

**GORDON COUNTY, GEORGIA**

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***COMPREHENSIVE ANNUAL FINANCIAL REPORT***

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***FISCAL YEAR ENDED JUNE 30, 2018***

***Prepared by:  
Finance Department***

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**Gordon County, Georgia**  
*Comprehensive Annual Financial Report*  
*For the Year Ended June 30, 2018*

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## *Gordon County Board of Commissioners*

### Board of Commissioners

Becky Hood, Chairman  
Chad Steward, Vice Chairman  
Norris Sexton, Commissioner  
Kevin Cunningham, Commissioner  
M. L. Bud Owens, Commissioner

James F. Ledbetter, Administrator  
jledbetter@gordoncounty.org

Annette Berry, County Clerk  
aberry@gordoncounty.org

December 18, 2018

Board of County Commissioners and the  
Citizens of Gordon County, Georgia

### ***Introduction***

Georgia law requires that counties prepare a complete set of financial statements that are presented in conformity with generally accepted accounting principles (GAAP) and audited by a certified public accounting firm. These financial statements are required by the state to be prepared within six months of the end of each fiscal year. Since Gordon County has a fiscal year ending June 30, the state mandated deadline is December 31. Pursuant to that state requirement, enclosed is the Comprehensive Annual Financial Report (CAFR) of Gordon County for the fiscal year ended June 30, 2018.

This CAFR consists of county management's representations concerning the finances of Gordon County. Consequently, management assumes full responsibility for the completeness and reliability of all the information contained in this report. To provide a reasonable basis for making these representations, management of Gordon County has established internal controls that are designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the Gordon County financial statements in conformity with GAAP. Because the high cost of internal controls should not outweigh their benefits, the Gordon County framework of internal controls has been designed to provide for reasonable rather than absolute assurance that the financial statements will be free from material misstatements. Management asserts that, to the best of our knowledge and belief, this annual financial report is complete and reliable in all material respects.

The Gordon County financial statements for fiscal year ended June 30, 2018, have been audited by R.M. Dobbs and Company, an auditing firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of Gordon County for the fiscal year ended June 30, 2018, are free of material misstatements. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. R.M. Dobbs and Company concluded, based upon the completed audit, that there was a reasonable basis for rendering an unmodified opinion that the Gordon County financial statements for the year ended June 30, 2018, are fairly presented in conformity with GAAP. R.M. Dobbs and Company's audit is presented as the first component of the financial section of this report.

GAAP requires that county management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of a Management's Discussion and Analysis (MD&A) report. This letter of transmittal is designed to complement the county's MD&A and should be read in conjunction with it. The Gordon County MD&A can be found immediately following the independent auditors' report.

## ***Profile of the Gordon County Government***

Gordon County is located in the northwest portion of Georgia on I-75, 60 miles north of Atlanta and 45 miles south of Chattanooga, Tennessee. Gordon County encompasses 355 square miles and serves a population of 55,186 according to the 2010 U.S. Census Bureau. Gordon County's population has increased 25.1% from 2000 to 2010 and increased 2.52% from 2010 to 2015. The county's most recent 2018 population estimate is 57,089. Gordon County is empowered to levy a property tax on both real and personal properties located within its boundaries.

Gordon County was created on February 13, 1850 by an act of the Georgia General Assembly. The county has been operating under a commission-administrator form of government for many years. Policy-making and legislative authority are vested in the five-member Board of County Commissioners that is elected by the voters through at-large elections on a partisan basis. The commissioners serve four year staggered terms. The Board of Commissioners, as the county's governing authority, is responsible for establishing policy for county operations, enacting ordinances and resolutions to promote the county's health, safety, and welfare, and approving the annual budget and millage rate which funds the operations of the constitutional officers, other elected officials, as well as the departments under the Board's jurisdiction. The Board appoints a County Administrator to supervise the day-to-day operations of the county and the Board also appoints the County Clerk, County Attorney, Board of Tax Assessors, Chairman of the Board of Elections and Voter Registration, and the county auditors.

Gordon County government provides a full range of public services including the following:

- Judicial and court services
- Tax assessments and collections
- Law enforcement and jail services
- Voter registration and county and city elections
- Animal control services
- Parks and recreation services
- 911 and emergency management services
- Building inspections
- Code enforcement services
- Senior citizens services
- Road and street maintenance
- Fire protection
- Solid waste collection and disposal
- Public bus transportation services
- Geographic information services

In addition, the county provides financial assistance to numerous agencies that perform services for the county including but not limited to:

- Health and mental health services
- Ambulance services
- Library services
- Airport services
- Economic development services
- Various social services including Family and Children Services, Meals on Wheels, and the Voluntary Action Center

The county's annual budget represents the plan for providing needed public services for each fiscal year and serves as the foundation for the county's financial planning and control. All county department directors, constitutional officers, other elected officials, and outside agencies are required to submit requests for appropriations to the county administrator, who in turn, prepares and submits a recommended budget to the Board of County Commissioners. The Board reviews the recommended budget and conducts a state required budget public hearing to obtain citizen comments. After the public hearing, the Board then adopts the

budget no later than June 30 of each year. The approved budget is prepared by fund and department. Department directors, constitutional officers, and other elected officials may make transfers of appropriations between line-items within their departments with the exception of salaries. However, appropriations from the salary line item and transfers between departments require approval from the Board of Commissioners. Budget-to-actual comparisons are provided in this report for each individual fund for which an appropriated annual budget has been adopted. Gordon County has consistently reduced its capital lease obligations.

### ***Factors Affecting Financial Conditions***

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which Gordon County operates.

### ***Local Economy***

The local economy in Gordon County continues to show signs of growth. During this fiscal year, the county has seen overall real property tax assessments increase, building permits increase, and unemployment decline from 5.2% in June 2017 to 4.1% in June 2018. Sales tax revenue increased by 4.44% during the fiscal year. This increase resulted in a \$237,689 increase in Local Option Sales Tax (LOST) and a \$358,248 increase in Special Purpose Local Option Sales Tax (SPLOST) compared to the previous year. The millage rate was decreased from 9.829 to 9.631, and the county's net taxes levied during decreased by .217% (\$35,628) from the previous fiscal year.

To promote local commerce, the Gordon County Chamber of Commerce had its most successful "Keep It In The County" local spending campaign increasing from 7 in 2013 to 24 local businesses participating in 2018. In addition, the local Development Authority continued to aggressively recruit new businesses and industrial prospects by showcasing the county's great location, moderate climate, and availability of utilities, land, skilled workforce, and business incentives.

Below are the projects that impacted the local economy during the fiscal year:

The **industrial sector** saw expansions of existing industry: Repurposing Georgia Northwestern Technical College's Truck Driving facility into the new cross doc facility for Eagle Rock Distributing. The Calhoun Commerce Center spec building was sold to Mapei resulting in 100% occupancy of the development. The developers are now constructing a new Gordon County Industrial Park comprising of 240 acres of available property. New industrial locations include Pilgrim's Pride locating in Fairmount to construct a feed mill and train loop to accommodate 300-unit trains per week to service the poultry industry and Mullinax Truss constructing a 30,000 sq. ft. facility in Fairmount. Tayse Rug expanded for a second time, relocating to 501 Richardson Road, previously occupied by Case New Holland.

The **retail sector** also saw both expansions and closings. Overall, small businesses appeared to thrive. We welcomed new business franchises such as Aspen Dental, Five Guys Burgers and Fries, and Fire House Subs. The commercial retail sector has seen a large expansion in healthcare such as the \$2 million investment for the creation of the Edna Owens Breast Center at Gordon Hospital, the expansion and new location of Calhoun Spine and Wellness Center, and the location of Hamilton Medical Center in Gordon County. The Chamber, its Convention & Visitors Bureau (CVB) office and Downtown Development Authority worked closely with local retailers to promote local shopping events, street festivals and holiday parades.

The **tourism sector** has continued to expand. This year, the CVB and Calhoun's Downtown Development Authority held the 7<sup>th</sup> Annual BBQ Boogie & Blues Festival attracting over 5,000 visitors from across the U.S. The CVB actively advertises, both digitally and in printed publications. Periodic digital ads on the state's tourism website, ExploreGeorgia.org, and bi-monthly e-newsletter have resulted in increased traffic to ExploreGordonCounty.com. Calhoun/Gordon County has also been featured in festivals and corn maze articles on ExploreGeorgia.org and 365 Atlanta Family. The CVB continues to work with Alabama Media Group/Advance Travel on both general and wedding specific digital campaigns. The CVB advertises in printed publications that produce leads and allows for brochure distribution to interested parties, including

but not limited to: Southern Living, Georgia Magazine, Georgia Travel Guide, Georgia State Parks Guide, Georgia's Great Places, Georgia Outdoors Guide, Georgia Eats, Better Homes and Gardens, Rachel Ray, Shape, and Parents Magazine. The CVB has received over 5,000 leads from "Southern Living" ads January – November, 2018. The CVB hosted familiarization tours of Gordon County as well as hosting the Group Tour Operator from the Georgia Department of Economic Development in June of 2018. The visit included a tour of Southern Estate Alpacas, Copper Creek Farm, and the ROCK. The Tour Operator will promote Calhoun and Gordon County during their presentations across the state of Georgia.

In the **government sector**, the Gordon County Board of Commissioners made significant progress on the construction of the new Animal Control facility that is being funded with SPLOST revenue and the insurance proceeds collected after the previous facility was destroyed by fire. In addition, the county is proceeding with the schematic design of other SPLOST projects for the renovation of the second floor of the Government Plaza, a new Health Department, and amenities at Brookshire Park. The county acquired two new fire trucks during the year with SPLOST revenue. The Board of Commissioners and county municipalities approved an updated county wide comprehensive plan and extended the deadline to file the Service Delivery Strategy agreement until October 31, 2018.

Gordon County's housing market continued to show improvement during the fiscal year that was reflected in building activity throughout the unincorporated area of the county. Single family home building permits increased from 67 to 82. Industrial permits increased from 0 to 3. However, Commercial permits decreased from 8 to 4. Rezoning requests increased from 28 to 29 and the County issued 17 variances. The County issued 459 business license renewals and licenses for 90 new businesses.

The Parks & Recreation Department had a busy 2017/2018. In addition to providing organized sports leagues for over 1,500 residents, we hosted several Georgia High School events in cooperation with the Gordon County School System. The department also implemented a new cash management system utilizing *Square*. This allowed the department to begin taking credit/debit cards in concession stand operations. The Department hosted numerous sports tournaments, including but not limited to the 8U Dizzy Dean State Baseball Tournament, managed the Resaca Battlefield Historic Site as well as booking 1,624 campsite nights at Salacoa Park. The final collection of SPLOST funds was collected in April 2018 for the expansion of Brookshire Park. Work on that expansion is in the early stages.

Regarding the **health care sector**, Gordon Hospital was listed in Gallup's 150 Great Places to Work for the eighth consecutive year. Gordon Hospital Cancer Care continues to strengthen its offerings with the region's only fellowship-trained surgical oncologist and urologic oncologist, partnering with the radiation oncologists and medical oncologist to provide a complete spectrum of comprehensive cancer care to the Northwest Georgia Community. Gordon Hospital Robotic Surgery has expanded to offer robotic-assisted procedures in the areas of urology, general surgery, and gynecological surgery. Gordon Hospital recently added new service lines in the areas of pain management; ear, nose and throat; endocrinology; lifestyle medicine; and cardiology. For the third consecutive year, Becker's Healthcare Review named Gordon Hospital to their prestigious 100 Great Community Hospitals list. Additionally, the Centers for Medicare and Medicaid Services named Gordon Hospital a Five-Star Hospital, and the Leapfrog Group gave Gordon Hospital a straight A rating in patient safety. Gordon is one of only 57 hospitals in the nation to receive straight A's since Leapfrog's inception.

In the **education sector**, Gordon County Schools continued to expand the programs offered at the Gordon County College and Career Academy, which has been successful in building industry partnerships and providing training for high skill employment for local students. In addition, facilities have been updated in multiple locations throughout the district. Renovations occurred at the historic Red Bud Elementary School gymnasium, as well as a partial renovation at Belwood Elementary School, and HVAC has been added to gyms at Ashworth Middle School, WL Swain Elementary School, and Belwood Elementary School. The district also implemented a 1:1 technology initiative for students and reached an all-time high on its graduation rate, averaging 94.79% district-wide.

## ***Long-Term Financial Planning and Major Initiatives***

Gordon County voters approved the continuation of the 1% SPLOST during 2011 for six years from April 2012 to March 2018 to raise an estimated \$51.6M to improve the downtown parking deck (completed), county-wide public safety communication system (completed), fire station (completed), health department, animal shelter, courthouse and annex renovations and repairs, expand the senior citizens center and library (completed), install new fire hydrants, perform road maintenance, develop a new park, purchase new Sheriff Office vehicles (completed), and allocate funds to the cities for their capital projects.

Gordon County voters approved the continuation of the 1% SPLOST November 2017 for six years from April 2018 to March 2024 to raise an estimated \$48,606,000. County improvements are for roads streets and bridges (\$17,900,000), public safety (\$7,699,507), general government facilities (\$6,551,896) and recreation (\$1,550,000). City improvements projects are for Calhoun (\$13,262,486), Fairmount (\$675,293), Resaca (\$705,779) and Plainville (\$261,039).

## ***Relevant Financial Policies***

Gordon County adopted a comprehensive set of financial policies on September 1, 2009 to provide the framework for assisting both the Gordon County Board of Commissioners and the County's staff in making financial decisions in a fiscally sound manner. These financial policies have annually enhanced the financial management of the County.

## ***Awards and Acknowledgements***

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Gordon County Georgia for its comprehensive annual financial report for the fiscal year ended June 30, 2017. This was the thirteenth consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, the government had to publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated service of the entire staff of the finance department. We wish to express our appreciation to all members of the department who assisted and contributed to the preparation of this report. Credit also must be given to the Board of Commissioners for their unfailing support for maintaining the highest standards of professionalism in the management of the Gordon County finances.

Respectfully submitted,



James F. Ledbetter  
County Administrator



Al Leonard, CPA  
Finance Director



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Gordon County  
Georgia**

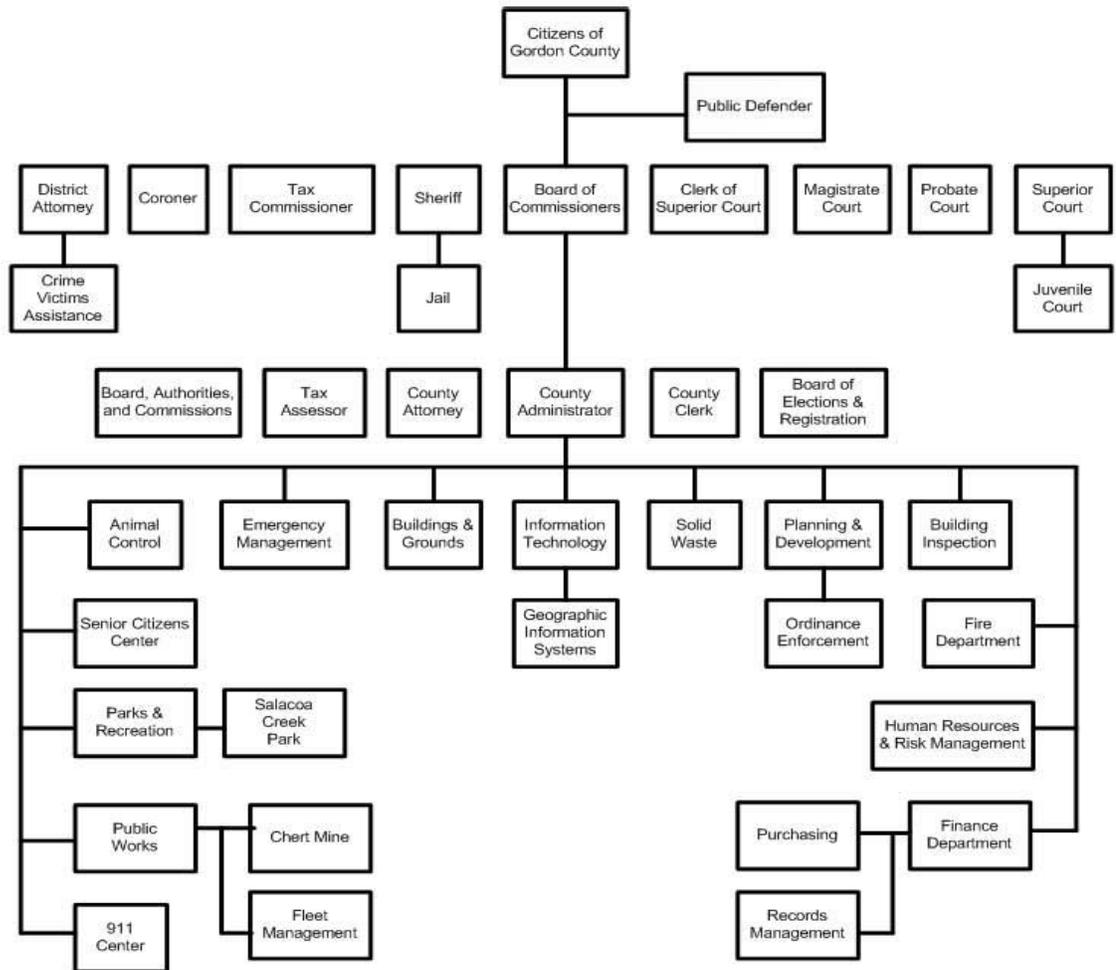
For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2017**

*Christopher P. Morill*

Executive Director/CEO

# Gordon County Organizational Chart



**Gordon County, Georgia**

*List of Principal Officials*

*June 30, 2018*

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**Board of Commissioners**

Becky Hood  
Chad Steward  
Kevin Cunningham  
Bud Owens  
Norris Sexton

Chairman  
Vice-Chairman  
At-Large  
At-Large  
At-Large

**County Administration**

Jim Ledbetter  
Annette Berry  
Al Leonard

County Administrator and Attorney  
County Clerk  
Finance Director

# R.M. DOBBS & COMPANY

JERRY L. CLEMENTS, C.P.A.  
LOUISE MCGOWAN, C.P.A.  
JUDY M. FAGAN, C.P.A.  
MITZI B. POWELL, C.P.A.

CERTIFIED PUBLIC ACCOUNTANTS  
P.O. BOX 423  
CALHOUN, GEORGIA 30703-0423  
706-629-4511

MEMBER OF  
AMERICAN INSTITUTE OF  
CERTIFIED PUBLIC ACCOUNTANTS  
AND  
GEORGIA SOCIETY OF  
CERTIFIED PUBLIC ACCOUNTANTS

## INDEPENDENT AUDITOR'S REPORT

To the Board of Commissioners  
Gordon County, Georgia

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Gordon County, Georgia, as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise Gordon County, Georgia's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Gordon County Health Department, which represents 100 percent of the assets, net position, and revenues of the discretely presented component unit. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Gordon County Health Department, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Opinions

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Gordon County, Georgia, as of June 30, 2018, and the respective changes in financial position and, where applicable, cash flows thereof, and the respective budgetary comparison for the General Fund and the Fire Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Change in Accounting Principle**

As described in Note 4-G to the financial statements, in fiscal year 2018, the County adopted new accounting guidance, *GASBS No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. Our opinion is not modified with respect to this matter.

### **Other Matters**

#### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and the schedules of OPEB amounts on pages 15-28 and 42-43 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Gordon County, Georgia's basic financial statements. The introductory section, combining and individual fund financial statements, budgetary comparison schedules, statistical section, and the project cost schedule for projects constructed with special sales tax proceeds are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements, budgetary comparison schedules, and the project cost schedule of projects constructed with special sales tax are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us and other auditors. In our opinion, based on our audit, the procedures performed as described above, and the report of the other auditors, the combining and individual fund financial statements, budgetary comparison schedules, and the project cost schedule for projects constructed with special sales tax are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated December 18, 2018, on our consideration of Gordon County, Georgia's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Gordon County, Georgia's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Gordon County, Georgia's internal control over financial reporting and compliance.

*A. M. Robbs & Company*

Calhoun, Georgia  
December 18, 2018

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2018**  
*(Unaudited)*

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**MANAGEMENT'S DISCUSSION AND ANALYSIS**

Within this section of the Gordon County, Georgia (County) comprehensive annual financial report, the County's management provides narrative discussion and analysis of the financial activities of the County for the fiscal year ended June 30, 2018. The County's financial performance is discussed and analyzed within the context of the accompanying financial statements and disclosure following this section.

***Financial Highlights***

- The County's total assets and deferred outflows of resources exceeded its total liabilities and deferred inflows of resources at the close of fiscal year 2018 by \$133,486,779 (net position). This compares to the previous year net position of \$131,330,701. The County's total net position increased by \$2,156,078.
- Total net position is comprised of the following:
  - (1) Net investment in capital assets of \$85,691,450 includes property and equipment, net of accumulated depreciation, and reduced for outstanding debt related to the purchase or construction of capital assets.
  - (2) Net position of \$25,096,289 is restricted by constraints imposed from outside the County such as debt covenants, grantors, laws, or regulations.
  - (3) Unrestricted net position of \$22,699,040 represents the portion available to maintain the County's continuing obligations to citizens and creditors.
- As of the close of fiscal year 2018, the County's governmental funds reported combining ending fund balances of \$44,874,759; an increase of \$3,010,148 in comparison with the prior year. Approximately 41.12% of this amount (\$18,452,243) is available for spending at the County's discretion (unassigned balance).
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$18,452,243 or 64.20% of total General Fund expenditures.
- Overall, Gordon County, Georgia, continues to maintain a strong financial position.

***Overview of the Financial Statements***

Management's Discussion and Analysis introduces the County's basic financial statements. The basic financial statements include (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the basic financial statements. The County also includes in this report additional information to supplement the basic financial statements.

***Government-wide Financial Statements***

The County's annual report includes two government-wide financial statements. These statements provide both long-term and short-term information about the County's overall status. Financial reporting at this level uses a perspective similar to that found in the private sector with its basis in accrual accounting and elimination or reclassification of internal activities.

The first of these government-wide statements is the *Statement of Net Position*. This is the government-wide statement of position presenting information that includes all of the County's assets and liabilities, with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the County as a whole is improving or deteriorating. Evaluation of the overall health of the County would extend to other nonfinancial factors such as diversification of the taxpayer base or the condition of the County's infrastructure in addition to the financial information provided in this report.

The second government-wide statement is the *Statement of Activities*, which reports how the County's net position changed during the current fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid.

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
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***Government-wide Financial Statements-(Continued)***

An important purpose of the design of the statement of activities is to show the financial reliance of the County's distinct activities or functions on revenues provided by the County's taxpayers.

Both government-wide financial statements distinguish governmental activities of the County that are principally supported by taxes and user charges, and from business-type activities that are intended to recover all or a significant portion of their costs through user fees and charges. Governmental activities include general government, judicial, public safety, highways and streets, health and welfare, conservation, housing and development, culture and recreation and planning and zoning. Business-type activities include solid waste management program and the chert operation. The County's fiduciary activities simply hold resources temporarily for others and are not included in the government-wide statements since these assets are not available to fund County programs.

The County's financial reporting includes the funds of the County (primary government) and, additionally, an organization for which the County is accountable (component unit). The component unit, the Gordon County Board of Health, operates independently and provides services directly to the citizens, though the County remains accountable for their activities. The component unit is governed by a board of directors that the County Commission has appointed a majority of its members. The Gordon County Board of Health is reported separately from the primary government though included in the County's overall reporting entity.

The government-wide financial statements are presented on pages 29-30 of this report.

***Fund Financial Statements***

A fund is an accountability unit used to maintain control over resources segregated for specific activities or objectives. The County uses funds to ensure and demonstrate compliance with finance-related laws and regulations. Within the basic financial statements, fund financial statements focus on the County's most significant funds rather than the County as a whole. Major funds are separately reported while all others are combined into a single aggregated presentation. Individual fund data for nonmajor funds is provided in the form of combining statements in a later section of this report.

The County has three kinds of funds:

*Governmental funds* are reported in the fund financial statements and encompass essentially the same functions reported as governmental activities in the government-wide financial statements. However, the focus is very different with fund statements providing a distinctive view of the County's governmental funds. These statements report short-term fiscal accountability focusing on the use of spendable resources and balances of spendable resources available at the end of the year. They are useful in evaluating annual financing requirements of governmental programs and the commitment of spendable resources for the near-term. Since the government-wide focus includes the long-term view, comparisons between these two perspectives may provide insight into the long-term impact of short-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to assist in understanding the differences between these two perspectives. Budgetary comparison statements are included within the basic financial statements for the General Fund and Fire Fund. These statements demonstrate compliance with the County's adopted and final revised budget.

The basic governmental fund financial statements are presented on pages 31-36 of this report.

*Proprietary funds* are reported in the fund financial statements and generally report services for which the County charges customers a fee. These County proprietary funds are enterprise funds. Enterprise funds essentially encompass the same functions reported as business-type activities in the government-wide statements. Services are provided to customers external to the County organization such as the solid waste program.

Proprietary fund statements and statements for discretely presented component units (reporting is similar to proprietary funds) provide both long-term and short-term financial information consistent with the focus provided by the government-wide financial statements but with more detail for major enterprise funds and individual component units.

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***Fund Financial Statements – (Continued)***

Individual fund information for the nonmajor enterprise funds is found in the combining and individual fund statements in a later section of this report.

The basic proprietary fund financial statements are presented on pages 37-40 of this report.

*Fiduciary funds* (i.e., the agency funds) are reported in the fiduciary fund financial statements, but are excluded from the government-wide reporting. Fiduciary fund financial statements report resources that are not available to fund County programs. Fiduciary fund financial statements report similarly to proprietary funds.

The basic fiduciary fund financial statement is presented on page 41 of this report.

The Required Supplementary Information is presented on pages 42-43

***Notes to the Basic Financial Statements***

The accompanying notes to the basic financial statements provide information essential to a full understanding of the government-wide and fund financial statements. The notes to the financial statements are on pages 44-70 of this report.

***Supplementary Information***

In addition to the basic financial statements and accompanying notes, this report also presents certain supplementary information concerning the County's budget presentations. As discussed above, budgetary comparison statements are included in the basic financial statements for the General Fund and Fire Fund. Budgetary comparison schedules for the General Fund and all other governmental funds can be found in a later section of this report. These statements and schedules demonstrate compliance with the County's adopted and final revised budget. As discussed, the County reports major funds in the basic financial statements. The combining and individual statements for major and nonmajor funds are presented in a subsequent section of this report beginning on page 71.

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**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
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**Financial Analysis of the County as a Whole**

The County's total net position at fiscal year-end is \$133,486,779. This is a \$2,156,078 increase from last year's net position of \$131,330,701. The table below provides a summary of the County's net position:

	Governmental Activities		Business Activities		Total		Percentage of Total	
	2018	Restated 2017	2018	2017	2018	Restated 2017	2018	2017
	Assets:							
Current	\$ 47,500,136	\$ 44,679,935	\$ 9,301,822	\$ 8,560,012	\$ 56,801,958	\$ 53,239,947	38%	36%
Noncurrent								
Capital assets	90,415,731	90,844,532	3,455,716	4,434,624	93,871,447	95,279,156	62%	64%
Total assets	137,915,867	135,524,467	12,757,538	12,994,636	150,673,405	148,519,103	100%	100%
Deferred outflows of Resources - Bond Refunding	295,578	291,809	-	-	295,578	291,809	-	-
Liabilities:								
Current liabilities	2,093,304	2,051,169	19,329	16,422	2,112,633	2,067,591	13%	12%
Long-term liabilities	9,600,501	10,280,636	4,834,746	4,397,883	14,435,247	14,678,519	87%	88%
Total liabilities	11,693,805	12,331,805	4,854,075	4,414,305	16,547,880	16,746,110	100%	100%
Deferred inflows of resources	934,324	734,101	-	-	934,324	734,101	-	-
Net position:								
Net investment in capital assets	82,235,734	82,007,232	3,455,716	4,434,624	85,691,450	86,441,856	64%	65%
Restricted	25,096,289	21,863,911	-	-	25,096,289	21,863,911	19%	17%
Unrestricted	18,251,293	18,879,227	4,447,747	4,145,707	22,699,040	23,024,934	17%	18%
Total net position	\$ 125,583,316	\$ 122,750,370	\$ 7,903,463	\$ 8,580,331	\$ 133,486,779	\$ 131,330,701	100%	100%

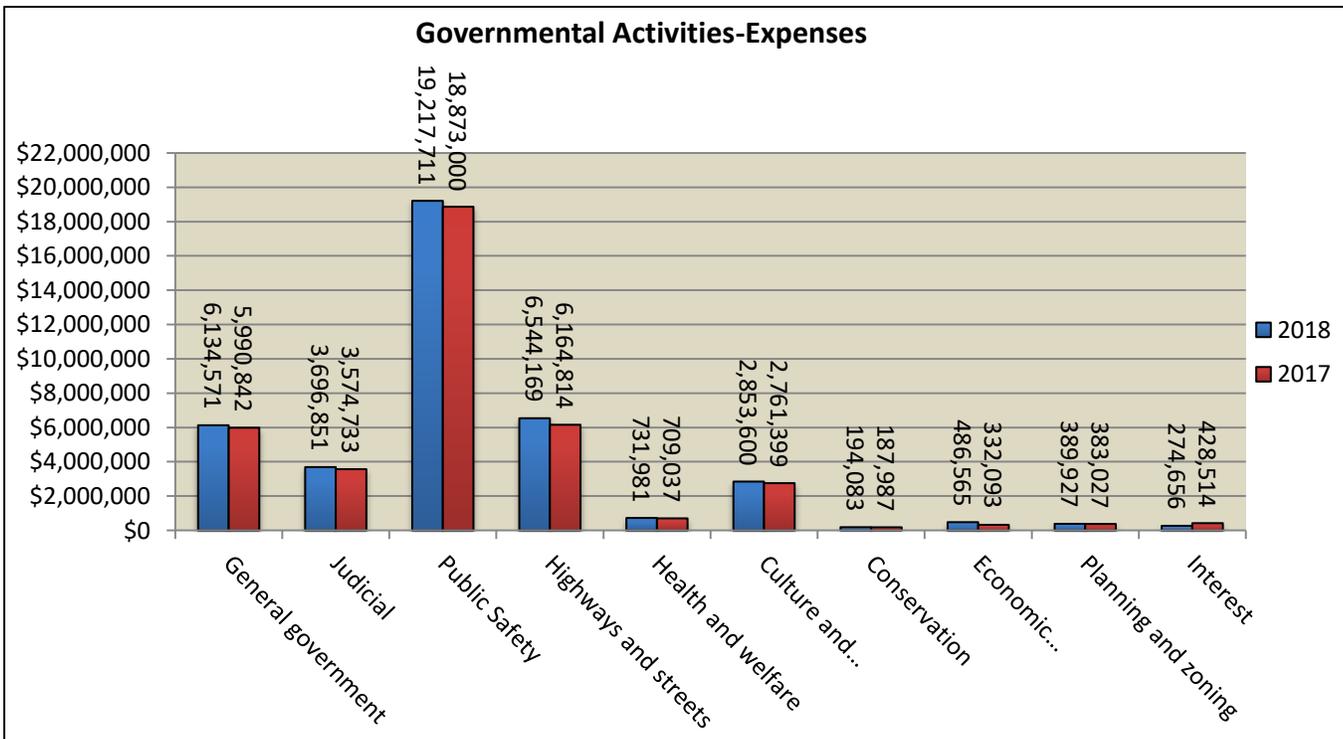
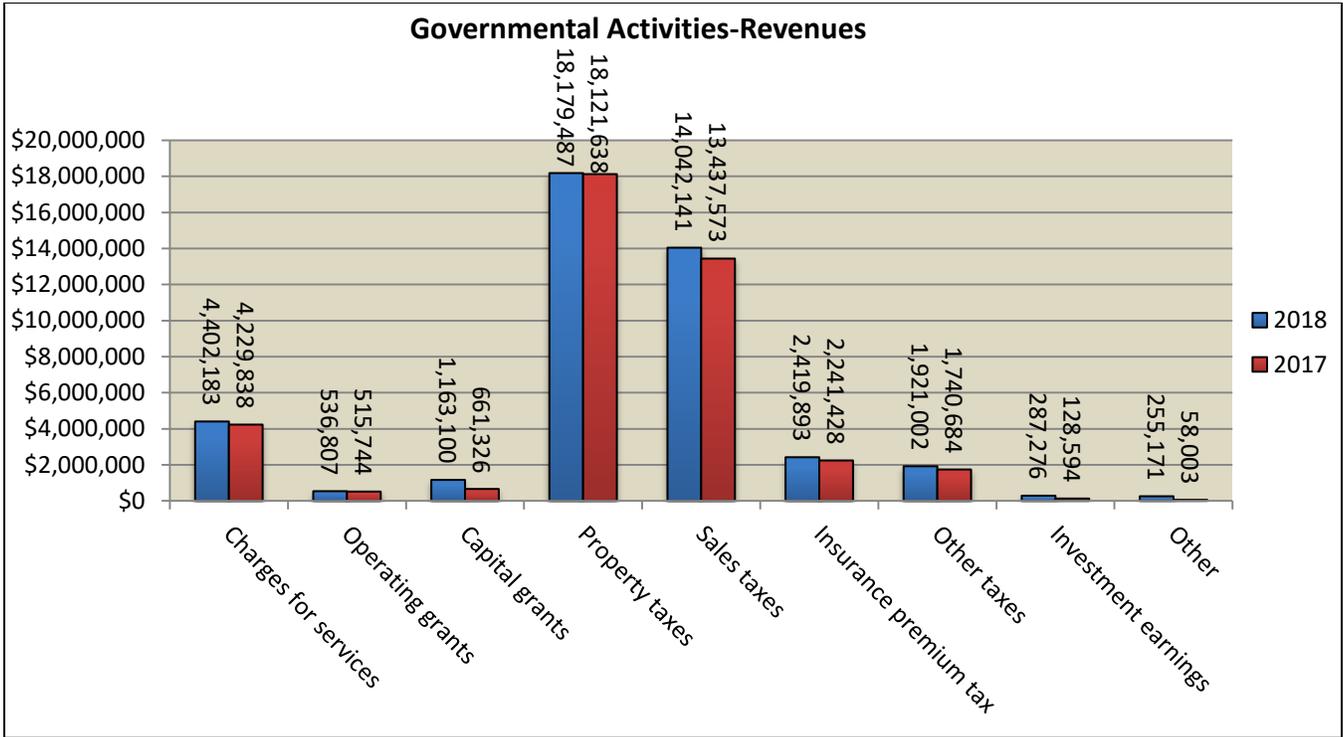
The County continues to maintain a high current ratio. The current ratio compares current assets to current liabilities and is an indication of the ability to pay current obligations. The current ratio for governmental activities is 22.69 to 1 and 481.24 to 1 for business-type activities. For the County overall, the current ratio is 26.89 to 1. Note that approximately 65.48% of the governmental activities' net position is tied up in capital assets less any related debt used to acquire those assets. The County uses these capital assets to provide services to its citizens. However, with business-type activities, the County has spent approximately 43.72% of its net position on capital. Capital assets in the business-type activities principally provide solid waste services.

The County reported positive balances in net position for both governmental and business-type activities. Net position increased 2.31% or \$2,832,946 for governmental activities and decreased 7.89% or \$676,868 for business-type activities. The total net position increased 1.64% or \$2,156,078. Governmental activities have current assets of \$47,500,136. These assets include \$43,439,038 of cash and investments. This is an increase of \$2,953,204 or 7.29% over the prior year. Net investment in capital assets for governmental activities increased .28% or \$228,502 and decreased 22.07% or \$978,908 for business activities. The business-type activities decrease in net investment in capital assets is due to current depreciation and depletion expense of \$978,909. The restricted portion of net position increase for governmental activities of \$3,232,378 or 14.78% over the previous year is substantially due to the capital projects tax collection revenue and investment earnings revenue exceeding the capital projects expenditures by \$2,912,445. The County collects a substantial amount of sales tax prior to beginning project construction which results in the excess of revenues over expenditures. The unrestricted portion of net position for governmental activities decreased \$627,934 or 3.33% due mainly to the County's OPEB liability increasing due to the implementation of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions* in FY 2018. A comparative summary of changes in net position is presented on the subsequent page.

