|----------------|----------------|----------------|
| 37-541100 | Property for Fencing Project | 0 | 65,000 | 0 | 0 | 0 |
| 37-541200 | Wildlife Fencing-Phase I (GDOT) | 175,440 | 0 | 0 | 0 | 0 |
| 37-541200 | Wildlife Fencing-Phase II (GDOT) | 0 | 945,000 | 395,000 | 395,000 | 395,000 |
| 37-541205 | Runway Remarketing | 0 | 55,000 | 0 | 0 | 0 |
| 37-541300 | 2 Bay Garage | 0 | 0 | 0 | 0 | 0 |
| 37-541400 | Access Road Paving (TSPLOST) | 0 | 439,868 | 0 | 0 | 0 |
| 37-542201 | Tractor/Mower | 0 | 30,000 | 6,900 | 6,900 | 6,900 |
| 37-542200 | Av Gas Vehicle | 42,000 | 0 | 0 | 0 | 0 |
| 37-542500 | Security System | 14,130 | 0 | 0 | 0 | 0 |
| Total Capital Outlays | | 231,570 | 1,534,868 | 401,900 | 401,900 | 401,900 |

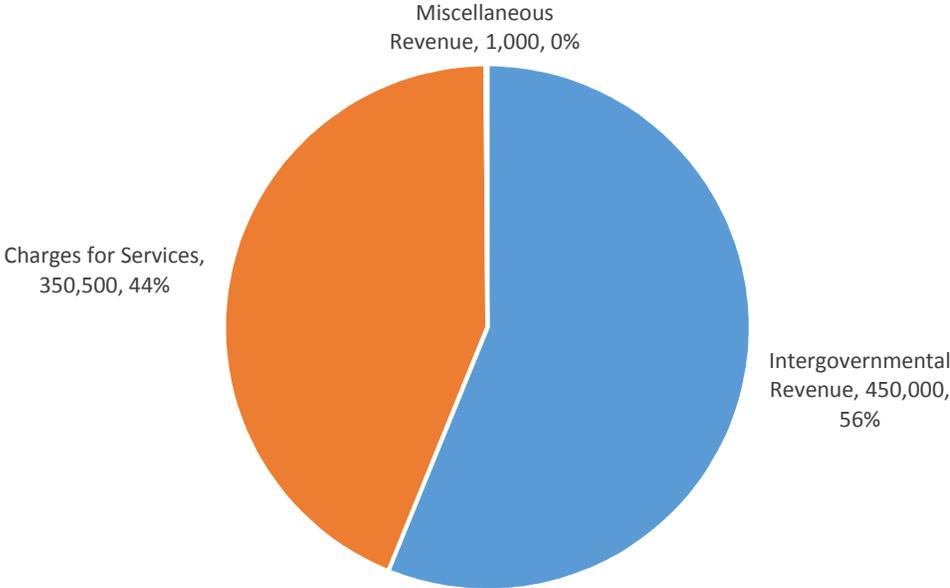
Other Costs

| | | | | | | |
|------------------------------|--------------------------|--------------|----------|--------------|--------------|--------------|
| 37-573001 | State Highway Impact Fee | 2,050 | 0 | 2,050 | 2,050 | 2,050 |
| Total Capital Outlays | | 2,050 | 0 | 2,050 | 2,050 | 2,050 |

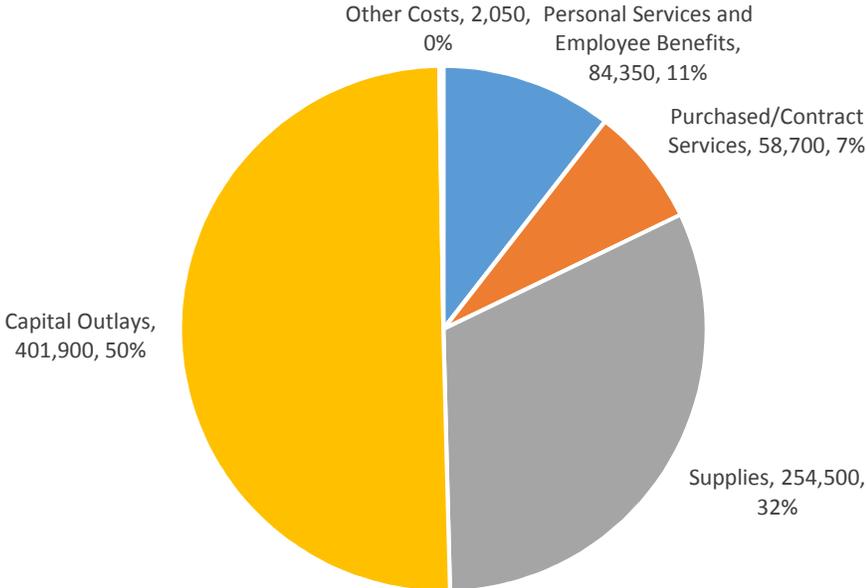
| | | | | | | |
|---------------------------|--|----------------|------------------|----------------|----------------|----------------|
| Total Expenditures | | 800,389 | 2,051,357 | 801,500 | 801,500 | 801,500 |
|---------------------------|--|----------------|------------------|----------------|----------------|----------------|

AIRPORT FUND

AIRPORT FUND REVENUES BY SOURCE



AIRPORT FUND EXPENSES BY TYPE



SOLID WASTE FUND

FUND PROFILE

The Solid Waste Enterprise Fund is responsible for collecting residential and commercial solid waste on a weekly county-wide basis. The waste is collected curbside and transported to the county's transfer station. The waste is then transported to a certified MSW landfill by a private contractor. This department also operates three manned collection sites for county residents' use, maintains the permanently closed landfill, and performs recycling services. This Fund generates revenue from a fee placed on the annual tax bills and tipping fees.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---------------------------------------|-------------------|-------------------|-------------------|
| Director | 1 | 1 | 1 |
| Assistant Director | 1 | 1 | 1 |
| Scale Operator | 1 | 1 | 1 |
| Sanitation Equipment Operator | 8 | 8 | 9 |
| Collection Site Attendant | 3 | 3 | 3 |
| Collection Site Attendant (part-time) | 1 | 1 | 1 |
| Inmates | 15 | 15 | 15 |
| Total Positions | 15 | 15 | 16 |

FY 2019-20 BUDGET HIGHLIGHTS

- Garbage collection revenue has increased due to adding a 127+/- unit neighborhood to the list that pays the annual solid waste fee, an increase of about \$19,000 per year.
- Personal services have increased \$40,738 (salary and benefits) to hire a new full-time equipment operator (garbage truck driver) to assist a growing department.
- Technical services expenses include \$10,000 for an extended warranty for a piece of heavy equipment that has come off lease and \$13,200 for a private company to perform landfill monitoring and well testing at the closed landfill for a total of \$23,200.
- Capital outlay expenses include \$115,000 for a replacement and larger drive-over scale, \$190,000 for a replacement garbage truck, \$34,000 for a replacement inmate transport van, and \$20,000 for four roll-off containers to add capacity at the convenience sites for a total of \$359,000.
- Indirect cost allocation of \$100,000 to the General Fund to pay for indirect cost such as finance, information technology, administration, and purchasing services.
- Transfer of \$1,000,000 to the General Fund to help balance the General Fund budget.

SOLID WASTE FUND

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Intergovernmental Revenue

| | | | | | | |
|--|----------------------------|--------------|----------|--------------|--------------|--------------|
| 19-334101 | Scrap Tire Abatement Grant | 5,248 | 0 | 6,000 | 6,000 | 6,000 |
| Total Intergovernmental Revenue | | 5,248 | 0 | 6,000 | 6,000 | 6,000 |

Charges for Services

| | | | | | | |
|-----------------------------------|---------------------------------------|------------------|------------------|------------------|------------------|------------------|
| 19-344110 | Garbage Collection Charges | 1,947,189 | 1,900,000 | 1,960,000 | 1,960,000 | 1,960,000 |
| 19-344111 | Garbage Collection Charges-Delinquent | 0 | 2,000 | 2,000 | 2,000 | 2,000 |
| 19-344112 | Commercial Dumpster Fees | 22,464 | 22,000 | 22,000 | 22,000 | 22,000 |
| 19-344130 | Sale of Salvage | 24,808 | 15,000 | 15,000 | 15,000 | 15,000 |
| 19-344150 | Landfill Tipping Fees | 58,188 | 42,000 | 50,000 | 50,000 | 50,000 |
| 19-349300 | Returned Check Fees | 60 | 0 | 100 | 100 | 100 |
| Total Charges for Services | | 2,052,709 | 1,981,000 | 2,049,100 | 2,049,100 | 2,049,100 |

Investment Income

| | | | | | | |
|--------------------------------|-------------------|---------------|---------------|---------------|---------------|---------------|
| 19-361000 | Interest Revenues | 41,624 | 30,000 | 40,000 | 40,000 | 40,000 |
| Total Investment Income | | 41,624 | 30,000 | 40,000 | 40,000 | 40,000 |

Miscellaneous Revenue

| | | | | | | |
|------------------------------------|-----------------------------------|--------------|----------|--------------|--------------|--------------|
| 19-383000 | Reimbursement for Damage Property | 4,357 | 0 | 1,000 | 1,000 | 1,000 |
| Total Miscellaneous Revenue | | 4,357 | 0 | 1,000 | 1,000 | 1,000 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|----------------------|---------------|------------------|----------------|----------------|----------------|
| 19-392100 | Sale of Assets | 21,950 | 10,000 | 10,000 | 10,000 | 10,000 |
| 19-399999 | Use of Fund Reserves | 0 | 1,743,411 | 780,121 | 780,121 | 780,121 |
| Total Other Financing Sources | | 21,950 | 1,753,411 | 790,121 | 790,121 | 790,121 |

| | | | | | | |
|----------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Revenue | | 2,125,888 | 3,764,411 | 2,886,221 | 2,886,221 | 2,886,221 |
|----------------------|--|------------------|------------------|------------------|------------------|------------------|

SOLID WASTE FUND

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 19-511100 | Regular Employees | 417,858 | 417,075 | 465,000 | 465,000 | 465,000 |
| 19-511300 | Overtime | 451 | 0 | 1,000 | 1,000 | 1,000 |
| 19-512100 | Group Insurance | 107,778 | 104,891 | 109,000 | 109,000 | 109,000 |
| 19-512120 | Health Reimbursement Arrangement | 15,932 | 15,000 | 16,000 | 16,000 | 16,000 |
| 19-512200 | FICA | 23,740 | 25,859 | 28,900 | 28,900 | 28,900 |
| 19-512300 | Medicare | 5,552 | 6,048 | 6,800 | 6,800 | 6,800 |
| 19-512400 | Retirement Contributions | 43,766 | 52,625 | 58,000 | 58,000 | 58,000 |
| 19-512600 | Unemployment Insurance | 442 | 549 | 608 | 608 | 608 |
| 19-512700 | Workers' Compensation | 20,623 | 22,160 | 39,000 | 39,000 | 39,000 |
| Total Personal Services and Employee Benefits | | 636,142 | 644,207 | 724,308 | 724,308 | 724,308 |

