

## ROCKDALE COUNTY, GEORGIA COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019

Prepared by:

Rockdale County Department of Finance Rockdale County Administration & Services Building 958 Milstead Avenue, Room 300 Conyers, Georgia 30012

#### **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

FOR THE YEAR ENDED DECEMBER 31, 2019

Prepared by: Department of Finance

## COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED DECEMBER 31, 2019

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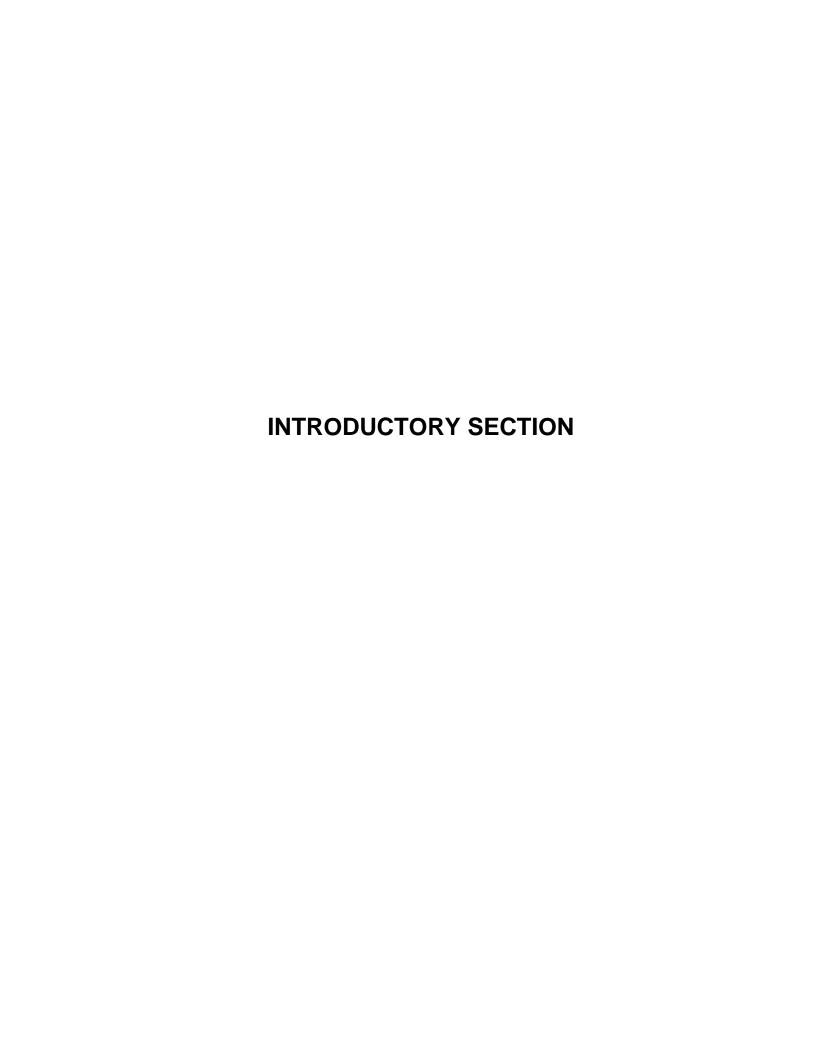
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June 29, 2020

Board of Commissioners and Citizens of Rockdale County Rockdale County, Georgia

The Comprehensive Annual Financial Report of Rockdale County, Georgia for the fiscal year ended December 31, 2019, is hereby submitted as mandated by both local ordinance and state statutes. These ordinances and statutes require that Rockdale County, Georgia issue an annual report on its financial position and activity and that this report be audited by an independent firm of certified public accountants. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rests with management. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of various funds, account groups, and component units of Rockdale County, Georgia. All disclosures necessary to enable the reader to gain an understanding of the County financial activities have been included.

The management of Rockdale County, Georgia is responsible for establishing and maintaining an effective internal control structure. In developing and evaluating Rockdale County, Georgia's accounting system, consideration is given to the adequacy of its system of internal control. We believe Rockdale County, Georgia's internal accounting controls adequately safeguard assets and provide reasonable assurance for proper recording of financial transactions.

This report has been prepared in accordance with State statutes set forth in an Act providing uniform standards for audits of municipalities and counties within the State of Georgia. The firm of Mauldin & Jenkins was selected to perform an annual audit, and a copy of the auditor's report is included in the financial section of this report.

As a recipient of federal and state financial assistance, Rockdale County, Georgia is also responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. The internal control structure is subject to periodic evaluation by the management of County. Information related to a Single Audit, including a schedule of expenditures of federal awards, the independent auditor's reports on internal controls and compliance with applicable laws and regulations, and a schedule of findings and questioned costs are included in the single audit report.

Accounting principles generally accepted in the United States of America ("GAAP") require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis ("MD&A"). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Rockdale County, Georgia MD&A can be found immediately following the report of the independent auditors.

#### **Profile of the County**

Rockdale County was created from parts of Henry and Newton counties in 1870. Its name was inspired by the granite strata underlying the surface soil in the area. From its population in 2000 of 70,576 to its current population estimate of 95,700, the County has experienced a growth change of 25,124. Rockdale County has one municipality, the City of Conyers.

#### BOARD OF COMMISSIONERS

OZ NESBITT SR., CHAIRMAN Sherri L. Washington., Commissioner Post I Dr. Doreen Williams, Commissioner Post II

> DEPARTMENT OF FINANCE ROSELYN MILLER, DIRECTOR TELEPHONE: 770-278-7555 FACSIMILE: 770-278-8910

Rockdale County is governed by a three-member Board of Commissioners, which includes a full time chairman and two part-time commissioners. Commission members are elected in partisan, at-large elections to serve staggered terms of four years each.

The Chairman of the board is the Chief Executive Officer of the county government and generally directs and controls administration and business operations of the County. Consistent with resolutions of the Board of Commissioners, the Chairman establishes rules and regulates purchasing services for all county departments, offices and agencies.

An organizational chart depicting the current structure associated with the management of the County is included in this introductory section.

The financial statements, schedules, and statistical tables included in this report pertain to all functions and funds directly under the control of Rockdale County Board of Commissioners. Also included are trust and agency funds administered and controlled by various elected or appointed officials which are not reported upon by any other entity. The Conyers-Rockdale Big Haynes Impoundment Authority and the Rockdale County Water and Sewerage Authority are reported as blended component units, and while legally separate from the County, are reported as if they were part of the primary government. The Conyers-Rockdale Library System and the Rockdale County Health Department are included in the financial statements as discretely presented component units.

#### **Local Economy**

The County of Rockdale enjoys a favorable economic environment and local indicators point to continued stability. The County's top ten principal employers, Golden State Foods, completed an expansion and added jobs to the Conyers-Rockdale community. The local economy is a well-balanced blend of retail trade, manufacturing, and health care and Social assistance.

Residential and commercial development in the area has spurred continuing growth. The County is a bedroom community for many who are employed in the metropolitan Atlanta area, and the historic district, "Olde Town Conyers," draws visitors to shop in its boutiques and visit its museums and gardens.

The collection of County revenues has stabilized, and the County has seen increased sales tax collections. Also, the County continues to focus on plans for economic development. Rockdale County has requested the assistance of the Institute of Government at the University of Georgia to assist with assessing current economic development efforts, facilitating community input, reviewing economic data, and ultimately developing a comprehensive economic development strategy for the County.

The feature film and television production industry are still a strong force in our local economy, and one of our major employers. The Resident is currently filming season 3 while both Legacies and Doom Patrol are in the middle of their 2nd season of filming. One of which is actively working to expand its presence with the planning for our first purposebuilt production facility. Other TV and Film productions are choosing Conyers-Rockdale for location work.

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> DEPARTMENT OF FINANCE ROSELYN MILLER, DIRECTOR TELEPHONE: 770-278-7555 FACSIMILE: 770-278-8910

#### **Long-Term Financial Planning**

The County has developed a strategic plan that will focus on areas of priority. This strategic plan will serve as the County's focused roadmap throughout 2020 and beyond. Public input was received to assist the County in developing this plan. The community's identification of the following five (5) critical areas of focus support Rockdale's quality of life and economic development. Infrastructure and Transportation, Economic Development, Quality of Life, Education, and Social Investment.

#### **Relevant Financial Policies**

Rockdale County operates under a set of fiscal policies, which establishes operational objectives and promotes continuity in fiscal decision-making, and long-term financial stability of the County. These policies cover financial areas in operating budget, reserve fund balances, accounting, auditing and financial reporting, and purchasing.

The County strives to maintain a minimum unassigned fund balance in its General Fund, which is 35% of the subsequent year's budgeted expenditures. This minimum fund balance is to protect against cash flow shortfalls related to timing of projected revenue receipts and to maintain a budget stabilization commitment. Conservative budgeting has enabled the County to adhere to this policy.

Rockdale County will continue to initiate all capital purchases within development of the operating budget to ensure that all future operating costs are projected and included in the operating budget where appropriate. Capital purchases are classified as either capital expenditures or capital improvement projects. Capital expenditures are generally for the replacement of equipment. These types of expenditures will impact only the current operating budget and will have no specific impact on future operating budgets. Prior to the initiation of Capital improvement projects, on-going operational expenditures are considered.

The County has established a financial and budgetary policy, which is reviewed and updated as necessary by approval of the Board of Commissioners. Budgetary control is maintained at the department level. No increase in the overall budget can be made without the approval of the Board of Commissioners and amendment to the budget. Unencumbered appropriations in the annual operating budget lapse at fiscal year-end.

#### **Major Initiatives**

Rockdale County Officials and Community Leaders broke ground on the \$2.8M renovations planned for the Johnson Park Recreation Center, made possible from SPLOST funds. The improvements will include a new gymnasium with an indoor walking track, offices, a weight room and meeting rooms, a pool deck expansion with team meeting rooms as well as a family changing area with lockers and shower rooms.

Rockdale County Board of Commissioners approved Homestead Option Sales Tax ("HOST") funding in the amount of \$1.3 million to purchase a combination of 338 new dash mount and portable radios for the Rockdale County Sheriff's Office. This investment of the HOST funding will aid in enhancing Rockdale's public safety throughout the County by providing deputies with the tools they need to safely and efficiently perform their jobs.

BOARD OF COMMISSIONERS

OZ NESBITT SR., CHAIRMAN Sherri L. Washington., Commissioner Post I Dr. Doreen Williams, Commissioner Post II

> DEPARTMENT OF FINANCE ROSELYN MILLER, DIRECTOR TELEPHONE: 770-278-7555

FACSIMILE: 770-278-8910

The Rockdale County Board of Commissioners was awarded a \$27 million Clean Water State Revolving Fund ("CWSRF") loan by the Georgia Environmental Finance Authority ("GEFA") board of directors to finance the construction of a new water pollution control plant. The construction of the new 3 million gallon-per-day water pollution control plant will replace an outdated 450,000 gallon-per-day treatment plant and increase the county's overall wastewater treatment capacity by 2.55 million gallons. With this loan, Rockdale is better positioned to satisfy the wastewater treatment needs of its current residents and business owners as well as be perfectly positioned to accommodate the wastewater treatment needs of future residents and businesses in the community. This continues to support economic growth by being able to further improve Rockdale County's award-winning stewardship of its water resources.

Rockdale County is a beautiful place, with robust green space and park amenities that are something of a best-kept secret here in the region. Rockdale has miles and miles of hiking trails and bike trails. Arabia Mountain, Randy Pointer Lake and Veteran's Memorial Park are all beautiful destinations in our award winning, green community.

#### **Awards and Acknowledgements**

The Government Finance Officers Association of the United States and Canada ("GFOA") awarded a Certificate of Achievement for Excellence in Financial Reporting to Rockdale County, Georgia for its comprehensive annual financial report for the fiscal year ended December 31, 2018.

This was the eleventh consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation, design and publication of this Comprehensive Annual Financial Report could not have been accomplished without the efficient and dedicated service of the entire finance office staff. We would also like to express our gratitude and appreciation to the firm of Mauldin & Jenkins, LLC for their technical guidance and assistance to make this a quality report.

Sincere appreciation also goes to the various elected officials, and county department directors for their assistance and positive attitude throughout the year in matters pertaining to the financial affairs of the County.

Finally, credit also must be given to the County Commissioners for their unfailing support for maintaining the highest standards of professionalism in the management of the County's finances.

Respectfully submitted,

Roselyn Miller Finance Director



#### Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

## Rockdale County Georgia

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

**December 31, 2018** 

Christopher P. Morrill

Executive Director/CEO

## ORGANIZATIONAL CHART DECEMBER 31, 2019

#### **BOARD OF COMMISSIONERS**

Commissioners elected at-large

+- Chairman, Oz Nesbitt, Sr.

-- Commissioner Post I, Sherri Washington, Esq.

-- Commissioner Post II, Doreen Williams

#### Report to the full Board of Commissioners

- --- Corey Hambrick, Chief of Staff
- --- Finance Department Director, Roselyn Miller
- --- County Attorney

M. Qader A. Baig & Associates, LLC

## **County Departments and/or Appointed Officials** that Statutorily Report to Commission Chairman

- --- Board of Assessors: Willie Barkley, Director/Chief
- --- Executive Assistant to the Chairman: Andrea Lee
- --- Legislative Affairs/Clerk: Jennifer Rutledge, Director
- --- Fire and Rescue: Dan Morgan, Director/Chief
- --- Planning and Development: Kc Krzic, Director
- --- Talent Management: Toni Holmes, Director
- --- Mgnt. Info. Services (MIS): Al Yelverton, Director
- --- Public Relations: Jorge Diez, Director
- --- Recreation & Maintenance: Sue Sanders, Director
- --- Water Resources: VACANT, Director
- --- Transportation: Brian Allen, Director



#### COUNTY ELECTED POSITIONS

Elected by the Voters of Conyers/Rockdale County

- --- Commissioner, Chairman: Oz Nesbitt, Sr.
- --- Commissioner, Post I: Sherri Washington, Esq.
- --- Commissioner, Post II: Doreen Williams
- --- Clerk of Courts: Ruth A. Wilson
- --- Coroner: George Levett
- --- District Attorney: Alisha Johnson
- --- Magistrate Court Chief Judge: Phinia Aten
  All other Magistrates Appointed by Chief Magistrate
- --- Probate Court Judge: Clarence Cuthpert
- --- Sheriff: Eric Levett
- --- State Court Judge: Nancy Bills
- --- Superior Court Judge(s)

Chief Superior Court Judge: David B. Irwin Superior Court Judge: Robert Mumford

--- Tax Commissioner: Tisa Smart-Washington

#### **Appointed by Chief Superior Court Judge**

- --- Juvenile Court, Judge: Maureen Wood
- --- Public Defender: Steven Purvis

#### **COUNTY PARTNERSHIPS**

--- Board of Elections & Voter Registration

Board of Elections (*Members appointed by political parties*) Cynthia Welch, Supervisor of Elections

--- Cooperative Extension

Board of Regents/University of Georgia Brittany Teets, County Agent

--- Environmental Health

State Office: East Metro Health District Suzanne Richardson, Director

-- Health Department

State Office: Department of Health & Human Services

Timara Green, Director

-- Nancy Guinn Memorial Library

State Office: Georgia Public Library Service Stacy Brown, Director

--- Veterans Services

State Office: Department of Veterans Services Horace Campbell, Director

## PRINCIPAL COUNTY OFFICIALS DECEMBER 31, 2019

#### **BOARD OF COMMISSIONERS**

Oz Nesbitt, Sr. Chairman/CEO

Sherri L Washington Commissioner Post 1

Doreen Williams Commissioner Post 2

#### **OTHER ELECTED OFFICIALS**

David Irwin Chief Superior Court Judge

Robert Mumford Superior Court Judge

Nancy Bills State Court Judge

Alisha Johnson District Attorney

Phinia Aten Chief Magistrate Judge

James Cabe Clerk of Superior Court

George Levett Coroner

Clarence Cuthpert, Jr. Probate Judge

Eric Levett Sheriff

Tisa Smart-Washington Tax Commissioner





#### INDEPENDENT AUDITOR'S REPORT

Board of Commissioners of Rockdale County, Georgia Conyers, Georgia

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of **Rockdale County**, **Georgia** (the "County"), as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Conyers-Rockdale Library System and the Rockdale County Health Department, which represents 100% of the assets, net position, and revenues of the aggregate discretely presented component units. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Conyers-Rockdale Library System and the Rockdale County Health Department, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County as of December 31, 2019, and the respective changes in financial position and, where applicable, cash flows thereof, and the respective budgetary comparisons for the General Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis (on pages 4 through 11), the Schedule of Changes in the County's Total OPEB Liability and Related Ratios (on page 66), the Schedule of Changes in the County's Net Pension Liability and Related Ratios (on page 67), and the Schedule of County Contributions (on page 68) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of special purpose local option sales tax proceeds is presented for purposes of additional analysis as required by the Official Code of Georgia Annotated § 48-8-121, and is not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance, and is also not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements and schedules, the schedule of expenditures of federal awards, and the schedule of special purpose local option sales tax proceeds are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules, the schedule of expenditures of federal awards, and the schedule of special purpose local option sales tax proceeds are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 29, 2020, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Rockdale County, Georgia's internal control over financial reporting and compliance.

Macon, Georgia June 29, 2020 Mauldin & Jerkins, LLC

## MANAGEMENT'S DISCUSSION AND ANALYSIS DECEMBER 31, 2019

As management of the Rockdale County, Georgia (the "County"), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of Rockdale County, Georgia for the year ended December 31, 2019. We encourage readers to read the information presented here in conjunction with the additional information that we have furnished in our letter of transmittal, which can be found in the introductory section of this report.

#### **FINANCIAL HIGHLIGHTS**

- The assets of the County exceeded its liabilities at the close of the most recent year by \$426,740,173 (net position). Of this amount, \$3.1 million (unrestricted net position) may be used to meet the County's ongoing obligations to citizens and creditors.
- The County's total net position increased by \$559,326 in the year ended December 31, 2019.
- As of the close of the current year, the County's governmental funds reported a combined ending fund balance of \$82,342,009 an increase of \$2,316,574 in comparison with the prior year.
- At the end of the current year, fund balance for the General Fund was \$31,173,629, or 43.95% of total General Fund expenditures.
- At the end of December 31, 2019, the County had total bonded debt outstanding of \$75,303,564, which 100% was secured by specified revenue, an Enterprise fund. There were no general obligation bonds outstanding.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to Rockdale County, Georgia's basic financial statements. The County's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The statement of net position presents information on all the County's assets, liabilities, and deferred inflows, with the difference between the three reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The statement of activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the County include general government, judicial, public safety, public works, housing and development, culture and recreation and community development. The business-type activities of the County include the Water/Wastewater and Stormwater fund.

The government-wide financial statements can be found on pages 12 and 13 of this report.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental funds.** Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The County maintains 26 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the General Fund, the Homestead Option Sales Tax Capital Projects Fund, and the 2017 Sales Tax Capital Projects Fund, because they are considered to be major funds. Data from the other 23 governmental funds (14 special revenue funds, eight capital projects funds, and one debt service funds) are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report.

The County adopts an annual appropriated budget for its General Fund. A budgetary comparison statement has been provided for the General Fund to demonstrate compliance with this budget. The basic governmental fund financial statements can be found on pages 14 – 19 of this report.

**Proprietary funds.** The County maintains two proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The County uses enterprise funds to account for its Water/Wastewater Fund and Stormwater Utility Fund.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Water/Wastewater Fund, which is a major enterprise fund, and the Stormwater Fund, which is considered a nonmajor fund of the County.

The basic proprietary fund financial statements can be found on pages 20 – 23 of this report.

**Fiduciary funds.** Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statement can be found on page 24 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 25 - 65 of this report.

**Required supplementary information.** In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the County's pension and OPEB plans. Required supplementary information can be found on page 66 of this report.

**Other information.** The combining statements referred to earlier in connection with nonmajor governmental funds and enterprise funds are presented immediately following the notes to the financial statements. Combining and individual fund statements and schedules can be found on pages 69 – 94 of this report.

#### **Government-wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the County, assets exceeded liabilities by \$426,740,173 at the close of the most recent year.

By far the largest portion of the County's net position (86.93%) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment); less any related debt used to acquire those assets that are still outstanding. The County uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

#### Rockdale County's Net Position As of December 31, 2019 and 2018

	Governmental Activities			Business-ty	pe A	ctivities		Total				
		2019		2018	2019	_	2018		2019		2018	
Current and other assets	\$	90,983,157	\$	90,095,328	\$ 63,847,286	\$	60,563,030	\$	154,830,443	\$	150,658,358	
Capital assets		267,894,069		272,633,942	 185,549,427		173,718,357		453,443,496		446,352,299	
Total assets		358,877,226	_	362,729,270	 249,396,713	_	234,281,387	-	608,273,939	_	597,010,657	
Deferred outflows of resources		34,404,777		10,158,444	 7,842,558		7,629,909		42,247,335		17,788,353	
Other liabilities Long-term liabilities		6,803,189		8,411,997	8,715,725		7,250,313		15,518,914		15,662,310	
outstanding		122,543,864		89,477,243	84,666,780		80,672,164		207,210,644		170,149,407	
Total liabilities		129,347,053		97,889,240	93,382,505		87,922,477		222,729,558		185,811,717	
Deferred inflows of resources		1,051,542		2,654,514	 	_	151,932		1,051,542		2,806,446	
Net position: Net investment in capital assets		257,556,446		232,083,636	113,416,569		105,275,671		370,973,015		337,359,307	
Restricted		45,696,038		41,825,124	6,919,853		7,494,328		52,615,891		49,319,452	
Unrestricted		(40,369,076)	_	(1,564,800)	 43,520,344	_	41,066,888		3,151,268	_	39,502,088	
Total net position	\$	262,883,408	\$	272,343,960	\$ 163,856,766	\$	153,836,887	\$	426,740,174	\$	426,180,847	

An additional portion of the County's net position (12.34%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position (\$3,151,267) may be used to meet the County's ongoing obligations to citizens and creditors.

At the end of the current year, the County is able to report positive balances in all three categories of net position, both for the County as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior year.

#### Rockdale County's Changes in Net Position For the Years Ended December 31, 2019 and 2018

	Governmen	tal	Activities		Business-ty	siness-type Activities			To	otal		
•	2019		2018		2019		2018		2019		2018	
Revenues:												
Program revenues												
Charges for services	\$ 11,272,041	\$	10,568,501	\$	44,577,552	\$	39,537,083	\$	55,849,593	\$	50,105,584	
Operating grants and												
contributions	2,535,542		5,635,263		-		-		2,535,542		5,635,263	
Capital grants and												
contributions	3,203,189		2,883,235		-		-		3,203,189		2,883,235	
General revenues:												
Property taxes	39,818,576		39,269,656		-		-		39,818,576		39,269,656	
Sales taxes	33,687,415		32,361,011		-		-		33,687,415		32,361,011	
Insurance premium tax	4,834,031		4,512,791		-		-		4,834,031		4,512,791	
Other taxes	2,173,099		2,129,935		-		-		2,173,099		2,129,935	
Unrestricted investment												
earnings	512,886		584,380		16,751		45,568		529,637		629,948	
Total revenues	98,036,779		97,944,772		44,594,303		39,582,651		142,631,082		137,527,423	
Expenses:												
General government	21,132,853		19,838,492		-		-		21,132,853		19,838,492	
Judicial	10,198,022		9,443,681		-		-		10,198,022		9,443,681	
Public safety	49,995,390		46,645,523		-		-		49,995,390		46,645,523	
Public works	15,196,721		13,592,499		-		-		15,196,721		13,592,499	
Culture and recreation	6,701,252		4,740,728		-		-		6,701,252		4,740,728	
Health and welfare	2,099,828		2,028,639		-		-		2,099,828		2,028,639	
Housing and development	-		1,239,117		-		-		796,138		1,239,117	
Interest on long-term debt	461,620		482,487		-		-		461,620		482,487	
Water and wastewater	-		-		32,543,695		30,088,719		32,543,695		30,088,719	
Stormwater	-	_	-		2,946,236		3,701,164		2,946,236		3,701,164	
Total expenses	106,581,824		98,011,166		35,489,931		33,789,883		142,071,755		131,801,049	
Change in net position												
before transfers	(8,545,045)		(66,394)		9,104,372		5,792,768		559,327		5,726,374	
Transfers	(915,507)		(3,532,079)		915,507		3,532,079		_		_	
	(313,301)		(0,002,079)	_	313,301		0,002,073			_		
Change in net position	(9,460,552)		(3,598,473)		10,019,879		9,324,847		559,327		5,726,374	
Net position, beginning,												
as restated	272,343,960		275,942,433		153,836,887		144,512,040		426,180,847		420,454,473	
Net position, ending	\$ 262,883,408	\$	272,343,960	\$	163,856,766	\$	153,836,887	\$	426,740,174	\$	426,180,847	
-		_		_		_		_		_		

**Governmental activities.** Total governmental revenues increased \$92,007 in comparison with the prior year. Operating Grants decreased during the year mainly due to an anticipated decrease in Housing and Development activity. However, the decrease was offset by the increase in capital grants and sales tax revenue.

Total expenses of \$105,192,630 increased by \$7,181,464 from calendar year 2018. This increase is primarily related to the increase in Information Technology, public work, and road maintenance projects related to SPLOST and HOST, based on the project timing, more was spent on capital outlay in 2019 compared to the previous year.

**Business-type activities.** The business-type activities are comprised of the County's water and sewer and stormwater utility operations. Charges for services accounted for 91% of business-type activities revenues which decreased \$2,609,903 in comparison with 2018. A five-year rate implementation plan was approved by the Board of Commissioner in 2017. This plan has helped to sustain the water and sewer system through pay as you go capital in the year to come. Total expenses increased by \$752,251.

#### **Financial Analysis of the County's Funds**

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of the County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. This information is useful in assessing the County's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the year.

At the end of 2019 and 2018, the combined ending fund balances of the County's governmental funds were \$82,342,009 and \$80,025,435, respectively. This represents an increase of \$2,316,574 in comparison with the previous fiscal year. Approximately 44.11% or \$36.3 million of the total governmental fund balance is made up of unassigned fund balance that is available for spending at the County's discretion. The remainder of fund balance, \$46.0 million, is classified as restricted or non-spendable as it is not available for new spending.

The County has only three major governmental funds which include the General Fund, the HOST Fund, and the 2017 SPLOST Fund. The General Fund is the primary operating fund of the County. It accounts for many of the County's core services such as law enforcement, fire protection, planning, roads and streets, and administration. At the end of 2019, the General Fund had a positive fund balance of \$31,173,629. The General Fund's total fund balance as a percentage of its expenditures for fiscal year 2019 was 43.95% which shows the County continues to be in a satisfactory financial position.

In accordance with the Homestead Option Sales Tax ("HOST") Legislation, the County may allocate up to 20% of the previous year's receipts to capital outlay projects. The County capital factor has varied over the years from zero to 20%, the maximum allowed under the law. The County has traditionally used its annual capital amounts from HOST for land, buildings and systems, improvements, machinery and equipment, vehicles, roads, highways, and bridges.

The 2017 Sales Tax Fund accounts for the financial resources provided from the 2017 1% special purpose local option sales tax. Such funds were approved by voter referendum for transportation projects, public safety, parks and recreation, and Water and Sewer projects. During the current year, at total of \$17,170,869 was recognized as revenue. After capital outlay expenditures of \$10,591,997, the SPLOST fund is reporting an increase in fund balance of \$6,256,894 which is due to some of the budgeted projects being finalized in 2019.

**Proprietary funds.** The County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. The net position of the County's enterprise funds increased by \$10,019,878 in 2019 because of operations in the enterprise funds.

#### **Capital Asset and Debt Administration**

**Capital Assets**. As of the year ended December 31, 2019, governmental activities and business-type activities had capital assets of \$443,443,496 (net of accumulated depreciation) invested in land, buildings, system improvements, infrastructure, and machinery and equipment. The total decrease in the County's investment in capital assets for the current year was \$37,908,803. This is not unusual; typically, every year the capital assets decrease because the annual depreciation expense is greater than new purchases and construction.

#### Rockdale County's Capital Assets (net of depreciation) As of December 31, 2019 and 2018

	Governmental Activities			ctivities		Business-ty	ре А	ctivities		Total				
	2019			2018		2019		2018		2019		2018		
Land	\$	61,688,046	\$	61,688,046	\$	13,927,987	\$	13,927,987	\$	75,616,033	\$	75,616,033		
Buildings and														
improvements		53,613,854		55,230,354		4,948,342		2,140,926		58,562,196		57,371,280		
Infrastructure		125,564,439		172,102,713		138,158,696		142,320,675		263,723,135		314,423,388		
Improvements other														
than buildings		3,204,230		3,857,240		-		-		3,204,230		3,857,240		
Machinery and														
equipment		10,095,099		11,278,751		6,204,823		6,668,483		16,299,922		17,947,234		
Construction in														
progress		13,728,401		13,476,838		22,309,579		8,660,286		36,037,980		22,137,124		
Total	\$	267,894,069	\$	317,633,942	\$	185,549,427	\$	173,718,357	\$	453,443,496	\$	491,352,299		

Additional information on the County's capital assets can be found in Note 7 on pages 44 and 45 of this report.

**Debt Administration.** At the end of December 31, 2019, the County had total bonded debt outstanding of \$75,303,564, which 100% was secured by specified revenue, an Enterprise fund. This is a decrease of \$7,120,346 and is due to scheduled principal payments on long-term debt.

Rockdale County maintains an "Aa2", and "Aa3" rating from the national rating agency Moody's for its revenue bonds, and certificates of participation, respectively.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10% of its total assessed valuation. The statutory limit at year-end for the County was \$290,526,692, which significantly exceeds our obligation, since there are no general obligation bonds outstanding.

Additional information on the County's debt can be found in Note 8 on pages 45 – 52 of this report.

#### Status of Rockdale County's Economy:

The County has put a renewed focus on economic development and job creation. It is a priority of the current administration to increase the County's visibility in order to attract businesses, support job growth, and enhance the current approach to economic development.