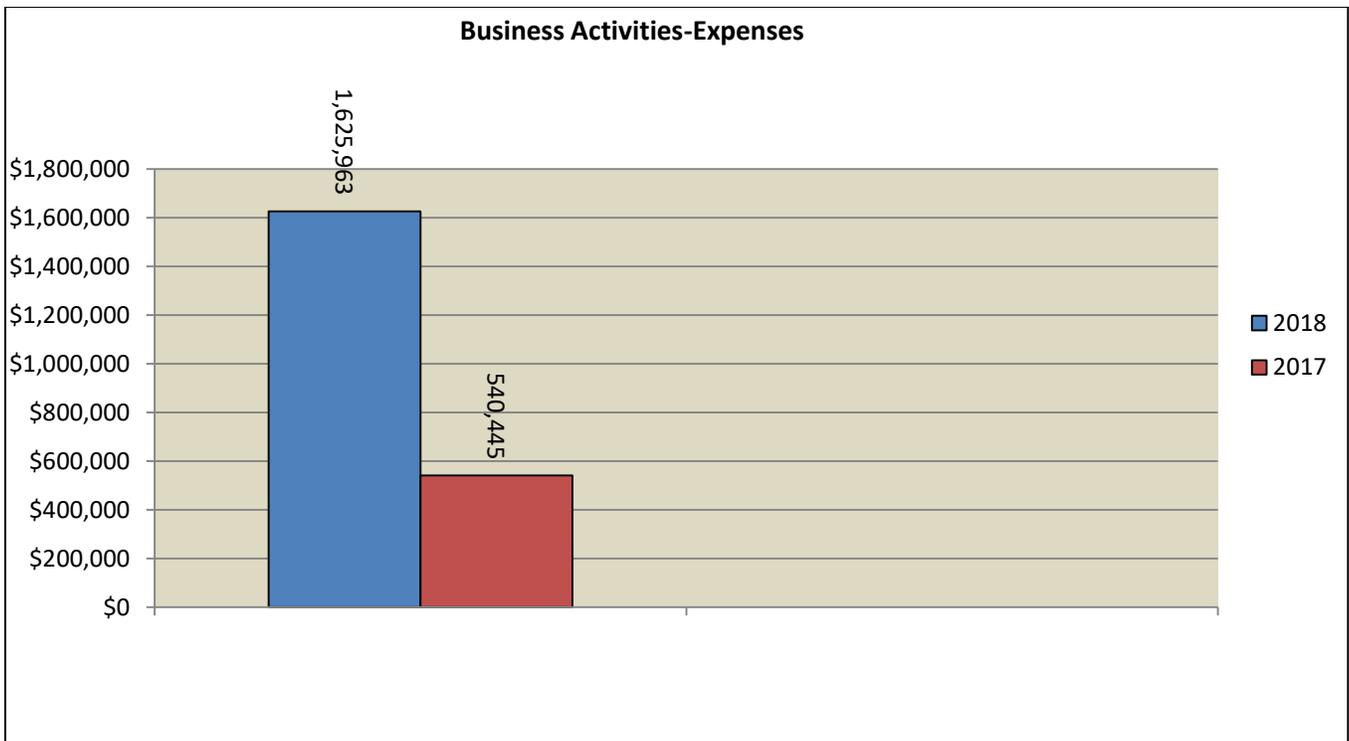
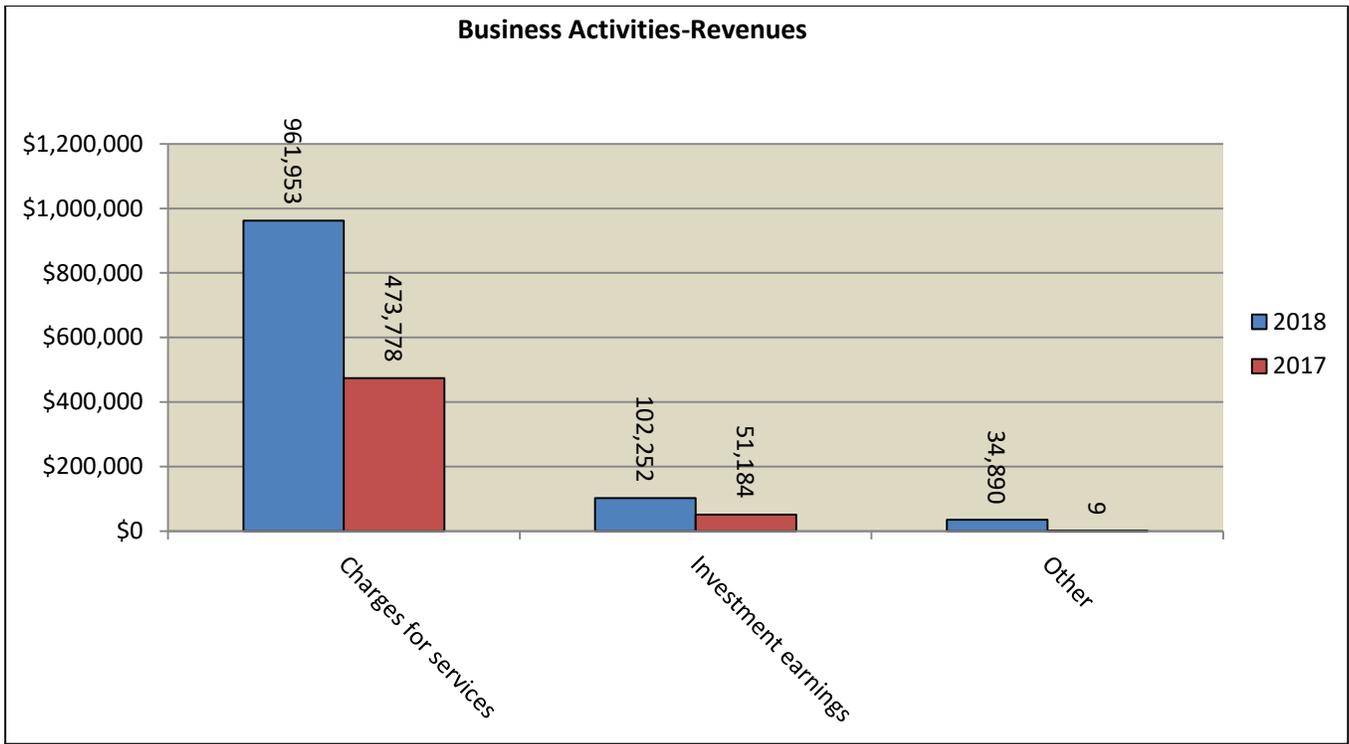
**Gordon County, Georgia**  
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*(Unaudited)*

	Summary of Changes in Net Position							
	Governmental Activities		Business Activities		Total		Percentage of Total	
	2018	Restated 2017	2018	2017	2018	Restated 2017	2018	2017
Revenues:								
Program:								
Charges for services	\$ 4,402,183	\$ 4,229,838	\$ 961,953	\$ 473,778	\$ 5,364,136	\$ 4,703,616	12.11%	11.29%
Operating grants	536,807	515,744	-	-	536,807	515,744	1.21%	1.24%
Capital grants	1,163,100	661,326	-	-	1,163,100	661,326	2.63%	1.59%
General:								
Property taxes	18,179,487	18,121,638	-	-	18,179,487	18,121,638	41.03%	43.50%
Sales taxes	14,042,141	13,437,573	-	-	14,042,141	13,437,573	31.69%	32.26%
Insurance prem. taxes	2,419,893	2,241,428	-	-	2,419,893	2,241,428	5.46%	5.37%
Other taxes	1,921,002	1,740,684	-	-	1,921,002	1,740,684	4.34%	4.18%
Investment earnings	287,276	128,594	102,252	51,184	389,528	179,778	0.88%	0.43%
Other	255,171	58,003	34,890	9	290,061	58,012	0.65%	0.14%
Total revenues	<u>43,207,060</u>	<u>41,134,828</u>	<u>1,099,095</u>	<u>524,971</u>	<u>44,306,155</u>	<u>41,659,799</u>	<u>100.0%</u>	<u>100.0%</u>
Expenses:								
General government	6,134,571	5,990,842	-	-	6,134,571	5,990,842	14.55%	15.00%
Judicial	3,696,851	3,574,733	-	-	3,696,851	3,574,733	8.77%	8.95%
Public safety	19,217,711	18,873,000	-	-	19,217,711	18,873,000	45.59%	47.25%
Highways and streets	6,544,169	6,164,814	-	-	6,544,169	6,164,814	15.53%	15.43%
Health and welfare	731,981	709,037	-	-	731,981	709,037	1.74%	1.77%
Culture and recreation	2,853,600	2,761,399	-	-	2,853,600	2,761,399	6.77%	6.91%
Conservation	194,083	187,987	-	-	194,083	187,987	0.46%	0.47%
Economic develop.	486,565	332,093	-	-	486,565	332,093	1.15%	0.83%
Planning and zoning	389,927	383,027	-	-	389,927	383,027	0.93%	0.96%
Interest	274,656	428,514	-	-	274,656	428,514	0.65%	1.07%
Solid waste	-	-	1,478,563	394,651	1,478,563	394,651	3.51%	0.99%
Chert	-	-	147,400	145,794	147,400	145,794	0.35%	0.35%
Total expenses	<u>40,524,114</u>	<u>39,405,446</u>	<u>1,625,963</u>	<u>540,445</u>	<u>42,150,077</u>	<u>39,945,891</u>	<u>100.0%</u>	<u>100.0%</u>
Excess (Deficiency)	2,682,946	1,729,382	(526,868)	(15,474)	2,156,078	1,713,908		
Transfers	150,000	150,000	(150,000)	(150,000)	-	-		
Change in net position	2,832,946	1,879,382	(676,868)	(165,474)	2,156,078	1,713,908		
Beginning net position, restated	122,750,370	120,870,988	8,580,331	8,745,805	131,330,701	129,616,793		
Ending net position	<u>\$ 125,583,316</u>	<u>\$ 122,750,370</u>	<u>\$ 7,903,463</u>	<u>\$ 8,580,331</u>	<u>\$ 133,486,779</u>	<u>\$ 131,330,701</u>		

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***Governmental Activities Revenues***

The County continues to be heavily reliant on property taxes to support governmental operations and capital needs. Property taxes provided 42.08% or \$18,179,487 of the County's total governmental revenues. Sales taxes are the second largest revenue source with over 32.50% or \$14,042,141 of the total governmental revenues. Sales taxes and property taxes together provided 74.58% or \$32,221,628 and 76.72% or \$31,559,211 of the total governmental revenues for the years ended June 30, 2018 and 2017, respectively. Governmental activities revenues increased 5.04% or \$2,072,232 from FY 2017. Operating and capital grants increased 44.42% or \$522,837. Sales taxes increased 4.50% or \$604,568. The increase in sales taxes is due to improving sales throughout the northwest Georgia area.

***Governmental Activities Expenses***

The public safety and highways and streets functions account for 63.57% or \$25,761,880 and 63.24% or \$24,489,561 of the total governmental expenses for the years ended June 30, 2018 and 2017, respectively. Judicial, general government and recreation expenses are the second largest expenses and represent 31.30% or \$12,685,022 and 31.49% or \$12,195,855 of the total governmental expenses for the years ended June 30, 2018 and 2017, respectively. Governmental activities expenses increased 4.64% or \$1,798,040 from FY 2017. This increase is due principally to increased expenses related to public safety and highways and streets.

***Financial Analysis of the County's Funds***

***Governmental Funds***

As discussed, governmental funds are reported in the fund statements with a short-term inflow and outflow of spendable resources focus. This information is useful in assessing resources available at the end of the year in comparison with upcoming financing requirements.

**General Fund** - The General Fund is the County's primary operating fund and the largest source of day-to-day service delivery. The General Fund reported ending fund balance of \$19,778,470. Of this year-end total, \$18,452,243 is unassigned indicating availability for continuing County service requirements. Nonspendable fund balance includes \$307,454 set aside for prepaid items and committed fund balance of \$1,018,773 committed for employee health insurance. 93.3 percent or \$18,452,243 of the total fund balance is attributed to the unassigned fund balance. The net change in fund balance of (\$222,230) is mainly due to the additional \$111,508 transferred from the General Fund to the Crime Victims Assistance Fund and Drug Abuse Treatment Fund beginning in FY 2018 to replace shortfalls in those funds from declining fund balance and from an increase in salaries due to a 2% COLA given to employees in FY 2018.

The General Fund total expenditures only increased \$466 in 2018 from 2017. Highways and streets expenditures increased \$982,892 mainly due to Road SPLOST paving transfers decreasing \$947,878 the previous year. Public safety expenditures increased \$569,303 mainly due to sheriff department and jail employee salaries increasing \$445,348 from the previous year due to a 2% cost of living increase and various promotions. Sheriff department and jail group insurance expenditures also had an increase of \$174,564 due to an increase in claims. Principal retirement and interest & fiscal charges expenditures increased \$513,967 from the previous year due to debt previously paid in the 2005 SPLOST fund in 2017 was transferred to the General Fund in 2018. Debt service expenses also decreased \$1,616,762 from the previous fiscal year due to one-time bond refunded expenses that were paid in FY 2017. Economic development expenditures increased \$150,000 from the previous year due to a one time allocation to the Gordon County Airport Authority for the Corporate Hanger Project.

A comparative summary of General fund expenditures is presented on the subsequent page.

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**Financial Analysis of the County's Funds**

**General Fund – (Continued)**

<b>Expenditures</b>	<b>2018</b>	<b>2017</b>	<b>Dollar Increase (Decrease)</b>	<b>Percent Increase -Decrease</b>
<b>Current</b>				
General government	\$ 5,604,459	\$ 6,415,857	\$ (811,398)	-12.65%
Judicial	3,421,362	3,277,238	144,124	4.40%
Public safety	11,410,140	10,840,837	569,303	5.25%
Highways and streets	3,659,812	2,676,920	982,892	36.72%
Health and welfare	731,981	709,037	22,944	3.24%
Culture and recreation	1,989,099	1,982,832	6,267	0.32%
Conservation	192,786	186,792	5,994	3.21%
Economic development	408,781	258,781	150,000	57.96%
Planning and zoning	410,575	377,440	33,135	8.78%
<b>Debt Service</b>				
Principal retirement	648,397	223,718	424,679	189.83%
Payment to refunded capital leases				
escrow agent-from other sources	-	1,500,000	(1,500,000)	-100.00%
Interest and fiscal charges	266,553	177,265	89,288	50.37%
Debt issuance costs	-	116,762	(116,762)	-100.00%
<b>Total Expenditures</b>	<b>\$ 28,743,945</b>	<b>\$ 28,743,479</b>	<b>\$ 466</b>	<b>0.00%</b>

The General Fund revenues increased 4.13% or \$1,218,821 in 2018 from 2017. The net increase is due mainly to intergovernmental revenue increasing \$481,131 due to an increase in state road paving/stripping funds from the previous year of \$329,189 and payment in lieu of taxes increasing \$112,739 from the previous year, investment earnings increasing \$142,003 due to an increase in interest earned due to an increase in interest rates from the previous year, and charges for services increased \$105,656 from the previous year due principally to increases in motor vehicle title fees of \$50,586 and paving revenue from the City of Fairmount for \$27,458 for road resurfacing work. In addition, tax revenue for the County increased \$371,033 due to increased tax collections from the previous fiscal year.

A comparative summary of General fund revenues is presented on the subsequent page.

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Revenues	2018	2017	Dollar	Percent
			Increase (Decrease)	Increase -Decrease
Taxes	\$ 25,640,561	\$ 25,269,528	\$ 371,033	1.47%
Licenses and permits	249,759	187,350	62,409	33.31%
Intergovernmental	1,545,706	1,064,575	481,131	45.19%
Charges for services	1,504,000	1,398,344	105,656	7.56%
Fines and forfeitures	1,045,049	1,030,190	14,859	1.44%
Investment earnings	259,718	117,715	142,003	120.63%
Contributions and donations	13,440	13,900	(460)	-3.31%
Miscellaneous	499,421	457,231	42,190	9.23%
<b>Total Revenues</b>	<b>\$ 30,757,654</b>	<b>\$ 29,538,833</b>	<b>\$ 1,218,821</b>	<b>4.13%</b>

**Financial Analysis of the County's Funds**

**Fire Fund** – The Fire Fund has a total fund balance at year-end of \$3,562,764 all of which is restricted fire protection services. The net increase in fund balance during the current year was \$367,078. Total revenues increased 9.25% or \$212,705 due to improved Insurance Premium collections. Total expenditures increased 3.34% or \$138,380 mainly due to the implementation of a 2% cost of living allowance in 2018. Transfers in from the General Fund decreased 4.65% or \$104,326 due to the increase in revenues.

**2012 SPLOST Projects Fund** – The 2012 SPLOST Projects Fund has a total fund balance of \$19,010,769 all of which is restricted for voter approved projects. The excess of revenues over expenditures was \$1,121,930. Total revenues decreased 20.04% or \$1,606,643 due to collections for the 2012 SPLOST ending in March of 2018. Total expenditures increased 36.26% or \$1,407,046 mainly due to starting the health department and animal shelter projects in 2018 and increased expenditures in the courthouse project and fire department vehicles/equipment.

**2018 SPLOST Projects Fund** – The 2018 SPLOST Projects Fund has a total fund balance of \$1,789,476 all of which is restricted for voter approved projects. This fund recognized \$2,142,378 in revenue and spent \$352,902 on intergovernmental payments to cities. The purpose of this fund is to account for the following:

- 1) Road and bridge improvements - \$17,900,000
- 2) Multi-Use Facility - \$4,301,896
- 3) Fire station & equipment - \$3,400,000
- 4) Sheriff – patrol cars - \$2,400,000
- 5) Administration building renovation - \$1,600,000
- 6) New evidence/morgue building - \$1,000,000
- 7) E-911 building & equipment - \$899,507
- 8) Greenway Trails program - \$550,000
- 9) Football field – Recreation dept. - \$400,000
- 10) Records Retention building renovation- \$350,000
- 11) Sugar Valley renovation - \$300,000
- 12) Sonoraville pavilion - \$250,000
- 13) Camp/beach bathhouses - \$175,000
- 14) Splash pad – Recreation dept. - \$175,000
- 15) Various improvements for the Cities of Calhoun, Fairmount, Resaca, and Plainville - \$14,904,597

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**Road Projects Fund** – The Road Projects Fund has a total fund balance of \$78,631 all of which is restricted for voter approved projects. The excess of revenues over expenditures was \$1,039. Total revenues increased 136.67% or \$600 due to an increase in investment earnings. All sales taxes attributed to the Road Projects Fund have been collected in prior years. The Fund will use fund balance to complete the remaining projects.

**Proprietary Funds**

The proprietary fund statements share the same focus as the government-wide statements, reporting both short-term and long-term information about financial status.

**The Major Proprietary Fund**

The Solid Waste Management Fund is the County's major proprietary fund and provides solid waste services to both residential and commercial customers. The Solid Waste Management Fund has a total net position of \$7,774,116. The net position consists of investments in capital assets of \$3,375,716 and unrestricted of \$4,398,400. Total operating revenues increased 122.06% or \$472,436 due to an increase of host fees, closure fees, and rental fees paid by Santek in FY 2018 compared to FY 2017. This fund reported an operating loss in FY 2018 of \$619,076 and generated a net increase in cash and cash equivalents of \$437,814. Total operating expenses increased \$1,083,912 due mainly to depletion in FY 2018 of \$823,384. 2018 operating expenses had closure/post closure costs of \$435,903 compared to 2017 closure/post closure costs of \$306,281.

**General Fund Budgetary Highlights**

The original fiscal year 2018 adopted budget anticipated using \$4,530,608 in fund balance to balance the budget. The revised budget anticipated funding expenditures with \$4,743,235 of fund balance. The actual fund balance decrease was \$222,230 reflecting a positive variance from the revised budget of \$4,521,005.

The 2018 General Fund was able to achieve the positive variance of \$4,521,005 principally by actual expenditures coming in under budget by \$2,216,753 while actual revenues recognized were more than budget of \$2,302,811. The positive revenues were achieved by property tax collections coming in much better than anticipated. Salaries in all departments came in under budget \$551,391 due to the delay of hiring of authorized positions and due to some positions being hired for less than the position was budgeted. Group health insurance in all departments came in under budget by \$296,111. This occurred due to the policy of budgeting for the maximum health insurance cost exposure. Paving materials in the road department came in under budget \$738,172 due to the cost of paving materials being less than the amount that was budgeted. The most significant budgeted revenues and expenditures are presented below:

	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance</b>	<b>% of Actual to Final Budget</b>
<b>Revenues:</b>					
General property taxes	\$ 17,370,200	\$ 17,370,200	\$ 18,438,284	\$ 1,068,084	106.15%
<b>Expenditures:</b>					
Salaries-All Departments	12,709,495	12,453,526	11,902,135	551,391	95.57%
Group Health Insurance-					
All Departments	4,654,828	4,492,386	4,196,275	296,111	93.41%
Paving Materials - Road Dept.	2,600,000	2,853,794	2,115,622	738,172	74.13%

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2018**  
**(Unaudited)**

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**Capital Asset and Debt Administration**

*Capital Assets*

The County's investment in capital assets, net of accumulated depreciation, for governmental and business-type activities as of June 30, 2018, was \$90,415,731 and \$3,455,716 respectively. The investment in capital assets for governmental activities decreased 0.47% or \$428,801 and investments in capital assets for business type activities decreased 22.07% or \$978,909. Governmental activities' depreciable assets increased 1.79% or \$2,589,440 and nondepreciable assets decreased 1.22% or \$242,981 with accumulated depreciation increasing 3.78% or \$2,775,260. Business type activities nondepreciable assets did not change from 2017, depreciable assets decreased 7.08% or \$1,740,960, and accumulated depreciation decreased 3.65% or \$762,051.

Major capital assets costs capitalized during the current fiscal year were as follows:

- Three fire trucks & a fire pumper \$ 1,442,448
- Vehicles purchased 484,913
- Fire Hydrant extensions 299,535

On the following page is a schedule of capital assets both for governmental and business activities.

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2018**  
*(Unaudited)*

**Capital Assets**  
**Net of Accumulated Depreciation**

	Governmental Activities		Business Activities		Total	
	2018	2017	2018	2017	2018	2017
Nondepreciable assets:						
Land	\$ 18,761,203	\$ 18,761,203	\$ 703,929	\$ 703,929	\$ 19,465,132	\$ 19,465,132
Construction in progress	970,880	1,213,861	-	-	970,880	1,213,861
Total nondepreciable assets	19,732,083	19,975,064	703,929	703,929	20,436,012	20,678,993
Depreciable assets:						
Improvements	13,437,869	12,000,821	4,110,891	4,110,891	17,548,760	16,111,712
Buildings	61,944,491	62,088,594	923,648	923,648	62,868,139	63,012,242
Machinery and equipment	16,055,766	14,785,612	1,985,072	3,726,032	18,040,838	18,511,644
Landfill cell space	-	-	15,834,278	15,834,278	15,834,278	15,834,278
Infrastructure	55,524,191	55,497,850	-	-	55,524,191	55,497,850
Total depreciable assets	146,962,317	144,372,877	22,853,889	24,594,849	169,816,206	168,967,726
Less accumulated depreciation	76,278,669	73,503,409	20,102,102	20,864,153	96,380,771	94,367,562
Book value - depreciable assets	\$ 70,683,648	\$ 70,869,468	\$ 2,751,787	\$ 3,730,696	\$ 73,435,435	\$ 74,600,164
Book value - all capital assets	\$ 90,415,731	\$ 90,844,532	\$ 3,455,716	\$ 4,434,625	\$ 93,871,447	\$ 95,279,157
Percentage depreciated	52%	51%	88%	85%	57%	56%

See Note 3-D for additional information about the County's capital assets.

**Gordon County, Georgia**  
**Management's Discussion and Analysis**  
**For the Year Ended June 30, 2018**  
*(Unaudited)*

***Long-term Debt***

At the end of the fiscal year, the County had total net capital lease obligations outstanding of \$8,179,997. Net capital lease debt was reduced \$657,303 from the previous year. The County's other long-term debt relates to landfill closure and post closure care and compensated absences.

	<b>Outstanding Debt</b>						<b>Dollar Change</b>
	<b>Governmental Activities</b>		<b>Business-type Activities</b>		<b>Totals</b>		
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>	
Capital leases	\$ 8,091,805	\$ 8,740,202	\$ -	\$ -	\$ 8,091,805	\$ 8,740,202	\$ (648,397)
Unamortized debt premium	88,192	97,098	-	-	88,192	97,098	(8,906)
Net capital leases	8,179,997	8,837,300	-	-	8,179,997	8,837,300	(657,303)
Landfill closure and postclosure care	-	-	4,835,831	4,399,928	4,835,831	4,399,928	435,903
Compensated absences	847,307	822,223	4,609	3,008	851,916	825,231	26,685
<b>Total</b>	<b>\$ 9,027,304</b>	<b>\$ 9,659,523</b>	<b>\$ 4,840,440</b>	<b>\$ 4,402,936</b>	<b>\$ 13,867,744</b>	<b>\$ 14,062,459</b>	<b>\$ (194,715)</b>

See Note 3-H for additional information about the County's long-term debt.

***Economic Factors and Next Year's Budgets***

Local option sales tax revenues for the first four months of fiscal year 2019 reflected a 5.04% increase over the same period in fiscal year 2018. Local option sales taxes increased 4.31% from fiscal year 2017 to 2018. The County's finances are reflecting improvements from its previous economic slowdown and its unemployment rate improved to 4.1% as of June 2018 from 5.2% as of June 2017. The fiscal year 2019 gross maintenance and operation property tax digest shows an increase of 3.29% over the fiscal year 2018 digest while M&O exemptions increased 10.06%. The millage rate in fiscal year 2019 decreased to 9.631 from a 9.829 rate in the previous year.

The County adopted its fiscal year 2019 budget on June 19, 2018. The General Fund budget for fiscal year 2019 reflected revenues, other financing sources and use of fund balance of \$35,518,420 and expenditures and other financing uses of \$35,518,420. This budget reflects an increase from the fiscal year 2018 budget of \$1,756,342.

***Contacting the County's Financial Management***

This financial report is designed to provide a general overview of the County's finances, comply with finance-related laws and regulations, and demonstrate the County's commitment to public accountability. If you have questions about this report or would like to request additional information, contact:

Gordon County Finance Department  
200 South Wall Street  
Calhoun, Georgia 30701                      Telephone 706-879-2190

**Gordon County, Georgia**  
**Statement of Net Position**  
**June 30, 2018**

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	
<b>Assets and Deferred Outflows of Resources</b>				
<b>Current Assets</b>				
Cash and cash equivalents	\$ 43,439,038	\$ 7,493,820	\$ 50,932,858	\$ 1,536,226
Receivables				
Accounts	217,597	473,327	690,924	7,179
Property taxes	975,928	-	975,928	-
Sales taxes	1,199,511	-	1,199,511	-
Interfund	(1,334,675)	1,334,675	-	-
Intergovernmental	2,695,283	-	2,695,283	140,532
Prepaid items	307,454	-	307,454	-
Inventory	-	-	-	19,617
Restricted assets:				
Cash and cash equivalents	-	-	-	257
<b>Total Current Assets</b>	<b>47,500,136</b>	<b>9,301,822</b>	<b>56,801,958</b>	<b>1,703,811</b>
<b>Noncurrent Assets</b>				
Capital assets				
Nondepreciable	19,732,083	703,929	20,436,012	-
Depreciable, net	70,683,648	2,751,787	73,435,435	-
<b>Total Noncurrent Assets</b>	<b>90,415,731</b>	<b>3,455,716</b>	<b>93,871,447</b>	<b>-</b>
<b>Total Assets</b>	<b>137,915,867</b>	<b>12,757,538</b>	<b>150,673,405</b>	<b>1,703,811</b>
<b>Deferred Outflows of Resources</b>	<b>295,578</b>	<b>-</b>	<b>295,578</b>	<b>459,104</b>
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Accounts payable	650,461	12,851	663,312	7,527
Accrued salaries payable	332,118	784	332,902	-
Intergovernmental payable	-	-	-	39,094
Accrued interest payable	42,677	-	42,677	-
Compensated absences payable	338,923	1,844	340,767	-
Capital leases payable	681,786	-	681,786	-
Closure and post-closure care payable	-	3,850	3,850	-
Unearned revenue	47,339	-	47,339	-
<b>Total Current Liabilities</b>	<b>2,093,304</b>	<b>19,329</b>	<b>2,112,633</b>	<b>46,621</b>
<b>Long-Term Liabilities (net of current portion)</b>				
Compensated absences payable	508,384	2,765	511,149	70,709
Other postemployment benefits payable	1,593,906	-	1,593,906	1,009,541
Net pension liability	-	-	-	1,270,548
Capital leases payable (net of premium)	7,498,211	-	7,498,211	-
Closure and post-closure care payable	-	4,831,981	4,831,981	-
<b>Total Long-Term Liabilities</b>	<b>9,600,501</b>	<b>4,834,746</b>	<b>14,435,247</b>	<b>2,350,798</b>
<b>Total Liabilities</b>	<b>11,693,805</b>	<b>4,854,075</b>	<b>16,547,880</b>	<b>2,397,419</b>
<b>Deferred Inflows of Resources - Time Requirements</b>	<b>934,324</b>	<b>-</b>	<b>934,324</b>	<b>107,955</b>
<b>Net Position</b>				
Net investment in capital assets	82,235,734	3,455,716	85,691,450	-
Restricted for				
Capital projects	20,878,876	-	20,878,876	-
Public safety-fire protection	3,562,764	-	3,562,764	-
Public safety-E911 system	537,414	-	537,414	-
Public safety/judicial - other	117,235	-	117,235	-
Unrestricted	18,251,293	4,447,747	22,699,040	(342,459)
<b>Total Net Position</b>	<b>\$ 125,583,316</b>	<b>\$ 7,903,463</b>	<b>\$ 133,486,779</b>	<b>\$ (342,459)</b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Statement of Activities**  
**For the Year Ended June 30, 2018**

Function/Program	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position			
		Fines, Charges for Services and Sales	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government		Total	Component Unit
					Governmental Activities	Business-Type Activities		
<b>Primary Government</b>								
<b>Governmental Activities</b>								
General government	\$ 6,134,571	\$ 1,068,047	\$ 145,159	\$ 902,101	\$ (4,019,264)	\$ -	\$ (4,019,264)	\$ -
Judicial	3,696,851	312,206	68,143	-	(3,316,502)	-	(3,316,502)	-
Public safety	19,217,711	2,625,076	288,505	-	(16,304,130)	-	(16,304,130)	-
Highways and streets	6,544,169	41,898	-	260,999	(6,241,272)	-	(6,241,272)	-
Health and welfare	731,981	-	-	-	(731,981)	-	(731,981)	-
Culture and recreation	2,853,600	137,144	35,000	-	(2,681,456)	-	(2,681,456)	-
Conservation	194,083	-	-	-	(194,083)	-	(194,083)	-
Economic development	486,565	-	-	-	(486,565)	-	(486,565)	-
Planning and zoning	389,927	217,812	-	-	(172,115)	-	(172,115)	-
Interest	274,656	-	-	-	(274,656)	-	(274,656)	-
<b>Total Governmental Activities</b>	<b>40,524,114</b>	<b>4,402,183</b>	<b>536,807</b>	<b>1,163,100</b>	<b>(34,422,024)</b>	<b>-</b>	<b>(34,422,024)</b>	<b>-</b>
<b>Business-Type Activities</b>								
Solid waste management	1,478,563	859,487	-	-	-	(619,076)	(619,076)	-
Chert	147,400	102,466	-	-	-	(44,934)	(44,934)	-
<b>Total Business-Type Activities</b>	<b>1,625,963</b>	<b>961,953</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(664,010)</b>	<b>(664,010)</b>	<b>-</b>
<b>Total Primary Government</b>	<b>\$ 42,150,077</b>	<b>\$ 5,364,136</b>	<b>\$ 536,807</b>	<b>\$ 1,163,100</b>	<b>(34,422,024)</b>	<b>(664,010)</b>	<b>(35,086,034)</b>	<b>-</b>
<b>Component Unit</b>								
Gordon County Health Department	\$ 1,448,537	\$ 608,584	\$ 728,398	\$ -				\$ (111,555)
<b>General Revenues</b>								
Taxes:								
Property taxes					18,179,487	-	18,179,487	-
Sales taxes					14,042,141	-	14,042,141	-
Insurance premium taxes					2,419,893	-	2,419,893	-
Alcohol beverage taxes					166,883	-	166,883	-
Real estate transfers taxes					347,572	-	347,572	-
Other taxes					1,011,244	-	1,011,244	-
Payments in lieu of taxes					395,303	-	395,303	-
Payments from Gordon County					-	-	-	405,262
Proceeds from the sale of assets					48,852	-	48,852	-
Gain on the disposition of capital assets					136,049	34,675	170,724	-
Investment earnings					287,276	102,252	389,528	5,938
Miscellaneous					70,270	215	70,485	10
<b>Total General Revenues</b>					<b>37,104,970</b>	<b>137,142</b>	<b>37,242,112</b>	<b>411,210</b>
<b>Transfers</b>					<b>150,000</b>	<b>(150,000)</b>	<b>-</b>	<b>-</b>
<b>Total General Revenues and Transfers</b>					<b>37,254,970</b>	<b>(12,858)</b>	<b>37,242,112</b>	<b>411,210</b>
<b>Change in Net Position</b>					<b>2,832,946</b>	<b>(676,868)</b>	<b>2,156,078</b>	<b>299,655</b>
<b>Net Position Beginning of Year, as Restated</b>					<b>122,750,370</b>	<b>8,580,331</b>	<b>131,330,701</b>	<b>(642,114)</b>
<b>Net Position End of Year</b>					<b>\$ 125,583,316</b>	<b>\$ 7,903,463</b>	<b>\$ 133,486,779</b>	<b>\$ (342,459)</b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Balance Sheet**  
**Governmental Funds**  
**June 30, 2018**

	<b>General</b>	<b>Fire</b>	<b>2018 SPLOST Projects</b>	<b>2012 SPLOST Projects</b>	<b>Road Projects</b>	<b>Other Governmental Funds</b>	<b>Total Governmental Funds</b>
<b>Assets</b>							
Cash and cash equivalents	\$ 20,120,665	\$ 1,259,037	\$ 1,081,189	\$ 20,310,769	\$ 78,631	\$ 588,747	\$ 43,439,038
Receivables							
Accounts	121,651	100	-	-	-	95,846	217,597
Property taxes	975,928	-	-	-	-	-	975,928
Sales taxes	491,224	-	708,287	-	-	-	1,199,511
Intergovernmental	204,530	2,419,893	-	-	-	70,860	2,695,283
Prepaid items	307,454	-	-	-	-	-	307,454
<b>Total Assets</b>	<b>\$ 22,221,452</b>	<b>\$ 3,679,030</b>	<b>\$ 1,789,476</b>	<b>\$ 20,310,769</b>	<b>\$ 78,631</b>	<b>\$ 755,453</b>	<b>\$ 48,834,811</b>
<b>Liabilities</b>							
Accounts payable	\$ 560,523	\$ 62,263	\$ -	\$ -	\$ -	\$ 27,675	\$ 650,461
Interfund payable	34,675	-	-	1,300,000	-	-	1,334,675
Accrued expenditures	252,325	54,003	-	-	-	25,790	332,118
Unearned revenue	-	-	-	-	-	47,339	47,339
<b>Total Liabilities</b>	<b>847,523</b>	<b>116,266</b>	<b>-</b>	<b>1,300,000</b>	<b>-</b>	<b>100,804</b>	<b>2,364,593</b>
<b>Deferred Inflows of Resources - unavailable:</b>							
revenue - property taxes	805,564	-	-	-	-	-	805,564
revenue - GA. DOT	789,895	-	-	-	-	-	789,895
<b>Total Deferred Inflows</b>	<b>1,595,459</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,595,459</b>
<b>Fund Balances:</b>							
Nonspendable	307,454	-	-	-	-	-	307,454
Restricted	-	3,562,764	1,789,476	19,010,769	78,631	654,649	25,096,289
Committed	1,018,773	-	-	-	-	-	1,018,773
Unassigned	18,452,243	-	-	-	-	-	18,452,243
<b>Total Fund Balances</b>	<b>19,778,470</b>	<b>3,562,764</b>	<b>1,789,476</b>	<b>19,010,769</b>	<b>78,631</b>	<b>654,649</b>	<b>44,874,759</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$ 22,221,452</b>	<b>\$ 3,679,030</b>	<b>\$ 1,789,476</b>	<b>\$ 20,310,769</b>	<b>\$ 78,631</b>	<b>\$ 755,453</b>	<b>\$ 48,834,811</b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Reconciliation of the Governmental Funds Balance Sheet**  
**to the Government-wide Statement of Net Position**  
**June 30, 2018**

<b>Total Governmental Fund Balances</b>		\$ 44,874,759
 <b>Amounts Reported for Governmental Activities in the Statement of Activities Are Different Because:</b>		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		
Cost	\$ 166,694,400	
Less accumulated depreciation	(76,278,669)	90,415,731
Other long-term assets are not available to pay for current-period expenditures and therefore are deferred in the funds.		
Property taxes		805,564
Deferred outflows and deferred inflows for OPEB reported on the government-wide statement of position but not reported on the governmental fund balance sheet.		
		(118,213)
Add unamortized loss on refunding		
		269,362
Liabilities not due and payable in the current period and therefore are not reported in the governmental fund balance sheets but are reported on the government-wide statement of net position.		
Capital leases (net of deferred premium)	\$ (8,179,997)	
Accrued interest payable	(42,677)	
Compensated absences payable	(847,307)	
Other postemployment benefits payable	(1,593,906)	(10,663,887)
<b>Net Position of Governmental Activities</b>		<b>\$ 125,583,316</b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Governmental Funds**  
**For the Year Ended June 30, 2018**

	General	Fire	2018 SPLOST Projects	2012 SPLOST Projects	Road Projects	Other Governmental Funds	Total Governmental Funds
<b>Revenues</b>							
Taxes	\$ 25,640,561	\$ 2,419,893	\$ 2,141,447	\$ 6,150,291	\$ -	\$ 73,825	\$ 36,426,017
Licenses and permits	249,759	70,813	-	-	-	-	320,572
Intergovernmental	1,545,706	-	-	-	-	275,065	1,820,771
Charges for services	1,504,000	8	-	-	-	796,834	2,300,842
Fines and forfeitures	1,045,049	-	-	-	-	306,491	1,351,540
Investment earnings	259,718	20,443	931	259,029	1,039	7,115	548,275
Contributions and donations	13,440	-	-	-	-	-	13,440
Miscellaneous	499,421	78	-	-	-	-	499,499
<b>Total Revenues</b>	<b>30,757,654</b>	<b>2,511,235</b>	<b>2,142,378</b>	<b>6,409,320</b>	<b>1,039</b>	<b>1,459,330</b>	<b>43,280,956</b>
<b>Expenditures</b>							
<b>Current</b>							
General government	5,604,459	-	-	-	-	-	5,604,459
Judicial	3,421,362	-	-	-	-	193,871	3,615,233
Public safety	11,410,140	4,285,486	-	-	-	1,763,830	17,459,456
Highways and streets	3,659,812	-	-	-	-	-	3,659,812
Health and welfare	731,981	-	-	-	-	-	731,981
Culture and recreation	1,989,099	-	-	-	-	-	1,989,099
Conservation	192,786	-	-	-	-	-	192,786
Economic development	408,781	-	-	-	-	73,825	482,606
Planning and zoning	410,575	-	-	-	-	-	410,575
<b>Intergovernmental</b>	-	-	352,902	1,214,424	-	-	1,567,326
<b>Capital Outlay</b>	-	-	-	4,072,966	-	-	4,072,966
<b>Debt Service</b>							
Principal retirement	648,397	-	-	-	-	-	648,397
Interest and fiscal charges	266,553	-	-	-	-	-	266,553
<b>Total Expenditures</b>	<b>28,743,945</b>	<b>4,285,486</b>	<b>352,902</b>	<b>5,287,390</b>	<b>-</b>	<b>2,031,526</b>	<b>40,701,249</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>2,013,709</b>	<b>(1,774,251)</b>	<b>1,789,476</b>	<b>1,121,930</b>	<b>1,039</b>	<b>(572,196)</b>	<b>2,579,707</b>
<b>Other Financing Sources (Uses)</b>							
Transfers in	285,000	2,141,329	-	-	-	660,051	3,086,380
Transfers out	(2,801,380)	-	-	-	-	(135,000)	(2,936,380)
Proceeds from the sale of capital assets	280,441	-	-	-	-	-	280,441
<b>Total Other Financing Sources (Uses)</b>	<b>(2,235,939)</b>	<b>2,141,329</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>525,051</b>	<b>430,441</b>
<b>Net Change in Fund Balances</b>	<b>(222,230)</b>	<b>367,078</b>	<b>1,789,476</b>	<b>1,121,930</b>	<b>1,039</b>	<b>(47,145)</b>	<b>3,010,148</b>
<b>Fund Balances Beginning of Year</b>	<b>20,000,700</b>	<b>3,195,686</b>	<b>-</b>	<b>17,888,839</b>	<b>77,592</b>	<b>701,794</b>	<b>41,864,611</b>
<b>Fund Balances End of Year</b>	<b>\$ 19,778,470</b>	<b>\$ 3,562,764</b>	<b>\$ 1,789,476</b>	<b>\$ 19,010,769</b>	<b>\$ 78,631</b>	<b>\$ 654,649</b>	<b>\$ 44,874,759</b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Reconciliation of the Governmental Funds Statement of Revenues, Expenditures**  
**and Changes in Fund Balances to the Government-wide Statement of Activities**  
**For the Year Ended June 30, 2018**

<b>Net Changes In Fund Balances - Total Governmental Funds</b>	\$	3,010,148
 <b>Amounts Reported for Governmental Activities in the Statement of Activities Are Different Because:</b>		
<p>Governmental funds report capital outlays as expenditures on the governmental fund type operating statement. However, in the government-wide statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation expense exceeded capitalized capital outlay in the current period.</p>		
Depreciation expense	\$ (3,544,189)	
Capital outlay	<u>3,210,928</u>	(333,261)
<p>The book value of capital assets sold are reported on the government-wide statement of activities but not reported in the governmental fund's operating statement less book value of traded-in asset capitalized.</p>		
		(95,540)
<p>Amortization of debt premiums are not reported at the fund level but are reported in the government wide statement of activities.</p>		
		8,906
<p>Property tax revenues in the government-wide statement of activities do not provide current financial resources are not reported as revenues in the governmental fund operating statement.</p>		
Deferred @ 6/30/18	\$ 805,564	
Deferred @ 6/30/17	<u>(1,064,361)</u>	(258,797)
<p>Interfund transfers between governmental funds are reported on the governmental fund's operating statement but eliminated on the government-wide statement of activities.</p>		
Transfers in	\$ (2,936,380)	
Transfers out	<u>2,936,380</u>	-
<p>Accrued interest is reported in the statement of activities, but does not require the use of financial resources and therefore are not reported as expenditures in governmental funds.</p>		
Liability @ 6/30/18	\$ (42,677)	
Liability @ 6/30/17	<u>48,115</u>	5,438
<p>Other postemployment expenses are reported in the government-wide statement of activities, but do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.</p>		
Liability @ 6/30/18	\$ (1,593,906)	
Liability @ 6/30/17	<u>1,607,305</u>	13,399
<p>Deferred outflows and deferred inflows for other postemployment expenses reported on the government-wide statement of activities but not reported on the governmental fund statement of revenues, expenditures and changes in fund balances.</p>		
		(118,213)
<p>Repayment of long-term capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the government-wide statement of net position. Includes the forgiveness of debt.</p>		
		648,397
<p>Amortization of deferred capital lease refunding loss</p>		
Balance @ 6/30/17	\$ (291,809)	
Balance @ 6/30/18	<u>269,362</u>	(22,447)
<p>Compensated absences expenses are reported in the government-wide statement of activities, but do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.</p>		
Liability @ 6/30/18	\$ (847,307)	
Liability @ 6/30/17	<u>822,223</u>	(25,084)
<b>Change In Net Position of Governmental Activities</b>	<b>\$</b>	<b><u>2,832,946</u></b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**General Fund**  
**Statement of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2018**

	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>
<b>Revenues</b>				
Taxes	\$ 24,110,200	\$ 24,110,200	\$ 25,640,561	\$ 1,530,361
Licenses and permits	169,625	169,625	249,759	80,134
Intergovernmental	1,328,715	1,328,715	1,545,706	216,991
Charges for services	1,346,150	1,346,150	1,504,000	157,850
Fines and forfeitures	993,500	993,500	1,045,049	51,549
Investment earnings	45,000	45,000	259,718	214,718
Contributions and donations	11,500	11,500	13,440	1,940
Miscellaneous	450,153	450,153	499,421	49,268
<b>Total Revenues</b>	<b>28,454,843</b>	<b>28,454,843</b>	<b>30,757,654</b>	<b>2,302,811</b>
<b>Expenditures</b>				
<b>Current</b>				
General government	6,466,125	6,481,356	5,604,459	876,897
Judicial	3,647,885	3,670,907	3,421,362	249,545
Public safety	11,777,642	11,934,021	11,410,140	523,881
Highways and streets	3,457,386	3,736,878	3,659,812	77,066
Health and welfare	882,121	883,211	731,981	151,230
Culture and recreation	2,228,076	2,231,572	1,989,099	242,473
Conservation	217,989	219,447	192,786	26,661
Economic development	408,781	408,781	408,781	-
Planning and zoning	478,116	479,574	410,575	68,999
<b>Debt Service</b>				
Principal retirement	648,398	648,398	648,397	1
Interest and fiscal charges	266,552	266,553	266,553	-
<b>Total Expenditures</b>	<b>30,479,071</b>	<b>30,960,698</b>	<b>28,743,945</b>	<b>2,216,753</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>(2,024,228)</b>	<b>(2,505,855)</b>	<b>2,013,709</b>	<b>4,519,564</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	285,000	285,000	285,000	-
Transfers out	(2,801,380)	(2,801,380)	(2,801,380)	-
Proceeds from the sale of capital assets	10,000	279,000	280,441	1,441
<b>Total Other Financing Sources (Uses)</b>	<b>(2,506,380)</b>	<b>(2,237,380)</b>	<b>(2,235,939)</b>	<b>1,441</b>
<b>Net Change in Fund Balances</b>	<b>\$ (4,530,608)</b>	<b>\$ (4,743,235)</b>	<b>(222,230)</b>	<b>\$ 4,521,005</b>
<b>Fund Balances Beginning of Year</b>			<b>20,000,700</b>	
<b>Fund Balances End of Year</b>			<b>\$ 19,778,470</b>	