Purchased / Contracted Services

| | | | | | | |
|--|-----------------------------------|----------------|----------------|----------------|----------------|----------------|
| 19-521200 | Professional Services | 1,177 | 3,000 | 3,000 | 3,000 | 3,000 |
| 19-521300 | Technical Services | 0 | 13,200 | 23,200 | 23,200 | 23,200 |
| 19-522112 | Disposal-Septic Tank | 0 | 1,000 | 1,000 | 1,000 | 1,000 |
| 19-522113 | Disposal-Tire Amnesty Days | 5,248 | 0 | 6,000 | 6,000 | 6,000 |
| 19-522210 | Repairs and Maintenance-Equipment | 15 | 1,500 | 1,500 | 1,500 | 1,500 |
| 19-522220 | Repairs and Maintenance-Buildings | 11,556 | 8,000 | 8,000 | 8,000 | 8,000 |
| 19-522222 | Repairs and Maintenance-Sites | 7,426 | 5,000 | 6,000 | 6,000 | 6,000 |
| 19-522260 | Repairs and Maintenance-Vehicle | 117,183 | 105,000 | 105,000 | 105,000 | 105,000 |
| 19-523001 | Extermination | 95 | 300 | 300 | 300 | 300 |
| 19-523100 | Property and Vehicle Insurance | 15,286 | 16,900 | 17,000 | 17,000 | 17,000 |
| 19-523210 | Communications-Telephone | 6,033 | 6,200 | 6,200 | 6,200 | 6,200 |
| 19-523250 | Communications-Postage | 19 | 30 | 30 | 30 | 30 |
| 19-523500 | Travel | 0 | 500 | 500 | 500 | 500 |
| 19-523700 | Education and Training | 0 | 500 | 500 | 500 | 500 |
| Total Purchased / Contracted Services | | 164,038 | 161,130 | 178,230 | 178,230 | 178,230 |

Supplies

| | | | | | | |
|-----------------------|-----------------------------|----------------|----------------|----------------|----------------|----------------|
| 19-531101 | General Supplies-Office | 867 | 1,300 | 1,000 | 1,000 | 1,000 |
| 19-531120 | General Supplies-Janitorial | 242 | 500 | 500 | 500 | 500 |
| 19-531150 | General Supplies-Tires | 30,750 | 30,000 | 30,000 | 30,000 | 30,000 |
| 19-531190 | General Supplies-Other | 2,739 | 4,500 | 4,500 | 4,500 | 4,500 |
| 19-531210 | Water/Sewer | 1,497 | 1,000 | 1,500 | 1,500 | 1,500 |
| 19-531230 | Electricity | 7,823 | 9,200 | 9,200 | 9,200 | 9,200 |
| 19-531240 | Bottled Gas | 335 | 0 | 1,000 | 1,000 | 1,000 |
| 19-531270 | Gasoline/Diesel/Oil | 78,292 | 90,000 | 90,000 | 90,000 | 90,000 |
| 19-531600 | Small Equipment | 25 | 1,000 | 1,000 | 1,000 | 1,000 |
| 19-531710 | Uniforms | 1,468 | 1,500 | 1,600 | 1,600 | 1,600 |
| Total Supplies | | 124,038 | 139,000 | 140,300 | 140,300 | 140,300 |

SOLID WASTE FUND

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Capital Outlays

| | | | | | | |
|------------------------------|-------------------------|----------------|---------------|----------------|----------------|----------------|
| 19-541200 | Wingwall Reconstruction | 28,870 | 0 | 0 | 0 | 0 |
| 19-541300 | 24x25 Storage Building | 9,325 | 0 | 0 | 0 | 0 |
| 19-542100 | Lawn Mower | 6,100 | 0 | 0 | 0 | 0 |
| 19-542100 | Compactors | 32,440 | 0 | 0 | 0 | 0 |
| 19-542102 | Vehicle Scales | 0 | 54,000 | 115,000 | 115,000 | 115,000 |
| 19-542200 | Garbage Trucks | 360,288 | 0 | 190,000 | 190,000 | 190,000 |
| 19-542200 | Vehicle | 0 | 30,000 | 34,000 | 34,000 | 34,000 |
| 19-542200 | Utility Vehicle | 0 | 12,000 | 0 | 0 | 0 |
| 19-542500 | Receiving Containers | 13,305 | 0 | 20,000 | 20,000 | 20,000 |
| 19-542500 | Pressure Washer | 4,995 | 0 | 0 | 0 | 0 |
| Total Capital Outlays | | 455,323 | 96,000 | 359,000 | 359,000 | 359,000 |

Interfund / Interdepartmental Charges

| | | | | | | |
|--|--------------------------|----------|----------------|----------------|----------------|----------------|
| 19-551100 | Indirect Cost Allocation | 0 | 100,000 | 100,000 | 100,000 | 100,000 |
| Total Interfund / Interdepartmental Charges | | 0 | 100,000 | 100,000 | 100,000 | 100,000 |

Other Costs

| | | | | | | |
|--------------------------|--------------------------|----------------|----------------|----------------|----------------|----------------|
| 19-573001 | State Highway Impact Fee | 1,100 | 1,500 | 1,500 | 1,500 | 1,500 |
| 19-573002 | Tipping Fees | 432,427 | 350,000 | 375,000 | 375,000 | 375,000 |
| 19-573120 | Refunds | 447 | 1,500 | 1,000 | 1,000 | 1,000 |
| Total Other Costs | | 433,974 | 353,000 | 377,500 | 377,500 | 377,500 |

Debt Service

| | | | | | | |
|---------------------------|---------------------------------|----------------|---------------|--------------|--------------|--------------|
| 19-581201 | Principal-420F Backhoe | 19,265 | 20,509 | 6,837 | 6,837 | 6,837 |
| 19-581200 | Principal-D6 Track Type Tractor | 158,614 | 0 | 0 | 0 | 0 |
| 19-582201 | Interest-420F Backhoe | 1,243 | 565 | 46 | 46 | 46 |
| 19-582200 | Interest-D6 Track Type Tractor | 2,415 | 0 | 0 | 0 | 0 |
| Total Debt Service | | 181,537 | 21,074 | 6,883 | 6,883 | 6,883 |

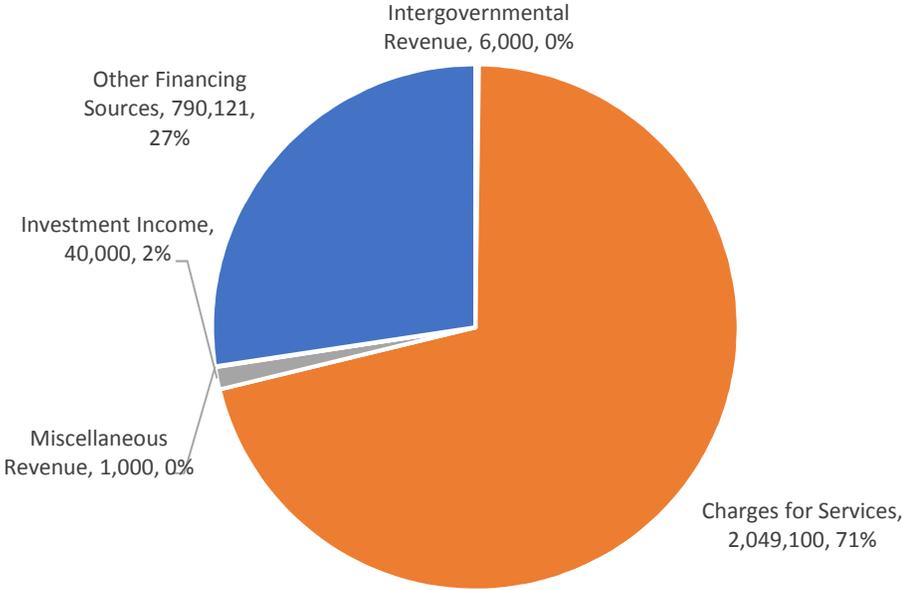
Other Financing Uses

| | | | | | | |
|-----------------------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| 19-611100 | Transfer Out to General Fund | 1,000,000 | 1,400,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 19-611083 | Transfer Out to Econ. Dev. CPF | 0 | 850,000 | 0 | 0 | 0 |
| Total Other Financing Uses | | 1,000,000 | 2,250,000 | 1,000,000 | 1,000,000 | 1,000,000 |

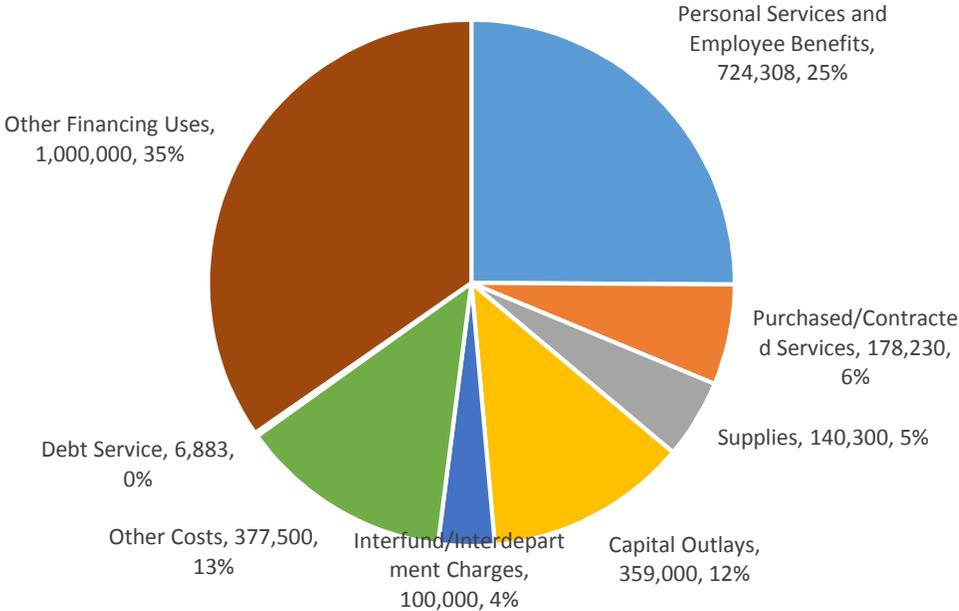
| | | | | | | |
|---------------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Expenditures | | 2,995,052 | 3,764,411 | 2,886,221 | 2,886,221 | 2,886,221 |
|---------------------------|--|------------------|------------------|------------------|------------------|------------------|

SOLID WASTE FUND

SOLID WASTE FUND REVENUES BY SOURCE



SOLID WASTE FUND EXPENSES BY TYPE



WATER WORKS FUND

FUND PROFILE

The Water Works Enterprise Fund provides clean drinking water and fire protection to over 8,550 customers in the unincorporated area of the county. The water source is surface water from the Chattahoochee River. The Water Works Fund consists of three divisions – Administration, Filter Plant, and Distribution. The Administration Division is responsible for the overall supervision of the Fund and conducts monthly customer billing and customer service support. The Filter Plant Division operates a 3.0 MGD plant and is responsible for all water treatment operations and ensures that all treated water is in compliance with all state and federal regulations. The Distribution Division is responsible for the maintenance of over 500 miles of water lines, ten pump stations, eight elevated water storage tanks, and four ground water storage tanks, repairing leaks, and installing water meters. This Fund also purchases water as needed from the Columbus Water Department, Georgia Power, and Talbot County.

STAFFING PLAN

| Position Title | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|---|------------|------------|------------|
| Administration | | | |
| Director | 1 | 1 | 1 |
| Customer Service Supervisor | 1 | 1 | 1 |
| Customer Service Representative | 3 | 3 | 3 |
| Water Service Worker | 1 | 1 | 1 |
| Customer Service Representative (part-time) | 1 | 1 | 1 |
| Total Administration | 7 | 7 | 7 |
| Filter Plant | | | |
| Supervisor | 1 | 1 | 1 |
| WTP Operator I | 2 | 2 | 2 |
| WTP Operator II | 3 | 3 | 3 |
| WTP Operator III | 3 | 3 | 3 |
| WTP Operator Trainee | 1 | 1 | 1 |
| Total Filter Plant | 10 | 10 | 10 |
| Distribution | | | |
| Distribution Supervisor | 1 | 1 | 1 |
| Meter Reader Supervisor | 1 | 1 | 1 |
| Crew Supervisor | 1 | 1 | 1 |
| Maintenance Supervisor | 1 | 1 | 1 |
| Heavy Equipment Operator | 2 | 2 | 2 |
| Utility Locator | 1 | 1 | 1 |
| Meter Reader | 2 | 2 | 2 |
| Water Maintenance Specialist | 1 | 1 | 1 |
| Inmates | 2 | 2 | 2 |
| Total Distribution | 10 | 10 | 10 |
| Total Positions | 27 | 27 | 27 |

FY 2019-20 BUDGET HIGHLIGHTS

- Professional services include \$25,000 for the engineering consultant to provide administration services for the water meter replacement project, \$50,000 for the engineering consultant to provide construction administration services for the SR 219 water relocation project, \$30,000 for general engineering services as needed, \$1,000 for legal assistance as needed, and \$10,000 for audit services for a total of \$116,000.