In December 2018, Rockdale County Commission Chairman Nesbitt created an Economic Development Taskforce. The group was charged with evaluating current economic development efforts, enhancing communication between various partners in economic development, and devising strategies to enhance economic development efforts in Rockdale County. The taskforce is comprised of leaders from Rockdale County government, the Rockdale County Development Authority, and the Conyers Rockdale Economic Development Council.

Effective economic development efforts require a shared vision among economic development partners ongoing communication, and an effective and data-driven strategy. Rockdale County has requested the assistance of the Institute of Government at the University of Georgia to assist the Economic Development Taskforce with assessing current economic development efforts, facilitating community input, reviewing economic data, and ultimately developing a comprehensive economic development strategy for the county.

Rockdale County is in a period posing both significant challenges and opportunities. Management is committed to working with all stakeholders to create solutions that will most effectively use the available resources to continue to provide excellent services to the residents of the County.

#### Requests for information:

This financial report is designed to provide a general overview of Rockdale County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or request for additional financial information should be addressed to the Department of Finance, 958 Milstead Avenue, Suite 300, Conyers, Georgia 30012.

## STATEMENT OF NET POSITION DECEMBER 31, 2019

		Primary Government		Compor	nent Units	
	Governmental Activities	Business-type Activities	Total	Conyers- Rockdale Library System	Rockdale County Health Department	
ASSETS	<b>4</b> 50 070 550	45 770 000		<b>A</b> 4 040 400	<b>A</b> 0.707.555	
Cash and cash equivalents	\$ 50,870,559	\$ 45,773,608	\$ 96,644,167	\$ 1,216,462	\$ 2,767,555	
Investments	23,486,261	•	23,486,261	1,070,449	233,662	
Taxes receivable	4,177,684	9 020 265	4,177,684	74,978	- 71,806	
Accounts receivable, net of allowances	376,190	8,020,365	8,396,555	74,970	71,000	
Due from other governments Internal balances	9,310,557 1,466,702	(1,466,702)	9,310,557	-	-	
	323,777		325,408	_	-	
Prepaid expenses Restricted assets:	323,111	1,631	323,400	-	-	
		11 510 201	44 540 204			
Cash and cash equivalents	074 407	11,518,384	11,518,384	-	-	
Other noncurrent asset - interest rate swap Capital assets:	971,427	-	971,427	-	-	
Nondepreciable	75,416,447	36,237,566	111,654,013	320,200	_	
Depreciable, net	192,477,622	149,311,861	341,789,483	7,097,394	32,316	
Total assets	358,877,226	249,396,713	608,273,939	9,779,483	3,105,339	
DEFERRED OUTFLOWS OF RESOURCES						
Pension	20,600,379	1,791,339	22,391,718	168,216	287,789	
Other post-employment benefit	13,804,398	-	13,804,398	87,520	179,985	
Deferred charge on refunding	-	6,051,219	6,051,219	-	-	
Total deferred outflows of resources	34,404,777	7,842,558	42,247,335	255,736	467,774	
LIABILITIES						
Accounts payable	3,460,545	3,197,872	6,658,417	13,179	178,649	
Accrued liabilities	1,897,727	1,304,919	3,202,646	-	-	
Unearned revenues	1,444,917	-	1,444,917	-	-	
Customer deposits payable	-	4,212,934	4,212,934	-	-	
Non-current liabilities:						
Due within one year	4,241,149	6,664,655	10,905,804	18,940	42,300	
Due in more than one year	118,302,715	78,002,125	196,304,840	1,517,044	1,781,866	
Total liabilities	129,347,053	93,382,505	222,729,558	1,549,163	2,002,815	
DEFERRED INFLOWS OF RESOURCES						
Pension	-	-	-	95,237	91,445	
Other post-employment benefit	-	-	-	162,858	417,196	
Deferred revenue - effective hedge	971,427	-	971,427	-	-	
Deferred charge on refunding	80,115		80,115			
Total deferred inflows of resources	1,051,542		1,051,542	258,095	508,641	
NET POSITION						
Net investment in capital assets	257,556,446	113,416,569	370,973,015	7,417,594	32,316	
Restricted for debt service	874,195	6,919,853	7,794,048	-	-	
Restricted for judicial programs	341,019	-	341,019	-	-	
Restricted for public safety programs	3,945,703	-	3,945,703	-	-	
Restricted for other capital projects	40,535,121	-	40,535,121	1,140,777	-	
Restricted for health and welfare	-	-	-	-	1,133,154	
Unrestricted	(40,369,076)	43,520,344	3,151,268	(330,410)	(103,813	
Total net position	\$ 262,883,408	\$ 163,856,766	\$ 426,740,174	\$ 8,227,961	\$ 1,061,657	

## STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2019

						Net (	Expenses) Revenue	es and	
			Program Revenues	s		С	hanges in Net Posit	ion	
Functions/Programs	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total	Conyers- Rockdale Library System	Rockdale County Health Department
Primary government									
Governmental activities:									
General government	\$ 21,132,853			\$ -	\$ (17,098,841)	\$ -	\$ (17,098,841)	\$ -	\$ -
Judicial	10,198,022	2,880,882	1,643,030	-	(5,674,110)	-	(5,674,110)	-	-
Public safety	49,995,390	2,723,561	119,893	-	(47,151,936)	-	(47,151,936)	-	-
Public works	15,196,721	218,526	-	3,203,189	(11,775,006)	-	(11,775,006)	-	-
Culture and recreation	6,701,252	1,399,596	99,402	-	(5,202,254)	-	(5,202,254)	-	-
Health and welfare	2,099,828	60,922	369,385	-	(1,669,521)	-	(1,669,521)	-	-
Housing and development	796,138	-	258,374	-	(537,764)	-	(537,764)	-	-
Interest on long-term debt	461,620				(461,620)		(461,620)		
Total governmental activities	106,581,824	11,272,041	2,535,542	3,203,189	(89,571,052)		(89,571,052)	-	
Business-type activities:									
Water and sewer	32,543,695	39,344,084	-	-	-	6,800,389	6,800,389	-	-
Stormwater	2,946,236	5,233,468	-	-	-	2,287,232	2,287,232	-	-
Total business-type activities	35,489,931	44,577,552	-	-	-	9,087,621	9,087,621	-	-
Total primary government	\$ 142,071,755	\$ 55,849,593	\$ 2,535,542	\$ 3,203,189	(89,571,052)	9,087,621	(80,483,431)		
Component units									
Conyers-Rockdale Library System	\$ 1,597,723	\$ 130,618	\$ 251,492	\$ 31,437	-	-	-	(1,184,176)	-
Rockdale County Health Department	1,766,799	924,706	667,690	-	-	-	-	-	(174,403)
Total component units	\$ 3,364,522	\$ 1,055,324	\$ 919,182	\$ 31,437		-	-	(1,184,176)	(174,403)
	General revenues:								
	Property taxes				39,818,576	-	39,818,576	-	-
	Sales taxes				33,687,415	-	33,687,415	-	-
	Insurance premiu				4,834,031	-	4,834,031	-	-
	Alcoholic beveraç				635,822	-	635,822	-	-
	Business occupa	tional taxes			446,155	-	446,155	-	-
	Franchise taxes				897,496	-	897,496	-	-
	Other taxes				193,626	-	193,626	-	-
	Unrestricted inve				512,886	16,751	529,637		
		ibutions not restricted	to specific purpose		-		-	2,036,757	600,698
	Transfers				(915,507)	915,507	- 04 0 10 750	- 0.000 75	-
		revenues and transfe	ers		80,110,500	932,258	81,042,758	2,036,757	600,698
		net position			(9,460,552)	10,019,879	559,327	852,581	426,295
	Net position, beginn Net position, end of				272,343,960	153,836,887	426,180,847	7,375,380	635,362
	ivet position, end of	усаі			\$ 262,883,408	\$ 163,856,766	\$ 426,740,174	\$ 8,227,961	\$ 1,061,657

#### BALANCE SHEET GOVERNMENTAL FUNDS DECEMBER 31, 2019

	General	Homestead Option Sales Tax Capital Projects	2017 Sales Tax Capital Projects	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS					
Cash and cash equivalents	\$ 21,259,551	\$ 4,615,622	\$ 2,460,739	\$ 21,832,460	\$ 50,168,372
Investments	4,055,941	-	19,430,320	-	23,486,261
Taxes receivable, net	4,103,418	-	-	74,266	4,177,684
Accounts receivable, net	352,935	-	-	23,255	376,190
Due from other governments	3,259,419	1,425,512	1,426,194	3,199,432	9,310,557
Due from other funds	4,120,174	-	-	575,244	4,695,418
Prepaid expenditures	323,777				323,777
Total assets	\$ 37,475,215	\$ 6,041,134	\$ 23,317,253	\$ 25,704,657	\$ 92,538,259
LIABILITIES					
Accounts payable	\$ 1,842,035	\$ -	\$ 217,453	\$ 706,502	\$ 2,765,990
Accrued liabilities	1,819,816	-	-	-	1,819,816
Unearned revenue	24,738	-	-	-	24,738
Due to other funds	236,958	30,377	1,216	2,936,406	3,204,957
Total liabilities	3,923,547	30,377	218,669	3,642,908	7,815,501
DEFERRED INFLOWS OF RESOURCES					
Unavailable revenue - property taxes	2,378,039	_	_	2,710	2,380,749
Total deferred inflows of resources	2,378,039			2,710	2,380,749
FUND BALANCES (DEFICIT)					
Nonspendable:					
Prepaid expenditures	323,777	_	_	_	323,777
Restricted for:					•
Judicial programs	=	-	-	341,019	341,019
Public safety programs	=	-	-	3,945,703	3,945,703
Debt service	-	_	_	874,195	874,195
Other capital projects	-	_	23,098,584	17,436,537	40,535,121
Unassigned	30,849,852	6,010,757	-	(538,415)	36,322,194
Total fund balances (deficit)	31,173,629	6,010,757	23,098,584	22,059,039	82,342,009
Total liabilities, deferred inflows of					
resources, and fund balances (deficit)	\$ 37,475,215	\$ 6,041,134	\$ 23,317,253	\$ 25,704,657	\$ 92,538,259

## RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION DECEMBER 31, 2019

Total fund balances for governmental funds:	\$ 82,342,009
Amounts reported for governmental activities in the statement of net position are different because:	
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	267,894,069
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the funds.	960,570
Internal service funds are used by management to charge the cost of insurance to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position.	(16,127)
Certain long-term liabilities are not due and payable in the current period and, therefore, are not reported in the funds. All liabilities, both current and long-term, are reported in the statement of net position net of issuance premiums and discounts, and refunding deferral amounts.	
Certificates of participation \$ (3,900,000) Installments sales agreement (7,885,000) Contractual obligation - revenue bonds payable (2,600,000) Unamortized premium on contractual obligations (8,564) Unamortized refunding deferral amount on certificates of participation (80,115) Compensated absences payable (3,294,867) Landfill post-closure (280,000) General liability claims (266,914) Net pension liability and related deferred inflows and outflows Total long-term liabilities	(88,219,202)
Interest on long-term debt is not accrued in governmental funds, but rather is recognized as an expenditure when due.	 (77,911)
Net position of governmental activities	\$ 262,883,408

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2019

		General	C	Homestead Option Sales Tax Capital Projects		2017 Sales Tax Capital Projects		Nonmajor overnmental Funds	G	Total overnmental Funds
REVENUES	_				_					
Property taxes	\$	39,963,135	\$	-	\$	-	\$	19,658	\$	39,982,793
Sales taxes		-		16,837,987		16,849,428		-		33,687,415
Other taxes		6,932,939		-		-		74,191		7,007,130
Charges for services		4,378,450		-		-		2,165,408		6,543,858
Licenses and permits		870,109		-		-		732,398		1,602,507
Intergovernmental		697,164		-		-		4,678,267		5,375,431
Fines and forfeitures		2,171,906		-		-		521,181		2,693,087
Interest revenue		421,315		24,848		321,441		108,582		876,186
Contributions and donations		41,409		-		-		-		41,409
Other revenues		285,336		-		-		105,844		391,180
Total revenues		55,761,763		16,862,835		17,170,869		8,405,529		98,200,996
EXPENDITURES										
Current:										
General government		13,273,975		-		-		71,593		13,345,568
Judicial		7,096,968		-		-		2,189,081		9,286,049
Public safety		36,317,766		-		=		2,020,275		38,338,041
Public works		6,877,550		-		-		87		6,877,637
Culture and recreation		3,237,895		-		-		178,517		3,416,412
Health and welfare		1,482,040		=		=		300,586		1,782,626
Housing and development		476,030		-		-		261,117		737,147
Intergovernmental		-		-		3,263,269		-		3,263,269
Capital outlay		=		4,210,676		7,328,728		4,241,875		15,781,279
Debt service:		4 000 000								4 000 000
Principal		1,680,000		-		-		-		1,680,000
Interest		492,777		- 1 010 070		- 10.501.007		-		492,777
Total expenditures		70,935,001		4,210,676		10,591,997		9,263,131		95,000,805
Excess (deficiency) of revenues										
over (under) expenditures		(15,173,238)	_	12,652,159	_	6,578,872		(857,602)	_	3,200,191
OTHER FINANCING										
SOURCES (USES)										
Transfers in		2,981,969		-		- (224.272)		-		2,981,969
Transfers out		-		(1,964,219)		(321,978)		(1,611,279)		(3,897,476)
Proceeds from the sale of										
capital assets		31,890								31,890
Total other financing										
sources (uses)		3,013,859		(1,964,219)		(321,978)		(1,611,279)		(883,617)
Net change in fund balances		(12,159,379)		10,687,940		6,256,894		(2,468,881)		2,316,574
Fund balances (deficit), beginning of year		43,333,008		(4,677,183)		16,841,690	_	24,527,920		80,025,435
Fund balances (deficit), end of year	\$	31,173,629	\$	6,010,757	\$	23,098,584	\$	22,059,039	\$	82,342,009

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2019

Net change in fund balances - total governmental funds		\$ 2,316,574
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.		
Capital outlay Depreciation expense	\$ 6,872,991 (11,612,864)	(4,739,873)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		(164,217)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Governmental funds report the effect of, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. Also, the refunding deferral amount, which is the difference in the amount that is sent to the paying agent to be escrowed for payment of refunded debt and the principal amount of debt refunded, is amortized as an adjustment of interest expense in the statement of activities. The effects of these items are as follows:		
Repayment of the principal of long-term debt Amortization of premium on long-term debt Amortization of the refunding deferral amount on the refunding certificates of participation	\$ 1,680,000 5,346 14,567	1,699,913
Internal service funds are used by management to charge the cost of insurance to individual funds. The net revenue of certain activities of internal service funds is reported with governmental activities.		174,233
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. In addition, interest on long-term debt is not recognized under the modified accrual basis of accounting until due, rather than as it accrues. The following amounts represent the net liability changes using the full accrual method of accounting:		
General liability claims Compensated absences Landfill post-closure liability Accrued interest on long-term debt Net pension liability and related deferred inflows and outflows OPEB liability and related deferred inflows and outflows	\$ (21,491) (468,024) 70,000 11,244 (2,951,578) (5,387,333)	(8,747,182)
Change in net position - governmental activities	 (0,007,000)	\$ (9,460,552)

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET (BUDGET BASIS) AND ACTUAL GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2019

							Variance
		Budgeted Amounts					with Final
NEVENUE 0	Original		Final		Actual		Budget
EVENUES	00.755.540	•	00 000 105	•	00 000 405	•	
Property taxes	\$ 38,755,516	\$	39,963,135	\$	39,963,135	\$	
Other taxes	6,103,170		6,932,939		6,932,939		
Charges for services	4,276,611		4,378,450		4,378,450		
Licenses and permits	572,658		870,109		870,109		
Intergovernmental	514,220		697,164		697,164		
Fines and forfeitures	2,036,997		2,171,906		2,171,906		
Interest revenue	230,433		421,315		421,315		
Contributions and donations	12,208		41,409		41,409		
Other revenues	322,055	<del>-</del>	285,336		285,336		
Total revenues	52,823,868		55,761,763		55,761,763		
XPENDITURES							
Current:							
General government:	774 004		704 220		794 220		
Board of commissioners	771,821		784,230		784,230		
Finance	2,475,478		1,441,944		1,441,944		
Personnel	1,083,884		1,079,738		1,079,738		
Information systems	2,388,487		2,900,861		2,900,861		
Public affairs	472,421		488,494		488,494		
Legal	547,150		639,562		639,562		
Tax assessor	766,157		772,281		772,281		
Tax commissioner	863,224		937,055		937,055		
Public buildings	1,947,705		2,365,239		2,365,239		
Election and registrars	503,506		449,305		449,305		
General appropriations	1,305,303		1,415,266		1,415,266		
Total general government	13,125,136		13,273,975		13,273,975		
Judicial:							
Clerk of Superior Court	1,191,155		1,224,702		1,224,702		
Clerk of State Court	634,698		666,608		666,608		
Superior Court	402,076		387,341		387,341		
State Court	444,836		448,573		448,573		
Juvenile Court	866,649		942,703		942,703		
Probate Court	479,871		529,872		529,872		
District attorney	1,447,391		1,539,526		1,539,526		
Magistrate Court	558,045		620,868		620,868		
Public defender	679,830		736,775		736,775		
Total judicial	6,704,551		7,096,968		7,096,968		
Public safety:							
Sheriff	12,117,886		12,872,797		12,872,797		
Jail	9,017,069		10,081,760		10,081,760		
Fire department	10,660,462		11,783,943		11,783,943		
Coroner	183,499		219,799		219,799		
Communications	1,923,838		874,894		874,894		
Animal control	485,253		484,573		484,573		
Total public safety	34,388,007		36,317,766		36,317,766		
Public works:	7,177,793		6,877,550		6,877,550		
Culture and recreation:	.,,		2,211,000	-			
Recreation	1,925,536		2,229,557		2,229,557		
Library	1,008,338		1,008,338		1,008,338		
Total culture and recreation	2,933,874		3,237,895		3,237,895	-	

(Continued)

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET (BUDGET BASIS) AND ACTUAL GENERAL FUND FOR THE YEAR ENDED DECEMBER 31, 2019

	Budgeted Amounts						Variance with Final	
		Original	Final		Actual		Budget	
EXPENDITURES (CONTINUED)								
Public Works (Continued):								
Health and welfare:								
Community services - aging program	\$	1,065,377	\$	970,286	\$	970,286	\$	_
General health		369,291		369,434		369,434		-
General welfare		141,000		142,320		142,320		-
Total health and welfare		1,575,668		1,482,040		1,482,040		=
Housing and development:								
Conservation		4,853		2,521		2,521		-
Cooperative extension service		368,791		374,447		374,447		=
Economic development		170,000		99,062		99,062		=
Total housing and development	_	543,644		476,030		476,030		-
Debt service		2,263,918		2,172,777		2,172,777		
Total expenditures		68,712,591		70,935,001		70,935,001	_	
Deficiency of revenues under expenditures		(15,888,723)		(15,173,238)		(15,173,238)		<u> </u>
OTHER FINANCING SOURCES								
Transfers in		15,856,498		2,981,969		2,981,969		-
Proceeds from the sale of capital assets		32,225		31,890		31,890		=
Total other financing sources		15,888,723		3,013,859	_	3,013,859		-
Net change in fund balances		-		(12,159,379)		(12,159,379)		-
Fund balances, beginning of year		43,333,008		43,333,008		43,333,008		
Fund balances, end of year	\$	43,333,008	\$	31,173,629	\$	31,173,629	\$	

#### STATEMENT OF NET POSITION PROPRIETARY FUNDS DECEMBER 31, 2019

	Water and Nonmajor Sewer Stormwater		Totals	Self-Administered Insurance Internal Service Fund		
ASSETS						
CURRENT ASSETS  Cash and cash equivalents	\$ 45,197,563.00	\$	558,461.00	\$ 45,756,024.00	\$	702,187.00
Restricted assets, cash and cash equivalents	11,518,384	φ	556,461.00	11,518,384	φ	702,107.00
Accounts receivable, net of allowances	7,990,628		29,737	8,020,365		_
Due from other funds	359,262		44,210	403,472		-
Prepaid expenses	1,397		234	1,631		-
Total current assets	65,067,234		632,642	65,699,876		702,187
NON-CURRENT ASSETS						
Capital assets:						
Nondepreciable	31,881,917		4,355,649	36,237,566		-
Depreciable, net of accumulated depreciation	145,851,411		3,460,450	149,311,861		-
Total non-current assets	177,733,328		7,816,099	185,549,427		-
Total assets	242,800,562		8,448,741	251,249,303		702,187
DEFERRED OUTFLOWS OF RESOURCES						
Pension	1,343,504		447,835	1,791,339		-
Deferred charge on refunding	6,051,219		-	6,051,219		-
Total deferred outflows of resources	7,394,723		447,835	7,842,558		-
LIABILITIES						
CURRENT LIABILITIES						
Accounts payable	3,046,369		111,076	3,157,445		-
Accrued liabilities	138,810		54,416	193,226		-
Compensated absences, current portion	199,046		40,609	239,655		
Customer deposits payable	4,188,365		24,569	4,212,934		
Due to other funds	349,686		1,544,247	1,893,933		-
Claims payable	-		-	-		694,555
Payable from restricted assets:						
Accrued interest	1,111,693		-	1,111,693		-
Revenue bonds payable, current portion	6,425,000			6,425,000		
Total current liabilities	15,458,969		1,774,917	17,233,886		694,555
ON-CURRENT LIABILITIES						
Compensated absences, net of current portion	66,348		13,536	79,884		-
Revenue bonds payable, net of current portion	66,270,000		-	66,270,000		-
Notes payable	8,975,915		-	8,975,915		-
Net pension liability	2,007,244		669,082	2,676,326		-
Total non-current liabilities Total liabilities	77,319,507 92,778,476		2,457,535	78,002,125 95,236,011		694,555
Total liabilities	92,770,470	-	2,407,000	93,230,011	-	094,333
NET POSITION	405 000 470		7.040.000	440 440 500		
let investment in capital assets	105,600,470		7,816,099	113,416,569		-
Restricted for debt service  Unrestricted	6,919,853		- (1 277 050)	6,919,853 43,519,428		7 622
Total net position	44,896,486 \$ 157,416,809	\$	(1,377,058) 6,439,041	163,855,850	\$	7,632 7,632
				,,		.,.02
	Adjustment to reflecting internal service fur					
	to enterprise funds	villes relateu	916			

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION PROPRIETARY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2019

		Water and Sewer		Nonmajor Stormwater		Totals	Insu	Administered rance Internal ervice Fund
OPERATING REVENUES		<u> </u>	_	Otormwater	_	Totals		, vioc i una
Charges for services:								
Water and sewer sales (security for water								
revenue bonds)	\$	34,393,757	\$	-	\$	34,393,757	\$	-
Stormwater charges		-		2,012,448		2,012,448		-
Connection charges (security for water revenue bonds)		1,839,474		-		1,839,474		-
Late charges (security for water revenue bonds)		859,517		-		859,517		-
Miscellaneous		1,383,527		3,047,458		4,430,985		8,678,092
Total operating revenues		38,476,275	_	5,059,906		43,536,181		8,678,092
OPERATING EXPENSES								
Personnel services		4,512,112		1,340,489		5,852,601		_
Purchased or contracted services		11,430,589		425,028		11,855,617		-
Supplies and other expenses		4,146,217		242,698		4,388,915		-
Repair and maintenance		837,907		572,214		1,410,121		-
Depreciation		7,898,784		196,205		8,094,989		-
Claims and damages		· · ·		· -		-		8,480,100
Total operating expenses		28,825,609		2,776,634		31,602,243		8,480,100
Operating income		9,650,666		2,283,272		11,933,938		197,992
NON-OPERATING INCOME (EXPENSES)								
Interest income		-		16,751		16,751		-
Interest expense		(2,870,076)		-		(2,870,076)		-
Total non-operating income (expenses)	_	(2,870,076)		16,751		(2,853,325)		-
Income before transfers		6,780,590		2,300,023		9,080,613	-	197,992
TRANSFERS								
Transfers in		1,933,257		-		1,933,257		-
Transfers out		(1,017,750)		-		(1,017,750)		-
Total transfers		915,507		-		915,507		-
Change in net position		7,696,097		2,300,023		9,996,120		197,992
Net position, beginning of year		149,720,712		4,139,018				(190,360)
Net position, end of year	\$	157,416,809	\$	6,439,041			\$	7,632
	ir to	ustment to reflect enternal service fund to enterprise fund to position of busi	nd a	ctivities related	\$	23,759 10,019,879		

The accompanying notes are an integral part of these financial statements.

#### STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2019

	Water and Sewer	 Nonmajor Stormwater	Totals	Insi	-Administered urance Internal ervice Fund
CASH FLOWS FROM OPERATING ACTIVITIES					
Receipts from customers and users	\$ 34,051,289	\$ 6,485,941	\$ 40,537,230	\$	8,678,092
Payments to suppliers	(14,347,266)	(1,526,672)	(15,873,938)		(8,122,442)
Payments to employees	 (4,294,728)	 (1,257,368)	(5,552,096)		-
Net cash provided by	_	 _	 _		
operating activities	 15,409,295	 3,701,901	 19,111,196		555,650
CASH FLOWS FROM NONCAPITAL					
FINANCING ACTIVITIES					
Transfers out	(1,017,750)	-	(1,017,750)		-
Transfers in	 1,933,257	 	 1,933,257		-
Net cash provided by noncapital					
financing activities	 915,507	 -	 915,507		-
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Acquisition and construction of capital assets	(14,375,284)	(5,550,775)	(19,926,059)		
Proceeds from the issuance of note payable Transfer in - SPLOST fund	8,975,915	-	8,975,915		-
Principal paid on bonds	(6,315,000)	_	(6,315,000)		_
Interest paid	(2,231,247)	_	(2,231,247)		_
Net cash used in capital and related	 	 	 		
financing activities	 (13,945,616)	 (5,550,775)	 (19,496,391)		-
CASH FLOWS FROM INVESTING ACTIVITIES					
Interest and dividends received	-	16,751	16,751		-
Net cash provided by investing activities	-	16,751	16,751		-
Net increase (decrease) in cash and cash equivalents	2,379,186	(1,832,123)	547,063		-
Cash and cash equivalents:					
Beginning of year	 54,336,761	 2,390,584	 56,727,345		-
End of year	\$ 56,715,947	\$ 558,461	\$ 57,274,408	\$	702,187
Classified as:					
Cash and cash equivalents	\$ 45,197,563	\$ 558,461	\$ 45,756,024	\$	702,187
Restricted assets, cash	11,518,384	=	11,518,384		=
	\$ 56,715,947	\$ 558,461	\$ 57,274,408	\$	702,187

(Continued)

# STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2019

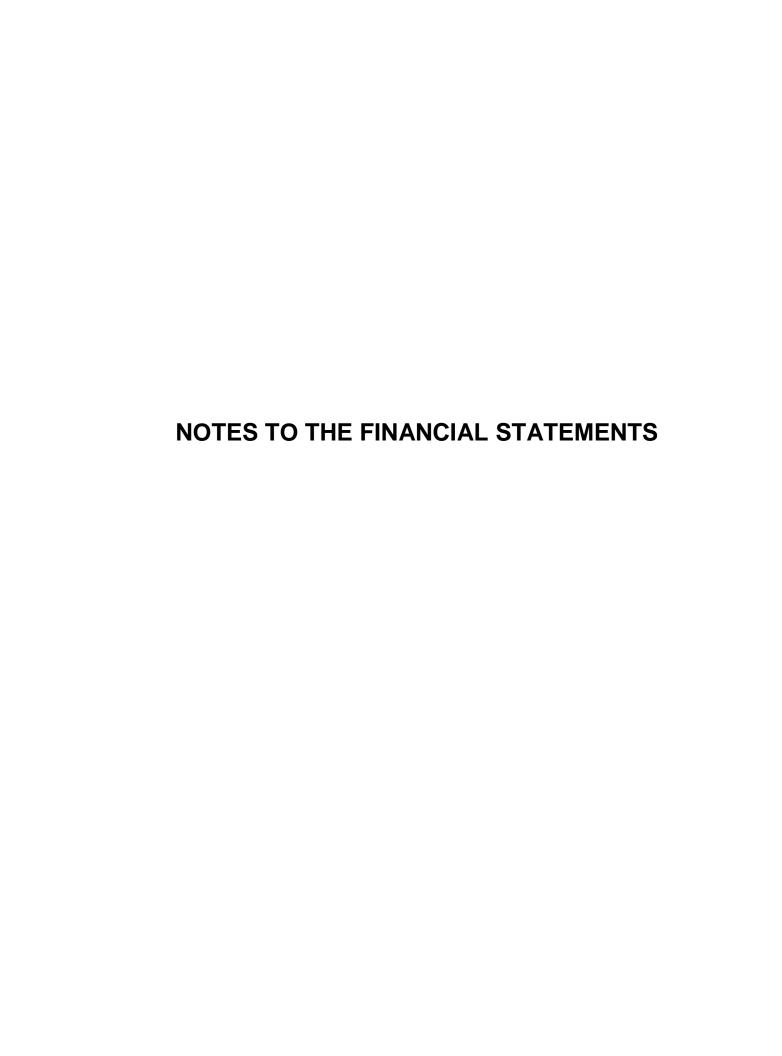
Reconciliation of operating income to net	 Water and Sewer	 Nonmajor tormwater	 Totals	Ins	f-Administered urance Internal Service Fund
cash provided by operating activities:					
Operating income	\$ 9,650,666	\$ 2,283,272	\$ 11,933,938	\$	197,992
Adjustments to reconcile operating income to					
net cash provided by operating activities:					
Depreciation	7,898,784	196,205	8,094,989		-
Changes in assets and liabilities:					
Decrease (increase) in accounts receivable	(3,816,886)	39,135	(3,777,751)		-
Increase in due from other funds	(99,528)	(44,136)	(143,664)		-
Decrease (increase) in prepaids and other assets	(1,397)	11,777	10,380		-
Increase in deferred outflows of resources - pension	(680,998)	(226,999)	(907,997)		-
Increase (decrease) in accounts payable	2,068,844	(298,509)	1,770,335		357,658
Increase in accrued liabilities	15,637	11,096	26,733		-
Increase in net pension liability	987,439	329,147	1,316,586		-
Increase in compensated absences	9,255	7,860	17,115		-
Decrease in deferred inflows of resources - pension	(113,949)	(37,983)	(151,932)		
Decrease in customer deposits	(315,564)	-	(315,564)		-
Increase (decrease) in due to other funds	 (193,008)	1,431,036	 1,238,028		
Net cash provided by		 			·
operating activities	\$ 15,409,295	\$ 3,701,901	\$ 19,111,196	\$	555,650

The accompanying notes are an integral part of these financial statements.

# STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES FIDUCIARY FUNDS DECEMBER 31, 2019

ASSETS	 Agency Funds
Cash and cash equivalents	\$ 5,560,222
Taxes receivable	7,044,687
Total assets	\$ 12,604,909
LIABILITIES	
Due to others	\$ 12,604,909
Total liabilities	\$ 12,604,909

The accompanying notes are an integral part of these financial statements.



# NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2019

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Rockdale County, Georgia (the "County") have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") as applied to government units. The Governmental Accounting Standards Board ("GASB") is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the County's accounting policies are described below.

#### A. The Financial Reporting Entity

The County is a political subdivision of the State of Georgia created by legislative act in 1870. The County is governed by an elected Board of Commissioners who is governed by state statutes and regulations. As required by generally accepted accounting principles, the financial statements of the reporting entity include those of the County (the primary government), its pension plan and its component units. Also, the fiduciary activities of various constitutional officers, judges, and other judicial officials are included in the Agency Funds. These include the Tax Commissioner, Superior Court, State Court, Sheriff, Probate Court, Juvenile Court, and Magistrate Court.

The component units discussed below are included in the County's reporting entity because of the significance of their operational and financial relationship with the County.

In conformity with GAAP, as set forth in GASB Statement No. 14, *The Financial Reporting Entity*, as amended by Statement No. 61, *The Financial Reporting Entity–Omnibus*, the component units' financial statements have been included as both blended and discretely presented. Blended component units, although legally separate entities, are, in substance, part of the County's operations and so financial data from these units are combined with the financial data of the primary government. The discretely presented component units' financial data is reported in a separate column in the statement of net position and the statement of activities to emphasize that it is legally separate from the County. The component units' financial information disclosed within these statements reflect the most recently audited financial statements.

#### **Blended Component Units**

The Conyers-Rockdale Big Haynes Impoundment Authority (the "BHIA") is governed by a five-member board appointed by the City of Conyers and the Rockdale County Board of Commissioners. Although it is legally separate from the County, the BHIA is reported as if it were part of the primary government because its sole purpose is as a financing authority to acquire, construct and equip, on a limited basis, capital assets for the County. The BHIA board is essentially the same as the County's and the County can impose its will on the BHIA. No separate financial statements for the BHIA are issued.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### A. The Financial Reporting Entity (Continued)

#### **Blended Component Units (Continued)**

The Rockdale County Water and Sewerage Authority (the "W&S Authority") is governed by a seven-member board appointed by the Rockdale County Board of Commissioners. The W&S Authority provides a means to issue revenue bonds. Although it is legally separate from the County, the W&S Authority is reported as if it were part of the primary government because its sole purpose is to provide adequate water and sewerage services and to manage, lease or own water and sewerage treatment facilities and other related facilities. Such responsibilities have been assigned to the County as part of a lease agreement as discussed in Note 17. No separate financial statements for the W&S Authority are issued.

#### **Discretely Presented Component Units**

The Rockdale County Health Department (the "Health Department") is governed by a seven-member board: The Chief Executive Officer of the County, the Chief Executive Officer of the City of Conyers, the Rockdale County School Superintendent, three members appointed by the Rockdale County Board of Commissioners and one member appointed by City of Conyers Council. The County, by virtue of its appointments and the presence of the Chief Executive Officer on the board, controls a majority of the Health Department's governing body positions. Although the County does not have the authority to approve or modify the Health Department's operational and capital budgets, it does have the ability to control the amount of funding it provides to the Health Department. Such funding is significant to the overall operations of the Health Department.

The **Conyers-Rockdale Library System** (the "Library") is governed by a nine-member board, appointed by the Rockdale County Board of Commissioners. Two of the nine members are selected for appointment from recommendations provided by the President of the Conyers Civic League. Three of the nine members are selected for appointment from recommendations provided by the City of Conyers. Although the County does not have the authority to approve or modify the Library's operational or capital budgets, it does have the ability to control the amount of funding it provides. Such funding is significant to the overall operations of the Library.

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### A. The Financial Reporting Entity (Continued)

#### **Discretely Presented Component Units (Continued)**

The Health Department and Library operate on a June 30 fiscal year-end. The financial information presented is as of June 30, 2019. Complete financial statements of the individual component units may be obtained directly from their administrative offices.

Addresses of the administrative offices are as follows:

Rockdale County Health Department

985 Taylor Street

Conyers, Georgia 30012

Conyers, Georgia 30012

Conyers, Georgia 30012

#### B. Government-wide and Fund Financial Statements

The basic financial statements consist of government-wide financial statements and fund financial statements. Both sets of statements distinguish between the governmental and business-type activities of the County.

Government-wide financial statements include a statement of net position and a statement of activities. These statements report on the government as a whole, both the primary government and its component units. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from discretely presented component units. Fiduciary funds of the government are excluded from the government-wide financial statements since these resources are not available for general government funding purposes. Interfund activity is eliminated from the government-wide financial statements.

The statement of net position reports all financial and capital resources and includes, net of accumulated depreciation, non-current capital assets and non-current liabilities.

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### B. Government-wide and Fund Financial Statements (Continued)

The statement of activities reports functional categories of programs provided by the County and demonstrates how and to what degree those programs are supported by specific revenue. Program revenues are classified into three categories: 1) charges for services to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function, 2) operating grants and contributions that are restricted to meeting the operational requirements of a function, and 3) capital grants and contributions that are restricted to meeting the capital requirements of a particular function. General revenues are comprised of taxes and other items collected, which support all functions of the County and contribute to the change in the net position for the year. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Administrative overhead charges are included in direct expenses for the business-type activities.

The fund financial statements report additional information about the County's operations for major funds individually and in the aggregate for nonmajor funds. Separate fund financial statements are provided for governmental funds, proprietary funds, and fiduciary funds.

# C. Measurement Focus, Basis of Accounting and Basis of Presentation

The government-wide financial statements are reported using the *economic resources measurement* focus and the accrual basis of accounting, as are the proprietary fund and the fiduciary fund financial statements, although the agency funds have no measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement* focus and the *modified accrual basis* of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers revenues to be available if they are collected within 60 days of the end of the current period, with the exception of grants, which are recognized when all eligibility requirements have been met. Property taxes, sales taxes, franchise taxes, licenses, and investment income associated with the current period are all considered to be susceptible to accrual and so have been recognized as revenues of the current period. All other revenue items are considered to be measurable and available only when cash is received by the County. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# C. Measurement Focus, Basis of Accounting and Basis of Presentation (Continued)

In accordance with GASB Statement No. 33, Accounting and Financial Reporting for Non-exchange Transactions, the corresponding assets (receivables) in non-exchange transactions are recognized in the period in which the underlying exchange occurs, when an enforceable legal claim has arisen, when all eligibility requirements have been met, or when resources are received, depending on the revenue source.

Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The County reports the following major governmental funds:

The **General Fund** is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Homestead Option Sales Tax Capital Projects Fund* accounts for the receipt and disbursement of the financial resources provided by the Homestead Option Sales Tax ("HOST"). The HOST is used to replace funds lost as a result of the County providing for a homestead exemption from County ad valorem taxes.

The **2017 Sales Tax Capital Projects Fund** accounts for the financial resources to be provided from the 2017 1% Special Purpose Local Option Sales Tax ("SPLOST") and the proceeds from the issuance of general obligation sales tax bonds. The sales tax is required to be used for debt service payments on the sales tax general obligation bonds, certain County and City of Conyers road improvements, enhancements of the County jail facility, water line infrastructure, and various other County and City of Conyers public safety and recreational projects.

The County reports the following major proprietary fund:

The *Water and Sewer Fund* accounts for the provision of water and sewer services to the residents of the County. All activities necessary to provide such services are accounted for in this fund.

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# C. Measurement Focus, Basis of Accounting and Basis of Presentation (Continued)

Additionally, the County reports the following fund types:

The **special revenue funds** account for revenue sources that are legally restricted to expenditure for specific purposes.

The **debt service funds** account for the resources accumulated and payments made for principal and interest on long-term general obligation debt of government funds.

The *capital projects funds* account for the acquisition of capital assets and construction or improvement of major capital projects, such as construction of new roads.

The **agency funds** are used to account for the collection and disbursement of monies by the Government on behalf of other governments and individuals, such as cash bonds, traffic fines, support payments and ad valorem and property taxes.

The internal service fund accounts for all activities related to the employee health benefits.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the County's water and wastewater function and various other functions of the County. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as *program revenues* include: 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *non-operating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges to customers for sales and services provided. The County also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for the proprietary funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first, then unrestricted resources as they are needed.

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### D. Budgets and Budgetary Accounting

An operating budget is legally adopted each year for the General Fund, Special Revenue Funds and Debt Service Funds. The Capital Project Funds adopt project-length budgets. An annual operating budget is prepared for the Enterprise Fund for planning, control, cost allocation, and evaluation purposes.

The level of controls (the level at which expenditures may not legally exceed appropriations) for each legally adopted annual operating budget is at the department level. During the year, supplemental appropriations are approved by the Board of Commissioners to cover unforeseen expenditures and are funded out of contingency accounts, from positive revenue and expenditure variances or unappropriated fund balances.

The County follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. Prior to December 1, the Chairman submits to the Board of Commissioners a proposed operating budget for the year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
- 2. Public hearings are conducted to obtain taxpayer comments.
- 3. Prior to January 1, the budget is legally enacted through the passage of an ordinance.
- 4. The enacted budget may be amended only by formal action by the Board of Commissioners in public meetings, except that the Director of Finance may make interdepartmental amendments not associated with personnel services as long as the Board of Commissioners is notified of the changes.
- 5. Expenditures may not legally exceed appropriations.
- 6. Unencumbered appropriations lapse at year-end, with the exception of capital project funds.

#### E. Encumbrances

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of funds are recorded in order to reserve that portion of the appropriation, is employed in the governmental funds. Encumbrances outstanding at year-end are reported as committed fund balances in the governmental funds, as they do not constitute expenditures or liabilities because the commitments will be reappropriated and honored during the subsequent year.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### F. Cash, Cash Equivalents and Investments

Cash and cash equivalents include amounts in demand deposits as well as short-term investments with an original maturity date of three months or less. Investments are stated at fair value, based on quoted market prices. Georgia law authorizes the County to invest in obligations of the State of Georgia or of any other states; obligations issued by the United States; obligations fully insured or guaranteed by the United States government or governmental agency; prime bankers' acceptances; The State of Georgia Local Government Investment Pool ("Georgia Fund 1"); repurchase agreements; and obligations of other political subdivisions of the State of Georgia. The investment in the Georgia Fund 1 represents the County's portion of a pooled investment account operated by the Office of the State Treasurer. The pool consists of U.S. treasury obligations, securities issued or guaranteed by the U.S. Government or any of its agencies or instrumentalities, banker's acceptances, overnight and term repurchase agreements with highly rated counterparties, and collateralized bank accounts. The pool also adjusts the value of its investments to fair value as of year-end and the County's investment in the Georgia Fund 1 is reported at fair value. The County considers amounts held in Georgia Fund 1 as cash equivalents for financial statement presentation.

The remaining investments are recorded at fair value.

#### G. Receivables and Payables

Transactions between governmental funds that are representative of lending/borrowing arrangements have been eliminated in the government-wide statement of net position. Such transactions between the governmental and business-type activities are reported in the government-wide statement of net position as "internal balances." In the governmental funds balance sheets, these receivables and payables are classified as "due from other funds" or "due to other funds."

All account and property tax receivables are shown net of an allowance for uncollectible accounts. The allowance for uncollectible receivable balances represents estimates based on historical collection rates and account balance aging reports.

#### H. Inventories and Prepaid Items

Inventories are determined by actual physical count and are stated at cost generally using the first-in/first-out method ("FIFO"). In the governmental funds, the cost of inventory items are recorded as expenditures at the time of purchase (purchase method).

Prepaid items are accounted for using the consumption method. A prepaid item is recognized when a cash expenditure is made for goods or services that were purchased for consumption, but not consumed as of December 31.

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### I. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, curbs and gutters, streets and sidewalks, drainage systems and lighting systems, water and sewer distribution systems, and similar assets), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Governmental (general) capital assets are recorded as expenditures in the governmental funds statement of revenues, expenditures and changes in fund balances and capitalized at cost in the government-wide statement of net position. Purchased or constructed capital assets are reported at cost or estimated historical cost. General infrastructure assets acquired prior to the implementation of GASB Statement No. 34, consist of the streets network that were acquired or that received substantial improvements subsequent to January 1, 1980. Donated capital assets are recorded at their acquisition value at the date of donation. The County's capitalization threshold is \$5,000 for equipment, \$50,000 for computer software, \$25,000 for buildings and improvements, and \$100,000 for infrastructure assets.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend useful lives are expensed as incurred. Major outlays for capital assets and major improvements are capitalized as projects are constructed. Interest incurred during the construction period of capital assets of the proprietary funds is included as part of the capitalized value of the assets. The amount of interest capitalized is calculated by offsetting interest expense incurred with interest earned on investment proceeds over the same period. During 2019, the County capitalized \$163,630 of interest.

Depreciation is calculated using the straight-line method over the following estimated useful lives.

	<u>Life Years</u>
Buildings and Improvements	10 - 50
Infrastructure	20 - 50
Improvements (other than buildings)	10 - 20
Machinery and Equipment	5 – 10

## J. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net position. Bond premiums and discounts and deferred losses on refunded debt, are deferred and amortized over the life of the bonds using the bonds outstanding method, which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### J. Long-Term Obligations (Continued)

Bond issuance costs, with the exception of any portion related to prepaid insurance costs, are expensed in the period incurred.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### K. Landfill Post-closure Cost

Federal and state laws and regulations require the operator of a sanitary landfill to perform certain maintenance and monitoring functions at a closed site for 30 years after closure. The County is a party to an operating agreement for a sanitary landfill that was closed on September 1, 1993. The County includes its portion of the estimated post-closure cost liability as a government activities non-current liability in the government-wide statement of net position. The amount is based on what it would cost to perform all post-closure in 2019. Actual cost may be higher or lower due to inflation/deflation, changes in technology or changes in regulations.

#### L. Deferred Outflows/Inflows of Resources

GASB Statements No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, and No. 65, Items Previously Reported as Assets and Liabilities, establish accounting and financial reporting for deferred outflows/inflows of resources and the concept of net position as the residual of all other elements presented in a statement of net position.

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The County has five items that qualify for reporting in this category. The first is the deferred charge on refunding reported in the government-wide and proprietary fund statements of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded debt or the refunding debt. The remaining four items, the change in assumption difference, the experience difference, the investment earnings difference, and the County's contributions subsequent to the measurement date, relate to the County's defined benefit pension plan and post-employment benefit plan and are consumptions of net position that apply to future periods. As such, they will be recognized as expenses/expenditures when consumed.

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### L. Deferred Outflows/Inflows of Resources (Continued)

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of fund balance that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The County has three types of items which qualify for reporting in this category, one of which only arises under the modified accrual basis of accounting. Accordingly, the item, unavailable revenue, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from property taxes and these amounts are deferred and will be recognized as an inflow of resources in the period in which the amounts become available. The second element is an effective hedge and is reported in the government-wide statement of net position. The effective hedge results from the change in market value of a swap agreement related to the certificates of participation. The amount is deferred and will mature June 1, 2028, at the same time as the certificates of participation. The third element is the deferred charge on refunding reported in the government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded debt or the refunding debt.

#### M. Compensated Absences

The County maintains a paid time off policy ("PTO policy") pursuant to which employees earn annual leave at the rate of 12 days during the first year of service, 18 days per year after one year of service up to a maximum of 30 days per year after 20 years of service. The maximum allowed accumulation under the PTO policy is 60 days for regular full-time employees and 78 days for employees of the Fire Department (suppression personnel only). Any hours at the end of the year that exceed the respective limits will be forfeited.

Liabilities for compensated absences have been accrued in the proprietary funds and the government-wide statement of net position as compensated absences. A liability for compensated absences is accrued in the governmental fund type's balance sheets only when the liability has matured.

#### N. Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net position."

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### N. Fund Equity (Continued)

**Fund Balance** – Generally, fund balance represents the difference between the assets plus deferred outflows of resources and liabilities plus deferred inflows of resources under the current financial resources measurement focus of accounting. In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the County is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Fund balances are classified as follows:

- **Nonspendable** Fund balances are reported as nonspendable when amounts cannot be spent because they are either: a) not in spendable form (i.e., items that are not expected to be converted to cash), or b) legally or contractually required to be maintained intact.
- Restricted Fund balances are reported as restricted when there are limitations imposed on
  their use either through the enabling legislation adopted by the County or through external
  restrictions imposed by creditors, grantors or laws or regulations of other governments.
- Committed Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by formal action of the County Commission through the adoption of a resolution. Only the County Commission may modify or rescind the commitment.
- Assigned Fund balances are reported as assigned when amounts are constrained by the
  County's intent to be used for specific purposes, but are neither restricted nor committed.
  Through resolution, the County Commission has authorized the County's Chief Financial
  Officer, Finance Director, or Director of Administrative Services to assign fund balances.
- Unassigned Fund balances are reported as unassigned as the residual amount when the
  balances do not meet any of the above criterion. The County reports positive unassigned
  fund balance only in the general fund. Negative unassigned fund balances may be reported
  in all funds.

**Flow Assumptions** – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the County's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the County's policy to use fund balance in the following order: 1) committed, 2) assigned, and 3) unassigned.

**Net Position** – Net position represents the difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources in reporting which utilizes the economic resources measurement focus. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the County has spent) for the acquisition, construction or improvement of those assets.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### N. Fund Equity (Continued)

Net position is reported as restricted using the same definition as used for restricted fund balance as described in the section above. All other net position is reported as unrestricted.

The County applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position are available.

# O. Property Taxes

Property taxes attach as an enforceable lien on property as of January 1 and were levied for the year ended December 31, 2019, on August 6, 2019, by the Board of Commissioners. Tax bills were mailed on September 16, 2019 and were due November 15, 2019. All unpaid amounts were delinquent and subject to collection efforts pursuant to the Official Code of Georgia Annotated ("O.C.G.A.") on November 16. Liens were placed on delinquent accounts on March 31, 2020.

Rockdale County bills and collects its own real and personal property taxes as well as property taxes for the County School System and State of Georgia. The County also collects automobile ad valorem and mobile home taxes for itself, the County School System, the State of Georgia and the City of Conyers. Collections and remittance of taxes are accounted for in the Tax Commissioner Agency Fund.

#### P. Restricted Assets

Certain debt proceeds from the Water and Sewer Authority's revenue bonds, as well as resources set aside for their repayment, are classified as restricted assets on the balance sheet because their use is limited by applicable covenants and agreements. When an expense is incurred for purposes for which both restricted and unrestricted net position are available, restricted assets are utilized first.

### Q. Interest Rate Swap Agreements

The County has entered into an interest rate swap agreement, as further discussed in Note 8, to modify interest rates on outstanding debt. The net interest due, pursuant to the agreement, is recorded in the financial statements.

#### R. Statement of Cash Flows

For purposes of the statement of cash flows, investments purchased with an original maturity date of three months or less are considered cash equivalents.

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### S. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### NOTE 2. BUDGETARY COMPLIANCE AND DEFICIT FUND EQUITY

**Budgetary Compliance.** Appropriations for the General Fund, debt service funds, and special revenue funds are budgeted on a basis that is not consistent with GAAP. The major difference between the budget basis and GAAP basis is that encumbrances are recognized as expenditures (budget) as opposed to commitments of fund balance (GAAP). There were no encumbrances for the years ended December 31, 2018 and December 31, 2019 that would require adjustments to convert the results of operations at the end of the year on the budget basis to the GAAP basis.

The original budgeted appropriations for the year ended December 31, 2019, were amended through supplemental appropriations as follows:

	A	Original ppropriation Budget	(	Increase Decrease)	_A	Amended ppropriation Budget
General Fund Special Revenue Funds General Obligation Bonds	\$	68,712,591 4,364,551	\$	2,222,410 506,334	\$	70,935,001 4,870,885
Debt Service Fund	\$	73,077,142	\$	396 2,729,140	\$	396 75,806,282

The General Fund budget increase resulted from amendments for decreased expenditures to coincide with decreased HOST proceeds. The special revenue funds' increases were made primarily to increase budgeted expenditures for additional expenditures resulting from additional grant revenues.

**Deficit Fund Equity.** As of December 31, 2019, the NSP Grant and 1996 Road and Recreation Sales Tax had deficit fund balances of \$537,140 and \$1,275, respectively. Additional grant revenues are expected to provide positive net position in future years.

#### NOTE 3. CASH AND INVESTMENTS

A reconciliation of cash and cash equivalents and investments as shown on the government-wide and fiduciary funds statements of net position follows:

As reported in the statement of net position:  Primary government		
Cash and cash equivalents	\$	96,644,167
Investments		23,486,261
Restricted assets:		
Cash and cash equivalents		11,518,384
Agency Funds - cash and cash equivalents		5,560,222
	\$	137,209,034
One I decreased a 19 th Connected to a Connected to	Φ.	00.454.054
Cash deposited with financial institutions	\$	60,151,854
Cash on hand		10,742
Investment in Georgia Fund 1		72,990,497
Repurchase Agreement		4,055,941
	\$	137,209,034

#### Interest rate risk

While the County does not have a formal investment policy relating to specific investment related risk, the County manages its exposure to declines in fair values of its investment portfolio by generally limiting its investment in securities with maturities that are less than two years.

At December 31, 2019, information related to credit risk and interest rate risk related to the County's investments is disclosed as follows:

	Weignted Average	Credit	
Investment	Maturity (Years)	Rating	Fair Value
Guaranteed Investment Contract	8.5	AA-	\$ 4,055,941

Waighted Average Credit

**Fair Value Measurements.** The County categorizes its fair value measurements within the fair value hierarchy established by GAAP. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. The County does not have any fair value measurements as of December 31, 2019.

The Guaranteed Investment Contract is a nonparticipating interest-earning investment contract and, accordingly, is recorded at fair value of \$4,055,941.

### NOTE 3. CASH AND INVESTMENTS (CONTINUED)

#### Custodial credit risk - deposits

This is the risk that, in the event of a bank failure, the County's deposits may not be returned to it. The County does not have a deposit policy for custodial credit risk. As of December 31, 2019, the total carrying amount of the County's deposits was \$60,134,271 and the bank balance was \$62,534,382. Of the bank balance, \$1,388,983 was insured through the Federal Deposit Insurance Corporation ("FDIC") and the remaining \$61,145,399 was collateralized with securities held by the pledging financial institution's trust department or agent.

#### Custodial credit risk - investments

This is the risk that, in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in possession of an outside party. The County does not have a deposit policy for the custodial credit risk associated with investments. Of the repurchase agreements investment of \$4,055,941, the County has a custodial credit risk exposure of \$4,055,941 because the related securities are uninsured, unregistered and held by the County's brokerage firm, which is also the counterparty for the securities.

#### Credit risk

Georgia law authorizes the County to invest in obligations of the State of Georgia or of any other states; obligations issued by the United States; obligations fully insured or guaranteed by the United States government or governmental agency; prime bankers' acceptances; The State of Georgia Local Government Investment Pool; repurchase agreements; and obligations of other political subdivisions of the State of Georgia. It is the County's policy to limit its investments to these types of investments.

The Georgia Fund 1 is an investment pool which does not meet the criteria of GASB Statement No. 79 and is thus valued at fair value in accordance with GASB Statement No. 31. As a result, the County does not disclose investment in the Georgia Fund 1 within the fair value hierarchy. The Georgia Fund 1 is regulated by the oversight of the Georgia Office of the State Treasurer and has an AAAf credit rating at year-end. The investment in the pool is stated at fair market value. The weighted average maturity at December 31, 2019 was 39 days.

#### Concentration of credit risk

Excluding investments issued or explicitly guaranteed by the U.S. Government and investments in mutual funds, external investments pools, and other pooled investments, the County does not invest more than 5% of its total investments in any one issuer.

#### NOTE 4. RECEIVABLES

Receivables at December 31, 2019, consist of the following:

	General Fund		lonmajor vernmental Funds	Total Governmental Activities		
Taxes Accounts	\$	4,103,418 352,935	\$ 74,266 23,255	\$	4,177,684 376,190	
, toodanto	\$	4,456,353	\$ 97,521	\$	4,553,874	
		Water and Sewer	lonmajor roprietary Fund		Total siness-type Activities	
Accounts	\$	8,454,023	\$ 768,250	\$	9,222,273	
		8,454,023	768,250		9,222,273	
Less: allowance for uncollectibles		(463,395)	(738,513)		(1,201,908)	
	\$	7.990.628	\$ 29.737	\$	8 020 365	

#### NOTE 5. DUE FROM OTHER GOVERNMENTS

The County is due amounts from the State of Georgia for sales tax collected by the state and not remitted to the County as of December 31, 2019, an estimated amount for insurance premium taxes, and amounts due from federal and state grantor agencies. These amounts, as well as other miscellaneous amounts, comprise "due from other governments" in the statement of net position as follows:

Due From	Purpose	 Amount
Governmental activities:		
City of Conyers	Miscellaneous	\$ 81,629
State of Georgia	Sales tax - SPLOST	1,425,512
State of Georgia	Sales tax - HOST	1,426,194
State of Georgia	Insurance premium tax	3,259,419
State of Georgia	Department of Transportation - grants	2,289,455
State of Georgia	Miscellaneous grants	828,348
		\$ 9,310,557

# NOTE 6. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

Balances due to/from other funds at December 31, 2019, consist of the following:

Receivable Fund	Payable Fund	 Amount
General Fund		
	Water and Sewer Fund	\$ 74,621
	2017 Sales Tax Capital Projects	1,216
	Nonmajor Enterprise Fund	1,544,247
	Nonmajor Governmental Funds	2,500,090
Total General Fund		\$ 4,120,174

The above balances are the result of the payment of expenditures by the General Fund on behalf of the other respective funds.

Receivable Fund	Payable Fund	Amount		
Nonmajor Governmental Funds	General Fund	\$	137,431	
-	Homestead Option Sales Tax			
	Capital Projects Fund		30,377	
	Water and Sewer Fund		230,855	
	Nonmajor Governmental Funds		176,581	
Total Nonmajor Governmental Funds		\$	575,244	

The above balances represent expenditures incurred by the Nonmajor Governmental Funds for which the respective fund is responsible for the cost.

Receivable Fund	Payable Fund		Amount
Nonmajor Enterprise Fund	nmajor Enterprise Fund Water and Sewer Fund		44,210
Receivable Fund		Amount	
Water and Sewer Fund	General Fund Nonmajor Governmental Funds	\$	99,527 259,735
	•	\$	359,262

The above balances represent the payment of expenditures on behalf of the other respective funds.