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Fire Fund**  
*Statement of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
*For the Year Ended June 30, 2018*

	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>
<b>Revenues</b>				
Taxes	\$ 2,099,000	\$ 2,099,000	\$ 2,419,893	\$ 320,893
Licenses and permits	45,000	45,000	70,813	25,813
Charges for services	-	-	8	8
Investment earnings	1,900	1,900	20,443	18,543
Contributions and donations	1,000	1,000	-	(1,000)
Miscellaneous	-	-	78	78
<b>Total Revenues</b>	<b>2,146,900</b>	<b>2,146,900</b>	<b>2,511,235</b>	<b>364,335</b>
<b>Expenditures</b>				
<b>Current</b>				
Public safety				
Personal services and benefits	3,967,249	3,970,036	3,655,330	314,706
Purchased and contracted services	281,600	290,554	255,729	34,825
Supplies	408,380	411,501	374,427	37,074
<b>Total Expenditures</b>	<b>4,657,229</b>	<b>4,672,091</b>	<b>4,285,486</b>	<b>386,605</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>(2,510,329)</b>	<b>(2,525,191)</b>	<b>(1,774,251)</b>	<b>750,940</b>
<b>Other Financing Sources</b>				
Transfers in	2,141,329	2,141,329	2,141,329	-
<b>Net Change in Fund Balances</b>	<b>\$ (369,000)</b>	<b>\$ (383,862)</b>	<b>367,078</b>	<b>\$ 750,940</b>
<b>Fund Balances Beginning of Year</b>			<b>3,195,686</b>	
<b>Fund Balances End of Year</b>			<b>\$ 3,562,764</b>	

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Statement of Net Position**  
**Proprietary Funds**  
**June 30, 2018**

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Solid Waste Management</b>	<b>Other Proprietary Fund</b>	<b>Total</b>
<b>Assets</b>			
<b>Current Assets</b>			
Cash and cash equivalents	\$ 7,437,132	\$ 56,688	\$ 7,493,820
Receivables			
Accounts receivable	473,327	-	473,327
Interfund	1,334,675	-	1,334,675
<b>Total Current Assets</b>	<b>9,245,134</b>	<b>56,688</b>	<b>9,301,822</b>
<b>Noncurrent Assets</b>			
<b>Capital Assets</b>			
Land	623,929	80,000	703,929
Depreciable, net	2,751,787	-	2,751,787
<b>Total Noncurrent Assets</b>	<b>3,375,716</b>	<b>80,000</b>	<b>3,455,716</b>
<b>Total Assets</b>	<b>12,620,850</b>	<b>136,688</b>	<b>12,757,538</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Accounts payable	10,903	1,948	12,851
Accrued salaries	-	784	784
Compensated absences payable	-	1,844	1,844
Closure and post-closure care payable	3,850	-	3,850
<b>Total Current Liabilities</b>	<b>14,753</b>	<b>4,576</b>	<b>19,329</b>
<b>Long-Term Liabilities (net of current portion)</b>			
Compensated absences payable	-	2,765	2,765
Closure and post-closure care payable	4,831,981	-	4,831,981
<b>Total Long-Term Liabilities</b>	<b>4,831,981</b>	<b>2,765</b>	<b>4,834,746</b>
<b>Total Liabilities</b>	<b>4,846,734</b>	<b>7,341</b>	<b>4,854,075</b>
<b>Net Position</b>			
Investment in capital assets	3,375,716	80,000	3,455,716
Unrestricted	4,398,400	49,347	4,447,747
<b>Total Net Position</b>	<b>\$ 7,774,116</b>	<b>\$ 129,347</b>	<b>\$ 7,903,463</b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Statement of Revenues,**  
**Expenses and Changes in Fund Net Position**  
**Proprietary Funds**  
**For the Year Ended June 30, 2018**

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Solid Waste Management</b>	<b>Other Proprietary Fund</b>	<b>Total</b>
<b>Operating Revenues</b>			
Sales	\$ -	\$ 102,466	\$ 102,466
Charges for services	859,487	-	859,487
Miscellaneous	-	215	215
<b>Total Operating Revenues</b>	<b>859,487</b>	<b>102,681</b>	<b>962,168</b>
<b>Operating Expenses</b>			
Personal services and benefits	-	55,595	55,595
Purchased and contracted services	61,105	54,978	116,083
Supplies	2,646	36,827	39,473
Closure and post-closure care	435,903	-	435,903
Depreciation	155,525	-	155,525
Depletion	823,384	-	823,384
<b>Total Operating Expenses</b>	<b>1,478,563</b>	<b>147,400</b>	<b>1,625,963</b>
<b>Operating (Loss)</b>	<b>(619,076)</b>	<b>(44,719)</b>	<b>(663,795)</b>
<b>Non-Operating Revenues</b>			
Investment earnings	100,624	1,628	102,252
Gain on disposition of assets	34,675	-	34,675
<b>Total Non-Operating Revenues</b>	<b>135,299</b>	<b>1,628</b>	<b>136,927</b>
<b>(Loss) Before Transfers Out</b>	<b>(483,777)</b>	<b>(43,091)</b>	<b>(526,868)</b>
Transfers out	(100,000)	(50,000)	(150,000)
<b>Change in Net Position</b>	<b>(583,777)</b>	<b>(93,091)</b>	<b>(676,868)</b>
<b>Net Position Beginning of Year</b>	<b>8,357,893</b>	<b>222,438</b>	<b>8,580,331</b>
<b>Net Position End of Year</b>	<b>\$ 7,774,116</b>	<b>\$ 129,347</b>	<b>\$ 7,903,463</b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended June 30, 2018**

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Solid Waste Management</b>	<b>Other Proprietary Fund</b>	<b>Total</b>
<b>Increase (Decrease) in Cash and Cash Equivalents</b>			
<b>Cash Flows from Operating Activities</b>			
Cash received from customers	\$ 462,426	\$ 102,681	\$ 565,107
Cash payments to employees for services and benefits	-	(53,978)	(53,978)
Cash payments for goods and services	(59,911)	(93,396)	(153,307)
<b>Net Cash Provided (Used) by Operating Activities</b>	<u>402,515</u>	<u>(44,693)</u>	<u>357,822</u>
<b>Cash Flows from Noncapital Financing Activities</b>			
Cash transfers out	(100,000)	(50,000)	(150,000)
<b>Net Cash (Used) by Noncapital Financing Activities</b>	<u>(100,000)</u>	<u>(50,000)</u>	<u>(150,000)</u>
<b>Cash Flows from Capital and Related Financing Activities</b>			
Sale of capital assets	34,675	-	34,675
<b>Net Cash Provided from Capital and Related Financing Activities</b>	<u>34,675</u>	<u>-</u>	<u>34,675</u>
<b>Cash Flows from Investing Activities</b>			
Investment earnings	100,624	1,628	102,252
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	437,814	(93,065)	344,749
<b>Cash and Cash Equivalents Beginning of Year</b>	<u>6,999,318</u>	<u>149,753</u>	<u>7,149,071</u>
<b>Cash and Cash Equivalents End of Year</b>	<u>\$ 7,437,132</u>	<u>\$ 56,688</u>	<u>\$ 7,493,820</u>

(Continued)

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
**Statement of Cash Flows (Continued)**  
**Proprietary Funds**  
**For the Year Ended June 30, 2018**

(Continued)

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Solid Waste Management</b>	<b>Other Proprietary Fund</b>	<b>Total</b>
<b>Reconciliation of Operating (Loss) to Net Cash Provided (Used) by Operating Activities</b>			
<b>Operating (Loss)</b>	\$ (619,076)	\$ (44,719)	\$ (663,795)
<b>Adjustments</b>			
Depreciation	155,525	-	155,525
Depletion	823,384	-	823,384
<b>(Increase) Decrease in Assets</b>			
Accounts receivable	(362,386)	-	(362,386)
Due from other funds	(34,675)	-	(34,675)
<b>Increase (Decrease) in Liabilities</b>			
Accounts payable	3,840	(1,591)	2,249
Accrued salaries	-	16	16
Compensated absences payable	-	1,601	1,601
Closure and post-closure care	435,903	-	435,903
<b>Net Cash Provided (Used) by Operating Activities</b>	<b>\$ 402,515</b>	<b>\$ (44,693)</b>	<b>\$ 357,822</b>

See accompanying notes to the basic financial statements

**Gordon County, Georgia**  
*Statement of Fiduciary Assets and Liabilities*  
*Agency Funds*  
*June 30, 2018*

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<b>Assets</b>	
Cash and cash equivalents	<u>\$ 1,081,250</u>
<b>Liabilities</b>	
Due to others	<u>\$ 1,081,250</u>

See accompanying notes to the basic financial statements

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**Gordon County, Georgia**  
*Required Supplementary Information*  
**Schedule of Changes in the County's Net OPEB Liability and Related Ratios**  
**Gordon County Other Postemployment Benefits Plan**  
**For the Years Ended June 30, 2018**

<b>Total OPEB Liability</b>	<b>June 30, 2018</b>
Service cost	\$ 102,453
Interest on total pension liability	48,525
Effect of economic/demographic gains or losses	22,671
Changes of assumptions	(172,729)
Benefit payments	(14,319)
<b>Net Change in Total OPEB Liability</b>	<b>(13,399)</b>
<b>Total OPEB Liability - Beginning of Fiscal Year</b>	<b>1,607,305</b>
<b>Total OPEB Liability - End of Fiscal Year</b>	<b>\$ 1,593,906</b>
<b>Plan Fiduciary Net Position</b>	
Employer contributions	\$ -
Net investment income	-
Employee contribution refunds	-
Benefit payments	-
Administrative expenses	-
<b>Net Change in Plan Fiduciary Net Position</b>	<b>-</b>
<b>Total Plan Fiduciary Net Position - Beginning of Fiscal Year</b>	<b>-</b>
<b>Fiduciary Net Position - End of Fiscal Year</b>	<b>\$ -</b>
<b>County's Net OPEB Liability - End of Fiscal Year</b>	<b>\$ 1,593,906</b>
<b>Plan Fiduciary Net Position as a Percentage of the Total Pension Liability</b>	<b>0.00%</b>
<b>Covered Employee Payroll</b>	<b>\$ 15,160,457</b>
<b>Net OPEB Liability as a Percentage of Covered Employee Payroll</b>	<b>10.51%</b>

**Notes to this Schedule:**

This schedule will present 10 years of information once it is accumulated.

**Gordon County, Georgia**  
*Required Supplementary Information*  
*Schedule of Funding Progress*  
**Gordon County Other Postemployment Benefits Plan**  
*For the Years Ended June 30, 2018*

	<b>June 30, 2018</b>
Actuarially Determined Contribution	\$ 121,627
Contribution in Relation to the Actuarially Determined Contribution	14,319
Contribution Deficiency (Excess)	\$ 107,308
Covered Employee Payroll	\$ 15,160,457
Contribution as a % of Covered Employee Payroll	11.77%

**Notes to this Schedule:**

Valuation Date - This is the date as of which the actuarial valuation is performed. June 30, 2018  
Measurement Date - This is the date as of which the total OPEB liability is determined. June 30, 2017  
Reporting Date - This is the plan's and or employer's fiscal year ending date. June 30, 2018

Methods and assumptions to determine contribution rates:

Actuarial cost method	Entry age normal
Inflation rate	2.50%
Medical trend rate	4.7% - 4.0% over 59 years
Salary increases including inflation	3.00%
Mortality rates	SOA RP-2014 Mortality Table adjusted to 2006 with generational improvements using Scale MP-2017

This schedule will present 10 years of information once it is accumulated.

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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Gordon County, (the County), is a political subdivision of the State of Georgia. The County is governed by an elected board of county commissioners which is governed by state statutes and regulations. There are certain elected officials whose operations are wholly included within the financial records and financial statements of the County. These elected officials include the Sheriff, Tax Commissioner, Probate Court Judge, and Clerk of Superior Court. The cost of operations of the Superior Court Judges and the District Attorney, which are elected court functions, is shared with the State of Georgia. Only that portion of the cost for which the County is responsible is reported in the County's financial statements.

**Note 1 - Summary of Significant Accounting Policies**

The financial statements of the County have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for governmental accounting and financial reporting. The County also applies Financial Accounting Standards Board (FASB) statements and interpretations issued on or before November 30, 1989, to its governmental and business-type activities at the government-wide financial reporting level and to its enterprise funds at the fund reporting level, provided they do not conflict with or contradict GASB pronouncements.

The most significant of the County's accounting policies are described below.

**1-A. Reporting Entity**

The reporting entity is comprised of the primary government, a component unit and other organizations that are included to ensure that the financial statements are not misleading. The primary government of the County consists of all funds, departments, boards and agencies that are not legally separate from the County.

Component units are legally separate organizations for which the County is financially accountable. The County is financially accountable for an organization if the County appoints a voting majority of the organization's governing board and (1) the County is able to significantly influence the programs or services performed or provided by the organizations; or (2) the County is legally entitled to or can otherwise access the organization's resources; the County is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the County is obligated for the debt of the organization. Component units also may include organizations that are fiscally dependent on the County in that the County approves the budget, levies their taxes or issues their debt.

The component unit columns included on the government-wide financial statements identifies the financial data of the County's discretely presented component unit. It is reported separately to emphasize that it is legally separate from the County.

A brief description of the discretely presented component unit follows:

**Gordon County Health Department (Health Department)** – Gordon County Health Department Public Health Program was created by legislative act in the State of Georgia to provide health care services and health education to residents of the County. The Health Department board consists of seven members. Four of the members are either County officials or members appointed by the County. The three remaining members are appointed by the City of Calhoun. Although the County does not have authority to approve or modify the budget for the Department, the County provides financial support to the Department. The Health Department's separately issued financial statements may be obtained for the fiscal year ended June 30, 2018 at the department's administrative office at North River Street, Calhoun, Georgia.

**1-B. Basis of Presentation**

The County's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities and fund financial statements, which provide a more detailed level of financial information.

**Government-wide Financial Statements** - The government-wide financial statements include the statement of net position and the statement of activities. These statements report financial information for the County as a whole. The primary government and the component unit are presented separately within these financial statements with the focus on the primary

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

government. Individual funds are not displayed but the statements distinguish governmental activities, generally supported by taxes and grants and the County's general revenues, from business-type activities, generally financed in whole or in part with fees charged to external customers. The fiduciary funds of the primary government are not included in the government-wide financial statements.

The statement of net position presents the financial position of the governmental and business-type activities of the County and its discretely presented component unit at year-end.

The statement of activities presents a comparison between direct expenses and program revenues for each function of the County's governmental activities and for each identifiable activity of the business-type activities of the County. Direct expenses are those that are specifically associated with a function and therefore clearly identifiable to that particular function. The County does not allocate indirect expenses to functions in the statement of activities.

The statement of activities reports the expenses of a given function offset by program revenues directly connected with the functional program. A function is an assembly of similar activities and may include portions of a fund or summarize more than one fund to capture the expenses and program revenues associated with a distinct functional activity. Program revenues include: (1) charges for services which report fees and other charges to users of the County's services; (2) operating grants and contributions which finance annual operating activities including restricted investment income; and (3) capital grants and contributions which fund the acquisition, construction, or rehabilitation of capital assets. These revenues are subject to externally imposed restrictions to these program uses. For identifying to which function program revenue pertains, the determining factor for *charges for services* is which function *generates* the revenue. For *grants and contributions*, the determining factor is to which function the revenues are *restricted*.

Other revenue sources not properly included with program revenues are reported as general revenues of the County. The comparison of direct expenses with program revenues identifies the extent to which each governmental function and each identifiable business activity is self-financing or draws from the general revenues of the County.

**Fund Financial Statements** - During the year, the County segregates transactions related to certain County functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the County at this more detailed level. Fund financial statements are provided for governmental, proprietary and fiduciary funds.

Major individual governmental and enterprise funds are reported in separate columns.

**Fund Accounting** - The County uses funds to maintain its financial records during the year. A fund is a fiscal and accounting entity with a self-balancing set of accounts. The County uses three categories of funds: governmental, proprietary and fiduciary.

**Governmental Funds** - Government funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Fund liabilities are assigned to the fund from which they will be liquidated. The County reports the difference between governmental fund assets and liabilities as fund balance. The following are the County's major governmental funds:

**Major Governmental Funds**

**General Fund** - The general fund accounts for all financial resources except those required to be accounted for in another fund. The general fund's fund balance is available to the County for any purpose provided it is expended or transferred according to the general laws of the State of Georgia.

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

**Fire Fund** – This fund accounts for revenue restricted to fire protection in the unincorporated areas of the County. The primary revenue stream is property taxes restricted for fire protection.

**Road Project Fund** – This fund accounts for capital improvements made to existing roads, streets and bridges financed through the special purpose local option sales tax.

**2012 SPLOST Projects Fund** – This fund accounts for the construction of the County courthouse complex, fire station, unincorporated road and bridge improvements, public safety improvements, general purpose improvements and various capital improvements for the cities of Calhoun, Fairmount, Resaca, and Plainville. These capital improvements are financed with the special purpose local option sales tax.

**2018 SPLOST Projects Fund** – This fund accounts for unincorporated road and bridge improvements, public safety improvements, general purpose improvements and various capital improvements for the cities of Calhoun, Fairmount, Resaca, and Plainville. These capital improvements are financed with the special purpose local option sales tax.

**Proprietary Funds** - Proprietary fund reporting focuses on the determination of operating income, changes in net position, financial position and cash flows. The proprietary funds are classified as enterprise funds. The major enterprise fund is described below:

**Solid Waste Management Fund** – This fund accounts for the County’s landfill operations.

**Fiduciary Funds** – The County’s fiduciary funds are agency funds for use by the County’s constitutional officers comprised of the Tax Commissioner, Clerk of Superior Court, Sheriff, Probate Court, Magistrate Court, and the Juvenile Court.

**1-C. Measurement Focus**

**Government-wide Financial Statements** - The government-wide financial statements are prepared using the economic resources measurement focus. All assets, all liabilities and deferred inflows of resources associated with the operation of the County are included on the statement of net position. The statement of activities reports revenues and expenses.

**Fund Financial Statements** - All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets, current liabilities and deferred inflows of resources generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include reconciliations with brief explanations to better identify the relationship between the government-wide statements and the governmental fund statements.

Like the government-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus on both financial reporting levels. All assets and all liabilities associated with the operation of these funds are included on the statements of net position. The statements of changes in fund net position present increases (i.e., revenues) and decreases (i.e., expenses) in net total position. The statements of cash flows provide information about how the County finances and meets the cash flow needs of its proprietary activities.

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

**1-D. Basis of Accounting**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund reporting level, the governmental funds use the modified accrual basis of accounting. Proprietary funds use the accrual basis of accounting at both reporting levels. Fiduciary funds use the accrual basis at the fund reporting level. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

**Revenues – Exchange Transactions** - Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded when the exchange takes place and in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the County, the phrase “available for exchange transactions” means expected to be received within 60 days of year-end.

**Revenues - Non-exchange Transactions** - Non-exchange transactions in which the County receives value without directly giving equal value in return, include sales taxes, property taxes, grants and donations. On an accrual basis, revenue from sales taxes is recognized in the period in which the taxable sale takes place. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied (Note 3-C). Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the County must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the County on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions also must be available (i.e., collected within 60 days) before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be susceptible to accrual: property taxes, sales taxes, and federal and state grants.

**Unearned Revenue** - Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

**Expenses/Expenditures** - On the accrual basis of accounting, expenses are recognized at the time they are incurred. On the modified accrual basis, expenditures generally are recognized in the accounting period in which the related fund liability is incurred and due, if measurable.

**1-E. Assets, Liabilities and Fund Equity**

**1-E-1 Cash and Cash Equivalents**

The County operates a cash and investment pool which all funds utilize with the exception of the landfill capital projects fund and agency funds, each which has separate bank accounts and investments. The County pools money from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments (with maturities of three months or less) are essentially demand deposits and are considered cash and cash equivalents.

The County operates a linked zero balance cash system with two zero balance accounts. All deposits are made in the collection account, and all disbursements are made from the pooled cash account and the payroll account. The bank each day automatically moves all funds from the collection account to the funding account; the bank then automatically invests daily the entire balance of the funding account as of business cut off in repurchase agreements.

The County allocates investment earnings of the cash and investment pool to each participating fund on a monthly basis in accordance with that funds average equity balance in the pool for that month.

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

Georgia law authorizes the County to invest in the following type of obligations:

- Obligations of the State of Georgia or of any other states
- Obligations of the United States Government
- Obligations fully insured or guaranteed by the United States Government or government agency
- Obligations of any corporation of the United States Government
- Prime bankers' acceptances
- The State of Georgia local government investment pool (i.e., Georgia Fund I)
- Repurchase agreements
- Obligations of the other political subdivisions of the State of Georgia

The County has not adopted investment policies regarding credit and interest rate "risk."

**1-E-2 Receivables**

All trade and property tax receivables are reported net of an allowance for uncollectible, where applicable. Unbilled solid waste charges are accrued as receivables and revenue at June 30, 2018.

**1-E-3 Interfund Balances**

On the fund financial statements, receivables and payables resulting from short-term interfund loans are classified as "interfund receivables/interfund payables." These amounts are eliminated in the governmental and business-type activities columns of the statement of net position, except for any net residual amounts due between governmental and business-type activities, which are reclassified and presented as internal balances.

**1-E-4 Prepaid Items**

Payments made to vendors for services that will benefit periods beyond June 30, 2018, are recorded as prepaid items using the consumption method by recording an asset for the prepaid amount and reflecting the expenditure/expense in the year in which services are consumed. At the fund reporting level, an equal amount of fund balance is reserved as this amount is not available for general appropriation.

**1-E-5 Capital Assets**

General capital assets are those assets not specifically related to activities reported in the proprietary funds. These assets generally result from expenditures in governmental funds. The County reports these assets in the governmental activities column of the government-wide statement of net position but does not report these assets in the governmental fund financial statements. Capital assets utilized by enterprise funds are reported both in the business-type activities column of the government-wide statement of net position and in the enterprise funds' statement of net position.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated capital assets are recorded at their acquisition values as of the date received. The County maintains a capitalization threshold of twenty thousand dollars. The County's infrastructure consists primarily of roads and bridges. Improvements to capital assets are capitalized. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are expensed. Interest incurred during the construction of capital assets utilized by enterprise funds is capitalized.

All reported capital assets are depreciated except for land and construction in progress. Improvements are depreciated over the remaining useful lives of the related capital assets. Useful lives for infrastructure were estimated based on the County's historical records of necessary improvements and replacement. Depreciation is computed using the straight-line method over the following useful lives:

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2018**

**Note 1 - Summary of Significant Accounting Policies (Continued)**

Description	Governmental	Business
	Activities	Activities
	<u>Estimated Lives</u>	<u>Estimated Lives</u>
Buildings	40 years	40 years
Improvements other than buildings	30 years	30 years
Machinery and equipment	5-10 years	5-7 years
Infrastructure	40 years	-
Landfill cell space	-	32 years

At the inception of capital leases at the governmental fund reporting level, expenditures and an “other financing source” of an equal amount are reported at the net present value of future minimum lease payments.

**1-E-6 Deferred Inflows of Resources and Deferred Outflows of Resources**

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will *not* be recognized as an inflow of resources (revenue) until that time.

At the fund reporting level, the County has two types of items, which arises only under a modified accrual basis of accounting, which qualifies for reporting in this category. Accordingly, the item, *unavailable revenue*, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from property taxes (\$805,564). These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. Also, a grant (\$789,895) is reported as deferred inflows due to timing requirements.

On the statement of net position, the County reports a separate section for deferred inflows of resources relating to the reporting of the OPEB liability (\$144,429) and the deferred inflows relating to the grant (\$789,895).

In addition to assets, the statement of net position reports a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The County reports the deferred charge (\$269,362) on refunding reported in the government-wide statement of net position. The deferred charge on refunding resulted from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. Also, the County reports a deferred outflow of resources relating to the OPEB liability (\$26,216)

**1-E-7 Compensated Absences**

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the County will compensate the employees for the benefits through paid time off or some other means.

All compensated absence liabilities include salary-related payments, where applicable.

The total compensated absence liability is reported on the government-wide financial statements. Proprietary funds report the total compensated liability in each individual fund at the fund reporting level. Governmental funds report the compensated absence liability at the fund reporting level only “*when due*.”

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

**1-E-8 Accrued Liabilities and Long-term Obligations**

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the these funds. However, compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are “due for payment” during the current year. Capital leases are recognized as a liability in the governmental fund financial statements when due.

**1-E-9 Debt Premiums, Discounts and Issuance Costs**

On the government-wide statement of net position and the proprietary fund type statement of net position, debt premiums and discounts are netted against debt payable and debt issuance costs are recognized as an outflow of resources in the period incurred. On the government-wide and proprietary fund type statement of activities, unamortized debt premiums and discounts are deferred and amortized over the life of the debt using the straight-line method. At the government fund reporting level, debt premiums and discounts are reported as other financing sources and uses, separately from the face amount of the debt issued. Debt issuance costs are reported as debt service expenditure.

**1-E-10 Fund Equity**

Fund equity at the governmental fund financial reporting level is classified as “fund balance.” Fund equity for all other reporting is classified as “net position.”

**Governmental Fund Balances** – Generally, governmental fund balances represent the difference between the current assets and current liabilities. Governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the County is bound to honor constraints on the specific purposes for which amounts in those resources can be spent. Fund balances are classified as follows:

Non-spendable – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.

Restricted – Fund balances are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the County or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

Committed – Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by formal action of the County Commission through the approval of a resolution. Only the County may modify or rescind the commitment.

Assigned – Fund balances are reported as assigned when amounts are constrained by the County’s intent to be used for specific purposes, but are neither restricted nor committed.

Unassigned – Fund balances represents fund balance in the General Fund in excess of nonspendable, restricted, committed and assigned fund balance. If another governmental fund has a fund balance deficit, it is reported as a negative amount in unassigned fund balance.

**Net Position** – Net position represents the difference between assets and liabilities. Net investment in capital assets consists of cost of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. This net investment in capital assets amount also is adjusted by any bond issuance deferral amounts. Accounting standards require that net position be reported in three components in the financial statements: net investment in capital assets, restricted; and unrestricted. Net position is considered restricted only

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

when (1) an external party, such as the State of Georgia or the federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted by the County. There are no restrictions currently reported as a result of enabling legislation. All other net position is reported as unrestricted.

**Net Position Flow Assumptions** – In order to report net position as a restricted-net position and an unrestricted-net position in the government-wide and proprietary fund financial statements, the County has established a flow assumption policy. It is the County's policy to use restricted-net position first before using unrestricted-net position.

**Fund Balance Flow Assumptions** – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the County's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the County's policy to use fund balance in the following order:

- Committed
- Assigned
- Unassigned

**1-E-11 Operating Revenues and Expenses**

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the County, these revenues are charges for services for solid waste and sales from the chert mine. Operating expenses are necessary costs incurred to provide the good or service that are the primary activity of each fund.

Items that do not result from the provision of goods or service to customers or directly related to the principal and usual activity of the fund are recorded as nonoperating revenues and expenses. These items include investment earnings and gains or losses on the disposition of capital assets.

**1-E-12 Contributions of Capital**

Contributions of capital in proprietary fund financial statements arise from outside contributions of capital assets, or from grants or outside contributions of resources restricted to capital acquisition and construction.

**1-E-13 Interfund Activity**

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after the non-operating revenues/expenses section in proprietary funds. Repayments from the funds responsible for particular expenditures or expenses to the funds that initially paid for them are not presented on the financial statements (i.e., they are netted).

Transfers between governmental and business-type activities on the government-wide statement of activities are reported as general revenues. Transfers between funds reported in the governmental activities column are eliminated. Transfers between funds reported in the business type activities column are eliminated.

**1-E-14 Estimates**

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 1 - Summary of Significant Accounting Policies (Continued)**

**1-E-15 Comparative Data**

Comparative total data for the prior year have been presented only for individual funds in the fund financial statements in order to provide an understanding of the changes in the financial position and operations of these funds. Also, certain amounts presented in the prior year data have been reclassified to be consistent with the current year's presentation.

**Note 2 – Stewardship, Compliance and Accountability**

**2-A. Budgetary Information** – The County adopts an annual operating budget for the general fund, each special revenue fund and each capital project fund. The budget resolution reflects the total of each department's appropriation in each fund.

All annual budgets are adopted on a basis consistent with GAAP. Payments from the capital projects fund to cities for special purpose local option sales taxes are budgeted as capital outlay, rather than as intergovernmental.

The legal level of control (the level at which expenditures may not legally exceed appropriations) for each adopted annual operating budget generally is the department level within each individual fund. Any change in total to a fund or departmental appropriation within a fund requires approval of the Board of County Commissioners.

The County Administration with the Chairman of the Board of Commissioner's approval may authorize budget transfers within departments, except those related to personnel salary changes. The Board of County Commissioners must approve transfers of personnel salary changes. During the year, the Board of County Commissioners approved budget revisions. Appropriations are encumbered as a result of purchase orders, contracts or other forms of legal commitments. All annual appropriations lapse at each fiscal year-end and outstanding encumbrances at year-end must be reappropriated in the following fiscal year's budget.

**Note 3 - Detailed Notes on All Funds**

**3-A. Deposits and Investments**

**Deposits** – All of the bank balances are insured or collateralized with securities held by the County or by its agent in the County's name or with securities held by the pledging financial institution's trust department or agent in the County's name.

State statutes require banks holding public funds to secure these funds by FDIC insurance, securities pledged at par value, and surety bonds at face value in combined aggregate totaling not less than 110 percent of the public funds held.

**Investments** - The County invests excess cash in the Local Government Investment Pool of the State of Georgia (Georgia Fund 1). Funds included in the State Treasurer's Investment Pool are not required to be collateralized. The pool is regulated by the oversight of the Georgia Office of State Treasurer. The fair value of the County's position in the pool approximates the value of the County's pool shares. Credit risk, value, and interest risk at June 30, 2018 are as follows:

<u>Credit Risk</u>	<u>Value</u>	<u>Interest Risk</u>
AAAF rated	\$ 49,855,512	10 days WAM

The County had \$800 in cash on hand at June 30, 2018.

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 3 - Detailed Notes on All Funds (Continued)**

**Primary Government Cash & Cash Equivalents:**

Total cash and cash equivalents reported at June 30, 2018 consisted of the following:

Fund Reporting Level:	
Governmental Funds - Balance Sheet - Unrestricted	\$ 43,439,038
Proprietary Fund Type Statement of Net Position	7,493,820
Statement of Fiduciary Assets and Liabilities	<u>1,081,250</u>
 Total	 <u>\$ 52,014,108</u>

**3-B. Receivables**

Receivables at June 30, 2018, consisted of taxes, accounts (billings for user charges) and intergovernmental receivables arising from grants and are reported net of allowance for doubtful accounts of \$908,625.

Receivables and payables are recorded on the County’s financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and in the case of receivables, collectability.

**3-C. Property Taxes**

Property taxes are levied on all taxable real, public utilities, and personal property (including vehicles) located within the County. Assessed values for property tax purposes are determined by the Gordon County Board of Tax Assessors for all property except public utilities and motor vehicles. Assessed value is set at 40% of market value. Public utility assessed values are set by the State of Georgia. Property tax bills are generally payable 60 days after tax bills are issued.

The property tax calendar for fiscal year 2018 is as follows:

Beginning of fiscal year for taxes	July 1, 2017
Millage rate adopted by ordinance	September 25, 2017
County Tax Digest approved by the State of Georgia	September 26, 2017
Real property tax bills and personal property tax bills rendered	September 29, 2017
Real property tax and personal property tax payments due date	December 20, 2017
Lien date	March 20, 2018

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2018**

**Note 3 - Detailed Notes on All Funds (Continued)**

**3-D. Capital Assets**

Capital asset activity for the year ended June 30, 2018, was as follows:

	Balance 7/1/2017	Additions	Deductions	Balance 6/30/2018
Governmental activities:				
Nondepreciable capital assets:				
Land	\$ 18,761,203	\$ -	\$ -	\$ 18,761,203
Construction in progress	1,213,861	894,532	1,137,513	970,880
Total nondepreciable capital assets	<u>19,975,064</u>	<u>894,532</u>	<u>1,137,513</u>	<u>19,732,083</u>
Depreciable capital assets:				
Land improvements	12,000,821	1,437,048	-	13,437,869
Buildings	62,088,594	-	144,103	61,944,491
Machinery and equipment	14,785,612	1,952,342	682,188	16,055,766
Infrastructure	55,497,850	64,519	38,178	55,524,191
Total depreciable capital assets	<u>144,372,877</u>	<u>3,453,909</u>	<u>864,469</u>	<u>146,962,317</u>
Total capital assets	<u>164,347,941</u>	<u>4,348,441</u>	<u>2,001,982</u>	<u>166,694,400</u>
Accumulated depreciation:				
Land improvements	3,725,437	411,049	-	4,136,486
Buildings	15,291,328	1,557,585	81,058	16,767,855
Machinery and equipment	11,030,647	1,013,557	664,089	11,380,115
Infrastructure	43,455,997	561,998	23,782	43,994,213
Total accumulated depreciation	<u>73,503,409</u>	<u>3,544,189</u>	<u>768,929</u>	<u>76,278,669</u>
Governmental activities capital assets, net	<u>\$ 90,844,532</u>	<u>\$ 804,252</u>	<u>\$ 1,233,053</u>	<u>\$ 90,415,731</u>

Governmental activities depreciation expense

General government	\$ 474,482
Judicial	83,882
Public safety	1,808,543
Streets and highways	753,539
Culture and recreation	423,743
Total governmental activities depreciation expense	<u>\$ 3,544,189</u>

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2018**

**Note 3 - Detailed Notes on All Funds (Continued)**

	Balance 7/1/2017	Additions	Deductions	Balance 6/30/2018
Business-type activities:				
Nondepreciable capital assets				
Land	\$ 703,929	\$ -	\$ -	\$ 703,929
Depreciable capital assets:				
Improvements	4,110,891	-	-	4,110,891
Buildings	923,648	-	-	923,648
Machinery and equipment	3,726,032	-	1,740,960	1,985,072
Landfill cell space	15,834,278	-	-	15,834,278
Total depreciable capital assets	24,594,849	-	1,740,960	22,853,889
Total capital assets	25,298,778	-	1,740,960	23,557,818
Accumulated depreciation/depletion:				
Improvements	2,778,339	132,434	-	2,910,773
Buildings	520,624	23,091	-	543,715
Machinery and equipment	3,726,033	-	1,740,960	1,985,073
Landfill cell space	13,839,157	823,384	-	14,662,541
Total accumulated depreciation/depletion	20,864,153	978,909	1,740,960	20,102,102
Business-type activities capital assets, net	\$ 4,434,625	\$ (978,909)	\$ -	\$ 3,455,716

**3-E. Interfund Balances and Transfers**

Interfund Balances – Interfund receivable and payable balances at June 30, 2018 are as follows:

Fund	Receivable	Payable
General Fund	\$ -	\$ 34,675
2012 SPLOST	-	1,300,000
Solid Waste Management	1,334,675	-
Total	<u>\$ 1,334,675</u>	<u>\$ 1,334,675</u>

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2018**

**Note 3 - Detailed Notes on All Funds (Continued)**

The interfund payable of \$1,300,000 is the result of a cash advance from the Solid Waste Management Fund to the 2012 SPLOST Fund in FY 2017 to accelerate the start of construction of a new animal control shelter due to the loss of the existing animal shelter from a fire. The interfund payable of \$34,675 is the result of Solid Waste Management Fund assets sold at auction were erroneously booked in the General Fund instead of the Solid Waste Management Fund, which the interfund payable of \$34,675 from the General Fund to the Solid Waste Management fund was to correctly book the gain from the sale of assets into the Solid Waste Management Fund.

Interfund transfers for the year ended June 30, 2018, consisted of the following:

Transfers to:	Transfers from:				Total
	General fund	Solid Waste Management fund	Chert fund	Nonmajor governmental funds	
General fund	\$ -	\$ 100,000	\$ 50,000	\$ 135,000	\$ 285,000
Fire fund	2,141,329	-	-	-	2,141,329
Nonmajor governmental funds	660,051	-	-	-	660,051
<b>Total</b>	<b>\$ 2,801,380</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ 135,000</b>	<b>\$ 3,086,380</b>

The principal purpose of interfund transfers is indicative of funding for capital projects or moving unrestricted revenues collected in one fund to subsidize various programs in other funds in accordance with budgetary authorization and reallocation of special revenues.

**3-F. Landfill Closure and Post Closure Care**

The United States Congress enacted the RCRA laws in 1976, with significant accompanying legislation being adopted by the State of Georgia in 1991, relating to the calculation, recording, and reporting of certain future costs that local governments and private sector operators of certain municipal solid waste landfills must recognize for financial reporting purposes. These costs are classified as those related to closing the facilities at the end of the useful life of the landfill, and the regulations apply to those sites, which continued accepting waste after October 9, 1991.

The Environmental Protection Agency (EPA) was given the responsibility to establish rules and procedures for assuring the public that the costs would be reported and that adequate funds would be available to cover these costs. Therefore, the Environmental Protection Agency (EPA) requires that owners and operators of municipal solid waste landfills demonstrate financial responsibility for the costs of closure, post closure, and corrective action associated with their facilities by requiring them to provide "Financial Assurance" that adequate funds would be available to cover these costs. The Final Ruling from EPA on the "Financial Assurance" Section of the RCRA Law was signed November 15, 1997. For purposes of "Financial Assurance," total assured costs at June 30, 2018 are \$11,865,262.

State and federal laws and regulations require the county to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. Although closure and post closure care cost will be paid only near or after the date the landfill stops accepting waste, the County reports a portion of these closure and post closure costs as an operating expense in each period of operation. The landfill closure and post closure liability reported at June 30, 2018, in the amount of \$4,835,831 represents the cumulative amount reported to date based on the use of 22.30% of the estimated capacity of the landfill. The remaining estimated cost of closure and post closure in the amount of \$14,981,054 will be recognized as the remaining capacity is filled. These amounts are based on what it would cost to perform all closure and post closure care in 2018. Actual costs may change due to inflation or deflation or changes in technology or applicable laws and regulations. Current consumption rates indicate the Redbone Ridge site will last 32 years, or until the year 2050.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2018**

**Note 3 - Detailed Notes on All Funds (Continued)**

**3-F. Landfill Closure and Post Closure Care (continued)**

The costs for closure and estimated maintenance of the Harris Beamer landfill, which closed May 15, 1995, have been recorded. Funding for the Harris Beamer post closure costs is being provided from the accumulated cash reserves of the solid waste management enterprise fund.

On October 22, 2002, regulatory approval was granted for Red Bone Ridges Landfill for vertical expansion and design modification, which increased total capacity and decreased estimated closure costs.

In addition, Phase I of Red Bone Ridges Landfill was completed at a lower cost than originally estimated and revisions to engineering calculation was made which decreased air space used. Engineering estimates for post closure costs for Harris Beamer Landfill, which is closed, were revised and decreased. Due to the 2013 vertical expansion and design modification, changes in engineering estimates and the completion of Phase 2-1B cell, closure cost expense recognized an increase from \$168,576 in the prior year to \$239,979, post closure expense recognized increased from \$137,705 in the prior year to \$195,924; and depletion recognized increased from (\$142,509) in the prior year to \$823,384.

**3-G. Compensated Absences**

Employees can earn annual leave at various rates of 6 days per year for the first three years of service, with the exception of department heads who earn 12 days per year regardless of the number of years' service. The accrual increases in increments to a maximum of 18 days per year after ten years. There is no requirement that annual leave be taken, but the maximum permissible accumulation is 30 days. At termination, employees are paid for any accumulated annual leave.

**3-H. Long-Term Debt**

**Capital Leases** - The County has entered into capital leases for various pieces of equipment. These leases meet the criteria of a capital lease since they transfer benefits and risks of ownership to the lessee at the end of the lease term. Capital lease payments are reflected as debt service expenditures at the governmental fund reporting level. The assets acquired through capital leases are as follows:

	Governmental Activities
Assets:	
Land	\$ 1,676,702
Land improvements	2,231,254
Buildings	45,935,457
Machinery and equipment	947,129
Less accumulated depreciation/amortization	(13,561,183)
Capital assets, net	\$ 37,229,359

**ACCG Capital Lease - Certificates of Participation - Series 2008** - On January 1, 2008, the County entered into a capital lease agreement (COP) at an interest rate of 3.961% with the Association of County Commissioners of Georgia Leasing Program to construct a Judicial Administrative building and complete the new jail. The building has a forty-year estimated useful life. This year, \$113,220 was included in depreciation expense. The County did a partial bond refunding on December 22, 2016 at an interest rate of 3.5% and paid a total of \$5,140,000 principal and \$133,000 interest. The lease obligation is effective during the period from April 1, 2017 through April 1, 2019. Semi-annual payments began on April 1, 2017. Total payments for this project are \$800,600 (principal of \$755,000 and interest of \$45,600).