WATER WORKS FUND

FY 2019-20 BUDGET HIGHLIGHTS

- Technical services include \$2,000 for communications repairs, \$9,500 for billing system maintenance and support, and \$100,000 for water tank maintenance for a total of \$111,500.
- Capital outlay expenses include \$80,000 for general water system improvements, \$50,000 for general water plant improvements, \$500,000 to continue the SR 219 water relocation project, \$700,000 to continue the water meter replacement program funded by a GEFA loan, and \$155,000 for a replacement dump truck and two replacement vehicles for a total of \$1,485,000.
- Indirect cost allocation of \$150,000 to the General Fund to pay for indirect cost such as finance, information technology, administration, and purchasing services.
- Other financing uses include a \$618,473 (principal and interest) transfer to the Public Improvements Authority Fund to pay debt service on the 2012 revenue bonds.

REVENUES

| Account Number | Revenue Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|---------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Charges for Services

| | | | | | | |
|-----------------------------------|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| 93-344210 | Water Charges | 4,544,791 | 4,600,000 | 4,650,000 | 4,650,000 | 4,650,000 |
| 93-344211 | Service Installations | 164,350 | 140,000 | 165,000 | 165,000 | 165,000 |
| 93-344212 | Reconnect Fees | 41,969 | 35,000 | 42,000 | 42,000 | 42,000 |
| 93-344213 | Surcharges (to repay 2002 GEFA Loan) | 18,162 | 17,000 | 0 | 0 | 0 |
| 93-344214 | Late Fees | 65,828 | 65,000 | 60,000 | 60,000 | 60,000 |
| 93-344215 | Credit Card Convenience Fees | 37,357 | 30,000 | 40,000 | 40,000 | 40,000 |
| Total Charges for Services | | 4,872,457 | 4,887,000 | 4,957,000 | 4,957,000 | 4,957,000 |

Investment Income

| | | | | | | |
|--------------------------------|-------------------|--------------|--------------|--------------|--------------|--------------|
| 93-361000 | Interest Revenues | 9,935 | 2,500 | 5,000 | 5,000 | 5,000 |
| Total Investment Income | | 9,935 | 2,500 | 5,000 | 5,000 | 5,000 |

Miscellaneous Revenue

| | | | | | | |
|------------------------------------|------------------------|--------------|--------------|--------------|--------------|--------------|
| 93-389001 | Miscellaneous Revenues | 6,697 | 7,000 | 5,000 | 5,000 | 5,000 |
| Total Miscellaneous Revenue | | 6,697 | 7,000 | 5,000 | 5,000 | 5,000 |

Other Financing Sources

| | | | | | | |
|--------------------------------------|-----------------------------------|----------|------------------|------------------|------------------|------------------|
| 93-125303 | GEFA Loan for Water Meter Project | 0 | 1,570,000 | 700,000 | 700,000 | 700,000 |
| 93-399999 | Use of Fund Reserves | 0 | 1,313,106 | 851,483 | 461,983 | 486,983 |
| Total Other Financing Sources | | 0 | 2,883,106 | 1,551,483 | 1,161,983 | 1,186,983 |

| | | | | | | |
|----------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Revenue | | 4,889,089 | 7,779,606 | 6,518,483 | 6,128,983 | 6,153,983 |
|----------------------|--|------------------|------------------|------------------|------------------|------------------|

WATER WORKS FUND

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Personal Services and Employee Benefits

| | | | | | | |
|--|----------------------------------|------------------|------------------|------------------|------------------|------------------|
| 93-511100 | Regular Employees | 1,058,554 | 1,111,719 | 1,110,000 | 1,110,000 | 1,110,000 |
| 93-511300 | Overtime | 88,950 | 95,688 | 85,000 | 85,000 | 85,000 |
| 93-512100 | Group Insurance | 205,219 | 202,290 | 190,500 | 190,500 | 190,500 |
| 93-512120 | Health Reimbursement Arrangement | 27,374 | 25,000 | 25,000 | 25,000 | 25,000 |
| 93-512200 | FICA | 66,306 | 74,860 | 74,000 | 74,000 | 74,000 |
| 93-512300 | Medicare | 14,816 | 17,508 | 17,500 | 17,500 | 17,500 |
| 93-512400 | Retirement Contributions | 137,416 | 154,463 | 150,500 | 150,500 | 150,500 |
| 93-512600 | Unemployment Insurance | 2,177 | 1,064 | 1,100 | 1,100 | 1,100 |
| 93-512700 | Workers' Compensation | 45,572 | 49,000 | 78,800 | 78,800 | 78,800 |
| Total Personal Services and Employee Benefits | | 1,646,384 | 1,731,592 | 1,732,400 | 1,732,400 | 1,732,400 |

Purchased / Contracted Services

| | | | | | | |
|--|---------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 93-521200 | Professional Services | 28,012 | 180,500 | 180,500 | 116,000 | 116,000 |
| 93-521300 | Technical Services | 103,221 | 111,500 | 111,500 | 111,500 | 111,500 |
| 93-522210 | Repairs and Maintenance-Equipment | 24,075 | 20,000 | 20,000 | 20,000 | 20,000 |
| 93-522211 | Repairs and Maintenance-Office Equip. | 2,840 | 1,300 | 1,300 | 1,300 | 1,300 |
| 93-522220 | Repairs and Maintenance-Buildings | 40,263 | 75,000 | 75,000 | 50,000 | 50,000 |
| 93-522260 | Repairs and Maintenance-Vehicles | 20,095 | 25,000 | 25,000 | 25,000 | 25,000 |
| 93-523001 | Extermination | 601 | 700 | 700 | 700 | 700 |
| 93-523100 | Property & Equipment Insurance | 34,304 | 37,800 | 37,800 | 37,800 | 62,800 |
| 93-523210 | Communications-Telephone | 14,139 | 12,000 | 15,000 | 15,000 | 15,000 |
| 93-523250 | Communications-Postage | 36,269 | 32,000 | 36,000 | 36,000 | 36,000 |
| 93-523500 | Travel | 4,970 | 9,000 | 9,000 | 9,000 | 9,000 |
| 93-523600 | Dues and Fees | 5,750 | 6,700 | 6,700 | 6,700 | 6,700 |
| 93-523601 | Credit Card Fees | 23,200 | 18,000 | 20,000 | 20,000 | 20,000 |
| 93-523602 | Bank Fees | 4,506 | 9,000 | 4,000 | 4,000 | 4,000 |
| 93-523700 | Education and Training | 3,130 | 4,000 | 5,500 | 5,500 | 5,500 |
| Total Purchased / Contracted Services | | 345,375 | 542,500 | 548,000 | 458,500 | 483,500 |

Supplies

| | | | | | | |
|-----------------------|-------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 93-531101 | General Supplies-Office | 22,316 | 20,500 | 23,000 | 23,000 | 23,000 |
| 93-531121 | General Supplies-Chemicals | 135,657 | 130,000 | 166,000 | 166,000 | 166,000 |
| 93-531122 | General Supplies-Lab | 8,538 | 13,000 | 13,000 | 13,000 | 13,000 |
| 93-531123 | General Supplies-System Maintenance | 275,121 | 250,000 | 250,000 | 250,000 | 250,000 |
| 93-531230 | Electricity | 279,558 | 314,500 | 314,500 | 314,500 | 314,500 |
| 93-531240 | Bottled Gas | 1,739 | 1,500 | 2,000 | 2,000 | 2,000 |
| 93-531270 | Gasoline/Diesel/Oil | 44,619 | 57,000 | 57,000 | 57,000 | 57,000 |
| 93-531600 | Small Equipment | 835 | 5,000 | 5,000 | 5,000 | 5,000 |
| 93-531710 | Uniforms | 18,713 | 15,000 | 20,000 | 20,000 | 20,000 |
| Total Supplies | | 787,096 | 806,500 | 850,500 | 850,500 | 850,500 |

WATER WORKS FUND

EXPENDITURES

| Account Number | Expenditure Description | FY 2017-18 Audited | FY 2018-19 Amended Budget | FY 2019-20 Department Requested Budget | FY 2019-20 Manager Proposed Budget | FY 2019-20 Commission Approved Budget |
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|
|----------------|-------------------------|--------------------|---------------------------|--|------------------------------------|---------------------------------------|

Other Costs

| | | | | | | |
|--------------------------|------------------------------|----------------|----------------|----------------|----------------|----------------|
| 93-531511 | Water Purchase from Columbus | 587,245 | 450,000 | 500,000 | 500,000 | 500,000 |
| 93-531512 | Water Purchase from Talbot | 139,121 | 120,000 | 120,000 | 120,000 | 120,000 |
| 93-531513 | Water Purchase from GA Power | 29,887 | 50,000 | 40,000 | 40,000 | 40,000 |
| 93-572007 | DNR Fees | 21,935 | 44,000 | 30,000 | 30,000 | 30,000 |
| Total Other Costs | | 778,188 | 664,000 | 690,000 | 690,000 | 690,000 |

Capital Outlays

| | | | | | | |
|------------------------------|-----------------------------------|----------------|------------------|------------------|------------------|------------------|
| 93-541300 | Office Building | 0 | 0 | 300,000 | 0 | 0 |
| 93-541400 | General Water System Improvements | 219,908 | 80,000 | 80,000 | 80,000 | 80,000 |
| 93-541400 | General Water Plant Improvements | 75,143 | 50,000 | 50,000 | 50,000 | 50,000 |
| 93-541401 | SR 219 Water Line Relocation | 0 | 1,030,000 | 500,000 | 500,000 | 500,000 |
| 93-541400 | Water Meter Replacement Project | 0 | 1,500,000 | 700,000 | 700,000 | 700,000 |
| 93-541400 | Hadley Road Water Improvements | 0 | 150,000 | 0 | 0 | 0 |
| 93-542100 | Equipment | 184,141 | 155,000 | 155,000 | 155,000 | 155,000 |
| 93-542410 | Financial Software | 24,600 | 0 | 0 | 0 | 0 |
| Total Capital Outlays | | 503,792 | 2,965,000 | 1,785,000 | 1,485,000 | 1,485,000 |

Interfund / Interdepartmental Charges

| | | | | | | |
|--|--------------------------|----------|----------------|----------------|----------------|----------------|
| 93-551100 | Indirect Cost Allocation | 0 | 150,000 | 150,000 | 150,000 | 150,000 |
| Total Interfund / Interdepartmental Charges | | 0 | 150,000 | 150,000 | 150,000 | 150,000 |

Debt Service

| | | | | | | |
|---------------------------|---------------------|---------------|----------------|----------------|----------------|----------------|
| 93-581105 | Principal-2002 GEFA | 10,256 | 10,256 | 0 | 0 | 0 |
| 93-581106 | Principal-2016 GEFA | 36,375 | 110,148 | 111,700 | 111,700 | 111,700 |
| 93-582105 | Interest-2002 GEFA | 0 | 0 | 0 | 0 | 0 |
| 93-582106 | Interest-2016 GEFA | 34,582 | 33,962 | 32,410 | 32,410 | 32,410 |
| Total Debt Service | | 81,213 | 154,366 | 144,110 | 144,110 | 144,110 |