# NOTE 6. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

Interfund transfers for the year ended December 31, 2019, consist of the following:

Transfer To	Transfer From	_	Amount
General Fund	Homestead Option Sales Tax Capital Projects Fund	\$	1,964,219
for the homestead tax exemption.			
General Fund	Water and Sewer Fund		1,017,750
Transfer of funds for General Fund expenditures.			
Water and Sewer Fund	2017 Sales Tax Capital Projects Fund		321,978
Transfer of funds for SPLOST projects.			
Water and Sewer Fund	Nonmajor Government Funds		1,611,279
Transfer of funds for SPLOST projects.			
		\$	4,915,226

# NOTE 7. CAPITAL ASSETS

The County's capital asset activity for the year ended December 31, 2019, was as follows:

		Beginning								Ending
		Balance		Increases		Decreases		Transfers		Balance
Governmental activities:										
Capital assets, not being depreciated:					_					
Land	\$	61,688,046	\$		\$	-	\$	-	\$	61,688,046
Construction in progress		13,476,838		5,401,258		-		(5,149,695)		13,728,401
Total capital assets,		75 164 004		E 404 0E0				(F 140 COE)		75 446 447
not being depreciated		75,164,884	_	5,401,258		<u>-</u> _		(5,149,695)		75,416,447
Capital assets, being depreciated:										
Buildings and improvements		83,127,547		-		-		-		83,127,547
Infrastructure		375,208,940		-		-		5,149,695		380,358,635
Improvements (other than buildings)		11,407,630		-		-		_		11,407,630
Machinery and equipment		43,830,355		1,471,733		(3,272,543)		_		42,029,545
Total capital assets, being depreciated		513,574,472		1,471,733		(3,272,543)		5,149,695		516,923,357
Less accumulated depreciation for:		(27 007 402)		(1.616.500)						(20 E42 602)
Buildings and improvements		(27,897,193)		(1,616,500)		-		-		(29,513,693)
Infrastructure		(248,106,227)		(6,687,969)		-		-		(254,794,196)
Improvements (other than buildings)		(7,550,390)		(653,010)		0.070.540		-		(8,203,400)
Machinery and equipment		(32,551,604)		(2,655,385)		3,272,543				(31,934,446)
Total accumulated depreciation		(316,105,414)		(11,612,864)		3,272,543	_			(324,445,735)
Total capital assets,		107 460 050		(40 444 424)				E 140 60E		100 477 600
being depreciated, net		197,469,058	_	(10,141,131)			_	5,149,695		192,477,622
Governmental activities										
capital assets, net	\$	272,633,942	\$	(4,739,873)	\$	-	\$	-	\$	267,894,069
Business-type activities:										
Capital assets, not being depreciated:										
Land	\$	13,927,987	\$	-	\$	-	\$	-	\$	13,927,987
Construction in progress		8,660,286		15,834,664		-		(2,185,371)		22,309,579
Total capital assets,										
not being depreciated		22,588,273		15,834,664				(2,185,371)		36,237,566
Capital assets, being depreciated:										
Buildings and improvements		10,126,744		3,098,455		_		_		13,225,199
Infrastructure		249,535,294		158,449		_		2,185,371		251,879,114
Machinery and equipment		18,694,808		834,491		_		2,105,571		19,529,299
Total capital assets, being depreciated		278,356,846		4,091,395				2.185.371		284,633,612
Total capital assets, being depreciated		270,330,040	_	4,031,333				2,100,071		204,033,012
Less accumulated depreciation for:										
Buildings and improvements		(7,985,818)		(291,039)		-		-		(8,276,857)
Infrastructure		(107,214,619)		(6,505,799)		-		-		(113,720,418)
Machinery and equipment		(12,026,325)		(1,298,151)		-		_		(13,324,476)
Total accumulated depreciation		(127,226,762)		(8,094,989)		-		-		(135,321,751)
Total capital assets,		· · · · · · · · · · · · · · · · · · ·		, , , , , , , , , , , , , , , , , , ,						
being depreciated, net		151,130,084		(4,003,594)				2,185,371		149,311,861
Bushings to a set M										
Business-type activities capital assets, net	æ	172 710 257	¢	11 921 070	¢		¢		¢	195 540 427
capital assets, net	\$	173,718,357	φ	11,831,070	Φ		Φ		\$	185,549,427

# NOTE 7. CAPITAL ASSETS (CONTINUED)

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General government	\$ 436,876
Judicial	27,801
Public safety	2,847,528
Public works	6,978,489
Culture and recreation	1,168,195
Health and welfare	153,975
Total depreciation expense - governmental activities	\$ 11,612,864
Business-type activities:	
Water and sewer	\$ 7,898,784
Stormwater	196,205
Total depreciation expense - business-type activities	\$ 8,094,989

# NOTE 8. LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations for the year ended December 31, 2019.

		Beginning Balance	Increases		Decreases			Ending Balance	Due in One Year	
Governmental activities:										
Certificates of participation (1998)	\$	3,900,000	\$	-	\$	-	\$	3,900,000	\$ -	
Contractual obligation -										
Revenue bonds		3,400,000		-		(800,000)		2,600,000	800,000	
Revenue bonds premium		13,910		-		(5,346)		8,564	-	
Installment sales agreement		8,765,000		-		(880,000)		7,885,000	900,000	
Compensated absences		2,826,845		2,693,098		(2,225,076)		3,294,867	2,471,149	
Landfill post-closure		350,000		-		(70,000)		280,000	70,000	
General liability claims		245,423		41,111		(19,620)		266,914	-	
Net pension liability		15,637,018		19,655,369		(4,514,646)		30,777,741	-	
Net OPEB liability		54,339,047		19,552,461		(360,730)		73,530,778	-	
Governmental activity							`			
long-term liabilities	\$	89,477,243	\$	41,942,039	\$	(8,875,418)	\$	122,543,864	\$ 4,241,149	
Business-type activities:										
Revenue bonds	\$	79,010,000	\$	-	\$	(6,315,000)	\$	72,695,000	\$ 6,425,000	
Notes payable		-		8,975,915		-		8,975,915	-	
Compensated absences		302,424		309,727		(292,611)		319,540	239,655	
Net pension liability		1,359,740		1,318,942		(2,357)		2,676,325	-	
Business-type activity	_									
long-term liabilities	\$	80,672,164	\$	10,604,584	\$	(6,609,968)	\$	84,666,780	\$ 6,664,655	

#### NOTE 8. LONG-TERM OBLIGATIONS (CONTINUED)

#### A. Governmental Activities

#### 1. Certificates of Participation

The County issued certificates of participation through the Association County Commissioners of Georgia and the Georgia Municipal Association, Inc. public purpose master lease agreements as follows:

Issue Date	Purpose	Interest Rate %	Interest Dates			Authorized Retired		Retired	ecember 31, 2019
6/1/1998	Equipment	4.75%	5/1 - 11/1	6/1/2028	\$	3,900,000	\$	-	\$ 3,900,000

Effective June 1, 1998, the County entered into a 1998A master lease and option agreement with the Georgia Municipal Association, Inc. The lease agreement, among other things, obligates the County for \$3,900,000 of 1998A certificates of participation issued by the Georgia Municipal Association, Inc. The proceeds from the certificates were deposited with an escrow agent in an irrevocable trust fund in the name of the County. The County's use of the money is restricted for the purchase of certain equipment and must be repaid to the trust fund over lease terms pursuant to the 1998A Master Lease and Option Agreement.

As part of the issuance of the certificates of participation, the County entered into an interest rate Swap Agreement. Under the Swap Agreement, the County is required to pay: 1) a semi-annual (and beginning July 1, 2003, a monthly) floating rate of interest based on the Securities Industry and Financial Markets Association ("SIFMA") Municipal Swap Index (plus a 31 basis points spread) to, or on behalf of, the Swap Counterparty (the "Swap Payment"); and the Swap Counterparty will pay to, or on behalf of, the County a semi-annual payment based on a rate equal to the fixed rate on the certificates of participation (4.75%) times a notional amount specified in the Swap Agreement, but generally equal to the outstanding unpaid principal portion of such Contract, less the amount originally deposited in the Reserve Fund relating to the Contract, and 2) a one-time Swap Premium to be paid on the effective date of the Swap Agreement. The semi-annual payments from the Swap Counterparty with respect to the County are structured, and expected to be sufficient to make all interest payments due under the Contract, and related distributions of interest on the Certificates. Monthly interest payments between the County, the holders of the Certificates of Participation, and the Swap Counterparty can be made in net settlement form as part of this agreement. Under the Swap Agreement, the County's obligation to pay floating payments to the Swap Counterparty in any calendar year may not exceed an amount equal to the SIFMA Municipal Swap Index plus 5% to be determined on the first business day of December in the preceding year. This agreement matures on June 1, 2028, at the same time of the certificates of participation. This derivative qualifies as a fair market hedge.

# NOTE 8. LONG-TERM OBLIGATIONS (CONTINUED)

#### A. Governmental Activities (Continued)

#### 1. Certificates of Participation (Continued)

In the unlikely event that the Swap Counterparty becomes insolvent, or fails to make payments as specified in the Swap Agreement, the County would be exposed to credit risk in the amount of the Swap's fair value. To minimize this risk, the County executed this agreement with counterparties of appropriate credit strength, with the counterparty being rated Aa3 by Moody's. At December 31, 2019, the floating rate being paid by the County is 1.92% and the market value of this agreement is \$971,427, an increase of \$158,805 from the market value at the end of the previous year. The market value of the hedge was determined using settlement prices at the end of the day on December 31, 2019, based on the derivative contract. This market value is reported as a component of the certificates of participation in long-term debt in the statement of net position. As this derivative is an effective hedge, qualifying for hedge accounting, the inflow from the hedge (any change in fair value from inception until year-end) is deferred and reported as a deferred inflow of resources in the statement of net position.

The annual estimated debt service requirements as of December 31, 2019, on the 1998A certificates of participation are as follows:

Fiscal Year Payable	 Principal	Interest	Total
2020	\$ -	\$ 185,250	\$ 185,250
2021	-	185,250	185,250
2022	-	185,250	185,250
2023	-	185,250	185,250
2024 – 2028	 3,900,000	 818,188	4,718,188
	\$ 3,900,000	\$ 1,559,188	\$ 5,459,188

#### 2. Contractual Obligations

The following is a summary of the County's outstanding contractual obligations:

Issue Date	Purpose	Interest Rate %	Interest Dates	Maturity Date	Authorized and Issued		Retired	_	Balance at ecember 31, 2019
11/25/2008	Big-Haynes Impoundment	3.5 - 5.0%	1/1 - 7/1	7/1/2022	\$ 10,000,000	\$	7,400,000	\$	2,600,000

# NOTE 8. LONG-TERM OBLIGATIONS (CONTINUED)

#### A. Governmental Activities (Continued)

#### 2. Contractual Obligations (Continued)

On November 1, 1998, the County entered into a contract with the Conyers-Rockdale Big Haynes Impoundment Authority (the "Authority"). The Authority, on November 20, 1998, issued \$13,300,000 of variable rate revenue bonds for the purpose of retiring \$12,600,000 of principal and approximately \$463,400 of interest on a series 1997 bond issue that matured December 31, 1998. In November 2008, the variable rate bonds were redeemed in a current refunding as part of a remarketing of the previous variable rate bonds with new fixed rate bonds. The total proceeds of the refunding net of \$162,000 of issuance cost plus a \$186,143 premium, were \$10,024,143. The amount of \$10,000,000 was used to retire the variable rate bonds. The refunding was undertaken to eliminate the interest rate risk associated with the variable rate bonds. The reacquisition price and the carrying amount of the variable rate bonds were the same. Pursuant to the County's contract with the Authority, the County has agreed to pay the Authority amounts sufficient to pay the debt service on the bonds, pledging the full faith and credit of the County.

Annual debt service requirements for the Big Haynes Impoundment Authority revenue bonds contractual obligation as of December 31, 2019, are as follows:

Fiscal Year Payable	 Principal		Interest	 Total
2020	\$ 800,000	\$	122,500	\$ 922,500
2021	900,000		85,500	985,500
2022	900,000		42,750	942,750
	\$ 2,600,000	\$	250,750	\$ 2,850,750

#### 3. Installment Sales Agreement

The following is a summary of the County's Installment Sales Agreement:

Issue Date	Purpose	Interest Rate %	Interest Dates	Maturity Date	Authorized and Issued	 Retired	-	Balance at ecember 31, 2019
6/30/2017	Refund Series 2006 and 2013 Certificates of Participation	2.50%	1/1 - 7/1	7/1/2027	\$ 9,625,000	\$ 1,740,000	\$	7,885,000

#### NOTE 8. LONG-TERM OBLIGATIONS (CONTINUED)

#### A. Governmental Activities (Continued)

#### 3. <u>Installment Sales Agreement (Continued)</u>

In April 2017, the County entered into an Installment Sales Agreement debt in the amount of \$9,625,000. The proceeds from the debt agreement were used to refund the Series 2006 and 2013 certificates of participation maturing July 1, 2020 and June 1. 2028, respectively, and used to provide financing for other capital outlay projects. The difference between the cash flows required to service the old debt, Series 2006 and 2013 certificates of participation, and the cash flows required to service the new debt, and complete refunding was \$5,313,334 with the County retaining \$4,000,000 for future projects. The current refunding resulted in an economic loss of \$133,265.

Annual debt service requirements for the Installment Sales Agreement outstanding as of December 31, 2019, are as follows:

Fiscal Year Payable	 Principal	Interest	 Total
2020	\$ 900,000	\$ 222,168	\$ 1,122,168
2021	925,000	200,410	1,125,410
2022	950,000	177,050	1,127,050
2023	970,000	153,604	1,123,604
2024	995,000	129,524	1,124,524
2025 – 2027	3,145,000	266,052	3,411,052
	\$ 7,885,000	\$ 1,148,808	\$ 9,033,808

#### 4. Other Obligations

- (a) Compensated absences Earned and vested paid time off is recorded as a liability in the government-wide statement of net position. The compensated absences have been paid in prior years by the General Fund.
- (b) Landfill post-closure cost As discussed in Note 12, the County is obligated for a portion of the expenses related to the post-closure costs of a landfill jointly operated and maintained by the City of Conyers and the County. The County's portion of the post-closure costs are estimated to be \$280,000 based on what it would cost to perform the anticipated post-closure costs at December 31, 2019. The post-closure costs have been paid in prior years by the General Fund. This is an estimate and is subject to inflation or deflation due to economic conditions.
- (c) General liability claims Various claims and legal proceedings arising in the course of providing general government services are pending against the County. The County, as discussed in Note 11, maintains insurance coverage for losses arising from claims and legal proceedings. The County is exposed to a per occurrence deductible of \$25,000 and to amounts that exceed policy limits.

### NOTE 8. LONG-TERM OBLIGATIONS (CONTINUED)

#### A. Governmental Activities (Continued)

#### 4. Other Obligations (Continued)

Management has estimated the County's liability for claims and legal proceedings to be approximately \$266,914 as of December 31, 2019.

- (d) Other Post-Employment Benefits, ("OPEB") The County provides OPEB through a single-employer defined benefit post-employment plan. The plan and related liability are discussed in detail in Note 15. The OPEB liability affects the actuarial calculation of future annual required contributions and thus does not represent a liability with a current portion. Accordingly, all of the liability is reported as long-term. Payment of the liability is expected to occur from the General Fund.
- (e) Net Pension Liability The County provides pension benefits through a multiple-employer defined benefit pension plan. The plan and related liability are discussed in detail in Note 10. Payment of the liability is expected to occur from the General Fund.

# **B.** Business-type Activities

#### 1. Revenue Bonds

Issue Date	Purpose	Interest Rate %	Interest Dates	Maturity Date	Authorized and Issued Retired				Balance at ecember 31, 2019
4/11/2013	Refund Series 2005 revenue bonds	.35 - 3.71%	1/1 - 7/1	7/1/2029	\$ 98,770,000	\$	\$ 26,075,000		72,695,000

In April 2013, the Water Authority issued the Series 2013 Revenue Refunding Bonds for the purpose of advance refunding \$85,550,000 of the Water Authority's outstanding series 2005 Revenue Bonds maturing on July 1, 2029. The County used the net proceeds along with other resources to purchase U.S. government securities. These securities were deposited in an irrevocable trust to provide for all debt service payments beginning with the July 2016 debt service payment through maturity of the 2005 series bonds. As a result, that portion of the 2005 series bonds is considered defeased, and the County has removed the liability from its accounts.

### NOTE 8. LONG-TERM OBLIGATIONS (CONTINUED)

#### **B.** Business-type Activities (Continued)

#### 1. Revenue Bonds (Continued)

Annual debt service requirements for the Series 2013 Revenue Bonds outstanding at December 31, 2019, are as follows:

Fiscal Year Payable	 Principal		Interest		Total	
2020	\$ 6,425,000	\$	2,223,385	\$	8,648,385	
2021	6,555,000		2,090,388		8,645,388	
2022	6,705,000		1,941,589		8,646,589	
2023	6,890,000		1,759,884		8,649,884	
2024	7,090,000		1,562,830		8,652,830	
2025 – 2029	 39,030,000		4,224,658		43,254,658	
	\$ 72,695,000	\$	13,802,734	\$	86,497,734	

#### 2. Notes Payable

The Water and Sewer Fund has incurred debt to the Georgia Environmental Facilities Authority ("GEFA") for utility system improvements. The note is as follows at December 31, 2019.

Description Original Amount		. •	Interest Rate	Due Date		Amount	
GEFA Clean Water State Revolving Loan Fund	\$	27,000,000	1.89%	2040	\$	8,975,915	

The note is still in the drawdown phase as of December 31, 2019, and repayment will be determined when construction is complete and all drawdowns have been made.

#### 3. Other Obligations

- (a) Compensated absences Earned and vested paid time off is recorded as a liability in the proprietary fund statement of net position. The amount \$265,394 of the compensated absences are payable by the Water and Sewer Fund and \$54,145 are payable by the Stormwater Fund.
- (b) Net Pension Liability The County provides pension benefits through a multiple-employer defined benefit pension plan. The plan and related liability are discussed in detail in Note 10, and \$2,007,244 of the liability is expected to be paid from the Water and Sewer Fund and \$669,081 is expected to be paid by the Stormwater Fund.

#### NOTE 8. LONG-TERM OBLIGATIONS (CONTINUED)

#### C. Advance Refundings

In prior years, the County advance refunded governmental activities debt, which includes certain jailhouse construction bonds (Series 1984), jailhouse refunding bonds (Series 1986), certificates of participation (Series 1997), and business activities debt, which includes a portion of the Water and Sewer Authority Series 1996 and 1999A revenue bonds and a portion of the Series 2005 Water and Sewerage Authority revenue refunding bonds. The proceeds of new bonds and certificates of participation were deposited in an irrevocable trust to provide for all future debt service payments on the refunded debt. At year-end, the aggregate principal amount of all such refunded debt outstanding was \$950,000 from governmental activities and \$121,320,000 from business-type activities. For financial accounting and reporting purposes, all of the refunded debt is considered retired, and along with the funds held in trust, are not included in the accompanying financial statements.

#### NOTE 9. COMMITMENTS AND CONTINGENCIES

#### A. Grant Contingencies

The County has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to disallowance of certain expenditures previously reimbursed by those agencies. Based upon prior experience, County management believes such disallowances, if any, will not be significant.

#### B. Litigation

Various claims and legal proceedings arising in the course of providing general governmental services are pending against the County seeking monetary damages and other relief. The amount of liability from all claims and actions cannot be determined with certainty, but in the opinion of management and legal counsel, the ultimate liability from such claims in excess of the accrued general liability claims amount should not materially affect the financial position of the County at December 31, 2019.

#### C. Outstanding Construction Commitments

Outstanding construction commitments as of December 31, 2019, were \$50,515,934 and \$3,300,000 for the governmental and business-type activities, respectively.

#### NOTE 10. RETIREMENT PLANS

#### **Primary Government**

#### A. ACCG Defined Benefit Pension Plan

Effective January 1, 2005, the County began sponsoring the Association County Commissioners of Georgia Restated Pension Plan, (the "Plan"). The Plan is a defined benefit pension plan that covers the majority of Rockdale County Employees. Employees covered by other plans are discussed in Note 10, B.

#### 1. Plan Description

The Plan provides retirement, disability, and death benefits to plan participants and beneficiaries. The Plan, through execution of the adoption agreement, is affiliated with the Association County Commissioners of Georgia Third Restated Defined Benefit Plan (the "ACCG Plan"), an agent multiple-employer pension plan, administered by the Government Employee Benefits Corporation of Georgia, ("GEBCorp"). The ACCG, in its role as the plan sponsor, has the sole authority to amend the provisions of the ACCG Plan, as provided in Section 19.03 of the ACCG Plan document. The County, through its Board of Commissioners, has the authority to amend the adoption agreement, which defines the specific benefit provisions of the Plan, as provided in Section 19.02 of the ACCG Plan document. A separately issued financial report for the ACCG Plan may be obtained by writing to GEBCorp at 400 Galleria Parkway, Suite 1250, Atlanta, Georgia 30339.

Plan membership as of January 1, 2019, (the most recent actuarial valuation date) is as follows.

Retirees and beneficiaries receiving benefits	201
Terminated plan members entitled to, but not receiving, benefits	461
Active plan members	815
Total	1,477

The County is required to contribute an actuarially determined amount annually to the Plan's trust. The contribution amount is determined using actuarial methods and assumptions approved by the ACCG Plan trustees and must satisfy the minimum contribution requirement contained in the State of Georgia statutes. The County's required contribution for the 2019 Plan year is \$3,247,556, or 9.4%, of covered payroll. Plan members other than Public Safety members are required to contribute 3% of compensation and Public Safety members contribute 7% of compensation.

#### 2. Net Pension Liability of the County

The County's net pension liability was measured as of December 31, 2018. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of January 1, 2018, with updated procedures performed by the actuary to roll forward to the total pension liability measured as of December 31, 2018.

# NOTE 10. RETIREMENT PLANS (CONTINUED)

#### **Primary Government (Continued)**

#### A. ACCG Defined Benefit Pension Plan (Continued)

#### 2. Net Pension Liability of the County (Continued)

Actuarial Assumptions. The total pension liability in the January 1, 2018, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 3.00%

Salary increases 4.50% - 6.50%, including inflation

Investment rate of return 7.00%, net of pension plan investment expense, including inflation

Mortality rates were based on the RP-2000 Combined Healthy Mortality Table.

The actuarial assumptions used in the January 1, 2018, valuation were based on the results of an actuarial experience study for February 2019.

The long-term expected rate of return on pension plan investments was determined through a blend of using a building-block method based on 20-year benchmarks (33.33%) and 30-year benchmarks (33.33%), as well as forward-looking capital market assumptions for a moderate asset allocation (33.34%), as determined by UBS. Expected future rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of December 31, 2018, are summarized in the following table:

Target allocation	Long-term expected real Range		
30%	25 – 35%		
70%	65 – 75%		
30%	25 – 35%		
5%	2.5 – 10%		
5%	2.5 – 10%		
5%	2.5 – 10%		
15%	10 – 20%		
5%	2.5 – 10%		
5%	2.5 – 10%		
	allocation 30% 70% 30% 5% 5% 5% 15% 5%		

# NOTE 10. RETIREMENT PLANS (CONTINUED)

#### **Primary Government (Continued)**

### A. ACCG Defined Benefit Pension Plan (Continued)

### 2. Net Pension Liability of the County (Continued)

Discount Rate. The discount rate used to measure the total pension liability was 7.00%. The projection of cash flows used to determine the discount rate assumed that County contributions will be made based on the average County contribution made to the Plan over the prior five years. Based on this assumption, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all of the projected benefit payments to determine the total pension liability.

Changes in the Net Pension Liability of the County. The changes in the components of the net pension liability of the County for the year ended December 31, 2019, were as follows:

		Total Pension Liability (a)		Plan Fiduciary Net Position (b)		Net Pension Liability (a) - (b)		
Balances at December 31, 2018	\$	78,587,468	\$	61,590,710	\$	16,996,758		
Changes for the year:								
Service cost		2,033,509		-		2,033,509		
Interest		5,514,870		-		5,514,870		
Liability Experience (Gain)/Loss		2,226,988		-		2,226,988		
Assumption Change		8,050,723		-		8,050,723		
Contributions-employer		-		2,746,941		(2,746,941)		
Contributions-employee		-		1,977,561		(1,977,561)		
Net investment income		-		(2,866,945)		2,866,945		
Benefit payments, including refunds								
of employee contributions		(5,040,577)		(5,040,577)		-		
Administrative expense		-		(136,060)		136,060		
Other changes		-		(352,715)		352,715		
Net changes		12,785,513		(3,671,795)		16,457,308		
Balances at December 31, 2019	\$	91,372,981	\$	57,918,915	\$	33,454,066		

The required schedule of changes in the County's net pension liability and related ratios immediately following the notes to the financial statements presents multi-year trend information about whether the value of plan assets is increasing or decreasing over time relative to the total pension liability.

### NOTE 10. RETIREMENT PLANS (CONTINUED)

### **Primary Government (Continued)**

### A. ACCG Defined Benefit Pension Plan (Continued)

### 2. Net Pension Liability of the County (Continued)

Sensitivity of the Net Pension Liability to Changes in the Discount Rate. The following presents the net pension liability of the County, calculated using the discount rate of 7.00%, as well as what the County's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00%) or 1-percentage-point higher (8.00%) than the current rate:

	 1% Decrease (6.00%)	Di	iscount Rate (7.00%)	1	% Increase (8.00%)
County's net pension liability	\$ 45,527,698	\$	33,454,066	\$	23,422,375

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of December 31, 2019, and the current sharing pattern of costs between employer and employee.

### 3. Pension Expense and Deferred Outflows of Resources Related to Pensions

For the year ended December 31, 2019, the County recognized pension expense of \$5,925,711. At December 31, 2019, the County reported deferred outflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources
Investment earnings difference	\$ 4,236,517
Differences between expected and actual experience	6,216,148
Changes in assumptions	9,221,578
Contributions subsequent to the measurement date	2,717,475
Total	\$ 22,391,718

### NOTE 10. RETIREMENT PLANS (CONTINUED)

### **Primary Government (Continued)**

### A. ACCG Defined Benefit Pension Plan (Continued)

### 3. Pension Expense and Deferred Outflows of Resources Related to Pensions (Continued)

County contributions subsequent to the measurement date of \$2,717,475 are reported as a deferred outflow of resources and will be recognized as a reduction of the net pension liability in the year ending December 31, 2020. The investment earnings difference reported as a deferred outflow of resources related to pensions will be recognized in pension expense as follows:

Year ending December 31,	
2020	\$ 4,538,802
2021	3,823,492
2022	3,759,921
2023	4,653,632
2024	2,404,788
Thereafter	493,607
Total	\$ 19,674,242

### **Defined Contribution Plan**

The County, through December 31, 2004, provided benefits for the majority of its full-time employees through a defined contribution plan (the "Plan") which was administered by GEBCorp. In a defined contribution plan, benefits depend solely on amounts contributed to the Plan plus investment earnings. Employees were eligible to participate after six months from the date of employment. The Plan as established by the Rockdale County Board of Commissioners required that the County contribute an amount equal to 5% of the employee's salary each month. Plan members were not required to make contributions. The County's contributions for each employee (and interest allocated to the employee's account) were fully vested after five years of continuous service. Benefit provisions and contribution requirements were established and may be amended by the Board of Commissioners. There were no contributions made by the County in 2019.

Effective January 1, 2005, the County adopted the ACCG Defined Benefit Pension Plan as noted above. Each participant in the defined contribution plan was given an option to use his/her account balance under the existing defined contribution plan to purchase 100% of past service credit. As noted in the statement of fiduciary net position, as of December 31, 2019, there was \$870,054 of net position remaining in the Plan.

### NOTE 11. RISK MANAGEMENT

The County is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The County is a member of the Georgia Interlocal Risk Management Agency ("GIRMA"). This membership allows the County to share liability, crime, motor vehicle and property damage risks.

Coverages are as follows:

Coverage Exceptions:

Coverages Subject to a Retroactive Date:

Coverage Description - Property: Building and Contents (Blanket) Automobile Physical Damage Inland Marine for Movable Equipment	\$ 160,806,279 14,237,572 4,261,711
Coverage Description - Casualty: General Liability and Police Professional Liability Automobile Liability Public Officials Liability	1,000,000 1,000,000 1,000,000
Coverage Description - Crime: Employee Dishonesty Depositor's Forgery Money and Securities - Loss Inside the Premises Money and Securities - Loss Outside the Premises Computer Theft and Funds Transfer Fraud Money Orders and Counterfeit Currency	50,000 150,000 150,000 150,000 150,000
Deductible: All coverages are subject to a per occurrence deductible of:	25,000

Coverages shown as Coverage Exceptions only are subject to a retroactive date of: 7/1/1991

Chapter 85 of Title 36 of the O.C.G.A. authorized Georgia municipalities to form interlocal risk

management agencies. The ACCG Interlocal Risk Management Agency ("IRMA") is a County interlocal risk management agency to function as an unincorporated nonprofit instrumentality of its member counties. IRMA provides risk management and safety and loss control services to prevent or lessen the incidence and severity of casualty and property losses occurring in the operation of county government. IRMA is to defend and protect in accordance with the Coverage Agreement and related coverage descriptions any member of IRMA against liability or loss.

### NOTE 11. RISK MANAGEMENT (CONTINUED)

Rockdale County's responsibilities as a member of IRMA are as follows:

- To pay all contributions, assessments or other sums due to IRMA at such times and in such amounts as shall be established by IRMA.
- To select a person to serve as a Member representative.
- To allow IRMA and its agents reasonable access to all facilities of the County and all records, including, but not limited to, financial records, which relate to the purposes of IRMA.
- To allow attorneys appointed by IRMA to represent the County in investigation, settlement
  discussions and all levels of litigation arising out of any claim made against the County within the
  scope of loss prevention furnished by the Fund or Funds established by IRMA.
- To assist and cooperate in the defense and settlement of claims against the County.
- To furnish full cooperation to IRMA's attorneys, claims adjusters, Service Company, and any agent, employee, officer or independent contractor of IRMA relating to the purposes of IRMA.
- To follow all loss reduction and prevention procedures established by IRMA.
- To furnish to IRMA such budget, operating and underwriting information as may be requested.
- To report as promptly as possible, and in accordance with any coverage descriptions issued, all
  incidents which could result in IRMA or any fund established by IRMA being required to pay claims
  for loss or injuries to municipal property or injuries to persons or property when such loss or injury
  is within the scope of the protection of IRMA.

Rockdale County retains the first \$25,000 of each risk of loss in the form of a deductible. The County files all claims with IRMA. IRMA bills the County for any risk of loss up to the \$25,000 deductible. During the year ended December 31, 2019, the County paid 20 claims. The County has included \$266,914 in the government-wide statement of net position as an estimate of the amount (up to \$25,000 per claim) to be subsequently paid for unpaid claims existing at December 31, 2019. The estimate of the liability was based on historical trends for reported claims and the amount of per claim pay outs.

Pursuant to Title 34, Chapter 9, Article 5 of the O.C.G.A., the County became a member of the Association County Commissioners of Georgia – Group Self Insurance Workers' Compensation Fund ("ACCG-GSIWCF"). The liability of the fund to the employees of any employer (Rockdale County) is specifically limited to such obligations as are imposed by applicable state laws against the employer for workers' compensation and/or employer's liability. The Fund is to defend, in the name of and on behalf of the members, any suits or other proceedings which may at any time be instituted against them on account of injuries or death within the preview of the Workers' Compensation Law of Georgia, or on the basis of employer's liability, including suits or other proceedings alleging such injuries and demanding compensation although such suits, other proceedings, allegations or demands be wholly groundless, false or fraudulent. The Fund is to pay all costs taxed against members in any legal proceeding defended by the members, all interest accruing after entry of judgment, and all expenses incurred for investigation, negotiation or defense.

### NOTE 11. RISK MANAGEMENT (CONTINUED)

Rockdale County's responsibilities as a member of the ACCG-GSIWCF are as follows:

- To pay all contributions, assessments or other sums due to ACCG-GSIWCF at such times and in such amounts as established by ACCG-GSIWCF.
- To select a person to serve as a contact person and safety representative.
- To allow ACCG-GSIWCF and its agents reasonable access to all facilities of the County and all records, including, but not limited to, financial records, which relate to the purposes of ACCG-GSIWCF.
- To allow attorneys appointed by ACCG-GSIWCF to represent the County in investigation, settlement discussions and all levels of litigation arising out of any claim made against the County within the scope of loss prevention furnished by ACCG-GSIWCF.
- To assist and cooperate in the defense and settlement of claims against the County.
- To furnish full cooperation to ACCG-GSIWCF attorneys, claims adjusters, service company, and any agent, employee, officer or independent contractor of ACCG-GSIWCF relating to the purposes of ACCG-GSIWCF.
- To furnish to ACCG-GSIWCF such remuneration and underwriting information as may be requested.
- To report as promptly as possible, all incidents which could result in ACCG-GSIWCF being required to pay workers' compensation on behalf of the County.