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 3 - Detailed Notes on All Funds (Continued)**

**ACCG Capital Lease - Certificates of Participation - Series 2008 (continued) -**

The following is an amortization schedule for this lease:

Fiscal Year	Principal	Interest	Total
2019	\$ 385,000	\$ 7,700	\$ 392,700

**Justice Center 2016 Bond Refunding** - On December 22, 2016, the County did a bond refunding at an interest rate of 2.260% with the Association of County Commissioners of Georgia Leasing Program for the Judicial Administrative building and jail completed in 2009. This year, \$594,407 was included in depreciation expense. The lease obligation is effective during the period from April 1, 2017 through April 1, 2029. Semi-annual payments began on April 1, 2017. Total payments for this project are \$4,731,927 (principal of \$4,050,000 and interest of \$681,927).

The following is an amortization schedule for this lease:

Fiscal Year	Principal	Interest	Total
2019	\$ -	\$ 91,530	\$ 91,530
2020	370,000	87,349	457,349
2021	375,000	78,930	453,930
2022	380,000	70,399	450,399
2023	390,000	61,698	451,698
2024	400,000	52,771	452,771
2025	410,000	43,618	453,618
2026	420,000	34,239	454,239
2027	425,000	24,690	449,690
2028	435,000	14,973	449,973
2029	445,000	5,029	450,029
Total	\$ 4,050,000	\$ 565,226	\$ 4,615,226

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

**Note 3 - Detailed Notes on All Funds (Continued)**

**Bank of America Capital Lease** - On July 3, 2007, the County entered into a capital lease purchase agreement at an interest rate of 4.920% with the Bank of America to construct a Department of Family and Children’s Services building. The building has a forty-year estimated useful life. This year, \$89,484 was included in depreciation expense. The lease obligation is effective during the period from July 3, 2007 through February 1, 2028. Monthly payments began on March 1, 2008. Total payments for this project are \$6,329,859 (principal of \$3,951,999 and interest of \$2,377,860).

The following is an amortization schedule for this lease:

Fiscal Year	Principal	Interest	Total
2019	\$ 197,880	\$ 113,022	\$ 310,902
2020	207,841	103,065	310,906
2021	218,302	92,606	310,908
2022	229,290	81,620	310,910
2023	240,832	70,082	310,914
2024	252,954	57,963	310,917
2025	265,687	45,234	310,921
2026	279,060	31,864	310,924
2027	293,106	17,822	310,928
2028	201,853	3,724	205,577
<b>Total</b>	<b>\$ 2,386,805</b>	<b>\$ 617,002</b>	<b>\$ 3,003,807</b>

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

**Note 3 - Detailed Notes on All Funds (Continued)**

**Gordon County Government Plaza 2016 Bond Refunding-** On August 18, 2015, the County entered into a capital lease purchase agreement at an interest rate of 2.930% with BB&T Government Finance to purchase the former BB&T bank building. The building has a forty-year estimated useful life. This year, \$27,005 was included in depreciation expense. The County did a bond refunding on December 22, 2016 at an interest rate of 2.260%. The lease obligation is effective during the period from April 1, 2017 through April 1, 2031. Monthly payments began on April 1, 2017. Total payments for this project are \$1,578,406 (principal of \$1,360,000 and interest of \$218,406).

The following is an amortization schedule for this lease:

Fiscal Year	Principal	Interest	Total
2019	\$ 90,000	\$ 27,685	\$ 117,685
2020	90,000	25,651	115,651
2021	105,000	23,447	128,447
2022	105,000	21,074	126,074
2023	105,000	18,701	123,701
2024	100,000	16,385	116,385
2025	100,000	14,125	114,125
2026	105,000	11,808	116,808
2027	120,000	9,266	129,266
2028	115,000	6,611	121,611
2029	115,000	4,012	119,012
2030	115,000	1,413	116,413
2031	5,000	57	5,057
<b>Total</b>	<b>\$ 1,270,000</b>	<b>\$ 180,235</b>	<b>\$ 1,450,235</b>

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 3 - Detailed Notes on All Funds (Continued)**

The outstanding balance of the above liabilities is in governmental activities general long-term debt. Future minimum lease payments for all governmental capital leases are as follows:

Fiscal Year	Principal	Interest	Total
2019	\$ 672,880	\$ 239,937	\$ 912,817
2020	667,841	216,066	883,907
2021	698,302	194,983	893,285
2022	714,290	173,093	887,383
2023	735,832	150,480	886,312
2024	752,954	127,119	880,073
2025	775,687	102,977	878,664
2026	804,060	77,911	881,971
2027	838,106	51,778	889,884
2028	751,853	25,308	777,161
2029	560,000	9,041	569,041
2030	115,000	1,413	116,413
2031	5,000	57	5,057
<b>Total</b>	<b>\$ 8,091,805</b>	<b>\$ 1,370,163</b>	<b>\$ 9,461,968</b>

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2018**

**Note 3 - Detailed Notes on All Funds (Continued)**

**Changes in Long-term Debt** - Changes in the County's long-term obligations consisted of the following for the year ended June 30, 2018:

Governmental Activities	Outstanding 7/1/2017	Additions	Reductions	Outstanding 6/30/2018	Amounts Due in One Year
Capital Leases	\$ 8,740,202	\$ -	\$ 648,397	\$ 8,091,805	\$ 672,880
Unamortized Debt Premium	97,098	-	8,906	88,192	8,906
Net Capital Leases	8,837,300	-	657,303	8,179,997	681,786
Compensated Absences	822,223	814,349	789,265	847,307	338,923
<b>Total Governmental Activities</b>	<b>\$ 9,659,523</b>	<b>\$ 814,349</b>	<b>\$ 1,446,568</b>	<b>\$ 9,027,304</b>	<b>\$ 1,020,709</b>
<b>Business-Type Activities</b>					
Landfill Closure and Post-closure Care	\$ 4,399,928	\$ 435,903	\$ -	\$ 4,835,831	\$ 3,850
Compensated Absences	3,008	2,806	1,205	4,609	1,844
<b>Total Business-Type Activities</b>	<b>\$ 4,402,936</b>	<b>\$ 438,709</b>	<b>\$ 1,205</b>	<b>\$ 4,840,440</b>	<b>\$ 5,694</b>
<b>Component Unit:</b>					
Compensated Absences	\$ 75,946	\$ 9,521	\$ 14,758	\$ 70,709	\$ 7,071

The capital lease obligations will be paid from the general fund, fire fund, recreation projects fund and emergency telephone system fund. The compensated absences liability will be paid from the fund in which the employees' salaries are paid, generally, the general fund, the fire fund, and the emergency telephone system fund for governmental activities and each of the enterprise funds. Funding for the Harris Beamer landfill closure and post-closure care is being provided from the accumulated cash reserves of the solid waste management enterprise fund.

The Development Authority of Gordon County entered into a note payable agreement on December 15, 2009 in the amount of \$2,200,000. The note bears interest at 4.17% and is secured by land and a guarantee by Gordon County, Georgia. Principal and interest payments in the amount of \$55,000 are paid each year on June 15 and December 15 with the first payment due June 15, 2010. This note was paid off November 5, 2018. The County does not report this note payable as a liability in the accompanying financial statements.

**3-1. Pensions**

**Primary Government Group Defined Contribution Plan** – The County offers its employees a defined contribution plan, County of Gordon Deferred Compensation Program (the “plan”), created in accordance with Internal Revenue Service 457. The participation in the plan was authorized by the Board of County Commissioners. The plan, available to all County employees, permits them to defer a portion of their salary until future years. Effective October 1, 2012, the plan was funded on a 5% County and 3% employee match, based on gross earnings. The plan requires a minimum of 3% of gross earnings match from the employee before participating in the program. The deferrals are not available to employees until termination, retirement, death or unforeseeable emergency. For the year ended June 30, 2018, the amounts contributed were \$707,605 from employees and \$553,568 from the County's following funds – General fund \$412,713, Special revenue funds \$138,999 and Proprietary fund \$1,856.

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 3 - Detailed Notes on All Funds (Continued)**

All amounts of contribution defined under the plan, all property and investments purchased with those amounts, and all income attributable to those amounts, properties, or rights are: held for the exclusive benefits of the employees, or retired employees or their beneficiaries, in a trust, custodial account, or qualified insurance contract, in conformity with the “Small Business Job Protection Act of 1996.” These sums are not reported within the County’s comprehensive annual financial report. Great-West administers the actual investment program as directed by the various participating employees.

**3-J. Other Postemployment Benefits (OPEB) – Healthcare**

The County administers a single-employer defined benefit other postemployment benefits health care plan, the *Gordon County Healthcare Plan*. This plan does not issue stand-alone financial reports since it is a non-funded plan. All eligibility requirements and benefit amounts shall be determined in strict accordance with the plan document and any Gordon County practices, processes and procedures.

**Plan Description** – The Board of County Commissioners has the authority to establish the benefit provisions and may amend them as necessary. Coverage under the plan includes medical, prescription drug and dental benefits.

To be eligible for OPEB benefits, an employee must have been covered under the medical plan as an active member immediately prior to retirement, must be at least age 60 and have been employed by the County for the twenty-five previous years. Participants not eligible for retirement at the time of termination and are not eligible for immediate or future benefits from the plan. Retirees may not resume coverage under the plan once coverage has lapsed.

Coverage under the plan for the retiree ends upon Medicare eligibility. Coverage under the plan for dependents of retirees ends on the earlier of Medicare eligibility for the covered dependent or the retiree. Upon the death of the retiree with a covered spouse, the spouse is no longer eligible for coverage. At June 30, 2018, there are two retiree receiving benefits and 362 active members.

**Funding Policy** – The County has not advance-funded or established a funding methodology for the annual OPEB costs or to retire the net OPEB obligation. The Board of County Commissioners is the authority that sets the contribution rates for active employees and retirees. Both active employees and retirees pay a required annual contribution of \$364 for single coverage and \$1,846 for family coverage. The balance of the premium is paid by the County’s General fund. The County covers the cost of administering the plan.

**Net OPEB Liability**

The County’s net OPEB liability was measured as of June 30, 2017, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of that date.

**Actuarial Assumptions:** The total OPEB liability in the June 30, 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

<b>OPEB:</b>	
Inflation	2.50%
Salary increases including inflation	3.00%
Healthcare cost trend rate	4.7%-4.0% over 59 years
Mortality rates	SOA RP-2014 Mortality Table adjusted to 2006 and projected with generational improvements using Scale MP-2017.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2018**

**Note 3 - Detailed Notes on All Funds (Continued)**

The long-term expected rate of return on OPEB plan investments is not disclosed since the plan is not funded and no investments exist.

**Discount Rate.** The discount rate used to measure the total OPEB liability was 3.58%.

**Changes in the Net OPEB Liability**

The components of the net OPEB liability are as follows:

	Total OPEB Liability (a)	Plan OPEB Net Position (b)	Net OPEB Liability (a)-(b)
Balances at June 30, 2016	\$ 1,607,305	\$ -	\$ 1,607,305
Changes for the year:			
Service cost	102,453	-	102,453
Interest	48,525	-	48,525
Effect of economic/demographic gains and losses	22,671	-	22,671
Effect of assumptions/changes or inputs	(172,729)	-	(172,729)
Benefit payments	(14,319)	-	(14,319)
Net changes	(13,399)	-	(13,399)
Balances at June 30, 2017	\$ 1,593,906	\$ -	\$ 1,593,906

Plan fiduciary net position as a percentage of the total pension liability	0.00%
Covered employee payroll	\$ 15,160,457
Net pension liability as a percentage of covered employee payroll	10.51%

**Sensitivity Analysis.** The following presents the total OPEB liability of the County, calculated using the discount rate of 3.58%, as well as what the County's total OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower (2.58%) or 1 percentage point higher (4.58%) than the current rate.

	Discount Rate	Net OPEB Liability
1% decrease	2.58%	\$ 1,802,812
Current discount rate	3.58%	1,593,906
1% increase	4.58%	1,409,125

The following presents the total OPEB liability of the County, calculated using the current healthcare cost trend rates as well as what the County's total OPEB liability would be if it were calculated using trend rates that are 1 percentage point lower or 1 percentage point higher than the current trend rates

	Net OPEB Liability
1% decrease	\$ 1,381,665
Current trend rate	1,593,906
1% increase	1,848,847

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

**Note 3 - Detailed Notes on All Funds (Continued)**

***OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB***

For the year ended June 30, 2018, the County recognized OPEB expense of \$129,991. At June 30, 2018, the County reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Inflows of Resources	Deferred Outflows of Resources
Differences between projected and actual experience	\$ -	\$ 15,358
Assumption changes	(144,429)	-
County contributions subsequent to the measurement date	-	10,858
<b>Total</b>	<b>\$ (144,429)</b>	<b>\$ 26,216</b>

County contributions subsequent to the measurement date of \$10,858 are reported as deferred outflows of resources and will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending June 30,		
2019	\$	(20,987)
2020		(20,987)
2021		(27,568)
2022		(28,300)
2023		(28,300)
Thereafter		(2,929)
Totals	\$	(129,071)

**3-K. Net Investment in Capital Assets**

The “net investment in capital assets,” amount reported on the government-wide statement of position as of June 30, 2018 is determined as follows:

	Governmental Activities	Business Type Activities
Net investment in capital assets:		
Cost of capital assets	\$166,694,400	\$23,557,816
Less accumulated depreciation	76,278,669	20,102,100
Book value	90,415,731	3,455,716
Less capital related debt	8,091,805	-
Less unamortized debt issuance premium	88,192	-
<b>Net investment in capital assets:</b>	<b>\$82,235,734</b>	<b>\$3,455,716</b>

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2018**

**Note 3 - Detailed Notes on All Funds (Continued)**

**3-L. Percentage of Completion**

The road project fund had original costs estimated at \$17,500,000. The road project fund has total expenditures to date of \$20,580,089 for 117.60% of estimated original project costs completed at June 30, 2018. The 2005 SPLOST capital projects have total expenditures to date of \$58,027,358 for 113.03% of estimated projects costs completed at June 30, 2018. The 2012 SPLOST capital projects have total expenditures to date of \$30,859,376 for 59.72% of estimated projects costs completed at June 30, 2018. The 2018 SPLOST capital projects have total expenditures to date of \$352,902 for 0.73% of estimated projects costs completed at June 30, 2018.

**3-M. Fund Balances – Governmental Funds**

As of June 30, 2018 fund balances are composed of the following:

	General Fund	Fire	2018 SPLOST Projects	2012 SPLOST Projects	Road Projects	Other Governmental Funds	Total Governmental Funds
Nonspendable:							
Prepays	\$ 307,454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 307,454
Restricted:							
Public Safety-Fire	-	3,562,764	-	-	-	-	3,562,764
Public Safety-E911	-	-	-	-	-	537,414	537,414
Public Safety-Sheriff	-	-	-	-	-	46,302	46,302
Judicial-Courts	-	-	-	-	-	70,933	70,933
Capital Projects	-	-	1,789,476	19,010,769	78,631	-	20,878,876
Committed:							
Health Insurance	1,018,773	-	-	-	-	-	1,018,773
Unassigned	18,452,243	-	-	-	-	-	18,452,243
<b>Total fund balances</b>	<b>\$ 19,778,470</b>	<b>\$ 3,562,764</b>	<b>\$ 1,789,476</b>	<b>\$ 19,010,769</b>	<b>\$ 78,631</b>	<b>\$ 654,649</b>	<b>\$ 44,874,759</b>

**Note 4 - Other Notes**

**4-A. Risk Management**

The County maintains insurance coverage for public official liability, comprehensive law enforcement liability, commercial auto and uninsured motorists, property, public employee dishonesty, employee workers' compensation, commercial general liability, and public official bond coverage. The authority to participate in this pool rests with the County Commissioners. The County is exposed to various risks of loss related to torts: theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

In 1984, the County joined the ACCG Insurance Pool for the County's Workers' Compensation coverage and in 1991 for the County's General/Property Liability coverage. Currently the ACCG Insurance Pool insures 163 Counties and authorities for workers' compensation, and 111 counties and authorities for liability coverage. The cost for the insurance program is based on historical data and claims history for all counties and authorities included in the pool. The funds, which are allocated for the anticipated losses, are deposited and invested until such time that they are needed to pay claims. Excess insurance is purchased by the pool to protect the fund from catastrophic losses. The County is responsible for reducing the risk through a variety of risk management programs and continuing education with the assistance of the ACCG Insurance Pool.

There were no significant reductions in insurance coverage from prior year, and there have been no settlements that exceed the County's insurance coverage during the past three years.

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**Note 4 - Other Notes (Continued)**

**4-B. Contingent Liabilities**

The County has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies or their designee. These audits could result in a request for reimbursement to the grantor agency for costs disallowed under terms of the grant. Based on prior experience, the County believes such disallowances, if any, will be immaterial.

The County was a defendant in several lawsuits at June 30, 2018. In the opinion of County management, the outcome of these contingencies will not have a material effect on the financial position of the County.

**4-C. Related Organizations** – The County has limited relationships with the following organizations:

**Calhoun-Gordon County Library** - Pursuant to an interlocal agreement, the County participates with other local governments in the Calhoun-Gordon County Library (Board). This local board is a member of the Dalton Regional Library System which fundamentally operates the libraries involved. The County has one representative on the board of five. Assets purchased remain the property of the local board. Land and buildings remain the property of the City of Calhoun as purchased.

All participants make regular contributions to the Library. The County's contribution for the year ended June 30, 2018 is \$250,308 and is reported as culture and recreation expenditures.

**Development Authority of Gordon County** - Pursuant to an interlocal agreement established January 17, 1984, the County participates with the City of Calhoun in the funding of the Development Authority with 25% of hotel/motel tax revenues collected.

The Development Authority of Gordon County is an authority created for the purpose of developing and promoting, for the public good and general welfare, trade, and commerce, industry and employment opportunities in Gordon County. The Board of Directors of the Development Authority consists of seven members who are appointed by the Gordon County Board of Commissioners. The County Commission has agreed with the City of Calhoun to allow the City to recommend the appointment of every other director. The Development Authority issues separate audited financial statements.

**Calhoun-Gordon County Airport Authority** - The Calhoun - Gordon County Airport Authority is a joint venture with the City and County each appointing two board members, with a fifth member appointed by the other board members. The City and County contribute operating subsidies and provide the local match for capital construction projects using state or federal monies equally. There are no day-to-day supervisory responsibilities and limited financial support for this Authority, and as such, the financial information for the Airport has not been made a part of these financial statements. The County's contributions for the year ended June 30, 2018 is \$298,781. The Airport issues separate audited financial statements.

**4-D. Joint Ventures**

Under Georgia law, the County, in conjunction with other cities and counties in the Northwest area, is a member of the Northwest Georgia Regional Commission (NWGRC). Membership in NWGRC is required by the Official Code of Georgia Annotated (OCGA) Section 50-8-34 which provides for the organizational structure of the NWGRC. Membership in the NWGRC includes the chief elected official of each county and municipality of the area. OCGA 50-8-39.1 provides that the member governments are liable for any debts or obligations of a NWGRC. During fiscal year 2018, the County paid \$40,459 in dues to the NWGRC. Separate financial statements may be obtained from the Northwest Georgia Regional Commission, Jackson Hill, Rome, Georgia 30161.

**Gordon County, Georgia**  
**Notes to the Basic Financial Statements**  
**For the Year Ended June 30, 2018**

**Note 4 - Other Notes (Continued)**

**4-E. Hotel-Motel Lodging Tax**

The County has levied an 8% lodging tax in accordance with O.C.G.A. 48-13-51 and expends 62.5% of the hotel/motel tax collections for the purpose of promoting tourism.

A summary of the transactions for the year ended June 30, 2018 follows:

Lodging tax receipts	<u>\$ 73,825</u>
Disbursements to:	
Industrial Development Authority	\$ 18,456
Chamber of Commerce	<u>55,369</u>
Total disbursements	<u>\$ 73,825</u>

**4-F. Tax Abatements**

Pursuant to GASB statement 77, paragraph 8, Gordon County, Georgia discloses the following information related to tax abatement agreements.

The Development Authority of Gordon County, a development authority and public body corporate and political created by the Development Authorities Law, OCGA §36-62-1 et seq., utilizes Bond for Title Agreements, Bond Lease Agreements, and Contracts for Payments in Lieu of Taxes (PILOT Agreements) to incentivize industrial development, economic investment, and job creation through tax abatements. The specific taxes abated are real and personal property ad valorem taxes for the duration of the agreement and according to the provision for recovery of payments in lieu of taxes in the PILOT Agreements between the Development Authority, participating industry, and Gordon County.

Criteria for a recipient to be eligible for a tax abatement include: the recipient must create at least 50 jobs; the recipient must make a capital investment of at least ten million dollars; the impacts to utilities are considered; and, industry diversification is important. These requirements are reflected in the executed PILOT Agreement and are measured; enforced and recovered (if necessary) under contract provisions in the PILOT Agreement. For the period ending June 30, 2018, property tax abatements on the accrual basis are composed of the following:

Type Industry	Property Type	% Tax Abated	Amount of Tax Abated
Counter Top Manufacturing	Real	100%	\$ 7,887
Carpet/Flooring Manufacturing	Personal	60%	4,402
Carpet/Flooring Manufacturing	Real	80%	16,495
Carpet/Flooring Manufacturing	Real	80%	12,675
Auto Seat Covering Manufacturing	Real	100%	26,341
Auto Seat Covering Manufacturing	Personal	100%	94,137
Carpet/Flooring Manufacturing	Personal	80%	901
Carpet/Flooring Manufacturing	Personal	100%	6,315
Carpet/Flooring Manufacturing	Real	100%	7,159
Carpet/Flooring Manufacturing	Real	100%	697
Carpet/Flooring Manufacturing	Personal	100%	24,084
Carpet/Flooring Manufacturing	Personal	50%	10,311
Carpet/Flooring Manufacturing	Real	50%	4,567
Carpet/Flooring Manufacturing	Personal	50%	31,195
Carpet/Flooring Manufacturing	Personal	50%	<u>12,052</u>
	<b>Total</b>		<u>\$ 259,218</u>

**Gordon County, Georgia**  
*Notes to the Basic Financial Statements*  
*For the Year Ended June 30, 2018*

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**4 - Other Notes (Continued)**

**Note 4-G. Prior Period Adjustments**

The County has implemented GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions* in this fiscal year. GASB Statement No. 75 replaces GASB Statement No. 45. These statements require the County to restate net position at June 30, 2017 at the government-wide financial reporting level.

Total Net Position @ 6/30/2017, as previously reported	\$ 123,429,742
Prior Period Adjustments:	
Record the County's OPEB's net liability @ 6/30/2017 pursuant to GASB Statement No. 75	(1,607,305)
Delete the County's OPEB's net liability @ 6/30/2017 pursuant to GASB Statement No. 45	<u>927,933</u>
Total Net Position @ 6/30/2017, as restated	<u><u>\$ 122,750,370</u></u>

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**Gordon County, Georgia**  
**General Fund**  
**Comparative Balance Sheets**  
**June 30, 2018 and 2017**

	<b>2018</b>	<b>2017</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 20,120,665	\$ 20,219,228
Receivables		
Accounts	121,651	149,896
Property taxes	975,928	1,318,916
Sales taxes	491,224	491,224
Intergovernmental	204,530	137,153
Prepaid items	307,454	283,966
<b>Total Assets</b>	<b>\$ 22,221,452</b>	<b>\$ 22,600,383</b>
<b>Liabilities</b>		
Accounts payable	\$ 560,523	\$ 527,098
Accrued expenditures	252,325	274,123
Interfund payable	34,675	-
<b>Total Liabilities</b>	<b>847,523</b>	<b>801,221</b>
<b>Deferred Inflows of Resources - unavailable:</b>		
revenue - property taxes	805,564	1,064,361
revenue - GA. DOT future year funding	789,895	734,101
<b>Total Deferred Inflows</b>	<b>1,595,459</b>	<b>1,798,462</b>
<b>Fund Balances:</b>		
Nonspendable	307,454	283,966
Committed	1,018,773	1,018,773
Unassigned	18,452,243	18,697,961
<b>Total Fund Balances</b>	<b>19,778,470</b>	<b>20,000,700</b>
<b>Total Liabilities, Deferred Inflows of Resources and Fund Balances</b>	<b>\$ 22,221,452</b>	<b>\$ 22,600,383</b>

**Gordon County, Georgia**  
**General Fund**  
*Comparative Statements of Revenues, Expenditures and*  
*Changes in Fund Balances*  
*For the Years Ended June 30, 2018 and 2017*

	<b>2018</b>	<b>2017</b>
<b>Revenues</b>		
Taxes	\$ 25,640,561	\$ 25,269,528
Licenses and permits	249,759	187,350
Intergovernmental	1,545,706	1,064,575
Charges for services	1,504,000	1,398,344
Fines and forfeitures	1,045,049	1,030,190
Investment earnings	259,718	117,715
Contributions and donations	13,440	13,900
Miscellaneous	499,421	457,231
<b>Total Revenues</b>	<b>30,757,654</b>	<b>29,538,833</b>
<b>Expenditures</b>		
<b>Current</b>		
General government	5,604,459	6,415,857
Judicial	3,421,362	3,277,238
Public safety	11,410,140	10,840,837
Highways and streets	3,659,812	2,676,920
Health and welfare	731,981	709,037
Culture and recreation	1,989,099	1,982,832
Conservation	192,786	186,792
Economic development	408,781	258,781
Planning and zoning	410,575	377,440
<b>Debt Service</b>		
Principal retirement	648,397	223,718
Payment to refunded capital leases escrow agent-from other sources	-	1,500,000
Interest and fiscal charges	266,553	177,265
Debt issuance costs	-	116,762
<b>Total Expenditures</b>	<b>28,743,945</b>	<b>28,743,479</b>
<b>Excess of Revenues Over Expenditures</b>	<b>2,013,709</b>	<b>795,354</b>
<b>Other Financing Sources (Uses)</b>		
Transfers in	285,000	285,000
Transfers out	(2,801,380)	(2,815,870)
Proceeds from the sale of capital assets	280,441	55,936
Inception of refunding capital lease	-	5,410,000
Payment to refunded capital leases escrow agent	-	(5,280,016)
<b>Total Other Financing Sources (Uses)</b>	<b>(2,235,939)</b>	<b>(2,344,950)</b>
<b>Net Change in Fund Balances</b>	<b>(222,230)</b>	<b>(1,549,596)</b>
<b>Fund Balances Beginning of Year</b>	<b>20,000,700</b>	<b>21,550,296</b>
<b>Fund Balances End of Year</b>	<b>\$ 19,778,470</b>	<b>\$ 20,000,700</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>			<b>2017</b>	
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
<b>General property taxes</b>					
Current year levy	\$ 14,708,200	\$ 14,708,200	\$ 15,335,120	\$ 626,920	\$ 15,420,798
Prior years' levies	507,000	507,000	735,313	228,313	644,381
Motor vehicle tax	475,000	475,000	397,601	(77,399)	445,748
Motor vehicle title tax	1,300,000	1,300,000	1,651,092	351,092	1,510,566
Mobile home tax	30,000	30,000	34,781	4,781	31,797
Penalties and interest - delinquent taxes	350,000	350,000	284,377	(65,623)	322,265
<b>Total general property taxes</b>	<b>17,370,200</b>	<b>17,370,200</b>	<b>18,438,284</b>	<b>1,068,084</b>	<b>18,375,555</b>
<b>Other taxes</b>					
Local option sales tax	5,450,000	5,450,000	5,750,403	300,403	5,509,165
Excise tax	550,000	550,000	610,637	60,637	591,686
Alcohol beverage tax	170,000	170,000	166,883	(3,117)	172,154
Real estate transfers tax	260,000	260,000	347,572	87,572	290,867
Financial institution business occupation tax	80,000	80,000	86,294	6,294	83,948
Franchise tax	230,000	230,000	240,488	10,488	246,153
<b>Total other taxes</b>	<b>6,740,000</b>	<b>6,740,000</b>	<b>7,202,277</b>	<b>462,277</b>	<b>6,893,973</b>
<b>Total taxes</b>	<b>24,110,200</b>	<b>24,110,200</b>	<b>25,640,561</b>	<b>1,530,361</b>	<b>25,269,528</b>
<b>Licenses and permits</b>					
Alcohol	33,600	33,600	36,100	2,500	37,250
Inspection fees	130,000	130,000	207,361	77,361	141,592
Other	6,025	6,025	6,298	273	8,508
<b>Total licenses and permits</b>	<b>169,625</b>	<b>169,625</b>	<b>249,759</b>	<b>80,134</b>	<b>187,350</b>
<b>Fines and forfeitures</b>					
Judge of probate court	675,000	675,000	708,179	33,179	684,332
Clerk of superior court	175,000	175,000	173,321	(1,679)	190,587
Magistrate court	135,000	135,000	155,012	20,012	146,827
Juvenile court	2,500	2,500	2,902	402	2,598
Child support	6,000	6,000	5,635	(365)	5,846
<b>Total fines and forfeitures</b>	<b>\$ 993,500</b>	<b>\$ 993,500</b>	<b>\$ 1,045,049</b>	<b>\$ 51,549</b>	<b>\$ 1,030,190</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>			<b>2017</b>	
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
<b>Intergovernmental</b>					
State Department of Transportation	\$ 734,100	\$ 734,100	\$ 902,101	\$ 168,001	\$ 572,912
Section 5311 grant	216,468	216,468	100,535	(115,933)	93,036
Other grants	113,147	113,147	147,767	34,620	116,063
Federal payment in lieu of taxes	265,000	265,000	395,303	130,303	282,564
<b>Total intergovernmental</b>	<b>1,328,715</b>	<b>1,328,715</b>	<b>1,545,706</b>	<b>216,991</b>	<b>1,064,575</b>
<b>Charges for services</b>					
Court costs	160,000	160,000	159,613	(387)	177,355
Recording fees	132,000	132,000	173,567	41,567	149,883
Sheriff	156,600	156,600	203,926	47,326	162,225
Recreation fees	127,350	127,350	137,144	9,794	142,247
Animal control fees	37,000	37,000	37,449	449	39,455
Street repairs and paving service fees	2,500	2,500	41,898	39,398	4,253
Commissions	685,700	685,700	637,623	(48,077)	667,404
Other	45,000	45,000	112,780	67,780	55,522
<b>Total charges for services</b>	<b>1,346,150</b>	<b>1,346,150</b>	<b>1,504,000</b>	<b>157,850</b>	<b>1,398,344</b>
<b>Investment earnings</b>	<b>45,000</b>	<b>45,000</b>	<b>259,718</b>	<b>214,718</b>	<b>117,715</b>
<b>Contributions and donations</b>	<b>11,500</b>	<b>11,500</b>	<b>13,440</b>	<b>1,940</b>	<b>13,900</b>
<b>Miscellaneous revenues</b>					
Pipe and lumber sales	11,000	11,000	25,395	14,395	14,210
Rent	434,153	434,153	429,229	(4,924)	434,231
Miscellaneous	5,000	5,000	44,797	39,797	8,790
<b>Total miscellaneous revenues</b>	<b>450,153</b>	<b>450,153</b>	<b>499,421</b>	<b>49,268</b>	<b>457,231</b>
<b>Total Revenues</b>	<b>\$ 28,454,843</b>	<b>\$ 28,454,843</b>	<b>\$ 30,757,654</b>	<b>\$ 2,302,811</b>	<b>\$ 29,538,833</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	2018			2017	
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Expenditures</b>					
<b>Current</b>					
<b>General government</b>					
Elections and voter registration					
Personal services and benefits	\$ 178,943	\$ 179,525	\$ 164,513	\$ 15,012	\$ 169,104
Purchased and contracted services	22,360	20,460	15,779	4,681	15,433
Supplies	3,300	5,200	4,964	236	6,460
Total elections and voter registration	204,603	205,185	185,256	19,929	190,997
County administrator					
Personal services and benefits	341,397	340,826	216,616	124,210	207,069
Purchased and contracted services	10,800	11,663	5,653	6,010	3,736
Supplies	4,050	4,050	2,267	1,783	1,682
Total county administrator	356,247	356,539	224,536	132,003	212,487
Finance department					
Personal services and benefits	510,985	512,618	511,904	714	499,183
Purchased and contracted services	149,225	147,622	125,025	22,597	127,545
Supplies	8,950	10,960	10,500	460	10,426
Total finance department	669,160	671,200	647,429	23,771	637,154
Board of commissioners					
Personal services and benefits	93,361	94,819	91,713	3,106	101,071
Purchased and contracted services	99,400	94,900	68,793	26,107	85,278
Supplies	6,600	11,100	10,008	1,092	4,792
Total board of commissioners	199,361	200,819	170,514	30,305	191,141
County clerk					
Personal services and benefits	79,343	81,653	81,624	29	79,161
Purchased and contracted services	6,945	4,504	3,338	1,166	4,592
Supplies	1,400	1,823	1,656	167	685
Total county clerk	87,688	87,980	86,618	1,362	84,438
Human resources					
Personal services and benefits	198,332	198,988	192,261	6,727	191,013
Purchased and contracted services	13,650	13,576	9,923	3,653	13,378
Supplies	8,450	8,450	4,093	4,357	4,302
Total human resources	\$ 220,432	\$ 221,014	\$ 206,277	\$ 14,737	\$ 208,693

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>			<b>2017</b>	
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
Vehicle maintenance					
Personal services and benefits	\$ 392,711	\$ 386,965	\$ 384,422	\$ 2,543	\$ 370,835
Purchased and contracted services	16,900	17,015	11,331	5,684	20,107
Supplies	25,200	32,579	28,781	3,798	18,844
Total vehicle maintenance	<u>434,811</u>	<u>436,559</u>	<u>424,534</u>	<u>12,025</u>	<u>409,786</u>
County attorney's office					
Personal services and benefits	166,197	166,489	60,879	105,610	145,841
Purchased and contracted services	9,865	9,865	2,880	6,985	8,357
Supplies	5,800	5,800	547	5,253	645
Total county attorney's office	<u>181,862</u>	<u>182,154</u>	<u>64,306</u>	<u>117,848</u>	<u>154,843</u>
Information technology					
Personal services and benefits	236,468	236,559	216,750	19,809	221,329
Purchased and contracted services	137,701	145,187	137,167	8,020	110,883
Supplies	65,375	58,672	50,354	8,318	51,013
Total information technology	<u>439,544</u>	<u>440,418</u>	<u>404,271</u>	<u>36,147</u>	<u>383,225</u>
Tax commissioner					
Personal services and benefits	823,738	823,004	747,702	75,302	751,904
Purchased and contracted services	111,400	113,549	88,695	24,854	81,834
Supplies	17,650	20,315	9,873	10,442	15,389
Total tax commissioner	<u>952,788</u>	<u>956,868</u>	<u>846,270</u>	<u>110,598</u>	<u>849,127</u>
Tax appraiser/assessor					
Personal services and benefits	525,876	524,596	444,269	80,327	394,086
Purchased and contracted services	147,500	148,585	143,138	5,447	134,352
Supplies	19,500	22,027	19,214	2,813	28,972
Total appraiser/assessor	<u>\$ 692,876</u>	<u>\$ 695,208</u>	<u>\$ 606,621</u>	<u>\$ 88,587</u>	<u>\$ 557,410</u>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>			<b>2017</b>	
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Intergovernmental</b>					
Personal services and benefits	\$ 490,000	\$ 492,095	\$ 405,195	\$ 86,900	\$ 315,088
Purchased and contracted services	598,775	594,679	536,490	58,189	470,966
Capital outlay	20,000	22,000	20,223	1,777	1,040,019
<b>Total intergovernmental</b>	<b>1,108,775</b>	<b>1,108,774</b>	<b>961,908</b>	<b>146,866</b>	<b>1,826,073</b>
<b>Public buildings and grounds</b>					
Personal services and benefits	276,631	282,273	266,284	15,989	251,438
Purchased and contracted services	286,100	280,507	249,943	30,564	196,087
Supplies	232,400	232,719	176,022	56,697	177,112
<b>Total public buildings and grounds</b>	<b>795,131</b>	<b>795,499</b>	<b>692,249</b>	<b>103,250</b>	<b>624,637</b>
<b>Geographic information system</b>					
Personal services and benefits	70,972	71,264	69,923	1,341	67,944
Purchased and contracted services	39,375	39,075	13,169	25,906	15,254
Supplies	12,500	12,800	578	12,222	2,648
<b>Total geographic information system</b>	<b>122,847</b>	<b>123,139</b>	<b>83,670</b>	<b>39,469</b>	<b>85,846</b>
<b>Total general government</b>	<b>6,466,125</b>	<b>6,481,356</b>	<b>5,604,459</b>	<b>876,897</b>	<b>6,415,857</b>
<b>Judicial</b>					
<b>Probate court</b>					
Personal services and benefits	415,707	415,941	415,323	618	401,896
Purchased and contracted services	57,575	58,164	53,967	4,197	43,955
Supplies	8,575	9,500	7,619	1,881	5,688
<b>Total probate court</b>	<b>481,857</b>	<b>483,605</b>	<b>476,909</b>	<b>6,696</b>	<b>451,539</b>
<b>Juvenile court</b>					
Personal services and benefits	426,057	442,779	439,298	3,481	420,773
Purchased and contracted services	230,100	214,136	171,364	42,772	156,106
Supplies	18,150	19,432	9,444	9,988	10,012
<b>Total juvenile court</b>	<b>\$ 674,307</b>	<b>\$ 676,347</b>	<b>\$ 620,106</b>	<b>\$ 56,241</b>	<b>\$ 586,891</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>			<b>2017</b>	
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
Juvenile court - Adjust program					
Personal services and benefits	\$ 67,405	\$ 67,697	\$ 55,679	\$ 12,018	\$ 52,010
Purchased and contracted services	10,600	10,750	8,014	2,736	8,887
Supplies	21,700	21,550	12,636	8,914	9,929
<b>Total juvenile court - Adjust program</b>	<b>99,705</b>	<b>99,997</b>	<b>76,329</b>	<b>23,668</b>	<b>70,826</b>
Superior court					
Personal services and benefits	259,618	263,539	242,523	21,016	239,480
Purchased and contracted services	120,615	123,480	76,044	47,436	74,564
Supplies	10,450	10,950	7,605	3,345	9,307
<b>Total superior court</b>	<b>390,683</b>	<b>397,969</b>	<b>326,172</b>	<b>71,797</b>	<b>323,351</b>
Magistrate court					
Personal services and benefits	471,276	472,450	457,613	14,837	437,364
Purchased and contracted services	49,660	45,168	35,441	9,727	25,389
Supplies	22,875	28,815	23,065	5,750	17,028
Capital outlay	23,500	23,500	23,311	189	-
<b>Total magistrate court</b>	<b>567,311</b>	<b>569,933</b>	<b>539,430</b>	<b>30,503</b>	<b>479,781</b>
Clerk of superior court					
Personal services and benefits	597,864	601,070	592,305	8,765	577,809
Purchased and contracted services	78,816	78,466	61,806	16,660	74,968
Supplies	29,800	30,150	24,140	6,010	25,342
<b>Total clerk of superior court</b>	<b>706,480</b>	<b>709,686</b>	<b>678,251</b>	<b>31,435</b>	<b>678,119</b>
District attorney					
Personal services and benefits	395,164	393,634	374,931	18,703	375,334
Purchased and contracted services	23,450	27,957	22,329	5,628	19,075
Supplies	14,050	15,153	11,656	3,497	12,347
<b>Total district attorney</b>	<b>432,664</b>	<b>436,744</b>	<b>408,916</b>	<b>27,828</b>	<b>406,756</b>
Public defender					
Personal services and benefits	7,170	8,919	8,918	1	8,619
Purchased and contracted services	281,208	280,649	279,290	1,359	264,086
Supplies	6,500	7,058	7,041	17	7,270
<b>Total public defender</b>	<b>294,878</b>	<b>296,626</b>	<b>295,249</b>	<b>1,377</b>	<b>279,975</b>
<b>Total judicial</b>	<b>\$ 3,647,885</b>	<b>\$ 3,670,907</b>	<b>\$ 3,421,362</b>	<b>\$ 249,545</b>	<b>\$ 3,277,238</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>			<b>2017</b>	
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Public safety</b>					
Coroner					
Personal services and benefits	\$ 45,117	\$ 60,117	\$ 60,117	\$ -	\$ 56,856
Purchased and contracted services	25,100	15,440	15,438	2	14,257
Supplies	20,250	20,108	20,104	4	13,522
Total coroner	<u>90,467</u>	<u>95,665</u>	<u>95,659</u>	<u>6</u>	<u>84,635</u>
Sheriff enforcement					
Personal services and benefits	5,411,390	5,412,252	5,294,029	118,223	5,167,302
Purchased and contracted services	220,910	255,290	236,758	18,532	232,544
Supplies	564,887	553,250	524,208	29,042	432,585
Capital outlay	90,000	203,004	196,805	6,199	167,998
Total sheriff enforcement	<u>6,287,187</u>	<u>6,423,796</u>	<u>6,251,800</u>	<u>171,996</u>	<u>6,000,429</u>
Sheriff - jail					
Personal services and benefits	3,132,052	2,975,795	2,782,761	193,034	2,665,886
Purchased and contracted services	1,026,100	1,144,036	1,112,482	31,554	986,406
Supplies	365,000	416,727	394,028	22,699	353,418
Total sheriff - jail	<u>4,523,152</u>	<u>4,536,558</u>	<u>4,289,271</u>	<u>247,287</u>	<u>4,005,710</u>
Emergency management					
Personal services and benefits	90,139	90,431	89,284	1,147	76,223
Purchased and contracted services	85,630	84,170	72,468	11,702	58,258
Supplies	68,427	69,887	62,002	7,885	17,829
Total emergency management	<u>244,196</u>	<u>244,488</u>	<u>223,754</u>	<u>20,734</u>	<u>152,310</u>
Ambulance service	<u>314,000</u>	<u>314,000</u>	<u>314,000</u>	<u>-</u>	<u>312,600</u>
Animal control					
Personal services and benefits	212,090	208,748	165,136	43,612	187,955
Purchased and contracted services	66,800	70,091	51,319	18,772	60,252
Supplies	39,750	40,675	19,201	21,474	36,946
Total animal control	<u>318,640</u>	<u>319,514</u>	<u>235,656</u>	<u>83,858</u>	<u>285,153</u>
<b>Total public safety</b>	<u>\$ 11,777,642</u>	<u>\$ 11,934,021</u>	<u>\$ 11,410,140</u>	<u>\$ 523,881</u>	<u>\$ 10,840,837</u>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	2018			2017	
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Highways and streets</b>					
Personal services and benefits	\$ 2,168,585	\$ 1,878,366	\$ 1,812,918	\$ 65,448	\$ 1,766,823
Purchased and contracted services	154,700	190,031	179,213	10,818	127,007
Supplies	1,134,101	1,668,481	1,667,681	800	783,090
<b>Total highways and streets</b>	3,457,386	3,736,878	3,659,812	77,066	2,676,920
<b>Health and welfare</b>					
Health					
Board of Health	405,262	405,262	404,977	285	404,977
Calhoun City Schools Nurse Program	34,125	34,125	34,125	-	34,125
Gordon County Schools Nurse Program	34,125	34,125	34,125	-	34,125
Total health	473,512	473,512	473,227	285	473,227
Welfare					
Coosa Valley Regional Service Development Corporation	3,276	3,276	3,276	-	3,276
Other					
Department of Family and Children Serv.	44,563	44,563	44,563	-	44,563
Voluntary Action Center	9,919	9,919	9,919	-	9,919
Prevent Child Abuse	5,000	5,000	5,000	-	5,000
Section 5311 Public Transportation	327,843	327,843	176,898	150,945	155,044
Winners Club	4,550	4,550	4,550	-	4,550
Cherokee Capital Fair Association	4,550	4,550	4,550	-	4,550
George Chambers Resource Center	8,908	9,998	9,998	-	8,908
Total other	405,333	406,423	255,478	150,945	232,534
<b>Total health and welfare</b>	\$ 882,121	\$ 883,211	\$ 731,981	\$ 151,230	\$ 709,037