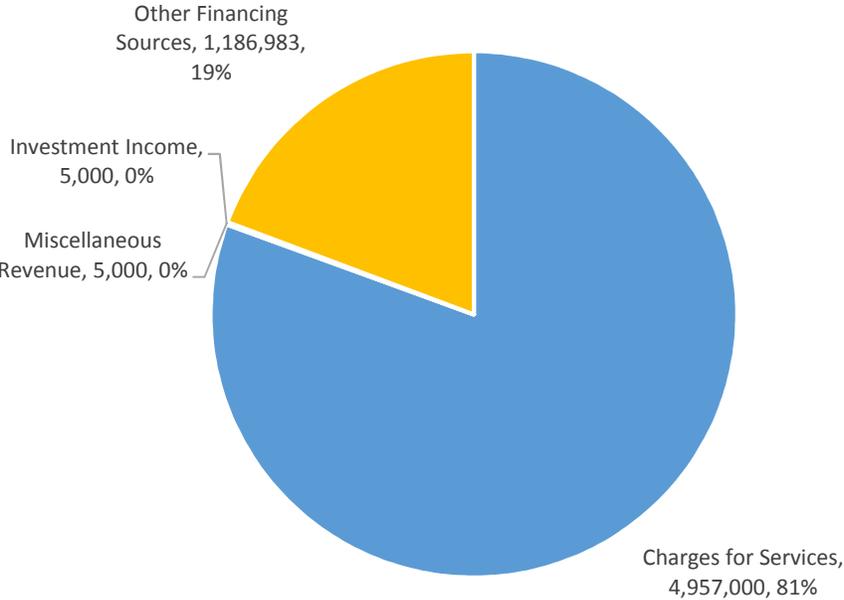
Other Financing Uses

| | | | | | | |
|-----------------------------------|------------------------------|----------------|----------------|----------------|----------------|----------------|
| 93-611079 | Transfer Out to PIA | 622,173 | 615,648 | 618,473 | 618,473 | 618,473 |
| 93-611100 | Transfer Out to General Fund | 300,000 | 150,000 | 0 | 0 | 0 |
| Total Other Financing Uses | | 922,173 | 765,648 | 618,473 | 618,473 | 618,473 |

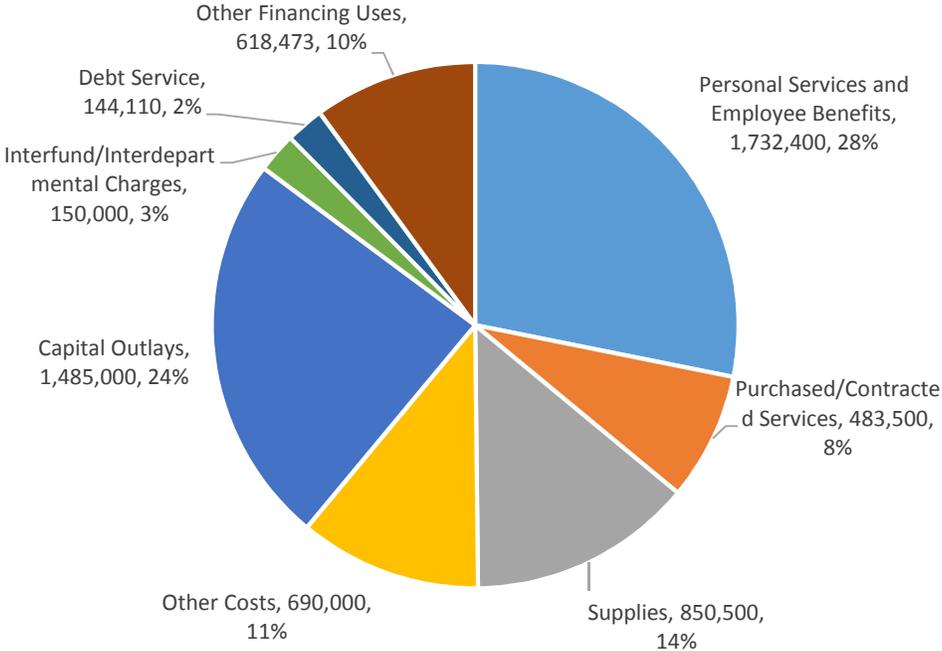
| | | | | | | |
|---------------------------|--|------------------|------------------|------------------|------------------|------------------|
| Total Expenditures | | 5,064,221 | 7,779,606 | 6,518,483 | 6,128,983 | 6,153,983 |
|---------------------------|--|------------------|------------------|------------------|------------------|------------------|

WATER WORKS FUND

WATER WORKS FUND REVENUES BY SOURCE



WATER WORKS FUND EXPENSES BY TYPE





LONG TERM DEBT SCHEDULE

LONG TERM DEBT

WATERWORKS WATER METER REPLACEMENT GEFA LOAN

| Facility Type | Acquisition Date | Fiscal Year Due | Principal | Interest | Total |
|--|------------------|-----------------|-----------|----------|-------|
| Replacement of 8,400+/- water meters to AMR smart meters funded through a GEFA Loan at 0.89%. Paid by Water Works Enterprise Fund. This project is under construction and will be converted into a loan when completed. | 2018 | 2019-20 | | | |
| | | 2020-21 | | | |
| | | 2021-22 | | | |
| | | 2022-23 | | | |
| | | 2023-24 | | | |
| | | 2024-25 | | | |
| | | 2025-26 | | | |
| | | 2026-27 | | | |
| | | 2027-28 | | | |
| | | 2028-29 | | | |
| 2029-30 | | | | | |
| Total | | | | | |

WATERWORKS IMPROVEMENTS GEFA LOAN

| Facility Type | Acquisition Date | Fiscal Year Due | Principal | Interest | Total |
|---|------------------|-----------------|------------------|----------------|------------------|
| Construction of a water filter plant expansion funded through a GEFA Loan at 1.4%. Paid by Water Works Enterprise Fund. | 2016 | 2019-20 | 111,700 | 32,410 | 144,110 |
| | | 2020-21 | 113,274 | 30,836 | 144,110 |
| | | 2021-22 | 114,870 | 29,240 | 144,110 |
| | | 2022-23 | 116,488 | 27,622 | 144,110 |
| | | 2023-24 | 118,129 | 25,980 | 144,110 |
| | | 2024-25 | 119,794 | 24,316 | 144,110 |
| | | 2025-26 | 121,482 | 22,628 | 144,110 |
| | | 2026-27 | 123,194 | 20,916 | 144,110 |
| | | 2027-28 | 124,929 | 19,181 | 144,110 |
| | | 2028-29 | 126,690 | 17,420 | 144,110 |
| | | 2029-30 | 128,475 | 15,635 | 144,110 |
| | | 2030-31 | 130,285 | 13,825 | 144,110 |
| | | 2031-32 | 132,121 | 11,989 | 144,110 |
| | | 2032-33 | 133,982 | 10,128 | 144,110 |
| | | 2033-34 | 135,870 | 8,240 | 144,110 |
| | | 2034-35 | 137,785 | 6,325 | 144,110 |
| | | 2035-36 | 139,726 | 4,384 | 144,110 |
| | | 2036-37 | 141,695 | 2,415 | 144,110 |
| 2037-38 | 95,569 | 503 | 96,071 | | |
| Total | | | 2,366,058 | 323,993 | 2,690,051 |

LONG TERM DEBT

PUBLIC WORKS EQUIPMENT LEASE-PURCHASE

| Facility Type | Acquisition Date | Fiscal Year Due | Principal | Interest | Total |
|--|------------------|-----------------|---------------|------------|---------------|
| Purchase of heavy equipment (924K wheel loader, 3 12M3 motor graders, D5 track type tractor, and 953D track loader) for the Public Works Dept. through a lease-purchase agreement with Caterpillar Financial Services Corporation. 3.2%. Paid by General Fund. | 2014 | 2019-20 | 53,200 | 498 | 53,698 |
| Total | | | 53,200 | 498 | 53,698 |

SOLID WASTE EQUIPMENT LEASE-PURCHASE

| Facility Type | Acquisition Date | Fiscal Year Due | Principal | Interest | Total |
|---|------------------|-----------------|--------------|-----------|--------------|
| Purchase of 420F backhoe loader for the Solid Waste Fund through a lease-purchase agreement with Caterpillar Financial Services Corporation. 3.2%. Paid by Solid Waste Enterprise Fund. | 2014 | 2019-20 | 6,837 | 46 | 6,883 |
| Total | | | 6,837 | 46 | 6,883 |

PUBLIC IMPROVEMENTS AUTHORITY REVENUE BONDS – WATERWORKS IMPROVEMENTS

| Facility Type | Acquisition Date | Fiscal Year Due | Principal | Interest | Total |
|---|------------------|-----------------|------------------|----------------|------------------|
| Improvements to water system. 2.46%. Paid by a transfer from the Water Works Enterprise Fund to the Public Improvements Authority Fund. | 2012 | 2019-20 | 505,000 | 113,473 | 618,473 |
| | | 2020-21 | 520,000 | 103,223 | 623,223 |
| | | 2021-22 | 530,000 | 92,392 | 622,392 |
| | | 2022-23 | 540,000 | 80,685 | 620,685 |
| | | 2023-24 | 555,000 | 68,020 | 623,020 |
| | | 2024-25 | 565,000 | 54,367 | 619,367 |
| | | 2025-26 | 580,000 | 39,764 | 619,764 |
| | | 2026-27 | 595,000 | 24,415 | 619,415 |
| | | 2027-28 | 615,000 | 8,303 | 623,303 |
| Total | | | 5,005,000 | 584,642 | 5,589,642 |

LONG TERM DEBT

PUBLIC IMPROVEMENTS AUTHORITY REVENUE BONDS - COMMUNITY CENTER

| Facility Type | Acquisition Date | Fiscal Year Due | Principal | Interest | Total |
|---|---------------------|-----------------|------------------|----------------|------------------|
| Community Center construction, other equipment, and improvements. 2.09%. Paid by a transfer from the General Fund or SPLOST-2019* Fund to the Public Improvements Authority Fund. | 2010 Refi - 2017 | 2019-20 | 245,000 | 125,866 | 370,866 |
| | | 2020-21* | 615,000 | 116,879 | 731,879 |
| | | 2021-22* | 630,000 | 103,868 | 733,868 |
| | | 2022-23* | 645,000 | 90,545 | 735,545 |
| | | 2023-24* | 655,000 | 76,960 | 731,960 |
| | | 2024-25* | 670,000 | 63,113 | 733,113 |
| | | 2025-26 | 655,000 | 49,267 | 704,267 |
| | | 2026-27 | 665,000 | 35,473 | 700,473 |
| | | 2027-28 | 675,000 | 21,470 | 696,470 |
| | | 2028-29 | 690,000 | 7,208 | 697,208 |
| Total | | | 6,145,000 | 690,649 | 6,835,649 |

CONSERVATION EASEMENT GEFA LOAN

| Facility Type | Acquisition Date | Fiscal Year Due | Principal | Interest | Total |
|---|------------------|-----------------|----------------|----------------|------------------|
| Acquisition of a 2,078.14 acre conservation easement from the Callaway Foundation through a GEFA Clean Water State Revolving Loan at 3%. Paid by Callaway to the Debt Service Fund. | 2008 | 2019-20 | 116,247 | 27,711 | 143,958 |
| | | 2020-21 | 119,867 | 24,091 | 143,958 |
| | | 2021-22 | 123,472 | 20,486 | 143,958 |
| | | 2022-23 | 127,228 | 16,730 | 143,958 |
| | | 2023-24 | 131,078 | 12,880 | 143,958 |
| | | 2024-25 | 135,100 | 8,858 | 143,958 |
| | | 2025-26 | 139,194 | 4,764 | 143,958 |
| | | 2026-27 | 83,269 | 833 | 84,102 |
| Total | | | 975,455 | 116,353 | 1,091,808 |