### NOTE 12. CITY OF CONYERS – SOLID WASTE CONTRACT

Operating Agreement – The City of Conyers and Rockdale County have mutually agreed to a certain Operating Contract for the operation of a joint sanitary landfill project.

The original term of the Operating Contract commenced March 12, 1991, and continued until midnight, January 2, 2004. The County and the City have agreed to renew the Operating Contract by mutual acquiescence on a year-to-year basis commencing on the Termination Date. The Operating Contract sets forth the terms and conditions under which the Project, as currently located and as expanded on contiguous property for the benefit of the citizens of the City and of the County, shall be operated. Pursuant to the Operating Contract, the City is responsible for the day-to-day operations of the Project. The budgetary requirements for the operation of the Project shall be mutually determined by the City and the County and shall include day-to-day operation costs, capital improvements and various other items more fully described in the Contract.

The landfill was permanently closed on September 1, 1993. Pursuant to the Operating Contract, the County is responsible for a portion of the expenses incurred in connection with the post-closure costs. The County's agreed upon portion is 70%. Total anticipated post-closure care costs for the County as of December 31, 2019, are estimated to be \$280,000. During 2019, the County paid \$70,000 of landfill operating cost.

### NOTE 13. JOINT VENTURE

Rockdale County, in conjunction with cities and counties in the 10-county Atlanta Region are members of the Atlanta Regional Commission ("ARC"). Membership in the ARC is automatic for each municipality and county in the state. The O.C.G.A. § 50-8-34 (Georgia Planning Act of 1989) provides for the organization structure of the ARC. Each county and municipality in the state is required by law to pay minimum annual dues to the ARC. The ARC Board membership includes the chief elected official of each county and the chief elected official of each municipality. The County Board members and the municipal board members from the same county elect one member of the Board who is a resident (but not an elected or appointed official or employee of the county or municipality) to serve as the non-public Board member from a county.

O.C.G.A. § 50-8-39.1 provides that the member governments are liable for any debts or obligations of a regional commission beyond its resources. During the year ended December 31, 2019, the County paid \$105,730 in dues to the ARC.

Complete financial statements of the ARC can be obtained directly from their administrative office at the following address.

Atlanta Regional Commission, Inc. 40 Courtland Street, NE Atlanta, Georgia 30303

### NOTE 14. RELATED ORGANIZATIONS

The County is also responsible for appointing the members of the Rockdale Development Authority and the Rockdale County Hospital Authority, but the County's accountability for these Authorities does not extend beyond making the appointments.

### NOTE 15. OTHER POST-EMPLOYMENT BENEFITS

### Plan Administration and Benefits

The County, as authorized by the County Commission, administers a single-employer defined benefit Post-Retirement Benefit Plan (the "OPEB Plan"). The OPEB Plan is under the direction of the County's Board of Commissioners. The County provides post-retirement healthcare benefits, as per the requirements of a resolution, for certain retirees. The provisions and obligations to contribute are established and may be amended by the Rockdale County Board of Commissioners. The requirements are that the employee must retire from the County after ten years of continuous service and must have attained the age of 50. The benefits are offered until the retiree turns 65 and is eligible for Medicare and/or the employee becomes covered under the plan of another employer. The County pays from 20% to 100% of the premium depending on the sum of the employee's age at retirement and years of service. The employee must pay the remaining percentage. Currently, 79 employees are enrolled in post-retirement healthcare benefits. The County's Board of Commissioners established and may amend the benefit provisions. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75 and a separate report was not issued for the OPEB Plan.

### **Membership**

The following schedule (derived from the most recent actuarial valuation report) reflects membership for the post-retirement benefit plan as of latest actuarial valuation at December 31, 2018:

Active members	766
Retired members	79
	845

### **Contributions**

The Board of Commissioners has elected to fund the OPEB Plan on a "pay as you go" basis. Per a County resolution, the County is required to contribute the current year benefit costs of the Plan which are not paid by the retiree. For the year ended December 31, 2019, the County contributed \$250,980 for the pay as you go benefits for the OPEB Plan.

### NOTE 15. OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

### Total OPEB Liability of the County

The County's total OPEB liability was measured as of December 31, 2019, and was determined by an actuarial valuation as of December 31, 2018, with the actuary using standard techniques to roll forward the liability to the measurement date.

Actuarial assumptions. The total OPEB liability in the December 31, 2019 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Discount Rate: 2.90%

Healthcare Cost Trend Rate: 8.00% graded by 0.50% per year to an ultimate rate of 5.00%

Inflation Rate: 2.50%
Participation Rate: 100.00%

Mortality rates were based on the RP-2014 with MP-2018 scale Mortality Table, with separate rates for males and females.

The actuarial assumptions used in the December 31, 2019 valuation were based on the results of an actuarial experience study for the period 2010-2014.

### Discount rate

The discount rate used to measure the total OPEB liability was 2.90%. This rate was determined using an index rate of 20-year, tax-exempt general obligation municipal bonds with an average rating of AA or higher – which was 2.90% as determined by the Bond Buyer 20-Bond GO Index Rate as of December 31, 2019.

### NOTE 15. OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

### **Changes in the Total OPEB Liability of the County**

The changes in the total OPEB liability of the County for the year ended December 31, 2019, were as follows:

	Total OPEB Liability
Beginning balance	\$ 54,339,047
Changes for the year:	
Service cost	1,747,887
Interest	2,028,119
Assumption changes	15,776,455
Benefit payments	(360,730)
Net change	19,191,731
Ending balance	\$73,530,778

The required schedule of changes in the County's total OPEB liability and related ratios immediately following the notes to the financial statements presents multi-year trend information about the total OPEB liability.

### Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the total OPEB liability of the County, as well as what the County's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (1.90%) or 1-percentage-point higher (3.90%) than the current discount rate:

	19	% Decrease	Discount Rate	1	% Increase
		(1.90%)	(2.90%)		(3.90%)
Total OPEB liability	\$	99,252,333	\$ 73,530,778	\$	55,971,300

### Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following presents the total OPEB liability of the County, as well as what the County's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	1% Decrease	Discount Rate	1% Increase			
	(1.90%)	(2.90%) (3.90%)				
Total OPEB liability	\$ 54,871,256	\$73,530,778	\$ 102,220,357			

### NOTE 15. OTHER POST-EMPLOYMENT BENEFITS (CONTINUED)

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revisions as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of December 31, 2019, and the current sharing pattern of costs between employer and inactive employees.

### **OPEB Expense**

For the year ended December 31, 2019, the County recognized OPEB expense of \$5,748,063.

### NOTE 16. HOTEL/MOTEL LODGING TAX

Revenue Fund. The use of lodging taxes collected is restricted to expenditures for the promotion of tourism and convention trade within the County. Hotel/Motel taxes received by the County have been paid to the Rockdale County Chamber of Commerce. During 2019, the County collected \$74,191 and expended 100% of such taxes. Expenditures by the Rockdale Chamber of Commerce were for the promotion of tourism as required by O.C.G.A. § 48-13-51.

### NOTE 17. WATER AND SEWER CONTRACTS AND AGREEMENTS

Effective November 11, 1996, the County entered into a lease contract (the "Lease") with the Water and Sewer Authority (the "Authority") for a period expiring the later of July 2, 2022, or the date all bonds have been paid in full, but in no event in excess of 50 years from the effective date. The Lease requires the Authority to lease to the County all of its water and sewerage facilities. The County is obligated under the Lease to make certain payments to the Authority, including payments sufficient to enable the Authority to pay the principal and interest on all Bonds issued by the Authority and to comply with certain other funding requirements as defined in the Lease, the Series 1996 Bond Resolution, the Series 1999 A Bond Resolution, the Series 2005 Bond Resolution, and the Series 2013 Bond Resolution. Upon expiration of the lease, the County has a bargain option to purchase the Water and Sewerage facilities from the Authority.

The County entered into an agreement with ESG Operations, Inc., ("ESG"), effective August 1, 2012, for the management of the County's waste water facilities. The initial term of this agreement is three years and may be renewed thereafter for two successive one-year terms. The contract requires a base fee which covers certain repairs and maintenance, chemicals, and sludge disposal. ESG is liable in any calendar year for fines or civil penalties to a maximum aggregate of \$225,000 imposed for violations of certain effluent quality requirements that result from ESG's negligent operation, willful misconduct or material breach of the agreement. The contracted base fee for 2019 is \$8,379,420. The base fee will be negotiated each year.

REQUIRED SUPPLEMENTARY INFORMATION

# REQUIRED SUPPLEMENTARY INFORMATION OPEB RETIREMENT PLAN SCHEDULE OF CHANGES IN THE COUNTY'S TOTAL OPEB LIABILITY AND RELATED RATIOS FOR THE YEAR ENDED DECEMBER 31,

Total OPEB liability	2019	2018			
Service cost	\$ 1,747,887	\$ 1,369,818			
Interest on total OPEB liability	2,028,119	1,946,577			
Changes of assumptions	15,776,455	-			
Benefit payments	(360,730)	(406,103)			
Net change in total OPEB liability	19,191,731	2,910,292			
Total OPEB liability - beginning	54,339,047	51,428,755			
Total OPEB liability - ending	\$ 73,530,778	\$ 54,339,047			
Covered payroll	\$ 32,776,785	\$ 30,452,254			
Total OPEB liability as a percentage of covered payroll	224.3%	178.4%			

### Notes to the Schedule:

The schedule will present 10 years of information once it is accumulated.

The Authority is not accumulating assets in a trust fund that meets the criteria in paragraph 4 of GASB Statement No. 75 for payment of future OPEB benefits.

# REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN THE COUNTY'S NET PENSION LIABILITY AND RELATED RATIOS FOR THE YEAR ENDED DECEMBER 31,

		2019	 2018	 2017		2016	 2015
Total pension liability							
Service cost	\$	2,033,509	\$ 1,864,494	\$ 1,814,947	\$	1,642,176	\$ 1,583,418
Interest on total pension liability		5,514,870	5,235,743	4,954,575		4,334,837	4,313,195
Changes of benefit terms							
Differences between expected and actual experience		2,226,988	1,363,415	1,498,113		4,462,926	-
Changes of assumptions		8,050,723	138,777	2,204,541		1,922,998	-
Benefit payments, including refunds of employee contributions	_	(5,040,577)	 (4,464,218)	 (4,167,839)	_	(4,031,680)	 (3,592,222)
Net change in total pension liability		12,785,513	4,138,211	6,304,337		8,331,257	2,304,391
Total pension liability - beginning		78,587,468	 74,449,257	 68,144,920		59,813,663	 57,509,272
Total pension liability - ending (a)	\$	91,372,981	\$ 78,587,468	\$ 74,449,257	\$	68,144,920	\$ 59,813,663
Plan fiduciary net position							
Contributions - employer	\$	2,746,941	\$ 2,595,303	\$ 2,434,065	\$	2,357,617	\$ 2,287,097
Contributions - employee		1,977,561	1,882,635	1,768,869		1,717,976	1,687,468
Net investment income		(2,866,945)	8,608,118	3,690,482		404,343	3,459,906
Benefit payments, including refunds of employee contributions		(5,040,577)	(4,464,218)	(4,167,839)		(4,031,680)	(3,462,383)
Administrative expenses		(136,060)	(127,855)	(133,378)		(128,853)	(116,027)
Other	_	(352,715)	 (304,981)	 (257,025)		(238,713)	 (253,685)
Net change in fiduciary net position		(3,671,795)	8,189,002	3,335,174		80,690	3,602,376
Plan fiduciary net position - beginning		61,590,710	53,401,708	50,066,534		49,985,844	46,383,468
Plan fiduciary net position - ending (b)	\$	57,918,915	\$ 61,590,710	\$ 53,401,708	\$	50,066,534	\$ 49,985,844
County's net pension liability - ending (a) - (b)	\$	33,454,066	\$ 16,996,758	\$ 21,047,549	\$	18,078,386	\$ 9,827,819
Plan fiduciary net position as a percentage of total			<b>-0</b> 404	74.70/		<b>70.5</b> 0/	00.00/
pension liability		63.4%	78.4%	71.7%		73.5%	83.6%
Covered payroll	\$	34,439,758	\$ 32,979,341	\$ 33,428,856	\$	31,838,484	\$ 30,009,120
County's net pension liability as a percentage of covered							
payroll		97.1%	51.5%	63.0%		56.8%	32.7%

### Notes to the Schedule:

The schedule will present 10 years of information once it is accumulated.

## REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF COUNTY CONTRIBUTIONS FOR THE YEAR ENDED DECEMBER 31,

	 2019	2018		3 2017		2016		2015			2014
Actuarially determined contribution	\$ 3,247,556	\$	2,967,616	\$	3,155,944	\$	2,782,471	\$	2,293,627	\$	2,017,676
Contributions in relation to the actuarially determined contribution	 2,717,475	_	2,746,941	_	2,598,342	_	2,439,483	_	2,361,750	_	2,287,097
Contribution deficiency (excess)	\$ 530,081	\$	220,675	\$	557,602	\$	342,988	\$	(68,123)	\$	(269,421)
Covered payroll	\$ 32,979,341	\$	33,428,856	\$	34,598,866	\$	32,952,831	\$	31,838,484	\$	30,009,120
Contributions as a percentage of covered payroll	8.2%		8.2%		7.5%		7.4%		7.4%		7.6%

#### Notes to the Schedule:

Valuation Date January 1, 2019
Cost Method Entry age normal

Actuarial Asset Valuation Method Smoothed market value with a five-year

smoothing period

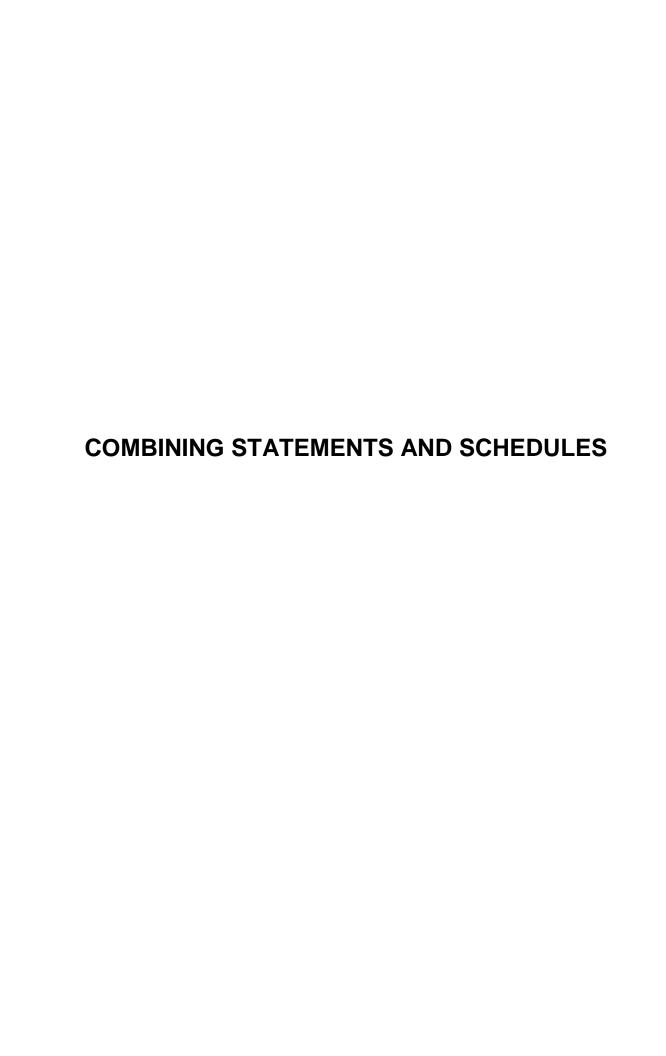
Assumed Rate of Return

On Investments 7.00%
Projected Salary Increases 4.50% - 6.50%

Amortization Method Closed level dollar for unfunded liability

Remaining Amortization Period None remaining

The schedule will present 10 years of information once it is accumulated.



### NONMAJOR GOVERNMENTAL FUNDS

### SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes.

The **Drug Abuse Treatment and Education Fund** accounts for monies collected under Georgia law related to additional penalties on controlled substances offenses. Such monies are restricted for drug abuse treatment and education programs relating to controlled substances and marijuana.

The **Supplemental Juvenile Services Fund** accounts for monies collected under Georgia law for probation services to juvenile offenders. Such monies are restricted to providing treatment to juvenile offenders.

The **Inmate Welfare Services Fund** accounts for monies collected from inmates for purchase of supplies. The profits from these sales are used for the benefit of the general inmate population.

The **Law Enforcement Confiscated Monies Fund** accounts for monies confiscated under Georgia law by Rockdale County law enforcement officers related to controlled substances offenses. Such monies are restricted to defray the cost of complex investigations and to purchase equipment relating to said investigations.

The **County Jail Fund** accounts for monies collected as a result of a 10% penalty on certain court cases. These funds are legally restricted for the construction, operation, and staffing of County detention facilities.

The **Emergency Telephone System Fund** accounts for monies collected under Georgia law by telephone providers on behalf of Rockdale County. These monies are remitted to the County and are restricted to providing emergency 911 services to residents of the County.

The **Tower Fund** accounts for monies resulting from the rental and operation of the County's radio transmission tower.

The **Victim Assistance Program Fund** accounts for monies collected from fines for the purpose of providing counseling services to victims of crime.

The **Drug Testing Lab Fund** accounts for monies collected from individuals, departments, agencies and organizations for the purchase of drug testing services. Such monies are to be utilized for the Rockdale DUI Court program operations.

The Law Library Fund provides for the operation and maintenance of the County's Law Library.

The **Hotel/Motel Tax Fund** accounts for taxes collected by hotels and motels within the County. These funds are legally restricted for the promotion of tourism and convention trade within the County.

The **District Attorney EMDET Fund** accounts for monies received from the East Metro Drug Enforcement Task Force.

### NONMAJOR GOVERNMENTAL FUNDS

### SPECIAL REVENUE FUNDS (CONTINUED)

The **General Grants Fund** accounts for funds, which are not used to finance general government operations, received under federal and state grant programs and the matching transfers from other funds.

The **NSP Grant Fund** accounts for funds received under the federal American Reinvestment and Recovery Act of 2009 program to aid in the Neighborhood Stabilization Program.

### **DEBT SERVICE FUNDS**

The Debt Service Funds are used to account for the accumulation of resources for the payment of general long-term debt principal and interest County.

The **General Obligation (G.O.) Bonds Debt Service Fund** accounts for property taxes collected for the payment of general obligation bonds' principal and interest.

### **CAPITAL PROJECTS FUNDS**

The Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities for the County's governmental funds.

The **1996 Road and Recreation Sales Tax Fund** accounts for the collection of the 1996 special purpose sales tax and the specific expenditures which are limited to recreational facilities and road, street and bridge purposes.

The **GRTA Capital Projects Fund** accounts for the receipt and expenditure of proceeds received from the Georgia Regional Transportation Authority pursuant to an intergovernmental agreement with the Georgia Regional Transportation Authority, State of Georgia Road and Tollway Authority, and the Georgia Department of Transportation.

The **1999 Sales Tax Capital Projects Fund** accounts for the financial resources provided from the 1999 1% special purpose local option sales tax and the proceeds of the series 1999B revenue bonds.

The **2004 Sales Tax Capital Projects Fund** accounts for the resources to be provided from the 2004 1% special purpose local option sales tax which are required to be used for debt service payments on the sales tax general obligation bonds, certain County and City of Conyers road improvements, construction of a new County jail facility, expansion of the Library, and various other County and City of Conyers public safety and recreational projects.

The **Impact Fee Fund** accounts for the financial resources provided from the Rockdale County Development Impact Fee.

### NONMAJOR GOVERNMENTAL FUNDS

### **CAPITAL PROJECTS FUNDS (CONTINUED)**

The **2010 Sales Tax Capital Projects Fund** accounts for the financial resources to be provided from the 2010 1% Special Purpose Local Option Sales Tax and the proceeds from the issuance of general obligation sales tax bonds. The sales tax is required to be used for debt service payments on the sales tax general obligation bonds, certain County and City of Conyers road improvements, enhancements of the County jail facility, water line infrastructure, and various other County and City of Conyers public safety and recreational projects.

The **Other Capital Projects Fund** accounts for the financial resources to be used for the purchase and construction of major capital facilities, other than those accounted for in specific funds.

### COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS DECEMBER 31, 2019

	Special Revenue Funds												
	Drug Abuse Su Treatment and Education			Supplemental Juvenile Services		Inmate Welfare Services	Law Enforcement Confiscated Monies		County Jail			Emergency Telephone System	
ASSETS									_				
Cash and cash equivalents	\$	100,225	\$	105,064	\$	66,596	\$	578,329	\$	2,074,118	\$	1,106,656	
Taxes receivable		-		-		-		-		-		-	
Accounts receivable, net		-		-		-		-		-		-	
Due from other governments		1,905		-		-		-		74,567		-	
Due from other funds			_			-	_	-	_		_		
Total assets	\$	102,130	\$	105,064	\$	66,596	\$	578,329	\$	2,148,685	\$	1,106,656	
LIABILITIES													
Accounts payable	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Due to other funds		-		-		-		56,693		-		-	
Total liabilities		-	_	-		-		56,693		-		-	
DEFERRED INFLOWS OF RESOURCES													
Unavailable revenue - property taxes		-		-		-		-		_		-	
Total deferred inflows of			_						_				
resources	_	-						-		-			
FUND BALANCES (DEFICITS)													
Restricted for:													
Judicial programs		-		105,064		-		_		_		_	
Public safety programs		102,130		· -		66,596		521,636		2,148,685		1,106,656	
Debt service				-		-		_		_		-	
Other capital projects		-		-		-		-		_		-	
Unassigned		-		-		-		-		-		-	
Total fund balances (deficits)		102,130		105,064		66,596		521,636		2,148,685		1,106,656	
Total liabilities, deferred inflows of													
resources, and fund balances (deficits)	\$	102,130	\$	105,064	\$	66,596	\$	578,329	\$	2,148,685	\$	1,106,656	

(Continued)

					Special Rev	venue	Funds						De	ebt Service Fund
 Tower Fund	Victim ssistance Program	Dru	ıg Testing Lab	, •		ļ	District Attorney EMDET		General Grants	 NSP Grant		.O. Bonds		
\$ 829,698	\$ 104,039	\$	22,659	\$	83,238	\$	-	\$	44,934	\$	2,106,249	\$ 277,957	\$	2,584,105
-	-		-		-		62,951		-		-	-		11,315
-	-		-		-		-		-		23,255	-		-
-	5,157		-		-		-		-		828,348	-		-
	 		-		-				-	_	9,701	 11,053		
\$ 829,698	\$ 109,196	\$	22,659	\$	83,238	\$	62,951	\$	44,934	\$	2,967,553	\$ 289,010	\$	2,595,420
\$ - - - -	\$ - - -	\$	- - -	\$	24,072	\$	62,951 - 62,951	\$	- - -	\$	12,440 12,440	\$ 201,775 624,375 826,150	\$	1,718,515 1,718,515 2,710
 	 -		-		-		-		-			 -		2,710
-	109,196		22,659		59,166		-		44,934		-	-		-
-	-		-		-		-		-		-	-		-
-	-		-		-		-		-		-	-		874,195
829,698	-		-		-		-		-		2,955,113	- (507 445)		-
 -	 - 100 100				-				- 44.00 1	_		 (537,140)		- 074.465
 829,698	 109,196		22,659		59,166				44,934		2,955,113	 (537,140)		874,195
\$ 829,698	\$ 109,196	\$	22,659	\$	83,238	\$	62,951	\$	44,934	\$	2,967,553	\$ 289,010	\$	2,595,420

### COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS DECEMBER 31, 2019

	Capital Projects Funds									
		1996				1999		2004		
	-	Road and		GRTA	;	Sales Tax		Sales Tax		
		ecreation		Capital		Capital		Capital		Impact
		Sales Tax		Projects		Projects		Projects		Fee
ASSETS		0.45.075	•	0.040.070	•		•	0.500.070	•	0.000.400
Cash and cash equivalents	\$	315,275	\$	2,010,379	\$	559,395	\$	2,503,376	\$	2,623,426
Taxes receivable		-		-		-		-		-
Accounts receivable, net		-		-		-		-		-
Due from other governments				2,289,455		-				-
Due from other funds		517	_	10,940	_	33,425	_	32,468	_	-
Total assets	\$	315,792	\$	4,310,774	\$	592,820	\$	2,535,844	\$	2,623,426
LIABILITIES										
Accounts payable	\$	-	\$	-	\$	-	\$	12,371	\$	100,967
Due to other funds		317,067		108,856		91,401		364		-
Total liabilities		317,067		108,856		91,401		12,735		100,967
DEFERRED INFLOWS OF RESOURCES										
Unavailable revenue - property taxes		-		-		-		-		-
Total deferred inflows of	-	<u> </u>								
resources				-		-				
FUND BALANCES (DEFICITS)										
Restricted for:										
Judicial programs		_		_		_		_		_
Public safety programs		_		_		-		_		_
Debt service		_		_		-		_		_
Other capital projects		-		4,201,918		501,419		2,523,109		2,522,459
Unassigned		(1,275)		-		-		-		-
Total fund balances (deficits)	-	(1,275)	_	4,201,918		501,419		2,523,109	_	2,522,459
Total liabilities, deferred inflows of		( , -/				, -				
resources, and fund balances (deficits)	\$	315,792	\$	4,310,774	\$	592,820	\$	2,535,844	\$	2,623,426

(Concluded)

Capital Pro	Funds	<u> </u>				
2010						
Sales Tax		Other				
Capital		Capital				
Projects		Projects		Totals		
_				_		
\$ 3,232,610	\$	504,132	\$	21,832,460		
-		-		74,266		
-		-		23,255		
-		-		3,199,432		
 339,709		137,431		575,244		
\$ 3,572,319	\$	641,563	\$	25,704,657		
\$ 304,366	\$	-	\$	706,502		
6,695		-		2,936,406		
311,061		-		3,642,908		
 				2,710		
 				2,710		
-		-		341,019		
-		-		3,945,703		
-		-		874,195		
3,261,258		641,563		17,436,537		
 				(538,415)		
 3,261,258		641,563		22,059,039		
\$ 3,572,319	\$	641,563	\$	25,704,657		

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2019

	Special Revenue Funds								
						Law			
	Drug Abuse Treatment and Educatio		Supplemental Juvenile Services		Inmate Welfare Services	Enforceme Confiscate Monies		County Jail	Emergency Telephone System
Revenues						-			
Property taxes	\$ -		\$ -	\$	-	\$	-	\$ -	\$ -
Other taxes	-		-		-		-	-	-
Charges for services	-		-		188,273		-	-	1,418,824
Licenses and permits	-		-		-		-	-	-
Intergovernmental	-		-		-	141,51	5	-	-
Fines and forfeitures	52,747		18,009		-		-	282,248	-
Interest revenue	-		-		-		-	52,401	-
Other revenues	-		-		-		-	-	-
Total revenues	52,747		18,009		188,273	141,51	5	334,649	1,418,824
Expenditures									
Current:									
General government	-		-		-		-	-	-
Judicial	-		65,956		-		-	-	-
Public safety	21,795		-		-	188,39	2	-	1,531,037
Public works	-		-		-		-	-	-
Health and welfare	-		-		276,732		-	-	-
Housing and development	-		-		-		-	-	-
Culture and recreation	-		-		-		-	-	-
Capital outlay	-		-		-		-	-	-
Total expenditures	21,795		65,956	_	276,732	188,39	2	-	1,531,037
Excess (deficiency) of revenues									
over (under) expenditures	30,952		(47,947)		(88,459)	(46,87	7)	334,649	(112,213)
Other financing uses									
Transfers out	-		-		-		-	-	-
Total other financing uses			-	_	-		=	-	
Net change in fund balances	30,952		(47,947)		(88,459)	(46,87	7)	334,649	(112,213)
Fund balances (deficits), beginning of year	71,178		153,011		155,055	568,51	3	1,814,036	1,218,869
Fund balances (deficits), end of year	\$ 102,130		\$ 105,064	\$	66,596	\$ 521,63	86	\$ 2,148,685	\$ 1,106,656

(Continued)

Special Revenue Funds													bt Service Fund						
	Tower Fund	Victim Assistance Program	Drug Testing Lab	Law Library		Hotel / Motel Tax		Motel		Motel		Motel		District Attorney EMDET	General Grants		NSP Grant		O. Bonds bt Service
\$	-	\$ -	\$ -	\$ -	\$	-	\$	-	\$ -	\$	-	\$	19,658						
	-	-	-	-		74,191		-	-		-		-						
	181,584	-	376,727	-		-		-	-		-		-						
	-	-	-	-		-		-	-		-		-						
	-	-	-	-		-		27,190	2,531,012		169,237		-						
	-	101,628	-	66,549		-		-	-		-		-						
	-	-	-	28		-		-	-		-		8,535						
	-					-		-	105,844				-						
	181,584	101,628	376,727	66,577		74,191	_	27,190	2,636,856	_	169,237		28,193						
	-	-	-	-		-		-	71,197		-		396						
	-	33,000	413,852	92,085		-		19,609	1,564,579		-		-						
	128,045	-	-	-		-		-	151,006		-		-						
	-	-	-	-		-		-	87		-		-						
	-	-	-	-		-		-	23,854		-		-						
	-	-	-	-		-		-	2,743		258,374		-						
	-	-	-	-		74,191		-	104,326		-		-						
	-	-	-	-		-		-	-		-		-						
	128,045	33,000	413,852	92,085		74,191		19,609	1,917,792	_	258,374		396						
	53,539	68,628	(37,125)	(25,508)		_		7,581	719,064		(89,137)		27,797						
											(,,								
													-						
	<u> </u>																		
	53,539	68,628	(37,125)	(25,508)		-		7,581	719,064		(89,137)		27,797						
	776,159	40,568	59,784	84,674				37,353	2,236,049		(448,003)		846,398						
\$	829,698	\$ 109,196	\$ 22,659	\$ 59,166	\$	_	\$	44,934	\$ 2,955,113	\$	(537,140)	\$	874,195						