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	2018			2017	
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Culture and recreation</b>					
Parks and recreation					
Personal services and benefits	\$ 626,601	\$ 602,766	\$ 543,835	\$ 58,931	\$ 542,933
Purchased and contracted services	169,600	169,600	142,579	27,021	140,829
Supplies	362,000	388,457	274,720	113,737	275,681
Capital outlay	28,000	28,000	26,806	1,194	83,484
Total parks and recreation	<u>1,186,201</u>	<u>1,188,823</u>	<u>987,940</u>	<u>200,883</u>	<u>1,042,927</u>
Salacoa creek park					
Personal services and benefits	66,718	69,652	68,235	1,417	67,071
Purchased and contracted services	27,625	21,683	21,246	437	20,829
Supplies	61,200	64,500	61,763	2,737	50,054
Total salacoa creek park	<u>155,543</u>	<u>155,835</u>	<u>151,244</u>	<u>4,591</u>	<u>137,954</u>
Battlefield parks					
Personal services and benefits	20,000	20,000	10,165	9,835	11,901
Purchased and contracted services	22,500	26,000	18,374	7,626	9,468
Supplies	12,150	8,650	3,430	5,220	1,369
Total battlefield parks	<u>54,650</u>	<u>54,650</u>	<u>31,969</u>	<u>22,681</u>	<u>22,738</u>
Senior center					
Personal services and benefits	94,130	92,792	86,123	6,669	81,096
Purchased and contracted services	10,905	12,676	8,793	3,883	8,592
Supplies	20,350	20,499	16,806	3,693	17,205
Capital outlay	23,000	23,000	22,927	73	-
Total senior center	<u>148,385</u>	<u>148,967</u>	<u>134,649</u>	<u>14,318</u>	<u>106,893</u>
Gordon County library	<u>250,308</u>	<u>250,308</u>	<u>250,308</u>	<u>-</u>	<u>251,810</u>
Arts Council	<u>4,550</u>	<u>4,550</u>	<u>4,550</u>	<u>-</u>	<u>4,550</u>
City of Calhoun recreation department	<u>428,439</u>	<u>428,439</u>	<u>428,439</u>	<u>-</u>	<u>415,960</u>
<b>Total culture and recreation</b>	<u>2,228,076</u>	<u>2,231,572</u>	<u>1,989,099</u>	<u>242,473</u>	<u>1,982,832</u>
<b>Conservation</b>					
County extension service					
Personal services and benefits	118,989	122,541	121,391	1,150	116,592
Purchased and contracted services	11,650	10,887	10,758	129	10,057
Supplies	6,250	4,919	4,757	162	4,977
Total county extension service	<u>\$ 136,889</u>	<u>\$ 138,347</u>	<u>\$ 136,906</u>	<u>\$ 1,441</u>	<u>\$ 131,626</u>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>			<b>2017</b>	
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
Other					
Timber protection	\$ 10,500	\$ 10,500	\$ 10,500	\$ -	\$ 10,500
DNR law enforcement division	500	500	342	158	632
AG center & Livestock pavilion	70,100	70,100	45,038	25,062	44,034
<b>Total other</b>	<b>81,100</b>	<b>81,100</b>	<b>55,880</b>	<b>25,220</b>	<b>55,166</b>
<b>Total conservation</b>	<b>217,989</b>	<b>\$ 219,447</b>	<b>\$ 192,786</b>	<b>\$ 26,661</b>	<b>\$ 186,792</b>
<b>Economic development</b>					
Airport Authority	298,781	298,781	298,781	-	148,781
Gordon County Development Authority	110,000	110,000	110,000	-	110,000
<b>Total economic development</b>	<b>408,781</b>	<b>408,781</b>	<b>408,781</b>	<b>-</b>	<b>258,781</b>
<b>Planning and zoning</b>					
Building and planning					
Personal services and benefits	201,065	207,137	206,961	176	199,767
Purchased and contracted services	19,500	14,302	6,314	7,988	4,831
Supplies	15,200	15,200	5,423	9,777	11,396
Capital outlay	26,000	26,000	23,600	2,400	-
<b>Total building and planning</b>	<b>261,765</b>	<b>262,639</b>	<b>242,298</b>	<b>20,341</b>	<b>215,994</b>
Planning commission					
Personal services and benefits	5,168	5,168	4,500	668	4,861
Purchased and contracted services	2,000	2,000	1,171	829	1,335
Supplies	75	75	-	75	14
<b>Total planning commission</b>	<b>7,243</b>	<b>7,243</b>	<b>5,671</b>	<b>1,572</b>	<b>6,210</b>
Historic preservation commission					
Personal services and benefits	5,168	5,168	3,703	1,465	3,505
Purchased and contracted services	1,300	1,300	-	1,300	720
Supplies	50	50	-	50	-
<b>Total historic preservation commission</b>	<b>\$ 6,518</b>	<b>\$ 6,518</b>	<b>\$ 3,703</b>	<b>\$ 2,815</b>	<b>\$ 4,225</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>				<b>2017</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
Ordinance enforcement					
Personal services and benefits	\$ 69,877	\$ 69,926	\$ 68,758	\$ 1,168	\$ 64,732
Purchased and contracted services	5,450	6,924	5,318	1,606	3,501
Supplies	16,625	15,394	11,382	4,012	9,237
<b>Total ordinance enforcement</b>	<b>91,952</b>	<b>92,244</b>	<b>85,458</b>	<b>6,786</b>	<b>77,470</b>
Planning and development					
Personal services and benefits	72,208	77,702	67,364	10,338	59,967
Purchased and contracted services	32,160	26,958	5,137	21,821	5,822
Supplies	6,270	6,270	944	5,326	7,752
<b>Total planning and development</b>	<b>110,638</b>	<b>110,930</b>	<b>73,445</b>	<b>37,485</b>	<b>73,541</b>
<b>Total planning and zoning</b>	<b>478,116</b>	<b>479,574</b>	<b>410,575</b>	<b>68,999</b>	<b>377,440</b>
<b>Debt service</b>					
Principal	648,398	648,398	648,397	1	223,718
Payment to refunded capital leases escrow agent-from other sources	-	-	-	-	1,500,000
Interest and fiscal charges	266,552	266,553	266,553	-	177,265
Debt issuance costs	-	-	-	-	116,762
<b>Total debt service</b>	<b>914,950</b>	<b>914,951</b>	<b>914,950</b>	<b>1</b>	<b>2,017,745</b>
<b>Total Expenditures</b>	<b>\$ 30,479,071</b>	<b>\$ 30,960,698</b>	<b>\$ 28,743,945</b>	<b>\$ 2,216,753</b>	<b>\$ 28,743,479</b>

**Gordon County, Georgia**  
**General Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual (Continued)**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>			<b>2017</b>	
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	\$ (2,024,228)	\$ (2,505,855)	\$ 2,013,709	\$ 4,519,564	\$ 795,354
<b>Other Financing Sources (Uses)</b>					
Transfers in					
Special revenue funds	135,000	135,000	135,000	-	135,000
Enterprise funds	150,000	150,000	150,000	-	150,000
Transfers out					
Special revenue funds	(2,801,380)	(2,801,380)	(2,801,380)	-	(2,815,870)
Proceeds from the sale of capital assets	10,000	279,000	280,441	1,441	55,936
Inception of refunding capital lease	-	-	-	-	5,410,000
Payment to refunded capital leases escrow agent	-	-	-	-	(5,280,016)
<b>Total Other Financing Sources (Uses)</b>	<u>(2,506,380)</u>	<u>(2,237,380)</u>	<u>(2,235,939)</u>	<u>1,441</u>	<u>(2,344,950)</u>
<b>Net Change in Fund Balances</b>	<u>\$ (4,530,608)</u>	<u>\$ (4,743,235)</u>	(222,230)	<u>\$ 4,521,005</u>	(1,549,596)
<b>Fund Balances Beginning of Year</b>			<u>20,000,700</u>		<u>21,550,296</u>
<b>Fund Balances End of Year</b>			<u>\$ 19,778,470</u>		<u>\$ 20,000,700</u>

**Gordon County, Georgia**  
**Fire Fund**  
**Comparative Balance Sheets**  
**June 30, 2018 and 2017**

	<b>2018</b>	<b>2017</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 1,259,037	\$ 1,038,586
Receivables		
Accounts	100	-
Intergovernmental	2,419,893	2,241,428
	<b>\$ 3,679,030</b>	<b>\$ 3,280,014</b>
<b>Total Assets</b>	<b>\$ 3,679,030</b>	<b>\$ 3,280,014</b>
 <b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 62,263	\$ 26,353
Accrued expenditures	54,003	57,975
	116,266	84,328
<b>Total Liabilities</b>	116,266	84,328
 <b>Fund Balances:</b>		
Restricted for public safety - fire services	3,562,764	3,195,686
	3,562,764	3,195,686
<b>Total Liabilities and Fund Balances</b>	<b>\$ 3,679,030</b>	<b>\$ 3,280,014</b>

**Gordon County, Georgia**  
**Fire Fund**  
*Comparative Statements of Revenues, Expenditures and*  
*Changes in Fund Balances*  
*For the Years Ended June 30, 2018 and 2017*

	<b>2018</b>	<b>2017</b>
<b>Revenues</b>		
Taxes	\$ 2,419,893	\$ 2,241,428
Licenses and permits	70,813	46,371
Charges for services	8	6
Investment earnings	20,443	7,139
Miscellaneous	78	3,586
<b>Total Revenues</b>	<b>2,511,235</b>	<b>2,298,530</b>
<b>Expenditures</b>		
<b>Current</b>		
Public safety		
Personal services and benefits	3,655,330	3,543,392
Purchased and contracted services	255,729	260,647
Supplies	374,427	343,067
<b>Total Expenditures</b>	<b>4,285,486</b>	<b>4,147,106</b>
<b>(Deficiency) of Revenues (Under) Expenditures</b>	<b>(1,774,251)</b>	<b>(1,848,576)</b>
<b>Other Financing Sources</b>		
Transfers in	2,141,329	2,245,655
<b>Net Change in Fund Balances</b>	<b>367,078</b>	<b>397,079</b>
<b>Fund Balances Beginning of Year</b>	<b>3,195,686</b>	<b>2,798,607</b>
<b>Fund Balances End of Year</b>	<b>\$ 3,562,764</b>	<b>\$ 3,195,686</b>

**Gordon County, Georgia**  
**Fire Fund**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	2018			2017	
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
Taxes	\$ 2,099,000	\$ 2,099,000	\$ 2,419,893	\$ 320,893	\$ 2,241,428
Licenses and permits	45,000	45,000	70,813	25,813	46,371
Charges for services	-	-	8	8	6
Investment earnings	1,900	1,900	20,443	18,543	7,139
Contributions and donations	1,000	1,000	-	(1,000)	-
Miscellaneous	-	-	78	78	3,586
<b>Total Revenues</b>	2,146,900	2,146,900	2,511,235	364,335	2,298,530
<b>Expenditures</b>					
<b>Current</b>					
Public safety					
Personal services and benefits	3,967,249	3,970,036	3,655,330	314,706	3,543,392
Purchased and contracted services	281,600	290,554	255,729	34,825	260,647
Supplies	408,380	411,501	374,427	37,074	343,067
<b>Total Expenditures</b>	4,657,229	4,672,091	4,285,486	386,605	4,147,106
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	(2,510,329)	(2,525,191)	(1,774,251)	750,940	(1,848,576)
<b>Other Financing Sources</b>					
Transfers in	2,141,329	2,141,329	2,141,329	-	2,245,655
<b>Net Change in Fund Balances</b>	<u>\$ (369,000)</u>	<u>\$ (383,862)</u>	367,078	<u>\$ 750,940</u>	397,079
<b>Fund Balances Beginning of Year</b>			3,195,686		2,798,607
<b>Fund Balances End of Year</b>			<u>\$ 3,562,764</u>		<u>\$ 3,195,686</u>

**Gordon County, Georgia**  
**2018 SPLOST Projects Fund**  
**Comparative Balance Sheets**  
**June 30, 2018 and 2017**

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	<u>2018</u>	<u>2017</u>
<b>Assets</b>		
Cash and cash equivalents	\$ 1,081,189	\$ -
Sales taxes receivable	708,287	-
<b>Total Assets</b>	<u>\$ 1,789,476</u>	<u>\$ -</u>
<b>Fund Balances</b>		
Restricted for capital projects	<u>\$ 1,789,476</u>	<u>\$ -</u>

**Gordon County, Georgia**  
**2018 SPLOST Projects Fund**  
*Comparative Statements of Revenues, Expenditures and*  
*Changes in Fund Balances*  
**For the Years Ended June 30, 2018 and 2017**

	<b>2018</b>	<b>2017</b>
<b>Revenues</b>		
Taxes	\$ 2,141,447	\$ -
Investment earnings	931	-
<b>Total Revenues</b>	<u>2,142,378</u>	<u>-</u>
<b>Expenditures</b>		
Intergovernmental	352,902	-
<b>Total Expenditures</b>	<u>352,902</u>	<u>-</u>
<b>Excess of Revenues Over Expenditures</b>	1,789,476	-
<b>Fund Balances Beginning of Year</b>	<u>-</u>	<u>-</u>
<b>Fund Balances End of Year</b>	<u>\$ 1,789,476</u>	<u>\$ -</u>

**Gordon County, Georgia**  
**2018 SPLOST Projects Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>				<b>2017</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Taxes	\$ -	\$ 1,309,898	\$ 2,141,447	\$ 831,549	\$ -
Investment earnings	-	-	931	931	-
<b>Total Revenues</b>	<b>-</b>	<b>1,309,898</b>	<b>2,142,378</b>	<b>832,480</b>	<b>-</b>
<b>Expenditures</b>					
Intergovernmental	-	352,902	352,902	-	-
Capital Outlay	-	538,334	-	538,334	-
<b>Total Expenditures</b>	<b>-</b>	<b>891,236</b>	<b>352,902</b>	<b>538,334</b>	<b>-</b>
<b>Excess of Revenues Over Expenditures</b>	<b>\$ -</b>	<b>\$ 418,662</b>	<b>1,789,476</b>	<b>\$ 1,370,814</b>	<b>-</b>
<b>Fund Balances Beginning of Year</b>			<b>-</b>		<b>-</b>
<b>Fund Balances End of Year</b>			<b>\$ 1,789,476</b>		<b>\$ -</b>

**Gordon County, Georgia**  
**2012 SPLOST Projects Fund**  
**Comparative Balance Sheets**  
**June 30, 2018 and 2017**

	<b>2018</b>	<b>2017</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 20,310,769	\$ 18,496,499
Sales taxes receivable	-	708,286
<b>Total Assets</b>	<b>\$ 20,310,769</b>	<b>\$ 19,204,785</b>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ -	\$ 15,946
Interfund payable	1,300,000	1,300,000
<b>Total Liabilities</b>	1,300,000	1,315,946
<b>Fund Balances</b>		
Restricted for capital projects	19,010,769	17,888,839
<b>Total Liabilities and Fund Balances</b>	<b>\$ 20,310,769</b>	<b>\$ 19,204,785</b>

**Gordon County, Georgia**  
**2012 SPLOST Projects Fund**  
*Comparative Statements of Revenues, Expenditures and*  
*Changes in Fund Balances*  
*For the Years Ended June 30, 2018 and 2017*

	<u>2018</u>	<u>2017</u>
<b>Revenues</b>		
Taxes	\$ 6,150,291	\$ 7,928,408
Investment earnings	259,029	87,555
<b>Total Revenues</b>	<u>6,409,320</u>	<u>8,015,963</u>
<b>Expenditures</b>		
Intergovernmental	1,214,424	1,422,161
Capital Outlay	4,072,966	2,458,183
<b>Total Expenditures</b>	<u>5,287,390</u>	<u>3,880,344</u>
<b>Excess of Revenues Over Expenditures</b>	1,121,930	4,135,619
<b>Fund Balances Beginning of Year</b>	<u>17,888,839</u>	<u>13,753,220</u>
<b>Fund Balances End of Year</b>	<u><u>\$ 19,010,769</u></u>	<u><u>\$ 17,888,839</u></u>

**Gordon County, Georgia**  
**2012 SPLOST Projects Fund**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	2018			2017	
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
Taxes	\$ 7,800,000	\$ 7,800,000	\$ 6,150,291	\$ (1,649,709)	\$ 7,928,408
Investment earnings	30,000	25,333	259,029	233,696	87,555
<b>Total Revenues</b>	7,830,000	7,825,333	6,409,320	(1,416,013)	8,015,963
<b>Expenditures</b>					
Intergovernmental	1,205,328	1,227,871	1,214,424	13,447	1,422,161
Capital Outlay	10,615,899	10,588,689	4,072,966	6,515,723	2,458,183
<b>Total Expenditures</b>	11,821,227	11,816,560	5,287,390	6,529,170	3,880,344
<b>Excess of Revenues (Deficiency) Over (Under) Expenditures</b>	\$ (3,991,227)	\$ (3,991,227)	1,121,930	\$ 5,113,157	4,135,619
<b>Fund Balances Beginning of Year</b>			17,888,839		13,753,220
<b>Fund Balances End of Year</b>			\$ 19,010,769		\$ 17,888,839

**Gordon County, Georgia**  
*Road Projects Fund*  
*Comparative Balance Sheets*  
*June 30, 2018 and 2017*

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	<u>2018</u>	<u>2017</u>
<b>Assets</b>		
Cash and cash equivalents	<u>\$ 78,631</u>	<u>\$ 77,592</u>
 <b>Fund Balances</b>		
Restricted for capital projects	<u>\$ 78,631</u>	<u>\$ 77,592</u>

**Gordon County, Georgia**  
**Road Projects Fund**  
*Comparative Statements of Revenues and*  
*Changes in Fund Balances*  
*For the Years Ended June 30, 2018 and 2017*

	<b>2018</b>	<b>2017</b>
<b>Revenues</b>		
Investment earnings	\$ 1,039	\$ 439
<b>Fund Balances Beginning of Year</b>	77,592	77,153
<b>Fund Balances End of Year</b>	\$ 78,631	\$ 77,592

**Gordon County, Georgia**  
**Road Projects Fund**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
*For the Year Ended June 30, 2018*  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	2018			2017	
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
Investment earnings	\$ 123	\$ 110	\$ 1,039	\$ 929	\$ 439
<b>Expenditures</b>					
Intergovernmental	43,096	43,096	-	43,096	-
Capital Outlay	34,400	34,387	-	34,387	-
<b>Total Expenditures</b>	<u>77,496</u>	<u>77,483</u>	<u>-</u>	<u>77,483</u>	<u>-</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>\$ (77,373)</u>	<u>\$ (77,373)</u>	1,039	<u>\$ 78,412</u>	439
<b>Fund Balances Beginning of Year</b>			<u>77,592</u>		<u>77,153</u>
<b>Fund Balances End of Year</b>			<u>\$ 78,631</u>		<u>\$ 77,592</u>

**Gordon County, Georgia**  
**Solid Waste Management Fund**  
**Comparative Statements of Net Position**  
**June 30, 2018 and 2017**

	<u>2018</u>	<u>2017</u>
<b>Assets</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 7,437,132	\$ 6,999,318
Receivables (net of allowance for doubtful accounts)		
Accounts receivable	473,327	110,941
Interfund	1,334,675	1,300,000
<b>Total Current Assets</b>	<u>9,245,134</u>	<u>8,410,259</u>
<b>Noncurrent Assets</b>		
<b>Capital Assets</b>		
Land	623,929	623,929
Depreciable, net	2,751,787	3,730,695
<b>Total Noncurrent Assets</b>	<u>3,375,716</u>	<u>4,354,624</u>
<b>Total Assets</b>	<u>12,620,850</u>	<u>12,764,883</u>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Accounts payable	10,903	7,062
Closure and post-closure care payable	3,850	3,850
<b>Total Current Liabilities</b>	14,753	10,912
<b>Long-Term Liabilities</b>		
Closure and post-closure care payable (net of current portion)	4,831,981	4,396,078
<b>Total Liabilities</b>	<u>4,846,734</u>	<u>4,406,990</u>
<b>Net Position</b>		
Investments in capital assets	3,375,716	4,354,624
Unrestricted	4,398,400	4,003,269
<b>Total Net Position</b>	<u>\$ 7,774,116</u>	<u>\$ 8,357,893</u>

**Gordon County, Georgia**  
**Solid Waste Management Fund**  
**Comparative Statements of Revenues,**  
**Expenses and Changes in Fund Net Position**  
**For the Years Ended June 30, 2018 and 2017**

	<u>2018</u>	<u>2017</u>
<b>Operating Revenues</b>		
Charges for services	\$ 859,487	\$ 387,051
<b>Operating Expenses</b>		
<b>Landfill Operations</b>		
Purchased and contracted services	54,865	66,105
Supplies	2,646	3,009
<b>Total Landfill Operations</b>	<u>57,511</u>	<u>69,114</u>
<b>Compactor Sites</b>		
Purchased and contracted services	<u>6,240</u>	<u>6,240</u>
<b>Unclassified</b>		
Closure	239,979	168,576
Post closure	195,924	137,705
Depreciation	155,525	155,525
Depletion	823,384	(142,509)
<b>Total Unclassified</b>	<u>1,414,812</u>	<u>319,297</u>
<b>Total Operating Expenses</b>	<u>1,478,563</u>	<u>394,651</u>
<b>Operating (Loss)</b>	<u>(619,076)</u>	<u>(7,600)</u>

(Continued)

**Gordon County, Georgia**  
**Solid Waste Management Fund**  
**Comparative Statements of Revenues,**  
**Expenses and Changes in Fund Net Position (Continued)**  
**For the Years Ended June 30, 2018 and 2017**

(Continued)

	<b>2018</b>	<b>2017</b>
<b>Non-Operating Revenues</b>		
Investment earnings	\$ 100,624	\$ 49,795
Gain on disposition of assets	34,675	-
	135,299	49,795
<b>Total Non-Operating Revenues</b>	135,299	49,795
<b>Income (Loss) Before Transfers Out</b>	(483,777)	42,195
Transfers out	(100,000)	(100,000)
	(583,777)	(57,805)
<b>Change in Net Position</b>	(583,777)	(57,805)
<b>Net Position Beginning of Year</b>	8,357,893	8,415,698
<b>Net Position End of Year</b>	\$ 7,774,116	\$ 8,357,893

**Gordon County, Georgia**  
**Solid Waste Management Fund**  
**Comparative Statements of Cash Flows**  
**For the Years Ended June 30, 2018 and 2017**

	<b>2018</b>	<b>2017</b>
<b>Increase (Decrease) in Cash and Cash Equivalents</b>		
<b>Cash Flows from Operating Activities</b>		
Cash received from customers	\$ 462,426	\$ 356,256
Cash payments for goods and services	(59,911)	(74,077)
<b>Net Cash Provided by Operating Activities</b>	402,515	282,179
<b>Cash Flows from Noncapital Financing Activities</b>		
Cash paid for interfund advance	-	(1,300,000)
Cash transfers out	(100,000)	(100,000)
<b>Net Cash (Used) by Noncapital Financing Activities</b>	(100,000)	(1,400,000)
<b>Cash Flows from Capital and Related Financing Activities</b>		
Sale of capital assets	34,675	-
<b>Net Cash Provided from Capital and Related Financing Activities</b>	34,675	-
<b>Cash Flows from Investing Activities</b>		
Investment earnings	100,624	49,795
<b>Net Cash Provided by Investing Activities</b>	100,624	49,795
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	437,814	(1,068,026)
<b>Cash and Cash Equivalents Beginning of Year</b>	6,999,318	8,067,344
<b>Cash and Cash Equivalents End of Year</b>	\$ 7,437,132	\$ 6,999,318

(Continued)

**Gordon County, Georgia**  
**Solid Waste Management Fund**  
*Comparative Statements of Cash Flows (Continued)*  
*For the Years Ended June 30, 2018 and 2017*

(Continued)

	<b>2018</b>	<b>2017</b>
<b>Reconciliation of Operating (Loss) to Net Cash Provided by Operating Activities</b>		
<b>Operating (Loss)</b>	\$ (619,076)	\$ (7,600)
<b>Adjustments</b>		
Depreciation	155,525	155,525
Depletion	823,384	(142,509)
<b>(Increase) Decrease in Assets</b>		
Accounts receivable	(362,386)	(30,796)
Due from other funds	(34,675)	-
<b>Increase (Decrease) in Liabilities</b>		
Accounts payable	3,840	1,278
Closure and post closure care	435,903	306,281
<b>Net Cash Provided by Operating Activities</b>	\$ 402,515	\$ 282,179

**Gordon County, Georgia**  
**2005 SPLOST Projects Fund**  
**Comparative Balance Sheets**  
**June 30, 2018 and 2017**

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	<u>2018</u>	<u>2017</u>
<b>Assets</b>		
Cash and cash equivalents	<u>\$ -</u>	<u>\$ -</u>
<b>Fund Balances</b>		
Restricted for capital projects	<u>\$ -</u>	<u>\$ -</u>

**Gordon County, Georgia**  
**2005 SPLOST PROJECTS FUND**  
*Schedule of Revenues, Expenditures and*  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>				<b>2017</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Investment earnings	\$ -	\$ -	\$ -	\$ -	\$ 420
<b>Expenditures</b>					
<b>Debt Service</b>					
Principal retirement	-	-	-	-	355,000
Interest and fiscal charges	-	-	-	-	150,800
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>505,800</b>
<b>Excess of Revenues (Deficiency) Over (Under) Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>	<b>\$ -</b>	<b>(505,380)</b>
<b>Fund Balances Beginning of Year</b>			-		505,380
<b>Fund Balances End of Year</b>			<b>\$ -</b>		<b>\$ -</b>

**Gordon County, Georgia**  
**Combining Balance Sheet**  
**Nonmajor Special Revenue Funds**  
**June 30, 2018**

	<b>Emergency Telephone System</b>	<b>Supplemental Juvenile Services</b>	<b>Drug Abuse Treatment Education</b>	<b>Condemnation</b>	<b>Crime Victims Assistance</b>	<b>Hotel/Motel Taxes</b>	<b>Jail Maintenance and Construction</b>	<b>Total Nonmajor Special Revenue Funds</b>
<b>Assets</b>								
Cash and cash equivalents	\$ 422,753	\$ 6,069	\$ 22,835	\$ 49,278	\$ 45,167	\$ -	\$ 42,645	\$ 588,747
Receivables								
Accounts	95,846	-	-	-	-	-	-	95,846
Intergovernmental	53,210	-	576	-	1,837	13,519	1,718	70,860
<b>Total Assets</b>	<b>\$ 571,809</b>	<b>\$ 6,069</b>	<b>\$ 23,411</b>	<b>\$ 49,278</b>	<b>\$ 47,004</b>	<b>\$ 13,519</b>	<b>\$ 44,363</b>	<b>\$ 755,453</b>
<b>Liabilities and Fund Balances</b>								
<b>Liabilities</b>								
Accounts payable	\$ 10,051	\$ -	\$ 3,790	\$ -	\$ 315	\$ 13,519	\$ -	\$ 27,675
Accrued expenditures	24,344	-	-	-	1,446	-	-	25,790
Unearned revenues	-	-	-	47,339	-	-	-	47,339
<b>Total Liabilities</b>	<b>34,395</b>	<b>-</b>	<b>3,790</b>	<b>47,339</b>	<b>1,761</b>	<b>13,519</b>	<b>-</b>	<b>100,804</b>
<b>Fund Balances</b>								
Restricted for judicial	-	6,069	19,621	-	45,243	-	-	70,933
Restricted for public safety	537,414	-	-	1,939	-	-	44,363	583,716
<b>Total Fund Balances</b>	<b>537,414</b>	<b>6,069</b>	<b>19,621</b>	<b>1,939</b>	<b>45,243</b>	<b>-</b>	<b>44,363</b>	<b>654,649</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 571,809</b>	<b>\$ 6,069</b>	<b>\$ 23,411</b>	<b>\$ 49,278</b>	<b>\$ 47,004</b>	<b>\$ 13,519</b>	<b>\$ 44,363</b>	<b>\$ 755,453</b>

**Gordon County, Georgia**  
**Combining Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Nonmajor Special Revenue Funds**  
**For the Year Ended June 30, 2018**

	Emergency Telephone System	Supplemental Juvenile Services	Drug Abuse Treatment Education	Condemnation	Crime Victims Assistance	Hotel/Motel Taxes	Jail Maintenance and Construction	Total Nonmajor Special Revenue Funds
<b>Revenues</b>								
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 73,825	\$ -	\$ 73,825
Intergovernmental	275,065	-	-	-	-	-	-	275,065
Charges for services	796,834	-	-	-	-	-	-	796,834
Fines and forfeitures	-	531	36,107	90,261	67,021	-	112,571	306,491
Investment earnings	4,931	79	293	17	374	-	1,421	7,115
<b>Total Revenues</b>	<b>1,076,830</b>	<b>610</b>	<b>36,400</b>	<b>90,278</b>	<b>67,395</b>	<b>73,825</b>	<b>113,992</b>	<b>1,459,330</b>
<b>Expenditures</b>								
<b>Current</b>								
Judicial	-	3	95,123	-	98,745	-	-	193,871
Public safety	1,660,890	-	-	102,890	-	-	50	1,763,830
Economic development	-	-	-	-	-	73,825	-	73,825
<b>Total Expenditures</b>	<b>1,660,890</b>	<b>3</b>	<b>95,123</b>	<b>102,890</b>	<b>98,745</b>	<b>73,825</b>	<b>50</b>	<b>2,031,526</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>(584,060)</b>	<b>607</b>	<b>(58,723)</b>	<b>(12,612)</b>	<b>(31,350)</b>	<b>-</b>	<b>113,942</b>	<b>(572,196)</b>
<b>Other Financing Sources (Uses)</b>								
Transfers in	548,543	-	60,000	-	51,508	-	-	660,051
Transfers out	-	-	-	-	-	-	(135,000)	(135,000)
<b>Total Other Financing Sources (Uses)</b>	<b>548,543</b>	<b>-</b>	<b>60,000</b>	<b>-</b>	<b>51,508</b>	<b>-</b>	<b>(135,000)</b>	<b>525,051</b>
<b>Net Change in Fund Balances</b>	<b>(35,517)</b>	<b>607</b>	<b>1,277</b>	<b>(12,612)</b>	<b>20,158</b>	<b>-</b>	<b>(21,058)</b>	<b>(47,145)</b>
<b>Fund Balances Beginning of Year</b>	<b>572,931</b>	<b>5,462</b>	<b>18,344</b>	<b>14,551</b>	<b>25,085</b>	<b>-</b>	<b>65,421</b>	<b>701,794</b>
<b>Fund Balances End of Year</b>	<b>\$ 537,414</b>	<b>\$ 6,069</b>	<b>\$ 19,621</b>	<b>\$ 1,939</b>	<b>\$ 45,243</b>	<b>\$ -</b>	<b>\$ 44,363</b>	<b>\$ 654,649</b>

**Gordon County, Georgia**  
**Emergency Telephone System Fund**  
**Comparative Balance Sheets**  
**June 30, 2018 and 2017**

	<b>2018</b>	<b>2017</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 422,753	\$ 468,681
Receivables		
Accounts	95,846	99,121
Intergovernmental	53,210	49,120
<b>Total Assets</b>	<b>\$ 571,809</b>	<b>\$ 616,922</b>
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 10,051	\$ 19,195
Accrued expenditures	24,344	24,796
<b>Total Liabilities</b>	34,395	43,991
<b>Fund Balances</b>		
Restricted for public safety - E-911 system	537,414	572,931
<b>Total Liabilities and Fund Balances</b>	<b>\$ 571,809</b>	<b>\$ 616,922</b>

**Gordon County, Georgia**  
**Emergency Telephone System Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2018**  
(With Comparative Actual Amounts For the Year Ended June 30, 2017)

	<b>2018</b>			<b>2017</b>	
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Intergovernmental	\$ 271,000	\$ 271,000	\$ 275,065	\$ 4,065	\$ 292,745
Charges for services	799,250	799,250	796,834	(2,416)	799,155
Investment earnings	800	800	4,931	4,131	2,550
<b>Total Revenues</b>	<u>1,071,050</u>	<u>1,071,050</u>	<u>1,076,830</u>	<u>5,780</u>	<u>1,094,450</u>
<b>Expenditures</b>					
<b>Current</b>					
Public safety					
Personal services and benefits	1,527,992	1,526,349	1,412,209	114,140	1,358,887
Purchased and contracted services	214,601	225,844	224,885	959	274,658
Supplies	27,000	23,812	23,796	16	71,091
<b>Total Expenditures</b>	<u>1,769,593</u>	<u>1,776,005</u>	<u>1,660,890</u>	<u>115,115</u>	<u>1,704,636</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	(698,543)	(704,955)	(584,060)	120,895	(610,186)
<b>Other Financing Sources</b>					
Transfers in	548,543	548,543	548,543	-	570,215
<b>Net Change in Fund Balances</b>	<u>\$ (150,000)</u>	<u>\$ (156,412)</u>	(35,517)	<u>\$ 120,895</u>	(39,971)
<b>Fund Balances Beginning of Year</b>			<u>572,931</u>		<u>612,902</u>
<b>Fund Balances End of Year</b>			<u>\$ 537,414</u>		<u>\$ 572,931</u>

**Gordon County, Georgia**  
*Supplemental Juvenile Services Fund*  
*Comparative Balance Sheets*  
*June 30, 2018 and 2017*

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	<u>2018</u>	<u>2017</u>
<b>Assets</b>		
Cash and cash equivalents	<u>\$ 6,069</u>	<u>\$ 5,462</u>
<b>Fund Balances</b>		
Restricted for judicial - juvenile services	<u>\$ 6,069</u>	<u>\$ 5,462</u>

**Gordon County, Georgia**  
**Supplemental Juvenile Services Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>				<b>2017</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Fines and forfeitures	\$ 650	\$ 650	\$ 531	\$ (119)	\$ 741
Investment earnings	10	10	79	69	29
<b>Total Revenues</b>	<b>660</b>	<b>660</b>	<b>610</b>	<b>(50)</b>	<b>770</b>
<b>Expenditures</b>					
<b>Current</b>					
Judicial					
Personal services and benefits	995	992	-	992	-
Purchased and contracted services	-	3	3	-	2
<b>Total Expenditures</b>	<b>995</b>	<b>995</b>	<b>3</b>	<b>992</b>	<b>2</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>\$ (335)</b>	<b>\$ (335)</b>	<b>\$ 607</b>	<b>\$ 942</b>	<b>\$ 768</b>
<b>Fund Balances Beginning of Year</b>			<b>5,462</b>		<b>4,694</b>
<b>Fund Balances End of Year</b>			<b>\$ 6,069</b>		<b>\$ 5,462</b>

**Gordon County, Georgia**  
*Drug Abuse Treatment Education Fund*  
*Comparative Balance Sheets*  
*June 30, 2018 and 2017*

	<b>2018</b>	<b>2017</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 22,835	\$ 21,648
Intergovernmental receivables	576	346
<b>Total Assets</b>	<b>\$ 23,411</b>	<b>\$ 21,994</b>
 <b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 3,790	\$ 3,650
 <b>Fund Balances</b>		
Restricted for judicial - drug treatment education	19,621	18,344
<b>Total Liabilities and Fund Balances</b>	<b>\$ 23,411</b>	<b>\$ 21,994</b>

**Gordon County, Georgia**  
**Drug Abuse Treatment Education Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>				<b>2017</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Fines and forfeitures	\$ 49,400	\$ 49,400	\$ 36,107	\$ (13,293)	\$ 51,234
Investment earnings	-	-	293	293	242
<b>Total Revenues</b>	<u>49,400</u>	<u>49,400</u>	<u>36,400</u>	<u>(13,000)</u>	<u>51,476</u>
<b>Expenditures</b>					
<b>Current</b>					
Judicial					
Purchased and contracted services	107,900	107,900	95,123	12,777	110,941
Supplies	1,500	1,500	-	1,500	-
<b>Total Expenditures</b>	<u>109,400</u>	<u>109,400</u>	<u>95,123</u>	<u>14,277</u>	<u>110,941</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	(60,000)	(60,000)	(58,723)	1,277	(59,465)
<b>Other Financing Sources</b>					
Transfers in	60,000	60,000	60,000	-	-
<b>Net Change in Fund Balances</b>	<u>\$ -</u>	<u>\$ -</u>	1,277	<u>\$ 1,277</u>	(59,465)
<b>Fund Balances Beginning of Year</b>			18,344		77,809
<b>Fund Balances End of Year</b>			<u>\$ 19,621</u>		<u>\$ 18,344</u>

**Gordon County, Georgia**  
**Condemnation Fund**  
**Comparative Balance Sheets**  
**June 30, 2018 and 2017**

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	<u>2018</u>	<u>2017</u>
<b>Assets</b>		
Cash and cash equivalents	\$ 49,278	\$ 70,214
<b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Unearned revenues	\$ 47,339	\$ 55,663
<b>Fund Balances</b>		
Restricted for public safety - special enforcement	1,939	14,551
<b>Total Liabilities and Fund Balances</b>	<u>\$ 49,278</u>	<u>\$ 70,214</u>

**Gordon County, Georgia**  
**Condemnation Fund**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
*For the Year Ended June 30, 2018*  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>				<b>2017</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Fines and forfeitures	\$ 133,000	\$ 133,000	\$ 90,261	\$ (42,739)	\$ 99,742
Investment earnings	10	10	17	7	19
<b>Total Revenues</b>	<u>133,010</u>	<u>133,010</u>	<u>90,278</u>	<u>(42,732)</u>	<u>99,761</u>
<b>Expenditures</b>					
<b>Current</b>					
Public safety					
Purchased and contracted services	68,000	64,354	63,381	973	41,611
Supplies	36,000	39,646	39,509	137	101,325
<b>Total Expenditures</b>	<u>104,000</u>	<u>104,000</u>	<u>102,890</u>	<u>1,110</u>	<u>142,936</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>\$ 29,010</u>	<u>\$ 29,010</u>	(12,612)	<u>\$ (41,622)</u>	(43,175)
<b>Fund Balances Beginning of Year</b>			<u>14,551</u>		<u>57,726</u>
<b>Fund Balances End of Year</b>			<u>\$ 1,939</u>		<u>\$ 14,551</u>

**Gordon County, Georgia**  
**Crime Victims Assistance Fund**  
**Comparative Balance Sheets**  
**June 30, 2018 and 2017**

	<b>2018</b>	<b>2017</b>
<b>Assets</b>		
Cash and cash equivalents	\$ 45,167	\$ 24,500
Intergovernmental receivables	1,837	2,045
<b>Total Assets</b>	<b>\$ 47,004</b>	<b>\$ 26,545</b>
 <b>Liabilities and Fund Balances</b>		
<b>Liabilities</b>		
Accounts payable	\$ 315	\$ 42
Accrued expenditures	1,446	1,418
<b>Total Liabilities</b>	1,761	1,460
 <b>Fund Balances</b>		
Restricted for judicial - crime victims assistance	45,243	25,085
<b>Total Liabilities and Fund Balances</b>	<b>\$ 47,004</b>	<b>\$ 26,545</b>