TOTAL DEBT PAYMENTS FOR FY 2019-20

| Principal | Interest | Total |
|-----------|----------|-----------|
| 1,037,984 | 300,004 | 1,337,988 |

TOTAL DEBT OUTSTANDING

| Principal | Interest | Total |
|------------|-----------|------------|
| 14,551,550 | 1,716,181 | 16,267,731 |

DEBT PER CAPITA

\$16,267,731 / 34,475 = \$472



STATISTICAL INFORMATION

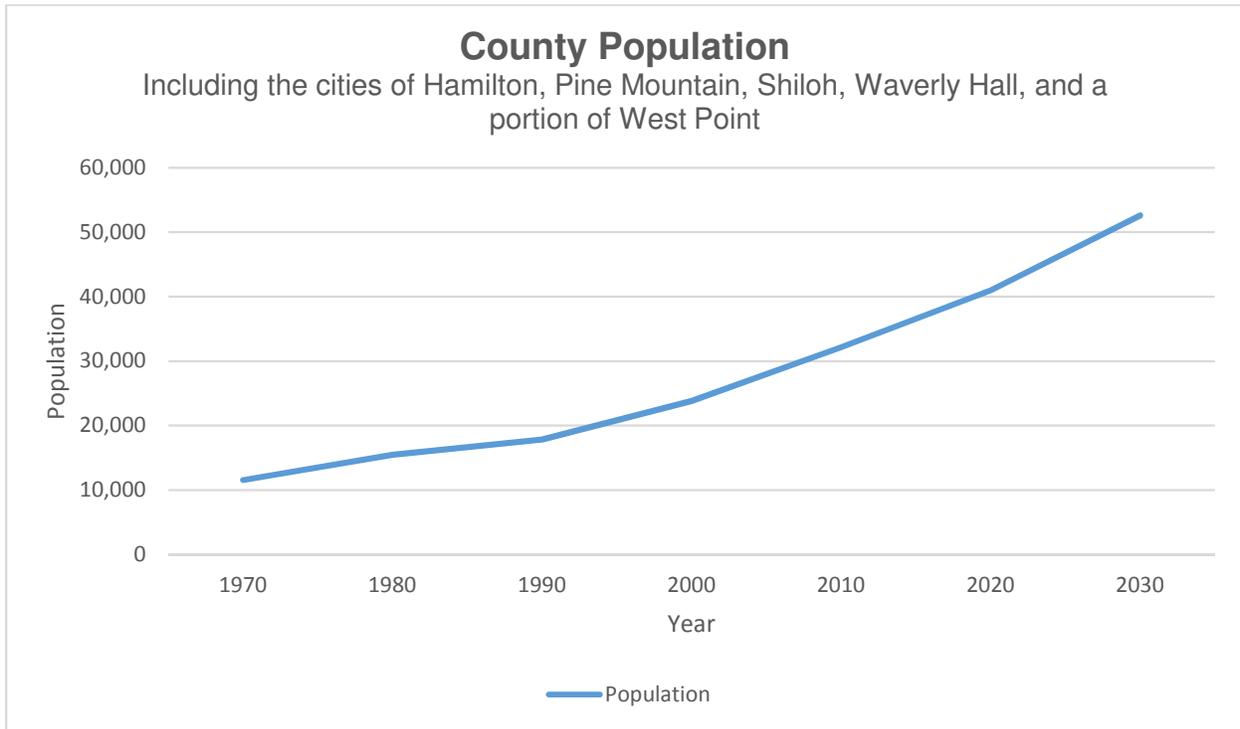
SELECTED GRAPH

HARRIS COUNTY EMPLOYEES BY TYPE

| Department | Total | Full-Time | Part-Time | Elected | Board Member | Paid Supplement | Inmates |
|------------------------------|------------|------------|-----------|-----------|--------------|-----------------|--------------|
| General Fund | | | | | | | |
| Administration | 7 | 5 | 2 | | | | |
| Animal Control | 3 | 3 | 0 | | | | 1 |
| Board of Commissioners | 5 | 0 | 0 | 5 | | | |
| Board of Elections & Reg. | 4 | 0 | 1 | | 3 | | |
| Board of Equalization | 6 | 0 | 0 | | 6 | | |
| Clerk of Superior Court | 7 | 6 | 0 | 1 | | | |
| Community Center | 23 | 1 | 22 | | | | 2-3 |
| Community Development | 19 | 5 | 2 | | 12 | | |
| Coroner | 4 | 0 | 0 | 1 | | 3 | |
| District Attorney | 7 | 4 | 0 | 1 | | 2 | |
| EMS | 47 | 24 | 23 | | | | |
| Extension Service | 5 | 1 | 0 | | | 4 | |
| Facilities Maintenance | 4 | 4 | 0 | | | | 6-8 |
| Information Technology | 1 | 1 | 0 | | | | |
| Jail | 25 | 25 | 0 | | | | |
| Magistrate Court | 5 | 2 | 2 | 1 | | | |
| Non-Departmental | 0 | 0 | 0 | | | | |
| Prison | 32 | 32 | 0 | | | | 30 |
| Probate Court | 5 | 4 | 0 | 1 | | | |
| Public Works | 18 | 18 | 0 | | | | 5-7 |
| Recreation | 7 | 5 | 2 | | | | 12 |
| Sheriff's Office | 52 | 49 | 2 | 1 | | | |
| Superior Court | 21 | 0 | 8 | 7 | | 6 | |
| Tax Assessor | 11 | 8 | 0 | | 3 | | |
| Tax Commissioner | 7 | 6 | 0 | 1 | | | |
| Vehicle Maintenance | 5 | 5 | 0 | | | | 4-6 |
| Volunteer Fire Depts. | 0 | 0 | 0 | | | | |
| Special Revenue Funds | | | | | | | |
| 911 Center | 18 | 18 | 0 | | | | |
| Enterprise Funds | | | | | | | |
| Airport | 2 | 1 | 1 | | | | |
| Solid Waste | 16 | 15 | 1 | | | | 15 |
| Water Works | 27 | 26 | 1 | | | | 2 |
| Total Employees | 393 | 268 | 67 | 19 | 24 | 15 | 77-84 |

As of July 1, 2019

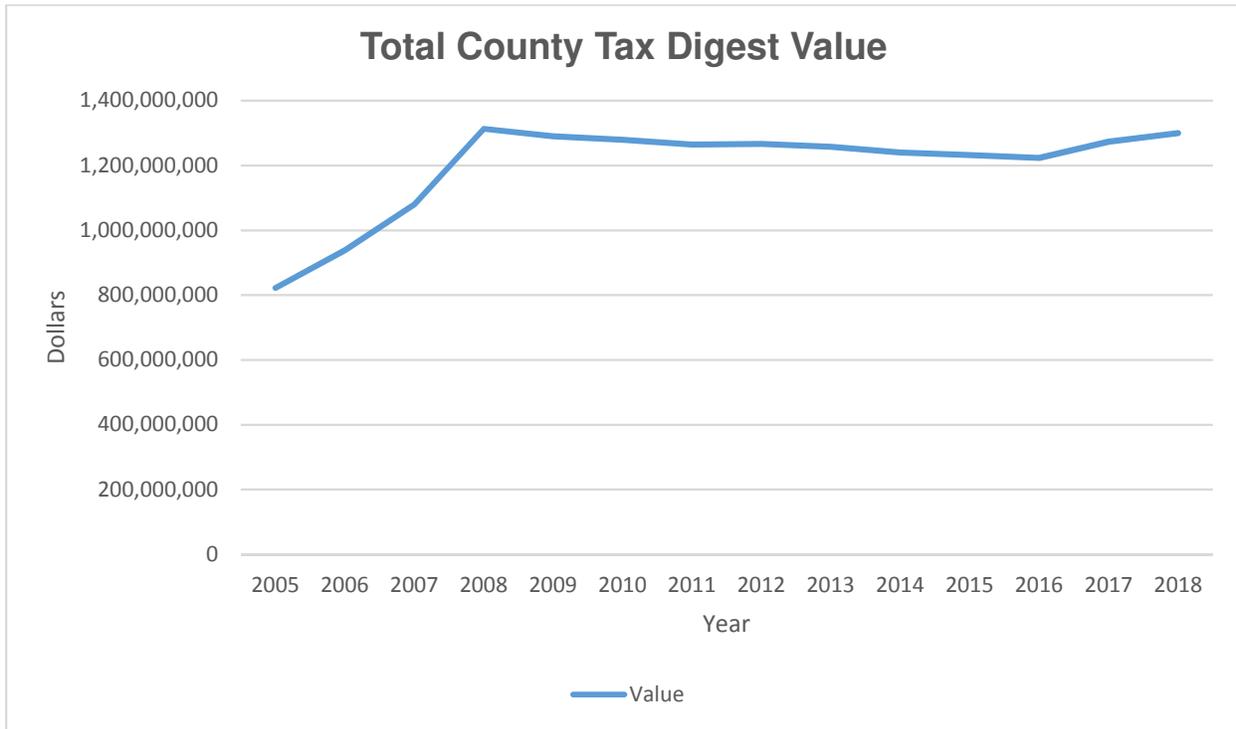
SELECTED GRAPH



| <u>Year</u> | <u>Population</u> |
|-------------|-------------------|
| 1970 | 11,545 |
| 1980 | 15,464 |
| 1990 | 17,837 |
| 2000 | 23,797 |
| 2010 | 32,026 |
| 2020 | 41,001 |
| 2030 | 52,606 |

Harris County's 2018 population estimate is 34,475, a 7.7% increase from 2010.