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE YEAR ENDED DECEMBER 31, 2019

			C	apital Projects Fun	ıds	
	1996 Road and Recreatior Sales Tax	1	GRTA Capital Projects	1999 Sales Tax Capital Projects	2004 Sales Tax Capital Projects	Impact Fee
Revenues	_	_				
Property taxes	\$	- \$	-	\$ -	\$ -	\$ -
Other taxes		-	-	-	-	-
Charges for services		-	-	-	-	-
Licenses and permits		-	-	-	-	732,398
Intergovernmental		-	1,714,745	-	-	-
Fines and forfeitures		-	-	-	-	-
Interest revenue	6,23	36	-	12,174	23,449	5,759
Other revenues	-					
Total revenues	6,23	36	1,714,745	12,174	23,449	738,157
Expenditures						
Current:						
General government		-	-	-	-	-
Judicial		-	-	-	-	-
Public safety		-	-	-	-	-
Public works		-	-	-	-	-
Health and welfare		-	-	-	-	-
Housing and development		-	-	-	-	-
Culture and recreation		-	-	-	-	-
Capital outlay		-	610,029	-	164,948	514,751
Total expenditures			610,029		164,948	514,751
Excess (deficiency) of revenues						
over (under) expenditures	6,23	36	1,104,716	12,174	(141,499)	223,406
Other financing uses						
Transfers out		-	-	-	-	-
Total other financing uses			-	-		-
Net change in fund balances	6,23	36	1,104,716	12,174	(141,499)	223,406
Fund balances (deficits), beginning of year	(7,5	11)	3,097,202	489,245	2,664,608	2,299,053
Fund balances (deficits), end of year	\$ (1,2	75) \$	4,201,918	\$ 501,419	\$ 2,523,109	\$ 2,522,459

(Concluded)

Capital Pr		
2010 Sales Tax Capital Projects	Other Capital Projects	Totals
Projects	Frojects	Totals
\$ -	\$ -	\$ 19,658
-	-	74,191
_	_	2,165,408
_	_	732,398
94,568	-	4,678,267
-	-	521,181
-	-	108,582
-	-	105,844
94,568	-	8,405,529
-	-	71,593
-	-	2,189,081
-	-	2,020,275
-	-	87
-	-	300,586
-	-	261,117
-	-	178,517
2,878,293	73,854	4,241,875
2,878,293	73,854	9,263,131
(2,783,725)	(73,854)	(857,602)
(1,611,279)		(1,611,279)
(1,611,279)	<u> </u>	(1,611,279)
(4,395,004)	(73,854)	(2,468,881)
7,656,262	715,417	24,527,920
\$ 3,261,258	\$ 641,563	\$ 22,059,039

# DRUG ABUSE TREATMENT AND EDUCATION SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	E	Original Budgeted Amounts			Actual	Variance		
REVENUES					 			
Fines and forfeitures	\$	52,000	\$	52,747	\$ 52,747	\$		
Total revenues		52,000		52,747	52,747			
EXPENDITURES								
Public safety		20,500		21,795	21,795			
Total expenditures		20,500		21,795	21,795			
Net change in fund balance		31,500		30,952	30,952			
FUND BALANCES, beginning of year		71,178		71,178	71,178			
FUND BALANCES, end of year	\$	102,678	\$	102,130	\$ 102,130	\$		

# SUPPLEMENTAL JUVENILE SERVICES SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	E	Original Budgeted Amounts		Final Budgeted Amounts		Actual		Variance
REVENUES	•	10.000	•	40.000	•	10.000	•	
Fines and forfeitures	\$	18,000	\$	18,009	\$	18,009	\$	-
Total revenues		18,000		18,009		18,009		
EXPENDITURES								
Judicial		229,000		65,956		65,956		-
Total expenditures		229,000		65,956		65,956		-
Net change in fund balance		(211,000)		(47,947)		(47,947)		-
FUND BALANCES, beginning of year		153,011		153,011		153,011		
FUND BALANCES, end of year	\$	(57,989)	\$	105,064	\$	105,064	\$	

# INMATE WELFARE SERVICES SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	Original Budgeted Amounts			Final sudgeted Amounts	 Actual	 Variance
REVENUES						
Charges for services	\$	150,000	\$	188,273	\$ 188,273	\$ -
Total revenues		150,000		188,273	188,273	 -
EXPENDITURES						
Health and welfare		150,000		276,732	276,732	-
Total expenditures		150,000		276,732	276,732	=
Net change in fund balance		-		(88,459)	(88,459)	-
FUND BALANCES, beginning of year		155,055		155,055	 155,055	 
FUND BALANCES, end of year	\$	155,055	\$	66,596	\$ 66,596	\$ 

# LAW ENFORCEMENT CONFISCATED MONIES SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	Original Budgeted Amounts			Final sudgeted Amounts		Actual	,	Variance
REVENUES	_				_		_	
Intergovernmental	\$	125,000	\$	53,585	\$	141,515	\$	87,930
Total revenues		125,000		53,585		141,515		87,930
EXPENDITURES								
Public safety		31,800		38,417		188,392		(149,975)
Total expenditures		31,800		38,417		188,392		(149,975)
Net change in fund balance		93,200		15,168		(46,877)		(62,045)
FUND BALANCES, beginning of year		568,513		568,513		568,513		<u>-</u>
FUND BALANCES, end of year	\$	661,713	\$	583,681	\$	521,636	\$	(62,045)

# COUNTY JAIL SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	Budgeted Budg		Final Budgeted Amounts Actual		Variance		
REVENUES							
Fines and forfeitures	\$ 230,000	\$	282,248	\$	282,248	\$	-
Interest revenue	5,000		52,401		52,401		-
Total revenues	 235,000		334,649		334,649		-
Net change in fund balance	235,000		334,649		334,649		-
FUND BALANCES, beginning of year	 1,814,036		1,814,036		1,814,036		-
FUND BALANCES, end of year	\$ 2,049,036	\$	2,148,685	\$	2,148,685	\$	

# EMERGENCY TELEPHONE SYSTEM SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	Original Budgeted Amounts		Final Budgeted Amounts		Actual		Variance	
REVENUES								
Charges for services	\$	1,300,000	\$	1,418,824	\$	1,418,824	\$	=
Total revenues		1,300,000		1,418,824		1,418,824		-
EXPENDITURES								
Public safety		1,300,000		1,531,037		1,531,037		-
Total expenditures		1,300,000		1,531,037		1,531,037		
Net change in fund balance		-		(112,213)		(112,213)		-
FUND BALANCES, beginning of year		1,218,869		1,218,869		1,218,869		
FUND BALANCES, end of year	\$	1,218,869	\$	1,106,656	\$	1,106,656	\$	

### TOWER FUND SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	Original Budgeted Amounts		Final Budgeted Amounts		Actual		Variance	
REVENUES	_							
Charges for services	\$	200,000	\$	181,584	\$	181,584	\$	-
Total revenues		200,000		181,584		181,584		<del>-</del>
EXPENDITURES								
Public safety		200,000		128,045		128,045		-
Total expenditures		200,000		128,045		128,045		-
Net change in fund balance		-		53,539		53,539		-
FUND BALANCES, beginning of year		776,159		776,159		776,159		
FUND BALANCES, end of year	\$	776,159	\$	829,698	\$	829,698	\$	

# VICTIM ASSISTANCE PROGRAM SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	Original Budgeted Amounts		Final Budgeted Amounts		Actual		Variance	
REVENUES								
Fines and forfeitures	\$	100,000	\$	101,628	\$	101,628	\$	-
Total revenues		100,000		101,628		101,628		-
EXPENDITURES								
Judicial		100,000		33,000		33,000		=
Total expenditures		100,000		33,000		33,000		-
Net change in fund balance		-		68,628		68,628		-
FUND BALANCES, beginning of year		40,568		40,568		40,568		<u>-</u>
FUND BALANCES, end of year	\$	40,568	\$	109,196	\$	109,196	\$	

# DRUG TESTING LAB SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	E	Original Budgeted Amounts		Final Budgeted Amounts		Actual		/ariance
REVENUES								
Charges for services	\$	370,000	\$	376,727	\$	376,727	\$	-
Total revenues		370,000		376,727		376,727		-
EXPENDITURES								
Judicial		370,000		413,852		413,852		-
Total expenditures		370,000		413,852		413,852		-
Net change in fund balance		-		(37,125)		(37,125)		-
FUND BALANCES, beginning of year		59,784		59,784		59,784		-
FUND BALANCES, end of year	\$	59,784	\$	22,659	\$	22,659	\$	-

# LAW LIBRARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	Original Budgeted Amounts		Final Budgeted Amounts		Actual		Variance	
REVENUES Fines and forfeitures	\$	66,521	\$	66,549	\$	66,549	\$	_
Interest revenue	Ψ	28	Ψ	28	Ψ	28	Ψ	_
Total revenues		66,549		66,577		66,577		
EXPENDITURES								
Judicial		92,085		92,085		92,085		-
Total expenditures		92,085		92,085		92,085		-
Net change in fund balance		(25,536)		(25,508)		(25,508)		-
FUND BALANCES, beginning of year		84,674		84,674		84,674		
FUND BALANCES, end of year	\$	59,138	\$	59,166	\$	59,166	\$	<u> </u>

# HOTEL/MOTEL TAX SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	В	Original udgeted mounts	Final udgeted mounts	 Actual	Varia	ance
REVENUES						
Other taxes	\$	50,000	\$ 74,191	\$ 74,191	\$	
Total revenues		50,000	 74,191	 74,191		
EXPENDITURES						
Culture and recreation		50,000	74,191	74,191		
Total expenditures		50,000	 74,191	 74,191		
Net change in fund balance		-	-	-		
FUND BALANCES, beginning of year			 	 		
FUND BALANCES, end of year	\$	=_	\$ 	\$ <u>-</u>	\$	

# DISTRICT ATTORNEY EMDET SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	В	Original udgeted mounts		Final udgeted mounts		Actual		Variance
REVENUES	•	4= 000	•		•		•	
Intergovernmental	\$	15,000	\$	27,190	\$	27,190	\$	
Total revenues		15,000		27,190		27,190		-
EXPENDITURES Judicial		15,000		19,609		19,609		<u>-</u>
Total expenditures		15,000		19,609		19,609		
Net change in fund balance		-		7,581		7,581		-
FUND BALANCES, beginning of year		37,353		37,353		37,353		<u>-</u>
FUND BALANCES, end of year	\$	37,353	\$	44,934	\$	44,934	\$	-

# GENERAL GRANTS SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

DEVENUE		Original Budgeted Amounts		Final Budgeted Amounts		Actual		Variance
REVENUES	¢	2 524 404	¢.	0.524.040	\$	0.504.040	\$	
Intergovernmental Other revenues	\$	2,534,101 104,000	\$	2,531,012 105,844	Ф	2,531,012 105,844	Ф	-
Total revenues	-	2,638,101		2,636,856		2,636,856		
EXPENDITURES								
Current:								
General government		71,197		71,197		71,197		-
Judicial		1,564,579		1,564,579		1,564,579		-
Public safety		151,006		151,006		151,006		-
Public works		87		87		87		-
Health and welfare		23,854		23,854		23,854		-
Culture and recreation		2,743		2,743		2,743		-
Capital outlay		104,326		104,326		104,326		-
Total expenditures		1,917,792		1,917,792		1,917,792		-
Net change in fund balance		720,309		719,064		719,064		-
FUND BALANCES, beginning of year		2,236,049		2,236,049		2,236,049		
FUND BALANCES, end of year	\$	2,956,358	\$	2,955,113	\$	2,955,113	\$	

# NSP GRANT SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	 Original Budgeted Amounts	Final Budgeted Amounts	Actual	Variance
REVENUES				
Intergovernmental	\$ 169,237	\$ 169,237	\$ 169,237	\$ -
Total revenues	169,237	 169,237	 169,237	 -
EXPENDITURES				
Housing and development	258,374	258,374	258,374	-
Total expenditures	258,374	 258,374	258,374	=
Net change in fund balance	(89,137)	(89,137)	(89,137)	-
FUND BALANCES (DEFICIT), beginning of year	 (448,003)	 (448,003)	(448,003)	 
FUND BALANCES (DEFICIT), end of year	\$ (537,140)	\$ (537,140)	\$ (537,140)	\$ -

#### G.O. BONDS DEBT SERVICE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (BUDGET BASIS) AND ACTUAL FOR THE YEAR ENDED DECEMBER 31, 2019

	В	Original Sudgeted Amounts	Final Sudgeted Amounts	Actual	Vari	ance
REVENUES	·		 			
Property taxes	\$	20,180	\$ 19,658	\$ 19,658	\$	
Interest revenue		8,500	 8,535	8,535		
Total revenues		28,680	 28,193	 28,193		
EXPENDITURES						
Current:						
General government		-	 396	396		
Total expenditures			396	396		
Net change in fund balance		28,680	27,797	27,797		
FUND BALANCES, beginning of year		846,398	846,398	846,398		
FUND BALANCES, end of year	\$	875,078	\$ 874,195	\$ 874,195	\$	

#### SCHEDULE OF EXPENDITURES OF SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS FOR THE YEAR ENDED DECEMBER 31, 2019

Project Description Per SPLOST Referendum	Original Estimated Cost	Revised Estimated Cost	Prior Years	Expenditures Current Year	Total
1996 Road and Recreation Sales Tax:					
Gymnasium and pool	\$ 2,500,000	\$ 3,078,204	\$ 3,077,491	\$ -	\$ 3,077,491
Roads, streets and bridges	32,500,000	38,508,091	38,508,091	-	38,508,091
,	35,000,000	41,586,295	41,585,582	-	41,585,582
1999 Special Purpose Sales Tax:					
Water treatment plant and related					
infrastructure	59,508,571	55,368,638	55,379,648	-	55,379,648
Water line extensions	7,203,086	11,203,338	9,188,141	-	9,188,141
Debt reduction	1,288,343	9,361,142	9,361,142	-	9,361,142
	68,000,000	75,933,118	73,928,931	<u> </u>	73,928,931
2004 Special Purpose Sales Tax:					
Jail	25,926,918	25,926,918	24,171,237	-	24,171,237
Fire stations and equipment	3,877,958	3,877,958	3,759,822	-	3,759,822
Roads, streets and bridges	43,028,658	43,028,658	33,527,295	164,948	33,692,243
Library expansion - intergovernmental	5,665,000	7,665,000	7,665,000	-	7,665,000
Various recreation projects	4,487,351	4,487,351	4,223,582	-	4,223,582
Library books - intergovernmental	1,000,000	1,000,000	1,000,000	-	1,000,000
County health department	4,154,955	8,251,203	8,251,203	-	8,251,203
Senior center	882,512	1,226,425	1,226,425	-	1,226,425
Arbitrage	-	-	740,667	-	740,667
City of Conyers - intergovernmental	10,602,067	10,602,067	10,558,584	-	10,558,584
	99,625,419	106,065,580	95,123,815	164,948	95,288,763
2010 Special Purpose Sales Tax:					
Jail	5,000,000	5,000,000	4,600,369	1,151,988	5,752,357
Fire stations and equipment	10,000,000	10,000,000	10,785,845	569,223	11,355,068
Roads, streets and bridges	31,366,470	31,366,470	38,116,515	799,378	38,915,893
Water projects	12,000,000	12,000,000	3,622,101	-	3,622,101
Recreation projects	5,000,000	5,000,000	1,770,679	357,704	2,128,383
City of Conyers - intergovernmental	10,883,530	10,883,530	13,248,012	-	13,248,012
	74,250,000	74,250,000	72,143,521	2,878,293	75,021,814
2017 Special Purpose Sales Tax:					
Roads, streets and bridges	38,700,000	38,700,000	4,470,152	6,207,503	10,677,655
Fire stations and equipment	9,300,000	9,300,000	855,999	34,027	890,026
Sheriff	200,000	200,000	523,021	69,783	592,804
Recreation and senior service projects	4,951,000	4,951,000	208,453	1,017,415	1,225,868
Water and wastewater projects	3,300,000	3,300,000	-		-,,
Library	1,000,000	1,000,000	-	-	-
City of Conyers - intergovernmental	7,159,880	7,159,880	4,480,098	3,263,269	7,743,367
- , -: -:-,-:a.ga-a	64,610,880	64,610,880	10,537,723	10,591,997	21,129,720
Tatal	Ф 044 400 000	Ф 200 445 0 <del>7</del> 0	Ф 000 040 F70	ф 40.005.000	Ф 200 054 043
Total	\$ 341,486,299	\$ 362,445,873	\$ 293,319,572	\$ 13,635,238	\$ 306,954,810

Total per Combining Statement of Revenues, Expenditures and Changes in Fund Balance

\$ 13,635,238

# STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2019

		ember 31,				_	D	ecember 31,
		2018		Increases		Decreases		2019
Tax Commissioner ASSETS								
Cash and cash equivalents	\$	2,880,816	\$	104,320,931	\$	(103,785,472)	\$	3,416,275
Taxes receivable	•	5,539,659	Φ	4,631,314	Φ	(3,126,286)	Φ	7,044,687
Total assets		8,420,475	\$	108,952,245	\$	(106,911,758)	\$	10,460,962
Total assets	Ψ	0,420,473	Ψ	100,932,243	Ψ	(100,911,730)	Ψ	10,400,902
LIABILITIES								
Due to others	\$	8,420,475	\$	108,952,245	\$	(106,911,758)	\$	10,460,962
Total liabilities		8,420,475	\$	108,952,245	\$	(106,911,758)	\$	10,460,962
			-				-	
Clerk of Superior Court								
ASSETS								
Cash and cash equivalents		1,057,044	\$	4,648,359	\$	(4,173,458)	\$	1,531,945
Total assets	\$	1,057,044	\$	4,648,359	\$	(4,173,458)	\$	1,531,945
LIABILITIES								
Due to others	\$	1,057,044	\$	4,648,359	\$	(4,173,458)	\$	1,531,945
Total liabilities		1,057,044	\$	4,648,359	\$	(4,173,458)	\$	1,531,945
Clerk of State Court								
ASSETS	<b>c</b>	007.750	æ	0.004.000	Ф	(0.045.400)	•	204.000
Cash and cash equivalents  Total assets	<u>\$</u> \$	297,753	\$ \$	2,081,880	<u>\$</u> \$	(2,015,433)	<u>\$</u> \$	364,200
Total assets	<u> </u>	291,153	Ф	2,081,880	Ф	(2,015,433)	Ф	364,200
LIABILITIES								
Due to others	\$	297,753	\$	2,081,880	\$	(2,015,433)	\$	364,200
Total liabilities	\$	297,753	\$	2,081,880	\$	(2,015,433)	\$	364,200
Sheriff								
ASSETS								
Cash and cash equivalents	\$	77,037	\$	1,097,144	\$	(1,107,828)	\$	66,353
Total assets	\$	77,037	\$	1,097,144	\$	(1,107,828)	\$	66,353
. 5 5 5 5 5 5 5	<del>*</del>	,	<u>~</u>	.,,		(1,11,023)		20,000
LIABILITIES	•	<b></b>	•	4 007 444	•	(4.407.000)	•	00.575
Due to others	\$	77,037	\$	1,097,144	\$	(1,107,828)	\$	66,353
Total liabilities	\$	77,037	\$	1,097,144	\$	(1,107,828)	\$	66,353

(Continued)

# STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS FOR THE YEAR ENDED DECEMBER 31, 2019

	U	ecember 31,		Incresses		Dooroooo	0	ecember 31, 2019
Probate Court		2018		Increases		Decreases		2019
ASSETS								
Cash and cash equivalents	\$	10,569	\$	500,288	\$	(507,100)	\$	3,757
Total assets	<u>\$</u>	10,569	\$	500,288	\$	(507,100)	\$	3,757
Total about	<u> </u>	10,000	<u> </u>	000,200	<u> </u>	(001,100)	<u> </u>	0,101
LIABILITIES								
Due to others	\$	10,569	\$	500,288	\$	(507,100)	\$	3,757
Total liabilities	\$	10,569	\$	500,288	\$	(507,100)	\$	3,757
Juvenile Court								
ASSETS								
Cash and cash equivalents	\$	7,864	\$	31,754	\$	(39,142)	\$	476
Total assets	\$	7,864	\$	31,754	\$	(39,142)	\$	476
LIABILITIES								
Due to others	\$	7,864	\$	31,754	\$	(39,142)	\$	476
Total liabilities	\$	7,864	\$	31,754	\$	(39,142)	\$	476
Magistrate Court								
ASSETS								
Cash and cash equivalents	<u>\$</u>	161,917	\$	578,688	\$	(563,389)	\$	177,216
Total assets	<u>\$</u>	161,917	\$	578,688	\$	(563,389)	\$	177,216
LIABILITIES								
Due to others	<u>\$</u> \$	161,917	\$	578,688	\$	(563,389)	\$	177,216
Total liabilities	<u>\$</u>	161,917	\$	578,688	\$	(563,389)	\$	177,216
Totals								
ASSETS								
Cash and cash equivalents	\$	4,493,000	\$	113,259,044	\$	(112,191,822)	\$	5,560,222
Taxes receivable		5,539,659		4,631,314		(3,126,286)		7,044,687
Total assets	<u>\$</u>	10,032,659	\$	117,890,358	\$	(115,318,108)	\$	12,604,909
LIABILITIES								
Due to others	\$	10,032,659	\$	117,890,358	\$	(115,318,108)	\$	12,604,909
Total liabilities	\$	10,032,659	\$	117,890,358	\$	(115,318,108)	\$	12,604,909

(Concluded)

#### STATISTICAL SECTION

This part of the County's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, required supplementary information, and supplementary information says about the County's overall financial health.

Contents	<u>Page</u>
Financial Trends	95 – 100
These schedules contain trend information to help the reader understand how the County's	
financial performance and well-being have changed over time.	
Revenue Capacity	101 – 104
These schedules contain information to help the reader assess the County's most significant	
local revenue sources.	
Debt Capacity	105 – 108
These schedules present information to help the reader assess the affordability of the County's	S
current levels of outstanding debt and the County's ability to issue additional debt in the future	
Demographic and Economic Information	109 and 110
These schedules offer demographic and economic indicators to help the reader understand	
the environment within which the County's financial activities take place.	
Operating Information	111 – 114
These schedules contain service and infrastructure data to help the reader understand how th	
information in the County's financial report relates to the services the County provides and the	
activities it performs.	

# NET POSITION BY ACTIVITY LAST TEN FISCAL YEARS

								Fisca	al Y	ear								
	2010		2011		2012	2013	_	2014	_	2015	_	2016	_	2017	_	2018	_	2019
Governmental activities																		
Net investment in capital																		
assets	\$ 278,260,	202	\$ 297,076,620	\$	284,633,827	\$ 280,456,955	\$	278,277,189	\$	275,407,123	\$	269,002,285	\$	271,159,966	\$	232,083,636	\$	257,556,446
Restricted	49,231,	290	40,731,982		34,966,105	33,229,850		32,225,515		25,399,672		28,881,548		42,903,776		41,825,124		45,696,038
Unrestricted	12,977,	135	6,392,169		18,697,029	18,356,293		17,841,366		9,315,354		3,170,916		(34,151,116)		(1,564,800)		(40,369,076)
Total governmental		,																
activities net position	\$ 340,468,	527	\$ 344,200,771	\$	338,296,961	\$ 332,043,098	\$	328,344,070	\$	310,122,149	\$	301,054,749	\$	279,912,626	\$	272,343,960	\$	262,883,408
							_		_						-			
Business-type activities  Net investment in capital																		
assets	\$ 109,368,	367	\$ 106,164,918	\$	99,138,015	\$ 89,239,309	\$	100,962,653	\$	99,012,328	\$	98,413,548	\$	98,514,288	\$	105,275,671	\$	113,416,569
Restricted	1,835,	946	1,550,015		1,328,554	101,505		101,005		6,077,606		6,279,345		6,656,822		7,494,328		6,919,853
Unrestricted	17,888,	120	20,833,028		27,585,753	37,400,671		30,333,718		28,406,719		33,971,457		35,930,333		41,066,888		43,520,344
Total business-type									-									
activities net position	\$ 129,092,	933	\$ 128,547,961	\$	128,052,322	\$ 126,741,485	\$	131,397,376	\$	133,496,653	\$	138,664,350	\$	141,101,443	\$	153,836,887	\$	163,856,766
				-			_								_			
Primary government  Net investment in capital																		
assets	\$ 387,629,	069	\$ 403,241,538	\$	383,771,842	\$ 369,696,264	\$	379,239,842	\$	374,419,451	\$	367,415,833	\$	369,674,254	\$	337,359,307	\$	370,973,015
Restricted	51,067,	236	42,281,997		36,294,659	33,331,355		32,326,520		31,477,278		35,160,893		49,560,598		49,319,452		52,615,891
Unrestricted	30,865,	255	27,225,197		46,282,782	55,756,964		48,175,084		37,722,073		37,142,373		1,779,217		39,508,088		3,151,268
Total primary government																		
net position	\$ 469,561,	560	\$ 472,748,732	\$	466,349,283	\$ 458,784,583	\$	459,741,446	\$	443,618,802	\$	439,719,099	\$	421,014,069	\$	426,186,847	\$	426,740,174

#### CHANGES IN NET POSITION LAST TEN FISCAL YEARS (In Thousands)

					2012					cal Y			2212						
F	2010		2011		2012	-	2013		2014		2015		2016		2017		2018		2019
Expenses																			
Primary government																			
Governmental activities:	<b>A 7.077</b>	•	40.000	•	44.004	•	44.000	•	44000	•	40.000	•	40047	•	40.000	•	40.000	•	04.400
General government	\$ 7,977	\$	12,326	\$	11,624	\$	11,699	\$	14,389	\$	12,869	\$	12,347	\$	13,360	\$	19,838	\$	21,133
Judicial	5,716		6,189		6,602		7,033		7,285		7,722		8,955		9,169		9,444		10,198
Public safety	32,150		32,139		33,361		34,182		35,993		35,688		38,255		40,895		46,646		49,995
Public works	17,918		14,808		18,902		22,035		17,557		23,420		21,034		16,609		13,592		15,197
Culture and recreation	4,678		2,907		2,826		3,407		3,024		3,243		3,642		3,496		4,741		6,701
Health and welfare	1,642		1,605		1,721		1,719		1,631		3,167		1,742		1,848		2,029		2,100
Housing and development	2,234		1,251		1,649		1,915		2,290		1,002		1,178		979		1,239		796
Interest and fiscal changes	1,792		1,487		1,005		998		711		580		652		839		482		462
Total governmental activities expenses	74,107		72,712		77,690		82,988		82,880		87,691		87,805		87,195		98,011		106,582
Business-type activities:																			
Water and Sewer	27,548		26,033		26,534		27,456		27,411		28,410		28,535		30,086		30,089		32,544
Stormwater	1,643		1,316		1,299		1,896		1,676		1,525		2,476		2,555		3,701		2,946
Total business-type activities expenses	29,191		27,349		27,833		29,352		29,087		29,935		31,011		32,641		33,790		35,490
Total primary government expenses	103,298		100,061		105,523		112,340		111,967		117,626		118,816		119,836		131,801		142,072
Program revenues																			
Primary government																			
Governmental activities:																			
Charges for services	(1)																		
General government	1,065		1,975		2,213		2,931		3,290		3,337		3,370		3,492		3,845		3,989
Judicial	3,011		3,060		2,833		2,423		2,582		2,598		2,694		2,666		2,653		2,881
Public safety	3,371		3,923		2,876		2,338		2,377		2,418		2,338		2,566		2,585		2,724
Other	1,123		1,122		1,177		1,481		1,018		1,034		1,152		1,314		1,486		1,679
Operating grants and contributions	2,844		2,005		2,891		2,987		4,242		5,444		3,432		2,876		5,635		2,536
Capital grants and contributions	4,873		1,337		1,121		2,184		4,238		378		1,245		3,500		2,883		3,203
Total governmental activities program	-																		
revenues	16,287		13,422		13,111		14,344		17,747		15,209		14,231		16,414		19,087		17,012
Business-type activities:																			
Charges for services	-		-		-		-		-		-		-		-		-		-
Water and wastewater	25,795		26,006		26,057		26,665		30,530		32,755		33,786		34,172		37,472		39,344
Stormwater	2,114		1,706		1,950		1,916		1,891		1,935		1,914		1,903		2,066		5,233
Operating grants and contributions	3		-		-		-		-		-		-		-		-		-
Capital grants and contributions			63		-		-				-								
Total business-type activities program revenues	27,912	_	27,775		28,007	_	28,581		32,421	_	34,690	_	35,700	_	36,075	_	39,538	_	44,577
Total primary government program revenues	44,199		41,197		41,118		42,925		50,168		49,899		49,931		52,489		58,625		61,589

(Continued)

#### CHANGES IN NET POSITION LAST TEN FISCAL YEARS (In Thousands)

						cal Y	ear					
	 2010	 2011	 2012	2013	 2014		2015	2016	2017	2	2018	 2019
Net (expense) revenue												
Governmental activities	\$ (57,820)	\$ (59,290)	\$ (64,579)	\$ (68,644)	\$ (65, 133)	\$	(72,482)	\$ (73,574)	\$ (70,781)	\$	(78,924)	\$ (89,570)
Business-type activities	(1,279)	426	174	(771)	3,334		4,755	4,689	3,434		5,748	9,087
Total primary government	(59,099)	 (58,864)	(64,405)	(69,415)	 (61,799)		(67,727)	(68,885)	(67,347)		(73,176)	(80,483)
General revenues and other changes												
in net position												
Primary government:												
Governmental activities:												
Property taxes	28,378	30,046	25,865	28,989	29,055		31,038	29,683	35,377		39,270	39,819
Sales taxes	25,673	26,849	28,047	27,587	28,026		28,512	28,824	29,726		32,361	33,687
Other taxes	7,809	4,942	5,159	5,143	5,539		5,675	6,174	6,293		6,643	7,007
Unrestricted investment earnings	161	183	101	99	104		251	291	296		584	513
Miscellaneous	449	-	7	-	-		-	-	-		-	-
Transfers	(397)	1,001	(71)	570	(1,290)		998	(467)	1,025		(3,532)	(916)
Total governmental activities general revenues	 	 	 		 							
and other changes in net position	 62,073	 63,021	 59,108	 62,388	 61,434		66,474	 64,505	 72,717		75,326	 80,110
Business-type activities:												
Unrestricted investment earnings	58	31	33	30	32		5	12	28		46	17
Miscellaneous	350	-	(412)	-	-		-	-	-		-	-
Transfers	397	(1,001)	71	(570)	1,290		(998)	467	(1,025)		3,532	916
Total business type activities general revenues												
and other changes in net position	 805	 (970)	 (308)	 (540)	 1,322		(993)	 479	 (997)		3,578	 933
Total primary government general revenues												
and other changes in net position	62,878	 62,051	 58,800	 61,848	 62,756		65,481	 64,984	 71,720		78,904	 81,043
Change in net position												
Governmental activities	4,253	3,731	(5,471)	(6,256)	(3,699)		(6,008)	(9,069)	1,936		(3,598)	(9,460)
Prior period adjustment	-	-	-	-	-		-	-	-		-	-
Business-type activities	(474)	(544)	(134)	(1,311)	4,656		3,762	5,168	2,437		9,326	10,020
Total primary government change in net position	\$ 3,779	\$ 3,187	\$ (5,605)	\$ (7,567)	\$ 957	\$	(2,246)	\$ (3,901)	\$ 4,373	\$	5,728	\$ 560

#### FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

						al Year				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Fund										
Reserved	\$ 3,389,030									
Unreserved	34,155,818									
Total General fund	\$ 37,544,848									
All Other Governmental Funds										
Reserved	\$ 3,971,867									
Unreserved, reported in:	• -,,									
Special revenue funds	4,124,402									
Debt service funds	11,779,025									
Capital projects funds	21,150,338									
Total all other governmental funds	\$ 41,025,632									
· ·										
Total all governmental funds	\$ 78,570,480									
General Fund										
Nonspendable		\$ 641,473	\$ 6,023	\$ 231,058	\$ 4,011,328	\$ 2,840,406	\$ 2,189,310		\$ 88,592	\$ 323,777
Committed		-	-	225,971	-	-	375,836	71,104	-	
Assigned		-	91,476	-	-	-	-	-	-	
Unassigned		39,817,549	39,652,409	39,632,110	33,475,134	36,564,030	36,983,619	37,949,369	43,244,416	30,849,852
Total General fund		\$ 40,459,022	\$ 39,749,908	\$ 40,089,139	\$ 37,486,462	\$ 39,404,436	\$ 39,548,765	\$ 38,025,649	\$ 43,333,008	\$ 31,173,629
All Other Governmental Funds										
Restricted, reported in:										
Special revenue funds		\$ 5,168,815	\$ 4,512,975	\$ 4,433,194	\$ 5,281,572	\$ 5,036,460	\$ 5,050,475	\$ 5,157,588	\$ 4,203,041	\$ 4,286,722
Debt service funds		3,997,848	3,956,140	3,971,678	4,006,607	676,044	737,729	792,919	846,398	874,195
Capital projects funds		31,565,319	26,496,990	24,824,978	22,937,336	19,687,168	23,093,344	26,127,087	36,775,685	40,535,12
Committed		-	-	-	323,719	197,509	-	-	-	
Unassigned				-	(339,900)	(38,661)	(2,142,155)	(203,186)	(5,132,697)	5,472,342
Total all other governmental funds		\$ 40,731,982	\$ 34,966,105	\$ 33,229,850	\$ 32,209,334	\$ 25,558,520	\$ 26,739,393	\$ 31,874,408	\$ 36,692,427	\$ 51,168,380
Total all governmental funds		\$ 81,191,004	\$ 74,716,013	\$ 73,318,989	\$ 69,695,796	\$ 64,962,956	\$ 66,288,158	\$ 69,900,057	\$ 80,025,435	\$ 82,342,009
rotar an governmental farias		Ψ 01,101,004	Ψ , 1,, 10,010	Ψ 70,010,000	ψ 00,000,700	Ψ 01,002,000	Ψ 00,200,100	Ψ 00,000,007	Ψ 00,020,400	<del>Ψ 02,042,000</del>

Note: GASB 54 was implemented during fiscal year 2011.

## CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

Part											<u>.</u>
Name						Fisc	al Year				
Table		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Locase and permits   298,702   136,647   303,250   444,988   672,821   736,948   191,071   1,144,885   1,231,317   1,002,505   1,002,900   1,002,000	Revenues			-			_				
Intergovernmental   7,467,852   3,342,044   3,859,565   5,159,334   7,450,085   4,562,974   4,472,922   6,338,821   5,894,328   5,1578,431   5,162,315   5,643,858   5,656,971   5,643,858   5,656,971   5,643,858   5,643,8		\$ 61,860,488							\$ 71,054,610	\$ 78,256,289	
Charges for services   S.613,516   S.621,006   S.674,293   S.483,265   S.555,119   S.646,513   S.686,658   S.999,712   G.120,013   G.543,858   S.676,619   G.543,858   S.676,619   G.543,858   G.546,619   G.546,858   G.546,619   G.546,858   G.546,619   G.546,858   G.546,619   G.546,858   G.546,619   G.546,858   G.546,819   G.546	Licenses and permits		135,647		444,988	672,821		915,071	1,144,885		
Fine and forfeitures  161,688 1813,300 101,233 110,758 151,685 110,758 151,685 110,758 151,685 110,758 151,685 110,758 151,685 110,758 151,685 110,758 151,685 110,758 151,685 110,758 151,685 110,758 151,685 110,758 151,685 110,758 151,685 110,758 151,685	Intergovernmental	7,467,852	3,342,044	3,859,555	5,159,334	7,450,085	4,562,974	4,472,922	6,338,821	5,894,328	5,375,431
Investment earnings   161,888   183,300   101,233   110,758   122,060   274,641   494,683   332,110   626,450   876,186   Miscellaneous   79,917,319   75,781,842   71,865,513   75,537,982   79,528,760   79,425,138   80,474,983   332,110   626,450   425,259   79,09,096   79,917,319   75,781,842   71,865,513   75,537,982   79,528,760   79,425,138   80,474,983   332,110   626,450   425,528   79,99,096   79,917,319   75,781,842   71,865,513   75,537,982   79,528,760   79,425,138   80,474,983   87,764,859   95,345,568   98,200,996   79,917,319   79,918,319   79	Charges for services									6,120,301	
Miscellaneous   1,303,348   1,263,592   282,238   547,289   326,599   302,471   324,842   336,646   716,949   432,589   70,147   716,948   716,9	Fines and forfeitures										
Expenditures  Expensitures  Ex	Investment earnings	,	,	,	,	,	,	,	,	,	,
Expanditures   Current:   General government   S,537,643   8,429,229   8,741,031   8,765,489   9,435,386   9,042,083   9,744,174   10,929,669   12,492,025   13,345,568   1,040,031   1,											
Current   Curr	Total revenues	79,917,319	75,781,842	71,865,513	75,537,982	79,528,760	79,425,138	80,474,983	87,764,859	95,345,568	98,200,996
Current   Curr	Expenditures										
General government	•										
Judicial   S.517,869   6,002.082   6,252.331   6,642/T45   7,009.483   7,486,772   8,640.838   8,697 607   8,331,149   9,266,049     Public safety   29,175,068   3,008.4202   29,18247   30,293.290   34,434.581   33,564.426   33,631,524   35,672.632   36,404.072   38,338,041     Public works   5,837,270   4,915,502   4,913,716   5,019,216   5,070,871   5,425,939   5,850,610   6,329,927   6,175,700   38,338,041     Public works   2,165,889   2,199,329   2,060,018   2,032,929   2,095,500   2,2458,763   2,292,881   2,517,330   3,309,833   3,416,412     Health and welfare   1,526,024   1,478,843   1,579,450   1,591,663   1,483,290   1,548,815   1,600,889   1,673,664   1,605,653   1,782,626     Housing and development   2,215,588   1,226,962   1,669,555   1,915,011   2,294,557   1,004,847   1,171,911   885,839   1,228,457   737,147     Debt service:   Principal   13,148,876   14,162,534   5,751,150   5,680,456   5,799,950   5,284,856   1,990,505   6,232,708   1,660,000   1,680,000     Interest and fiscal charges   2,271,999   1,772,993   1,411,835   1,416,735   841,226   627,301   684,197   40,0875   515,198   492,777     Total expenditures   79,125,327   74,169,634   78,299,690   77,928,994   84,196,264   85,166,711   76,741,813   83,856,504   39,054,609   95,000,805      Excess (deficiency) of revenues over (under) expenditures   33,000,000   79,125,327   74,169,634   78,299,690   77,928,994   84,196,264   85,166,711   76,741,813   83,856,504   39,053,600   95,000,805      Chef financing sources (uses)   78,282,995   78,282,996   77,928,994   84,196,264   85,166,711   78,741,813   83,856,504   39,054,609   95,000,805      Chef financing sources (uses)   79,925   74,169,634   78,299,690   77,928,994   84,196,264   85,166,711   78,741,813   83,856,504   39,054,609   95,000,805      Chef financing sources (uses)   79,925   74,169,634   76,249   77,928,994   77,928,994   77,928,994   77,928,994   77,928,994   77,928,994   77,928,994   77,928,994   77,928,994   77,928,994   77,928,994   77,928,994   77,928,994   77,92		8,537.643	8,429.229	8,741.031	8,765.489	9,435.386	9,042.083	9,744.174	10,929.969	12,492.025	13,345.568
Public safety   Public safety   Public works   5.837.270   4.915.052   4.913.716   5.019.216   5.070.871   5.425.939   5.850.610   6.329.927   6.175.700   6.877.637	<u> </u>	, ,	, ,	, ,	, ,	, ,		, ,	, ,		, ,
Public works   5,837,270   4,915,502   4,913,716   5,019,216   5,070,871   5,245,939   5,850,610   6,329,927   6,175,700   6,877,637   Culture and recreation   2,156,589   2,199,329   2,060,018   2,032,929   2,095,550   2,258,763   2,292,881   2,517,330   3,308,933   3,416,4125   1,681,680   1,526,024   1,478,843   1,579,450   1,591,663   1,483,290   1,548,815   1,600,889   1,673,664   1,660,653   1,782,664   1,660,653   1,782,664   1,660,655   1,915,011   2,294,557   1,004,847   1,171,391   885,839   1,228,457   737,147   2,001,401   2,241,401,554   3,610,299   1,678,706   1,470,554   1,3610,299   1,578,735   1,132,248   8,161,159   16,550,140   15,781,279   1,772,990   1,772,993   1,471,835   1,416,735   841,226   6,273,011   6,841,97   400,875   515,198   492,777   1,161,000,000   1,680,000   1	Public safety	, ,	, ,	, ,	, ,	, ,	, ,	, ,	, ,	36,404,072	, ,
Culture and recreation         2,156,589         2,199,329         2,060,018         2,032,929         2,095,550         2,285,763         2,282,981         2,517,330         3,308,933         3,416,412           Health and welfare         1,526,024         1,478,843         1,579,450         1,591,663         1,584,815         1,600,889         1,673,664         1,660,653         1,782,626           Housing and development         2,215,588         1,256,962         1,669,555         1,915,011         2,294,557         1,004,847         1,171,391         885,839         1,228,457         7,7147           Capital outlay         6,784,706         3,084,216         14,077,366         12,470,554         13,610,292         16,576,735         11,132,284         8,161,159         16,650,140         15,781,279           Debt service:         Principal         13,148,876         14,162,534         5,751,150         5,680,456         5,799,950         5,284,856         1,990,505         6,232,708         1,660,000         1,680,000           Intergovernmental         1,953,695         783,742         2,124,991         2,100,906         2,121,799         2,346,749         2,004,202         2,234,749         4,028,282         2,363,269           Total expenditures         791,952         74,169,634<	•		, ,					, ,			
Health and welfare Housing and development 2,215,588 1,256,962 1,669,555 1,915,663 1,818,290 1,528,145 1,171,391 885,839 1,228,457 737,147 Capital outley 6,784,706 3,084,216 14,077,366 12,470,554 13,610,292 16,576,735 11,132,284 8,161,159 16,601,40 15,781,279 Debt service:  Principal 13,148,876 14,162,534 5,751,150 5,680,456 5,799,950 5,284,856 1,990,505 6,232,708 1,660,000 1,680,000 Interest and fiscal charges 2,271,999 1,772,993 1,411,835 1,416,735 841,226 627,301 684,197 400,875 515,198 492,777 Intergovernmental 1,953,895 783,742 2,124,991 2,100,906 2,121,078 2,346,174 2,002,420 2,354,794 4,028,282 3,263,269 Total expenditures 791,952 74,169,634 78,299,690 77,928,994 84,196,264 85,166,711 78,741,813 83,856,504 93,054,609 95,000,805 Excess (deficiency) of revenues over (under) expenditures 791,952 1,612,208 (6,434,177) (2,391,012) (4,667,504) (5,741,573) 1,733,170 3,908,355 2,290,959 3,200,191 Content of the sale of capital assets 1 2,422,625 2,352,385 18,847,250 18,572,148 18,504,913 12,523,289 15,386,471 11,995,049 18,315,082 2,818,690 Total other financing sources (uses) 14,865,639 1,008,316 (40,814) 993,988 1,044,311 1,008,733 (407,968) 10,682,100 (2,991,763) (833,617) (8	Culture and recreation	2.156.589		2.060.018	2.032.929	2.095.550	2.258.763	2.292.981	2.517.330	3.308.933	3.416.412
Housing and development   2,215,588   1,256,962   1,669,555   1,915,011   2,294,557   1,004,847   1,171,391   885,839   1,228,457   737,147   73	Health and welfare	, ,		, ,			, ,		, ,	, ,	, ,
Capital outlay 6,84,706 3,084,216 14,077,366 12,470,554 13,610,292 16,576,735 11,132,284 8,161,159 16,650,140 15,781,279 Debt service:  Principal 13,148,876 14,162,534 5,751,150 5,680,456 5,799,950 5,284,856 1,990,505 6,232,708 1,660,000 1,680,000 Interest and fiscal charges 2,271,999 1,772,993 1,411,835 1,416,735 841,226 627,301 684,197 400,875 515,198 492,777 Intergovernmental 1,953,695 783,742 2,124,991 2,100,906 2,121,078 2,346,174 2,002,420 2,354,794 4,028,282 3,263,269 Total expenditures over (under) expenditures over (under) expenditures over (under) expenditures over (under) expenditures 791,992 1,612,208 (6,434,177) (2,391,012) (4,667,504) (5,741,573) 1,733,170 3,908,355 2,290,959 3,200,191  Other financing sources (uses)  Refunding bond proceeds 13,000,000 7 2 2,880,000 7 2,880,000 7 3,280	Housing and development										
Debt service:   Principal   13,148,876   14,162,534   5,751,150   5,680,456   5,799,950   5,284,856   1,990,505   6,232,708   1,660,000   1,680,000	· ·	6,784,706	3,084,216	14,077,366	12,470,554		16,576,735		8,161,159	16,650,140	
Interest and fiscal charges   2,271,999   1,772,993   1,411,835   1,416,735   841,226   627,301   684,197   400,875   515,198   492,777     Intergovernmental   1,953,695   783,742   2,124,991   2,100,906   2,121,078   2,346,174   2,002,420   2,354,794   4,028,282   3,263,269     Total expenditures   791,125,327   74,169,634   78,299,690   77,928,994   84,196,264   85,166,711   78,741,813   83,856,504   93,054,609   95,000,805     Excess (deficiency) of revenues over (under) expenditures   791,992   1,612,208   (6,434,177)   (2,391,012)   (4,667,504)   (5,741,573)   1,733,170   3,908,355   2,290,959   3,200,191     Other financing sources (uses)   Refunding bond proceeds   13,000,000		, ,	, ,	, ,	, ,	, ,	, ,	, ,		, ,	, ,
Intergovernmental   1,953,695   783,742   2,124,991   2,100,906   2,121,078   2,346,174   2,002,420   2,354,794   4,028,282   3,263,269   70   70   70   70   70   70   70   7	Principal	13,148,876	14,162,534	5,751,150	5,680,456	5,799,950	5,284,856	1,990,505	6,232,708	1,660,000	1,680,000
Total expenditures 79,125,327 74,169,634 78,299,690 77,928,994 84,196,264 85,166,711 78,741,813 83,856,504 93,054,609 95,000,805  Excess (deficiency) of revenues over (under) expenditures 791,992 1,612,208 (6,434,177) (2,391,012) (4,667,504) (5,741,573) 1,733,170 3,908,355 2,290,959 3,200,191  Other financing sources (uses) Refunding bond proceeds 13,000,000 2,880,000 9,625,000 9,625,000	Interest and fiscal charges	2,271,999	1,772,993	1,411,835	1,416,735	841,226	627,301	684,197	400,875	515,198	492,777
Excess (deficiency) of revenues over (under) expenditures 791,992 1,612,208 (6,434,177) (2,391,012) (4,667,504) (5,741,573) 1,733,170 3,908,355 2,290,959 3,200,191  Other financing sources (uses)  Refunding bond proceeds 13,000,000	Intergovernmental	1,953,695	783,742	2,124,991	2,100,906	2,121,078	2,346,174	2,002,420	2,354,794	4,028,282	3,263,269
over (under) expenditures         791,992         1,612,208         (6,434,177)         (2,391,012)         (4,667,504)         (5,741,573)         1,733,170         3,908,355         2,290,959         3,200,191           Other financing sources (uses)         Refunding bond proceeds         13,000,000         -	Total expenditures	79,125,327	74,169,634	78,299,690	77,928,994	84,196,264	85,166,711	78,741,813	83,856,504	93,054,609	95,000,805
over (under) expenditures         791,992         1,612,208         (6,434,177)         (2,391,012)         (4,667,504)         (5,741,573)         1,733,170         3,908,355         2,290,959         3,200,191           Other financing sources (uses)         Refunding bond proceeds         13,000,000         -	Excess (deficiency) of revenues										
Refunding bond proceeds 13,000,000 2,880,000 9,625,000 9,625,000		791,992	1,612,208	(6,434,177)	(2,391,012)	(4,667,504)	(5,741,573)	1,733,170	3,908,355	2,290,959	3,200,191
Refunding bond proceeds 13,000,000 2,880,000 9,625,000 Bond premium 836,881	Other financing sources (uses)										
Proceeds from debt Bond premium B36,881 Bond premium B36,847,250 Bo	<b>3</b>	13.000.000	_	-	_	_	-	_	_	_	_
Bond premium 836,881	· .	-	_	-	2.880.000	_	-	_	9.625.000	_	-
Transfers in Transfers in Transfers out         24,226,295 (23,207,020)         20,352,385 (18,847,250) (18,917,801)         18,572,148 (18,504,913) (17,474,788)         15,253,289 (14,255,539)         15,386,477 (11,995,049) (19,970,174)         18,315,082 (2,981,969) (3,897,476)           Proceeds from the sale of capital assets Total other financing sources (uses)         9,483 (7,041) (19,351,110) (19,351,110)         29,737 (40,814) (19,351,110) (17,616,523) (17,474,788)         14,186 (10,983) (10,983) (10,983) (10,983) (10,983) (10,970,174)         32,225 (2,991,763) (19,991,763) (19,991,763)         9,201 (10,970,174) (10,970,174)         31,890 (10,983) (10		836.881	_	-	_,,,,,,,,,	_	-	_	-	_	_
Transfers out (23,207,020) (19,351,110) (18,917,801) (17,616,523) (17,474,788) (14,255,539) (15,853,421) (10,970,174) (21,316,046) (3,897,476) (19,351,110) (19,3	•	,	20.352.385	18.847.250	18.572.148	18.504.913	15.253.289	15.386.477	11.995.049	18.315.082	2.981.969
Proceeds from the sale of capital assets 9,483 7,041 29,737 3,363 14,186 10,983 58,976 32,225 9,201 31,890 Total other financing sources (uses) 14,865,639 1,008,316 (40,814) 993,988 1,044,311 1,008,733 (407,968) 10,682,100 (2,991,763) (883,617) Net change in fund balances 15,657,631 2,620,524 (6,474,991) (1,397,024) (1,397,024) (3,623,193) (4,732,840) (1,325,202) (14,590,455) (700,804) (2,316,574)		, ,	, ,	, ,	, ,	, ,	, ,	, ,	, ,	, ,	
capital assets         9,483         7,041         29,737         3,363         14,186         10,983         58,976         32,225         9,201         31,890           Total other financing sources (uses)         14,865,639         1,008,316         (40,814)         993,988         1,044,311         1,008,733         (407,968)         10,682,100         (2,991,763)         (883,617)           Net change in fund balances         \$ 15,657,631         \$ 2,620,524         \$ (6,474,991)         \$ (1,397,024)         \$ (3,623,193)         \$ (4,732,840)         \$ 1,325,202         \$ 14,590,455         \$ (700,804)         \$ 2,316,574	Proceeds from the sale of	( -, - ,,	( -, , -,	( - / - / /	( ,,,	( , , ,,	( ,,,	( -,, ,	( -,, ,	( ,,,	(-//
Total other financing sources (uses)         14,865,639         1,008,316         (40,814)         993,988         1,044,311         1,008,733         (407,968)         10,682,100         (2,991,763)         (883,617)           Net change in fund balances         \$ 15,657,631         \$ 2,620,524         \$ (6,474,991)         \$ (1,397,024)         \$ (3,623,193)         \$ (4,732,840)         \$ 1,325,202         \$ 14,590,455         \$ (700,804)         \$ 2,316,574		9.483	7.041	29.737	3.363	14.186	10.983	58.976	32,225	9.201	31.890
	Net change in fund balances	\$ 15,657,631	\$ 2,620,524	\$ (6,474,991)	\$ (1,397,024)	\$ (3,623,193)	\$ (4,732,840)	\$ 1,325,202	\$ 14,590,455	\$ (700,804)	\$ 2,316,574
Debt Service as a Percentage of	· ·			. (-) (-)	. (1 17-17	. (-,,)	. (1-1,510)		. , , , , , , , ,	. (,,,,,,	. ,,
	Debt Service as a Percentage of										
Noncapital Expenditures 20.91% 22.60% 10.41% 9.83% 8.69% 7.56% 3.59% 8.51% 2.63% 2.47%	Noncapital Expenditures		22.60%	10.41%	9.83%	8.69%	7.56%	3.59%	8.51%	2.63%	2.47%

<sup>(1)</sup> Calculation has been revised as discussed with GFOA representative.

#### GROSS DIGEST BY REVENUE SOURCE LAST TEN FISCAL YEARS (In Thousands)

					Fisca	l Year				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Residential Commercial Industrial Utilities Vehicles Other	\$ 1,747,525 646,893 293,403 65,235 189,746 63,483 \$ 3,006,285	\$ 1,569,465 620,688 281,649 64,262 185,649 62,794 \$ 2,784,507	\$ 1,470,682 620,067 276,730 64,521 189,675 47,071 \$ 2,668,746	\$ 1,130,841 560,991 255,779 60,080 203,460 40,416 \$ 2,251,567	\$ 1,214,912 554,807 259,162 63,428 169,055 37,381 \$ 2,298,745	\$ 1,266,453 562,752 267,684 64,351 114,533 35,681 \$ 2,311,454	\$ 1,348,017 602,654 277,299 61,917 86,580 35,388 2,411,855	\$ 1,440,817 616,200 284,155 62,154 64,395 35,173 \$ 2,502,894	\$ 1,605,282 647,023 306,788 61,916 49,580 48,435 \$ 2,719,024	\$ 1,744,638 680,440 313,234 62,110 40,311 64,536 \$ 2,905,269
Residential Commercial Industrial Utilities Vehicles Other	58.13% 21.52% 9.76% 2.17% 6.31% 2.11% 100.00%	56.36% 22.29% 10.11% 2.31% 6.67% 2.26% 100.00%	55.11% 23.23% 10.37% 2.42% 7.11% 1.76% 100.00%	50.22% 24.92% 11.36% 2.67% 9.04% 1.80%	52.85% 24.14% 11.27% 2.76% 7.35% 1.63%	54.79% 24.35% 11.58% 2.78% 4.96% 1.54% 100.00%	55.89% 24.99% 11.50% 2.57% 3.59% 1.47% 100.00%	57.57% 24.62% 11.35% 2.48% 2.57% 1.41% 100.00%	59.04% 23.80% 11.28% 2.28% 1.82% 1.78% 100.00%	60.05% 23.42% 10.78% 2.14% 1.39% 2.22% 100.00%

Source: Rockdale County Tax Commissioner

## PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND ELEVEN YEARS AGO

	2019				2010		
Rank	Taxpayer	Assessed Valuation	% of County Gross Assessed Valuation	Rank	Taxpayer	 Assessed Valuation	% of County Gross Assessed Valuation
1	Pratt/Visy Industries	\$ 38,589,821	1.33%	1	Visy/Jet Corr	\$ 46,060,923	1.41%
2	Bio Lab. Inc.	37,473,821	1.29%	2	AT&T Communications	18,410,866	0.56%
3	Diversitech	25,998,476	0.89%	3	L&C Acuity Lighting Group	23,666,742	0.72%
4	Golden State Foods	22,382,278	0.77%	4	Snapping Shoals EMC	13,831,737	0.42%
5	RS LSJ LLC & ETALS	18,384,660	0.63%	5	Bellsouth Telecommunications	11,486,933	0.35%
6	HH Conyers Crossroads LLC	16,886,080	0.58%	6	Georgia Power	10,177,710	0.31%
7	Georgia Power Company	15,977,455	0.55%	7	Bio Lab, Inc.	16,481,971	0.50%
8	Acuity Lighting Group Inc	15,687,692	0.54%	8	Keswick Village, LP	8,719,680	0.27%
9	Solo Cup	14,249,136	0.49%	9	Golden State Foods	13,713,765	0.42%
10	AT&T	14,190,402	0.49%	10	Atlanta Gas Light	7,662,750	0.23%
		\$ 219,819,821	7.57%			\$ 170,213,077	5.20%
	Total Gross Digest Assessment	\$ 2,905,296,928			Total Gross Digest Assessment	\$ 3,275,064,000	

Source: Rockdale County Tax Commissioner

### ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

#### TAXABLE PROPERTY

313,235

(In Thousands) Residential Commercial Industrial Other Total Total Assessed Estimated Estimated Estimated Estimated Total **Estimated Direct Tax** Value Actual Actual Actual Assessed Actual Assessed Assessed Assessed Assessed Actual Rate to Estimated Year Value **Applied** Value 40% 2010 \$ 1,747,525 \$ 4,368,813 646,893 \$ 1,617,233 \$ 293,403 \$ 733,508 \$ 318,464 \$ 796,160 \$ 3,006,285 \$ 7,515,713 15.75 2011 3,923,663 620,688 1,551,720 704,123 2,784,507 17.15 40% 1,569,465 281,649 312,705 781,763 6,961,269 2012 1,470,682 3,676,705 620,067 1,550,168 276,730 691,825 301,267 753,168 2,668,746 6,671,866 17.15 40% 2013 1,130,841 2,827,103 560,991 1,402,478 255,779 639,448 303,956 759,890 5,628,919 40% 2,251,567 21.01 20.55 2014 1,214,912 3,037,280 554,807 1,387,018 259,162 647,905 269,864 674,660 2,298,745 5,746,863 40% 40% 2015 1,266,453 3,166,133 562,752 1,406,880 267,684 669,210 214,565 536,413 2,311,454 5,778,635 20.19 602,654 277,299 693,248 20.19 2016 1,348,017 3,370,043 1,506,635 183,885 459,713 2,411,855 6,029,638 40% 2017 1,440,817 616,200 1,540,500 710,388 404,305 2,502,894 20.19 40% 3,602,043 284,155 161,722 6,257,235 2018 1,605,282 4,013,205 647,023 1,617,558 306,788 766,970 159,931 399,828 2,719,024 6,797,560 20.19 40%

783,088

166,984

417,460

2,905,298

7,263,245

40%

20.19

Source: Rockdale County Tax Commissioner

1,744,638

4,361,595

680,441

1,701,103

2019

# DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN FISCAL YEARS

(Rate per \$1,000 of assessed value)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Rockdale County:										
Maintenance and operations	15.53	16.91	16.91	20.70	20.24	20.19	20.19	20.19	20.19	20.19
Debt service	0.22	0.24	0.24	0.31	0.31	-	-	=	-	-
Total Rockdale County	15.75	17.15	17.15	21.01	20.55	20.19	20.19	20.19	20.19	20.19
City of Conyers maintenance and operations	9.41	9.90	9.90	13.85	13.62	13.59	15.99	15.58	16.58	16.98
Rockdale County Board of Education:										
Maintenance and operations	22.99	24.50	24.50	26.00	25.39	25.32	25.32	25.32	24.90	24.70
Total Rockdale County Board of Education	22.99	24.50	24.50	26.00	25.39	25.32	25.32	25.32	24.90	24.70
State of Georgia	0.25	0.25	0.25	0.15	0.10	0.05				
Total	48.40	51.80	51.80	61.01	59.66	59.15	61.50	61.09	61.67	61.87

Source: Rockdale County Tax Commissioner

### PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

	Т	axes Levied	Collected wire Year of the		Co	ollections in	Total Collectio	ns to Date	
Year		for the		Percentage	S	ubsequent		Percentage	
Ended <sup>a</sup>		Year <sup>b</sup>	 Amount <sup>c</sup>	of Levy		Years <sup>d</sup>	 Amount	of Levy	
2010	\$	81,033,223	\$ 75,168,086	92.76%	\$	5,662,519	\$ 81,033,223	100.00%	
2011		77,037,313	74,009,147	96.07%		2,804,447	77,037,313	100.00%	
2012		70,077,590	64,959,226	92.70%		4,830,267	70,070,414	99.99%	
2013		65,284,448	58,765,556	90.01%		6,192,022	65,284,448	100.00%	
2014		65,797,112	59,963,414	91.13%		5,284,095	65,663,961	99.80%	
2015		70,673,255	69,139,562	97.83%		1,405,800	69,139,562	97.83%	
2016		77,435,400	71,617,527	92.49%		4,080,477	75,968,004	98.11%	
2017		79,286,891	72,678,772	91.67%		6,571,075	79,249,847	99.95%	
2018		92,673,102	87,274,836	94.17%		6,905,920	92,673,102	100.00%	
2019		91,926,677	85,198,891	92.68%		5,879,086	91,077,977	99.08%	

<sup>&</sup>lt;sup>a</sup> Fiscal year, January through December 31.