**Gordon County, Georgia**  
**Crime Victims Assistance Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	2018			2017	
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
Fines and forfeitures	\$ 68,890	\$ 68,890	\$ 67,021	\$ (1,869)	\$ 68,731
Investment earnings	75	75	374	299	197
<b>Total Revenues</b>	68,965	68,965	67,395	(1,570)	68,928
<b>Expenditures</b>					
<b>Current</b>					
Judicial					
Personal services and benefits	120,788	121,617	94,746	26,871	94,292
Purchased and contracted services	4,075	4,075	3,069	1,006	2,089
Supplies	2,100	2,145	930	1,215	1,119
<b>Total Expenditures</b>	126,963	127,837	98,745	29,092	97,500
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	(57,998)	(58,872)	(31,350)	27,522	(28,572)
<b>Other Financing Sources</b>					
Transfers in	51,508	51,508	51,508	-	-
<b>Net Change in Fund Balances</b>	<u>\$ (6,490)</u>	<u>\$ (7,364)</u>	20,158	<u>\$ 27,522</u>	(28,572)
<b>Fund Balances Beginning of Year</b>			25,085		53,657
<b>Fund Balances End of Year</b>			<u>\$ 45,243</u>		<u>\$ 25,085</u>

**Gordon County, Georgia**  
*Hotel/Motel Tax Fund*  
*Comparative Balance Sheets*  
*June 30, 2018 and 2017*

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	<u>2018</u>	<u>2017</u>
<b>Assets</b>		
Intergovernmental receivable	<u>\$ 13,519</u>	<u>\$ 10,603</u>
<b>Liabilities</b>		
Accounts payable	<u>\$ 13,519</u>	<u>\$ 10,603</u>

**Gordon County, Georgia**  
**Hotel/Motel Tax Fund**  
*Schedule of Revenues, Expenditures and*  
*Changes in Fund Balances - Budget and Actual*  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	2018			2017	
	Original Budget	Final Budget	Actual	Variance with Final Budget	Actual
<b>Revenues</b>					
Taxes	\$ 55,000	\$ 60,305	\$ 73,825	\$ 13,520	\$ 73,312
<b>Expenditures</b>					
<b>Current</b>					
Economic development					
Industrial Development Authority	13,750	13,750	18,456	(4,706)	18,328
Chamber of Commerce	41,250	46,555	55,369	(8,814)	54,984
<b>Total Expenditures</b>	55,000	60,305	73,825	(13,520)	73,312
<b>Excess of Revenues Over Expenditures</b>	\$ -	\$ -	-	\$ -	-
<b>Fund Balances Beginning of Year</b>			-		-
<b>Fund Balances End of Year</b>			\$ -		\$ -

**Gordon County, Georgia**  
*Jail Maintenance and Construction Fund*  
*Comparative Balance Sheets*  
*June 30, 2018 and 2017*

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	<u>2018</u>	<u>2017</u>
<b>Assets</b>		
Cash and cash equivalents	\$ 42,645	\$ 63,424
Intergovernmental receivable	<u>1,718</u>	<u>1,997</u>
<b>Total Assets</b>	<u>\$ 44,363</u>	<u>\$ 65,421</u>
<b>Fund Balances</b>		
Restricted for public safety - jail maintenance	<u>\$ 44,363</u>	<u>\$ 65,421</u>

**Gordon County, Georgia**  
**Jail Maintenance and Construction Fund**  
**Schedule of Revenues, Expenditures and**  
**Changes in Fund Balances - Budget and Actual**  
**For the Year Ended June 30, 2018**  
*(With Comparative Actual Amounts For the Year Ended June 30, 2017)*

	<b>2018</b>				<b>2017</b>
	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget</b>	<b>Actual</b>
<b>Revenues</b>					
Fines and forfeitures	\$ 124,000	\$ 124,000	\$ 112,571	\$ (11,429)	\$ 113,743
Investment earnings	275	281	1,421	1,140	703
<b>Total Revenues</b>	<u>124,275</u>	<u>124,281</u>	<u>113,992</u>	<u>(10,289)</u>	<u>114,446</u>
<b>Expenditures</b>					
<b>Current</b>					
Public safety					
Purchased and contracted services	45	51	50	1	57
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	124,230	124,230	113,942	(10,288)	114,389
<b>Other Financing (Uses)</b>					
Transfers out	(135,000)	(135,000)	(135,000)	-	(135,000)
<b>Net Change in Fund Balances</b>	<u>\$ (10,770)</u>	<u>\$ (10,770)</u>	<u>\$ (21,058)</u>	<u>\$ (10,288)</u>	<u>\$ (20,611)</u>
<b>Fund Balances Beginning of Year</b>			65,421		86,032
<b>Fund Balances End of Year</b>			<u>\$ 44,363</u>		<u>\$ 65,421</u>

**Gordon County, Georgia**  
**Chert Fund**  
*Comparative Statements of Net Position*  
*June 30, 2018 and 2017*

	<u>2018</u>	<u>2017</u>
<b>Assets</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 56,688	\$ 149,753
<b>Total Current Assets</b>	<u>56,688</u>	<u>149,753</u>
<b>Noncurrent Assets</b>		
<b>Capital Assets</b>		
Land	80,000	80,000
<b>Total Assets</b>	<u>136,688</u>	<u>229,753</u>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Accounts payable	1,948	3,539
Accrued salaries	784	768
Compensated absences payable	1,844	1,203
<b>Total Current Liabilities</b>	<u>4,576</u>	<u>5,510</u>
<b>Long-Term Liabilities</b>		
Compensated absences payable (net of current portion)	2,765	1,805
<b>Total Liabilities</b>	<u>7,341</u>	<u>7,315</u>
<b>Net Position</b>		
Investment in capital assets	80,000	80,000
Unrestricted	49,347	142,438
<b>Total Net Position</b>	<u>\$ 129,347</u>	<u>\$ 222,438</u>

**Gordon County, Georgia**  
**Chert Fund**  
*Comparative Statements of Revenues,  
Expenses and Changes in Fund Net Position  
For the Years Ended June 30, 2018 and 2017*

	<u>2018</u>	<u>2017</u>
<b>Operating Revenues</b>		
Sales	\$ 102,466	\$ 86,727
Miscellaneous	215	9
<b>Total Operating Revenues</b>	<u>102,681</u>	<u>86,736</u>
<b>Operating Expenses</b>		
Personal services and benefits	55,595	53,909
Purchased and contracted services	54,978	63,073
Supplies	36,827	28,812
<b>Total Operating Expenses</b>	<u>147,400</u>	<u>145,794</u>
<b>Operating (Loss)</b>	(44,719)	(59,058)
<b>Non-Operating Revenues</b>		
Investment earnings	1,628	1,389
<b>(Loss) Before Transfers Out</b>	(43,091)	(57,669)
Transfers Out	<u>(50,000)</u>	<u>(50,000)</u>
<b>Change in Net Position</b>	(93,091)	(107,669)
<b>Net Position Beginning of Year</b>	<u>222,438</u>	<u>330,107</u>
<b>Net Position End of Year</b>	<u>\$ 129,347</u>	<u>\$ 222,438</u>

**Gordon County, Georgia**  
**Chert Fund**  
**Comparative Statements of Cash Flows**  
**For the Years Ended June 30, 2018 and 2017**

	<u>2018</u>	<u>2017</u>
<b>Increase (Decrease) in Cash and Cash Equivalents</b>		
<b>Cash Flows from Operating Activities</b>		
Cash received from customers	\$ 102,681	\$ 89,643
Cash payments to employees for services and benefits	(53,978)	(54,705)
Cash payments for goods and services	(93,396)	(90,517)
<b>Net Cash (Used) by Operating Activities</b>	<u>(44,693)</u>	<u>(55,579)</u>
<b>Cash Flows from Noncapital Financing Activities</b>		
Cash transfers out	<u>(50,000)</u>	<u>(50,000)</u>
<b>Net Cash (Used) by Noncapital Financing Activities</b>	<u>(50,000)</u>	<u>(50,000)</u>
<b>Cash Flows from Investing Activities</b>		
Investment earnings	<u>1,628</u>	<u>1,389</u>
<b>Net Increase in Cash and Cash Equivalents</b>	(93,065)	(104,190)
<b>Cash and Cash Equivalents Beginning of Year</b>	<u>149,753</u>	<u>253,943</u>
<b>Cash and Cash Equivalents End of Year</b>	<u>\$ 56,688</u>	<u>\$ 149,753</u>

(Continued)

**Gordon County, Georgia**  
**Chert Fund**  
*Comparative Statements of Cash Flows (Continued)*  
*For the Years Ended June 30, 2018 and 2017*

(Continued)

	<b>2018</b>	<b>2017</b>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided by Operating Activities</b>		
<b>Operating Income (Loss)</b>	\$ (44,719)	\$ (59,058)
<b>Adjustments</b>		
<b>(Increase) Decrease in Assets</b>		
Accounts receivable	-	2,907
<b>Increase (Decrease) in Liabilities</b>		
Accounts payable	(1,591)	1,368
Accrued salaries	16	149
Compensated absences payable	1,601	(945)
<b>Net Cash Provided (Used) by Operating Activities</b>	<b>\$ (44,693)</b>	<b>\$ (55,579)</b>

**Gordon County, Georgia**  
**Combining Statement of Changes in Assets and Liabilities**  
**Agency Funds**  
**For The Year Ended June 30, 2018**

<b>Tax Commissioner Fund</b>	<b>Balance July 1, 2017</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2018</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 466,285	\$ 37,087,650	\$ 36,893,876	\$ (179,924)	\$ 480,135
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 18,870,314	\$ 18,690,390	\$ (179,924)	\$ -
Due to others	466,285	18,217,336	18,203,486	-	480,135
<b>Total Liabilities</b>	<b>\$ 466,285</b>	<b>\$ 37,087,650</b>	<b>\$ 36,893,876</b>	<b>\$ (179,924)</b>	<b>\$ 480,135</b>
<b>Clerk of Superior Court Fund</b>	<b>Balance July 1, 2017</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2018</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 383,078	\$ 3,357,799	\$ 3,222,617	\$ (77,325)	\$ 440,935
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 754,671	\$ 677,346	\$ (77,325)	\$ -
Due to others	383,078	2,603,128	2,545,271	-	440,935
<b>Total Liabilities</b>	<b>\$ 383,078</b>	<b>\$ 3,357,799</b>	<b>\$ 3,222,617</b>	<b>\$ (77,325)</b>	<b>\$ 440,935</b>
<b>Sheriff Fund</b>	<b>Balance July 1, 2017</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2018</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 112,208	\$ 1,092,617	\$ 1,117,955	\$ (22,825)	\$ 64,045
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 206,983	\$ 184,158	\$ (22,825)	\$ -
Due to others	112,208	885,634	933,797	-	64,045
<b>Total Liabilities</b>	<b>\$ 112,208</b>	<b>\$ 1,092,617</b>	<b>\$ 1,117,955</b>	<b>\$ (22,825)</b>	<b>\$ 64,045</b>

(Continued)

**Gordon County, Georgia**  
*Combining Statement of Changes in Assets and Liabilities (Continued)*  
**Agency Funds**  
**For The Year Ended June 30, 2018**

(Continued)

<b>Probate Court Fund</b>	<b>Balance July 1, 2017</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2018</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 37,527	\$ 1,375,360	\$ 1,313,731	\$ (67,791)	\$ 31,365
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 884,716	\$ 816,925	\$ (67,791)	\$ -
Due to others	37,527	490,644	496,806	-	31,365
<b>Total Liabilities</b>	<b>\$ 37,527</b>	<b>\$ 1,375,360</b>	<b>\$ 1,313,731</b>	<b>\$ (67,791)</b>	<b>\$ 31,365</b>
<b>Magistrate Court Fund</b>	<b>Balance July 1, 2017</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2018</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 32,417	\$ 427,645	\$ 411,990	\$ (11,126)	\$ 36,946
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 156,065	\$ 144,939	\$ (11,126)	\$ -
Due to others	32,417	271,580	267,051	-	36,946
<b>Total Liabilities</b>	<b>\$ 32,417</b>	<b>\$ 427,645</b>	<b>\$ 411,990</b>	<b>\$ (11,126)</b>	<b>\$ 36,946</b>
<b>Juvenile Court Fund</b>	<b>Balance July 1, 2017</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2018</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 27,725	\$ 6,113	\$ 5,100	\$ (914)	\$ 27,824
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 3,535	\$ 2,621	\$ (914)	\$ -
Due to others	27,725	2,578	2,479	-	27,824
<b>Total Liabilities</b>	<b>\$ 27,725</b>	<b>\$ 6,113</b>	<b>\$ 5,100</b>	<b>\$ (914)</b>	<b>\$ 27,824</b>

(Continued)

**Gordon County, Georgia**  
*Combining Statement of Changes in Assets and Liabilities (Continued)*  
 Agency Funds  
 For The Year Ended June 30, 2018

(Continued)

<b>Total</b>	<b>Balance July 1, 2017</b>	<b>Additions</b>	<b>Deductions</b>	<b>Reclassify Cash and Interfund Payable</b>	<b>Balance June 30, 2018</b>
<b>Assets</b>					
Cash and cash equivalents	\$ 1,059,240	\$ 43,347,184	\$ 42,965,269	\$ (359,905)	\$ 1,081,250
<b>Liabilities</b>					
Interfund payable	\$ -	\$ 20,876,284	\$ 20,516,379	\$ (359,905)	\$ -
Due to others	1,059,240	22,470,900	22,448,890	-	1,081,250
<b>Total Liabilities</b>	<b>\$ 1,059,240</b>	<b>\$ 43,347,184</b>	<b>\$ 42,965,269</b>	<b>\$ (359,905)</b>	<b>\$ 1,081,250</b>

**Gordon County, Georgia**  
*Introduction to Statistical Section*  
( Unaudited)

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This part of the Gordon County's comprehensive annual financial report presents detailed information as a context for understanding this year's financial statements, note disclosures, and supplementary information. This information has not been audited.

<b>Contents</b>	<u>Page</u>
<b>Financial Trends</b>	128-138
<p>These tables contain trend information that may assist the reader in assessing the County's current financial performance by placing it in a historical perspective.</p>	
<b>Revenue Capacity</b>	139-149
<p>These tables contain information that may assist the reader in assessing the viability of the County's two most significant local revenue sources, the property and sales taxes. Property taxes are the County's primary "own revenue source." The principal sales tax remitters information is not available from the Georgia Department of Revenue, the organization which collects the sales taxes from businesses and remits the local government's share to the applicable government.</p>	
<b>Debt Capacity</b>	150-152
<p>These tables present information that may assist the reader in analyzing the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.</p>	
<b>Demographic and Economic Information</b>	153-155
<p>This table offers demographic and economic indicators that are commonly used for financial analysis and that can inform one's understanding the County's present and ongoing financial status.</p>	
<b>Operating Information</b>	156-159
<p>These tables contain service and infrastructure indicators that can inform one's understanding how the information in the County's financial statements relates to the services the County provides and the activities it performs.</p>	

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**Gordon County, Georgia**  
**Changes in Net Position - Governmental Activities**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**

Source	Fiscal Year Ended June 30,									
	Restated 2009	2010	2011	2012	2013	2014	2015	2016	Restated 2017	2018
<b>Expenses:</b>										
General government	\$ 7,331,063	\$ 5,220,427	\$ 5,225,695	\$ 6,208,909	\$ 5,440,123	\$ 5,530,582	\$ 5,626,738	\$ 5,796,071	\$ 5,990,842	\$ 6,134,571
Judicial	3,020,753	3,021,725	2,967,754	3,119,938	3,285,085	3,344,672	3,381,077	3,444,384	3,574,733	3,696,851
Public safety	14,861,528	15,483,877	15,229,542	16,253,676	17,391,140	17,458,851	17,482,432	17,639,141	18,873,000	19,217,711
Highways and streets	8,198,197	7,673,983	8,269,323	8,521,182	5,520,425	5,891,765	6,260,776	7,789,927	6,164,814	6,544,169
Health and welfare	716,416	723,570	681,392	685,840	709,427	711,767	717,301	703,458	709,037	731,981
Culture and recreation	2,449,455	2,304,216	2,207,764	2,269,630	2,878,329	2,843,654	2,797,169	3,386,378	2,761,399	2,853,600
Conservation	182,426	146,036	148,858	144,141	146,509	171,407	198,521	193,538	187,987	194,083
Economic development	150,051	180,021	222,027	426,128	223,180	306,922	312,103	315,777	332,093	486,565
Planning and zoning	387,440	289,867	287,872	266,198	293,467	254,561	275,553	325,585	383,027	389,927
Interest and fiscal charges	1,254,322	1,083,380	898,354	712,711	473,193	412,153	390,831	438,249	428,514	274,656
<b>Total Expenses</b>	<b>38,551,651</b>	<b>36,127,102</b>	<b>36,138,581</b>	<b>38,608,353</b>	<b>36,360,878</b>	<b>36,926,334</b>	<b>37,442,501</b>	<b>40,032,508</b>	<b>39,405,446</b>	<b>40,524,114</b>
<b>Program Revenues:</b>										
Charges for services:										
Commissions	534,153	526,234	591,675	651,849	630,084	676,057	681,664	711,965	667,404	637,623
Court fees	145,915	180,219	170,375	155,780	178,961	167,884	160,131	186,190	177,355	159,613
Sheriff fees	162,459	449,573	481,958	500,744	266,069	258,905	227,653	189,348	162,225	203,926
Fines	1,564,061	1,556,192	1,476,689	1,381,965	1,312,725	1,366,011	1,548,228	1,451,586	1,364,381	1,351,540
Emergency telephone fees	866,285	934,037	918,550	860,412	837,730	811,804	802,050	800,628	799,155	796,834
Other	983,267	921,932	946,827	887,121	928,813	991,069	1,090,693	1,143,716	1,059,318	1,252,647
Operating grants and contributions	538,413	454,510	566,648	553,521	778,453	1,060,351	1,493,821	1,307,623	515,744	536,807
Capital grants and contributions	510,000	-	3,319,274	525,527	215,507	454,864	56,242	535,637	661,326	1,163,100
<b>Total Program Revenues</b>	<b>5,304,553</b>	<b>5,022,697</b>	<b>8,471,996</b>	<b>5,516,919</b>	<b>5,148,342</b>	<b>5,786,945</b>	<b>6,060,482</b>	<b>6,326,693</b>	<b>5,406,908</b>	<b>6,102,090</b>
<b>Net (Expense) Revenue</b>	<b>(33,247,098)</b>	<b>(31,104,405)</b>	<b>(27,666,585)</b>	<b>(33,091,434)</b>	<b>(31,212,536)</b>	<b>(31,139,389)</b>	<b>(31,382,019)</b>	<b>(33,705,815)</b>	<b>(33,998,538)</b>	<b>(34,422,024)</b>
<b>General Revenues and Transfers:</b>										
Taxes:										
Property	16,714,535	16,835,573	16,250,052	16,130,112	17,226,719	17,391,248	17,067,026	18,173,343	18,121,638	18,179,487
Sales	14,022,711	13,877,792	13,950,131	14,664,616	14,630,460	14,012,506	14,157,131	13,422,405	13,437,573	14,042,141
Insurance premium	1,545,511	1,503,121	1,582,218	1,690,309	1,756,805	1,842,195	1,972,703	2,099,215	2,241,428	2,419,893
Excise	-	-	-	-	-	-	400,977	518,466	591,686	610,637
Alcohol beverage	207,146	200,378	199,491	190,777	172,167	170,036	167,378	171,869	172,154	166,883
Real estate transfer	230,837	187,604	190,089	188,216	237,986	214,787	282,686	259,652	290,867	347,572
Other	292,654	274,612	267,672	311,143	384,566	563,664	89,531	106,484	403,413	400,607
Payment in lieu of taxes	161,456	263,264	368,757	353,868	308,808	277,709	278,590	281,895	282,564	395,303
Proceeds from the sale of assets	-	-	-	-	-	-	-	-	-	48,852
Gain on disposition of capital assets	-	18,365	-	-	110,654	21,468	-	5,677	31,417	136,049
Investment earnings	414,706	81,219	47,319	36,073	32,913	27,673	36,410	65,515	128,594	287,276
Miscellaneous	17,028	11,514	45,706	57,167	59,814	57,716	61,546	60,093	26,586	70,270
Transfers - net	(56,936)	(86,950)	(72,850)	(30,000)	1,697,216	707,829	-	100,000	150,000	150,000
<b>Total General Revenues and Transfers</b>	<b>33,549,648</b>	<b>33,166,492</b>	<b>32,828,585</b>	<b>33,592,281</b>	<b>36,618,108</b>	<b>35,286,831</b>	<b>34,513,978</b>	<b>35,264,614</b>	<b>35,877,920</b>	<b>37,254,970</b>
<b>Change in Net Position</b>	<b>\$ 302,550</b>	<b>\$ 2,062,087</b>	<b>\$ 5,162,000</b>	<b>\$ 500,847</b>	<b>\$ 5,405,572</b>	<b>\$ 4,147,442</b>	<b>\$ 3,131,959</b>	<b>\$ 1,558,799</b>	<b>\$ 1,879,382</b>	<b>\$ 2,832,946</b>

**Gordon County, Georgia**  
**Changes in Net Position - Business-type Activities**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**

Fiscal Year Ended June 30,										
Source	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
<b>Expenses:</b>										
Solid waste management	\$ (1,121,612)	\$ 3,383,579	\$ 1,652,794	\$ 1,835,274	\$ (3,553,521)	\$ 1,581,256	\$ 972,678	\$ 1,275,678	\$ 394,651	\$ 1,478,563
Chert	128,238	80,135	68,155	94,271	90,419	93,653	101,560	112,812	145,794	147,400
<b>Total Expenses</b>	<b>(993,374)</b>	<b>3,463,714</b>	<b>1,720,949</b>	<b>1,929,545</b>	<b>(3,463,102)</b>	<b>1,674,909</b>	<b>1,074,238</b>	<b>1,388,490</b>	<b>540,445</b>	<b>1,625,963</b>
<b>Program Revenues:</b>										
Charges for services:										
Solid waste management	745,624	670,341	487,462	727,381	623,688	314,907	300,738	293,954	387,051	859,487
Chert	97,159	53,575	41,652	42,794	44,760	81,340	109,360	178,863	86,727	102,466
Capital grants and contributions	3,100,000	59,579	-	-	1,026,858	-	-	-	-	-
<b>Total Program Revenues</b>	<b>3,942,783</b>	<b>783,495</b>	<b>529,114</b>	<b>770,175</b>	<b>1,695,306</b>	<b>396,247</b>	<b>410,098</b>	<b>472,817</b>	<b>473,778</b>	<b>961,953</b>
<b>Net (Expense) Revenue</b>	<b>4,936,157</b>	<b>(2,680,219)</b>	<b>(1,191,835)</b>	<b>(1,159,370)</b>	<b>5,158,408</b>	<b>(1,278,662)</b>	<b>(664,140)</b>	<b>(915,673)</b>	<b>(66,667)</b>	<b>(664,010)</b>
<b>General Revenues and Transfers:</b>										
Investment earnings	99,827	21,914	17,385	13,306	15,794	11,475	14,228	25,096	51,184	102,252
Gain on the disposition of capital assets	-	-	-	-	-	-	-	-	-	34,675
Miscellaneous	144	76	97	86	85	170	225	548	9	215
Transfers - net	56,936	86,950	72,850	30,000	(1,697,216)	(707,829)	-	(100,000)	(150,000)	(150,000)
<b>Total General Revenues and Transfers</b>	<b>156,907</b>	<b>108,940</b>	<b>90,332</b>	<b>43,392</b>	<b>(1,681,337)</b>	<b>(696,184)</b>	<b>14,453</b>	<b>(74,356)</b>	<b>(98,807)</b>	<b>(12,858)</b>
<b>Change in Net Position</b>	<b>\$ 5,093,064</b>	<b>\$ (2,571,279)</b>	<b>\$ (1,101,503)</b>	<b>\$ (1,115,978)</b>	<b>\$ 3,477,071</b>	<b>\$ (1,974,846)</b>	<b>\$ (649,687)</b>	<b>\$ (990,029)</b>	<b>\$ (165,474)</b>	<b>\$ (676,868)</b>

**Gordon County, Georgia**  
**Changes in Net Position - Total**  
**Last Ten Fiscal Years**  
*(accrual basis of accounting)*

Source	Fiscal Year Ended June 30,									
	Restated 2009	2010	2011	2012	2013	2014	2015	2016	Restated 2017	2018
<b>Expenses:</b>										
Governmental activities <sup>1</sup>	\$ 38,551,651	\$ 36,127,102	\$ 36,138,581	\$ 38,608,353	\$ 36,360,878	\$ 36,926,334	\$ 37,442,501	\$ 40,032,508	\$ 39,405,446	\$ 40,524,114
Business-type activities <sup>2</sup>	(993,374)	3,463,714	1,720,949	1,929,545	(3,463,102)	1,674,909	1,074,238	1,388,490	540,445	1,625,963
<b>Total Expenses</b>	<u>37,558,277</u>	<u>39,590,816</u>	<u>37,859,530</u>	<u>40,537,898</u>	<u>32,897,776</u>	<u>38,601,243</u>	<u>38,516,739</u>	<u>41,420,998</u>	<u>39,945,891</u>	<u>42,150,077</u>
<b>Program Revenues:</b>										
Governmental activities <sup>1</sup>	5,304,553	5,022,697	8,471,996	5,516,919	5,148,342	5,786,945	6,060,482	6,326,693	5,406,908	6,102,090
Business-type activities <sup>2</sup>	3,942,783	783,495	529,114	770,175	1,695,306	396,247	410,098	472,817	473,778	961,953
<b>Total Program Revenues</b>	<u>9,247,336</u>	<u>5,806,192</u>	<u>9,001,110</u>	<u>6,287,094</u>	<u>6,843,648</u>	<u>6,183,192</u>	<u>6,470,580</u>	<u>6,799,510</u>	<u>5,880,686</u>	<u>7,064,043</u>
<b>Net (Expense) Revenue</b>	<u>(28,310,941)</u>	<u>(33,784,624)</u>	<u>(28,858,420)</u>	<u>(34,250,804)</u>	<u>(26,054,128)</u>	<u>(32,418,051)</u>	<u>(32,046,159)</u>	<u>(34,621,488)</u>	<u>(34,065,205)</u>	<u>(35,086,034)</u>
<b>General Revenues and Transfers:</b>										
Governmental activities <sup>1</sup>	33,549,648	33,166,492	32,828,585	33,592,281	36,618,108	35,286,831	34,513,978	35,264,614	35,877,920	37,254,970
Business-type activities <sup>2</sup>	156,907	108,940	90,332	43,392	(1,681,337)	(696,184)	14,453	(74,356)	(98,807)	(12,858)
<b>Total General Revenues and Transfers</b>	<u>33,706,555</u>	<u>33,275,432</u>	<u>32,918,917</u>	<u>33,635,673</u>	<u>34,936,771</u>	<u>34,590,647</u>	<u>34,528,431</u>	<u>35,190,258</u>	<u>35,779,113</u>	<u>37,242,112</u>
<b>Change in Net Position</b>	<u>\$ 5,395,614</u>	<u>\$ (509,192)</u>	<u>\$ 4,060,497</u>	<u>\$ (615,131)</u>	<u>\$ 8,882,643</u>	<u>\$ 2,172,596</u>	<u>\$ 2,482,272</u>	<u>\$ 568,770</u>	<u>\$ 1,713,908</u>	<u>\$ 2,156,078</u>

**Notes:**

<sup>1</sup>See Table-Changes in Net Position - Governmental Activities

<sup>2</sup>See Table-Changes in Net Position - Business-type Activities

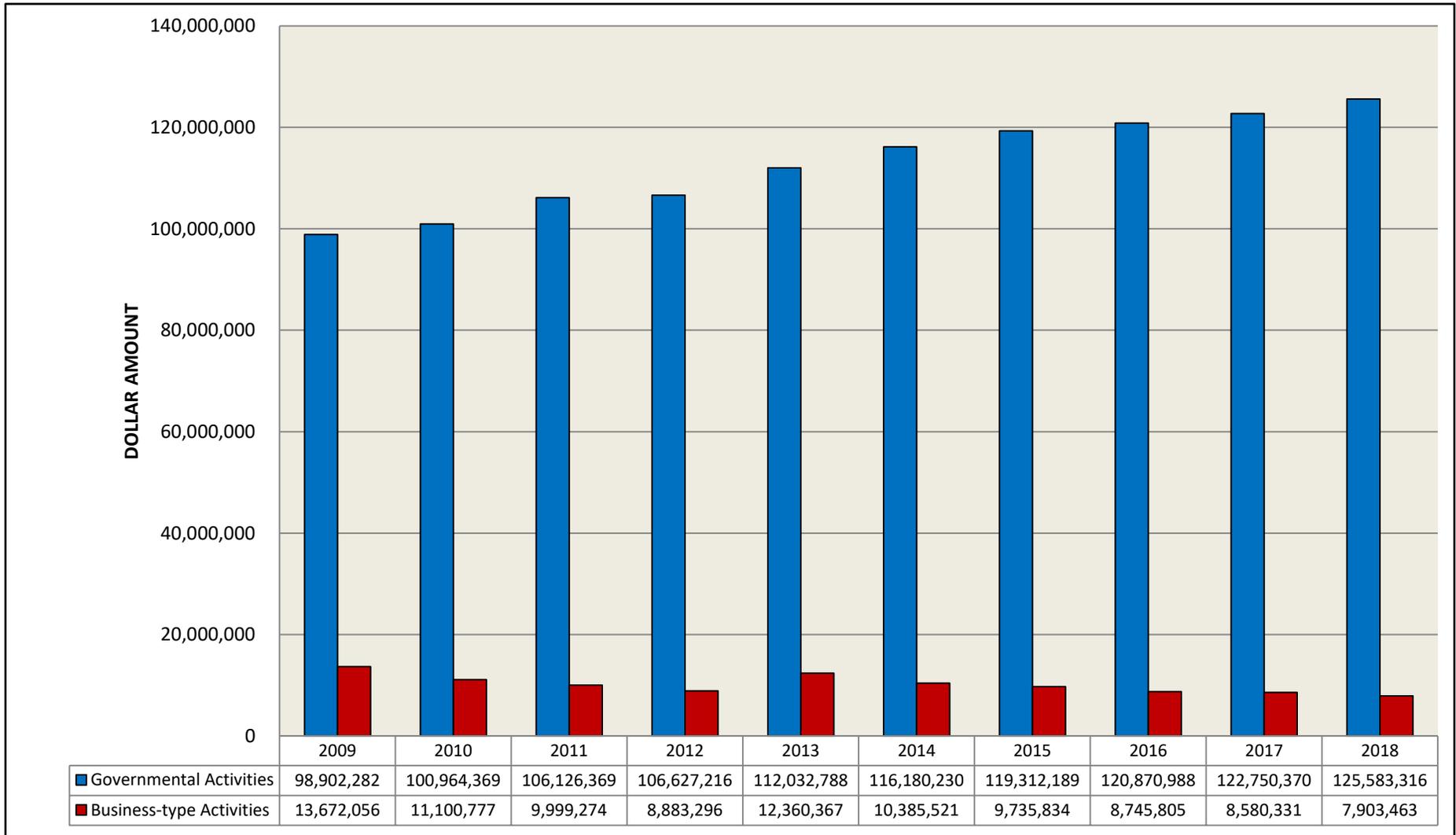
**Gordon County, Georgia**  
**Government-wide Net Position by Category <sup>1</sup>**  
**Last Ten Fiscal Years**  
**(accrual basis of accounting)**

	June 30, 2009	June 30, 2010	June 30, 2011	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	Restated June 30, 2017	June 30, 2018
<b>Governmental Activities</b>										
Net investment in capital assets	\$ 66,757,998	\$ 68,200,566	\$ 73,023,233	\$ 75,588,186	\$ 80,885,485	\$ 80,829,510	\$ 82,323,851	\$ 81,784,800	\$ 82,007,232	\$ 82,235,734
Restricted	14,849,175	15,044,244	14,638,762	12,820,961	12,469,946	16,776,624	18,077,357	18,027,180	21,863,911	25,096,289
Unrestricted	17,295,109	17,719,559	18,464,374	18,218,069	18,677,357	18,574,096	18,910,981	21,059,008	18,879,227	18,251,293
<b>Subtotal Governmental Activities</b>										
<b>Net Position</b>	<u>98,902,282</u>	<u>100,964,369</u>	<u>106,126,369</u>	<u>106,627,216</u>	<u>112,032,788</u>	<u>116,180,230</u>	<u>119,312,189</u>	<u>120,870,988</u>	<u>122,750,370</u>	<u>125,583,316</u>
<b>Business-type Activities</b>										
Net investment in capital assets	9,240,338	6,472,227	5,159,213	3,705,777	7,431,868	6,104,606	5,331,544	4,447,641	4,434,624	3,455,716
Unrestricted	4,431,718	4,628,550	4,840,061	5,177,519	4,928,499	4,280,915	4,404,290	4,298,164	4,145,707	4,447,747
<b>Subtotal Business-type Activities</b>										
<b>Net Position</b>	<u>13,672,056</u>	<u>11,100,777</u>	<u>9,999,274</u>	<u>8,883,296</u>	<u>12,360,367</u>	<u>10,385,521</u>	<u>9,735,834</u>	<u>8,745,805</u>	<u>8,580,331</u>	<u>7,903,463</u>
<b>Primary Government</b>										
Net investment in capital assets	75,998,336	74,672,793	78,182,446	79,293,963	88,317,353	86,934,116	87,655,395	86,232,441	86,441,856	85,691,450
Restricted	14,849,175	15,044,244	14,638,762	12,820,961	12,469,946	16,776,624	18,077,357	18,027,180	21,863,911	25,096,289
Unrestricted	21,726,827	22,348,109	23,304,435	23,395,588	23,605,856	22,855,011	23,315,271	25,357,172	23,024,934	22,699,040
<b>Total Primary Governmental</b>										
<b>Net Position</b>	<u>\$ 112,574,338</u>	<u>\$ 112,065,146</u>	<u>\$ 116,125,643</u>	<u>\$ 115,510,512</u>	<u>\$ 124,393,155</u>	<u>\$ 126,565,751</u>	<u>\$ 129,048,023</u>	<u>\$ 129,616,793</u>	<u>\$ 131,330,701</u>	<u>\$ 133,486,779</u>

**Notes:**

<sup>1</sup> Accounting standards require that net position be reported in three components in the financial statements: net investment in capital assets; restricted; and unrestricted. Net position are considered restricted only when (1) an external party, such as the State of Georgia or the federal government, places a restriction on how the resources may be used, or (2) enabling legislation is enacted by the County. There are no restrictions currently reported as a result of enabling legislation.

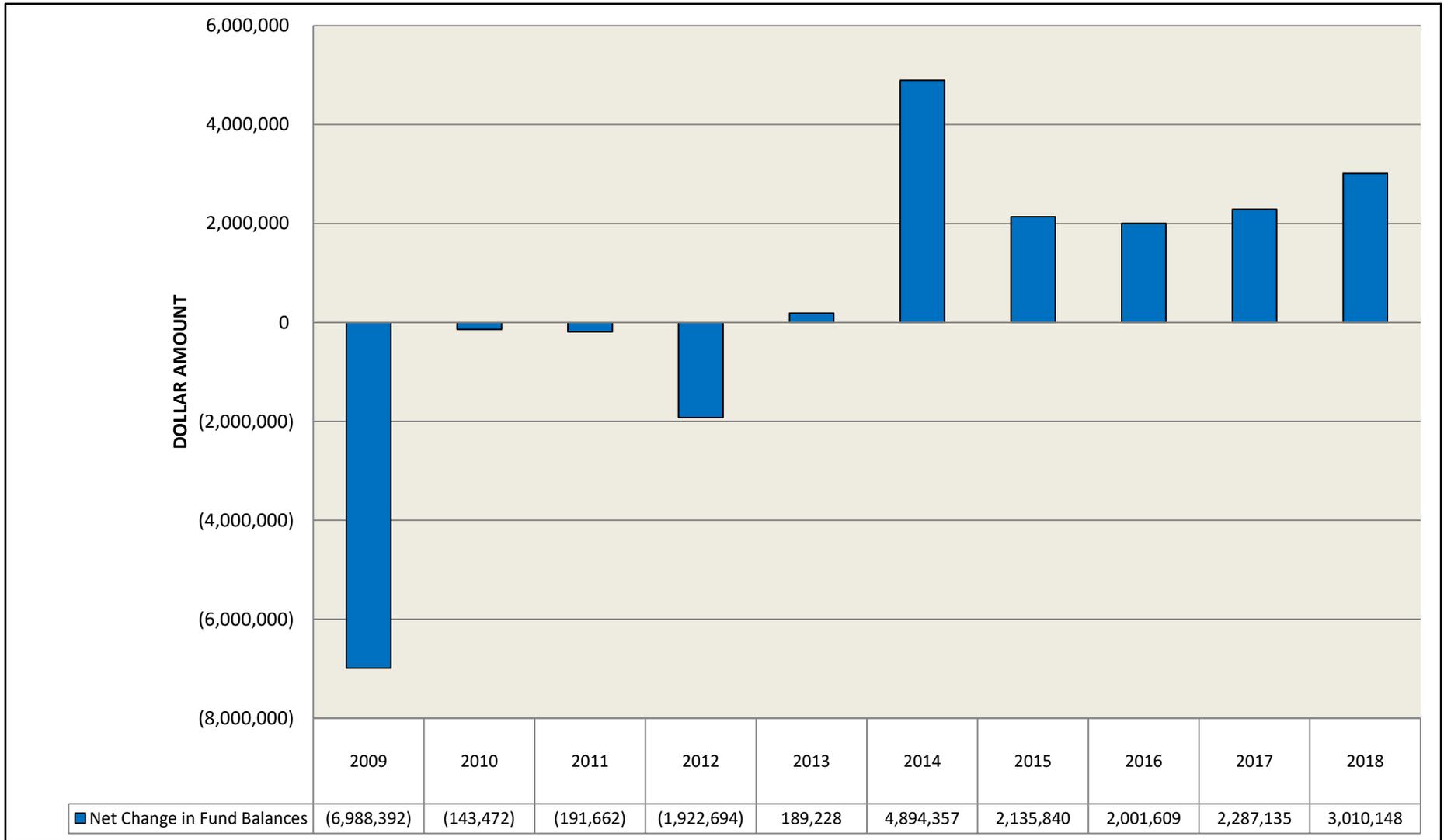
**Gordon County, Georgia**  
*Chart-Government-wide Net Position by Category*  
*Last Ten Fiscal Years*  
*(accrual basis of accounting)*



**Gordon County, Georgia**  
**Changes in Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
**(modified accrual basis of accounting)**