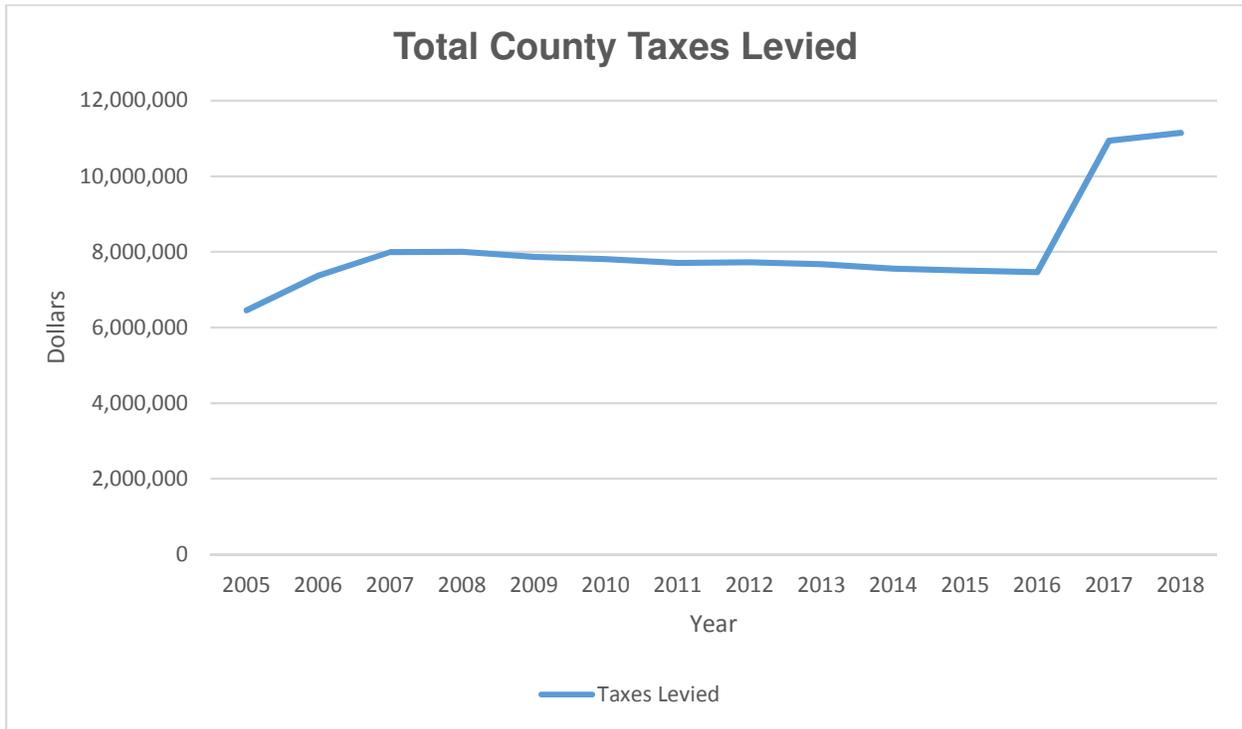
SELECTED GRAPH



| <u>Year</u> | <u>Total County Tax Digest Value</u> |
|-------------|--------------------------------------|
| 2005 | \$822,520,006 |
| 2006 | 938,525,860 |
| 2007 | 1,079,681,571 |
| 2008 | 1,313,180,610 |
| 2009 | 1,290,392,603 |
| 2010 | 1,279,715,455 |
| 2011 | 1,264,466,453 |
| 2012 | 1,266,739,959 |
| 2013 | 1,258,133,263 |
| 2014 | 1,239,965,382 |
| 2015 | 1,232,083,688 |
| 2016 | 1,223,323,808 |
| 2017 | 1,273,766,678 |
| 2018 | 1,299,620,271 |

Source: Five Year History of Levy

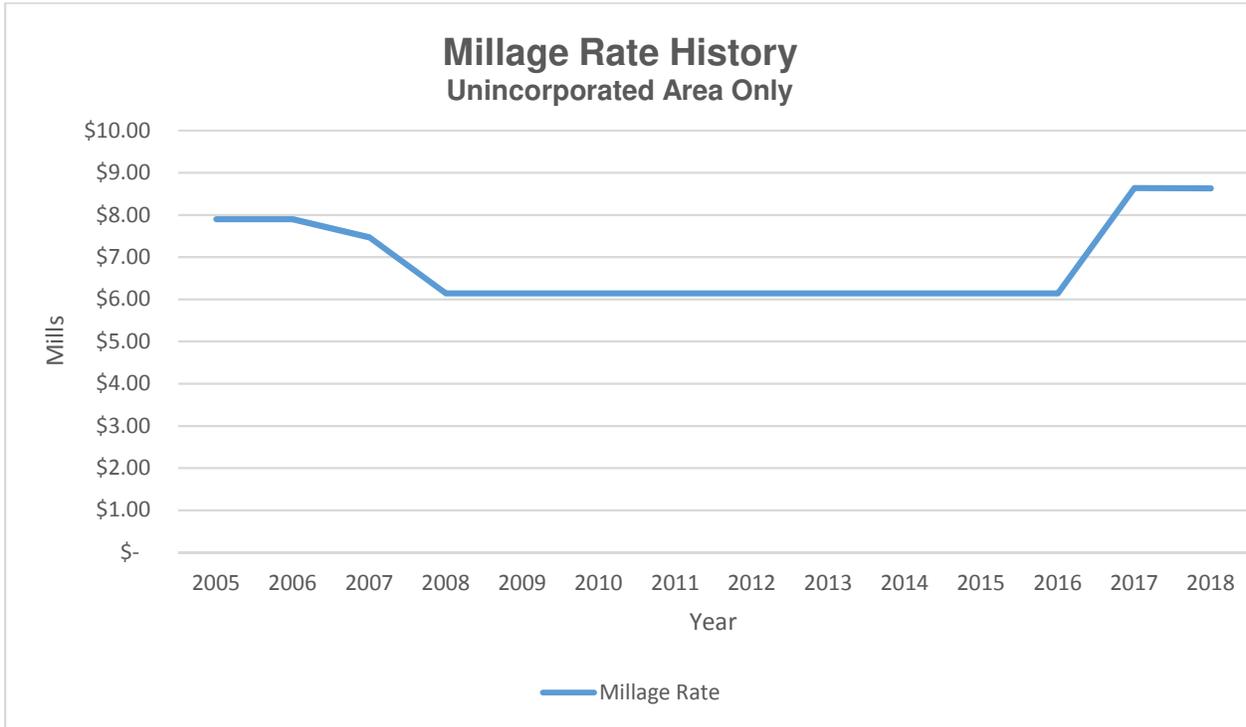
SELECTED GRAPH



| <u>Year</u> | <u>Total County Taxes Levied</u> |
|-------------|----------------------------------|
| 2005 | \$6,453,041 |
| 2006 | 7,368,979 |
| 2007 | 7,998,813 |
| 2008 | 8,005,653 |
| 2009 | 7,871,954 |
| 2010 | 7,806,571 |
| 2011 | 7,713,514 |
| 2012 | 7,724,759 |
| 2013 | 7,671,625 |
| 2014 | 7,561,435 |
| 2015 | 7,510,248 |
| 2016 | 7,463,561 |
| 2017 | 10,938,674 |
| 2018 | 11,148,455 |

Source: Five Year History of Levy

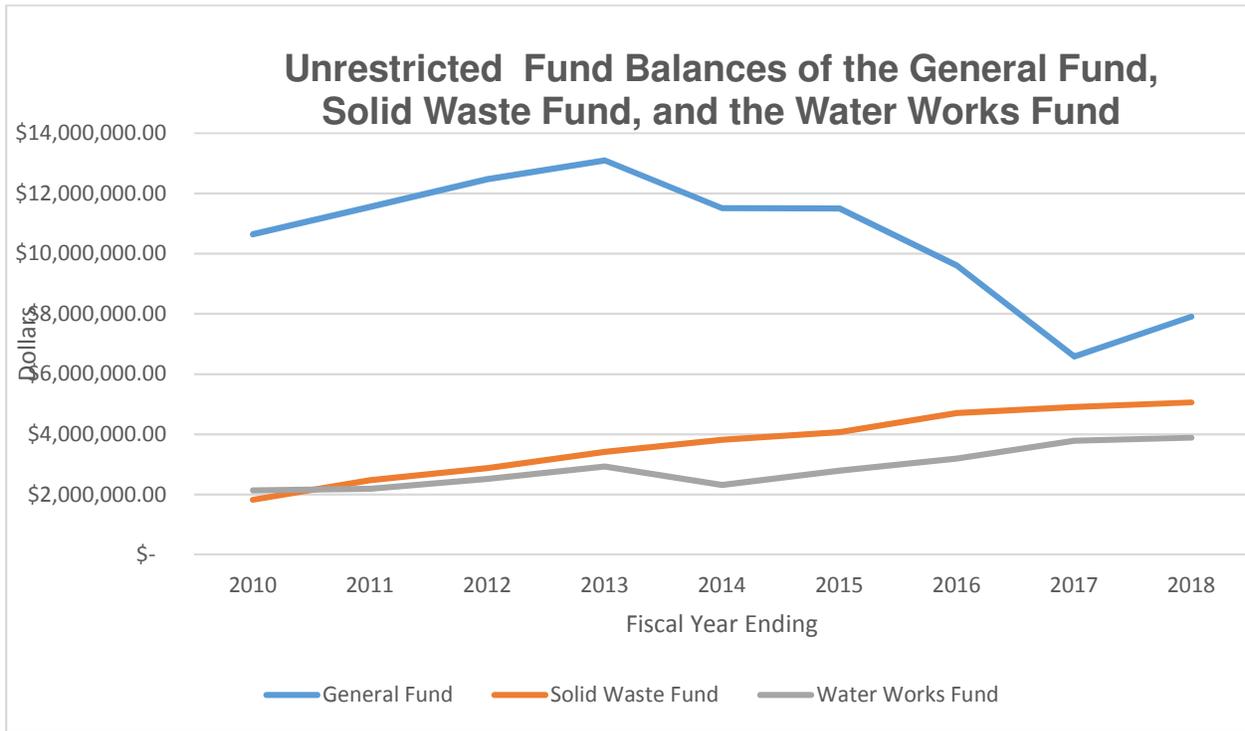
SELECTED GRAPH



| <u>Year</u> | <u>Unincorporated Millage Rate</u> |
|-------------|------------------------------------|
| 2005 | 7.90 |
| 2006 | 7.90 |
| 2007 | 7.47 |
| 2008 | 6.14 |
| 2009 | 6.14 |
| 2010 | 6.14 |
| 2011 | 6.14 |
| 2012 | 6.14 |
| 2013 | 6.14 |
| 2014 | 6.14 |
| 2015 | 6.14 |
| 2016 | 6.14 |
| 2017 | 8.64 |
| 2018 | 8.63 |