**Sources:** Rockdale County Tax Commissioner's Office and Rockdale County Department of Finance.

<sup>&</sup>lt;sup>b</sup> Includes net taxes levied for the State of Georgia; County M&O and Bond; School M&O and Bond; and Street Lights net of credit for HTRG and HOST.

<sup>&</sup>lt;sup>c</sup> Collections as of December 31 of the year of the levy.

<sup>&</sup>lt;sup>d</sup> Delinquent collections through December 31, 2018.

#### RATIOS OF GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS

					Genera	al Bor	ded Debt Outs	tandi	ng		
Year	Population	Ass	Property essed Value Thousands) <sup>a</sup>	Gr	oss Bonded Debt <sup>b</sup>		Restricted Debt Service Funds <sup>b</sup>		let Bonded Debt	Ratio of Net Bonded Debt to Assessed Value	Net Bonded Debt Per Capita
2010	85,215	\$	3,006,285	\$	26,960,000	\$	16,044,108	\$	10,915,892	0.36%	128.10
2011	85,600		2,784,507		14,830,000		3,997,848		10,832,152	0.39%	126.54
2012	86,100		2,668,746		11,110,000		3,956,140		7,153,860	0.27%	83.09
2013	86,700		2,251,567		7,418,075		3,971,678		3,446,397	0.15%	39.75
2014	87,900		2,298,745		3,394,787		3,394,787		-	0.00%	-
2015	89,400		2,311,454		-		-		-	0.00%	-
2016	90,900		2,411,855		-		-		-	0.00%	-
2017	91,679		2,502,894		-		-		-	0.00%	-
2018	94,300		2,719,024		-		-		-	0.00%	-
2019	95,700		2,905,296		-		-		-	0.00%	-

#### Source:

<sup>(</sup>a) Rockdale County Tax Commissioner

<sup>(</sup>b) Rockdale County Audited Financial Statements

# LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (In Thousands)

							Fisc	al Ye	ear						
	2010	2011	_	2012	2013	_	2014	_	2015	_	2016	_	2017	2018	 2019
Assessed Value of Taxable Property Less: Bond Exemptions	\$ 3,006,285 96,666	\$ 2,784,507 95,284	\$	2,668,746 98,702	\$ 2,251,567 104,368	\$	2,298,745 109,255	\$	2,311,545	\$	2,411,855	\$	2,502,894	\$ 2,719,024	\$ 2,905,296
Net Tax Digest for Bond Purposes	\$ 2,909,619	\$ 2,689,223	\$	2,570,044	\$ 2,147,199	\$	2,189,490	\$	2,311,545	\$	2,411,855	\$	2,502,894	\$ 2,719,024	\$ 2,905,296
Legal Debt Limit	\$ 290,962	\$ 268,922	\$	257,004	\$ 214,720	\$	218,949	\$	231,155	\$	241,186	\$	250,289	\$ 271,902	\$ 290,530
Net Debt Applicable to Limit	16,044	11,386		7,442	3,446		-		-		-		-	-	-
Legal debt margin	\$ 274,918	\$ 257,536	\$	249,562	\$ 211,274	\$	218,949	\$	231,155	\$	241,186	\$	250,289	\$ 271,902	\$ 290,530
Total net debt applicable to the limit as a percentage of debt limit	5.51%	4.23%		2.90%	1.60%		0.00%		0.00%		0.00%		0.00%	0.00%	0.00%

**Note:** Under state finance law, the County's outstanding general obligation debt should not exceed 10% of total assessed property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds.

# OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

						Fiscal Yea	ar					
	2010	 2011	_	2012	2013	2014	_	2015	2016	2017	2018	2019
Governmental activities: General obligation bonds Certificates of	\$ 27,823,133	\$ 15,383,609	\$	,,	\$ , -,	\$ 3,394,787	\$	-	\$ -	\$ -	\$	\$ -
Participation Installment sales agreement Revenue bonds Notes Payable	15,406,655 - 9,016,779 1,527,159	13,921,875 - 8,394,126 1,044,625		12,967,888 - 7,775,313 598,475	12,670,747 - 7,159,320 368,019	11,579,908 - 6,448,146 278,069		10,440,060 - 5,737,975 193,213	9,241,138 - 5,028,701 97,708	3,900,000 9,625,000 4,220,623	3,900,000 8,765,000 3,400,000	3,900,000 7,885,000 2,608,564
Total Governmental Activities	\$ 53,773,725	\$ 38,744,235	\$	32,740,424	\$ 27,616,161	\$ 21,700,910	\$	16,371,248	\$ 14,367,547	\$ 17,745,623	\$ 16,065,000	\$ 14,393,564
Business-type Activities Revenue bonds Notes payable	\$ 103,811,163 65,803	\$ 101,103,185 43,841	\$	98,192,669 20,524	\$ 105,876,226	\$ 100,939,924	\$	95,895,000	\$ 90,745,000	\$ 85,225,000	\$ 79,010,000	\$ 72,695,000 8,975,915
Total Business-type Activities	\$ 103,876,966	\$ 101,147,026	\$	98,213,193	\$ 105,876,226	\$ 100,939,924	\$	95,895,000	\$ 90,745,000	\$ 85,225,000	\$ 79,010,000	\$ 81,670,915
Total Primary Government	\$ 157,650,691	\$ 139,891,261	\$	130,953,617	\$ 133,492,387	\$ 122,640,834	\$	112,266,248	\$ 105,112,547	\$ 102,970,623	\$ 95,075,000	\$ 96,064,479
Personal Income	\$ 2,734,213,000	\$ 2,730,734,000	\$	2,842,488,000	\$ 2,827,838,000	\$ 2,759,008,000	\$	2,866,370,000	N/A	N/A	N/A	N/A
Outstanding Debt to Personal Income	5.77%	5.12%		4.61%	4.72%	4.45%		3.92%	N/A	N/A	N/A	N/A
Population	85,215	85,600		86,100	86,700	87,900		89,400	90,900	91,679	94,300	95,700
Outstanding Debt Per Capita	\$ 1,850	\$ 1,634	\$	1,521	\$ 1,540	\$ 1,395	\$	1,256	\$ 1,156	\$ 1,123	\$ 1,008	\$ 1,004

N/A - Not available

#### PLEDGED REVENUE COVERAGE LAST TEN FISCAL YEARS (In Thousands)

	О	perating		Direct perating		t Revenue ailable for		De	ebt Servi	ce Requireme	ents		
Year	R	evenue a	Ex	penses b	Del	bt Service	Pi	rincipal		nterest		Total	Coverage
2010	\$	26,192	\$	15,802	\$	10,390	\$	2,825	\$	5,512	\$	8,337	1.25
2011		26,031		13,825		12,206		2,920		5,408		8,328	1.47
2012		25,886		14,369		11,517		3,100		5,249		8,349	1.38
2013		26,656		15,368		11,288		3,290		3,819		7,109	1.59
2014		30,298		16,603		13,695		4,790		2,913		7,703	1.78
2015		32,687		17,619		15,068		4,970		2,744		7,714	1.95
2016		33,621		17,704		15,917		5,150		2,549		7,699	2.07
2017		33,777		19,351		14,425		5,520		2,498		8,018	1.80
2018		36,503		19,462		17,041		6,215		2,432		8,018	2.13
2019		37,093		20,927		16,166		6,425		2,223		8,648	1.87

#### Source:

<sup>&</sup>lt;sup>(a)</sup> Operating revenue includes operating revenues and interest of the Water and Sewer fund.

<sup>(</sup>b) Direct operating expenses excludes depreciation.

#### DEMOGRAPHIC STATISTICS LAST TEN FISCAL YEARS

Fiscal Year	Population <sup>a</sup>	 Personal Income <sup>b</sup>	 Per Capita Personal Income	School Enrollment <sup>c</sup>	County Unemployment Rate <sup>d</sup>	State Unemployment Rate <sup>e</sup>	National Unemployment Rate <sup>e</sup>
2010	85,215	\$ 2,734,213,000	\$ 32,086	15,974	11.60%	10.20%	9.60%
2011	85,765	2,730,734,000	31,840	15,746	9.50%	9.80%	8.90%
2012	86,100	2,842,488,000	33,014	15,913	9.60%	8.90%	8.10%
2013	86,700	2,827,838,000	32,354	16,238	9.00%	8.20%	7.40%
2014	87,900	2,759,008,000	31,440	16,530	7.90%	7.20%	6.20%
2015	89,400	2,866,370,000	40,306	16,550	6.40%	5.90%	5.30%
2016	90,900	N/A	N/A	16,621	5.70%	5.40%	4.90%
2017	91,679	N/A	N/A	16,700	5.30%	4.70%	4.40%
2018	94,300	N/A	N/A	16,772	4.40%	3.90%	3.90%
2019	95,700	N/A	N/A	16,529	3.80%	3.40%	3.70%

<sup>&</sup>lt;sup>a)</sup> Bureau of Economic Analysis; estimates for 2015 from the Atlanta Regional Commission

N/A - Not available

b) Bureau of Economic Analysis

c) Rockdale County Board of Education

d) Georgia Department of Labor; Not Seasonally Adjusted Annual Averages

e) U.S. Department of Labor; Not Seasonally Adjusted Annual Averages

## PRINCIPAL EMPLOYERS CURRENT YEAR AND TEN YEARS AGO

	2019				2010		
Rank	Employer	Number of Employees	% of Employed	Rank	Employer	Number of Employees	% of Employed
1	Rockdale County Public Schools	2,250	5.24%	1	Rockdale County Public Schools	2,175	6.10%
2	Piedmont Rockdale Hospital	1,400	3.26%	2	Acuity Brands Lighting	1,200	3.36%
3	Acuity Brands Lighting	950	2.21%	3	Rockdale Medical Center	1,150	3.22%
4	Rockdale County Government	909	2.12%	4	PRATT Industries	950	2.66%
5	PRATT Industries	675	1.57%	5	Hill-Phoenix	750	2.10%
6	Hill-Phoenix	600	1.40%	6	Solo-Cup/ Sweetheart	600	1.68%
7	AT&T	600	1.40%	7	Wal-Mart	450	1.26%
8	Golden State Food	600	1.40%	8	Bio-Lab	360	1.01%
9	Warner Brothers Television	500	1.17%	9	Golden State Foods	325	0.91%
10	Southeast Connections	400	0.93%	10	Stericycle	325	0.91%
-	Total Employed in Rockdale County	42,903 *		1	Total Employed in Rockdale County	35,680 *	

Source of 2010 and 2019 Top Employers: Employers Human Resources Department

<sup>\*</sup> Georgia Department of Labor, Workforce Information & Analysis, Local Area Unemployment Statistics Unit

# FULL-TIME EQUIVALENT COUNTY GOVERNMENT EMPLOYEES BY FUNCTION LAST TEN FISCAL YEARS

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Governmental Activities										
General Administration										
Board of Commissioners	6	6	5	6	6	6	9	9	9	8
Finance	11	11	10	12	12	12	14	14	12	14
Human Resources	3	5	7	9	9	10	10	10	10	10
Tax Assessors	14	14	12	13	13	13	13	13	13	12
Tax Commissioners	17	16	14	17	17	16	17	11	13	13
Technology Services	7	8	6	10	10	9	10	10	15	16
Elections	4	4	5	5	5	5	5	5	5	5
Capital and Community	1	1	1	1	1	1	1	1	1	-
Public Buildings	14	15	15	16	16	16	16	16	16	-
Public Affairs	2	1	2	3	3	3	3	3	6	6
Total General Administration	79	81	77	92	92	91	98	92	100	84
Judicial										
Clerk of Superior Court	18	19	22	21	21	21	20	17	20	20
Clerk of State Court	9	9	8	10	10	10	12	9	12	11
Juvenile Court	9	9	9	10	10	10	10	10	10	12
Superior Court	3	3	3	3	3	3	8	8	8	8
Magistrate	7	8	9	8	8	11	11	8	11	7
State Court	3	3	4	4	4	5	5	5	5	5
District Attorney	28	28	30	28	28	30	32	32	32	27
Probate Court	6	6	7	8	8	9	8	8	8	9
Public Defender	7	6	8	9	9	8	9	8	9	10
Accountability Court	-	-	-	=	-	-	18	18	19	19
Total Judicial	90	91	100	101	101	107	133	123	134	128
Public Safety										
Fire	122	135	130	141	144	148	148	148	148	148
Sheriff/Jail	276	286	273	272	272	307	307	307	307	307
Animal Control	5	4	4	5	5	6	6	4	6	6
Coroner	2	2	2	2	2	4	6	3	6	6
Communications	22	18	20	29	29	31	31	31	31	31
Total Public Safety	427	445	429	449	452	496	498	493	498	498

(Continued)

#### **FULL-TIME EQUIVALENT COUNTY GOVERNMENT EMPLOYEES** BY FUNCTION LAST TEN FISCAL YEARS

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Governmental Activities (Continued)										
Public Works										
Planning and Development	8	10	11	11	12	13	19	19	19	19
Fleet	9	9	9	9	9	11	11	11	11	11
Public Works	17	17	18	18	18	19	18	18	18	18
GIS	1	1	1	1	1	1	1	1	1	1
Code Enforcement	4	4	4	4	4	7	4	4	4	4
PS&E	3	2	1	1	1	2	1	1	1	1
Roads	26	27	27	27	27	26	27	27	27	27
Total Public Works	68	70	71	71	72	79	81	81	81	81
Parks	6	5	5	7	7	8	7	7	7	7
Senior Services	15	16	18	22	22	22	23	23	23	21
Cooperative Extension	4	3	3	2	2	3	2	2	2	5
Total Governmental Activities	689	711	703	744	748	806	842	821	845	824
Business-Type Activities										
Stormwater	8	7	12	11	11_	16	17	18	24	25
Water	85	87	89	97	101	112	101	101	101	60
Total Business-Type Activities	93	94	101	108	112	128	118	119	125	85
Total Primary Government	782	805	804	852	860	934	960	940	970	909

<sup>\*\*</sup> Headcounts estimated using budgeted headcounts and derivatives of dollars spent. **Source:** Rockdale County Payroll Data

## OPERATING INDICATORS BY FUNCTION LAST TEN FISCAL YEARS

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General government										
Tax Commissioners										
Vehicle Tags Issued	83,370	79,598	79,702	80,170	79,370	84,870	80,625	83,419	83,419	80,265
Public Safety										
E-911 - Calls for service	155,625	130,671	122,316	139,573	156,578	170,578	178,346	131,215	198,962	202,941
Number of Fire Stations	8	9	9	9	9	9	9	9	9	9
Public Services and Public Works										
New Construction Building Permits										
(Residential and Commercial)	146	138	162	184	289	317	200	401	304	275
(Residential and Commercial)	140	130	102	104	200	317	200	401	304	210
Culture and recreation										
Programs	**	8274	11,372	13,965	16,270	21,521	19,568	23,099	60,124	61,326
Facility events	**	1361	1,450	1,468	1,685	1,217	1,937	1,075	1,113	1,135
Therapeutic recreation	**	227	230	297	405	700	595	2,235	2,079	2,121
Senior Services										
Wellness Programs per year	896	946	952	910	871	954	907	893	975	995
Center Activities per year	2,304	2,238	2,902	3,081	3,008	3326	3084	3,084	2,634	2,687
· · · · · · · · · · · · · · · · · ·	_,	_,3	_,	-,,	-,3			-,	_,	_,
Library										
Computer Use Per Year	75,502	93,838	104,894	**	**	**	93200	94,132	95,996	96,862

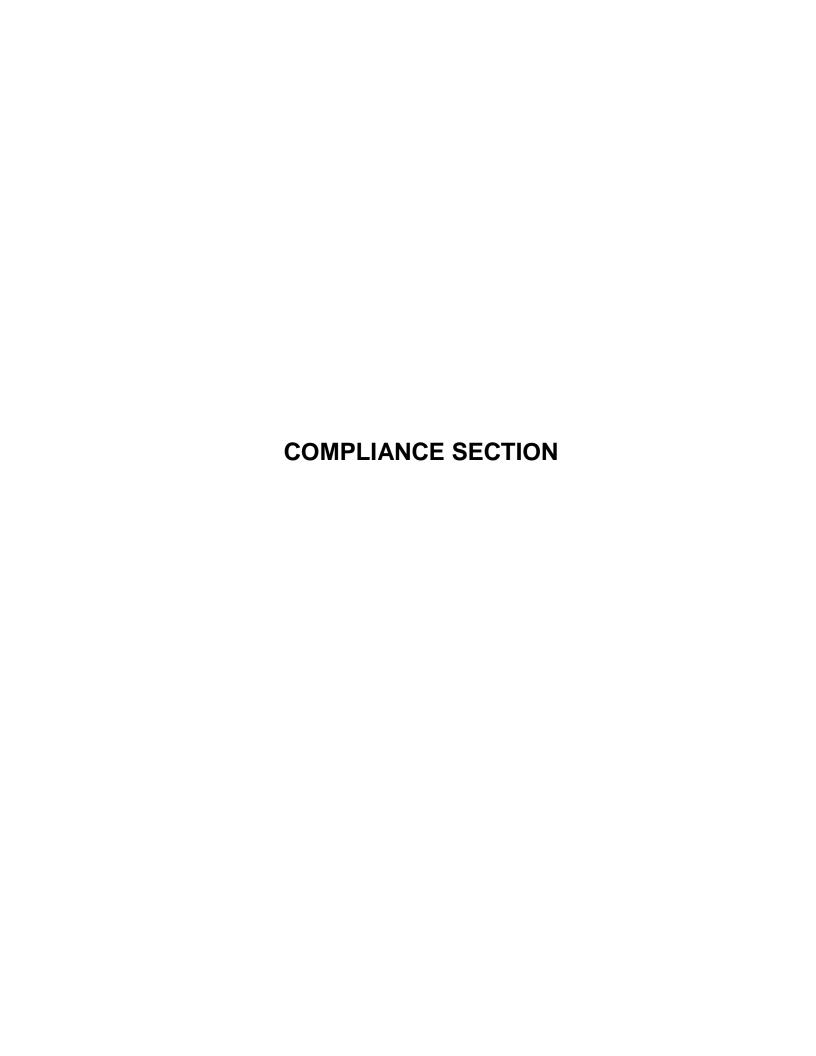
**Source:** County Department manager within each function.

<sup>\*\*</sup> Data not available

#### GOVERNMENTAL CAPITAL ASSETS BY FUNCTION LAST TEN FISCAL YEARS (In Thousands)

	Fiscal Year									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
FUNCTION AND ACTIVITY										
General Governmental										
Board of Commissioners/Finance	\$ 86	\$ 86	\$ 86	\$ 86	\$ 86	\$ 104	\$ 104	\$ 70	\$ 40	\$ 40
Personnel	31	31	31	31	31	31	31	31	31	31
Information systems	2,264	2,264	2,264	2,264	2,264	2,264	2,306	2,395	3,645	3,675
Public Affairs	100	120	120	44	44	75	75	109	44	44
Legal/Code Enforcement	57	36	36	36	36	36	54	54	36	36
Tax assessor	83	72	72	83	83	83	83	90	121	121
Tax commissioner	-	-	92	92	92	92	92	92	121	121
Public Buildings	6,115	6,126	6,126	6,126	6,126	6,126	6,126	6,126	6,126	6,126
Other	38	79	109	109	109	109	109	109	109	109
Total General Governmental	8,774	8,814	8,936	8,871	8,871	8,920	8,980	9,076	10,273	10,303
Judicial										
District Attorney	148	152	152	112	112	112	112	112	137	137
Clerk of Superior Court	747	732	732	732	732	732	732	732	732	732
Clerk of State Court	10	10	10	10	10	10	10	10	10	10
Other Judicial	392	398	398	412	435	435	452	452	435	435
Courthouse Complex	5,881	5,881	5,861	5,845	5,845	5,845	5,834	6,141	5,845	5,845
Total Judicial	7,178	7,173	7,153	7,111	7,134	7,134	7,140	7,447	7,159	7,159
Public Safety										
Sheriff	17,593	18,494	18,355	18,530	20,056	20,342	20,707	21,549	22,981	23,377
Jail	33,279	33,960	34,351	34,651	34,767	37,312	37,312	37,384	34,767	37,548
Fire Department	9,452	9,460	14,029	10,610	11,178	12,638	12,990	13,239	16,931	16,931
Communication	3,187	3,217	3,217	7,740	8,242	8,242	8,284	8,539	8,242	8,242
Animal Control	875	877	3,217 877	883	903	903	903	949	963	963
Other Public Safety	0/3	23	23	23	23	32	32	32	23	206
Total Public Safety	64,386	66,031	70,852	72,437	75,169	79,470	80,228	81,692	83,907	87,267
·			· · · · · · · · · · · · · · · · · · ·							
Other										
Public Works	426,461	424,882	428,275	428,890	430,566	432,537	432,464	432,610	445,051	446,949
Parks and Recreation	29,893	31,594	32,313	33,812	36,729	37,387	37,545	38,299	36,729	34,705
Health and Social Serv	3,829	3,829	3,829	3,829	3,860	3,831	3,831	3,831	3,860	3,743
Aging Program	1,483	1,510	1,659	1,676	1,695	1,696	1,780	1,780	1,695	1,872
Cooperative Extension	75	75	75	75	64	64	64	89	64	89
Total Other	461,741	461,890	466,151	468,282	472,914	475,515	475,684	476,609	487,399	487,358
Total of All Functions	\$ 542,079	\$ 543,908	\$ 553,092	\$ 556,701	\$ 564,088	\$ 571,039	\$ 572,032	\$ 574,824	\$ 588,738	\$ 592,087

Source: Rockdale County Audited Financial Statements and Fixed Asset Files





# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Commissioners of Rockdale County, Georgia Conyers, Georgia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of **Rockdale County, Georgia** (the "County"), as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise Rockdale County, Georgia's basic financial statements and have issued our report thereon dated June 29, 2020. Our report includes a reference to other auditors who audited the financial statements of the Conyers-Rockdale Library System and the Rockdale County Health Department, as described in our report on the County's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the County's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purposes of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we do not express an opinion on the effectiveness of the County's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mauldin & Jerkins, LLC

Macon, Georgia June 29, 2020



# INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Honorable Members of the Board of Commissioners Rockdale County, Georgia Conyers, Georgia

#### Report on Compliance for Each Major Federal Program

We have audited Rockdale County, Georgia's (the "County") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect of the County's major federal program for the year ended December 31, 2019. The County's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the County's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on the major federal program occurred. An audit includes examining, on a test basis, evidence about the County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of the County's compliance.

#### Opinion on the Major Federal Program

In our opinion, the County complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended December 31, 2019.

#### **Report on Internal Control Over Compliance**

Management of the County is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the County's internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance for the major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Mauldin & Jerkins, LLC

Macon, Georgia

June 29, 2020

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2019

Federal Grantor/Pass-through Grantor/Program Title	Federal Grant CFDA Identification Number Number		Expenditures	Passed Through to Subrecipients	
U.S. Department of Health and Human Services					
(Passed through the Atlanta Regional Commission)					
Aging Cluster					
NSIP SSBG	93.053	AG2012	\$ 8,015	\$ -	
NSIP SSBG	93.053	AG1913	6,251		
			14,266		
Title III, Part B - Supportive Services (Aging Cluster)	93.044	AG2012	25,578	_	
Title III, Part B - Supportive Services (Aging Cluster)	93.044	AG1913	29,402	-	
Title III, Fait B Supportive Services (Figure Glaster)	00.0	7.0.0	54,980		
Title III Part C4 Nutrition Consisce (Aging Cluster)	93.045	AG2012	E7 C0E		
Title III, Part C1 - Nutrition Services (Aging Cluster) Title III, Part C1 - Nutrition Services (Aging Cluster)	93.045	AG1913	57,685 132,068	-	
Title III, Tatt OT - Nathtion Services (Aging Glaster)	00.010	71010	189,753		
Total Asina Chiatas					
Total Aging Cluster			258,999		
Community Based Services - Case Management	93.052	AG2012	48,187	-	
Community Based Services - Case Management	93.052	AG1913	42,180 90,367		
(Passed through the Substance Abuse and Mental Health Services Administration)		41.70 014 004000 04			
DUI Court	93.243	1H79-SM-061692-01	22,324	-	
DUI Court	93.243 93.243	1H79-TI-080120-01 1H79-TI-1080842-01	256,464	-	
DUI Court	93.243	1117 9-11-1000042-01	210,894 489,682	-	
Total II C. Domontosont of Hoolth and Human Comisso					
Total U.S. Department of Health and Human Services			839,048	<u>-</u>	
<u>U.S. Department of Justice</u> Asset Forfeiture Program - Equitable Sharing	16.922	GA-1220000	52,427		
(Passed through the Bureau of Justice Assistance)					
Bulletproof Vest Program	16.607	1008592	4,268		
(Passed through the Bureau of Justice Assistance)					
Edward Byne Memorial Justice Assistance Grant Program	16.738	2017-DJ-BX-0880	15,690	-	
Edward Byne Memorial Justice Assistance Grant Program	16.738	2018-DJ-BX-0615	14,407		
			30,097		
(Passed through the Office of Civil Rights)		<b></b> /			
Byrne Criminal Justice Innovation Program	16.817	2016-AJBX-0011	10,000		
Total U.S. Department of Justice			96,792	_	

(Continued)

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2019

Federal Grantor/Pass-through Grantor/Program Title	Federal CFDA Number	Grant Identification Number	Expenditures	Passed Through to Subrecipients	
U.S. Department of Homeland Security					
(Passed through Georgia Emergency Management Agency)					
Emergency Management Performance Grant	97.042	EMA-208-EP-00009-SO1	\$ 25,565	\$ -	
Homeland Security Program	97.042	HPD16-008	3,784		
Total U.S. Department of Homeland Security			29,349		
U.S. Department of Transportation					
(Passed through Georgia Department of Transportation)					
Highway Planning and Construction	20.205	PI 0015099	53,987	-	
Highway Planning and Construction	20.205	PI 0006934	513,675		
			567,662		
Enhanced Mobility of Seniors and Individuals with Disabilities	20.513	AG2025	18,871	-	
Enhanced Mobility of Seniors and Individuals with Disabilities	20.513	AG1921	1,149	-	
			20,020		
National Highway Traffic Safety	20.600	GA-2020-402PT-068	34,795		
Total U.S. Department of Transportation			622,477		
U.S. Department of Housing and Urban Development					
(Passed through Georgia Department of Community Affairs)					
Neighborhood Stabilization Program I (State					
Administered CDBG Cluster)	14.228	08-NS-5069	52,475	-	
Neighborhood Stabilization Program III (State					
Administered CDBG Cluster)	14.228	11-NS-6010	205,900		
Total U.S. Department of Housing and Urban Development			258,375		
Environmental Protection Agency					
(Passed through Georgia Environmental Finance Authority)					
Capitalization Grants for Clean Water State Revolving Loan	66.458	CW2017009	8,975,915		
Total Environmental Protection Agency			8,975,915		
Total Expenditures of Federal Awards			\$ 10,821,956	\$ -	

# NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2019

#### NOTE 1. BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Rockdale County, Georgia (the "County"), and is presented on the modified accrual basis of accounting for governmental fund types and the accrual basis of accounting for the proprietary fund types. The County reporting entity is defined in Note 1. A. to the County's basic financial statements. The information in this schedule is presented in accordance with the requirements of the Uniform Guidance. Therefore, some amounts presented in the schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

#### NOTE 2. CLUSTER PROGRAMS

The programs included in the schedule of expenditures of federal awards with CFDA No. 93.044, 93.045, and 93.053 are considered cluster programs for purposes of performing internal control and compliance testing.

#### NOTE 3. NONCASH ASSISTANCE AND LOANS

There were no federal awards expended in the form of noncash assistance during the year. There were also no loans or loan guarantees outstanding at year-end.

#### NOTE 4. DE MINIMIS INDIRECT COST RATE

The County did not use the 10% de minimis indirect cost rate.

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2019

#### SECTION I SUMMARY OF AUDIT RESULTS

Filialiciai State	<u>ments</u>	
Type of auditor's	s report issued	Unmodified
Internal control	over financial reporting:	
Material weakne	esses identified?	Yes <u>X</u> No
Significant defic	iencies identified not considered to be material weaknesses?	Yes _X_ None Reported
Noncompliance	material to financial statements noted?	YesX_ No
Federal Awards	<u>s</u>	
Internal Control	over major programs:	
Material weakne		YesX_ No
Significant defic	iencies identified not considered to be material weaknesses?	Yes _X_ None Reported
Type of auditor's	s report issued on compliance for major programs	Unmodified
Any audit finding	gs disclosed that are required to be reported in	
accordance with	the Uniform Guidance?	Yes <u>X</u> No
Identification of	major programs:	
CFDA Number	Name of Federal Program or Cluster	
66.458	Environmental Protection Agency – Capitalization Grant for C	lean Water State Revolving Loan
Dollar threshold	used to distinguish between Type A and Type B programs:	\$750,000
Auditee qualified	d as low-risk auditee?	X_YesNo

# SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2019

#### SECTION II FINANCIAL STATEMENT FINDINGS AND RESPONSES

None reported.

# SECTION III FEDERAL AWARDS FINDINGS AND QUESTIONED COSTS

None reported.

#### SUMMARY SCHEDULE OF PRIOR YEAR FINDINGS FOR THE YEAR ENDED DECEMBER 31, 2019

None reported.