	Fiscal Year Ended June 30,									
	Restated 2009	2010	2011	2012	2013	2014	2015	Restated 2016	2017	2018
<b>Revenues:</b>										
Taxes	\$ 32,288,505	\$ 32,521,683	\$ 32,291,022	\$ 33,443,766	\$ 34,358,747	\$ 34,708,119	\$ 34,864,740	\$ 34,864,444	\$ 35,512,676	\$ 36,426,017
Licenses and permits	200,563	154,963	180,410	161,697	155,182	219,464	267,856	292,846	233,721	320,572
Intergovernmental	1,192,517	704,381	2,612,610	1,406,825	1,265,995	1,762,031	1,441,775	1,793,508	1,357,320	1,820,771
Charges for services	2,144,879	2,507,067	2,578,251	2,544,221	2,338,883	2,256,942	2,244,296	2,289,402	2,197,505	2,300,842
Fines and forfeitures	1,564,061	1,556,192	1,476,689	1,381,965	1,312,725	1,366,011	1,548,228	1,451,586	1,364,381	1,351,540
Investment earnings	414,706	81,219	66,292	49,984	46,754	44,537	57,614	101,657	217,008	548,275
Contributions and donations	17,352	13,393	1,623,097	12,180	22,932	14,029	34,117	13,610	13,900	13,440
Miscellaneous	346,721	361,479	354,685	407,155	407,406	487,029	511,585	509,722	460,817	499,499
<b>Total Revenues</b>	<b>\$ 38,169,304</b>	<b>\$ 37,900,377</b>	<b>\$ 41,183,056</b>	<b>\$ 39,407,793</b>	<b>\$ 39,908,624</b>	<b>\$ 40,858,162</b>	<b>\$ 40,970,211</b>	<b>\$ 41,316,775</b>	<b>\$ 41,357,328</b>	<b>\$ 43,280,956</b>
<b>Expenditures:</b>										
General government	5,806,911	5,021,580	8,167,566	5,697,214	6,919,872	6,391,249	5,149,334	7,032,044	6,415,857	5,604,459
Judicial	2,984,862	2,953,491	2,907,177	3,053,816	3,211,472	3,242,774	3,339,467	3,381,162	3,485,681	3,615,233
Public safety	14,092,442	14,165,234	13,829,868	14,445,373	15,692,932	15,984,252	16,028,769	15,911,730	16,835,572	17,459,456
Highways and streets	3,691,977	3,536,938	2,931,294	3,054,273	2,789,440	2,604,310	2,662,529	2,641,337	2,676,920	3,659,812
Health and welfare	716,416	723,570	681,392	685,840	709,427	711,767	717,301	703,458	709,037	731,981
Culture and recreation	1,857,356	1,800,752	1,783,370	1,825,327	1,868,238	1,816,975	1,794,219	1,837,205	1,982,832	1,989,099
Conservation	182,118	145,070	143,606	142,349	144,231	169,193	196,458	192,751	186,792	192,786
Economic development	150,051	180,021	222,027	426,128	223,180	306,922	312,103	315,777	332,093	482,606
Planning and zoning	388,911	290,273	283,979	264,899	290,853	253,964	274,978	325,847	377,440	410,575
Intergovernmental	2,608,066	2,712,069	2,940,298	3,817,224	1,467,228	1,956,372	1,956,372	1,768,611	1,422,161	1,567,326
Capital outlay	7,492,618	718,747	1,908,064	2,447,319	3,348,843	2,279,158	5,515,150	6,082,467	2,458,183	4,072,966
Debt service:										
Principal retirement	3,891,544	4,558,614	4,576,334	4,685,061	4,327,610	551,573	492,589	585,664	578,718	648,397
Payment to refunded capital lease escrow agent from other sources	-	-	-	-	-	-	-	-	1,500,000	-
Debt issuance costs	-	-	-	-	-	-	-	23,566	116,762	-
Interest and fiscal charges	1,325,332	1,168,905	994,430	762,875	540,016	424,593	403,479	419,224	328,065	266,553
<b>Total Expenditures</b>	<b>45,188,604</b>	<b>37,975,264</b>	<b>41,369,405</b>	<b>41,307,698</b>	<b>41,533,342</b>	<b>36,693,102</b>	<b>38,842,748</b>	<b>41,220,843</b>	<b>39,406,113</b>	<b>40,701,249</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>(7,019,300)</b>	<b>(74,887)</b>	<b>(186,349)</b>	<b>(1,899,905)</b>	<b>(1,624,718)</b>	<b>4,165,060</b>	<b>2,127,463</b>	<b>95,932</b>	<b>1,951,215</b>	<b>2,579,707</b>
<b>Other Financing Sources (Uses)</b>										
Transfers in	4,476,898	4,094,025	2,404,993	2,000,000	4,162,216	3,640,215	2,933,637	3,039,732	3,100,870	3,086,380
Transfers out	(4,533,834)	(4,180,975)	(2,477,843)	(2,030,000)	(2,465,000)	(2,932,386)	(2,933,637)	(2,939,732)	(2,950,870)	(2,936,380)
Inception of capital lease	-	-	-	-	-	-	-	1,800,000	-	-
Inception of refunding capital lease	-	-	-	-	-	-	-	-	5,410,000	-
Payment to refunded capital lease escrow agent	-	-	-	-	-	-	-	-	(5,280,016)	-
Premium on debt issued	-	-	-	-	-	-	-	-	-	-
Insurance proceeds	16,944	-	41,745	-	-	-	-	-	-	-
Sale of capital assets	70,900	18,365	25,792	7,211	116,730	21,468	8,377	5,677	55,936	280,441
<b>Total Other Financing Sources (Uses)</b>	<b>30,908</b>	<b>(68,585)</b>	<b>(5,313)</b>	<b>(22,789)</b>	<b>1,813,946</b>	<b>729,297</b>	<b>8,377</b>	<b>1,905,677</b>	<b>335,920</b>	<b>430,441</b>
<b>Net Change in Fund Balances</b>	<b>\$ (6,988,392)</b>	<b>\$ (143,472)</b>	<b>\$ (191,662)</b>	<b>\$ (1,922,694)</b>	<b>\$ 189,228</b>	<b>\$ 4,894,357</b>	<b>\$ 2,135,840</b>	<b>\$ 2,001,609</b>	<b>\$ 2,287,135</b>	<b>\$ 3,010,148</b>
<b>Debt Service as a % of Noncapital Expenditures</b>	<b>13.85%</b>	<b>15.50%</b>	<b>15.07%</b>	<b>14.07%</b>	<b>13.09%</b>	<b>2.84%</b>	<b>2.57%</b>	<b>2.76%</b>	<b>2.42%</b>	<b>2.44%</b>

**Gordon County, Georgia**  
*Chart-Changes in Fund Balances - Governmental Funds*  
*Last Ten Fiscal Years*  
*(modified accrual basis of accounting)*



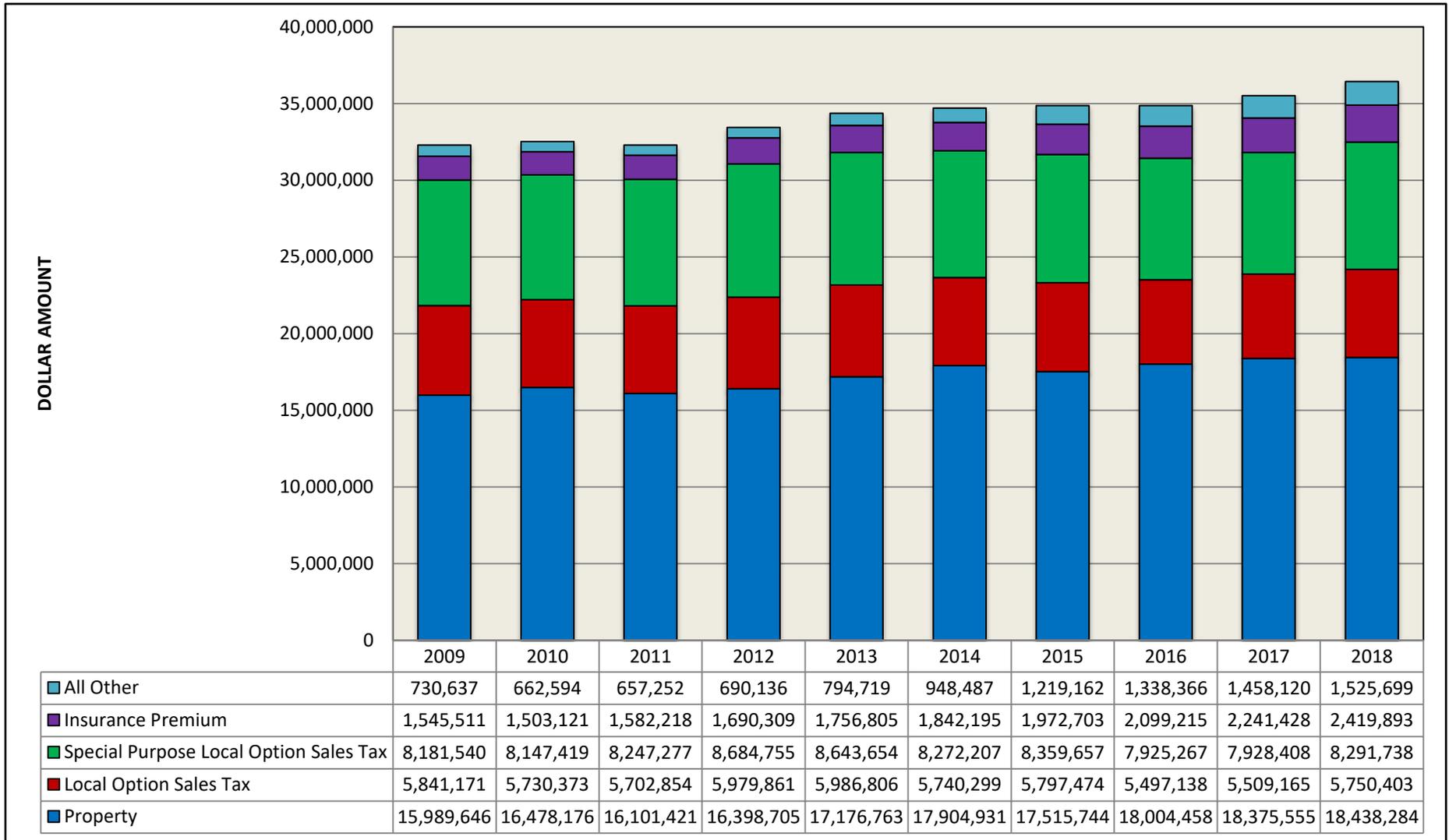
**Gordon County, Georgia**  
**Tax Revenues by Source - Governmental Funds**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*

Fiscal Year	Property	Local Option Sales	Special Purpose Local Option Sales	Insurance Premium	Alcoholic Beverage	Real Estate Transfer	Other <sup>1</sup>	Total
2009	\$ 15,989,646	\$ 5,841,171	\$ 8,181,540	\$ 1,545,511	\$ 207,146	\$ 230,837	\$ 292,654	\$ 32,288,505
2010	16,478,176	5,730,373	8,147,419	1,503,121	200,378	187,604	274,612	32,521,683
2011	16,101,421	5,702,854	8,247,277	1,582,218	199,491	190,089	267,672	32,291,022
2012	16,398,705	5,979,861	8,684,755	1,690,309	190,777	188,216	311,143	33,443,766
2013	17,176,763	5,986,806	8,643,654	1,756,805	172,167	237,986	384,566	34,358,747
2014	17,904,931	5,740,299	8,272,207	1,842,195	170,036	214,787	563,664	34,708,119
2015	17,515,744	5,797,474	8,359,657	1,972,703	167,378	282,686	769,098	34,864,740
2016	18,004,458	5,497,138	7,925,267	2,099,215	171,869	259,652	906,845	34,864,444
2017	18,375,555	5,509,165	7,928,408	2,241,428	172,154	290,867	995,099	35,512,676
2018	18,438,284	5,750,403	8,291,738	2,419,893	166,883	347,572	1,011,244	36,426,017
Percentage Change In Dollars Over 10 Years	15.3%	-1.6%	1.3%	56.6%	-19.4%	50.6%	245.5%	12.8%

**Notes:**

<sup>1</sup> Includes financial institution business taxes, energy excise taxes, franchise taxes and hotel/motel taxes.

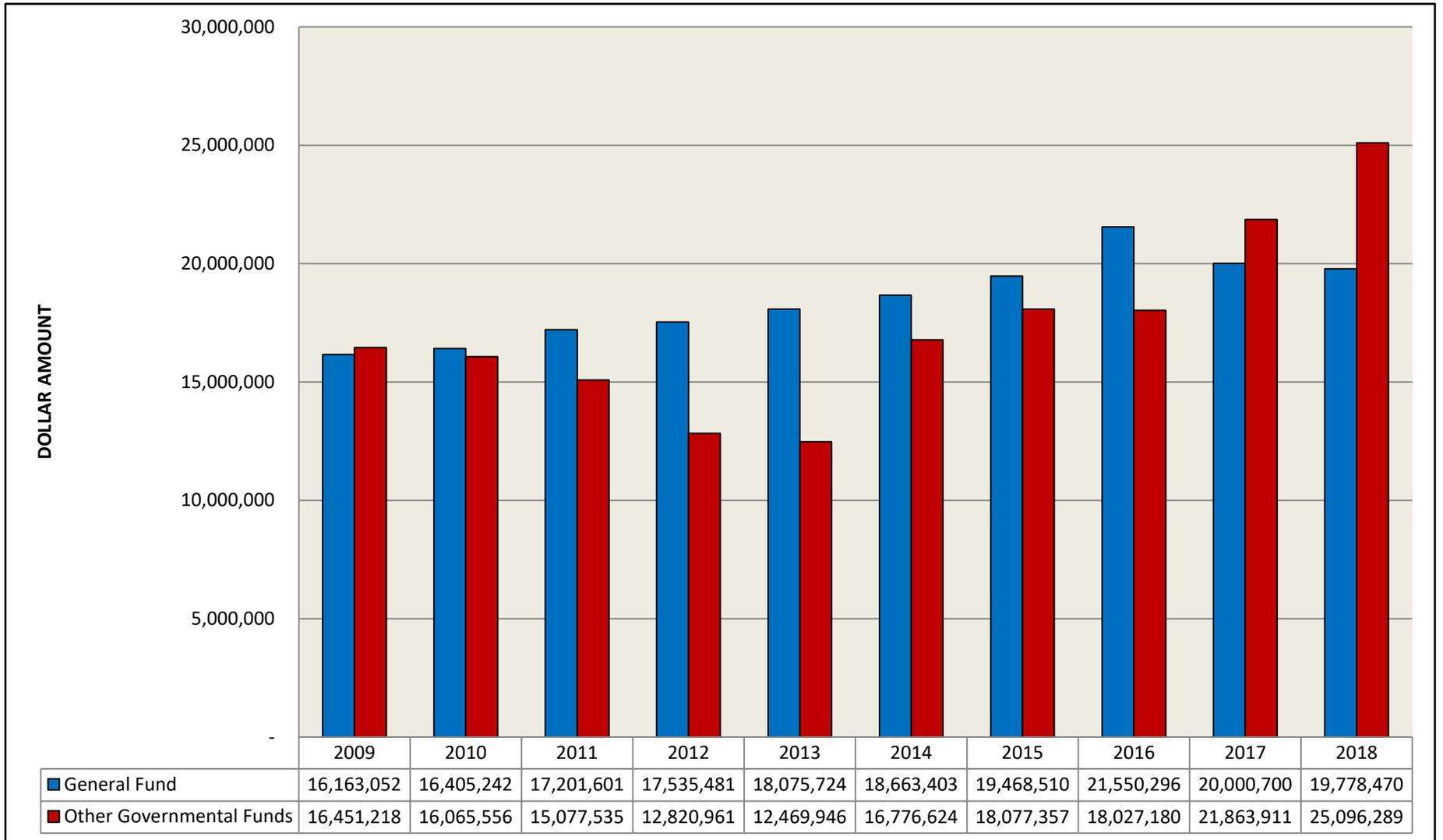
**Gordon County, Georgia**  
**Chart-Tax Revenues by Source - Governmental Funds**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*



**Gordon County, Georgia**  
**Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*

	Restated									
	Fiscal Year Ended June 30,									
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
<b>General Fund</b>										
Nonspendable	\$ 228,185	\$ 298,407	\$ 333,204	\$ 325,048	\$ 362,937	\$ 355,239	\$ 333,078	\$ 302,531	\$ 283,966	\$ 307,454
Committed	1,014,267	1,016,957	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773
Unassigned	14,920,600	15,089,878	15,849,624	16,191,660	16,694,014	17,289,391	18,146,659	20,228,992	18,697,961	18,452,243
<b>Subtotal General Fund</b>	<b>16,163,052</b>	<b>16,405,242</b>	<b>17,201,601</b>	<b>17,535,481</b>	<b>18,075,724</b>	<b>18,663,403</b>	<b>19,498,510</b>	<b>21,550,296</b>	<b>20,000,700</b>	<b>19,778,470</b>
<b>General Fund Percentage Change</b>	<b>-1.20%</b>	<b>1.5%</b>	<b>4.9%</b>	<b>1.9%</b>	<b>3.1%</b>	<b>3.3%</b>	<b>4.5%</b>	<b>10.5%</b>	<b>-7.2%</b>	<b>-1.1%</b>
<b>All Other Governmental Funds</b>										
Nonspendable:										
Special Revenue Funds	11,243	11,243	11,243	-	-	-	-	-	-	-
Restricted:										
Special Revenue Funds	2,528,129	3,059,046	3,336,760	3,092,699	2,644,804	2,877,941	3,269,335	3,691,427	3,897,480	4,217,413
Capital Projects Fund	13,911,846	12,995,267	11,729,532	9,728,262	9,825,142	13,898,683	14,808,022	14,335,753	17,966,431	20,878,876
Assigned										
Special Revenue Funds	-	-	-	-	-	-	-	-	-	-
Capital Projects Fund	-	-	-	-	-	-	-	-	-	-
<b>Subtotal All Other Governmental Funds</b>	<b>16,451,218</b>	<b>16,065,556</b>	<b>15,077,535</b>	<b>12,820,961</b>	<b>12,469,946</b>	<b>16,776,624</b>	<b>18,077,357</b>	<b>18,027,180</b>	<b>21,863,911</b>	<b>25,096,289</b>
<b>Total Governmental Funds</b>										
Nonspendable	239,428	309,650	344,447	325,048	362,937	355,239	333,078	302,531	283,966	307,454
Restricted	16,439,975	16,054,313	15,066,292	12,820,961	12,469,946	16,776,624	18,077,357	18,027,180	21,863,911	25,096,289
Committed	1,014,267	1,016,957	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773	1,018,773
Unassigned	14,920,600	15,089,878	15,849,624	16,191,660	16,694,014	17,289,391	18,146,659	20,228,992	18,697,961	18,452,243
<b>Total Governmental Funds</b>	<b>\$ 32,614,270</b>	<b>\$ 32,470,798</b>	<b>\$ 32,279,136</b>	<b>\$ 30,356,442</b>	<b>\$ 30,545,670</b>	<b>\$ 35,440,027</b>	<b>\$ 37,575,867</b>	<b>\$ 39,577,476</b>	<b>\$ 41,864,611</b>	<b>\$ 44,874,759</b>
<b>All Governmental Funds Percentage Change</b>	<b>-17.6%</b>	<b>-0.4%</b>	<b>-0.6%</b>	<b>-6.0%</b>	<b>0.6%</b>	<b>16.0%</b>	<b>6.0%</b>	<b>5.3%</b>	<b>5.8%</b>	<b>7.2%</b>

**Gordon County, Georgia**  
**Chart-Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*



**Gordon County, Georgia**  
**Taxable Assessed Value and Estimated Actual Value of Property**  
**Last Ten Fiscal Years**

Amounts													
Fiscal Year	Residential Property	Commercial Property	Industrial Property	Agricultural Property	Conservation Use Property	Utility Property	Motor Vehicles and Mobile Homes	Other Property	Less: Tax Exempt Property	Total Taxable Assessed Value <sup>1</sup>	Total Direct Tax Rate <sup>2</sup>	Estimated Actual Value	Annual Percentage Change
2009	\$ 690,766,748	\$ 385,645,458	\$ 440,818,077	\$ 129,683,324	\$ 153,641,019	\$ 36,873,153	\$ 135,972,834	\$ 7,878,685	\$ 212,834,755	\$ 1,768,444,543	9.528	\$ 4,421,111,358	10.2%
2010	826,895,768	405,765,045	402,251,234	177,960,314	215,132,430	36,929,021	142,776,960	11,389,874	274,128,832	1,944,971,814	8.815	4,862,429,535	10.0%
2011	798,685,172	424,946,353	332,079,493	167,104,713	221,040,162	36,919,005	126,788,530	11,673,669	272,489,971	1,846,747,126	8.919	4,616,867,815	-5.1%
2012	665,618,977	415,044,941	304,937,927	133,682,959	159,497,587	43,182,304	125,180,424	10,705,153	218,110,298	1,639,739,974	9.800	4,099,349,935	-11.2%
2013	664,220,497	430,460,004	304,357,706	136,418,429	157,837,410	41,514,485	126,780,023	8,048,631	216,322,653	1,653,314,532	9.800	4,133,286,330	0.8%
2014	659,398,568	301,769,799	442,888,304	136,484,277	157,448,514	42,773,279	131,857,248	8,429,092	220,026,503	1,661,022,578	9.800	4,152,556,445	0.5%
2015	661,793,819	309,959,792	470,021,102	135,368,916	162,095,928	47,578,348	109,622,638	6,900,983	263,190,734	1,640,150,792	9.747	4,100,376,980	-1.3%
2016	690,976,368	345,149,235	463,440,411	132,700,653	170,935,013	47,827,310	81,441,086	8,071,890	278,175,290	1,662,366,676	9.930	4,155,916,690	1.4%
2017	707,617,502	323,855,018	578,766,543	133,234,063	158,509,783	50,438,578	64,325,949	7,801,889	338,264,452	1,686,284,873	9.853	4,215,712,183	1.4%
2018	721,001,854	331,065,739	567,982,835	134,270,778	159,085,612	50,836,258	51,794,055	7,913,966	356,864,074	1,667,087,023	9.829	4,167,717,558	-1.1%
% Increase Over Ten Years	4%	-14%	29%	4%	4%	38%	-62%	0%	68%	-6%		-6%	
Percentages of Total													
2009	34.9%	19.5%	22.2%	6.5%	7.8%	1.9%	6.9%	0.4%	12.0%	88.0%			
2010	37.3%	18.3%	18.1%	8.0%	9.7%	1.7%	6.4%	0.5%	14.1%	85.9%			
2011	37.7%	20.1%	15.7%	7.9%	10.4%	1.7%	6.0%	0.6%	14.8%	85.2%			
2012	35.8%	22.3%	16.4%	7.2%	8.6%	2.3%	6.7%	0.6%	13.3%	86.7%			
2013	35.5%	23.0%	16.3%	7.3%	8.4%	2.2%	6.8%	0.4%	13.1%	86.9%			
2014	35.1%	16.0%	23.5%	7.3%	8.4%	2.3%	7.0%	0.4%	13.2%	86.8%			
2015	34.8%	16.3%	24.7%	7.1%	8.5%	2.5%	5.8%	0.4%	16.0%	84.0%			
2016	35.6%	17.8%	23.9%	6.8%	8.8%	2.5%	4.2%	0.4%	16.7%	83.3%			
2017	35.0%	16.0%	28.6%	6.6%	7.8%	2.5%	3.1%	0.4%	20.1%	79.9%			
2018	35.6%	16.4%	28.1%	6.6%	7.9%	2.5%	2.5%	0.4%	21.4%	78.6%			

**Source:**

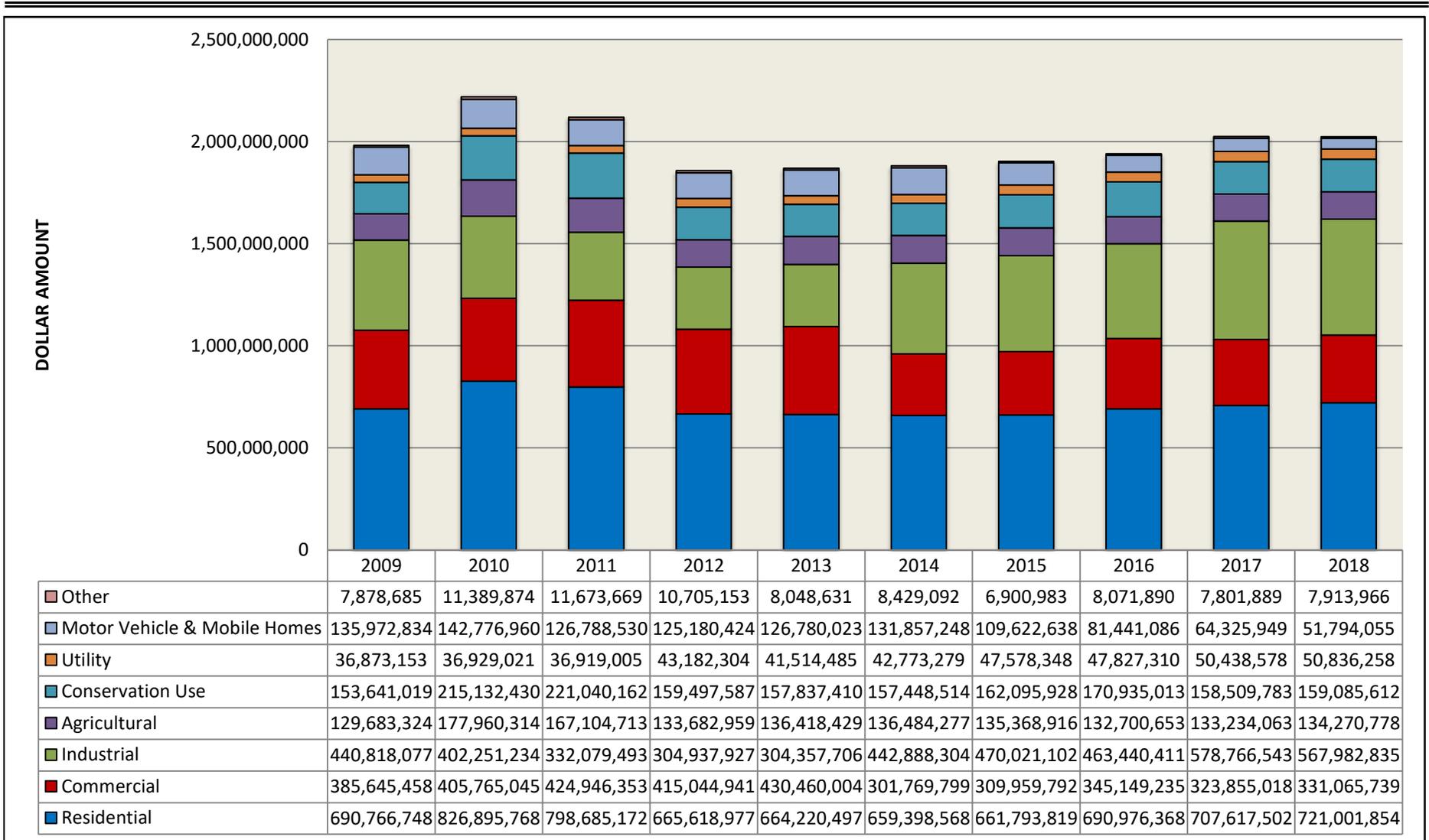
<sup>1</sup> Georgia Department of Revenue, Tax Digest Consolidation Summary

**Notes:**

<sup>1</sup> All property is assessed at 40% of fair market value.

<sup>2</sup> Tax rates expressed in rate per \$1,000.

**Gordon County, Georgia**  
*Chart-Taxable Assessed Value - Before Tax Exempt Property*  
*Last Ten Fiscal Years*



**Gordon County, Georgia**  
*Direct, Overlapping and Underlying Property Tax Rates*  
*Last Ten Fiscal Years*  
*(rate per \$1,000 of assessed taxable value)*

<u>Fiscal Year</u>	<u>Direct</u>	<u>Overlapping</u>	<u>Underlying Rates</u> <sup>1</sup>				
	<u>County Rate</u>	<u>State of Georgia</u> <sup>2</sup>	<u>City of Calhoun</u>	<u>City of Calhoun Schools</u> <sup>3</sup>	<u>City of Fairmont</u>	<u>City of Plainville</u>	<u>Gordon County Schools</u>
2009	9.528	0.250	1.615	14.080	5.880	6.940	17.500
2010	8.815	0.250	1.591	13.865	5.093	6.940	15.266
2011	8.919	0.250	1.591	13.865	5.000	5.500	15.611
2012	9.800	0.250	1.591	16.012	5.000	5.500	19.228
2013	9.800	0.200	1.980	17.762	5.000	5.500	19.309
2014	9.800	0.150	1.980	17.813	6.000	5.500	19.406
2015	9.747	0.100	1.980	17.985	6.500	5.500	19.274
2016	9.930	0.050	1.980	17.985	5.993	5.500	20.000
2017	9.853	-	1.980	17.985	5.979	5.500	19.850
2018	9.829	-	1.980	17.985	5.986	5.500	19.807

**Source:**

<sup>1</sup> Georgia Department of Revenue, Property Tax Division

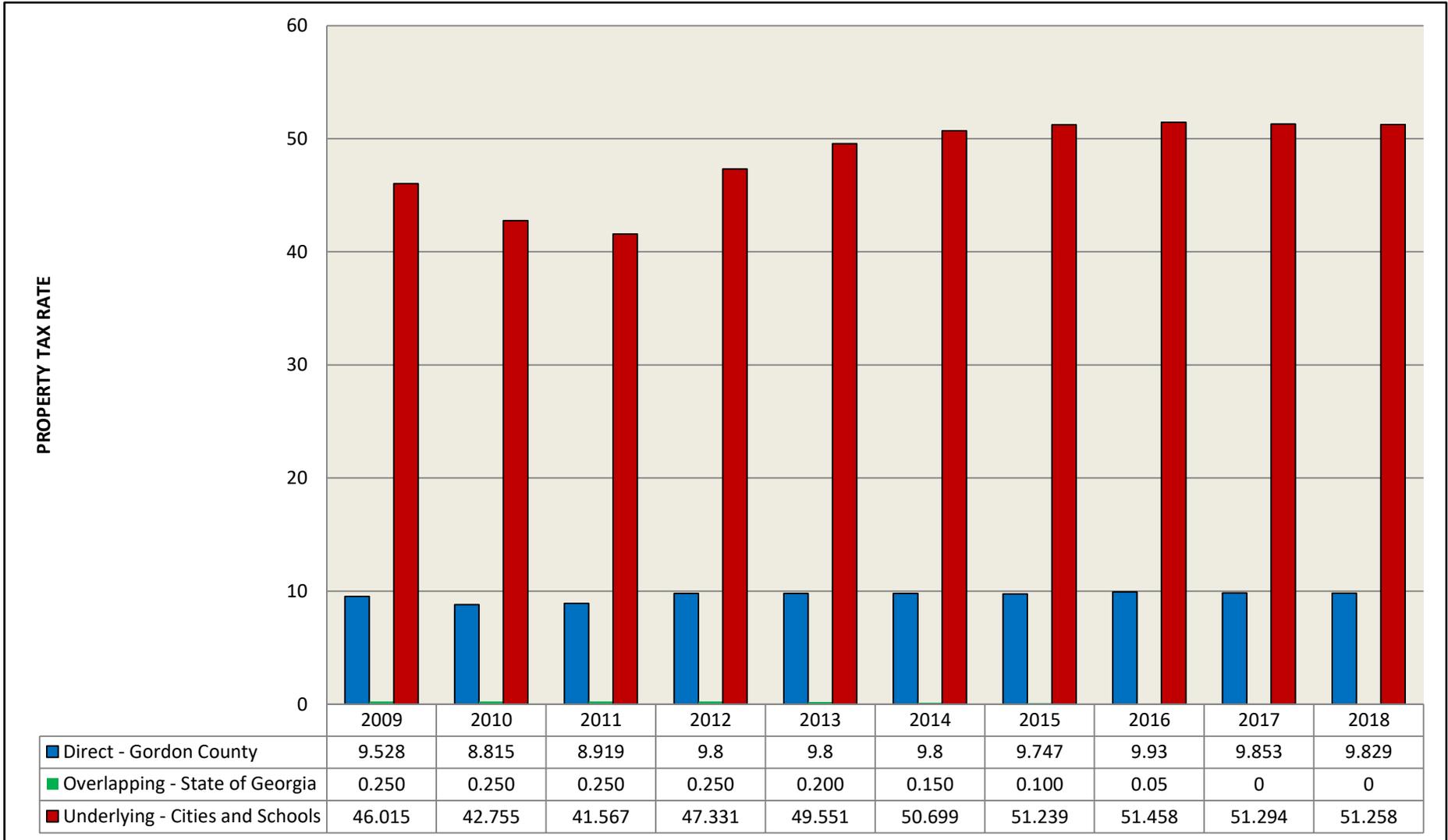
**Notes:**

<sup>1</sup> Underlying rates are those of the City of Calhoun, City of Calhoun Schools, City of Fairmont, City of Plainville, and the Gordon County Schools that apply to property owners within Gordon County.

<sup>2</sup> The State of Georgia levies a tax on each county's taxable property to help finance their certification of each Georgia County's tax digests.

<sup>3</sup> The City of Calhoun levies the property taxes for the City school system.

**Gordon County, Georgia**  
*Chart-Direct, Overlapping and Underlying Property Tax Rates*  
*Last Ten Fiscal Years*  
*(rate per \$1,000 of assessed taxable value)*



**Gordon County, Georgia**  
**Property Tax Levies and Collections**  
**Last Ten Fiscal Years**  
*(cash basis of accounting)*

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected Within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date		Total Uncollected Taxes	
		Amount	Percentage of Levy		Amount	Percentage of Levy	Amount	Percentage of Levy
2009	\$ 16,849,740	\$ 14,430,613	85.64%	\$ 2,370,019	\$ 16,800,632	99.71%	\$ 49,108	0.29%
2010	17,144,927	14,667,995	85.55%	2,413,577	17,081,572	99.63%	63,355	0.37%
2011	16,471,138	14,441,595	87.68%	1,968,305	16,409,900	99.63%	61,238	0.37%
2012	16,069,452	14,453,635	89.94%	1,551,270	16,004,905	99.60%	64,547	0.40%
2013	16,202,482	14,576,729	89.97%	1,558,737	16,135,466	99.59%	67,016	0.41%
2014	16,278,022	14,596,527	89.67%	1,597,709	16,194,236	99.49%	83,786	0.51%
2015	15,986,550	14,470,166	90.51%	1,399,864	15,870,030	99.27%	116,520	0.73%
2016	16,507,301	15,346,797	92.97%	964,395	16,311,192	98.81%	196,109	1.19%
2017	16,614,965	15,363,464	92.47%	949,568	16,313,032	98.18%	301,933	1.82%
2018	16,385,798	15,621,620	95.34%	-	15,621,620	95.34%	764,178	4.66%

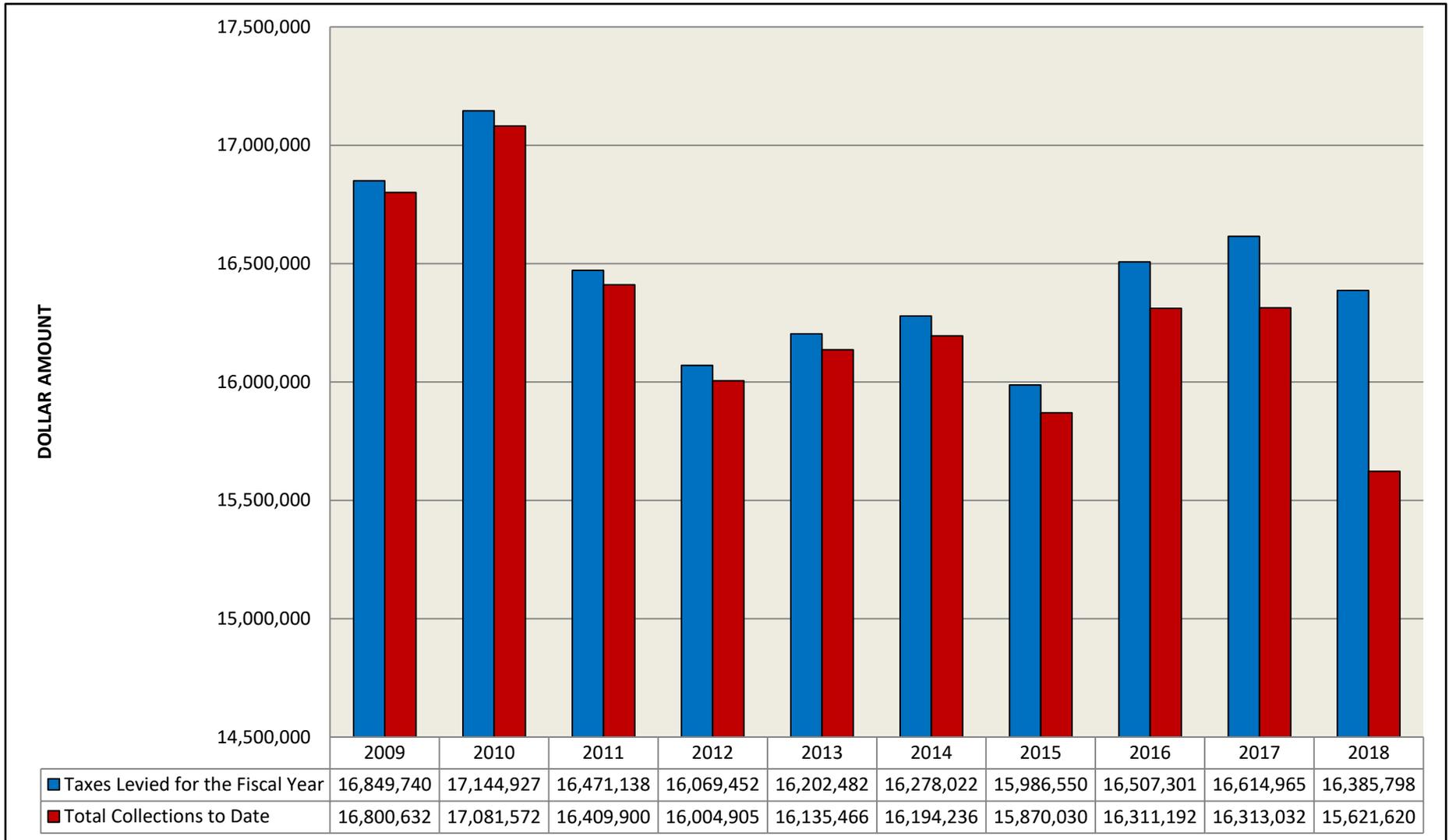
**Source:**

Gordon County Tax Commissioner's Office.

**Note:**

<sup>1</sup> The amounts reported in the uncollected taxes column are cumulative totals for all tax levies as of the end of each fiscal year.

**Gordon County, Georgia**  
**Chart-Property Tax Levies and Collections**  
*Last Ten Fiscal Years*  
*(cash basis of accounting)*



**Gordon County, Georgia**  
**Principal Property Taxpayers**  
*Fiscal Years Ended June 30, 2018 and 2009*

<b>2018</b>				<b>2009</b>			
<b>Principal Taxpayer</b>	<b>Taxable Assessed Value</b>	<b>Rank</b>	<b>Percentage of Total Taxable Assessed Value</b>	<b>Principal Taxpayer</b>	<b>Taxable Assessed Value</b>	<b>Rank</b>	<b>Percentage of Total Taxable Assessed Value</b>
Shaw Industries Group Inc.	\$ 127,279,718	1	7.63%	Shaw Industries Group Inc.	\$ 72,721,116	1	3.72%
Mohawk Industries	102,528,875	2	6.15%	Aladdin Manufacturing Corp.	45,655,674	2	2.33%
LG Hausys America Inc.	19,764,638	3	1.19%	Faus Group Inc.	34,846,980	3	1.78%
Engineered Floors LLC	19,707,101	4	1.18%	Kobelco Construction	33,044,732	4	1.69%
Manning Mills Inc.	15,405,203	5	0.92%	Mohawk Industries	32,348,259	5	1.65%
Aladdin Manufacturing Corp.	14,499,824	6	0.87%	Mannington Commercial	16,870,472	6	0.86%
Fieldturf USA	14,163,353	7	0.85%	Pine Hall Brick Inc.	12,274,985	7	0.63%
North Georgia EMC	12,914,894	8	0.77%	Springbank LLC	10,777,242	8	0.55%
Mohawk Industries (ARC Plants)	12,681,937	9	0.76%	Mohawk Industries (ARC Plants)	9,055,884	9	0.46%
Apache Mills Inc.	12,441,384	10	0.75%	North Georgia EMC	8,983,945	10	0.46%
Total Principal Taxpayers	351,386,927		21.08%		276,579,289		14.14%
All Other Taxpayers	1,315,700,096		78.92%		1,679,688,220		85.86%
Total	\$ 1,667,087,023		100.00%		\$ 1,956,267,509		100.00%

**Source:**

Gordon County Tax Commissioner's Office

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**Gordon County, Georgia**  
*Direct, Overlapping and Underlying Sales Tax Rates*  
*Last Ten Fiscal Years*

<b>Fiscal Year</b>	<b>Direct Gordon County</b>		<b>Overlapping State of Georgia</b>	<b>Underlying Gordon County Schools<sup>2</sup></b>	<b>Total Direct, Overlapping and Underlying Rate</b>
	<b>LOST</b>	<b>SPLOST<sup>1&amp;3</sup></b>			
2009	1.00%	1.00%	4.00%	1.00%	7.00%
2010	1.00%	1.00%	4.00%	1.00%	7.00%
2011	1.00%	1.00%	4.00%	1.00%	7.00%
2012	1.00%	1.00%	4.00%	1.00%	7.00%
2013	1.00%	1.00%	4.00%	1.00%	7.00%
2014	1.00%	1.00%	4.00%	1.00%	7.00%
2015	1.00%	1.00%	4.00%	1.00%	7.00%
2016	1.00%	1.00%	4.00%	1.00%	7.00%
2017	1.00%	1.00%	4.00%	1.00%	7.00%
2018	1.00%	1.00%	4.00%	1.00%	7.00%

**Source:**

<sup>1</sup> Georgia Department of Revenue, Sales and Use Tax Division.