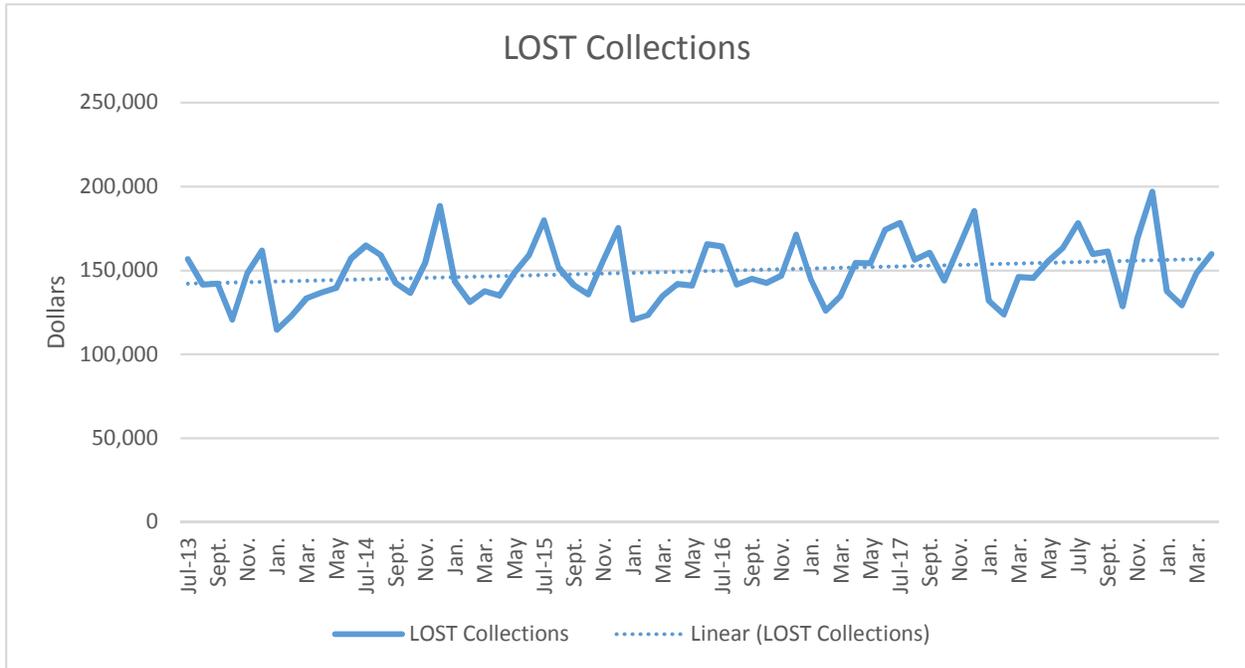
Source: Five Year History of Levy

SELECTED GRAPH



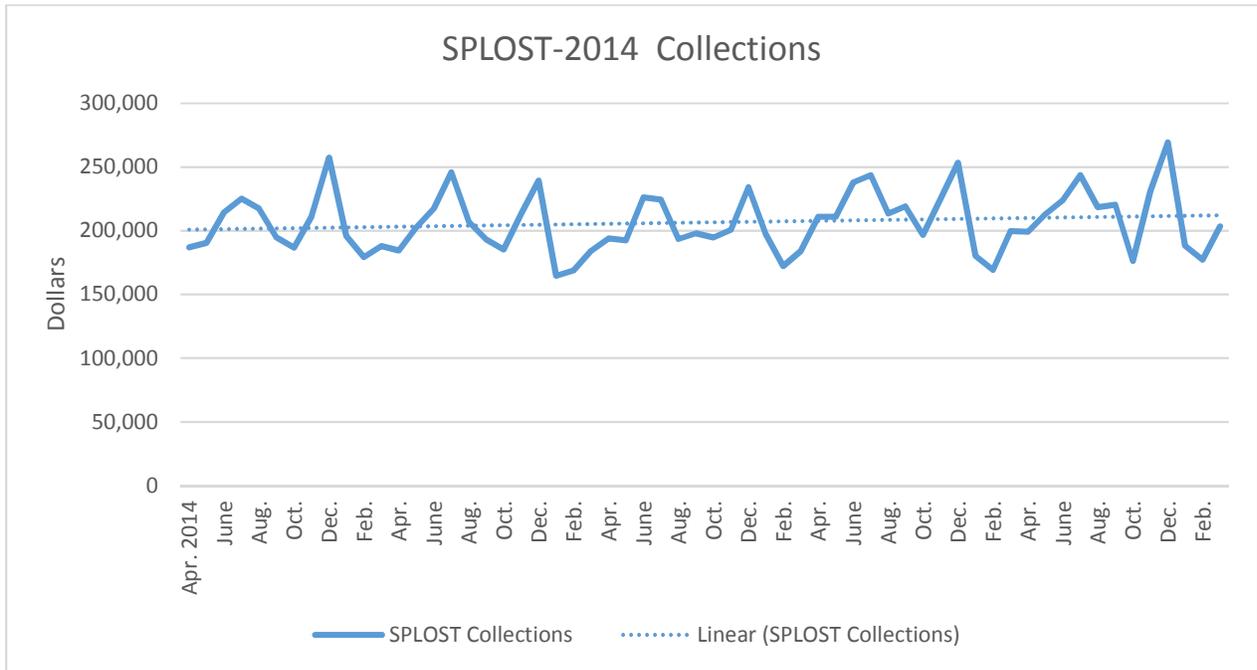
| Fiscal Year Ending | General Fund | Solid Waste Fund | Water Works Fund |
|--------------------|--------------|------------------|------------------|
| 2010 | \$10,644,843 | \$1,828,179 | \$2,142,831 |
| 2011 | 11,558,308 | 2,478,279 | 2,190,459 |
| 2012 | 12,474,034 | 2,880,357 | 2,522,311 |
| 2013 | 13,094,136 | 3,417,080 | 2,935,638 |
| 2014 | 11,509,879 | 3,818,571 | 2,319,792 |
| 2015 | 11,499,343 | 4,073,803 | 2,791,941 |
| 2016 | 9,607,455 | 4,703,033 | 3,200,509 |
| 2017 | 6,584,917 | 4,906,862 | 3,788,923 |
| 2018 | 7,912,281 | 5,060,530 | 3,888,342 |

SELECTED GRAPH



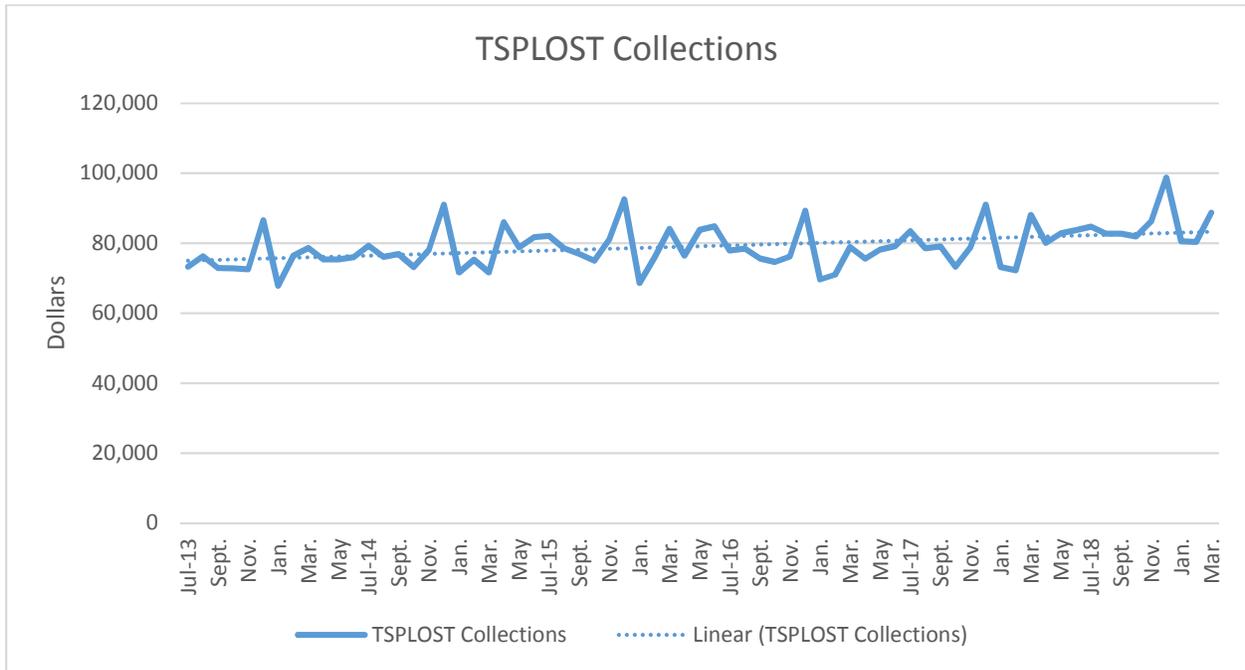
| Month | FY 2013-14 | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 |
|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| July | 156,799.72 | 164,846.40 | 179,956.17 | 164,263.05 | 178,428.06 | 178,208.83 |
| Aug. | 141,521.85 | 159,152.07 | 151,599.48 | 141,675.41 | 156,321.09 | 159,723.32 |
| Sept. | 142,256.43 | 142,500.20 | 141,485.55 | 144,934.76 | 160,525.24 | 161,233.86 |
| Oct. | 120,673.41 | 136,619.35 | 135,680.46 | 142,510.02 | 143,984.69 | 128,754.12 |
| Nov. | 148,462.92 | 154,696.68 | 156,025.90 | 146,992.25 | 164,576.71 | 168,821.10 |
| Dec. | 161,944.20 | 188,371.04 | 175,274.57 | 171,332.59 | 185,441.25 | 196,869.33 |
| Jan. | 114,665.20 | 143,375.63 | 120,522.28 | 144,628.34 | 131,927.61 | 137,542.94 |
| Feb. | 123,271.50 | 131,219.11 | 123,461.68 | 126,106.53 | 123,792.99 | 129,346.33 |
| Mar. | 133,381.95 | 137,662.41 | 134,853.92 | 134,761.84 | 146,053.10 | 148,447.37 |
| Apr. | 136,856.28 | 135,000.17 | 141,910.13 | 154,434.89 | 145,589.97 | 159,856.34 |
| May | 139,554.11 | 148,468.43 | 140,942.98 | 154,338.71 | 155,631.31 | |
| June | 157,098.74 | 159,194.68 | 165,647.73 | 174,228.63 | 163,667.09 | |
| Total | 1,676,486.31 | 1,801,106.17 | 1,767,360.85 | 1,800,207.02 | 1,855,939.11 | 1,568,803.54 |
| Budget | | | | 1,750,000 | 1,800,000 | 1,800,000 |
| % Collected | | | | 102.9% | 103.1% | 87.2% |

SELECTED GRAPH



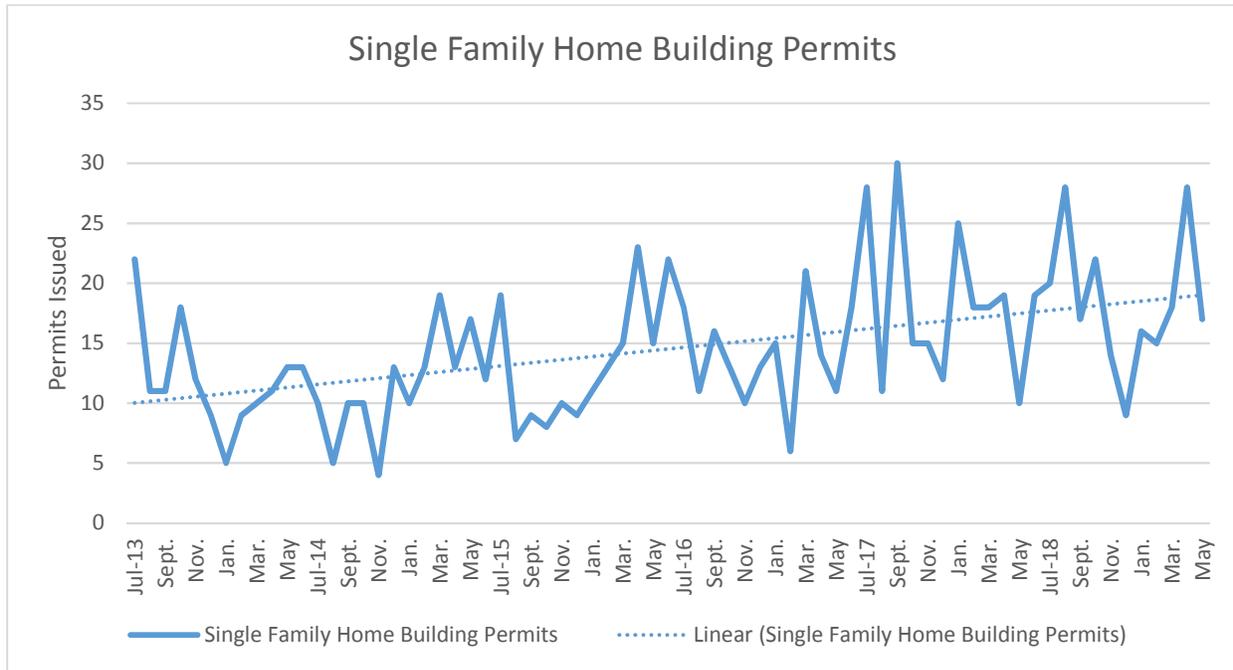
| Month | FY 2013-14 | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 |
|---|-------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| July | | 225,181.27 | 245,821.69 | 224,392.66 | 243,750.32 | 243,783.63 |
| Aug. | | 217,415.09 | 207,094.58 | 193,552.53 | 213,552.32 | 218,487.59 |
| Sept. | | 194,652.36 | 193,271.16 | 197,993.03 | 219,293.95 | 220,579.38 |
| Oct. | | 186,628.68 | 185,349.84 | 194,632.98 | 196,698.35 | 176,180.36 |
| Nov. | | 211,306.32 | 213,147.77 | 200,804.23 | 224,825.79 | 230,938.57 |
| Dec. | | 257,306.76 | 239,459.30 | 234,068.93 | 253,328.71 | 269,364.77 |
| Jan. | | 195,848.14 | 164,645.60 | 197,582.01 | 180,359.00 | 188,358.09 |
| Feb. | | 179,249.77 | 168,658.70 | 172,272.62 | 169,280.44 | 177,185.09 |
| Mar. | | 187,876.08 | 184,225.05 | 184,097.70 | 199,794.98 | 203,357.67 |
| Apr. | 186,906.82 | 184,413.49 | 194,012.62 | 210,974.50 | 199,143.92 | |
| May | 190,618.08 | 202,801.17 | 192,539.17 | 210,843.53 | 212,898.04 | |
| June | 214,520.58 | 217,465.14 | 226,289.54 | 238,014.03 | 223,894.07 | |
| Total | 592,045.48 | 2,460,144.27 | 2,414,515.02 | 2,459,228.75 | 2,536,819.89 | 1,928,235.15 |
| Budget | | | | | 2,500,000 | 1,800,000 |
| % Collected | | | | | 101.5% | 107.1% |
| Total to Date - \$12,390,988.60 or an average of \$206,516 per month. | | | | | | |
| FY 2013-14 monthly average - \$197,348 | | | | | | |
| FY 2014-15 monthly average - \$205,012 | | | | | | |
| FY 2015-16 monthly average - \$201,210 | | | | | | |
| FY 2016-17 monthly average - \$204,936 | | | | | | |
| FY 2017-18 monthly average - \$211,402 | | | | | | |
| FY 2018-19 monthly average - \$214,248 | | | | | | |
| Projected collections during the 60-month period - \$12,390,960 or 65.2% (\$19,000,000 budgeted) | | | | | | |
| Collection period ends March 31, 2019. 60 of the 60 months have been collected or 100%. | | | | | | |

SELECTED GRAPH



| Month | FY 2013-14 | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 |
|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| July | 73,293.75 | 79,301.77 | 82,115.26 | 77,943.73 | 83,443.31 | 84,736.38 |
| Aug. | 76,286.92 | 76,111.25 | 78,552.59 | 78,485.07 | 78,530.10 | 82,771.69 |
| Sept. | 72,913.25 | 76,940.46 | 76,920.89 | 75,669.23 | 79,063.32 | 82,712.97 |
| Oct. | 72,862.95 | 73,193.67 | 74,958.82 | 74,675.19 | 73,291.03 | 81,904.16 |
| Nov. | 72,551.85 | 78,038.94 | 81,135.23 | 76,152.86 | 78,803.63 | 86,293.98 |
| Dec. | 86,585.46 | 90,998.24 | 92,533.83 | 89,245.46 | 90,976.10 | 98,757.93 |
| Jan. | 67,836.18 | 71,602.51 | 68,628.32 | 69,645.07 | 73,224.45 | 80,522.34 |
| Feb. | 76,466.44 | 75,265.94 | 75,925.23 | 71,039.64 | 72,247.71 | 80,402.56 |
| Mar. | 78,601.60 | 71,599.02 | 84,103.83 | 78,896.55 | 88,109.01 | 88,751.64 |
| Apr. | 75,320.01 | 85,985.67 | 76,438.07 | 75,533.37 | 80,106.25 | |
| May | 75,347.40 | 78,851.82 | 83,839.63 | 78,178.57 | 82,829.62 | |
| June | 76,025.45 | 81,750.86 | 84,799.86 | 79,152.41 | 83,732.75 | |
| Total | 904,091.26 | 939,640.15 | 959,951.56 | 924,617.15 | 964,357.28 | 766,853.65 |
| Budget | | | | | 960,000 | 960,000 |
| % Collected | | | | | 100.5% | 79.9% |

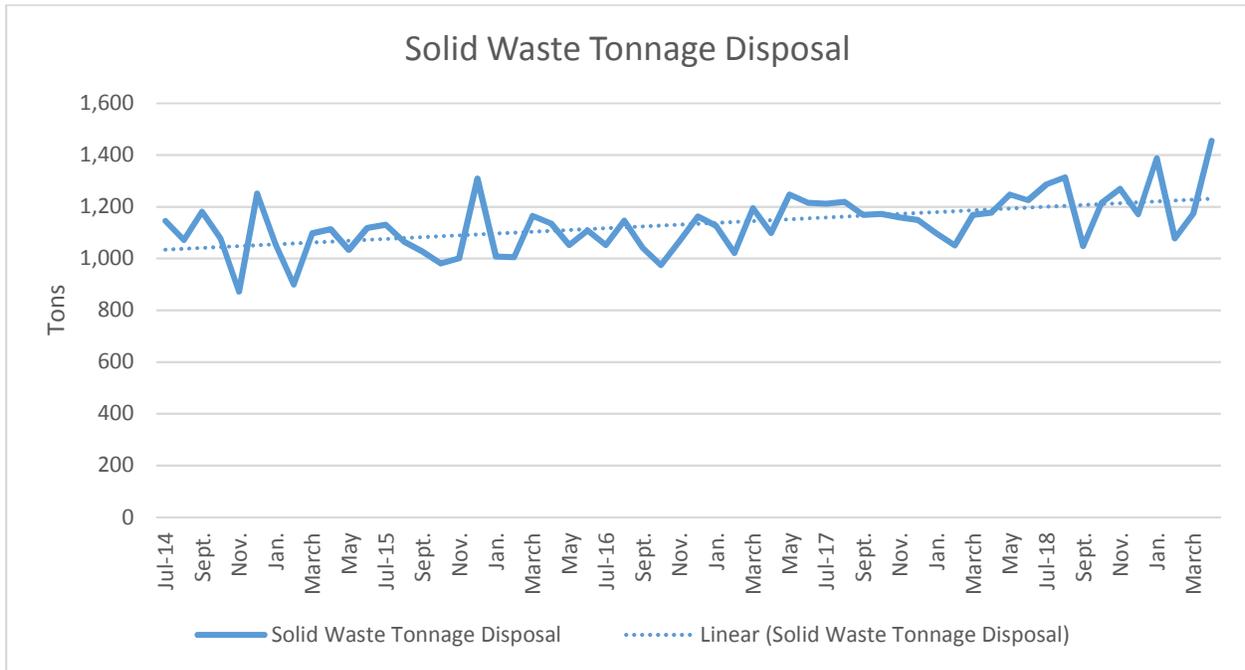
SELECTED GRAPH



| Month | FY 2013-14 | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 |
|--------------|------------|------------|------------|------------|------------|------------|
| July | 22 | 10 | 19 | 18 | 28 | 20 |
| Aug. | 11 | 5 | 7 | 11 | 11 | 28 |
| Sept. | 11 | 10 | 9 | 16 | 30 | 17 |
| Oct. | 18 | 10 | 8 | 13 | 15 | 22 |
| Nov. | 12 | 4 | 10 | 10 | 15 | 14 |
| Dec. | 9 | 13 | 9 | 13 | 12 | 9 |
| Jan. | 5 | 10 | 11 | 15 | 25 | 16 |
| Feb. | 9 | 13 | 13 | 6 | 18 | 15 |
| Mar. | 10 | 19 | 15 | 21 | 18 | 18 |
| Apr. | 11 | 13 | 23 | 14 | 19 | 28 |
| May | 13 | 17 | 15 | 11 | 10 | 17 |
| June | 13 | 12 | 22 | 18 | 19 | |
| Total | 144 | 136 | 161 | 166 | 220 | 204 |

Source: Community Development Department

SELECTED GRAPH



| Month | FY 2014-15 | FY 2015-16 | FY 2016-17 | FY 2017-18 | FY 2018-19 | FY 2019-20 |
|--------------|------------------|------------------|------------------|------------------|------------------|------------|
| July | 1,144.62 | 1,130.58 | 1,052.35 | 1,212.16 | 1,287.38 | |
| Aug. | 1,072.24 | 1,065.33 | 1,147.43 | 1,219.47 | 1,313.72 | |
| Sept. | 1,181.17 | 1,026.90 | 1,040.56 | 1,169.34 | 1,048.46 | |
| Oct. | 1,077.75 | 980.69 | 974.66 | 1,171.84 | 1,214.68 | |
| Nov. | 871.76 | 1,000.66 | 1,066.68 | 1,159.20 | 1,269.49 | |
| Dec. | 1,250.77 | 1,308.53 | 1,163.04 | 1,149.49 | 1,171.32 | |
| Jan. | 1,054.61 | 1,007.95 | 1,126.84 | 1,097.77 | 1,388.26 | |
| Feb. | 900.24 | 1,004.78 | 1,021.48 | 1,050.59 | 1,078.43 | |
| Mar. | 1,097.89 | 1,165.06 | 1,194.52 | 1,169.40 | 1,173.95 | |
| Apr. | 1,112.93 | 1,135.65 | 1,099.43 | 1,178.11 | 1,454.94 | |
| May | 1,032.65 | 1,051.84 | 1,247.32 | 1,246.82 | | |
| June | 1,118.58 | 1,108.78 | 1,214.79 | 1,224.94 | | |
| Total | 12,915.21 | 12,986.75 | 13,349.10 | 14,049.13 | 12,400.63 | |

SELECTED GRAPH

Top Ten Property Tax Payers for 2018

| No. | Tax Payer | Assessed Value | Original Bill Amount |
|--------------|-------------------------------|--|----------------------|
| 1 | Georgia Power | \$85,633,230 | \$2,328,126 |
| 2 | JCG Foods of Georgia, LLC | 13,396,919 | 361,702 |
| 3 | Callaway Gardens Resort, Inc. | 12,208,361 | 331,945 |
| 4 | Southern Natural Gas Co. | 11,403,376 | 310,058 |
| 5 | Daehan Solutions Georgia | 9,812,339 | 191,067 |
| 6 | Adient US LLC | 8,488,212 | 184,847 |
| 7 | Diverse Power, Inc. | 7,842,970 | 212,256 |
| 8 | Weyerhaeuser Company | 6,828,482 | 145,443 |
| 9 | Edgar Hughston Builder, Inc. | 5,103,866 | 142,350 |
| 10 | Rogers Metal Craft, Inc. | 4,921,040 | 100,768 |
| Total | | \$165,638,795 or 12.1% of the total county value. | \$4,308,562 |

HARRIS COUNTY GOVERNMENT OFFICIALS

Elected Officials

Becky Langston, Chairman
Andrew Zuerner, Vice-Chairman
Susan Andrews, Commissioner
Rob Grant, Commissioner
Harry Lange, Commissioner
Gil McBride, Superior Court Chief Judge
Ben Land, Superior Court Judge
Maureen Gottfried, Superior Court Judge
Arthur Smith, III, Superior Court Judge
William Rumer, Superior Court Judge
Bobby Peters, Superior Court Judge
Ron Mullins, Superior Court Judge
Stacy Haralson, Clerk of Superior Court
Thomas Lakes, Probate Court Judge
Jennifer Webb, Magistrate Court Judge
Julia Slater, District Attorney
Mike Jolley, Sheriff
Vickie Jamerson, Tax Commissioner
Joe Weldon, Coroner

Appointed Officials

Randall Dowling, County Manager
Nancy McMichael, County Clerk / Assistant County Manager
John Taylor, County Attorney
Sherrail Jarrett, Board of Elections & Registration
Wayne Morris, Chief Appraiser
Joey Loudermilk, Juvenile Court Judge
Warner Kennon, Juvenile Court Judge

Department Directors

Clint Chastain, Chief Financial Officer
Jamie Webb, Facilities Maintenance Director
Jimmy Carver, EMS Director
Monty Davis, E911/EMA Director
Cynthia Nelson, Prison Warden
Mike Brown, Public Works Director
Bobby Ammons, Vehicle Maintenance Director
Ronnie Duke, Solid Waste Director
Stephen Waskey, Parks & Recreation Director
Brian Williams, Community Development Director
Ronnie Pendergrass, Airport Director
Jeff Culpepper, Water Works Director
Alex Santiago, Information Technology Director



Harris County Board of Commissioners

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