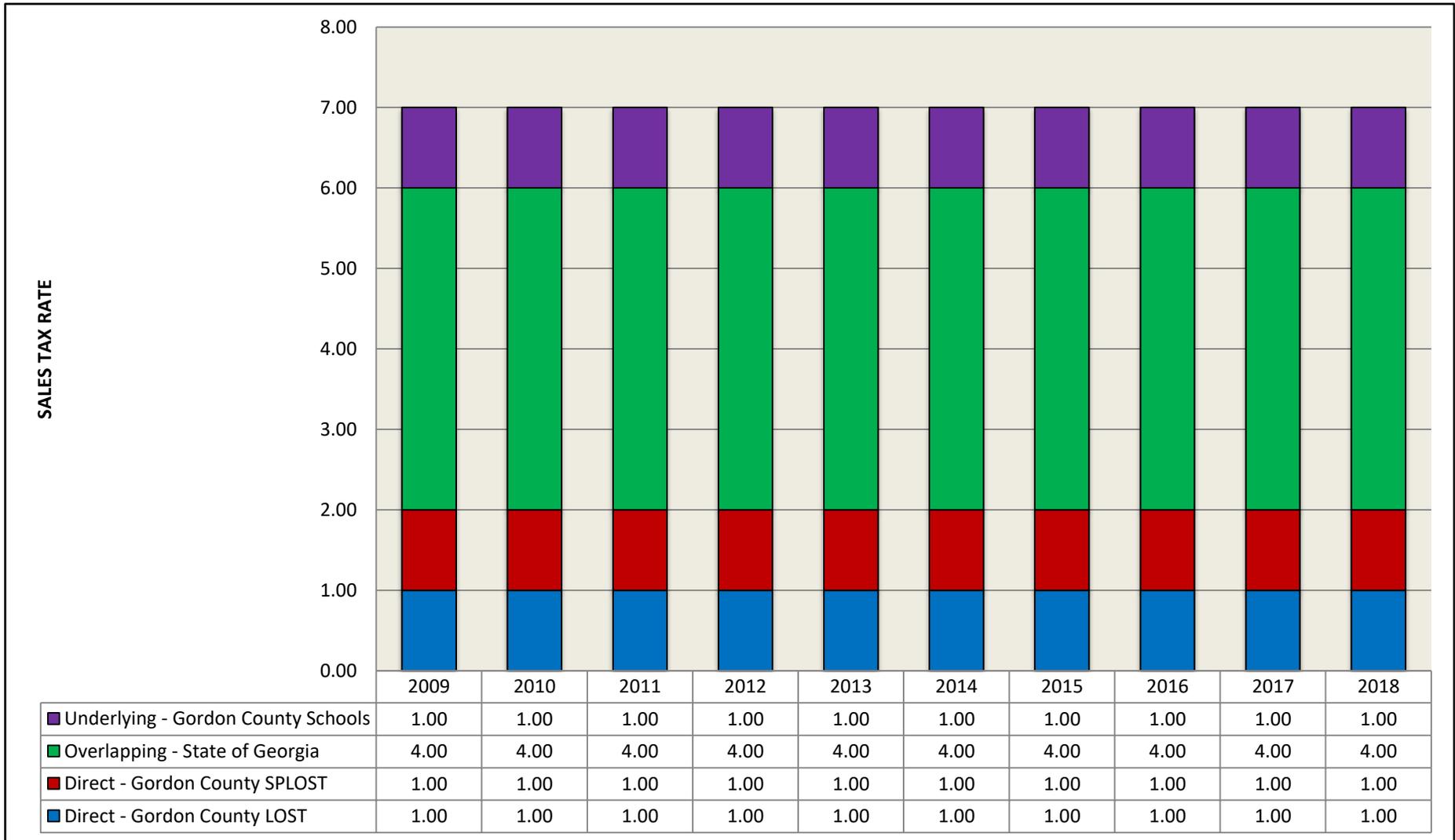
**Notes:**

<sup>1</sup> The previous two special purpose local option sales taxes was approved effective April 1, 2001 and expired March 31, 2006, approved effective April 1, 2006 and expired March 31, 2012, and approved effective April 1, 2012 and expired March 31, 2018.

<sup>2</sup>Effective January 1, 2004, the Gordon County Board of Education began levying a 1% education special purpose sales tax. The current tax was approved effective July 1, 2017 and expires June 30, 2022.

<sup>3</sup> The current special purpose local option sales tax was approved effective April 1, 2018 and expires March 31, 2024.

**Gordon County, Georgia**  
*Chart-Direct, Overlapping and Underlying Sales Tax Rates*  
*Last Ten Fiscal Years*



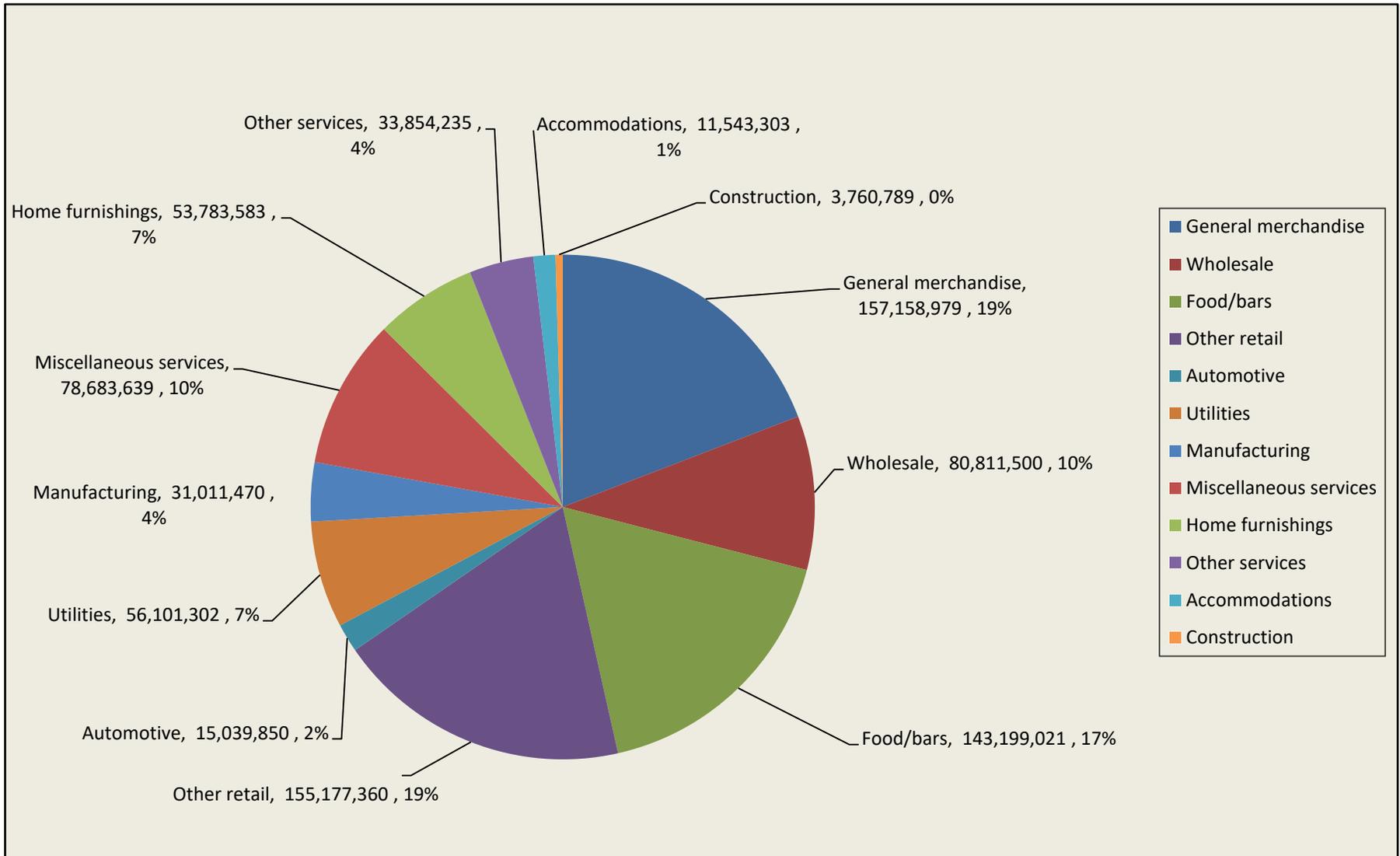
**Gordon County, Georgia**  
**Taxable Sales by Category**  
**Calendar Year**

Category:	2008		2009		2010		2011		2012		2013		2014		2015		2016		2017	
	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
NAICS codes																				
General merchandise			\$ 165,009,085	20.23%	\$ 159,810,958	19.21%	\$150,726,327	17.96%	\$162,152,035	18.39%	\$166,046,005	19.92%	\$164,123,993	19.44%	\$166,940,088	20.57%	\$153,738,305	19.49%	\$157,158,979	19.16%
Wholesale			74,397,977	9.12%	134,101,103	16.13%	120,551,365	14.36%	124,424,295	14.21%	131,449,880	15.77%	124,802,770	14.79%	104,266,683	12.84%	78,504,350	9.94%	80,811,500	9.85%
Food/bars			114,968,896	14.09%	109,287,805	13.14%	106,969,981	12.75%	105,678,640	11.98%	114,121,750	13.69%	121,534,729	14.40%	130,678,975	16.10%	139,742,331	17.71%	143,199,021	17.46%
Other retail			85,951,003	10.54%	98,120,054	11.80%	158,443,411	18.88%	161,778,163	18.35%	160,151,527	19.21%	156,900,803	18.59%	142,796,890	17.59%	131,741,106	16.70%	155,177,360	18.92%
Automotive			61,769,180	7.57%	82,437,277	9.91%	107,167,095	12.77%	108,687,062	12.33%	47,649,200	5.72%	14,857,045	1.76%	14,061,430	1.73%	14,959,618	1.90%	15,039,850	1.83%
Utilities			89,024,099	10.91%	70,070,380	8.43%	53,701,051	6.40%	56,216,313	6.37%	72,160,597	8.66%	83,547,970	9.90%	71,887,245	8.85%	59,688,911	7.57%	56,101,302	6.85%
Manufacturing			106,428,249	13.05%	61,702,722	7.42%	30,915,366	3.68%	41,003,958	4.65%	20,647,441	2.48%	36,071,458	4.27%	32,008,549	3.94%	30,314,400	3.84%	31,011,470	3.78%
Miscellaneous services			46,749,549	5.73%	55,350,997	6.66%	51,320,508	6.12%	51,969,154	5.89%	58,830,740	7.06%	65,772,985	7.79%	65,232,580	8.04%	77,012,044	9.76%	78,683,639	9.59%
Home furnishings			51,269,676	6.28%	38,867,124	4.67%	31,769,995	3.79%	35,136,136	3.98%	37,314,307	4.48%	44,238,743	5.24%	50,077,274	6.17%	51,199,510	6.49%	53,783,583	6.56%
Other services			10,967,548	1.34%	13,940,083	1.68%	19,996,879	2.38%	27,587,821	3.13%	17,133,357	2.05%	22,242,610	2.64%	20,845,999	2.57%	38,755,144	4.91%	33,854,235	4.13%
Accommodations			8,134,834	1.00%	6,637,362	0.80%	6,168,429	0.73%	6,287,902	0.71%	6,814,726	0.81%	7,040,519	0.83%	9,303,836	1.15%	10,175,142	1.29%	11,543,303	1.41%
Construction			1,157,038	0.14%	1,228,360	0.15%	1,523,562	0.18%	905,255	0.10%	1,359,056	0.15%	2,912,118	0.35%	3,629,179	0.45%	3,175,798	0.40%	3,760,789	0.46%
SIC codes																				
Food	\$248,033,221	26.46%																		
General	128,337,853	13.69%																		
Automotive	181,476,183	19.36%																		
Utilities	104,754,382	11.18%																		
Home	56,555,421	6.03%																		
Lumber	36,407,673	3.88%																		
Miscellaneous	49,024,559	5.24%																		
Apparel	44,186,632	4.71%																		
Manufacturing	37,229,008	3.97%																		
Miscellaneous	51,318,460	5.48%																		
<b>Total</b>	<b>\$937,323,392</b>	<b>100.00%</b>	<b>\$ 815,827,134</b>	<b>100.00%</b>	<b>\$ 831,554,225</b>	<b>100.00%</b>	<b>\$839,253,969</b>	<b>100.00%</b>	<b>\$881,826,734</b>	<b>100.09%</b>	<b>\$833,678,586</b>	<b>100.00%</b>	<b>\$844,045,743</b>	<b>100.00%</b>	<b>\$811,728,728</b>	<b>100.00%</b>	<b>\$789,006,659</b>	<b>100.00%</b>	<b>\$820,125,031</b>	<b>100.00%</b>
Dollar increase from previous year	\$ 14,598,021		\$ (121,496,258)		\$ 15,727,091		\$ 7,699,744		\$ 42,572,765		\$ (48,148,148)		\$ 10,367,157		\$ (32,317,015)		\$ (22,722,069)		\$ 31,118,372	
Percent increase from previous year	1.58%		-12.96%		1.93%		0.93%		5.07%		-5.46%		1.24%		-3.83%		-2.80%		3.94%	

Source: Georgia Department of Revenue

Note: Beginning in calendar year 2009, the Georgia Department of Revenue changed their classifications of sales.

**Gordon County, Georgia**  
*Chart-Taxable Sales by Category*  
 Calendar Year - 2017



**Gordon County, Georgia**  
*Ratios of Total Debt Outstanding by Type*  
*Last Ten Fiscal Years*

Fiscal Year	Governmental Activities			Percentage of Personal Income	Population	Total Debt Per Capita
	Capital Leases	Notes Payable	Total <sup>3</sup>			
2009	\$ 28,544,617	-	\$ 28,544,617	1.96%	54,945 <sup>1</sup>	520
2010	23,986,004	-	23,986,004	1.65%	55,186 <sup>1</sup>	435
2011	19,409,670	-	19,409,670	1.28%	55,621 <sup>1</sup>	349
2012	14,532,116	-	14,532,116	0.94%	55,766 <sup>1</sup>	261
2013	10,337,228	-	10,337,228	0.63%	55,757 <sup>1</sup>	185
2014	9,776,749	-	9,776,749	0.57%	56,047 <sup>1</sup>	174
2015	9,275,254	-	9,275,254	0.52%	56,574 <sup>1</sup>	164
2016	10,480,684	-	10,480,684	0.57%	56,904 <sup>1</sup>	184
2017	8,837,300	-	8,837,300	0.47%	57,089 <sup>1</sup>	155
2018	8,179,997	-	8,179,997	0.42%	57,314 <sup>2</sup>	143

**Sources:**

<sup>1</sup> U.S. Census Bureau

<sup>2</sup> Trend analysis

**Note:**

<sup>3</sup> Details regarding the County's outstanding debt can be found in the notes to the basic financial statements.

**Gordon County, Georgia**  
*Direct and Overlapping Debt*  
 June 30, 2018

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable <sup>4</sup></u>	<u>Estimated Share of Overlapping Debt</u>
<b>Debt Repaid With Property Taxes and Sales Taxes</b>			
<b>Overlapping Debt<sup>3</sup></b>			
Gordon County Board of Education <sup>1</sup>	\$ 22,245,000	100.0%	\$ 22,245,000
City of Calhoun <sup>2</sup>	33,000,000	100.0%	<u>33,000,000</u>
<b>Total Overlapping Debt</b>			<u>55,245,000</u>
<b>County Direct Debt</b>			
Debt repaid with property taxes	8,179,997	100.0%	<u>8,179,997</u>
<b>Total County Direct Debt</b>			<u>8,179,997</u>
<b>Total Direct and Overlapping Debt</b>			<u>\$ 63,424,997</u>

**Sources:**

<sup>1</sup> Gordon County Board of Education

<sup>2</sup> City of Calhoun

**Notes:**

<sup>3</sup> Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the County.

<sup>4</sup> For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using assessed property values. Applicable percentages were estimated by determining the portion of another government unit's assessed value that is within the County's boundaries and dividing it by each unit's total assessed value.

**Gordon County, Georgia**  
**Legal Debt Margin Information**  
**Last Ten Fiscal Years**

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
<b>Assessed Value-Bond Digest</b>	\$ 1,981,279,298	\$ 2,219,100,646	\$ 2,119,237,097	\$ 1,857,850,272	\$ 1,869,637,185	\$ 1,881,049,081	\$ 1,903,341,526	\$ 1,940,541,966	\$ 2,024,549,325	\$ 2,023,951,097
<b>Legal Debt Margin</b>										
Debt limit (10% of assessed value)	\$ 198,127,930	\$ 221,910,065	\$ 211,923,710	\$ 185,785,027	\$ 186,963,719	\$ 188,104,908	\$ 190,334,153	\$ 194,054,197	\$ 202,454,933	\$ 202,395,110
Debt applicable to limit:										
General obligation bonds	-	-	-	-	-	-	-	-	-	-
Less: Amount reserved for repayment of general obligation debt	-	-	-	-	-	-	-	-	-	-
Total debt applicable to limit	-	-	-	-	-	-	-	-	-	-
Legal debt margin	\$ 198,127,930	\$ 221,910,065	\$ 211,923,710	\$ 185,785,027	\$ 186,963,719	\$ 188,104,908	\$ 190,334,153	\$ 194,054,197	\$ 202,454,933	\$ 202,395,110
As a percentage of debt limit	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

**Note:**

<sup>1</sup> Under Article 9, Section 5, Paragraph 1 of the State of Georgia Constitution, the County's outstanding general obligation debt should not exceed 10% of the assessed valuation of taxable property within the County.

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**Gordon County, Georgia**  
*Demographic and Economic Statistics*  
*Last Ten Years*

Year	Population	(thousands of dollars) Personal Income	Per Capita Income	Median Age	School Enrollment	Unemployment Rate
2009	54,945 <sup>1</sup>	\$ 1,459,435 <sup>2</sup>	\$ 26,562 <sup>2</sup>	35.0 <sup>1</sup>	7,012 <sup>3</sup>	13.6% <sup>4-6</sup>
2010	55,186 <sup>1</sup>	1,452,161 <sup>2</sup>	26,303 <sup>2</sup>	36.0 <sup>1</sup>	6,815 <sup>3</sup>	12.6% <sup>4</sup>
2011	55,621 <sup>1</sup>	1,514,068 <sup>2</sup>	27,294 <sup>2</sup>	36.4 <sup>1</sup>	6,924 <sup>3</sup>	11.7% <sup>4</sup>
2012	55,766 <sup>1</sup>	1,551,038 <sup>2</sup>	27,859 <sup>2</sup>	36.8 <sup>1</sup>	6,974 <sup>3</sup>	10.9% <sup>4</sup>
2013	55,757 <sup>1</sup>	1,634,686 <sup>2</sup>	29,350 <sup>2</sup>	37.2 <sup>1</sup>	6,810 <sup>3</sup>	10.2% <sup>4</sup>
2014	56,047 <sup>1</sup>	1,707,857 <sup>2</sup>	30,607 <sup>2</sup>	37.5 <sup>1</sup>	6,860 <sup>3</sup>	8.5% <sup>4</sup>
2015	56,574 <sup>1</sup>	1,788,823 <sup>2</sup>	31,760 <sup>2</sup>	37.8 <sup>1</sup>	6,771 <sup>3</sup>	6.2% <sup>4</sup>
2016	56,904 <sup>1</sup>	1,834,267 <sup>2</sup>	32,234 <sup>2</sup>	37.9 <sup>1</sup>	6,772 <sup>3</sup>	5.6% <sup>4</sup>
2017	57,089 <sup>1</sup>	1,884,157 <sup>5</sup>	33,004 <sup>5</sup>	38.1 <sup>1</sup>	6,727 <sup>3</sup>	5.2% <sup>4</sup>
2018	57,314 <sup>5</sup>	1,943,349 <sup>5</sup>	33,907 <sup>5</sup>	38.8 <sup>5</sup>	6,731 <sup>3</sup>	4.1% <sup>4</sup>

**Sources:**

<sup>1</sup> U.S. Census Bureau

<sup>2</sup> U.S. Department of Commerce-Bureau of Economic Analysis

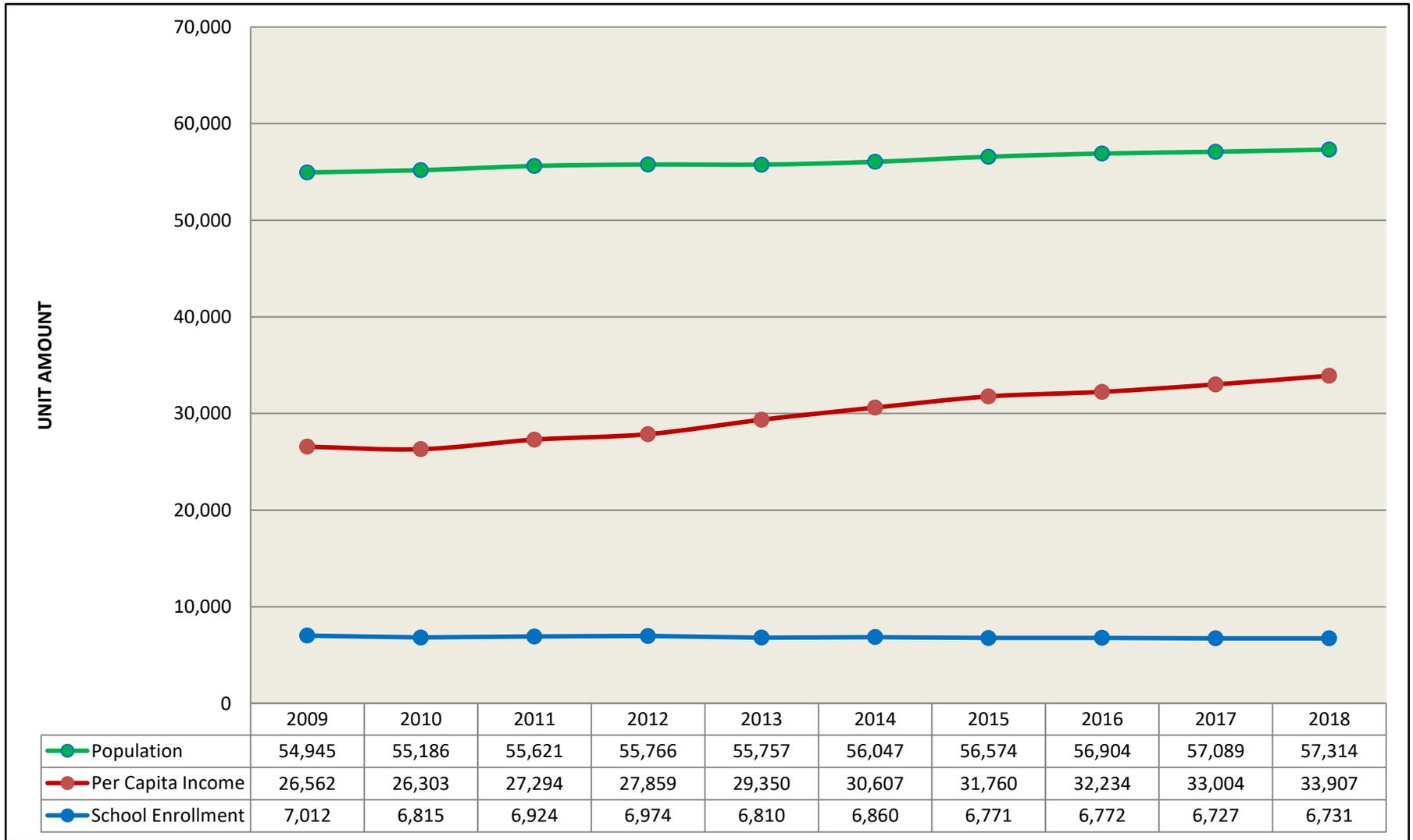
<sup>3</sup> Gordon County Board of Education

<sup>4</sup> Georgia Department of Labor

<sup>5</sup> Trend analysis

<sup>6</sup> This major increase relates to the nationwide recession.

**Gordon County, Georgia**  
*Chart-Population, Per Capita Income and School Enrollment*  
*Last Ten Years*



**Gordon County, Georgia**  
**Principal Employers**  
*For the Fiscal Years Ended June 30, 2018 and 2009*

<u>Employer</u>	<u>2018</u>			<u>Employer</u>	<u>2009</u>		
	<u>Number of Employees</u>	<u>Rank</u>	<u>Percentage of Total County Employment</u>		<u>Number of Employees</u>	<u>Rank</u>	<u>Percentage of Total County Employment</u>
Mohawk Industries	3,200	1	11.74%	Mohawk Industries	2,352	1	9.14%
Gordon Hospital	1,172	2	4.30%	Shaw Industries	1,356	2	5.27%
Shaw Industries Group	955	3	3.50%	Gordon County Schools	965	3	3.75%
Gordon County Schools	820	4	3.01%	Gordon Hospital	605	4	2.35%
Apache Mills	700	5	2.57%	Mannington	590	5	2.29%
Mannington	651	6	2.39%	Calhoun City Schools	408	6	1.58%
Engineered Floors, LLC	608	7	2.23%	Gordon County Government	404	7	1.57%
Calhoun City Schools	453	8	1.66%	Apache Mills	387	8	1.50%
Gordon County Government	415	9	1.52%	Beaulieu Group	374	9	1.45%
Calhoun City Government	290	10	1.06%	Calhoun City Government	355	10	1.38%
<b>Total Principal Employers</b>	9,264		34.00%	<b>Total Principal Employers</b>	7,796		30.28%
<b>Other Employers</b>	17,985		66.00%	<b>Other Employers</b>	17,948		69.72%
<b>Total Employment</b>	27,249		100.00%	<b>Total Employment</b>	25,744		100.00%

**Sources:**

<sup>1</sup> Gordon County Chamber of Commerce

<sup>2</sup> Georgia Department of Labor

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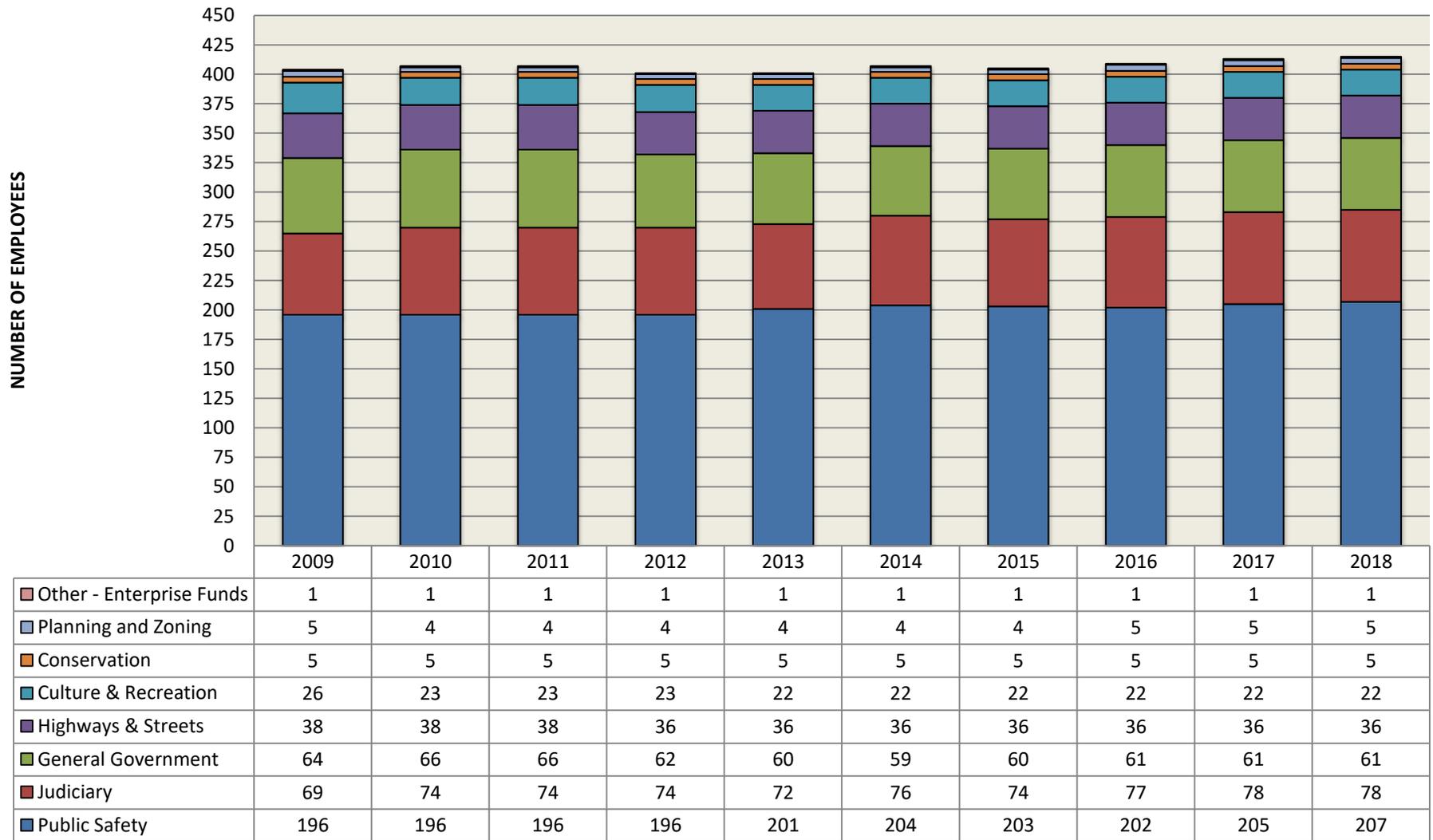
**Gordon County, Georgia**  
**County Employees by Function/Program**  
**Last Ten Fiscal Years**

Function/program	Fiscal Year Ended June 30,									
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
<b>General Government</b>										
Board of Commissioners		5	5	5	5	5	5	5	5	5
County Attorney		1	1	1	1	1	0	0	1	1
County Clerk		1	1	1	1	1	1	1	1	1
Human Resources		2	2	2	2	2	2	2	2	2
Finance		7	7	7	7	7	7	7	7	7
Information Technology		3	3	3	3	3	3	3	3	3
GIS		1	1	1	1	1	1	1	1	1
Administration		4	4	4	3	3	3	3	3	4
Voter Registration		2	2	2	2	2	2	2	2	2
Tax Commissioner		15	15	15	13	13	13	13	14	14
Tax Assessor		11	13	13	13	11	11	12	11	11
Buildings and Grounds		5	5	5	5	5	5	5	5	5
Fleet Management		7	7	7	6	6	6	6	6	6
<b>Total General Government</b>		<b>64</b>	<b>66</b>	<b>66</b>	<b>62</b>	<b>60</b>	<b>59</b>	<b>60</b>	<b>61</b>	<b>61</b>
<b>Judiciary</b>										
Victim Advocacy		2	2	2	2	3	3	3	3	3
Probate Court		5	5	5	5	5	5	6	6	6
Juvenile Court		7	7	7	7	8	8	8	8	8
Superior Court		22	26	26	26	27	24	24	24	24
Magistrate Court		10	10	10	10	9	10	10	10	11
Clerk of Superior Court		11	12	12	12	11	11	11	12	12
District Attorney		12	12	12	12	12	13	14	14	14
<b>Total Judiciary</b>		<b>69</b>	<b>74</b>	<b>74</b>	<b>74</b>	<b>72</b>	<b>76</b>	<b>74</b>	<b>77</b>	<b>78</b>
<b>Public Safety</b>										
Sheriff's Department		67	71	73	76	76	77	77	76	78
Jail		54	50	48	46	46	48	48	48	48
Emergency Management		2	2	2	2	2	1	1	1	1
Animal Control		4	4	4	4	4	4	4	4	4
Coroner		3	3	3	3	3	3	3	3	3
Fire Department		44	44	44	43	48	48	48	48	51
E-911		22	22	22	22	22	22	22	22	22
<b>Total Public Safety</b>		<b>196</b>	<b>196</b>	<b>196</b>	<b>196</b>	<b>201</b>	<b>204</b>	<b>203</b>	<b>202</b>	<b>207</b>
<b>Highway &amp; Streets</b>										
Public Works		38	38	38	36	36	36	36	36	36
<b>Total Highway &amp; Streets</b>		<b>38</b>	<b>38</b>	<b>38</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>
<b>Culture &amp; Recreation</b>										
Senior Center		2	2	2	2	2	2	2	2	2
Salacoa Creek Park		10	8	8	8	8	8	8	8	8
Recreation Department		14	13	13	13	12	12	12	12	12
<b>Total Culture &amp; Recreation</b>		<b>26</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>22</b>
<b>Conservation</b>										
County Extension Service		5	5	5	5	5	5	5	5	5
<b>Total Conservation</b>		<b>5</b>								
<b>Planning &amp; Zoning</b>										
Building, Planning, and Development		5	4	4	4	4	4	4	4	4
Ordinance Enforcement		-	-	-	-	-	-	1	1	1
<b>Total Planning &amp; Zoning</b>		<b>5</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Chert Mine</b>										
Chert Mine		1	1	1	1	1	1	1	1	1
<b>Total Chert Mine</b>		<b>1</b>								
<b>Total</b>		<b>404</b>	<b>407</b>	<b>407</b>	<b>401</b>	<b>401</b>	<b>407</b>	<b>405</b>	<b>409</b>	<b>413</b>

Source:

<sup>1</sup> County Human Resources Department

**Gordon County, Georgia**  
*Chart-County Employees by Function/Program*  
*Last Ten Fiscal Years*



**Gordon County, Georgia**  
*Operating Statistics by Function/Program*  
*Last Ten Fiscal Years*

<u>Function/program</u>	<u>Fiscal Year Ended June 30,</u>									
	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
Fire										
Emergency responses	2,960	2,900	2,817	2,050	1,980	2,127	3,251	3,464	3,318	3,502
Fires extinguished	202	218	217	192	203	272	252	231	406	204
Inspections	1,836	1,029	883	1,077	886	635	830	605	488	489
Refuse collection										
Refuse collected (tons per day)	740.16	656.4	604.68	739.48	603.95	536.84	612.49	652.24	858.14	1,310.77
Recyclables collected (tons per day)	8.39	9.93	31.65	43.6	33.87	36.93	7.43	5.85	0.61	0.70
Streets and highways										
Resurfacing (miles)	32.36	27.00	41.15	31.56	27.00	32.07	34.00	39.24	41.19	31.78
Library										
Volumes in collection	89,525	90,839	95,796	91,129	90,522	86,924	82,451	85,888	78,841	75,399
Total volumes borrowed	117,408	141,757	129,169	127,078	118,395	99,750	96,402	110,923	73,693	76,240

**Source:**

<sup>1</sup> Various County Departments.

**Gordon County, Georgia**  
*Capital Asset and Infrastructure Statistics by Function/Program*  
*Last Ten Fiscal Years*

<b>Function/program</b>	<b>Fiscal Year Ended June 30,</b>									
	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
Fire stations	11	11	11	11	11	11	11	11	11	11
Refuse collection										
Collection trucks	2	2	2	2	2	2	2	2	2	1
Streets and highways										
Streets (miles)	559	558.78	558.78	560.4	560.72	558.75	558.75	558.66	558.53	559.57
Parks and recreation										
Acreage	445	445	445	445	445	445	510	1,080.50	1,245.50	1,264.00

**Source:**

<sup>1</sup> Various County Departments.

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND  
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS  
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

To the Board of Commissioners  
Gordon County, Georgia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of Gordon County, Georgia, as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise Gordon County, Georgia's basic financial statements, and have issued our report thereon dated December 18, 2018. Our report includes a reference to other auditors who audited the financial statements of the Gordon County Health Department, as described in our report on Gordon County, Georgia's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Gordon County, Georgia's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Gordon County, Georgia's internal control. Accordingly, we do not express an opinion on the effectiveness of Gordon County, Georgia's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Gordon County, Georgia's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*A. M. Robbs & Company*

Calhoun, Georgia  
December 18, 2018

**Gordon County, Georgia**  
**Project Cost Schedule for Projects Constructed**  
**With Special Sales Tax Proceeds**  
**From Inception And For The Year Ended June 30, 2018**

Project	Original Estimated Cost	Sales Tax Proceeds	Non-Sales Tax Proceeds	Sales Tax Proceeds	Non-Sales Tax Proceeds	Total	Estimated Percent of Completion
		Expenditures Prior Years	Expenditures Prior Years	Expenditures Current Year	Expenditures Current Year		
2018 SPLOST Capital Project:							
Gordon County							
Roads and Bridges	17,900,000	-	-	-	-	-	0.00%
Multi-Use Facility	4,301,896	-	-	-	-	-	0.00%
Fire Station & Equip.	3,400,000	-	-	-	-	-	0.00%
Sheriff-Patrol Cars	2,400,000	-	-	-	-	-	0.00%
Admin Building-Renovation	1,600,000	-	-	-	-	-	0.00%
Evidence/Morgue Building	1,000,000	-	-	-	-	-	0.00%
E-911 Building & Equip.	899,507	-	-	-	-	-	0.00%
Greenway Trails Program	550,000	-	-	-	-	-	0.00%
Football Field - Rec. Dept	400,000	-	-	-	-	-	0.00%
Records Retention Building	350,000	-	-	-	-	-	0.00%
Sugar Valley Renovation	300,000	-	-	-	-	-	0.00%
Sonoraville Pavilion	250,000	-	-	-	-	-	0.00%
Camp/Beach Bathhouses	175,000	-	-	-	-	-	0.00%
Splash Pad - Rec. Dept	175,000	-	-	-	-	-	0.00%
City of Calhoun	11,262,486	-	-	312,846	-	312,846	2.78%
City of Calhoun-Peters St.	2,000,000	-	-	-	-	-	0.00%
City of Fairmount	575,293	-	-	15,980	-	15,980	2.78%
City of Fairmount - Sewer	100,000	-	-	-	-	-	0.00%
City of Resaca	605,779	-	-	16,826	-	16,826	2.78%
City of Resaca - Townhall	100,000	-	-	-	-	-	0.00%
City of Plainville	261,039	-	-	7,250	-	7,250	2.78%
<b>Total</b>	<b>\$ 48,606,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 352,902</b>	<b>\$ -</b>	<b>\$ 352,902</b>	<b>0.73%</b>
2012 SPLOST Capital Project:							
Gordon County							
Courthouse	\$ 12,000,000	\$ 78,884	\$ -	\$ 455,986	\$ -	\$ 534,870	4.46%
Roads and Bridges	7,605,698	4,697,652	-	929,364	-	5,627,016	73.98%
Fire Station & Equip.	4,500,000	1,908,877	-	1,969,759	-	3,878,636	86.19%
Health Department	3,200,000	-	-	50,287	-	50,287	1.57%
Public Safety-							
Communications*	2,800,000	2,637,290	-	-	-	2,637,290	94.19%
Parking Deck*	2,600,000	2,430,229	-	-	-	2,430,229	93.47%
Fire Hydrants	2,000,000	1,599,975	-	299,535	-	1,899,510	94.98%
Sheriff-Patrol Cars*	1,500,000	1,499,998	-	-	-	1,499,998	100.00%
Animal Shelter	1,500,000	17,690	-	368,035	-	385,725	25.72%
Senior Citizens Center	500,000	-	-	-	-	-	0.00%
Brookshire Park	400,000	-	-	-	-	-	0.00%
Library Expansion*	400,000	400,000	-	-	-	400,000	100.00%
City of Calhoun	9,621,049	7,469,931	-	1,072,988	-	8,542,919	88.79%
City of Calhoun-Peters St.	2,000,000	1,982,440	-	4,737	-	1,987,177	99.36%
City of Fairmount	508,154	412,264	-	66,992	-	479,256	94.31%
City of Resaca	338,769	272,972	-	43,567	-	316,539	93.44%
City of Plainville	203,262	163,784	-	26,140	-	189,924	93.44%
<b>Total</b>	<b>\$ 51,676,932</b>	<b>\$ 25,571,986</b>	<b>\$ -</b>	<b>\$ 5,287,390</b>	<b>\$ -</b>	<b>\$ 30,859,376</b>	<b>59.72%</b>

**Gordon County, Georgia**  
**Project Cost Schedule for Projects Constructed**  
**With Special Sales Tax Proceeds**  
**From Inception And For The Year Ended June 30, 2018**

Project	Original Estimated Cost	Sales Tax Proceeds	Non-Sales Tax Proceeds	Sales Tax Proceeds	Non-Sales Tax Proceeds	Total	Estimated Percent of Completion
		Expenditures Prior Years	Expenditures Prior Years	Expenditures Current Year	Expenditures Current Year		
2005 SPLOST Capital Project:							
Gordon County							
Judicial Complex*	\$ 25,000,000	\$ 25,000,000	\$ 4,347,305	\$ -	\$ -	\$ 29,347,305	117.39%
Fire Station*	1,500,000	1,500,000	714,444	-	-	2,214,444	147.63%
Courthouse*	1,000,000	953,230	46,770	-	-	1,000,000	100.00%
Roads and Bridges*	11,500,000	11,500,000	-	-	-	11,500,000	100.00%
Debt Service <sup>1</sup>	-	1,088,400	-	-	-	1,088,400	-
City of Calhoun*	10,234,297	10,533,189	-	-	-	10,533,189	102.92%
City of Resaca*	924,106	983,885	-	-	-	983,885	106.47%
City of Plainville*	256,696	316,474	-	-	-	316,474	123.29%
City of Fairmount*	821,427	881,205	-	-	-	881,205	107.28%
City of Ranger*	102,678	162,456	-	-	-	162,456	158.22%
<b>Total</b>	<b>\$ 51,339,204</b>	<b>\$ 52,918,839</b>	<b>\$ 5,108,519</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 58,027,358</b>	<b>113.03%</b>
Road Capital Project:							
Gordon County	\$ 11,375,000	\$ 12,266,365	\$ 1,862,265	\$ -	\$ -	\$ 14,128,630	124.21%
City of Calhoun*	4,025,000	4,267,785	-	-	-	4,267,785	106.03%
City of Resaca*	525,000	556,767	-	-	-	556,767	106.05%
City of Plainville	525,000	549,454	-	-	-	549,454	104.66%
City of Fairmount*	525,000	556,668	-	-	-	556,668	106.03%
City of Ranger	525,000	520,785	-	-	-	520,785	99.20%
<b>Total</b>	<b>\$ 17,500,000</b>	<b>\$ 18,717,824</b>	<b>\$ 1,862,265</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 20,580,089</b>	<b>117.60%</b>

\* Denotes completed project

<sup>1</sup> Excess SPLOST proceeds used to reduce existing County debt.

**Gordon County, Georgia**  
*Notes to Project Cost Schedule for Projects Constructed*  
*With Special Sales Tax Proceeds*  
*For the Year Ended June 30, 2018*

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The accompanying project cost schedule includes information required by state statute. This information is presented on the modified accrual basis of accounting, consistent with generally accepted accounting principles for government fund financial statements.

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